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From the desk of

AMBASSADOR GEORGE BUSH

MLS

a jillion thanks  
for my lovely,  
really perfect TV.  
It is a great  
picture - "Ni tie  
kechi" - That  
means you are

From the desk of

AMBASSADOR GEORGE BUSH

too kind - in  
chinese -

Love -

GB

Sunday afternoon the 27th

Peking

Dear Kids,

This is the first chance I've had to write. Excuse my typing but this is the best way to make it readable. Life here is really different- a world of contrast. The society is closed no dissent, no real freedoms; and yet they've made much progress from the bad old days with people dying on the street etc. Our house is nice-plenty of room for all of you. The people helping us (large staff) speak no English at all. We've been having our large meal at noon- always new Chinese dishes-they are sensational all but the jelly-like spiked sea slugs that looked like those horrible Sculpins in Maine only small. The rest of the dishes are really something- I hope I'm not putting on weight.

Some observations: too few contact with the Chinese officials and people... they just don't want the contacts.... everything gets gray in Peking- it's like west Texas in a lot of ways-lots of dust in the air at times. Fred is gray in spite of two baths... people stare at Fred in amazement- the young are scared of him, the older heads seem to smile at him... but they don't call him or pat him. We start Chinese lessons next week... we've gotten no mail and we miss you all a lot... Today we went to a little Church service in a run-down bible institute. 4 Chinese oldsters singing forth in Chinese as we 14 petitioners equally divided between African and European diplomats sang in English/ Mum and I were both choked up- here we were worshipping in a land where this kind of worship is all but forbidden-they permit services but in a very limited way.

Yesterday we went to Western Hills for a climb. It is very pretty there. The Chinese a big sign said "Don't pick the red leaves" (pick the fall colors) Yes, I guessed it all the kids were walking around with red leaves in their hands. There is no handholding in public-- no being and holding in sight. Ray and Noble would have a rough go here if they were Chinese. The weather, except for the dust, has been beautiful-- warmish fall weather. I've played tennis once-- The Int'l club has a bunch of pretty surfaced courts, tho they are resurfacing the 2 indoor courts with a red sandcrete which will be pretty nice to have. The club for diplomats and some Chinese is very spacious, is a few blocks (easy cycle) from our house) It has billiards, ping. outdoor basketball etc. A haircut costs 30 cents. Some things here are very expensive-- some quite cheap/a lot of things that we take for granted at home you just can't get; but there are no variations in this direction. I feel cutoff from the day to day news. Our short wave works pretty well so we get a good 7AM PRA news report but it is just the highlights. Very few dogs around here-- great bunch of UNO staff..... a poo in my life less to us than I have known in many many years, tho still plenty to do. I wasn't gotten a phone call in a week-- imagine that! I jog every AM at 6.30 with Fred-- I like it. I also do sit-ups. Everything gets pretty dirty in the house tho it is kept up very well. Even it will get really really cold. I have these two really cheap round trip fares out here-- Air France and PRA (Praxis) have 5. trips US-Peking for Jan 68 01000-

Classification

Mum just called wanting me to go to the Friendship store- also very close ( hooray my first phone call) the office and house are connected. I have a nice Chrysler car and a good driver Mr. Kuo who speaks no English but is a great driver in horribly difficult circumstances. The difficulty comes from the cyclists. There are few cars around- lots of Army truck etc. The People Liberation Army guard our gate- nice looking young men. Yes there they have women in the PLA too but they don't guard the gates. I have made a lot of calls on other Ambassadors and Chinese officials but the latter calls are formalities pretty much. We are permitted to travel in China and we will do so a lot. The Chinese have been most hospitable in the sense of politeness and trying to provide us with certain courtesies.

Heard some of the UCLA-Cal game on a pulsing (in and out) short wave today- also heard the Eli score, missed UT or the Wave- Dying to hear how all goes with all of you. I may be homesick for all of you, but really we are very close as I know you know. You will all five enjoy this experience watching and wondering at different things. The sights to see are fabulous, the dining out a new experience with each place. The differences between our countries immense- and yet a comforting feeling that the people would like to be friends. I just wish we could do more in this regard. I better run now- just wanted you to know that you folks are doing O.K. That we think of you all the time- that we talk about each of you a lot. that we miss you and that we love you very much... Our pride in all five of you is even

greater here- never thought it would be possible. Devotedly, I

*Paul*

GEORGE BUSH  
KUANG HUA LU, 17  
PEKING, PEOPLE'S REPUBLIC OF CHINA

TF  
Personal  
File

Sept. 11, 1975

Dear Mayor White,

What I am sure you don't need is free advice from an ex-Chairman of the opposition party; but, look at it this way, this advice can be excused because it involves one of my nephews and one of your biggest fans.

Jamie Bush, my brother Prescott's son, has been laboring in the vineyards of WHITE CAMPAIGN headquarters. He loves the work and he believes in the cause. He asked me, after talking with Maureen Schaffner, to drop you a line. I can strongly recommend Jamie to you. He wants as close an insight as possible ( advance work maybe) into how you operate; but more important he really wants to help you win.

I hope this isn't an imposition on your time, but when a young guy believes and wants to get involved I think we politicians ( diplomats maybe) really should encourage them.

Warm Regards,

Gay Bush

FITZGERALD BEMISS

P. O. BOX 1156

RICHMOND, VIRGINIA 23209

May 20, 1975

*file  
personal*

PERSONAL

Ambassador George Bush  
Chief, U.S. Liaison Office  
Peking, People's Republic of China  
c/o Department of State  
Washington, D. C. 20520

*Dear Pop*

(On the way home from New Haven and watching Madge graduate "cum laude with distinction." She's a remarkable little critter. I hope I can help her decide wisely on where she goes from here. She drives herself fiercely in many directions and is, at what seems to me to be a moment of triumph, quite pooped out and puzzled.)

By now you've no doubt heard from Lias and Devine. Pete was tied up and we missed him. Of course, the basic question was: how can we help Bush? Then: help Bush do what? TD's decision tree is more orderly than my approach -- but here's mine:

- I- Presidency in '76
- II- Presidency in '80
  - a) via V-P in '76
    - 1- damn-the-torpedos approach
    - 2- await-the-call approach
  - b) via Distinguished Public Service
    - 1- diplomacy
    - 2- Cabinet
    - 3- Texas Governor
- III- Distinguished Public Service
- IV- Private Citizen



## FITZGERALD BEMISS

P. O. BOX 1156

RICHMOND, VIRGINIA 23209

Ambassador George Bush

Page 2 - May 20, 1975

I eliminate I and IV; I, because the candidate will probably be Ford and, if not, then Reagan, and IV, because for better or worse you won't take this course till you've homered or been thrown out. I eliminate II(a)1: this would require quitting the Peking job fairly soon and coming home to go on the circuit to replace Rockefeller. I can't see quitting the Peking job unfinished and if you did, the risk-reward ratio is highly unfavorable. II(a)2 is a fair possibility -- if the Conservatives have the muscle to force Rocky out -- but it's frustrating for you and your friends because any even faintly overt move by either you or us would probably destroy the possibility. Lias was quite firm about this when I said let's get out the legal pad and list the steps to take to get the show on the road and ask in a few more especially informed and concerned people. I accept his judgment on this. None of us was keen about II(b)3: too messy, costly, uncertain -- and not all that effective as an approach. This process brings me, and I think Devine, to either II(b)1 or 2, which, after you have engineered the next China breakthrough and served as Under Secretary and after the Democrats have had time to make voters good and mad and there is a general moderate resurgence, seems to offer a fair shot at the Presidential nomination in '80. I'm being subjective in my judgment when I say that I like III best of all. There is such a need for this, so much to be done, such a variety of experiences, places, people and deep rewards. And, of course, you could be summoned from that career at any time on the basis of merit when and if a need for merit might be clearly perceived.

There's nothing new in this analysis. I think we all left our pow-wow a bit frustrated that we can't do much to help you right now (we might well harm you if we tried to help).

One thought I've had for sometime. I think it would benefit you substantially to write an occasional serious article for Foreign Affairs or other magazines of that calibre. Nothing like appearing seriously in print for establishing oneself as a thinker, an intellectual, and a man who shapes policy rather than merely operating someone elses! Also, in the same vein, I think it would help if a

# FITZGERALD BEMISS

P. O. BOX 1156

RICHMOND, VIRGINIA 23209

Ambassador George Bush  
Page 3 - May 20, 1975

prestigious university should ask you to deliver a series of lectures on government, UN, Asia, or foreign policy. You have the intellectual capacity to do this -- maybe not the enthusiasm or patience, but certainly the determination if you agree that it's a good idea. Yale and Stamford are suitable platforms. The lectures would be published and widely distributed by your friends.

Next morning -- attached is a Mary McGrory article I clipped from the New York paper last night about Laird, Rockefeller, etc. I have just had a long talk with TD. We compared notes and they are remarkably alike.

*As was*



cc Mr. Thomas J. Devine

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11-12-74

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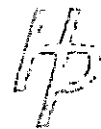
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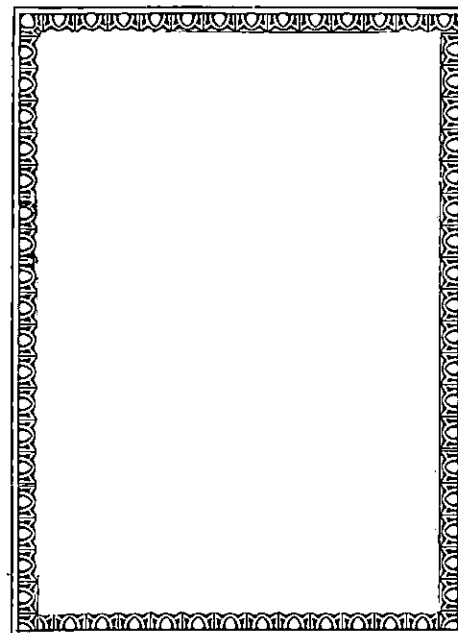
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*4M  
file  
personal  
mch  
6-18*

May 18, 1975

Dear George:

This is about what you want to do when you grow up.

It follows lunch with Jerry and Tom in Washington on Wednesday, at Jerry's invitation. Pete could not come because the Mayaguez tied him down, as we gather it did you as well. There is much that we do not yet understand, but how fortunate that it came off as well as it did.

We had a fine time talking about you. Mr. Laird had a press conference the day before which afforded a real opening for conversation, as you will judge from the WALL STREET JOURNAL account enclosed. We found ourselves substantially in agreement about how we think you should regard the future, and we decided you would learn most about our thinking if we wrote you individually.

I see three aims: the Presidency, a career of further Presidential appointments, and a return to private life with a substantial public involvement. For convenience, I will refer to these below as ONE, TWO, and THREE, respectively. Happily, neither excludes another, unless ONE excludes TWO thereafter, about which I will not be concerned.

Because you are what you are, you command the best of options and deserve to do so. I believe you would find THREE rewarding, but where I come down is to recommend aiming for ONE, always conducting yourself from your present base in TWO so as to keep open the prospect of continuing in TWO. I can foresee difficult decisions and also disappointments, but I do not see how you can fundamentally go wrong, because every likely outcome is so prospectively rewarding, including the opportunities in THREE.

I keep coming back in my thinking to men like David Bruce and Governor Harriman. The Governor was disappointed by the Democrats but compensated for almost thirty years by just about every good post they had to offer. Mr. Bruce did not share Harriman's ambition toward the White House, but had bipartisan professional appeal and a wide choice of opportunities to serve. You are at least as able as these men, and it is in the tradition represented by careers such as theirs that I view TWO. Men like Bunker, Dillon, and McCloy have been just as valuable, and they have been THREE-based rather than TWO-. So it is important not to jacket one's thinking to any great extent. On the other hand, none of the five satisfied your political ambition, to distinguish it from your dedication to public service.

In the Chinese tradition, I have drawn a picture so that I can be sparing with further words. As I wrote the other day, I have discarded several pictures in striving for this one. In turn, it needs improvement, as experiments of your own will demonstrate. The words that remain are legible thanks to Alix, who is turning this out on her nifty new kitchen typewriter. She has also had her say as to substance, so she is very much part of this letter.

The following subparagraphs relate to the picture:

1. It seems to me that you are committed to Peking until January of 1977 at least, and that doing as well as you are there is key to the next move toward TWO and, most likely, toward ONE. The picture suggests three other possibilities. The first is that somebody might break a leg one day soon, and the President might ask you to take a new job in Washington before the Convention. Presumably this would be a promotion, if premature in terms of your commitment in Peking. It would put you closer to the action in 1976, which you would greatly enjoy. But it seems beyond your power to make happen. Lightning would have to strike. And a new appointment, particularly Secretary of State, might effectively put you as far from the action in Washington as you now are in Peking.

2. The second possibility is that you might seek actively (the Short March) a place on the 1976 ticket. You could begin from Peking. You could resign and come to Washington, if and when you got enough encouragement. Much as this may appeal to your activist heart and soul, I am opposed to it. I think the odds are too long, that you would be caught early (before you left Peking), and that you would be killed as to at least the immediate future of TWO, if you do not succeed in making the ticket. I have dotted the lines to and from the Short March, meaning that I recommend against your being active or implicatable in such a campaign.

3. That is not to say that you might not be asked to join the ticket, which is the third possibility suggested by the picture. There is no way to know now if the President wants to run in 1976. Not even announcement of the new swimming pool tells us more than that he wants to be effective to the end of this term. In May, 1975, the odds on any outcome are long, but I dare say that the shortest odds, be they one chance in five or whatever, say that Ford and Rocky will beat Kennedy by a slim margin in a two-party contest. That prediction says you should continue to serve at the pleasure of the President. If something happens to Rocky, or the President is forced by conservatives to sacrifice Rocky



to win the nomination, the President already knows what a satisfactory replacement you would make. He should need no urging, beyond that which would be spontaneous and persuasive in view of your standing among Republicans in Congress and the party organization.

4. You will find the last statement difficult to accept. If it comes to that, Baker, Brock, Rumsfeld, who knows?, will be ready. Would the President favor you, way off in Peking? But you would be at the Convention and be prepared to act. I can imagine thinking that one through, if you are not earlier identified with trying to counter the President's desires in some way. Can we think about this constructively as early as this? //

5. I think the rest of the picture is self-explanatory. You would be happy to be on the Republican ticket in 1976. You would be happy to accept a new appointment at the pleasure of a re-elected Republican, if you remained in Peking during the campaign. If neither of these possibilities came about, you could return to Houston or Washington and enter what I have termed a parking orbit, by which I mean your idea of being a fellow at Rice (or the Smithsonian) and going on some business, charitable, and/or public boards. That might lead to the Long March, a return to TWO, or THREE. Choice of THREE might lead to becoming chief executive of a company you wanted to run. At this you would prosper, but it would take a great deal of your time and I do not think you would be as content as in pursuit of ONE or TWO. By time, I mean the customary workload of a chief executive officer, which includes two outside business boards and two or three eleemosynary or public tasks.

6. After several games of If Dog, If Rabbit, I find it difficult at this point in time to come to grips with the Long March, except conceptually. For example, if the Democrats win the White House in 1976, what chance of your winning the governorship of Texas in 1978? If the Republicans win in 1976 and you are not on the ticket, would you turn down a Cabinet post or another major appointment on the chance that you might be able to win the governorship if you settled in Houston? That is to say, let's deal with the Long March in 1977.

To summarize, I think it most likely that you will remain in Peking through 1976, being appointed to a new post in 1977 by a Republican president, or go home, in a parking orbit initially, if a Democrat is elected. Less likely is that you will be asked to join the ticket, and I do not think you can effectively seek that except under the circumstances I suggested above. That you could lead the ticket in 1976 seems to me remote. Also unlikely is that a Democrat would appoint you in 1977 to a post as worthwhile as the ones you have already had.

Most likely, thus, you would be on the next leg of TWO in 1977 or in a worthwhile parking orbit, in either event thinking about the Long March. These are two outcomes with which I think you would be very content.

Please react to this as you see fit, so I know your thinking as I watch developments. Jerry, Tom, Pete, and I will update and add to your old target list, to be prepared for the possibility that troops will be needed at some point, but that is all I am inclined to contemplate at this stage. Columnists and others will begin speculating about your prospects, and none of us need get caught encouraging that. I will, of course, tackle anything that you would like me to do.

Please read the enclosed about Democrats and visibility, a problem which you share.

We were delighted to see Mrs. Pettus win a landslide victory and can imagine how pleased you and Bar must have been. Fred Hamilton talked to Governor Connelly the other day, but got no inkling as to his plans. Some speculate that Governor Reagan eyes him as a running mate. Others that he might announce he had made a great mistake, return to the Democrats, and run against Bentsen in the 1976 Senate primary.

Your visitors' list is incredible. We think you must be ready to lock the door. Jerry said you were noncommittal about Evans and Eccles and expressed apprehension about their purpose. They worked hard to entertain the PRCLLO staff on a cross-country UP train trip and were disappointed when the Chinese did not reciprocate with an official invitation, which ultimately they sought, unsuccessfully. I would see their visit as your guests purely as a junket for them and cementing influential support for you (including Mormons!), but not when you are deluged by a stream of other visitors, or if it would present problems with the Chinese.

I am fully recovered. My superconservative surgeon won't let me play tennis until June, but I was back to a full schedule in thirteen days and have been running in Central Park for two weeks. I wish you were in as good health!

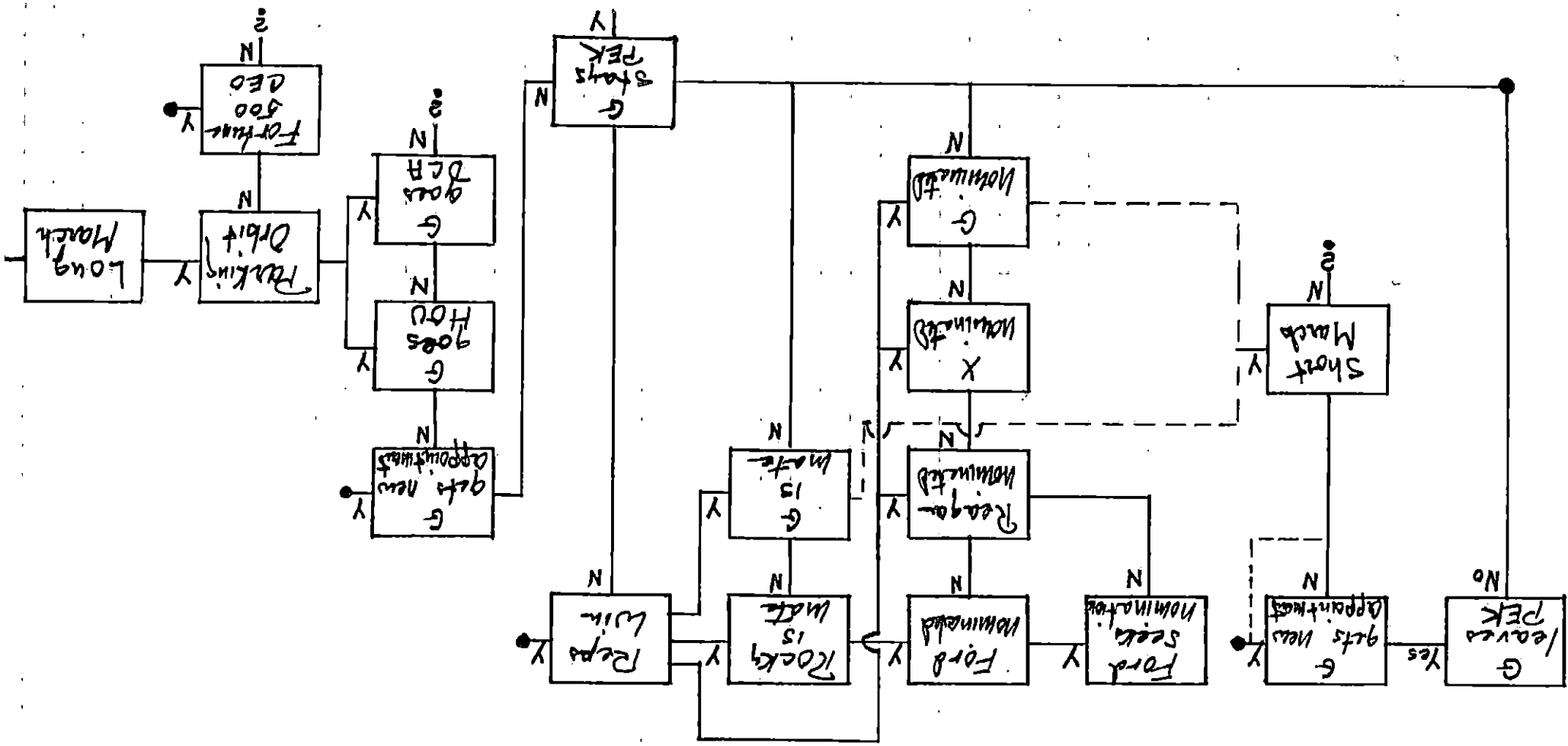
Alix and I send our very best to both of you.

Cheers,

A handwritten signature, possibly 'D.', consisting of a large, stylized letter 'D' followed by a period.

+ 446/

94-5461



File  
HILL BILLIES CAMP · RIVER ROAD · BOHEMIAN GROVE

November 13, 1975

Gentlemen:

This promises to be a rather rambling letter, covering several subjects and bringing you some news, good and not so good.

You will be sorry to hear that Paul Davies had an accident at his ranch about a month ago and has been in the hospital since that time. We sent an arrangement of fall flowers to him and did not let you know about this earlier, because we thought he would be out of the hospital by now. Although he cannot take telephone calls, he certainly would be happy to hear from any of us, and you may write to him at the Modesto City Hospital, 17th and H Streets, Modesto, California 95354, Room 314. We all wish him Godspeed.

The good news is that Angus MacLean has accepted our invitation to join the Hill Billies, and we welcome him as a full-fledged member of our Camp.

We have received several gifts from generous guests:

Dick Gelb has sent us a beautiful backgammon gaming table, which is something that we have never had at Hill Billies.

Henry Kearns saw how quickly our chili bean pot was emptied at midnight and has sent us a large, electric "Slo-Cooker."

Jim Ketelsen provided us with about a 10-year supply of vacuum-packed almonds of every description.

Charlie Lee has given us five dozen large tulip champagne glasses, to replace those that have been lost or broken over the years.

Frank Mansell has made a generous contribution to the Hill Billies Camp Fund.

Dave Mulford has supplied us with six large wooden pepper grinders.

Letters of appreciation have gone out to all of our generous guests.

Pen Thomas will come up for Preferential Consideration by the Membership Committee sometime after the first of the year. As you know, Pen has been a guest in our Camp several times, and we hope will be sometime soon a member. Incidentally, he is one of the donors of our Camp piano, as well as a generous contributor to our Camp Fund last year. The more letters the Membership Committee receives for Pen, the better chance he will have for favorable consideration, so it would be appreciated if you would write to the Secretary, Membership Committee, Bohemian Club, as soon as conveniently possible. As you know, Pen is Chairman and Chief Executive Officer of B. F. Goodrich in Akron. He has been on the waiting list for about six years and has always shown his genuine interest in becoming a Bohemian. For example, last year he was the only non-member of the Club who appeared in the Low Jinks, and he has always provided transportation both directions in his own plane for Bohemians. Ben Biaggini is Pen's first sponsor, and I am replacing Paul Davies as second sponsor.

As we have talked about several times, it seems sensible to establish several committees to run our Camp. Enclosed with this letter are the five proposed committees, a couple of which are already in operation. Now a few comments about the committees themselves. Paul Davies wishes to relinquish the Chairmanship of the Membership Committee, but would like to stay on on the Committee. So we are proposing that Howard Morgens become Chairman and that Bill Draper be added to the Committee. The other committee that is in operation is the Funding Committee, chaired by Jack Griswold. All four members of that Committee are in the East and Middle West, since it is not necessary that they be in the San Francisco Area.

We are proposing that John Bryan be Chairman of the House Committee, which will concern itself basically with all food and drink. George Selleck will continue to plan all meals, working with Roy Hammerich, and this Committee can coordinate all such planning. The Property Committee, chaired by Bill Evers, will have the complete responsibility for all of our Camp physical property and priorities for all improvements that are suggested. I will chair the Entertainment Committee, mainly because my involvement with the Club Jinks Committee has given me access to most of our talent. So Larry Hoyt and I can plan all entertainment, with the thought that Bill Buckley and George Bush can probably help us to entice other prominent members or guests to join in our Camp activities.

As you can see, every member of the Camp is on a committee. If you have any changes you would like to suggest in the make-up of any of these committees, please let me know. In this connection, we are planning to have a Camp Luncheon on Tuesday, November 25th, at the Club, and we can discuss these proposed committees at that time. Also, I would appreciate it if you would ask your secretary to call mine at 982-0202 to let us know if you can be at the luncheon on the 25th.

One final note: We will be revising the Camp Membership Roster shortly, so if you should have any changes in your home or business addresses or telephone numbers, please let me know as soon as conveniently possible so that these changes may be included in the new list.

If we don't see you at the Camp Luncheon, all good wishes for a Happy Thanksgiving.

Cordially,

*Bill*

William C. Matthews

Enclosure

WCM/jml

*Pretty exciting days for you & Barbara,  
George, with the President's visit  
and your triumphant homecoming!*

HILL BILLIES CAMP

Proposed Committees

Membership Committee

Howard Morgens, Chairman  
Pete Bancroft  
Paul Davies  
Bill Draper  
George Pfau

Funding Committee

Jack Griswold, Chairman  
Ed Cole  
Clint Frank  
Frank Sprole

House Committee

John Bryan, Chairman  
Bill Bowes  
Henry Evers  
George Selleck

Entertainment Committee

Bill Matthews, Chairman  
Bill Buckley  
George Bush  
Larry Hoyt

Property Committee

Bill Evers, Chairman  
Bill Edwards  
Jim Holliday  
Angus MacLean

Oct. 21, 1975

Dear Don,

I got all the Christmas cards, the stuff from the 3M Company, and your two notes.

Don't worry about Fred Kelley at the State Dept., whoever he is. If Don Wetherbee isn't there, deal with Oscar Ammstrong's office. Wilbert Smith is a good man, too.

Please send me a list of people at the State Dept. who have been helpful to you so I can send them Christmas cards with thanks.

Regarding the house, after 7 or 8 years we should clearly pay for the caulking, irritating though it may be. Pardoe has been fantastic to us, so call Tuthill and say we will pay the bill no matter what the cost. Thanks for trying to save me a buck.

Confidentially, I worry about Paola owning a car and driving one. It's going to cost her a lot of insurance, and I hope you can talk her out of it. When we get back there, if she practices up, we will give her access to one of our cars.

Sorry about the financial problems at the Committee.

Kissinger's visit is going well, so far.

Warm regards,

GB



## Unus

*Ombres chinoises*, basically an account of six months in China during 1972 written by a European sinologist under the pseudonym "Simon Leys", is a disappointed, bitter and angry book. It does not even pretend to be detached, cool or balanced. In places it is unjust, and many of its readers, in China and elsewhere, will find it offensive. But it cannot be dismissed; its negative message is both needed and salutary; and it may help to clear the way to better thinking and writing about China.

The book is a reaction against the silliness of many Western travellers to China who take the tiny part they are allowed to see for the whole, against the barriers that are set up to prevent ordinary human contact between Chinese and foreign individuals, and against the appalling cultural policies that have prevailed in China during the past few years. It is a reaction; but, as the present situation in China is not the ultimate in human progress, it is not reactionary. Nor is it "anti-China", unless all the policies of all of China's rulers are above criticism until declared otherwise by the victors in the next round of the power struggle. Indeed, some of the book's most vigorous and admirable invective is directed at a Soviet diplomat who tried to persuade its author that they were natural allies against the "impossible" Chinese.

Al Leys does not deny the great and fundamental improvements in the material conditions of nearly all Chinese that have been brought about since 1949. He does not advocate a return to the past, or suggest that China is a thoroughly awful place. What he sets out to do is to fill in some of the shadows that the most enthusiastic writers about that country omit from their descriptions. He assumes that his readers will be familiar with Maoist and overenthusiastic accounts of China, and does not take issue with many of the things to be found in them, but he is infuriated by the assumed or genuine naivety that permeates them.

Now well-meaning Westerners, who in other circumstances are sensible people unwilling to accept things at their face value without questioning them, normally find themselves curiously inhibited in China. One may think critical reflections in private, but one tends to censor oneself.

The discreet charm of many Chinese bureaucrats at all levels is part of the explanation. There are techniques of manipulation that they use extraordinarily well, making one feel that it would be much too uncooth to raise awkward questions, that they would love to be more accommodating but would

prefer one to be more civilized and understanding so as to make life easier all round. Then there is the way it is made clear that, if one steps out of line, one's hosts may have to pay for it.

One wants to win their approval, and they show by delicate hints how to gain it. Somehow one's objections seem unworthy, boorish, reprehensible. One feels guilty for being critical; the great Chinese principle that it is better to say what is expected of you than what you actually think can be curiously seductive. You are called on not to believe wholeheartedly and passionately—foreigners who go too far in their enthusiasm can be very embarrassing to their hosts—but to learn the rules of the game and play it with respect.

The author does not concern himself with such subtleties. Six months of living in the few luxury hotels to which nearly all foreigners are confined, and between which they are ferried by limousine, reserved railway compartment, or top person's aircraft, filled him with uncharitable and understandable fury at his fellow-visitors—in many cases fellow-travellers only too eager to believe—and at the effectiveness with which he was kept from making free contact with ordinary people. His account of his tour is therefore rather different from the usual glowing descriptions of meetings with happy, smiling peasants and happy, smiling workers: he takes all that as read, and adds the unworthy comments that some Westerners think or mutter to each other in private but do not usually make public. He has a sharp eye for realities, and a sensitive nose. He longs to make ordinary, chance contacts with people; and his few successes are described with warmth and understanding.

He catches the atmosphere of the few places the foreigner is permitted to visit: the pointlessly wide roads in Peking, where the city's gate-towers have been demolished to make room for traffic that does not yet exist; the exhilarating urbanity of Shanghai; the charm of the wicked old "lordly" city of Soochow; the dreaminess of Chiang-sha and Lovang; the convent-like neatness of the frontier railway station opposite Hongkong; Peitaiho as the Platonic idea of a seaside resort; the Babylonian fortress of a hotel at Chengchow; the

JUN 26 1975

CIRCULATE

# ual reservations

By William Jenner

SIMON LEYS:

Ombres chinoises

315pp. Paris: Union Générale d'Éditions. 9.95Fr.

agreeably old-fashioned small-town feel of Anyang.

He is devastating on visitors' behaviour in the showpiece village of Tachai, noting how the high officials from Peking accompanying foreign tourists change into carefully chosen patched clothes, and how the village's leading light Ch'en Yung-kuei wears the peasant's towelling turban with all the authenticity of a Hollywood Indian's feathers. Everything is done to make the visitor feel he is in the country while still wrapping him up in luxury: amid the dishes of excellent food are such *substances* of dissonances and astucieuses naïvetés as a dozen hard-boiled eggs on a tin plate or a bowl of gruel; and to the usual selection of drinks is added a ferocious local hooch to give the venturesome gourmet "the exciting, virile impression of participating in a way in the rough enterprise of building socialism".

Having dealt with his fellow-foreigners and the rituals of touring, the author turns his attention to the bureaucracy, especially its obsession with rank and protocol, and makes some telling observations on the great difficulty of being a cadre and keeping up with present and future policy switches and the rise and fall of cliques. It is good as far as it goes; but there is a lot more to be said on the strengths as well as the weaknesses of bureaucracy in China.

The most effective of his blows are those aimed at the present state of cultural and intellectual life, whether it be the appalling kitsch that passes for art and is so uncomfortably reminiscent of Nazi precursors, or the impossibility of

humane education today. Perhaps he goes a bit far in speaking of the "near total extinction of intellectuals as such", but it is true that the outward and visible signs of activity are, in most non-scientific fields, sparse and pitiful. There is too much truth in his accusation that the best of traditional culture is being destroyed in order to preserve and develop the worst of it. The bigoted philistine Chiang Ch'ing is rightly given some stick for the destruction she has wrought in order to create rubbish; and so is Mao, whose influence on culture has now, he maintains, become paralyzing. M. Leys is scathing about those European intellectuals and ideologues whose gushings barely conceal a profound contempt for the Chinese people, their culture, their past and their present. Perhaps sinology is more developed in France and the United States than in Britain; a recent issue of *Tel Quel* devoted to China included, alongside sensible articles on linguistics, some extraordinarily unrealistic fantasies.

*Ombres chinoises* is, we may be sure, being eagerly devoured in the diplomatic ghetto in Peking, denounced by *bien-pensants* in France and elsewhere, and translated in whole or part for the few senior officials in China who are allowed to know the unfavourable comments made on their country in the outside world. But the book should arouse more than snarls and sniggers. It should encourage thought, in China and elsewhere, about the topics with which it deals.

If we really believe that the people of China are our equals, and if we are not driven by lingering traces of white supremacism in ourselves guiltily to adopt the opposite posture, we have no need to condescend or flatter when writing about them and their rulers. Over a quarter of a century has passed since the Chinese Communist Party established its rule over the mainland; and it is almost universally--

and, as far as one can tell, rightly--accepted that great changes, mostly for the better, have taken place.

That being so, events in China should be examined with as close a scrutiny and as critical an eye as those in any other country; otherwise we can make no judgments and assessments at all. M. Leys is right to ask if some evils attacked by Orwell and Lu Hsun (both of whom are quoted at length in his pages) are not rampant in China now.

China can have no special consideration if it is to be taken seriously: the Chinese revolution and the Chinese state should be strong enough by now to stand harsh criticism when it is called for (and even when it is not).

But objections are sometimes hard to express. They are always misunderstood: one does not like being thought of as siding with the Kuomintang, the Soviet or the American authorities.

Because of these and other inhibitions, the well-meaning foreigner tends to keep quiet until he can restrain himself no longer, then explode with rage. M. Leys has brought into the open some feelings that need to be publicly expressed. He has also raised some uncomfortable but pertinent questions of his own. The writing of this book was evidently painful and cathartic; and if read in the right spirit it will do much more good than harm. It might even hasten the time when China is written about more generally as a real place inhabited by real and complicated people no better and no worse than ourselves.

Two anthologies of Oriental travel writings have been reissued in paperback by the University of Chicago Press. *The Great Chinese Travelers* (309pp. £2.25) is a collection of accounts by Chinese "adventurers" from the possibly legendary Emperor Mu to the observations of scholars, students and ambassadors who visited China in the nineteenth century. In *Central Asian Tracks* (290pp. £2.25) Sir Aurel Stein describes his travels in the early years of this century through the deserts of Central Asia, which he explored guided by the accounts of Marco Polo and Hsien-tsang.

# UNITED STATES GOLF ASSOCIATION



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File  
PSB  
JN

September 12, 1975

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### EXECUTIVE DIRECTOR

Ambassador George Bush  
c/o Department of State  
Washington, D. C. 20520

Dear George:

The United States Golf Association, as you know, is the governing body for Amateur golf in the United States. In addition, it promulgates the rules of golf for all golfers within the United States and is recognized by both Professional and Amateur golf throughout the country as the rules authority. Furthermore, it promulgates the standards for golf equipment to which manufacturers adhere.

The expenses of conducting the operations of the Association continue, like those of comparable organizations, to grow and the USGA must seek sources of additional income in order to assure its ability to continue to provide all of its services to golf in the future. Accordingly, we have developed a USGA associate plan whereby individual golfers throughout the country can become USGA associates. To do this they would pay annual dues of \$12 for which they would receive a copy of the Golf Journal (published monthly), a copy of the Rules of Golf booklet, a baggage tag identifying them as USGA associates and including their name, a windshield decal, a lapel pin and a letter from the president of the USGA welcoming them as associates.

We intend to have some individual clearly identified with golf, such as Arnold Palmer, for example, serve as the National Chairman of the USGA associates.

President Ford is a golf enthusiast and we hope that he would be willing to participate in a brief ceremony at which he would become the first USGA associate by buying his USGA associate packet. We would be happy to come to the White House for the occasion or if he were able to schedule something in the New York/New Jersey area in conjunction with it, hold the ceremony at Golf House in Far Hills, New Jersey, and then take the President to

PLEASE REPLY DIRECT TO WRITER'S ADDRESS

Ambassador George Bush

-2-

September 12, 1975

the Somerset Hills Golf Course nearby for an afternoon of golf. For a golf fan, Golf House is well worth seeing as it contains the finest museum of golf equipment and memorabilia in the world.

The program will not be ready for launching until the middle of November so the meeting with the President could be any time after November 15 at his convenience.

As you know, ABC Television televises the major USGA Championships and, in mid-December of each year, runs a wrap-up program of thirty minutes' duration. ABC has agreed to put, at the end of the wrap-up program, several minutes' coverage of President Ford's becoming the first USGA associate. They have also agreed to rerun the President's ceremony of becoming the first USGA associate during the televising of the U.S. Open Championships at Atlanta in June of 1976. In short, the President will get some good free television exposure. Needless to say, it will be covered by all of the golf magazines.

Would you be good enough to sound out the President for us on this idea. If he would like to do it, please tell me with whom we should proceed in making the arrangements.

Many thanks indeed for your help.

Yours,

*P.S. My good friend Elbert Temison who heads up this program will be at the Georgetown Inn over the week end and could stay over Monday to talk with anybody you think necessary.*

cc: Ambassador George Bush  
5161 Palisade Lane, NW  
Washington, D. C. 20016

# Withdrawal/Redaction Sheet

## (George Bush Library)

| DOCUMENT NO.<br>AND TYPE                                                                                                                                                                    | SUBJECT/TITLE                                                      | DATE     | RESTRICTION | CLASS. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|----------|-------------|--------|
| 01. Letter                                                                                                                                                                                  | From George W. Bush to George Bush<br>RE: Personal Matters (2 pp.) | 11/10/75 | C           |        |
| <b>COLLECTION</b><br>George Bush Personal Papers<br>China File<br>Subject File                                                                                                              |                                                                    |          |             |        |
| <b>FILE LOCATION</b><br>GB Personal File - Unclassified <div style="float: right; text-align: right;">             OA/ID Number<br/>             Date Closed      10/14/99           </div> |                                                                    |          |             |        |

### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- F-1 National security classified information [(b)(1) of the FOIA]
- F-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- F-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

*From the desk of*

AMBASSADOR GEORGE BUSH

Personal letters from Neil and Doro

on TRANS SIBERIAN .....

personal file...

1975

July 19

July 19

Dear Mom & Dad,

First of all — My visit with you both in China was great. I saw so many things and learned so much in such a short time. When I think of how few people even get the chance to do such a thing I think of how lucky and proud I am to have such a great, hardworking father who gives me these rare opportunities.

Now, about the train. This is our fourth day and it seems to have gone by quickly. We are getting about twelve hours of sleep all together including naps during the day. Every day I give myself a good scrubbing. The bathrooms are small and very dirty but it makes me feel much better if I wash everyday. The hardest thing is washing my hair which I have done

cooler - It's almost like Maine weather.

2

gets warmer  
get north the weather  
track. Then on the border of Mongolia and Russia ~~the~~ we stopped for passports etc. and the Russian dining car was put on. We have made some short stops here in Russia where we have jumped off to buy some very good fresh bread and yogurt.

The countryside in Mongolia was flat mostly. As we got into Russia we began to see some more vegetation and now that's all we see. We are passing small farms and villages - all wood in construction. We pass beautiful birch trees and mountains. There are lots of little rivers and brooks and yesterday we passed Lake Baikal which was great. ★

★ Also - as we  
★ The best thing was when we stopped at the border of



# Withdrawal/Redaction Sheet

## (George Bush Library)

| DOCUMENT NO.<br>AND TYPE                                                                                                                                                                    | SUBJECT/TITLE                                                             | DATE    | RESTRICTION | CLASS. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------|-------------|--------|
| 02. Redaction                                                                                                                                                                               | Redaction of Paragraph in Letter from Dorothy Bush to George Bush (1 pp.) | 7/19/75 | C           |        |
| <b>COLLECTION</b><br>George Bush Personal Papers<br>China File<br>Subject File                                                                                                              |                                                                           |         |             |        |
| <b>FILE LOCATION</b><br>GB Personal File - Unclassified <div style="float: right; text-align: right;">             OA/ID Number<br/>             Date Closed      10/14/99           </div> |                                                                           |         |             |        |

### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(n)]**

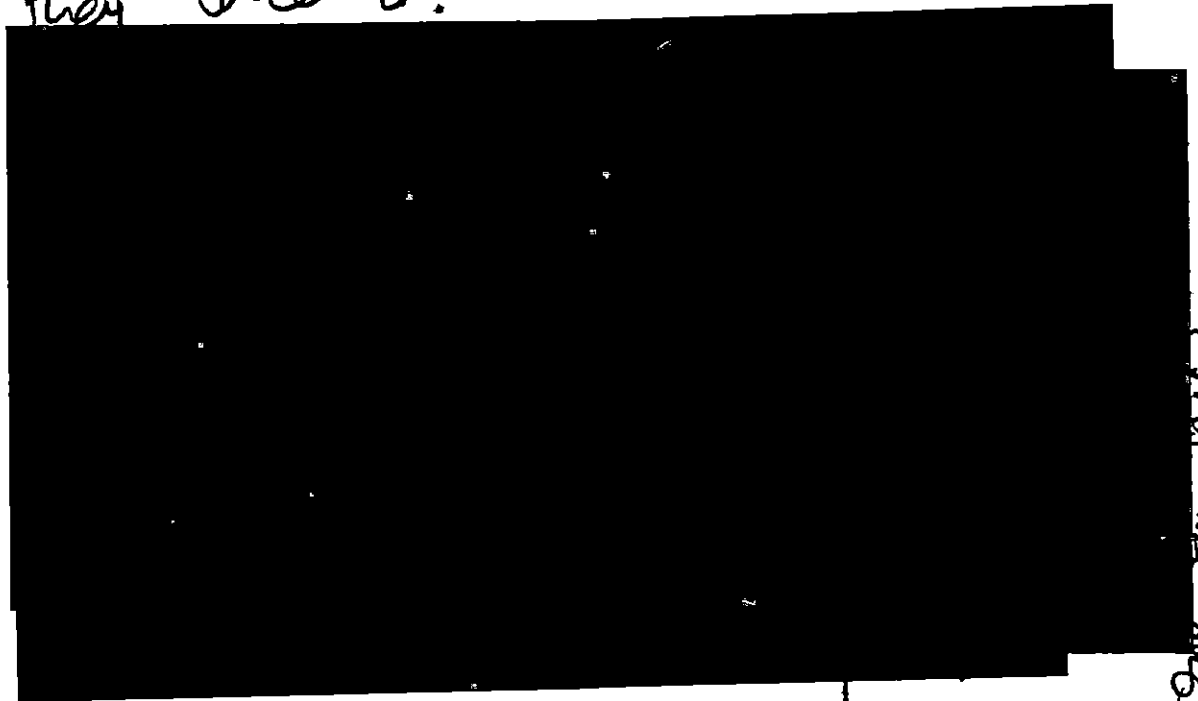
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Mongolia and China. There is this great ~~the~~ Yugoslavian guy on the train and at that stop he was doing a coin trick for us. ~~There~~ It's with a handkerchief and he makes it disappear. He then did the trick to the Chinese policemen and P.L.A people at the station and they loved it.



Well - I'll sign off now. Can't wait until we are all in Maine. Much love Dave.

• (P.L.A. share and have)  
Every one

Meane has been great fun,  
some good times, the Rebel is  
running well (except for problems  
with one gear), there are a lot  
of friends here, & the weather  
has been fine. I'm sorry  
I heard about the Blue Fish Man  
Doe + I landed. Other than  
that, there has been no luck.  
I may go to the Zoo tonight  
there may be some good  
fishing there.  
Some of the pictures of  
China come out alright.

Uncle John asked me last  
week if ~~you~~<sup>I</sup> were playing  
with you in the men's double.  
I told him yes, hope it's  
all right with you. There's  
a chance that you may  
not feel like playing or may  
not be allowed to play, the  
tournament starts the 23rd, in that  
case I'd be satisfied to just  
play as singles + mixed. We'd  
have a good chance to go  
somewhere. If we get a first  
round bye + second round  
easy one, we may be in real  
good shape. You'll love it here! L.S.

Dear Dad,

I haven't written sooner, I can think of no acceptable excuse. Thanks for a great summer in China & for the trip around the world, an experience which is valuable & unforgettable. The trip through Russia worked out alright despite some communication problems that as I informed you.

The train trip went very Moscow. The accommodation was without grief. The accommodations were comfortable, with 2 cabins, comparable by reputation. The Kapsle were 3 very friendly & helpful as were a couple of girls who joined us in Mongolia. At each border a different duty can was put on. Chinese food was good. We didn't even mention back into the Mongolia. And can, but others said it was terrible. And the Russian food was better than we were expecting after what the Chinese told us. It did get a bit monotonous.

From earlier one night to next half a day, the rest. We had a job of coupons left over & did really in an effort to use them all & get change back. @ 10-12 would have saved 15 \$ worth each on buying coupons. There was an exchange of coupons & many still have the others if they are refundable. I can

can fill you in later. I booked a lot of reading, and plenty talking, sleeping, & some working & reading. The trip was pleasant, but not because you live high in the sky.

We did get off the train at stops in  
Russia to ~~load~~ <sup>unload</sup> some fruit  
was good, (usually fresh) & gave us  
a chance to exercise, a  
resource lacking in abundance. The  
scenery was nice, Siberian wood  
known in the area we were travelling.  
Some of it was very pretty. We  
finally made it to Moscow about  
30 miles late, they really passed  
for make their scheduled stops.  
We were met at the train station  
by an I Ching man who said we  
a note to send us to the U.S. Embassy.  
The secretary did understand why  
there was a problem & didn't have  
accommodations for us that evening.  
We apparently had made no contact  
with I Ching in Moscow, & this  
didn't see them at all while that.  
The Embassy very kindly put us  
up in an Embassy apartment which  
was empty & waiting to be filled.  
The Ambassador was all (we didn't  
see him at all) so the so-called  
worked it out, they were really kind.  
We found the city the next day  
my guides of the day. There were  
some problems among friends in  
Russia because our whereabouts were  
vague in the past - everything  
was marked paid. We got a  
full account of the Ambassador's mode  
in Russia, & in return to know  
whether we got tipped off. The  
of the trip.

helped part of the money to pay  
the bill etc. It turns out that the  
the only hotel that accept Ruffles,  
on the summer. I paid for  
the same thing to Missouri, it had  
also money for the hotel in Kansas  
Jacks. In Jan I got to Missouri,  
you can imagine that I was  
coming 1100 ~~1100~~ worth of Ruffles.  
On returning to Paris we went to  
Paris - London - Paris because of the  
English passport. In order to  
get at least money upon leaving the  
country had value of passport, you  
had to have a passport on form.  
I had to pay of 100 to the  
embassy to exchange the money, so  
we found a place with gold (155)  
where I bought with 100-  
100 in + exchanged 90 of our  
155 ruffles with Paris 1000 francs  
the equivalent in 15 dollars. The  
gold money had the same 55  
ruffles left. (700 \$) we can work  
out the gold money.

The trip from Paris to Switzerland  
+ through Switzerland was nice. The  
mountains are beautiful. We got  
to Milan on the 1st. I think a  
good dinner on the 1st. I also  
got a refund. We got the hotel. A  
good summer, refreshment from the  
the 3 ruffles, much of the money,  
to a 60 \$ left.

red 1st class on the Red Arrow had been. They got caught along the way. The engine got in running, exploded & got it plane & took to 1400 out and in it. It was out there, have stopped from 10 and 10 the ground again in the states will reland us. I can explain to later if you want to hear up here.

The Red Arrow was nice. We got extra to go deluxe instead of 1st class, but it was nothing more. I made to go 1st, but it was same deal. The got things etc. had. Lemmings was a pretty town, & I thought was worth for us. They made us from the difference between 1st & Deluxe. Last night accomodated which turned out to be a rather chunk of money. The room was in hotel, & a 3 bed room cost just a over 60¢ - a night per person. The room was great. I got great, the food was so great, but the town (Indians), attractive, & worth to go to myself. (kidding).

The plane to Moscow was fine & was no + 50 Spanish town. Good practice. Moscow was an international & religious airport, each in other side ways of the city. So we took a cab (free) to the int airport & stayed there for 3 hours until our flight. It was 3 or 4 o'clock scattered somewhere but Russia. I can make in to Russia.



November 10, 1975

Mr. George W. Bush,  
Box 785,  
Midland, Texas 79701.

Dear George:

The other day I wrote you about some piddling royalty or interest that still is in my name. I am now going into a new job and don't want to have any interests in royalties or minerals. Therefore, it is my intention, and Mother's, as of this date to convey to you any interests we may have in minerals, leases or royalties in Texas or in any other State.

I have no record of any remaining interests but the other day I did get that tax notice from Stanton. Apparently there is some little interest in my name there. When I get back to the States I'll try to see if we have any records from the early 1950s that might establish what the interests are. In the meantime, I have prepared the attached deed which is intended to convey to you any interests that Mother or I have in royalties, leases or minerals.

If you run across any specific interests, you can simply prepare a detailed deed and we will of course execute it, but the attached deed is intended to divest us immediately of any interests we have.

I will be back in a month or so and we can talk about this in person.

PEOPLE'S REPUBLIC OF CHINA )  
MUNICIAPLITY OF PEKING )  
CONSULAR SERVICE ) ss:  
UNITED STATES OF AMERICA )

GEORGE H. W. BUSH and BARBARA PIERCE BUSH, in consideration of ten dollars (\$10.00) cash and other valuable considerations, receipt of which is acknowledged, hereby release, relinquish and forever quitclaim any and all royalties, minerals or lease rights now held or claimed by them or either of them in any County in the State of Texas.

Executed on this, the 10th day of November, 1975.

\_\_\_\_\_  
GEORGE H. W. BUSH

\_\_\_\_\_  
BARBARA PIERCE BUSH

Witnessed by:

\_\_\_\_\_  
\_\_\_\_\_

I, Jerome C. Ogden, Consular Officer of the United States of America at Peking, People's Republic of China, duly commissioned and qualified, do hereby certify that on this 10th day of November, 1975, before me personally

appeared GEORGE H. W. BUSH and BARBARA PIERCE BUSH, to me personally known, and known to me to be individuals described in, whose names subscribed to, and who executed the annexed instrument, and being informed by me of the contents of said instrument, duly acknowledged to me that they executed the same freely and voluntarily for the uses and purposes therein mentioned.

In witness whereof I have hereunto set my hand and official seal the day and year last above written.

\_\_\_\_\_

\_\_\_\_\_ of the United States of America.



TOWN OF KENNEBUNKPORT, MAINE

- INCORPORATED 1653 -

MAINE'S FINEST RESORT

*File  
personal*

George H. W. & Barbara P. Bush  
312 First Street, S. E.  
Washington, D. C. 20003

MAP 7

BLOCK 5

LOT 1

DEAR TAXPAYER:

THE BOARD OF ASSESSORS AND THE FIRM OF WHIPPLE-MAGANE-DARCY, INC. WOULD LIKE TO EXPRESS THEIR APPRECIATION FOR THE COOPERATION AND COURTESY EXTENDED TO THE INDIVIDUALS OF THE FIRM OF WHIPPLE-MAGANE-DARCY, INC., WHO RECENTLY COMPLETED THE REVALUATION PROGRAM SUPERVISED BY THIS OFFICE.

LISTED BELOW IS THE ASSESSED VALUE OF YOUR PROPERTY ARRIVED AT BY THE FIRM OF WHIPPLE-MAGANE-DARCY, INC..

| <u>LAND</u> | <u>BUILDINGS</u> | <u>TOTAL</u> |
|-------------|------------------|--------------|
| \$40,300    | \$64,600         | \$104,900    |

THE ONLY WAY YOU, AS A TAXPAYER, MAY INTELLIGENTLY TEST THE NEW VALUATION IS NOT WHAT YOU PAID FOR YOUR PROPERTY ONE YEAR AGO, FIVE YEARS AGO OR EVEN TWENTY YEARS AGO, BUT RATHER ITS VALUE IN TODAY'S MARKET. YOU MUST, THEREFORE, ASK YOURSELF THIS QUESTION: "WHAT WILL MY PROPERTY SELL FOR WITHIN A REASONABLE PERIOD OF TIME IN TODAY'S MARKET?"

IF YOU FEEL CERTAIN THE APPRAISAL IS IN EXCESS OF ITS FULL AND FAIR CASH VALUE, THEN IT MUST BE ASSUMED THAT YOU HAVE SOME BASIS FOR APPEAL. AN APPOINTMENT MAY BE ARRANGED BY EITHER TELEPHONING 1-207-967-4468, OR COMING INTO THE TOWN OFFICES BETWEEN 9:00 A.M. AND 12:00 P.M. AND 1:00 P.M. TO 4:00 P.M. ON JUNE 16, 1975 THROUGH JUNE 18, 1975.

PLEASE DO NOT MULTIPLY YOUR VALUE BY THE PRESENT TAX RATE. A NEW TAX RATE, BASED UPON THE REVALUATION, WILL BE ESTABLISHED IN 1975.

BOARD OF ASSESSORS

M. ABBOTT PENDERGAST  
H. STEDMAN SEAVEY  
CHARLES W. SULLIVAN



# TOWN OF KENNEBUNKPORT, MAINE

- INCORPORATED 1653 -

MAINE'S FINEST RESORT

GEORGE H. W. BUSH  
OCEAN AVENUE  
KENNEBUNKPORT, MAINE

APPOINTMENT MADE BY:

TIME:

DATE:

DEAR TAXPAYER:

THE BOARD OF ASSESSORS AND THE FIRM OF WHIPPLE-MAGANE-DARCY, INC. WISH TO THANK YOU FOR THE COOPERATION AND COURTESY SHOWN DURING THE REVALUATION CONDUCTED IN THE TOWN OF KENNEBUNKPORT.

SHOWN BELOW IS THE APPRAISED VALUE OF YOUR PERSONAL PROPERTY THAT IS TAX-ABLE BY THE TOWN DUE TO ITS BUSINESS CLASSIFICATION.

PERSONAL PROPERTY ASSESSED VALUE: \$ 8,000 (BOAT #8373K)

SHOULD YOU, AS A TAXPAYER, FEEL THAT YOU HAVE NOT BEEN TREATED FAIRLY, IT MUST BE ASSUMED THAT YOU HAVE A BASIS FOR AN APPEAL. THEREFORE, AN APPOINTMENT MAY BE ARRANGED BY EITHER TELEPHONING 1-207-967-4468, OR COMING INTO THE TOWN OFFICES, BETWEEN 9:00 A.M. AND 12:00 P.M. AND 1:00 P.M. AND 4:00 P.M. ON JUNE 16, 1975 THROUGH JUNE 18, 1975.

-----  
WHEN YOU APPEAR FOR YOUR HEARING, PLEASE BRING YOUR RECORDS, SUCH AS ACCOUNT BOOKS, ACCOUNTANT'S CERTIFIED STATEMENTS, INVENTORY LISTS AND INSURANCE POLICIES IN ORDER TO SUBSTANTIATE YOUR APPROACH TO THE VALUE OF TANGIBLE PROPERTIES, NOT REAL ESTATE, THAT ARE A PART OF BUSINESS.  
-----

BOARD OF ASSESSORS

M. ABBOTT PENDERGAST  
H. STEDMAN SEAVEY  
CHARLES W. SULLIVAN



# TOWN OF KENNEBUNKPORT, MAINE

- INCORPORATED 1653 -

MAINE'S FINEST RESORT

GEORGE H. W. BUSH  
OCEAN AVENUE  
KENNEBUNKPORT, MAINE

APPOINTMENT MADE BY:

TIME:

DATE:

DEAR TAXPAYER:

THE BOARD OF ASSESSORS AND THE FIRM OF WHIPPLE-MAGANE-DARCY, INC. WISH TO THANK YOU FOR THE COOPERATION AND COURTESY SHOWN DURING THE REVALUATION CONDUCTED IN THE TOWN OF KENNEBUNKPORT.

SHOWN BELOW IS THE APPRAISED VALUE OF YOUR PERSONAL PROPERTY THAT IS TAXABLE BY THE TOWN DUE TO ITS BUSINESS CLASSIFICATION.

PERSONAL PROPERTY ASSESSED VALUE: \$ 500 (BOAT #8372H)

SHOULD YOU, AS A TAXPAYER, FEEL THAT YOU HAVE NOT BEEN TREATED FAIRLY, IT MUST BE ASSUMED THAT YOU HAVE A BASIS FOR AN APPEAL. THEREFORE, AN APPOINTMENT MAY BE ARRANGED BY EITHER TELEPHONING 1-207-967-4468, OR COMING INTO THE TOWN OFFICES, BETWEEN 9:00 A.M. AND 12:00 P.M. AND 1:00 P.M. AND 4:00 P.M. ON JUNE 16, 1975 THROUGH JUNE 18, 1975.

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-----

BOARD OF ASSESSORS

M. ABBOTT PENDERGAST  
H. STEDMAN SEAVEY  
CHARLES W. SULLIVAN

To  
Myrtis Gibson  
letter sent to Steel.

HM file  
personal  
political

August 19, 1975

Peking c/o Dept of State  
Washington, D.C. 20520

Dear Myrtis,

Greeting from Peking.

I am trying to clean up, by remote control, a bunch of loose ends from my days political. I have asked Jack Steel to pull together whatever finance records we might have from the past campaigns. I want him to give the State organization any lists that he feels might be helpful and then I want him to heave out all the junk that will not be useful to other candidates now. We have records scattered all over.

Please call Jack and ask him to pick up the lists and cards that you so thoughtfully kept for us. I don't know what I would have done without you. I expect that many of the records will be out of date after so long a time; but I have no plans for them and I would rather help others where we can and then dispose of the junk.

Peking is fascinating. A tremendous challenge. Bar is in <sup>the</sup>aine now and I leave for a short vacation soon.

Best Ever,

Aug

G.B.

2 no. 10

Z. B. 1000

Chapman has signed

this. I am assuming

is the group of

which kind of support

can I get? Do you

believe this is a

possible landing

in the Pacific?



CONCURRENT RESOLUTION

RESOLVED BY THE HOUSE OF REPRESENTATIVES (THE SENATE CONCURRING),

That it is the Sense of the Congress that the United States Government, while engaged in a lessening of tensions with the People's Republic of China, do nothing to compromise the freedom of our friend and ally, the Republic of China and its people.

Harry T  
return pls.  
GB

JUL 28 1975

July 25, 1975

Re  
R  
J

Dear Colleague:

In recent months the Congress has developed a much stronger awareness of its constitutional responsibility to have an input into American foreign policy. One thing that we can and should do is to make our point of view on crucial international issues known to the President.

We intend to introduce a Sense of the House Resolution, attached hereto, which simply states our convictions that the President should take no steps that would in any way compromise the freedom and security of the 16 million people living in freedom on the island of Taiwan. It is not our intention to try to inhibit any White House or State Department moves to further normalize our relations with the People's Republic of China as long as no concessions are made that would jeopardize the Republic of China. Executive Branch officials have repeatedly stated the importance of Japan to the free world, and obviously, the location of Taiwan makes it of strategic importance to the defense of Japan. If the decision is made to extend diplomatic relations to the People's Republic, we want to be on record that this must not be done by severing our diplomatic relations with the Republic of China.

Over the years the United States has had no stauncher ally than the Republic of China. They have overcome numerous diplomatic setbacks and developed the second highest standard of living in the Asian world. They now do over \$7 billion in total foreign trade. The Republic of China receives no foreign aid from this country. Their fantastic economic success proves their determination to stay free and to continue to improve the lives of their people. The Republic of China asks nothing more from us except that we keep our commitments to them and let them stand on their own feet as a partner in peace and prosperity.

We feel very strongly that it would not be in the interest of the United States or the free world for us to take any steps that might encourage the People's Republic to take action to "liberate" the Republic of China. We ask you to join us in this Sense of the House Resolution, which we plan to introduce on Friday, August 1, 1975. Please call Julian Holland (5-3631) or Mickey Mauldin (5-5772).

Sincerely yours,

Dawson Mathis  
Dawson Mathis

Trent Lott  
Trent Lott

John Dent  
John Dent  
Bill Goodling

John Ashbrook  
John Ashbrook

Cardiss Collins  
Cardiss Collins

William Goodling

Wayne Hays  
Wayne Hays

Matthew Rinaldo  
Matthew Rinaldo

Clement J. Zablocki  
Clement J. Zablocki

Robert J. Lagomarsino  
Robert J. Lagomarsino

David Bowen  
David Bowen

Donald J. Mitchell  
Donald J. Mitchell

July 20

File  
very  
personal  
GTC

Dear George and Ber,

I hope your summer is going well and that your family has been able to gather. I also hope that a big, impersonal Houston bank has not prevented the representation from being unanimous.

John is doing a superb job, and he is now undertaking a little credit training. You should know that this usually portends a career in banking, so you are forewarned in case you want to exert any parental influence to get him into a more honorable line of work.

We elected Jimmy Baker to our board last month, and that meeting's minutes have

not ever been written and we will have to  
accept his resignation. His new appointment is  
waiting for him and dinner. I hope we get  
them back.

Okay, it is not often that I have a  
moment to sit and think, to ponder on the big  
picture. When I do, I almost always think of  
you, of your great career, and of your many  
accomplishments. Perhaps your greatest one that

of how so well, is that I have never known  
anyone apart of you that then would reflect  
often the admiration for your dedication to

public service, and it is that precious gift  
that you are giving that is very, very few of  
us do.

I wish you both well

John

HM please put in personal

file

Dietary tapes taken by BPP to TWA May 26 '75

Oct 21-27

Feb 6-March 3

March 4-April 1

April 1-8

April 8-16

April 16-May 9

May 9-25th

# People weekly

HM  
fil

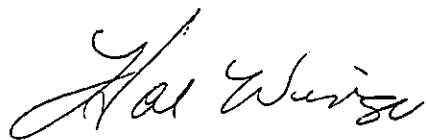
TIME & LIFE BUILDING., ROCKEFELLER CENTER, NEW YORK, N.Y. 10020

Hal Wingo

Dear Mr. Bush:

We are delighted to send these pictures from John Burns' story and hope that they will be a pleasant scrapbook addition to your China experience.

Sincerely,



Hal Wingo  
News Editor

# Withdrawal/Redaction Sheet

## (George Bush Library)

| DOCUMENT NO.<br>AND TYPE                                                                                                                                                                    | SUBJECT/TITLE                                                              | DATE   | RESTRICTION | CLASS. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|--------|-------------|--------|
| 03. Letter                                                                                                                                                                                  | From Don Rhodes to George and Barbara Bush<br>RE: Personal Matters (4 pp.) | 7/7/75 | C           |        |
| <b>COLLECTION</b><br>George Bush Personal Papers<br>China File<br>Subject File                                                                                                              |                                                                            |        |             |        |
| <b>FILE LOCATION</b><br>GB Personal File - Unclassified <div style="float: right; text-align: right;">             OA/ID Number<br/>             Date Closed      10/14/99           </div> |                                                                            |        |             |        |

### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- F-1 National security classified information [(b)(1) of the FOIA]
- F-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA]
- F-4 Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- F-5 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

COSMOPOLITAN, INC.

New York, New York 10022

*file  
J Bush*

Hon. George Bush  
Chief, U.S. Liaison Office  
Peking, Peoples Republic of China  
c/o Department of State  
Washington, D. C. 20520

JUN 19 1974

Dear George:

We wish to thank you for your letter and pictures which we recently received. However, we will not be able to use your body in our next centerfold.

On a scale from 0 to 10, your body was rated -2. The rating is done by a panel of women ranging in age from 65 to 75 years. We tried to have our panel of women in the 23 to 35 year old age bracket rate you but we could not get them to stop laughing long enough.

Should the taste of the American women ever change so drastically that they would want you in the centerfold, you will be notified by this office. In the meantime, however, don't call us we'll call you.

Sympathetically,



Helen Curley Brown, Editor  
Cosmopolitan Magazine

HCB:hw



June 25, 1975

Mr. Wayne E. Glenn,  
President, Western Hemisphere  
Petroleum Division,  
Continental Oil Company,  
P.O. Box 2197,  
Houston, Texas 77001.

Dear Wayne:

Thanks for sending me my certificate showing that I'm an Admiral of the Texas Navy. I may have a little difficulty explaining this to my Chinese friends, but surely when they see the company I'm in they'll be envious and happy for me.

Life continues here in a fascinating way. Right now the Russell Trains are visiting us, and we have had some wonderful visits from Texas: the Elkins and the Bryans were here not long ago.

Love to all Glenns.

Warm regards,

George Bush

P.S. In looking over the "Texas Navy" I saw a picture of my old carrier, the USS San Jacinto (CVL-30). I spent several harrowing months on that vessel in Japanese waters. Old Captain Beauty Martin used to fly the Texas flag when we were in combat conditions.

Wayne E. Glenn  
President  
Western Hemisphere  
Petroleum Division

Continental Oil Company  
P. O. Box 2197  
Houston, Texas 77001

May 30, 1975

JUN 23 1974

The Honorable George Bush  
Special Envoy to the Peoples Republic of China  
U. S. State Department  
Washington, D. C. 20520

Dear George:

For many months I have wanted to see you and make a personal presentation of your ADMIRAL OF THE TEXAS NAVY certificate. Since I don't know when such an opportunity will present itself -- I am enclosing this important document.

We miss you George -- but know you are doing a magnificent job where you are.

Barbara and I send our love to you and your Barbara.

Sincerely,



LLP  
Enc.

GREETINGS

On behalf of the Governor of the State of  
Texas, I hereby present this commission  
dated \_\_\_\_\_ naming \_\_\_\_\_

GEORGE BUSH

an Honorary Admiral in the Texas Navy.  
With all rights and privileges thereto  
and with the duty of assisting the pre-  
servation of the history, boundaries,  
water resources and civil defense of  
the State of Texas.

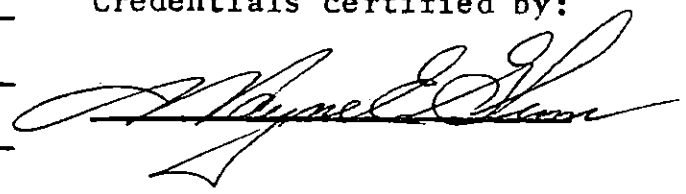
Signed:

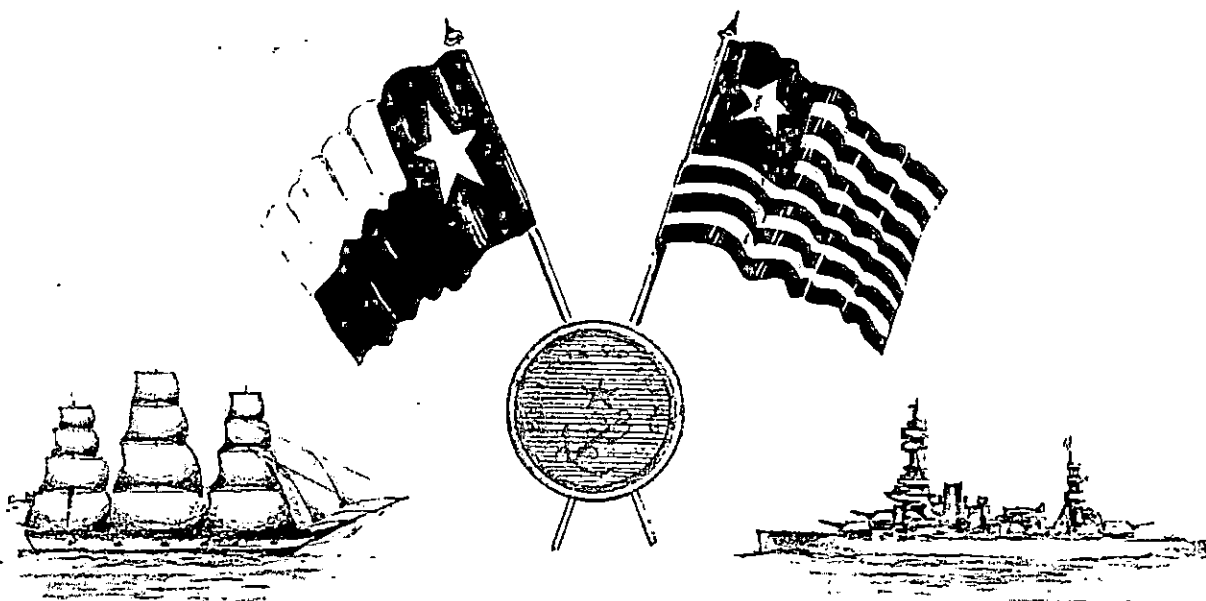
\_\_\_\_\_

Witness:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Credentials certified by:

  
\_\_\_\_\_



In the name and by the authority of

# The State of Texas

*To all to whom these presents shall come — Greeting:  
Know ye, that*

GEORGE BUSH

*is hereby commissioned*

HONORARY ADMIRAL

*in the*

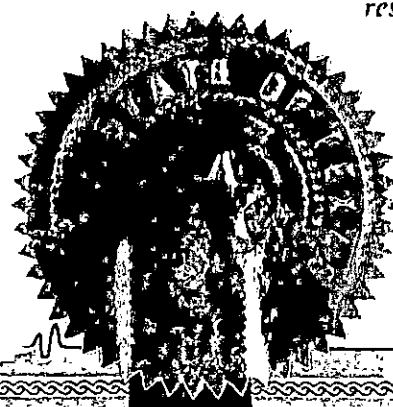
## Texas Navy

*with all rights and privileges appertaining thereto and with the duty of  
assisting in the preservation of the history, boundaries, water  
resources, and civil defense of the State.*

*In testimony whereof, I have hereunto signed  
my name and caused the Seal of the State to  
be affixed at the City of Austin, this the 9th  
day of November A.D., 1972.*

*Preston Smith*

PRESTON SMITH, Governor



TEXAS NAVY OPERATIONS OFFICE

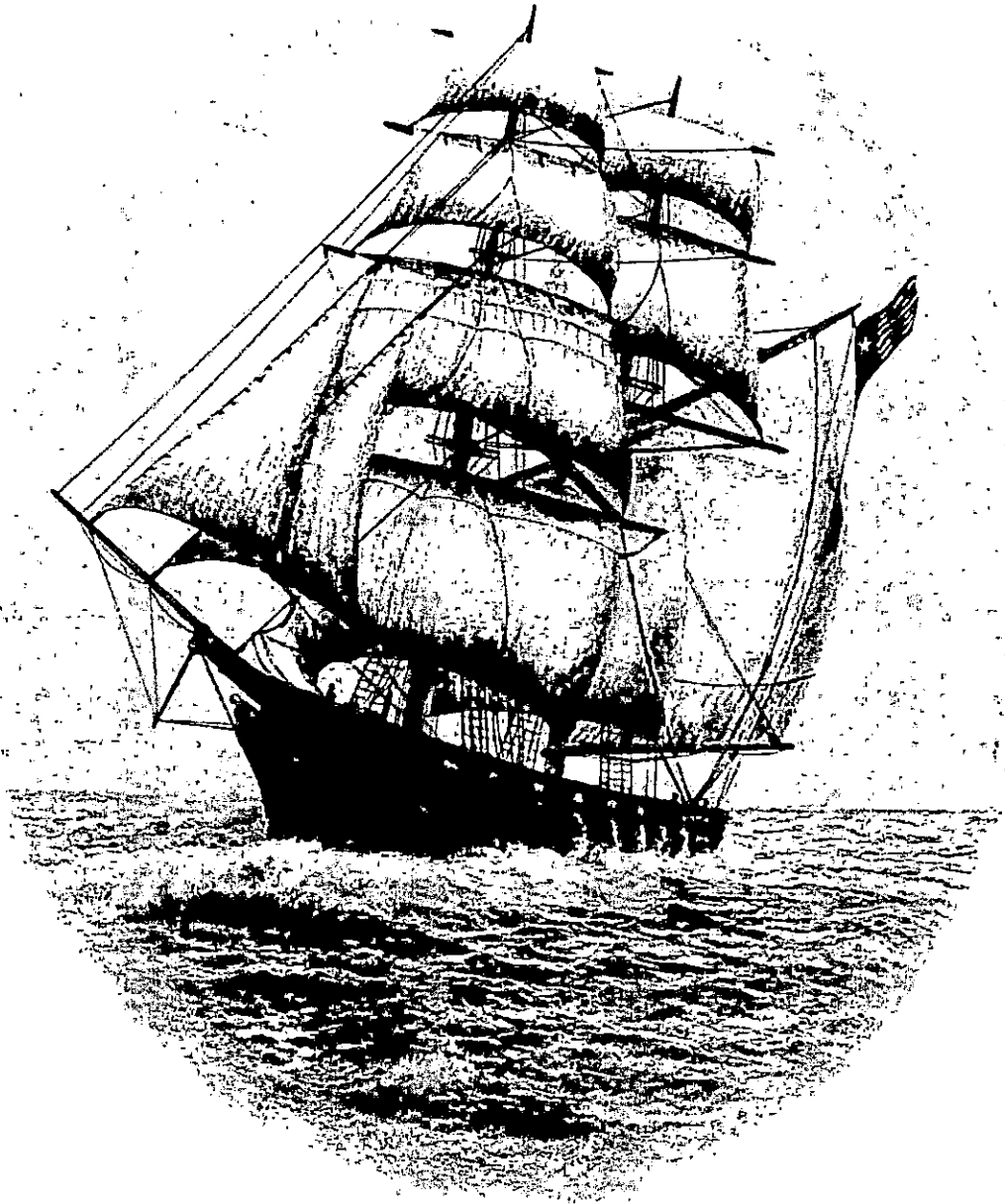
██████████, T.N.

Chief of Naval Operations, Texas Navy

Port Holiday Mall — 400 Strand

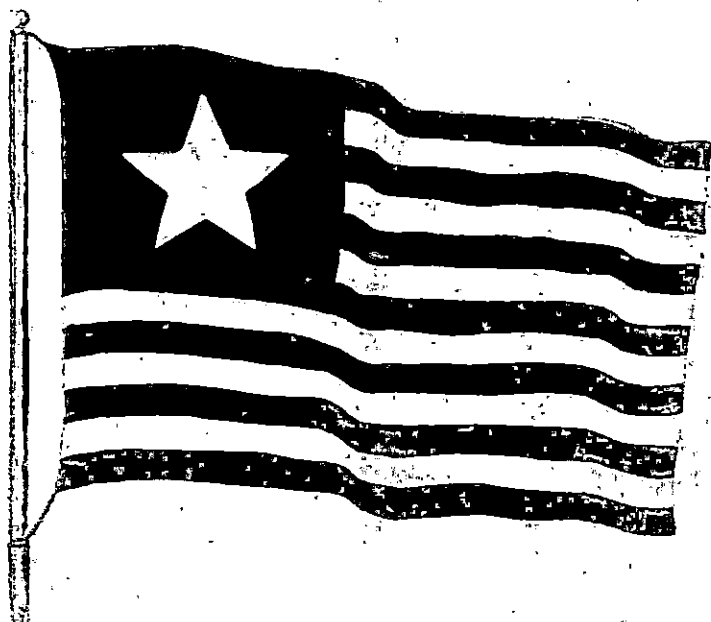
GALVESTON, TEXAS 77550

# THE TEXAS NAVY



NAVAL HISTORY DIVISION, NAVY DEPARTMENT

Washington, D.C. 1968



## TEXAS NAVY FLAG

*At the outset of the Texas War of Independence, Texan naval ships flew the flag designed to commemorate the Texan Constitution of 1824. Its coloring was so similar to that of the national flag of Mexico that a new and distinctive flag was made for the Texas Navy in 1836. It carried stripes in an arrangement identical to the U.S. flag, with a single large white star on a field of blue.*

NR&I (M) 40191

## THE TEXAS NAVY

|                                                                   |    |
|-------------------------------------------------------------------|----|
| Introduction.....                                                 | 1  |
| I The Critical Role of the Sea.....                               | 2  |
| II The Role of the Texas Navy 1835-38.....                        | 5  |
| III The Texas Navy 1839 to the End of the Lone Star Republic..... | 11 |
| IV Ships of the Texas Navy.....                                   | 26 |
| V Some Significant Events Relating to the Texas Navy.....         | 28 |
| VI A Heritage of Ships and Men.....                               | 30 |
| VII The Battleship <i>Texas</i> War Memorial.....                 | 37 |
| VIII Fleet Admiral Chester W. Nimitz, Lone Star Son.....          | 38 |

## MODERN TEXAS NAVY INSIGNIA

*Reactivated 21 April 1958, the Texas Navy is an active arm of the civil defense of Texas. Registered power craft are authorized to display the Texas Navy insignia, and to participate in the annual naval maneuvers at the San Jacinto Battleground State Park.*

NR&I (M) 40192





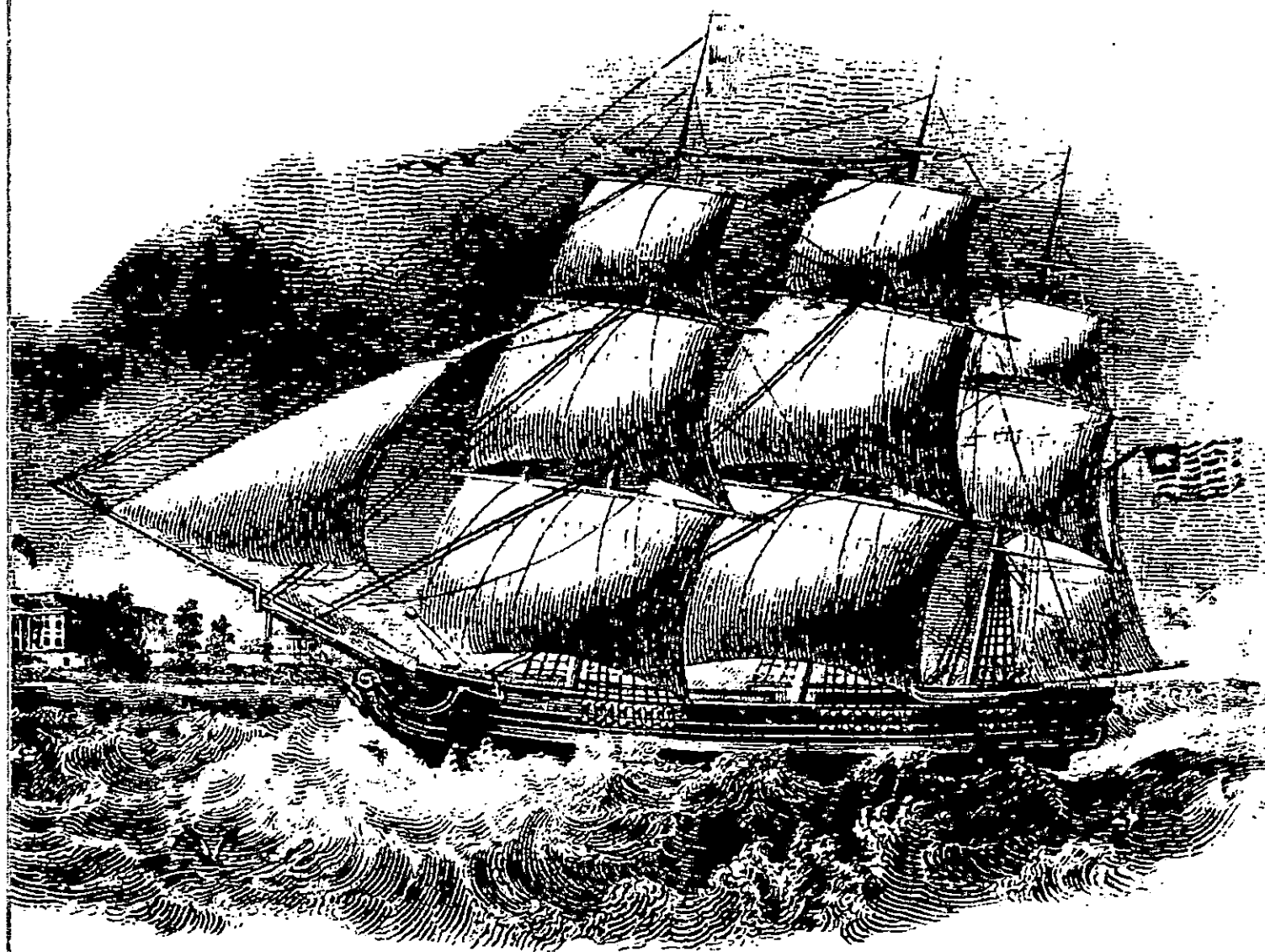
NR&L (M) 34912.

*The Nimitz Hotel as it appeared in 1888. The lad in the white shirt, standing before the portico, is the future Fleet Admiral Nimitz*

*During the ceremonies which celebrated the arrival of USS Texas (BB-35) to her memorial display site in the San Jacinto Battleground Park, Admiral Nimitz proudly wore Texas Navy buttons on his uniform. Scovill Mfg. Co. made them with the original dies developed in the 1830's for the Texas Navy. These buttons are at the United States Naval Memorial Museum, Washington, D.C.*

[NR&L (M) 40180, NR&L (M) 40181]







Your Ref:  
310/292B  
V1059883

USLO Peking  
Department of State  
Washington, D.C. 20520

April 1, 1975

Veterans Administration Center,  
Wissahickon Ave. & Manheim St.,  
P.O. Box 8079,  
Philadelphia, Pa. 19101.

Gentlemen:

In accordance with the attached form,  
this is to request that the cash refund of  
\$123.54 be sent to me at 5161 Palisade Lane,  
N.W., Washington, D.C. 20016.

Sincerely,

George H.W. Bush

Enclosure

Mr. and Mrs. Bush,

July 10, 75

Well How from Ottawa! we finally made it after quite a lengthy and unique trip. As you well know, we took the Trans-Siberian as far as Moscow which was the most fascinating trip we ever had the good fortune of taking. Well, from Moscow we again took a rather train to Vienna which is my birthplace. Beautiful city. Definitely a paradise for all ages. We spent the better part of a week there and moved on again - and again by train to Rome. We spent another week there which was well worth it except for our last night. Someone broke into our host's car and ran off with my camera which I had just bought less than a month before with my teaching earnings. I did get a lot of mileage off of it and have a few albums of the trip and of Peking which I am quite proud of. I even have a couple of pages on the two of you!

That was quite a paragraph wasn't it? And I used to teach English?

Anyhow, Ottawa is a beautiful city. The air is crystal clear, the people are very

friendly, there are an abundance of parks and tennis courts, and we speak the same language. The city itself has a quaint European flavour to it and is well spaced-out.

I'll be starting College here within the next couple of months and I've never felt more determined about anything before in my life. I've strayed from the straight and narrow quite a few times; especially during my last years in High School but I'm not about to let myself or my parents down again. I'll make them as proud of me as I've been of them.

You may find it odd for me to be writing to the two of you but I feel that I've a lot to owe you. You're a great couple and an exceptional ~~ambassador~~ Mr. Bush. Next to my parents, I've never been more proud of anybody <sup>else</sup> than the two of you. You both were so warm and informal that without exaggeration rate as the ~~most~~ best couple I've ever had the pleasure of doggie-sitting for.

Take care,  
Jim

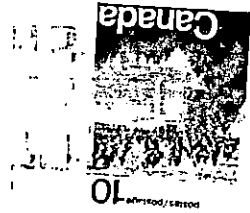
P.S. If you ever need a campaign Manager, You've Got It

James Lucas  
U.S. Embassy  
Ottawa, Ontario  
Canada

Chris

Mom

Mr. and Mrs. George Bush  
U.S. Liaison Office  
美国联络处  
Beijing  
Peoples Republic of  
CHINA





*H.M.  
Personal File  
CR*

July 14, 1975

TARIFF SCHEDULES

CARPETS: (Wool) 45% ad val

CARPETS: (Silk) 90% ad val

CLOISONNÉ: (price based on copper content) .04/lb

JEWELRY: 110% ad val

SILK CLOTH: 60% ad val

SILK CLOTHES: 60% ad val

JADE: 30% ad val

SEMI-PRECIOUS STONES: 10% ad val

CURIOS: (1968)-10% ad val; (1969)-9% ad val; (1970)-8% ad val;  
(1971)-7% ad val; (1972)-6% ad val

# Withdrawal/Redaction Sheet

## (George Bush Library)

| DOCUMENT NO.<br>AND TYPE                                                                                                                                                                    | SUBJECT/TITLE                                          | DATE    | RESTRICTION | CLASS. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------|-------------|--------|
| 04. Packet                                                                                                                                                                                  | Packet of Material<br>RE: Kennebunk River Club (7 pp.) | 5/22/75 | C           |        |
| <b>COLLECTION</b><br>George Bush Personal Papers<br>China File<br>Subject File                                                                                                              |                                                        |         |             |        |
| <b>FILE LOCATION</b><br>GB Personal File - Unclassified <div style="float: right; text-align: right;">             OA/ID Number<br/>             Date Closed      10/14/99           </div> |                                                        |         |             |        |

### RESTRICTION CODES

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- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA]
- F-2 Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

May 22, 1975

Mr. Kenneth R. Raynor,  
Cape Arundel Golf Club,  
Ponus Ridge Road,  
New Canaan, Conn. 06840.

Dear Ken:

I got the letter you wrote Mary Lou Schwarzman on April 10 about our golf status. I doubt we will be playing much this summer. Bar will be there for August, but I will only be there for probably 10 days at the most. I appreciate your offer in permitting us to pay only greens fees for this summer. That is what we would like to do.

Bar is bringing this letter to mail from Washington, when she comes next week for Marvin's graduation.

Love to Ann, and thanks for your very thoughtful letter.

Sincerely,

George Bush

cc: Mary Lou



Ponus Ridge Road  
New Canaan, Conn. 06840  
April 10, 1975

Mrs. Mary Lou Schwarzmann  
5161 Palisade Lane, N.W.  
Washington, D. C. 20016

Dear Mrs. Schwarzmann,

Please excuse the delay in answering your letter of March 22 concerning Ambassador Bush, but I have been away.

We are aware that his duties in Peking might very well curtail any stay in Kennebunkport during the coming summer. In view of this we will be more than happy to put the Ambassador on a leave of absence status. This would free him of any obligation concerning dues.

This condition would hold even if he were to return to the United States and wish to play a few rounds in Maine in the current season.

We would appreciate your forwarding this information to the Ambassador and expressing our best wishes to him and Barbara.

Sincerely,

A handwritten signature in dark ink, appearing to read "Kenneth R. Raynor". The signature is fluid and cursive, with the first name "Kenneth" and last name "Raynor" clearly legible.

Kenneth R. Raynor  
Cape Arundel Golf Club

AMBASSADOR BUSH:

3-13-75

THIS COMES TO YOU WITH LOVE AND ALL GOOD WISHES FROM YOUR  
OLD FRIENDS AT USUN:

file

JOE MINGALONE

*Joe*

CHARLIE MANTIONE

*Charlie*

PERLIE

*Perlie*

IVAN FERBER

*Ivan*

so nice.... received May 20 at USLO.... thanked hand 5-21

PEPERS LEFT WITH Bush by Ricardo Castaneda OF THE OFFICE

dep. Ton with El Salvador, May 1, 1975 NAME

COUNTRY OF ORIGIN

ORGANIZATION

UN UNITED NATIONS

U.N. BODIES

UNCTAD U.N. CONFERENCE ON TRADE AND DEVELOPMENT

UNEP U.N. ENVIRONMENT PROGRAMME

UNIDO U.N. INDUSTRIAL DEVELOPMENT ORGANIZATION

UNICEF U.N. CHILDREN'S FUND

UNDP U.N. DEVELOPMENT PROGRAMME

UNHCR OFFICE OF THE UN HIGH COMMISSIONER FOR REFUGEES

UNITAR U.N. INSTITUTE FOR TRAINING AND RESEARCH

UNRWA U.N. RELIEF AND WORKS AGENCY FOR PALESTINE

WFP \* WORLD FOOD PROGRAMME

SPECIALIZED AGENCIES, IAEA AND GATT

ILO INTERNATIONAL LABOUR ORGANIZATION

FAO FOOD AND AGRICULTURE ORGANIZATION

UNESCO U.N. EDUCATIONAL, SCIENTIFIC AND CULTURAL

IBRD WORLD BANK

IMF INTERNATIONAL MONETARY FUND

ICAO INTERNATIONAL CIVIL AVIATION ORGANIZATION

UPU UNIVERSAL POSTAL UNION

ITU INTERNATIONAL TELECOMMUNICATIONS UNION

WMO WORLD METEOROLOGICAL ORGANIZATION

IMCO INTERGOVERNMENTAL MARITIME CONSULTATIVE ORGANIZATION

IAEA INTERNATIONAL ATOMIC ENERGY AGENCY

GATT GENERAL AGREEMENT ON TARIFFS AND TRADE

WHO WORLD HEALTH ORGANIZATION

\* UN/FAO Joint Programme

K. WALDHEIM

AUSTRIA

G. COREA

SRI LANKA

M. STRONG

CANADA

A. KHENE

ALGERIA

H. LABOUISSE

USA

R. PETERSON

USA

SADRUDDIN AGA KHAN

PAKISTAN

D. NICOL

SIERRA LEONE

J. RENNIE

UK

F. AQUINO

EL SALVADOR

F. BLANCHARD

FRANCE

A.H. BOERMA

NETHERLANDS

A. M. BOU

SENEGAL

R. MCNAMARA

USA

J. WITTEVEEN

NETHERLANDS

A. KOTARTE

LEBANON

M. SOBI

EGYPT

M. MILI

TUNISIA

D. DAVIES

UK

C. SRIVASTAVA

INDIA

S. EKLUND

SWEDEN

O. LONG

SWITZERLAND

H.L. MAHLER

DENMARK

15

NOTE VERBALE

The Group of Permanent Representatives of Latin America and the Caribbean accredited to FAO presents its compliments to the Group of distinguished Representatives of Asia accredited to the same Organization.

The Latin American and Caribbean Group would like to refer to the elections of the Director-General which will take place in November 1975 during the 18th Session of the Conference.

On 2 October 1974, the countries of the region unanimously nominated Dr. Francisco Aquino as the sole candidate of the Latin American and Caribbean area. The Permanent Representatives to FAO of all member countries were informed of this regional decision by note RE 120-D 398/74 sent by the Ambassador of El Salvador.

On the same date, the Government of El Salvador officially proposed to the FAO authorities the candidature of Dr. Francisco Aquino for the office of Director-General for the period 1 January 1976 to 31 December 1981. All FAO member countries were informed of this action by the Secretary-General of the Conference with note ref. CF 4/2(a) of 4 November 1974.

Besides Dr. Aquino's personal qualities and his career, well-known to all as responsible for the World Food Programme, the Group of Permanent Representatives of Latin America and the Caribbean would like to point out to its distinguished colleagues of the Group of Asia some considerations which led to the nomination of this sole regional candidate.

1. Out of the 45 countries which originally signed the FAO Constitution, 19 (that is to say 42 percent) are from Latin America and the Caribbean.

2. Since its inception, FAO has been administered by:

|                |                                   |
|----------------|-----------------------------------|
| Lord Boyd Orr  | from the United Kingdom           |
| Norris E. Dodd | from the United States of America |
| P.V. Cardon    | from the United States of America |
| B.R. Sen       | from India                        |
| A.H. Boerma    | from the Netherlands              |

3. At present, with the exception of the World Food Programme directed by Dr. Aquino, none of the main organizations of the United Nations' family are headed by nationals of Latin America or the Caribbean. The distribution of the posts is as follows:

|        |                  |                          |
|--------|------------------|--------------------------|
| UN     | K. Waldheim      | Austria                  |
| FAO    | A.H. Boerma      | Netherlands              |
| IME    | J. Witteveen     | Netherlands              |
| ILO    | F. Blanchard     | France                   |
| WHO    | H.E. Mahler      | Denmark                  |
| IAEA   | S. Eklund        | Sweden                   |
| UNRWA  | J. Rennie        | United Kingdom           |
| WMO    | D. Davies        | United Kingdom           |
| GATT   | O. Long          | Switzerland              |
| IBRD   | R. McNamara      | United States of America |
| UNDP   | R. Peterson      | United States of America |
| UNICEF | H. Labouisse     | United States of America |
| UNEP   | M. Strong        | Canada                   |
| UNIDO  | A. Khene         | Algeria                  |
| ICAO   | A. Kotaite       | Lebanon                  |
| ITU    | M. Mili          | Tunisia                  |
| UPU    | M. Sobhi         | Egypt                    |
| UNCTAD | G. Corea         | Sri Lanka                |
| UNHCR  | Sadrudin A. Khan | Iran                     |
| IMCO   | C. Srivastava    | India                    |

UNESCO

A. M'Bow

Senegal

UNITAR

D. Nicol

Sierra Leone

The Latin American and Caribbean Group, reaffirming its definite support of the candidature of Dr. Aquino, kindly requests the Representatives of the Asian Group to take into account the following considerations:

1. The interest demonstrated and the activities developed by Latin America and the Caribbean, contributing to the creation of FAO and to the life of the Organization.
2. The principle of equitable geographical distribution of the posts within the United Nations' family, and
3. The guarantees offered by Dr. Francisco Aquino's capacity and experience to administer FAO in this moment of particular difficulty for humanity in the field of agriculture and food.

At the same time, the Latin American and Caribbean Group kindly requests its colleagues from Asia to transmit to their respective Governments the content of this note, with the hope that the above considerations will be analysed and will obtain a favourable reaction in the elections for the next Director-General of FAO.

The Group of Representatives of Latin America and the Caribbean to FAO takes the opportunity to renew to the Representatives of the Asian Group to the said Organization the assurance of its highest consideration.

Rome, 30 January 1975

PRC -

IO man

Long Ping

Ann. Desk

For Min

Security counseling  
LA candidate

impaired with men

+ LA has no response

at the moment - Find

of Africans & Arabs  
struggling it.

Galileo Night guy  
to Africa

Dr.  
Aquino FAO.

Ricardo in DG on  
6<sup>th</sup>

---

Aquino only  
candidate who has  
support of his old  
region.

---

Lebanese commitments  
made very early



Receives unit to

Egypt -

Sudan -

Pakistan -

} Receives  
visit  
can

Minton'

commitment early

but like Aguirre.

Been also to

Nepal -

India -

Bangladesh -

Sri Lanka - has Islamic  
committee  
but on units below Aguirre

Indonesia

Thailand - will support  
LA.



*Junior Legion Baseball of Kennebunkport*

AMERICAN LEGION MEMORIAL POST #159

KENNEBUNKPORT, MAINE 04046

April 1975

*Naup*

*Henk La Brie, Coach*

*Baseball Committee*

*M. Abbott Pendergast, Pres.  
Wallace E. Reid, Vice Pres.  
Robert F. Sullivan, Secretary  
Harold J. Lord, Treas.*

*Directors*

*Carlisle E. Davis  
Wallace E. Reid  
W. Bruce Doane  
Francis Zecchini  
Clifton Campbell  
Paul P. Pepin  
Brewster L. Doane  
Robert Sullivan*

*TF  
need \$20*

*Dear Mr. Bush:*

*This year, American Legion Posts across the country will be celebrating the 50th anniversary of American Legion Baseball! This excellent program is offered for young men between the ages of 15 - 18 as a summer recreation activity. It has been praised nationally as a character building athletic program which is based on a strictly enforced Code of Sportsmanship which advocates pride, faith and physical fitness.*

*In May, 1974 Memorial Post 159 of Kennebunkport launched a hectic fund drive which resulted in the revival of American Legion baseball in the Kennebunks after an absence of almost 20 years. The team played in the tough Southern Division from which Caldwell Post of Portland went on to become a co-winner of the New England Championship. We had to raise nearly \$2,000 last year to purchase equipment and pay for field maintenance, costs of umpires and traveling expenses.*

*This season we are again holding a fund drive with our goal set at \$1,545. We are planning to play teams from New Hampshire and Massachusetts and will widely advertise these games once they are officially scheduled, in case you would like to come up some evening or weekend to watch us play. All our home games are played at Memorial Field in Kennebunk, adjacent to the High School.*

*We would like to solicit your support this year. We received donations last year in varying amounts between \$10 and \$750 and all are equally appreciated. I am enclosing a self-addressed envelope for your convenience and I hope you may find this program worthy of your support.*

*Sincerely,*

*M. Abbott Pendergast  
President, Baseball Committee*



|                                     |                                            |                  |                                  |
|-------------------------------------|--------------------------------------------|------------------|----------------------------------|
|                                     |                                            |                  |                                  |
| January<br>GB-BPB 6/45<br>NMB 22/55 | February<br>JEB 11/56<br>JEB-CGB 23/<br>74 | March            | April                            |
| May                                 | June<br>BPB 8/25<br>GB 12/24<br>PR 26/22   | July<br>GWB 6/46 | August<br>CGB 17/53<br>DWB 18/58 |
| September                           | October<br>MPB 22/56                       | November         | December                         |

Please have engraved

JANUARY

GB - BPB 6/45

NMB 22/55

NOVEMBER

9

DECEMBER

FEBRUARY

JEB - 11/56

JEB - CGB 23/74

MARCH

APRIL

MAY

JUNE

BPB 8/25

GB 12/24

PR 26/22 -9

JULY

GWB 6/46

AUGUST

CGB 17/53

DWB 13/58

SEPTEMBER

OCTOBER

KPB 22/56

6-16  
9 Le Ve request  
9 Orsons

~~Chad~~ ~~Feb. 1968~~  
Feb. 1968  
Feb. 1968

May 15th

Dear Deke,

Thanks for yours on the T shirts....

Let's go on them.

I need 24- extra large and 24- large for a total of 48.

Enclosed is my check for \$160.00 broken down as follows:

48 shirts @ \$3.00 = \$144.00

Silk Screen = \$ 6.00

Postage (US only) = \$ 10.00 ( estimate)

Total = \$ 160.00

Mailing Instructions:

The package or packages should be mailed to:

Amb. George Bush

Box 50, AmConGen

F.P.O. San Francisco, Cal. 96659

Just regular USA postage is required. If the \$10.00 is enough to send them air mail so much the better. If not just plain parcel post.

I would suggest the shirts be shipped in 2 separate boxes. (as small a parcel as possible).

If you need more money holler.

On the silk screening- I have changed my mind. The shirts should be marked like this:

Cross rackets ( then below the rackets)

Peking  
People's Republic of China

The blue borders on shirts is great.

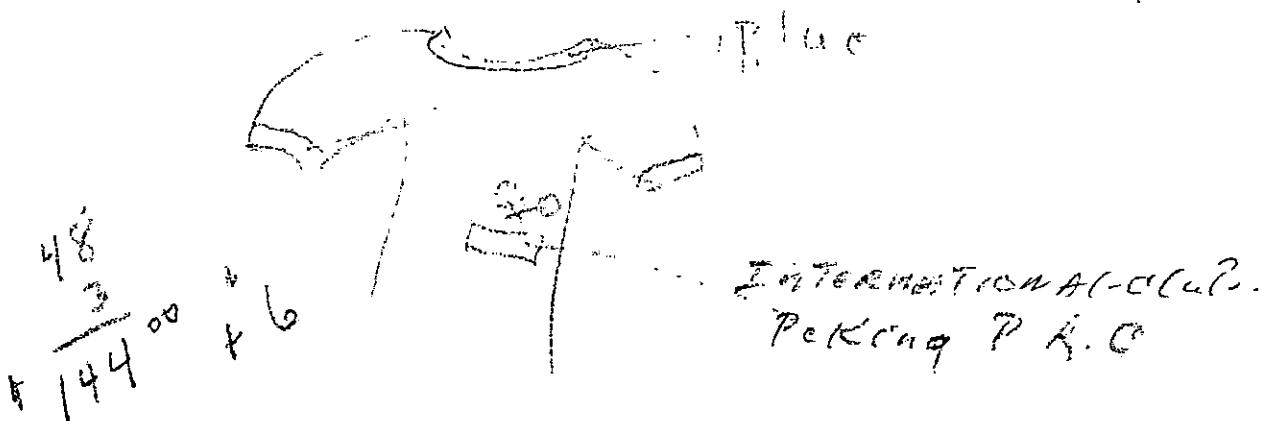
MAY 6th

DEAR GEORGE:

GREAT HEARING FROM YOU - SAW #PRES AT THE NEW YORK DINNER(PA) AND ALSO MARTHA AND WALT RAFFERTY - WE HAD A GREAT DINNER THERE - EVERYBODY WAS SO DAMN NICE TO ALL OF US - THANKS FOR THE RUNDOWN ON THE KIDS - YOU KNOW HOW WE FEEL ABOUT THEM - WE OBVIOUSLY ENJOYED THE ARTICLE ABOUT YOU AND BARB IN THE PEOPLE MAGAZINE - AS ALWAYS I LIKE YOUR APPROACH - ALL YOU HAVE TO DO IS BE YOURSELF -

ABOUT THE T SHIRTS - HERE IS THE POOP:

WE CAN GET A REASONABLE GOOD T SHIRT WITH THE BLUE ## PIPING AROUND THE NECK AND THE SLEEVES - WITH THE CROSS TENNIS RACKETS AND INTERNATIONAL CLUB - PEKING P.R.C. UNDERNEATH FOR ABOUT 3 DOLLARS - MAYBE A FEW CENTS MORE OR LESS - YOU CAN HAVE THE RACKETS , ETC. PUT ON THE SHIRT WITH A TRANSFER OR SILK SCREENED - THE SILKSCREENED WILL COST \$6.00 FOR THE SET-UP - TRANSFER NO CHARGE(EXTRA) - SO FOR EACH T SHIRT IT WOULD COST ABOUT \$3.00 PLUS SHIPPING CHARGES AND THE \$6\*(IF SILK SCREENED) - THE SHIRTS ARE MADE OF COTTON AND THEY SHRINK - HENCE , HE SUGGESTED TO GET ALL LARGE OR EXTRA LARGE - THAT IS-IF THEY ARE ALL FOR MEN - IF YOU WANT SOME FOR WOMEN THEN OBVIOUSLY YOU ARE GOING TO HAVE TO GET SMALLER SIZES - THE BLUE WILL NOT RUN WHEN WASHED - HERE IS THE WAY THE SHIRT WOULD LOOK:



THAT'S A HELL OF A DRAWING - IF THERE ARE ANY CHANGES LET ME KNOW AND ALSO LET ME KNOW THE ~~QUANTITY~~ QUANTITY - IT WILL TAKE BETWEEN 2 and 3 WEEKS ONCE WE ORDER - I WILL HAVE THEM SENT DIRECTLY TO YOU - MAYBE I CAN HURRY THEM A LITTLE BIT AND I WILL -

POP IN REGARDS TO RETIREMENT - REALLY ALL IT MEANS IS THAT WE ARE LEAVING ANDOVER A PLACE THAT HAS BEEN WONDERFUL TO US - BUT IT IS JUST ONE PHASE OF OUR LIVES - I HAVE ABOUT THREE JOBS OFFERED TO ME AND WHEN I FINALLY SETTLE IN I WILL LET YOU KNOW WHAT I AM DOING - WE PLAN ON STAYING IN ANDOVER UNTIL WE FIND SOMETHING BETTER - OUR THOUGHTS NOW ARE WHY LEAVE ANDOVER AND ALL OF OUR FRIENDS - IT DOESN'T MAKE ANY SENSE - D HAS HAD A TOUGH 2½ YEARS PHYSICALLY BUT SHE IS COMING AROUND BEAUTIFULLY AND WILL BE OK - SHE REALLY LOOKS WONDERFUL AND IS ABOUT READY TO START PLAYING GOLF AGAIN - GEORGE I WANT THIS LETTER TO GET IN THE MAIL THIS MORNING SO PLEASE EXCUSE THE BREVITY - GIVE OUR LOVE TO BARB AND TELL HER THAT IT WAS GREAT SEEING MARTHA ~~AT~~ THE NEW YORK DINNER - I MET PRESS ON WHATEVER STREET IN NEW YORK THE HARVARD CLUB IS AND WE WALKED OVER TO THE PLACE TOGETHER - I THINK HE LOOKS GREAT -

TAKE CARE - AGAIN IT IS ALWAYS GREAT TO HEAR FROM YOU BOTH - AS EVER, DKE

*Deke*

\*THAT \$6 IS FOR THE WHOLE BUNCH NOT FOR EACH SHIRT -

April 25, 1975

Ms. Mary Frances Breckinridge  
The Department of State  
A/FBO/DF  
Room 324-D  
SA-6  
Washington, D. C.

Dear Ms. Breckinridge:

I read with interest Maxine Cheshire's article that you have been encouraging Ambassadors' wives to purchase table linens in the country to which they have been assigned.

I would appreciate receiving any information you have available regarding this program. Would this apply to the U.S. Liaison Office in Peking? Does this cover items for use in the Embassy residence other than linens? Also, how would one go about making such acquisitions, i.e., are there special funds available to pay for the purchases.

Any light you can shed on the above will be greatly appreciated.

Sincerely,

Jennifer A. Fitzgerald  
Staff Assistant



VIP

X JF

# The Vice President's China

By Maxine Cheshire

When government purchasing agents ordered a new \$10,445 set of china for Vice President and Mrs. Nelson Rockefeller's official residence, they assumed the 60 place-settings of dishes would be the first in history to bear the Vice Presidential seal.

They were wrong. While working out the design, the State Department's experts discovered that former Vice President Spiro T. Agnew has one set of 24 place-settings. And he may even have two.

A Lenox china company executive, confirmed last week that "friends of Agnew's in Baltimore" gifted him with a specially commissioned set of tableware bearing the emblem of his high office.

Robert J. Sullivan, a vice president of advertising and promotion at Lenox, says that it "was too long ago" for him to find the names of the donors or the price tag of the china.

Sullivan knew nothing of reports circulating within the china industry that a second, more expensive set was made at a later date for Agnew with the Vice Presidential Seal acid-etched in gold.

The Rockefellers, in the meantime, may find themselves and their guests eating off place mats instead of formal damask. Navy officials, who have been supervising the furnishings of the new vice presidential residence because it is on the Naval Observatory grounds, had a large banquet-size tablecloth on their shopping

list. They were "aghast" to learn that a suitable tablecloth of the size needed would cost a minimum of \$2,000.

It seems that Uncle Sam is facing a "crucial" tablecloth shortage because the major source of supply in the past has been Belfast, Ireland. The trouble there in recent years has all but closed the industry and prices have soared.

Mary Frances Breckinridge, the State Department staffer who must supply ambassadors' wives with table linens for formal entertaining, has been sending them abroad recently with instructions to buy whatever fabrics are available in the country where they are posted and send Uncle Sam the bill.

The most ingenious embassy solution thus far was the wife in an African country who bought native batiks in the markets.

Mrs. William Saxbe will use Indian silks and cottons when she gets to New Delhi. The gregarious Saxbes plan to do more entertaining than their predecessors, the Daniel Patrick Moynihans, and have ordered six round tables which will seat eight and have requisitioned china and crystal for 48 persons.

The Wiley T. Buchanans, whose posting to Vienna has been discussed but not announced, have already talked to Mrs. Breckinridge about what they would require for Austria. They would solve the linen problem by taking their own and they would also pass up the government-issued sterling and take their own gold-washed vermeil.

© 1975, The Washington Post/Chicago Tribune-New York News Syndicate, Inc.

*Have you got 48 sets of china and crystal!*

USLO Peking,  
Department of State,  
Washington, D.C. 20520.

April 14, 1975

James A. Baker, III, Esq.,  
EXXON Building,  
Houston, Texas 77002.

Dear Jim:

The attached correspondence with a  
Mr. Samuel Wright, whom I don't know, is  
self-explanatory.

I am not sure I'm elated that Carl  
Smith and others are chatting this matter  
up.

I think Mr. Wright was trying to be  
helpful. If you agree, and if he is re-  
liable, it might be helpful if you would  
give him a call on this. Otherwise, we  
should just forget it.

Many, many thanks,

George Bush

Enclosures



April 13

George -

While home last

time, I got to re-reading  
growing books: "Merry",  
Mendels and Chalk

and found the following

excerpt in the 6B chapter

12th

HM -  
same political  
political

Excerpt from Money, Markets and Challenge  
by Jimmy Banks

He also recalled the possibility of his running for Governor of Texas once had been suggested to him by one of the state's most influential insurance executives and financiers.

"Burr Wortham told me one night at a dinner that if I were a Democrat I'd be Governor of Texas and that he would like to see that," Bush recalled.

"I told him I didn't want to make a civic speech but that I'm in politics for matters of conviction and I'm interested in national government. 'I just feel so much more at home in my party than I do in your party on the national level,' I said.

"He really paid me a high compliment and I hardly knew him at the time. Subsequently, I got to know him quite well and I have great respect for him. He's never asked me for a thing. He has a great sense of history about Texas and I've often thought about his comment — and wished we could look ahead to see if this is what would be best for Texas. But I feel strongly that I'm on the right track.

"Some people say we have two-party government, liberals and conservatives. But

that's not good enough. In terms of responsive government, you need the balance in the Legislature that comes from reasonably close apportionment between parties. The people are better served with a balance there.

Sometimes, I think if I'm going around and preaching the new federalism and talking about decentralization and stuff, maybe I should apply myself and try to make some contribution on this level - maybe some day run for Governor of Texas. I think there's a lot to be said for trying that some day. I think it would take something like that to see if my theory is correct, that we'd get more responsive government with a true two-party system.

"It's like running for mayor of a city, in one way. You know, it's hard to get mayors like Erik Jonsson of Dallas - but if successful businessmen like him are going to preach their philosophy of government around the country clubs, and if they believe in it, by golly they ought to do like he did and get in the ball game."

At that time, however, Bush was thinking only about the 1970 Senate race.

April 14, 1975

Mr. Samuel F. Wright,  
4006 Betsy Lane,  
Houston, Texas 77027.

Dear Mr. Wright:

Thank you for your very thoughtful letter of April 1 about voter registration. Before voting I obtained a legal opinion from one of the best law firms in Houston as to my eligibility. I do appreciate your thoughtfulness in sending me the forms and taking an interest in all of this. Just to be safe, I am sending a copy of your letter to my attorney in Houston. Many, many thanks.

I am writing you a separate letter on your Fourth of July invitation.

Sincerely,

George Bush  
Chief, US Liaison Office

WOODBERRY FOREST SCHOOL  
WOODBERRY FOREST, VIRGINIA

HEADMASTER'S STUDY

File

March 31, 1975

Dear Ambassador and Mrs. Bush:

Your recent gift of \$250 to our annual giving program is most meaningful to the life of the School, and I appreciate it deeply. The Amici Fund allows the school to offer an educational program substantially beyond what the basic operating budget would allow.

This year we seek \$175,000 to augment faculty salaries; by this means we are able to attract and retain a superior teaching force. To reach this ambitious figure we shall need a combination of thoughtful leadership giving and dedicated general support from our parents, alumni and friends.

Your Leadership Gift exemplifies your faith in the School and we shall strive to be worthy of it.

Sincerely,

*Emmett Wright Jr.*  
Emmett Wright Jr.

Ambassador and Mrs. George H. W. Bush  
Chief, U. S. Liaison Office  
Peking, Peoples Republic of China  
c/o State Department  
Washington, D. C. 20520

*P.S. We miss Marvin and hope  
he is having a good experience  
in Washington. He is a splendid  
young man and I am so glad  
to get to know him. I fully  
understand why you cannot be  
here for communications. EWR*

UNITED STATES GOVERNMENT

# Memorandum

TO : Mr. Bush

DATE: MAR 11 1975

FROM : H.L.

SUBJECT: SUNDAY SERVICE OFFERING

In finding out the correct address of the Bible Society Church,  
which is

东单北大街 21号 圣经会  
21 Dong Dan Bei Da Jie

I had a conversation with the Pastor there (Mr. Kan) on this subject.

Pastor Kan confirmed the soundness of your advice to Mrs. Allen about refraining from making a donation of a substantial sum ~~through~~ through special arrangements other than putting them as offerings in the offering box, ~~Pastor Kan~~ by telling me that there had been suchkind of practice - christians making special donations - years ago but there is no longer. The only donation the Church accepts now is voluntary offerings - regardless of amount - to God deposited by christians in the offering box.



November 20th

I am very interested in the adoption of vietnamese babies and hope to (i.e. mean our family) adopt one soon. We have decided it would be nice to adopt a little girl, only because we have few boys in the family and only one girl, myself. I feel very strongly about this and would appreciate it if you could send me some information on the children that are in the orphanages in Vietnam.

I am sure you have many other things to worry about but if you possibly had time I would be very grateful. Thanks a lot, your friend, Dorothy Bush.

P.S. I feel we would make a very good family because we are very close and would accept her as one of our own. If we even did adopt one.

SINCE IT'S YOUR DAY I HOPE ALL THE NICE THINGS YOU'VE  
DONE FOR EVERYBODY COME BACK TO YOU TWO-FOLD. FOR ME,  
JUST A FEW THAT STAND OUT ARE:

Late in the evening and it's been a really  
grundgy day, and --

"Hello Pammy! I'll give you \$1,000  
cash on the barrelhead for AP's  
phone number."

*New York*

\* \* \*

Wanting to leave on a ski trip, getting  
everything ready so you can speak in  
Miami (doing what I'm supposed to do  
anyway), and --

. . . getting a handwritten note  
from the Chairman saying how much  
my efforts were appreciated.

\* \* \*

Really needing to have my head axed and  
rolled in the streets for literally  
'screwing up' your schedule (shades of  
Mrs. Lamont), and --

"Don't worry Pammy these things  
happen." Then . . .

a note worrying about me!

\* \* \*

Being really depressed about Watergate  
and other subjects, and --

Having the Chairman actually take  
time to sit down and discuss it  
with the staff.

\* \* \*

Coming in from Wausau dead-tired with  
short-time for a quick change before  
attending the New Majority Dinner.  
Standing in my scivvies changing in  
the ladies room, and --

. . . a message from the Chairman  
that you'll have someone wait to  
take me to the Dinner.

\* \* \*

While discussing various subjects and problems with our fantastic Co-Chairman, and --

Getting a quick visit from the Chairman just to say "Hi, and wanted to know if you were having a good day!"

\* \* \*

Being told by Pete what I've heard many times before . . .

"Things are going to change with this new Administration and George Bush, and --

THEY DID!

\* \* \*

I'm glad the President brought you back to Washington as Chairman.

THE EPISCOPAL CHURCH FOUNDATION

May 6, 1975

MEMORANDUM

TO : The Board of Directors

FROM: Frederick L. Redpath

The minutes of the Board of Directors' meeting of this date at Seabury House, Greenwich, Connecticut, may be summarized as follows for your convenience:

After Robert Christopher had been introduced as the Foundation's new consultant in the midwest office, the minutes of the Directors' meeting of January 16 and the Executive Committee meeting of April 25 were approved. Mr. Noble submitted the Annual Report for 1974 and spoke of the Annual Meeting of Members, which had just taken place. The Nominating Committee report was then made and approved.

Mr. Ritchie gave a brief history of The Board for Theological Education and summarized its accomplishments and concerns. Mr. Gile spoke of recent developments within the Advisory Council, after which Mr. Phipps reported the current status of the Foundation's real estate in Hartford. There followed discussion regarding the Foundation's current situation as to grants, the Executive Committee having decided for reasons of limited funds available, not to authorize any new grants at this time. The Board supported Mr. Redpath's recommendation that all grants not considered now shall be reviewed at the October meeting.

The Directors then reviewed the proposed Youth Program, financing for which, it was decided, would be considered as part of the forthcoming plans for a Foundation development program. Mr. Gile's report for the Goals Review Committee was approved with thanks, and Mr. Noble announced plans to appoint a Grants Policy Review Committee. There was a brief discussion of the Graduate Fellowship Program, and the meeting was adjourned.

The next meeting of the Board of Directors will be held on Thursday, October 9, 1975.

THE EPISCOPAL CHURCH FOUNDATION

BOARD OF DIRECTORS MEETING  
Tuesday, May 6, 1975

The Spring Meeting of the Board of Directors of The Episcopal Church Foundation was held, pursuant to notice duly given, May 6, 1975 at Seabury House, Greenwich, Connecticut.

Directors attending were: The Rt. Rev. John M. Allin, Mrs. Bromwell Ault, The Hon. William H. Booth, Messrs. Peter Megargee Brown, W. Nelson Bump, Edmond duPont, Fred C. Foy, Lindley M. Franklin, Jr., David E. Gile, J. Victor Herd, Mrs. Christoph Keller, Jr., Mrs. Loomis I. Lincoln, Messrs. Allen F. Maulsby, Henry S. Noble, Howard Phipps, Jr., Charles L. Ritchie and Mrs. Carll Tucker, Jr.

Also attending were Frederick L. Redpath, Stephen P. Bell, Van S. Bowen, Robert L. Christopher, Leonard R. Vignola and Barbara Damon.

Mr. Noble presided and opened the meeting with a prayer.

Mr. Noble introduced Mr. Christopher, the Foundation's new consultant, based in the midwest office.

I. Approval of Minutes of Directors' Meeting, January 16, 1975

ACTION: Upon motion made and duly seconded the Minutes of the January 16, 1975 Board of Directors Meeting were approved with the following Resolution:

RESOLVED; That the action taken on January 16, 1975, establishing a 2% service fee for loans authorized under the Revolving Loan Fund, effective January 1, 1975, is hereby rescinded, because this action had been previously authorized at the October 9, 1974 meeting of the Board.

II. Approval of Minutes of Executive Committee Meeting, April 25, 1975

ACTION: Upon motion made and duly seconded, the Minutes of the April 25, 1975 Executive Committee Meeting were approved, and approval was also specifically given to the imposition of a one percent service fee for the loan of \$20,000 to the Diocese of San Joaquin for the use of St. Luke's Merced, since the loan application was dated November 19, 1974, when the one percent fee was still in effect.

### III. ADMINISTRATION

#### A. Annual Report

Mr. Noble, President, submitted the Annual Report to the Directors and invited any questions. The general sense of the Board was that it was an effective and impressive presentation. Mr. Redpath indicated that this was being mailed, as in the past, to the regular 20,000 names on the Foundation's mailing list, plus 10,000 Episcopal clergymen, as well as being distributed to the Church agencies situated at 815 Second Avenue, New York.

#### B. Report of the Annual Meeting of Members

Mr. Noble, President, reported that the Annual Meeting of the Members had just taken place, at which time he had presented his Annual Report to them, and Mr. Phipps, Treasurer, had submitted the auditors' report.

Mr. Noble further reported that the following Directors had been re-elected for a 5-year term, to the Class of 1980:

George H. W. Bush  
Edmond duPont  
Fred C. Foy  
David E. Gile  
Charles L. Ritchie, Jr.  
Irving Seaman, Jr.

Mr. Noble reported that Thomas D. Anderson and Sewall D. Andrews, Jr. had asked not to be re-elected, due to their geographic inability to attend Board meetings, which in no way indicates a lessening of interest on their parts for the Foundation, but simply a practical decision.

Mr. Noble also made formal notice of Mr. James R. Reynolds' retirement from the Board, January, 1975.

It was urged that Mr. Noble write to all three gentlemen in thanks for their service as members of the Board, and at the same time, appointing them to membership on the Advisory Council.

Mr. Noble reported that the Members had increased their membership by the election of David E. Gile, effective immediately. Mr. Gile accepted with pleasure.

Mr. Noble reported, in conclusion, that the Members had set May 6, 1976 as the date of their Annual Meeting, to be followed by the full Board meeting.

C. Report of the Nominating Committee and Election of Officers

In Mr. Mallory's absence, Mr. Bump made the following report:

The Nominating Committee reported the nomination of the following Officers:

The Rt. Rev. John M. Allin, Chairman of the Board  
Henry S. Noble, President  
Howard Phipps, Jr., Treasurer  
Peter Megargee Brown, Secretary  
Frederick L. Redpath, Executive Vice-President

The Nominating Committee recommended the appointment of the following Officers and Committees:

1. Van S. Bowen, Vice-President  
Stephen P. Bell, Vice-President  
Barbara I. Damon, Assistant Secretary

2. Executive Committee

The Rt. Rev. John M. Allin  
Edmond duPont, Chairman  
Peter Megargee Brown  
William A. Coolidge  
David E. Gile  
Clifford D. Mallory, Jr.  
Henry S. Noble  
Howard Phipps, Jr.

As an alternate for the Executive Committee:

Allen F. Maulsby

3. Advisory Council Committee

David E. Gile, Chairman  
John H. Myers  
Irving Seaman, Jr.

4. Development Committee

Sam Benedict  
William C. Baird  
W. Nelson Bump  
Norton Clapp  
Edmond duPont  
George Isham

5. Endowment & Bequests Committee

Peter Megargee Brown, Chairman  
Mrs. Christoph Keller, Jr.  
Clifford D. Mallory, Jr.  
Charles L. Ritchie, Jr.

6. Finance & Investment Committee

William A. Coolidge, Chairman  
Fred C. Foy  
G. Keith Funston  
David E. Gile  
J. Victor Herd  
Gerald A. Lamb  
Howard Phipps, Jr.  
Mrs. Carll Tucker, Jr.  
George H. Walker, III  
R. Gerard Willse

7. Graduate Fellowship Committee

William A. Coolidge, Chairman  
Mrs. Bromwell Ault  
Oscar C. Carr, Jr.  
Harold B. Whiteman, Jr.

8. Nominating Committee

Fred C. Foy, Chairman  
W. Nelson Bump  
J. Victor Herd  
Clifford D. Mallory, Jr.  
Samuel W. Meek

9. Revolving Loan Fund Committee

Allen F. Maulsby, Chairman  
Lindley M. Franklin, Jr.  
Charles L. Ritchie, Jr.

All nominations and recommendations of the Nominating Committee were moved, seconded and approved.

Mr. Herd suggested that the listings of honorary and elected officers be separated in the Annual Report. Mr. Noble mentioned the possible future listing of the Advisory Council Chairmen on the Foundation's letterhead, and Judge Booth noted that some letterheads had lengthy listing done lightly on the reverse side of the stationery.



#### IV. PROGRAM

##### A. The Board for Theological Education - Mr. Charles L. Ritchie, Jr.

Mr. Ritchie gave a brief history of the founding and funding of The Board for Theological Education (hereinafter referred to as BTE in these Minutes), and the original mandate as voted at the 1967 General Convention in Seattle. The Pusey Report had made valuable recommendations about theological education in the Episcopal Church and, at the initiative of the Foundation, had generated broad financial support. The total, approximately \$1.8 million, has flowed through the Foundation to the BTE and is now nearly exhausted. Almost all of the remaining funds are earmarked. He expressed his concern that the General Convention had never significantly supported any commitment to theological education. Mr. Ritchie noted that some of the original recommendations had been controversial (e.g., consolidating, or eliminating some of the 11 accredited seminaries in the U.S.). After 6 years of existence, the BTE has encouraged one merger and stimulated the formation of ECTNE, a consortium in the northeast.

Mr. Ritchie spoke of a current "Study Committee" which is investigating diocesan attitudes, objectives, policies and processes in connection with theological education, through personal visits, as well as direct mail surveys. The main concern of the BTE today is in striving for the highest degree of excellence in seminary training, and of almost equal importance is its concern for the selection process. He noted that continuing education (for bishops and clergy) is still a major thrust of the BTE's work and that while -- for practical purposes -- there probably were too many seminaries in the U.S., this was a political problem. Mr. Ritchie spoke to his belief that Prayer Book Revision, Ordination of Women and decisions on the whole enterprise of theological education will be the major concerns of the 1976 General Convention. The "Study Committee" plans to go to the Executive Council by February, 1976, with its recommendations.

Mr. Ritchie noted that the total enrollment in the 10 accredited seminaries was slightly under 1,000 students. In addition, there are a significant number attending non-accredited schools of theology, many of which are supported by individual dioceses.

Mr. Ritchie agreed that the Foundation should no longer undertake the financing of "theological education", but did hope the Board would help the BTE and perhaps the "Study Committee" financially and otherwise, in preparing and submitting a request to the General Convention. He suggested that it would be useful to invite Bishop Krumm, Chairman of the "Study Committee" to attend a Board meeting in late 1975 or early 1976 to discuss the Committee's position and prospects. He expressed doubt as to the continuation of the BTE beyond this Triennium.

Mr. Foy suggested that our Advisory Council units could help inform the delegates to the General Convention about BTE. Mr. Noble commented that a great deal had been accomplished by the BTE and it deserves more credit than it has been given. Mr. Noble thanked Mr. Ritchie for his presentation and expressed the Foundation's interest in continuing to be informed about the BTE.

B. Advisory Council - Mr. David E. Gile

At present there are 12 Council units with 340 members. Three of these units were established in 1974 and it is contemplated that Councils in Maryland and Michigan will be organized by the end of 1975.

As to Council activities, Mr. Gile noted that the highlight has been the series of visits by Bishop Allin to all but one of the Councils. The reaction to these, both on the part of Bishop Allin and the Councils as well, has been enthusiastic. Another activity which holds great promise for the future is the clergy business seminar, of which two have been held, a third is to be held shortly, and others are in the planning process.

A notable accomplishment was the first Council chairmens' meeting in Pittsburgh on May 1-2. There was general agreement that it was well-planned and well-executed and, hopefully, this will become an annual event. Present activity and organization were reviewed and a number of constructive new ideas exchanged which will form the basis for future Council activity.

Overall, it becomes increasingly apparent that the Councils represent a significant dimension to the Foundation's work, both as a communications mechanism, particularly at the diocesan level, and as groups for constructive programs to serve the whole Church.

C. Hartford Properties - Mr. Howard Phipps, Jr.

Mr. Phipps called the Board's attention to the note on Page 20 of the Annual Report, which lists \$484,056 as the increase during 1974 of the Foundation's equity in the Hartford properties. Mr. Phipps noted that this is the amount by which the mortgage was reduced in 1974 and reported that at the time of the gift, the appraised figure of the properties was \$6.8 million, which is still a fair value for the property. Mr. Phipps spoke to the fact that over the next few years, these properties will become increasingly the Foundation's predominant asset.

#### D. Grants Policy

As recommended by the Executive Committee, the members briefly reviewed the six grants that had gone to the Executive Committee on April 25th. The Board approved the Executive Committee's decision to defer action on any new grant requests until October, when, hopefully, the financial situation would be improved and the Directors would be in a better situation to judge requests that come in during the course of the summer. Mr. Redpath recommended, and the Board agreed, that these six grants, and any other new ones, would be reviewed at the fall meeting.

Mr. Redpath commented that the grants approved by the Foundation have always been a way of promoting the Foundation, and the Foundation has, in fact, gained recognition by this route. Reference was made to the recommendation of the Goals Review Committee that there should be a special Directors' committee appointed to review priorities and policies of the Foundation grants program.

In answer to a question from Mrs. Lincoln about whether loans were available when grants were rejected, Mr. Redpath replied that there were limited sums of money available for this use, but that not all projects could automatically qualify. Mrs. Lincoln thought it would be helpful to tell the rejected grant requests what the funds available for distribution had been used for.

#### E. Youth Committee - Mr. Frederick L. Redpath

Mr. Redpath reminded the Board that the study on youth had been set aside this year due to not having employed a coordinator... and a lack of funds for the project, the cost of which had been estimated at \$300,000 over a three-year period. Finding a candidate for coordinator would not be difficult; they were available, but Mr. Redpath said he was reluctant to recruit such a person without the funding being available.

Mr. Bump spoke of his feeling that the timing in this program was important. There was a resurgence of young people's interest today in the Church, and the sooner the Youth Program could be implemented, the better. Although he realized financing it was very important, he felt strongly that the concept would be less effective a year from now than it would be now.

Mrs. Keller spoke to her concern that the diversity in outlook among young people today made a long-term program for youth difficult. A 16-year old this year might have entirely different needs and interests from a youth of 16 next year.

In answering Mrs. Ault's question as to whether the structure of the Foundation's Youth project was well enough established so that if the funding were available, the program could start right away, Mr. Redpath said that he felt it was. He noted, however, that any coordinator would want to put his own stamp on the project, and would probably want to adjust the present plans, but that the program was definitely viable. Also in answer to Mrs. Ault's questions about outsiders' reaction to the project, Mr. Redpath said that it had been encouraging.

Mr. Bump noted the possibility of hiring someone just part-time now, to tailor a program for the Youth project which could be circulated and presented to a few major donors, for underwriting. Mr. duPont mentioned that this had been effective in the theological education study.

F. Goals Review Committee - Mr. David E. Gile

Mr. Gile summarized the Committee's report, which is attached hereto, and as a result of the ensuing discussion, the following action was taken:

ACTION: RESOLVED, that the Board of Directors does hereby approve the Goals Review Committee report as submitted, with thanks to Mr. Gile and the members of the Committee for their efforts in connection therewith, and be it

FURTHER RESOLVED, that a Grants Policy Committee be appointed by the president to review our grants policy along the lines suggested in the report; and be it

FURTHER RESOLVED, that the staff take further steps to design and carry out a policy of development for the Foundation along the lines recommended in the report.

Bishop Allin said he wished to express his full support and felt the Foundation was on the right track. He suggested that the Foundation should not be too rigid in its grants guidelines, noting that it was a group that could afford to take chances and try out new approaches. He felt the Foundation should maintain the highest level of sensitivity within the life of the Church and the world.

Dr. Franklin raised a question about the future of the Foundation's Graduate Fellowship Program, noting that there were now more qualified teachers than job openings. Mr. Noble cited the fine line between not wanting to flood the market, but - as in every enterprise - one often had to educate say, 6 people to be guaranteed one superb leader. Bishop Allin commented on his belief that there was a real need for professional training in all the classical fields and reiterated his interest that seminary teachers have experienced some involvement in parish ministry.

In answer to Mr. Foy's question as to the track record of those Fellows the Foundation has assisted, Mr. Bowen said 43 had completed their doctoral training and 25 were currently teaching in seminaries or universities, 6 or 7 were in parish ministries and the balance were in secondary school teaching, library work, etc. Mr. Redpath noted that the Seminary Deans regularly urge the Foundation to keep up the program of theological training, since no other group provides for this kind of scholarship.

In closing, Mr. Noble thanked Mr. Herd for his excellent suggestion of holding the meeting in such a beautiful locale, and Bishop Allin formally closed the meeting by escorting the Directors to Dover House for a reception.

#### V. ADJOURNMENT

The meeting adjourned at 5:30 p.m.

#### VI. DATES OF NEXT MEETINGS

Thursday, October 9, 1975

Wednesday, January 14, 1976

Thursday, May 6, 1976

## GOALS REVIEW COMMITTEE

### REPORT OF MEETING - APRIL 16, 1975

Present: Messrs. Edmond duPont, David E. Gile, Mrs. Christoph Keller, Jr., Allen F. Maulsby and Henry S. Noble. Also attending were: Messrs. Frederick L. Redpath, Sumner Rahr and Van S. Bowen.

#### TOPIC I

QUESTION - Should The Episcopal Church Foundation continue to exist along lines originally structured, i.e., as a group of laymen directing an organization separately chartered which raises its own funds and decides how these funds are to be spent, recognizing the presence of the Presiding Bishop as Chairman of our Board and providing invaluable contact with the Executive Council?

CONCLUSION - The Committee re-affirms its belief in the historic and present role of the Foundation as a separate organization of service to the Church and stresses the importance of working in careful coordination and cooperation with the National Church.

BACKGROUND - The Committee discussed the long relationship between The Episcopal Church Foundation and the National Church. Throughout the meeting, concern was expressed that the Foundation show maximum coordination with the goals and activities of National Church and consistent cooperation. Someone said, "Without the Church, The Episcopal Church Foundation is nothing; without the Foundation, hopefully, the Church would be less". The Committee re-affirmed importance of the Foundation's separateness, adding, does this necessarily have to produce competitiveness? If so, in what areas of Foundation activity?

The Committee reviewed E.C.F. history, and it was described as a "different kind of organization with different on-going goals." In assessing priorities, the Foundation comes in after the National Church. What's complicating now is that the Foundation needs urgently to raise more funds at the same time the Executive Council is launching its Income Development Program.

There was also discussion about the earliest perceptions of the Foundation by Bishop Sherrill and the Founding Directors. It was mentioned that, through the years, there have been misunderstandings about the Foundation within the Church. Recently the experience surrounding the origins and support of The Board for Theological Education have triggered unwarranted criticism of the Foundation.

Mr. Noble sketched the Foundation's attitude throughout the years of trying to respond to National Church needs, although not being able to lend financial support in every case. He pointed

out one of the important advantages of the Foundation, resulting from its small size and separate organization, is the ability to make grants for experimental or "risk" programs. It also has the ability to make decisions quickly.

Mr. Noble recalled that in 1970 the Foundation granted \$50,000 to underwrite a feasibility study by Marts & Lundy which recommended a \$50,000,000 Church-wide capital campaign. This was never completed because of external circumstances. In 1973 the Foundation and Trinity Church each pledged \$125,000 to support the emerging development program of the Executive Council, recently announced as the Income Development Program. A Foundation pledge for the first \$25,000 of our commitment was authorized by the Directors in January, 1974.

## TOPIC II

QUESTION - Recognizing that there is a need to review the financial objectives and obtain increased funding for the Foundation, what direction should these efforts take?

CONCLUSION - a. Yes, the Committee agrees that it is now necessary to mount an effort to increase Foundation funding.

b. It recommends a carefully developed program which moves back towards the original fund raising objectives and methods of the Foundation.

c. It does not believe there is an unresolvable difference between the development, objectives and methods of the National Church and the Foundation. The Foundation shares the belief that the total resources of the Church should be developed, and towards that end, recommends that a mechanism be set up for the major development agencies of the Church to meet together to define their respective roles.

BACKGROUND - The Committee reviewed the respective goals and methods of the two organizations as well as their separate methods. The Executive Council's program comprises a major annual effort to raise large sums of money at all levels of the Church through all sizes of gifts. The Foundation's program combines an annual direct mail appeal, signed by the Presiding Bishop, to a large list (20,000) of laymen. Also employed is the rifle-shot approach to large individual prospects with contacts made by Directors and staff members. A new brochure, in keeping with the 25th anniversary, is in the works to provide promotional assistance in this personal cultivation work. The Foundation has for a number of years had an endowment and bequest program.

The Committee recognized an area of potential conflict between the current fund-raising efforts of the Executive Council and the Foundation, especially in the cultivation of key individual prospects for large donations. Further attention was given to the apparent inconsistency between the Foundation's earliest objective to raise large sums of money from a small list of affluent Episcopalian prospects and the present program which includes broadside as well as rifle-shot fund raising.

The Committee recognized the validity of a Foundation development program, which within a reasonable period, will direct its principal efforts towards special gifts canvassing, in line with the Foundation's original concept. There would be a gradual phasing out of the broad direct mail approach. This is viewed as a tangible step by The Episcopal Church Foundation towards reducing the potential conflict with the Executive Council Development Program.

To help the Committee focus on immediate development needs of the Foundation, Mr. Sumner Rahr, our fund-raising consultant, joined the meeting to discuss highlights of the development plan proposed by the staff. It's important that the thinking contained in the forthcoming 25th anniversary brochure relate consistently to the findings of the Goals Committee. The development program brochure and all other promotional material will be structured to identify the Foundation's fund-raising priorities. It should be noted that Mr. Rahr agrees with the broad development objectives for the Foundation as here discussed.

### TOPIC III

The Committee discussed present Foundation programs:

#### 1. REVOLVING LOAN FUND

It was felt that this program is viable, relevant, Church-related, and as an on-going activity, provides good public relations for the Foundation, especially with the Diocese. Coordination with the Executive Council ("China Fund"), United Thank Offering, and Episcopal Church Building Fund, is effectively realized through an Allocations Committee through which the Foundation and these other agencies jointly sit. Lindley M. Franklin, Jr. is a helpful source of information to The Episcopal Church Foundation's loan review process. Available resources are being used to our full capability, and we are meeting satisfactorily most of the qualifying loan requests which come in. The Committee sees no present need to seek additional endowment or large capital gifts to this fund.



## 2. GRADUATE FELLOWSHIP PROGRAM

The Committee decided that there is a good case for continuing this program which fills a singular need of the Church. "It fits" -- and does not conflict with a National Church program. In building trained theologians for seminary faculties, the Fellowship Program provides valuable prestige and acceptance for the Foundation in the educational centers of the Church.

The Committee sees the need for increased endowment to support and enlarge this program. More money must be raised through capital gifts and bequests.

NOTE: Since the Committee met, there has been an expression of opinion put forward by Bishop Allin, and concurred in by others on the Executive Committee, that candidates for the Graduate Fellowship Program should have some parish experience. It is hoped that this point will be discussed by the Board of Directors at the Seabury House meeting.

## 3. GENERAL GRANTS

Grants were originally introduced by the Foundation as a means of building recognition for the Foundation, as well as promoting projects of interest to individual directors. Through the years guidelines have been: Does this proposal benefit the whole Church? Are the results easily available and transferable?

The Committee discussed at length the program of general grants. It recognizes that here may arise possible conflicts with National Church programs, although this need not happen if there is coordination. Historically, the Foundation has undertaken programs which the Executive Council cannot handle. The Committee feels it may well be desirable to establish clear demarkation lines over and against National Church programs.

The Committee raised such questions as: Should general grants be eliminated altogether? Should we make more grants? Should we make fewer but larger grants?

## CONCLUSIONS

1. That the grants budget be tailored each year to suit available Foundation funds.
2. That The Episcopal Church Foundation continue to maintain close coordination with the Executive Council, and give special consideration to appeals originating with the National Church.

3. That a committee of the Board be appointed to review the grants program; to seek more refinement of objectives; to consider the way in which grants requests are processed; to develop specific guidelines as well as a procedural statement for outside distribution describing how our system works; and to review the the multiplicity of small grants.

#### 4. SPECIAL PROJECTS

A special project is defined as a Foundation grant for which special fund raising is necessary and where Foundation staff is organizationally involved. The Committee enthusiastically re-affirms the importance of such projects within the overall Foundation program and urges Directors, as well as staff, to be on the lookout for new ideas. Here is an area for the Foundation to be "initiators and activists". Funds necessary to underwrite such programs should be assigned in accordance with available Foundation resources; with recognition of the possibility that such programs may require special fund-raising efforts by Foundation Board members and staff.

#### TOPIC IV

QUESTION - What is the appropriate on-going role of the Advisory Council program?

#### CONCLUSION

- a. The Committee enthusiastically recommended continuation of this important communications facility which may not yet be fully utilized to the benefit of the National Church, the Foundation and local church groups.
- b. The Committee feels that the Advisory Council should be involved in the development process of The Episcopal Church Foundation.

BACKGROUND - There was unanimity that the original conception of the Advisory Councils as communications network performs an important service to the Church not duplicated by any National Church facility. It is true that the opportunities for utilizing the Council as a two-way resource are not being sufficiently realized. The Committee urged that all appropriate steps be taken to engage Council membership as an information resource which can benefit the National Church.

Council members having been originally recruited with a promise of no fund raising involvement, what will their role now become as the Foundation builds a development program. Council chairmen will meet in Pittsburgh, May 1 - 2. One topic for discussion will be the involvement of the Council membership in the Foundation's development program. In addition to making their own annual contributions (current participation around 33%), it is hoped that Council members would at least help the Foundation's development efforts by identifying prospects in their areas. The Committee feels that an inherent conflict would arise if, as has been suggested, the Executive Council development office were to enlist Advisory Council members as a group of solicitors for the Income Development Program. It is considered important to raise endowment funds to assure the continuation and growth of the Advisory Council Program.

#### TOPIC V

QUESTION - What roles should Foundation Directors play in (a) the development program, (b) the Foundation's funding programs?

#### CONCLUSION

- a. Every Director, to the best of his or her ability and circumstances, should assist in the development program of the Foundation. This includes personal support, both on an inter vivos and a testamentary basis.
- b. Every Director who is willing to devote some time to its work, in addition to serving on one or more committees of the Foundation, should be willing to assist in evaluating grants, loans and other requests where, by virtue of geographical location or special expertise, they can assist the Foundation staff in such matters.
- c. In nominating Directors, giving potential should be among the criteria utilized in the selection process.

BACKGROUND - If a development program along the lines set forth in Topic III is to be successful, it is obvious that the Board's participation, both as givers and seekers of gifts, is essential. The Committee recognizes that giving potential will vary greatly among Board members as well as effectiveness in soliciting others to make gifts. Unlike the Advisory Council members, it is felt that Directors do have an obligation to put their shoulders to the wheel, particularly in the selective rifle-shot technique for seeking substantial gifts.

While it should by no means be the only, or even the primary, criterion for Board membership selection, the Committee feels that it is perfectly logical to consider a candidate's giving potential as a criterion. It is self-evident that voluntary development effort will be required to make the program successful, and equally self-evident that the best professional fund-raising counsel, or enthusiastic staff work, cannot take the place of dedicated and concerned volunteer leadership. This leadership, it seems to the Committee, must begin at the officer and Board level.

There was discussion within the Committee about the role of the Directors in the Foundation's funding programs. Understandably, some Directors are very involved in this area, but these are usually officers and/or members of the Executive Committee, the Revolving Loan Fund Committee, or the Finance & Investment Committee. In the area of grants and loans particularly it has been true that the function of the Board as a whole has been of a routine nature, usually confined to ratifying the action or proposed action of the Executive Committee.

An encouraging note is the use of Directors now and again in connection with the evaluation of grant requests, and it is hoped that this can be expanded, although never to the point where it interferes with the work of the staff. One possible way of enhancing Director participation would be to place the primary function of loan, grant, etc., approval at the Board rather than the Executive Committee level. This might result in somewhat longer or more frequent Board meetings, but the Committee feels it's worth at least considering.

It is suggested that a system be achieved for rotation of Directors, aiming at continuing flexibility within the Board without sacrificing the benefits of experienced involvement.

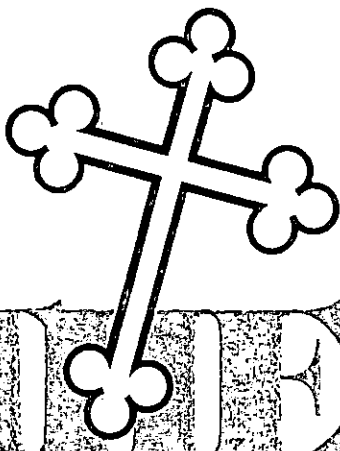
The Board is and must remain among the Foundation's most precious assets and, consequently, should represent the ultimate in contributory potential, both financially, judgmentally and motivationally.

GOALS REVIEW COMMITTEE

The attached brochure has been sent to all Diocesan Bishops announcing the Income Development Program directed by Oscar Carr.

In January, 1974, the Foundation Board authorized a \$25,000 grant towards the administrative costs of this program. Our first payment, \$15,000, was recently distributed.

F.L.R.



# THE SERVANT CHURCH

**WE ARE NOT ENABLING THE MINISTRY  
AND MISSION OF WHICH WE ARE FULLY  
CAPABLE. WE MUST FIND NEW WAYS TO  
INCREASE OUR FINANCIAL RESOURCES.**

—THE RT. REV. JOHN M. ALLIN,  
PRESIDING BISHOP

**THE INCOME DEVELOPMENT PROGRAM  
OFFERS EVERYONE NEW OPPOR-  
TUNITIES TO PARTICIPATE IN THE MISSION  
OF THE CHURCH THROUGH  
PERSONALIZED GIVING.**

THE REV. JOHN B. COBURN  
PRESIDENT OF THE HOUSE OF DEPUTIES

THE INCOME DEVELOPMENT PROGRAM OF THE EPISCOPAL CHURCH

# EXPLANATION

Income Development is a process for securing funds over and above the apportionment—opening new channels of giving. (Not second-mile giving!)

We see the Income Development Program as the cultivation of income sources to enhance the general funds of the Episcopal Church on a recurring basis.

The underlying purpose of this funding approach is to afford opportunities for contributions from individuals, parishes, dioceses, provinces and foundations directly to the mission of the church in national and overseas areas.

The immediate need is to fund the minimum program which the General Convention, the Presiding Bishop and the Executive Council have approved from refined askings from agencies and institutions. This minimum program will cost \$15.1 million. \$13.9 million of this program has been funded. The gap in funding is therefore \$1.2 million. Within the \$15.1 million budget are a number of special opportunities which we offer for "new" financial support by individuals or groups.

Proceeds from the funds which are undesignated would go to the Executive Council for distribution. Wherever designations are made to specific projects or programs, they will be honored faithfully. In the event of overfunding of an item, donors would be requested to allow a redistribution. In the event of an oversubscription of the entire \$15.1 million budget, the Executive Council will decide on the expenditure of excess funds. Gifts will be recognized annually.

This program will be expanded in subsequent years as we learn and become proficient in its execution. We believe it will become more innovative and less reactive in years to come.

**We hope, too, that this program will always be conducted in a manner that extends and fulfills thoughtful, purposeful donors, as they seek opportunities to carry out their personal Christian mission through participation in the church's outreach programs.**

# FACTS

## BACKGROUND

- The General Church Program Budget is set by the General Convention, which meets every three years. It was last convened in Louisville in September, 1973.
- The General Convention is made up of the House of Bishops (228 bishops) and the House of Deputies, eight deputies (four clergy, four lay) from each of the 93 domestic and 20 overseas dioceses, and from the American Convocation of Churches in Europe. The deputies are chosen by diocesan conventions, which in turn are made up of delegates chosen from each parish and mission.
- Between General Conventions the Episcopal Church is governed by the Executive Council, an elected body of 41 persons (bishops, clergy and lay persons), with the Presiding Bishop as Chairman and the President of the House of Deputies as Vice-Chairman.
- The Executive Council, which meets four times each year, can amend the General Church Program Budget on the basis of fluctuating income or unexpected conditions, but is bound by the guidelines set by General Convention.
- The Executive Council approved a General Church Budget of \$15.1 million for 1975, representing the minimal amount needed to carry on the mission and ministry of the church.
- Of this \$15.1 million, \$13.9 million is expected to be received through diocesan giving or other income. **Programs not fully funded have their funding level shown in yellow on the following pages.**
- The immediate need, therefore, is the \$1.2 million which would bring the church income up to the \$15.1 minimum response required.



# 24 GENERAL OFFICE

Amounts shown in yellow indicate programs not fully funded.

## OVERSEAS MISSION WORK

Base budget support for 20 overseas dioceses. \$3,680,362 3,613,362

Partnership contributions to 25 Anglican provinces, councils, and churches throughout the world. \$734,590

Support for churches in the "Wider Episcopal Fellowship," such as the Independent Church in the Philippines and the Lusitanian Church in Portugal. \$226,607

Funds to underwrite special new programs for the church at work overseas. \$160,000 70,400

Support for the Convocation of American Episcopal Churches in Europe. \$37,500

## UNITED STATES DIOCESES

Base budget support for 14 U.S. dioceses in the west and north-west which are not self-supporting. \$1,389,802

## WORK WITH OTHER CHURCHES

Contributions to various ecumenical agencies as well as the National Council of Churches (31 member churches) and the World Council of Churches (263 member churches). \$324,490 288,734

## EPISCOPAL BLACK COLLEGES

Funding for St. Augustine's (North Carolina), St. Paul's (Virginia) and Voorhees (South Carolina). \$875,000 797,000

## MINISTRY COUNCIL

Support for a coordinating agency for clergy and seminaries. \$22,403 10,000

## APPALACHIAN MINISTRY

Assistance for the Appalachian People's Service Organization (APSO), a special ministry to mountain communities in 11 dioceses. \$85,000 74,800

## SPECIAL MINISTRIES TO MINORITY GROUPS

Support for Black Episcopal clergy and congregations. \$180,000 121,150

Support for Hispanic peoples, through the National Commission on Hispanic Affairs. \$450,000 341,150

Support for American Indians, through the National Committee on Indian Work. \$430,000 337,630

A ministry for the Asian Community, through the newly-established Episcopal Asia America Strategy Task Force. \$153,000 111,600

# DEPARTMENTS

## MINISTRIES TO THE DEAF, AGING, AND BLIND

Direct grants to community-based projects, largely in black communities, through the Community Action and Human Development Agency of the Executive Council. \$725,000 578,750

Support for church agencies ministering to the deaf, aging, and blind. \$47,000 41,360

## PROGRAMS IN SOCIAL WELFARE AND PUBLIC AFFAIRS

Episcopal work in coordinating programs of welfare. \$82,500 57,200

The work of the church in emphasizing social responsibility in investments and in identifying key issues toward which the church takes a position. \$40,000 26,400

## PROGRAMS OF EDUCATION, EVANGELISM, AND LAY MINISTRY

Staff support for programs which are developing local leadership in Christian education and are identifying resources for diocesan and parish use. \$168,000 133,144

Staff support for the coordination of information about the several forms of evangelism which are available to the church, through a newly-appointed Evangelism Officer. \$40,000 35,200

Staff support for the development of programs and resources to encourage lay leadership in ministry. \$23,500 18,680

## YOUTH AND COLLEGE WORK

A supportive program for the church's ministry to young people and college students. \$272,000 210,560

## MINISTRY TO THE MILITARY & SPECIAL CHAPLAINCIES

Support for the work of the Suffragan to the Presiding Bishop who ministers to servicemen, veterans, and conscientious objectors, and who oversees the work of chaplains to the Armed Forces and to Veterans' Hospitals. \$55,300 50,350

## NATIONAL COMMISSIONS, COMMITTEES AND AGENCIES

Program support for the many General Convention agencies which carry on specialized services for the church, such as the Board for Theological Education. \$490,030 387,933

Note: The budget also funds program work in Development, Stewardship, and Communication, and staffs and maintains the Episcopal Church Center in New York.

# THE INCOME DEVELOPMENT PROGRAM WILL INCLUDE THE FOLLOWING:

The total interpretation to the church of the General Church Program will be upgraded. 11

A brochure will identify the programs and state the case in the \$15.1 million budget for which we seek support.

Asking teams composed of Executive Council members, staff and other Episcopalians will be established by the Development Committee and the Development Officer.

A prospect list will be developed by the Office of Development of the Episcopal Church.

Selected donors (dioceses, parishes and individuals) will be solicited for gifts in 1975.

Plans for a broader based program for 1976 will begin immediately.

Before the 1976 plans are brought to completion, the Development Committee will give a progress report and ask the Executive Council for its evaluation.

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**RESOLVED**, That the Office of Development of the Executive Council be directed to arrange visits and consultations with representatives of parishes, dioceses, the national Church, and others, **for the purpose of developing a strategy to release the human and financial resources of the Church**, and to report its findings and recommendations to the Presiding Bishop and Executive Council in February, 1975; and be it further

**RESOLVED**, That the **Executive Council be authorized and encouraged**, on the basis of its findings, **to implement** such a strategy for the Church.

The 64th General Convention  
Louisville, Kentucky  
October 1973

# 1975 INCOME PROJECTIONS

|                                               | Expected<br>Income         |
|-----------------------------------------------|----------------------------|
| <b>DIOCESAN INCOME SOURCES:</b>               |                            |
| Apportionments from U.S. Dioceses             | \$11,308,381               |
| Voluntary Offering from Overseas Dioceses     | 35,000                     |
| <b>OTHER INCOME SOURCES:</b>                  |                            |
| Trust Fund Income                             | 1,700,000                  |
| Special Gifts (Legacies, Contributions, etc.) | 384,351                    |
| Short Term Investments                        | 361,000                    |
| Income from Trusts held by Others             | 25,000                     |
| Unexpended Budget Balance                     | 112,000                    |
|                                               | <u>\$13,925,732</u>        |
| <b>INCOME DEVELOPMENT PROGRAM</b>             |                            |
|                                               | <u>1,195,293</u>           |
|                                               | <u><u>\$15,121,025</u></u> |

# If you have any questions . . . . .

call or write:-  
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