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Intelligence Community Award Ceremony, 3/4/76

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INTELLIGENCE COMMUNITY AWARD CEREMONY

To Honor
Lt. Gen. Daniel O. Graham, USA (Ret.)
at the USIB Meeting of
Thursday, 4 March 1976, 1200 hours
DCI Conference Room (7D64)

SCENARIO

1. The regular USIB agenda items will be completed by about 1145 hours. The Graham family will meet in Mr. Bush's office at approximately 1150 hours. At 1200 hours, Mr. Bush and the Graham family will proceed to the DCI Conference Room.
2. All will be seated except Mr. Knoche who will open the ceremony with a few brief remarks and then introduce Mr. Bush.
3. Mr. Bush will ask General Graham to step forward and Mr. Bush will present the National Intelligence Distinguished Service Medal. (Medal not yet available, only the certificate will be presented.) Mr. Lowe will read the citation, at which time the photographs will be taken.
4. General Graham will return to his seat and Mr. Bush will make his remarks to the audience and then invite General Graham to make a few remarks.
5. The Graham family, Mr. Bush, the Board Principals, and all invited guests will proceed to Mr. Bush's office for the reception.
6. The Graham family and outside guests will proceed to the DCI anteroom for escorting.

Noted by DCI
3/4/76

NOTES FOR DCI ON
GENERAL GRAHAM AWARD

General Graham has had a highly distinguished career of nearly thirty years in the U.S. Army, including sixteen years in intelligence. His intelligence career has been marked by a wide variety of positions serving the Intelligence Community as well as the Army. These assignments included:

1. Service to the DCI
 - Two tours on the DCI staff as an analyst on the Soviet Military in support of the Board of National Estimates
 - Chief of the Production Review Group of the ICS
 - Deputy to the DCI for the Intelligence Community
2. Service in the Defense Intelligence Agency
 - Assistant Director for Acquisition
 - First Deputy Director of DIA for Estimates
 - Director of DIA
3. Army Intelligence
 - Chief of the Missile Deployment Section, Union of Soviet Socialist Republics Branch, Eurasian Division
 - Estimator in the Estimates Office, Directorate for Foreign Intelligence
 - Commanding Officer, 319th Military Intelligence Battalion, US Army, Pacific

3. Army Intelligence (continued)

- Chief, Current Intelligence, Indications and Estimates Division, Directorate of Intelligence Production, U.S. Military Assistance Command, Saigon, Vietnam

General Graham has served with distinction in all these positions.

Few men have had as broad a range of experiences in intelligence; few have made greater contributions.

NOTE: The award, dated 23 January 1976, was signed by Mr. Colby and will be on the table (under the President's picture) for your presentation to General Graham.

Attachment: Additional biographic information.

NARRATIVE

Lieutenant General Daniel O. Graham, United States Army, distinguished himself by exceptional meritorious service to the United States while serving in a variety of intelligence positions within the Intelligence Community from November 1959 through December 1975. Throughout this period, General Graham displayed perceptive judgment, intellectual capacity, a unique insight of all aspects of intelligence, integrity and professional competence. By virtue of his driving initiative, unusual perseverance and peerless judgment in reaching sound conclusions, General Graham was able to expeditiously and quietly solve a myriad of problems of national importance posed within the Intelligence Community. Among his many achievements and contributions while assigned within the Intelligence Community the following are most notable:

a. During the period November 1959 to June 1963, General Graham served with the Office of the Assistant Chief of Staff for Intelligence, Department of the Army. He was largely responsible for the development of intelligence techniques used in analyzing, collating and production of strategic military intelligence concerning the missile program of the Soviet Union. Representing the Assistant Chief of Staff for Intelligence, his outstanding achievements contributed materially to the timely production of estimates of significant national importance, which bore heavily on national security, national policies and decisions on the highest levels of government. General Graham's exceptional effectiveness and achievements during this period, earned him the highest regard of the entire National Intelligence Community, and the reputation at all national levels as a most accomplished expert on the military strategic position of the Soviet Union.

b. During the period April 1965 to June 1966, General Graham distinguished himself while serving as the Commanding Officer, 319th Military Intelligence Battalion, United States Army, Pacific. Especially noteworthy was his ingenuity and resourcefulness in the support of the development of an intelligence and area analysis study of North Vietnam which made a key contribution to retaliatory efforts against that country. The study, a direct result of General Graham's sincere dedication, imagination and untiring efforts, permitted the Military Services to maximize use of available air power to thwart the insurgent attempt to subjugate the Republic of Vietnam at that time.

c. During the period July 1967 to June 1968, General Graham served with the Office of the Assistant Chief of Staff for Intelligence, United States Military Assistance Command, Vietnam. He was highly successful in coordinating the Command's intelligence efforts with those of the United States combat field commands in South Vietnam as well as with the Vietnamese Joint General Staff, thereby appreciably enhancing the rapid and free interchange of quality intelligence information. General Graham's

enthusiasm and tactful forcefulness established new levels of rapport and cooperation at the highest levels of Vietnamese military intelligence which had a direct impact on the favorable accomplishments of the Command's counterinsurgency effort.

d. During the period January 1970 to April 1973, General Graham served with the Defense Intelligence Agency as Assistant Director for Acquisition and subsequently as the first Deputy Director for Estimates. In these most critical and demanding positions, General Graham consistently demonstrated extraordinary initiative and reliability while providing critical estimative intelligence support to the Department of Defense and national level planners and decisionmakers. His accomplishments resulted in his recognition as a leading authority on Soviet Military forces and one of the most influential officials in the development of military intelligence estimates, on both the national and international level.

e. During the period May 1973 to August 1974, General Graham joined the Intelligence Community Staff at the Central Intelligence Agency as Chief, Production Review Group and as the Deputy to the Director of Central Intelligence for the Intelligence Community. Through his distinctively innovative contributions and rare skill and imagination, major strides resulted in marshalling the Intelligence Community to providing the best possible intelligence support to national policymakers.

f. On 1 September 1974, General Graham was named by Secretary Schlesinger to be the Director of the Defense Intelligence Agency. He brought to his assignment as Director, a wealth of managerial knowledge, unequalled background and experience in intelligence, and a sensitivity to the needs of intelligence consumers. He applied this knowledge judiciously and provided leadership and new direction toward major improvements in all facets of defense intelligence. Among the most notable accomplishments as Director were: the creation of the Defense Intelligence Officers; the Delegated Production concept which calls for the sharing of general intelligence production responsibility by DIA, the Services and the Unified and Specified Commands; the development of the Defense Key Intelligence Question Program which played a key and decisive role in the allocation of vast amounts of dollar and other resources to technical programs for the acquisition of intelligence; the centralization of all of DIA information systems and their coordination with external military intelligence correspondents, worldwide; the extensive revitalization and strengthening of the Military Intelligence Board which resulted in significantly improved working relationships and high level interchange between the Agency and the Military Services; the reduction of duplication and marginal efforts in production of basic intelligence; the revitalization of the Agency's J-2 role; and the increased participation in giving speeches and briefings which gave essential visibility to

Defense intelligence and helped explain the Agency's complex role in serving the JCS, the Secretary of Defense and the national security.

During his assignments within the Intelligence Community, General Graham's immense ability and astute judgment provided the impetus toward guiding and directing changes and improvements across the spectrum of defense and national intelligence activities. By his thorough and distinguished devotion to duty and by his exceptional and unique accomplishments, General Graham rendered service of inestimable value to the United States and the entire Intelligence Community and deserves exceptional recognition and commendation.

INTELLIGENCE COMMUNITY AWARD
CEREMONY

File

To Honor
Lt. Gen. Daniel O. Graham, USA (Ret.)
at the USIB Meeting of
Thursday, 4 March 1976, 1200
DCI Conference Room

GUEST LIST

Lt. Gen. Daniel O. Graham, USA (Ret.)
Mrs. Ruth Graham (Wife)
Miss Melanie Graham (Daughters)
Miss Julianne Graham
Miss Margaret Graham
Miss Laurie Maxwell (Sister-in-Law)
Senator Harry Byrd*
The Honorable James Plummer, Under Secretary of the Air Force
Dr. Sherman Kent
Dr. Ray S. Cline (Georgetown Univ)
Dr. John M. Clarke (AMTRACK)
V/Adm. Harry D. Train, Director, Joint Staff, JCS
Lt. Gen. Samuel V. Wilson, USA*
Maj. Gen. Lincoln Faurer, DIA
R/Adm. Donald P. Harvey, DIA
R/Adm. Dick Robertson, DIA
Mr. Andrew Marshall, DOD
Mr. E. H. Knoche, ICS
Mr. Richard Shryock, ICS
Maj. Gen. Jack E. Thomas, ICS
R/Adm. Donald M. Showers, ICS
Maj. Gen. John E. Morrison, Jr., ICS
R/Adm. Daniel E. Bergin, Jr., NIO
Mr. Jack Verona, DIA
Mr. John Hughes, DIA
Dr. Edward Collins, DIA
Dr. Wynfred Joshua, DIA
Mr. Charles Desaulnier, DIA
Mr. Bob Bower, DIA
Capt. Wallace Greene, DIA
Mr. Clifford Oppen, DIA
Mr. Carl Norton, DIA
Mr. William Nelson, CIA
Mr. George A. Carver, NIO

*May not be able to attend

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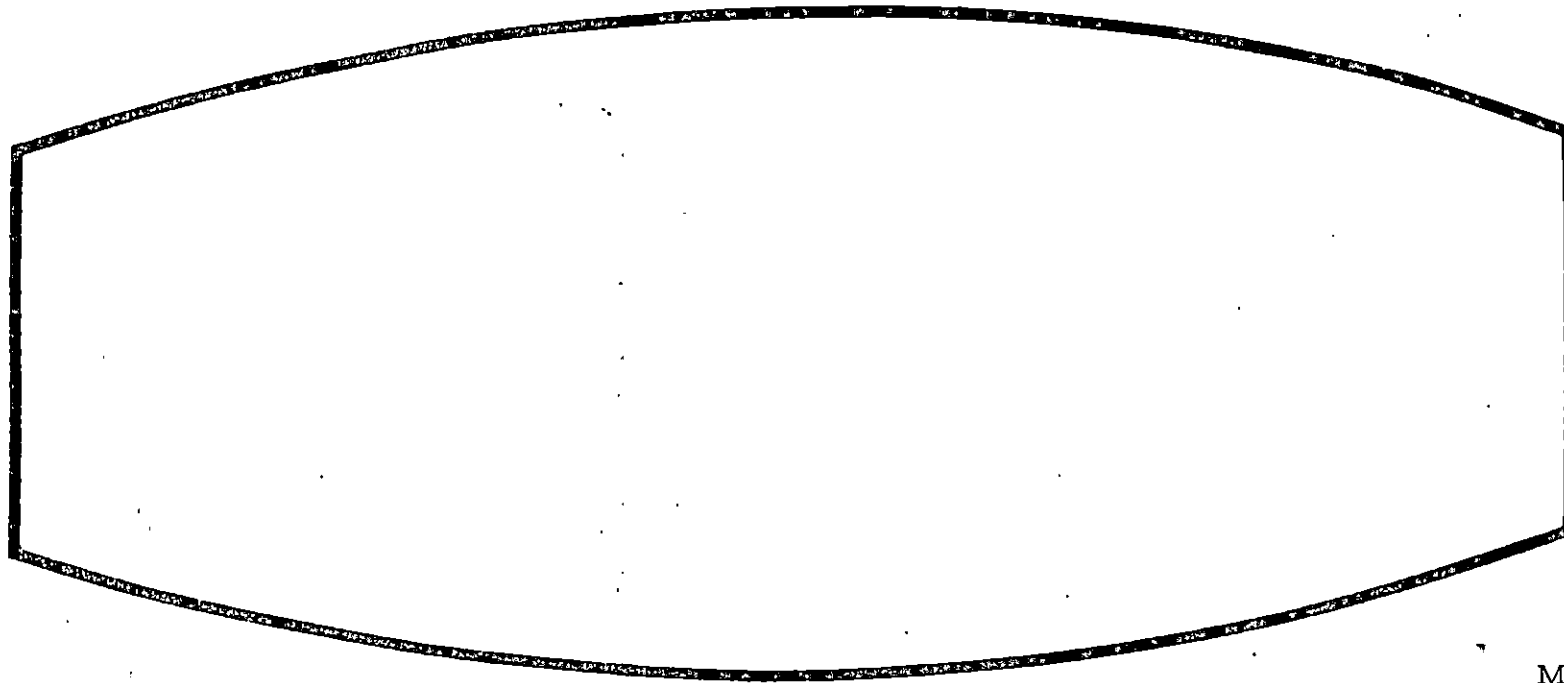
USIB Principals :

Dr. Edward W. Proctor, CIA
Mr. Harold H. Saunders, State
Maj. Gen. Willis D. Crittenberger, Jr., USA, DIA
Lt. Gen. Lew Allen, Jr., USAF, NSA
Mr. J. Foster Collins, Treasury
Maj. Gen. Edward B. Giller, USAF, (ret.), ERDA
Mr. William O. Cregar, FBI
Brig. Gen. John A. Smith, Army
R/Adm Bobby R. Inman, Navy
Maj. Gen. George J. Keegan, JR., USAF

Mr. Bruce A. Lowe
Mr. John E. Dickey

Train Plummer Lorrie Maxwell Margaret Graham Julianne Graham Melanie Graham Mrs. Graham Gen. Graham

Mr. Bush



Mr. Knoche

Marshall Kent Carver Cline Nelson Clarke Gen Wilson Senator Byrd Photographer