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Collection/Office of Origin: Chief of Staff, White House Office of
Series: Sununu, John, Files
Subseries: Issues Files

OA/ID Number: 29146
Folder ID Number: 29146-006

Folder Title:
Civil Rights (1 of 2) 1991 [8]

Stack:	Row:	Section:	Shelf:	Position:
G	15	24	7	5

THE WHITE HOUSE

WASHINGTON

July 10, 1990

Dear Ted:

I very much appreciate your letter of June 29 on civil rights. I too am grateful for the time you have spent with me and with others in trying to develop an effective and fair civil rights bill that would receive bipartisan support.

What has been frustrating to me in the process is the realization that there may be common ground achievable on the principles of what the bill should address, and how it should address them. Converting what may be general agreement to mutually agreeable language has been very elusive.

During the process, I have had the feeling that at least part of the problem was that the negotiations may have gotten into a duel over whose language to use. Pride of authorship shouldn't be allowed to stand in the way of agreement, and I thought I would take one last crack at cutting through these difficulties.

The Administration's basic concern is that the bill as crafted now, will, even if unintentionally, compel businesses to adopt quota policies in hiring and promotion as the only or best defense against the likelihood of legal action.

The key to a solution, I believe, is to use language directly from Griggs, language that has become the basis of what we agree was a functioning process at eliminating discrimination. The Griggs decision and those Supreme Court decisions based on the Griggs holdings have become an effective framework that we, together, have agreed is well worth preserving.

Thus, I propose the following language to address the concerns we have raised and the issues you have identified in our discussions.

On the definition of business necessity, I think we can accommodate your desires by including language from Griggs. Rather than "substantially and demonstrably related to effective job performance," which is not a formulation that Griggs actually uses, how about "has a manifest relationship to the employment in question"? (This is on page 432 of the case.)

On "job performance plus" and related issues, consistent with preserving Griggs and its framework, we must take account of the very recent case (Watson in 1988) that for the first time

expanded disparate impact theory to cover subjective hiring practices. The definition of business necessity must therefore accommodate the special characteristics of such practices. It should also permit employers to pursue business goals besides those related to job performance per se. (This would address issues such as the non-smoking criterion you have commented on.)

I think this could be accomplished with language that the Court used back in 1979. In New York Transit Authority v. Beazer, just eight years after Griggs, in an opinion written by Justice Stevens (author of the principal Wards Cove dissent), joined by Chief Justice Burger (author of Griggs) and by Justice Blackmun (who wrote the other dissent in Wards Cove), the Court upheld the practice of excluding methadone users even from non-safety-sensitive jobs with the Transit Authority, explaining that the "legitimate employment goals of safety and efficiency ... are significantly served by -- even if they do not require -- [the employer's] rule." 440 U.S., page 587.

Merging the two sets of language together would produce the following:

"The term 'justified by business necessity' means that the challenged practice or group of practices has a manifest relationship to the employment in question or that the respondent's legitimate employment goals are significantly served by -- even if they do not require -- the challenged practice or group of practices."

This formulation codifies Griggs and its progeny, just as you have urged. In order for the formulation to be acceptable however, we also would need to agree explicitly, and with a record, that there would be no legislative history changing or clouding its meaning. Instead, the legislative history should be confined to the following:

"The definition of 'business necessity' is drawn from Chief Justice Burger's opinion in Griggs v. Duke Power Co., 401 U.S. 424, 432 (1971) and Justice Stevens' opinion in New York Transit Authority v. Beazer, 440 U.S. 568, 587 (1979). The definition is intended to have the same meaning that the term 'business necessity' has been given by the United States Supreme Court in Griggs and its progeny."

Finally, I am still troubled by the proposed language on the "group of employment practices" issue. I agree with you that if a test is shown to produce a disparate impact, the employer should have to justify the test; but that doesn't mean the employer should have all of its practices subjected to judicial scrutiny as a matter of course.

I have noted that you are concerned about a question that arose in a case called Sledge v. J.P. Stevens, where the defendant's

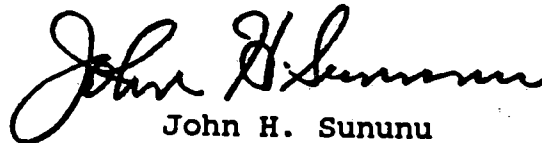
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Basically, I continue to fear language that causes more problems than it solves, or language with unintended consequences that would stimulate a quota-based defensive position. The language in your letter creates an exception that will swallow up the basic rule and thus permit challenges to employers' hiring based on their having the "wrong" demographic distribution. Still, consistent with our willingness to work out the differences, I suggest legislative history specifically endorsing the result in the Sledge case, along with our rewrite of your "group of practices" section to reduce that risk while permitting appropriate challenges to groups of practices that produce a disparate impact. I attach both. These suggestions, along with the new proposal on business necessity, would substantially alleviate our concerns about quotas in this part of the bill.

This is really as far as we can go on these points. Can't we agree on this effort to base the language directly on Griggs and Beazer as a way out of struggling with intended or unintended impacts of new words?

If we can deal quickly with these issues so directly related to our concerns on the quota implications and the potential for quota practices that could result from your proposed bill, then I am sure we can develop a way to handle the remaining issues.

Sincerely,

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John H. Sununu

The Honorable Edward Kennedy
United States Senate
Washington, DC 20510

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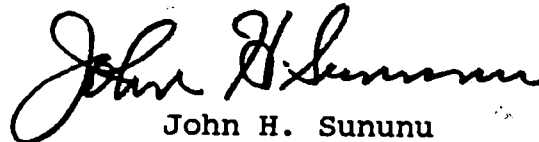
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Washington, DC 20510

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Chairman

James T. Lynn
Cochairman

James D. Robinson III
Cochairman

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Samuel L. Maury
Executive Director

May 17, 1991

The Honorable Neil Abercrombie
United States House of Representatives
Washington, DC 20515

RE: Civil Rights Legislation

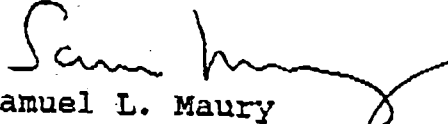
Dear Representative Abercrombie:

I understand various documents representing potential agreements between civil rights groups and the business community are being circulated on the Hill. To the extent that these documents are perceived to reflect the outcome of recent discussions between The Business Roundtable and civil rights groups, we would emphasize that no definitive conclusions were reached in the discussions.

We expect that there will be other such documents, and we do not intend to comment on the specifics of each document other than to reiterate a fundamental point. We agreed with the civil rights groups that a basic understanding had to be reached on all issues before we could proceed with any specific issues. We did not reach a basic understanding on all of the issues, and, because the issues are so interrelated, we cannot support piecemeal amendments to the bill.

We continue to believe the best way to lead to resolution of the difficult issues involved in this legislation would be passage by the House of H.R. 1375 as an alternative to H.R. 1.

Sincerely,


Samuel L. Maury

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2800

COMPROMISE FEATURES OF THE DEMOCRATIC SUBSTITUTE

Consensus was reached on a number of major issues by civil rights groups and the business community before discussions were terminated. Many essential points of concern which were identified are addressed in a substitute to be offered during Floor consideration.

1. CAP ON DAMAGES --

The substitute would limit punitive damages in cases of intentional discrimination to \$150,000 or the amount of compensatory damages, whichever is greater, as passed last Congress.

H.R. 1 does not place a limit on the amount of damages.

2. BUSINESS NECESSITY -- A key disagreement about the legal standards to apply in discrimination cases was resolved by compromise language that bridges the difference between the various formulations.

The new operative words of the legal definition would be "substantial and manifest relationship". In addition, another key term, "requirements for effective job performance", was also defined in a manner designed to accommodate business concerns.

Thus, the term "required by business necessity" means the practice or group of practices must bear a substantial and manifest relationship to the requirements for effective job performance.

3. NO QUOTAS -- Language would make clear that quotas in employment practices are not encouraged, required, "or permitted".

4. DISPARATE IMPACT CASES -- New language specifies that:

-- Plaintiffs must challenge specific practices unless the court determines, after discovery, that plaintiffs cannot identify specific practices.

-- Employers may defend against a challenge to a group of practices by demonstrating that a "specific practice does not contribute in a meaningful way" to the disparity.

5. RELATIVE QUALIFICATIONS/ADDITIONAL QUALIFICATIONS -- New language makes clear that:

-- Employers may rely on relative qualifications or skills as the basis for employment decisions.

-- Employers have the right to determine the requirements for a job, as long as they are job related.

6. STATUTE OF LIMITATIONS: Lowered from two years in H.R. 1 to 18 months.

7. COERCED WAIVER OF ATTORNEY'S FEES -- would still be prohibited, but allows for negotiations of fees, including a voluntary waiver. Eliminates self-enforcing provision opposed by business.

8. TESTING -- New language prohibits the adjustment of employment test scores on the basis of race, color, sex, religion, or national origin, as well as the use of tests which are not valid and fair. In addition, it would permit an employer to use alternative selection procedures.

9. RETROACTIVITY -- Precludes retroactive application of the legislation in the absence of a finding of "manifest injustice" under existing Federal Rules of Procedure.

White House

Eds: Top 9 g)

With White House comment, new Foley prediction on veto-proof majority; picks up 5th graf pvs, President Bush vetoed.

By WILLIAM M. WELCH=

Associated Press Writer=

WASHINGTON (AP) - The White House said today efforts by congressional Democrats to soften their civil rights legislation doesn't alter President Bush's belief that the bill would prompt employers to use quotas in hiring.

White House spokesman Roman Popadiuk said the Bush administration continues to support its own less-sweeping civil rights bill despite changes Democrats have made in their measure. House leaders say they expect the full House to vote on civil rights bills late next week.

House Speaker Tom Foley said he expects the House to pass the Democrats' bill with a two-thirds, veto-proof majority.

"The president is committed to signing a strong civil rights bill and he will not sign a quota bill. The president has a bill in Congress and we think it is the best bill," Popadiuk said.

He said language in the Democratic version strengthening its prohibition on the use of hiring quotas would not be sufficient to attract administration support for the bill.

"Just putting in a sentence does not change the effect of the text," he said.

Foley said on Monday that the Democrats' revised civil rights bill would pass the House with as many votes as last year's version, but a veto-proof majority still appeared elusive. Today, however, Foley said he expected Democrats to gain a two-thirds, veto-proof majority in the House.

"I decided to predict it, and if wrong I'll take it back," Foley said.

Democrats continued private meetings to gauge support for their latest version of job-discrimination legislation. The revision, made by House leaders in private after the bill cleared House committees, incorporates major changes aimed at pulling in the votes of wavering lawmakers - particularly southern Democrats.

President Bush vetoed the civil rights bill last year on grounds it would require racial quotas, and the Senate sustained the veto by a single vote.

House floor action is scheduled for next week, after Congress returns from a Memorial Day recess.

The bill is aimed at making it easier to prove job discrimination and would expand the ability of some discrimination victims to collect damages. It would effectively negate three restrictive Supreme Court rulings in 1989.

Although a final copy of the revised version was not ready, among its changes is the incorporation of a limit on punitive damages in suits charging sexual harassment.

The limit - \$150,000 or an amount equal to compensatory damages, whichever is higher - also was included in last year's vetoed measure but was left out when the bill passed the House Judiciary and Education and Labor committees in March.

Some advocates of women's rights have opposed inclusion of that cap, but Foley defended it as a pragmatic move.

"It's a matter of going as far as we can under the circumstances and making progress," he said. "We don't achieve everything at once."

Other changes include language establishing a legal standard for justifying hiring practices that are fair on their face but have the effect of discriminating against a large class of people.

The new provision would allow employers to justify those practices by showing they "bear a substantial and manifest relationship to the requirements for effective job performance."

That language was tentatively agreed upon in private sessions between civil rights advocates and representatives of the Business Roundtable, a group of big corporations. Those talks were broken off after the business leaders cited a lack of White House support for their efforts.

Still another change in the Democrats' bill would prohibit adjusting job-placement test scores on account of race except when there is evidence of bias in a test.

That change is an effort to head off an expected Republican attack on the practice known as "race-norming." More than half the states now use that method of scoring some job-placement test scores. Under it, blacks and Hispanics receive higher final scores than whites and Asian-Americans who achieve the same raw score.

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WASHINGTON

May 21, 1991

MEMORANDUM FOR GOVERNOR SUNUNU

FROM: C. BOYDEN GRAY *CMH*

SUBJECT: New Fact Sheet on the President's Civil Rights Bill

Attached, as you requested, is a new fact sheet on the President's civil rights bill.

Attachment

THE WHITE HOUSE
WASHINGTON

THE PRESIDENT'S CIVIL RIGHTS BILL

- o The President's bill – H.R. 1375 – includes all of the worthwhile measures supported by a bipartisan consensus:
 - o Overturns the Patterson and Lorange decisions.
 - o Overturns the Wards Cove decision by shifting the burden of proof to the employer in defending "business necessity."
 - o Creates new monetary remedies under Title VII with meaningful caps.
 - o Authorizes expert witness fees in civil rights cases.
 - o Extends the statute of limitations in cases involving the U.S. Government, and authorizes the award of interest against the Government.
- o Only the President's bill uses the exact language from the holding in Griggs in defining "business necessity" – "manifest relationship to the employment in question."
- o Only the President's bill includes the exact "business necessity" language taken from the 1979 Beazer opinion, which was accepted in the Wards Cove dissent (written by the author of Beazer).
- o Any deviation from the exact language of the Supreme Court's pre-Wards Cove holdings will inevitably raise the risks for employers who do not have the "right" numbers – years of litigation will be needed to sort out the meaning of the new definition and employers who cannot endure that litigation will have to use quotas.
- o Only the President's bill will avoid creating new pressures on employers to engage in "race norming."
- o Only the President's bill will permit the President's educational reform initiative to go forward unimpeded (see attached op-ed by Dr. Chester Finn).
- o Only the President's bill preserves the right of victims of illegal quotas to have their day in court and to be treated like other civil rights plaintiffs.
- o Only the President's bill will avoid a new litigation explosion and new attorneys fees – a lawyers' bonanza.

Education Reform vs. Civil Rights Agendas

By Chester E. Finn Jr.

WASHINGTON
The Achilles' heel of education renewal is the lack of real-world incentives for young Americans to excel in school. Creating such incentives without triggering charges of discrimination is harder still.

Sure, it's important to get a diploma. But among those who complete high school, it matters little which courses they take, how hard they study or what grades they earn.

The reason, said the Commission on the Skills of the American Workforce in its 1990 report, is that employers have come to see the diploma as more a clue to character than to learning. "They realized long ago," the commission tartly notes, "that it is possible to graduate from high school in this country and still be functionally illiterate."

An ever growing proportion of high

Chester E. Finn Jr., professor of education at Vanderbilt University, is author of "We Must Take Charge: Our Schools and Our Future." He was an Assistant Secretary of Education during the Reagan Administration.

Tough tests will aid minority students.

school graduates now heads for college rather than the workplace. But not more than 50 U.S. campuses reject more applicants than they admit. Most of our 3,400 degree-offering institutions welcome anyone with a heartbeat and a checkbook — and the latter may be waived if you qualify for financial aid.

Open access to higher education is a prized feature of American society. But what message does it send to the 11th grader deciding whether to stay home on Tuesday night to revise his chemistry lab report or go out and party with his friends?

President Bush's new education strategy, introduced last month, would change all this. The plan, developed by Secretary of Education Lamar Alexander and a group of advisers (myself included), proposes to set world-class standards in English, math, science, history and geography, and to accompany these with new national tests that colleges and

employers will use in their admissions and hiring decisions.

When that day dawns, young people will have incentives to study. Admissions and personnel offices will confer real rewards on those who attain the new, higher standards in school and will levy unwelcome consequences on those who don't. In response, millions of students will alter their behavior. Americans, regardless of background, will take learning seriously because it will make a practical difference in their lives.

What happens in the meantime, however, if those new standards and tests yield results that differ by gender, race or ethnic group? Will any college or employer dare to use them?

Federal law already makes it difficult for employers to require any educational credentials or test scores that have a "disparate impact." Pending civil rights legislation would make this harder still. The Democrats' bill requires employers to prove that tests bear a "significant relationship to successful performance of the job." Even the Administration's milder version expects any education credentials to show a "manifest relationship" to the job.

How many personnel directors will be able to convince a Federal enforcer or judge that a young person's

command of science and geography is germane to the work of a forklift operator or receptionist? Yet so long as employers are inhibited from examining a candidate's test scores, "rational" students will see no payoff for buckling down to learn such subjects. High marks won't matter.

Colleges could easily justify stiffer academic prerequisites. But few campuses can afford to be pernickety in their admissions decisions — and virtually all are determined to enroll more minority students at any cost. Never mind that the soaring dropout rate among minority college students is a sign of the weak educational foundation that reformers hope to strengthen.

A thoroughly revamped education system would help end this paralysis. Each year we would have millions more young Americans schooled, to world standards as proved by test results that are indistinguishable by race, gender or ethnicity.

Today, however, we face a Catch-22 situation in which few students are apt to change their study habits because neither employer nor college reward academic achievement. The President is urging them to do so. Yet any that respond may be accused of discriminating. Is that any way to reach our national education goals?

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THE WHITE HOUSE
WASHINGTON

May 21, 1991

MEMORANDUM FOR GOVERNOR SUNUNU

FROM: C. BOYDEN GRAY *CMH*

SUBJECT: New Fact Sheet on the President's Civil Rights Bill

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Education Reform vs. Civil Rights Agendas

By Chester E. Finn Jr.

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President Bush's new education strategy, introduced last month, would change all this. The plan, developed by Secretary of Education Lamar Alexander and a group of advisers (myself included), proposes to set world-class standards in English, math, science, history and geography, and to accompany these with new national tests that colleges and

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*from
Gary
Andres*

AMENDMENT IN THE NATURE OF A SUBSTITUTE
TO H.R. 1, AS REPORTED
OFFERED BY

Strike all after the enacting clause and insert the following:

1 SECTION 1. SHORT TITLE.

2 This Act may be cited as the "Civil Rights and Women's
3 Equity in Employment Act of 1991".

4 SEC. 2. FINDINGS AND PURPOSES.

5 (a) FINDINGS.--Congress finds that--

6 (1) in a series of recent decisions addressing
7 employment discrimination claims under Federal law, the
8 Supreme Court cut back dramatically on the scope and
9 effectiveness of civil rights protections; and

10 (2) existing protections and remedies under Federal
11 law are not adequate to deter unlawful discrimination or
12 to compensate victims of such discrimination.

13 (b) PURPOSES.--The purposes of this Act are to--

14 (1) respond to the Supreme Court's recent decisions
15 by restoring the civil rights protections that were

1 dramatically limited by those decisions; and
2 (2) strengthen existing protections and remedies
3 available under Federal civil rights laws to provide more
4 effective deterrence and adequate compensation for
5 victims of discrimination.

TITLE I

7 SEC. 101. DEFINITIONS.

8 Section 701 of the Civil Rights Act of 1964 (42 U.S.C.
9 2000e) is amended by adding at the end thereof the following:

10 "(1) The term 'complaining party' means the Commission,
11 the Attorney General, or a person who may bring an action or
12 proceeding under this title.

13 "(m) The term 'demonstrates' means meets the burdens of
14 production and persuasion.

15 "(n) The term 'group of employment practices' means a
16 combination of employment practices that produces one or more
17 decisions with respect to employment, employment referral, or
18 admission to a labor organization, apprenticeship or other
19 training or retraining program.

20 "(o)(1) The term 'required by business necessity' means
21 the practice or group of practices must bear a substantial
22 and manifest relationship to the requirements for effective
23 job performance.

24 "(2) Paragraph (1) is meant to codify the meaning of,
25 and the type and sufficiency of evidence required to prove,

1 'business necessity' as used in Griggs v. Duke Power Co., 401
2 U.S. 424 (1971), and to overrule the treatment of business
3 necessity as a defense in Wards Cove Packing Co. Inc., v.
4 Atonio, 490 U.S. 642 (1989).

5 "(p) The term 'requirements for effective job
6 performance' may include, in addition to effective
7 performance of the actual work activities, factors which bear
8 on such performance, such as attendance, punctuality, and not
9 engaging in misconduct or insubordination.

10 "(q) The term 'respondent' means an employer, employment
11 agency, labor organization, joint labor-management committee
12 controlling apprenticeship or other training or retraining
13 programs, including on-the-job training programs, or those
14 Federal entities subject to the provisions of section 717 (or
15 the heads thereof)."

16 **SEC. 102. RESTORING THE BURDEN OF PROOF IN DISPARATE IMPACT**
17 **CASES.**

18 Section 703 of the Civil Rights Act of 1964 (42 U.S.C.
19 2000e-2) is amended by adding at the end thereof the
20 following:

21 "(k) PROOF OF UNLAWFUL EMPLOYMENT PRACTICES IN DISPARATE
22 IMPACT CASES.--(1)(A) An unlawful employment practice based
23 on disparate impact is established under this title if a
24 complaining party demonstrates that an employment practice or
25 group of employment practices results in a disparate impact

1 on the basis of race, color, religion, sex, or national
2 origin, and the respondent fails to demonstrate that such
3 practice or group of practices is required by business
4 necessity, except that an employment practice or group of
5 practices demonstrated to be required by business necessity
6 shall be unlawful if the complaining party demonstrates that
7 another available practice or group of practices with less
8 disparate impact (which difference is more than merely
9 negligible) would serve the respondent as well.

10 "(B) If a complaining party demonstrates that a group of
11 employment practices results in a disparate impact, such
12 party shall be required after discovery to demonstrate which
13 specific practice or practices within the group results in
14 disparate impact unless the court finds that the complaining
15 party cannot identify, from records or other information of
16 the respondent reasonably available (through discovery or
17 otherwise), which specific practice or practices contributed
18 to the disparate impact.

19 "(C) If the respondent demonstrates that a specific
20 employment practice within a group of employment practices
21 does not contribute in a meaningful way to the disparate
22 impact, the respondent shall not be required to demonstrate
23 that such practice is required by business necessity.

24 "(2) A demonstration that an employment practice is
25 required by business necessity may be used as a defense only

HR15024

5

1 against a claim under this subsection.

2 "(3) Notwithstanding any other provision of this title,
3 a rule barring the employment of an individual who currently
4 and knowingly uses or possesses an illegal drug as defined in
5 Schedules I and II of section 102(6) of the Controlled
6 Substances Act (21 U.S.C. 802(6)), other than the use or
7 possession of a drug taken under the supervision of a
8 licensed health care professional, or any other use or
9 possession authorized by the Controlled Substances Act or any
10 other provision of Federal law, shall be considered an
11 unlawful employment practice under this title only if such
12 rule is adopted or applied with an intent to discriminate
13 because of race, color, religion, sex, or national origin.

14 "(4) The mere existence of a statistical imbalance in an
15 employer's workforce on account of race, color, religion,
16 sex, or national origin is not alone sufficient to establish
17 a prima facie case of disparate impact violation.

18 "(5) For purposes of this subsection, a respondent may
19 rely upon relative qualifications or skills as determined by
20 relative performance or degree of success on a selection
21 factor, criterion, or procedure; provided, that if such
22 reliance results in a disparate impact based on race, color,
23 religion, sex, or national origin, such reliance must be
24 demonstrated by the respondent to be required by business
25 necessity."

HR15084

1 SEC. 103. CLARIFYING PROHIBITION AGAINST IMPERMISSIBLE
2 CONSIDERATION OF RACE, COLOR, RELIGION, SEX OR
3 NATIONAL ORIGIN IN EMPLOYMENT PRACTICES.

4 (a) IN GENERAL.--Section 703 of the Civil Rights Act of
5 1964 (42 U.S.C. 2000e-2), as amended by section 102, is
6 amended by adding at the end thereof the following:

7 "(1) DISCRIMINATORY PRACTICE NEED NOT BE SOLE MOTIVATING
8 FACTOR.--Except as otherwise provided in this title, an
9 unlawful employment practice is established when the
10 complaining party demonstrates that race, color, religion,
11 sex, or national origin was a motivating factor for such
12 employment practice, even though other factors also
13 contributed to such practice."

14 (b) ENFORCEMENT PROVISIONS.--Section 706(g) of such Act
15 (42 U.S.C. 2000e-5(g)) is amended by inserting before the
16 period in the last sentence the following: "or, in a case
17 where a violation is established under section 703(1), if the
18 respondent demonstrates that it would have taken the same
19 action in the absence of any discrimination. In any case in
20 which a violation is established under section 703(1),
21 damages may be awarded only for injury that is attributable
22 to the unlawful employment practice".

23 SEC. 104. FACILITATING PROMPT AND ORDERLY RESOLUTION OF
24 CHALLENGES TO EMPLOYMENT PRACTICES IMPLEMENTING
25 LITIGATED OR CONSENT JUDGMENTS OR ORDERS.

HR1504

7

1 Section 703 of the Civil Rights Act of 1964 (42 U.S.C.
2 2000e-2), as amended by sections 102 and 103, is amended by
3 adding at the end thereof the following:

4 "(a) FINALITY OF LITIGATED OR CONSENT JUDGMENTS OR
5 ORDERS.--(1) Notwithstanding any other provision of law, and
6 except as provided in paragraph (2), an employment practice
7 that implements and is within the scope of a litigated or
8 consent judgment or order resolving a claim of employment
9 discrimination under the United States Constitution or
10 Federal civil rights laws may not be challenged in a claim
11 under the United States Constitution or Federal civil rights
12 laws--

13 "(A) by a person who, prior to the entry of such
14 judgment or order, had--

15 "(i) actual notice from any source of the
16 proposed judgment or order sufficient to apprise such
17 person that such judgment or order might affect the
18 interests of such person and that an opportunity was
19 available to present objections to such judgment or
20 order; and

21 "(ii) a reasonable opportunity to present
22 objections to such judgment or order;

23 "(B) by a person with respect to whom the
24 requirements of subparagraph (A) are not satisfied, if
25 the court determines that the interests of such person

1 were adequately represented by another person who
2 challenged such judgment or order prior to or after the
3 entry of such judgment or order; or

4 "(C) if the court that entered the judgment or order
5 determines that reasonable efforts were made to provide
6 notice to interested persons.

7 A determination under subparagraph (C) shall be made prior to
8 the entry of the judgment or order, except that if the
9 judgment or order was entered prior to the date of the
10 enactment of this subsection, the determination may be made
11 at any reasonable time.

12 "(2) Nothing in this subsection shall be construed to--

13 "(A) alter the standards for intervention under rule
14 24 of the Federal Rules of Civil Procedure or apply to
15 the rights of parties who have successfully intervened
16 pursuant to such rule in the original proceeding;

17 "(B) apply to the rights of parties to the action in
18 which the litigated or consent judgment or order was
19 entered, or of members of a class represented or sought
20 to be represented in such action, or of members of a
21 group on whose behalf relief was sought in such action by
22 the Federal Government;

23 "(C) prevent challenges to a litigated or consent
24 judgment or order on the ground that such judgment or
25 order was obtained through collusion or fraud, or is

1 transparently invalid or was entered by a court lacking
2 subject matter jurisdiction; or

3 "(D) authorize or permit the denial to any person of
4 the due process of law required by the United States
5 Constitution.

6 "(3) Any action, not precluded under this subsection,
7 that challenges an employment practice that implements and is
8 within the scope of a litigated or consent judgment or order
9 of the type referred to in paragraph (1) shall be brought in
10 the court, and if possible before the judge, that entered
11 such judgment or order. Nothing in this subsection shall
12 preclude a transfer of such action pursuant to section 1404
13 of title 28, United States Code."

14 SEC. 105. STATUTE OF LIMITATIONS; APPLICATION TO CHALLENGES
15 TO SENIORITY SYSTEMS.

16 (A) STATUTE OF LIMITATIONS.--Section 706(e) of the Civil
17 Rights Act of 1964 (42 U.S.C. 2000e-5(e)) is amended--

18 (1) by striking out "one hundred and eighty days"
19 and inserting in lieu thereof "140 days";

20 (2) by inserting after "occurred" the first time it
21 appears "or has been applied to affect adversely the
22 person aggrieved, whichever is later,";

23 (3) by striking out ", except that in" and
24 inserting in lieu thereof ". In"; and

25 (4) by striking out "such charge shall be filed"

1 and all that follows through "whichever is earlier,
2 and".

3 (b) APPLICATION TO CHALLENGERS TO SENIORITY

4 SYSTEMS.--Section 703(h) of such Act (42 U.S.C. 2000e-2) is
5 amended by inserting after the first sentence the following:

6 "Where a seniority system or seniority practice is part of a
7 collective bargaining agreement and such system or practice
8 was included in such agreement with the intent to
9 discriminate on the basis of race, color, religion, sex, or
10 national origin, the application of such system or practice
11 during the period that such collective bargaining agreement
12 is in effect shall be an unlawful employment practice."

13 SEC. 106. PROVIDING FOR DAMAGES IN CASES OF INTENTIONAL
14 DISCRIMINATION.

15 (a) DAMAGES GENERALLY.--Section 706(g) of the Civil
16 Rights Act of 1964 (42 U.S.C. 2000e-5(g)) is amended by
17 inserting before the last sentence the following: "With
18 respect to an unlawful employment practice (other than an
19 unlawful employment practice established in accordance with
20 section 703(k)) or in the case of an unlawful employment
21 practice under the Americans with Disabilities Act of 1990
22 (other than an unlawful employment practice established in
23 accordance with paragraph (3)(A) or paragraph (6) of section
24 102(b) of that Act as it relates to standards and criteria
25 that tend to screen out individuals with disabilities)--

1 "(A) compensatory damages may be awarded; and
2 "(B) if the respondent (other than a government,
3 government agency, or a political subdivision) engaged in
4 the unlawful employment practice with malice, or with
5 reckless or callous indifference to the federally
6 protected rights of others, punitive damages may be
7 awarded against such respondent;

8 in addition to the relief authorized by the preceding
9 sentences of this subsection, except that compensatory
10 damages shall not include backpay or any interest thereon.
11 Compensatory and punitive damages and jury trials shall be
12 available only for claims of intentional discrimination. If
13 compensatory or punitive damages are sought with respect to a
14 claim of intentional discrimination arising under this title,
15 any party may demand a trial by jury."

16 (b) LIMITATION ON PUNITIVE DAMAGES.--Section 706(g) of
17 the Civil Rights Act of 1964 (42 U.S.C. 2000e-(g)) is
18 amended--

19 (1) by inserting "(1)" after "(g)"; and
20 (2) by adding at the end the following:

21 "(2) The amount of punitive damages that may be awarded
22 under paragraph (1)(2) to an individual against a respondent
23 shall not exceed--

24 "(A) \$150,000; or

25 "(B) an amount equal to the sum of compensatory

1 damages awarded under paragraph (1)(A) and equitable
2 monetary relief awarded under paragraph (1);
3 whichever is greater.

4 SEC. 107. CLARIFYING ATTORNEY'S FEE PROVISION.

5 Section 706(k) of the Civil Rights Act of 1964 (42 U.S.C.
6 2000a-5(k)) is amended--

- 7 (1) by inserting "(1)" after "(k)";
8 (2) by inserting "(including expert fees and other
9 litigation expenses) and" after "attorney's fee";
10 (3) by striking out "as part of the"; and
11 (4) by adding at the end thereof the following:

12 "(2) No waiver of all or substantially all of an
13 attorney's fee shall be compelled as a condition of a
14 settlement of a claim under this title, except that nothing
15 in this section shall be construed to limit the right to
16 negotiate a settlement in which an attorney's fee is
17 voluntarily waived in whole or in part.

18 "(3) In any action or proceeding in which any judgment
19 or order granting relief under this title is challenged, the
20 court, in its discretion and in order to promote fairness,
21 may allow the prevailing party in the original action (other
22 than the Commission or the United States) to recover from
23 either an unsuccessful party challenging such relief or a
24 party against whom relief was granted in the original action
25 or from more than one such party under an equitable

1 allocation determined by the court, a reasonable attorney's
2 fee (including expert fees and other litigation expenses) and
3 costs reasonably incurred in defending (as a party,
4 intervenor or otherwise) such judgment or order. In
5 determining whether to allow recovery of fees from the party
6 challenging the initial judgment or order, the court should
7 consider not only whether such challenge was unsuccessful,
8 but also whether the award of fees against the challenging
9 party promotes fairness, taking into consideration such
10 factors as the reasonableness of the challenging party's
11 legal and factual position and whether other special
12 circumstances make an award unjust."

13 **SEC. 108. PROVIDING FOR INTEREST, AND EXTENDING THE STATUTE**
14 **OF LIMITATIONS, IN ACTIONS AGAINST THE FEDERAL**
15 **GOVERNMENT.**

16 Section 717 of the Civil Rights Act of 1964 (42 U.S.C.
17 2000e-16) is amended--

- 18 (1) in subsection (c), by striking out "thirty
19 days" and inserting in lieu thereof "ninety days"; and
20 (2) in subsection (d), by inserting before the period
21 ", and the same interest to compensate for delay in
22 payment shall be available as in cases involving
23 non-public parties, except that prejudgment interest may
24 not be awarded on compensatory damages".

25 **SEC. 109. CONSTRUCTION.**

1 Title XI of the Civil Rights Act of 1964 (42 U.S.C. 2000n
2 et seq.) is amended by adding at the end thereof the
3 following:

4 "SEC. 1107. RULES OF CONSTRUCTION FOR CIVIL RIGHTS LAWS.

5 "(a) EFFECTUATION OF PURPOSE.--All Federal laws
6 protecting the civil rights of persons shall be interpreted
7 consistent with the intent of such laws, and shall be broadly
8 construed to effectuate the purpose of such laws to provide
9 equal opportunity and provide effective remedies.

10 "(b) NONLIMITATION.--Except as expressly provided, no
11 Federal law protecting the civil rights of persons shall be
12 construed to repeal or amend by implication any other Federal
13 law protecting such civil rights.

14 "(c) INTERPRETATION.--In interpreting Federal civil
15 rights laws, including laws protecting against discrimination
16 on the basis of race, color, national origin, sex, religion,
17 age, and disability, courts and administrative agencies shall
18 not rely on the amendments made by the Civil Rights and
19 Women's Equity in Employment Act of 1991 as a basis for
20 limiting the theories of liability, rights, and remedies
21 available under civil rights laws not expressly amended by
22 such Act."

23 SEC. 110. RESTORING PROHIBITION AGAINST ALL RACIAL
24 DISCRIMINATION IN THE MAKING AND ENFORCEMENT OF
25 CONTRACTS.

1 Section 1977 of the Revised Statutes of the United States
2 (42 U.S.C. 1981) is amended--

3 (1) by inserting "(a)" before "All persons
4 within"; and

5 (2) by adding at the end thereof the following:

6 "(b) For purposes of this section, the right to 'make
7 and enforce contracts' shall include the making, performance,
8 modification and termination of contracts, and the enjoyment
9 of all benefits, privileges, terms and conditions of the
10 contractual relationship.

11 "(c) The rights protected by this section are protected
12 against impairment by nongovernmental discrimination as well
13 as against impairment under color of State law."

14 SEC. 111. VOLUNTARY AND COURT-ORDERED AFFIRMATIVE ACTION

15 APPROVED: QUOTAS DEEMED UNLAWFUL EMPLOYMENT
16 PRACTICE.

17 (a) RULES OF CONSTRUCTION.--Nothing in the amendments
18 made by this Act shall be construed--

19 (1) to limit an employer in establishing its job
20 requirements if such requirements are lawful under title
21 VII of the Civil Rights Act of 1964, as amended; or

22 (2) to require, encourage, or permit an employer to
23 adopt hiring or promotion quotas on the basis of race,
24 color, religion, sex, or national origin, and the use of
such quotas shall be deemed to be an unlawful employment

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1 practice under such title; Provided, That the amendments
2 made by this Act shall be construed to approve the
3 lawfulness of voluntary or court-ordered affirmative
4 action that is--

5 (A) consistent with the decisions of the Supreme
6 Court of the United States in employment
7 discrimination cases; or

8 (B) in the absence of such decisions, otherwise
9 in accordance with employment discrimination law;
10 as in effect on the date of the enactment of this Act.

11 (b) DEFINITION.--For purposes of subsection (a), the term
12 "quota" means a fixed number or percentage of persons of a
13 particular race, color, religion, sex, or national origin
14 which must be attained, or which cannot be exceeded,
15 regardless of whether such persons meet necessary
16 qualifications to perform the job.

17 SEC. 112. SEVERABILITY.

18 If any provision of this Act, or an amendment made by
19 this Act, or the application of such provision to any person
20 or circumstances is held to be invalid, the remainder of this
21 Act and the amendments made by this Act, and the application
22 of such provision to other persons and circumstances, shall
23 not be affected thereby.

24 SEC. 113. APPLICATION OF AMENDMENTS AND TRANSITION RULES.

25 (a) APPLICATION OF AMENDMENTS.

1 the amendments made by--

2 (1) section 102 shall apply to all proceedings
3 pending on or commenced after June 8, 1989;

4 (2) section 103 shall apply to all proceedings .
5 pending on or commenced after May 1, 1989;

6 (3) section 104 shall apply to all proceedings
7 pending on or commenced after June 12, 1989;

8 (4) sections 105(a)(1), 105(a)(3) and 105(a)(4),
9 105(b), 106, 107, 108, and 109 shall apply to all
10 proceedings pending on or commenced after the date of
11 enactment of this Act;

12 (5) section 108(a)(2) shall apply to all proceedings
13 pending on or commenced after June 12, 1989; and

14 (6) section 110 shall apply to all proceedings
15 pending on or commenced after June 15, 1989.

16 (b) TRANSITION RULES.--

17 (1) IN GENERAL.--Any orders entered by a court
18 between the effective dates described in subsection (a)
19 and the date of enactment of this Act that are
20 inconsistent with the amendments made by sections 102,
21 103, 105(a)(2), or 110 shall be vacated if, not later
22 than 1 year after such date of enactment, a request for
23 such relief is made.

24 (2) SECTION 104.--Any orders entered between June 12,
25 1989 and the date of enactment of this Act, that permit a

challenge to an employment practice that implements a
litigated or consent judgment or order and that is
inconsistent with the amendment made by section 104,
shall be vacated if, not later than 6 months after the
date of enactment of this Act, a request for such relief
is made. For the 1-year period beginning on the date of
enactment of this Act, an individual whose challenge to
an employment practice that implements a litigated or
consent judgment or order is denied under the amendment
made by section 104, or whose order or relief obtained
under such challenge is vacated under such section, shall
have the same right of intervention in the case in which
the challenged litigated or consent judgment or order was
entered as that individual had on June 12, 1989.

(3) FINAL JUDGMENTS.—Pursuant to paragraphs (1) and
(2), any final judgment entered prior to the date of the
enactment of this Act as to which the rights of any of
the parties thereto have become fixed and vested, where
the time for seeking further judicial review of such
judgment has otherwise expired pursuant to title 28 of
the United States Code, the Federal Rules of Civil
Procedure, and the Federal Rules of Appellate Procedure,
shall be vacated in whole or in part if justice requires,
pursuant to rule 60(b)(6) of the Federal Rules of Civil
Procedure or other appropriate authority, and consistent

1 with the constitutional requirements of due process of
2 law.

3 (c) PERIOD OF LIMITATIONS.--The period of limitations for
4 the filing of a claim or charge shall be tolled from the
5 applicable effective date described in subsection (a) until
6 the date of enactment of this Act, on a showing that the
7 claim or charge was not filed because of a rule or decision
8 altered by the amendments made by sections 102, 103,
9 108(a)(2), or 110.

10 SEC. 114. COVERAGE OF CONGRESS AND THE AGENCIES OF THE
11 LEGISLATIVE BRANCH.

12 (a) COVERAGE OF THE SENATE.--

13 (1) COMMITMENT TO RULE XLII.--The Senate reaffirms
14 its commitment to Rule XLII of the Standing Rules of the
15 Senate which provides as follows:

16 "No member, officer, or employee of the Senate
17 shall, with respect to employment by the Senate or any
18 office thereof--

19 "(a) fail or refuse to hire an individual;

20 "(b) discharge an individual; or

21 "(c) otherwise discriminate against an

22 individual with respect to promotion, compensation,

23 or terms, conditions, or privileges of employment;

24 on the basis of such individual's race, color, religion,

25 sex, national origin, age, or state of physical

1 handicap."

2 (2) APPLICATION TO SENATE EMPLOYMENT.--The rights and
3 protections provided pursuant to this Act, the Civil
4 Rights Act of 1964, the Americans with Disabilities Act
5 of 1990, the Age Discrimination in Employment Act of
6 1967, and the Rehabilitation Act of 1973 shall apply with
7 respect to employment by the United States Senate.

8 (3) INVESTIGATION AND ADJUDICATION OF CLAIMS.--All
9 claims raised by any individual with respect to Senate
10 employment, pursuant to the Acts referred to in paragraph
11 (2), shall be investigated and adjudicated by the Select
12 Committee on Ethics, pursuant to S. Res. 338, 85th
13 Congress, as amended, or such other entity as the Senate
14 may designate.

15 (4) RIGHTS OF EMPLOYEES.--The Committee on Rules and
16 Administration shall ensure that Senate employees are
17 informed of their rights under the Acts referred to in
18 paragraph (2).

19 (5) APPLICABLE REMEDIES.--When assigning remedies to
20 individuals found to have a valid claim under the Acts
21 referred to in paragraph (2), the Select Committee on
22 Ethics, or such other entity as the Senate may designate,
23 should to the extent practicable apply the same remedies
24 applicable to all other employees covered by the Acts
25 referred to in paragraph (2). Such remedies shall apply

1 exclusively.

2 (6) MATTERS OTHER THAN EMPLOYMENT.--

3 (A) IN GENERAL.--The rights and protections under
4 the Americans with Disabilities Act of 1990 shall,
5 subject to subparagraph (B), apply with respect to
6 the conduct of the Senate regarding matters other
7 than employment.

8 (B) REMEDIES.--The Architect of the Capitol shall
9 establish remedies and procedures to be utilized with
10 respect to the rights and protections provided
11 pursuant to subparagraph (A). Such remedies and
12 procedures shall apply exclusively, after approval in
13 accordance with subparagraph (C).

14 (C) PROPOSED REMEDIES AND PROCEDURES.--For
15 purposes of subparagraph (B), the Architect of the
16 Capitol shall submit proposed remedies and procedures
17 to the Senate Committee on Rules and Administration.
18 The remedies and procedures shall be effective upon
19 the approval of the Committee on Rules and
20 Administration.

21 (7) EXERCISE OF RULEMAKING POWER.--Notwithstanding
22 any other provision of law, enforcement and adjudication
23 of the rights and protections referred to in paragraphs
24 (2) and (6)(A) shall be within the exclusive jurisdiction
25 of the United States Senate. The provisions of paragraphs

1 (1), (3), (4), (5), (6)(B), and (6)(C) are enacted by the
2 Senate as an exercise of the rule-making power of the
3 Senate, with full recognition of the right of the Senate
4 to change its rules, in the same manner, and to the same
5 extent, as in the case of any other rule of the Senate.

6 (b) COVERAGE OF THE HOUSE OF REPRESENTATIVES.--

7 (1) IN GENERAL.--Notwithstanding any provision of
8 title VII of the Civil Rights Act of 1964 (42 U.S.C.
9 2000e et seq.) or of other law, the purposes of such
10 title shall, subject to paragraph (2), apply in their
11 entirety to the House of Representatives.

12 (2) EMPLOYMENT IN THE HOUSE.--

13 (A) APPLICATION.--The rights and protections
14 under title VII of the Civil Rights Act of 1964 (42
15 U.S.C. 2000e et seq.) shall, subject to subparagraph
16 (B), apply with respect to any employee in an
17 employment position in the House of Representatives
18 and any employing authority of the House of
19 Representatives.

20 (B) ADMINISTRATION.--

21 (1) IN GENERAL.--In the administration of
22 this paragraph, the remedies and procedures made
23 applicable pursuant to the resolution described
24 in clause (1) shall apply exclusively.

25 (1) RESOLUTION.--The resolution referred to

1 in clause (1) is the Fair Employment Practices
2 Resolution (House Resolution 550 of the One
3 Hundredth Congress, as agreed to October 4,
4 1988), as incorporated into the Rules of the
5 House of Representatives of the One Hundred
6 Second Congress as Rule LI, or any other
7 provision that continues in effect the provisions
8 of such resolution.

9 (C) EXERCISE OF RULEMAKING POWER.--The provisions
10 of subparagraph (B) are enacted by the House of
11 Representatives as an exercise of the rulemaking
12 power of the House of Representatives, with full
13 recognition of the right of the House to change its
14 rules, in the same manner, and to the same extent as
15 in the case of any other rule of the House.

16 (G) INSTRUMENTALITIES OF CONGRESS.--

17 (1) IN GENERAL.--The rights and protections under
18 this Act and title VII of the Civil Rights Act of 1964
19 (42 U.S.C. 2000e et seq.) shall, subject to paragraph
20 (2), apply with respect to the conduct of each
21 instrumentality of the Congress.

22 (2) ESTABLISHMENT OF REMEDIES AND PROCEDURES BY
23 INSTRUMENTALITIES.--The chief official of each
24 instrumentality of the Congress shall establish remedies
25 and procedures to be utilized with respect to the rights

1 and protections provided pursuant to paragraph (1). Such
2 remedies and procedures shall apply exclusively.

3 (3) REPORT TO CONGRESS.--The chief official of each
4 instrumentality of the Congress shall, after establishing
5 remedies and procedures for purposes of paragraph (2),
6 submit to the Congress a report describing the remedies
7 and procedures.

8 (4) DEFINITION OF INSTRUMENTALITIES.--For purposes of
9 this section, instrumentalities of the Congress include
10 the following: the Architect of the Capitol, the
11 Congressional Budget Office, the General Accounting
12 Office, the Government Printing Office, the Office of
13 Technology Assessment, and the United States Botanic
14 Garden.

15 (5) CONSTRUCTION.--Nothing in this section shall
16 alter the enforcement procedures for individuals
17 protected under section 717 of title VII of the Civil
18 Rights Act of 1964 (42 U.S.C. 2000e-16).

19 SEC. 115. DISCRIMINATORY USE OF TESTS.

20 The first sentence of section 703(h) of the Civil Rights
21 Act of 1964 (42 U.S.C. 2000e-2(h)) is amended--

22 (1) by striking "to give and to" and inserting
23 " , labor organization, employment agency, or joint labor-
24 management committee controlling apprenticeship or other
25 training or retraining (including on-the-job training

1 programs) to give, use, or,
2 (2) by striking "test provided that" and inserting
3 "test provided that (1)", and
4 (3) by striking the period at the end and inserting
5 the following:
6 "and (2) such test validly and fairly predicts without
7 regard to the race, color, religion, sex, or national origin
8 of such test takers, the ability of such test takers to
9 perform the job with respect to which such test is used, if
10 such test does not meet the criteria specified in paragraphs
11 (1) and (2) of the preceding sentence, an employer, labor
12 organization, employment agency, or joint labor-management
13 committee controlling apprenticeship or other training or
14 retraining (including on-the-job training programs) may
15 develop, give, use, or act upon the results of a test which
16 satisfies such criteria or may use other non-discriminatory
17 selection criteria, in a manner consistent with this title,
18 which measure qualifications to perform the job."
19 SEC. 116. PROHIBITION OF DISCRIMINATORY USE OF TEST SCORES.
20 Section 706 of the Civil Rights Act of 1964 (42 U.S.C.
21 2000e-3) is amended by adding at the end the following:
22 "(c) It shall be an unlawful employment practice for an
23 employer, labor organization, employment agency, or joint
24 labor-management committee controlling apprenticeship or
25 other training or retraining (including on-the-job training

1 programs) in connection with the selection or referral of
 2 applicants or candidates for employment or promotion to
 3 adjust test scores of, or use different cut-off scores for, a
 4 written employment test on the basis of the race, color,
 5 religion, sex, or national origin of individual test
 6 takers."

7 SEC. 117. AGEA STATUTE OF LIMITATIONS; NOTICE OF RIGHT TO
 8 SUE.

9 (a) STATUTE OF LIMITATIONS.--Section 7(d) of the Age
 10 Discrimination in Employment Act of 1967 (29 U.S.C. 626(d))
 11 is amended--

12 (1) in paragraph (1)--

13 (A) by striking out "180 days" and inserting in
 14 lieu thereof "360 days"; and

15 (B) by inserting "or has been applied to affect
 16 adversely the person aggrieved, whichever is later"
 17 after "occurred"; and

18 (2) in paragraph (2), by striking out "within 300
 19 days" and all that follows through "whichever is
 20 earlier" and inserting in lieu thereof "a copy of such
 21 charge shall be filed by the Commission with the State
 22 agency".

23 (b) NOTICE OF RIGHT TO SUE.--Section 7(e) of such Act (29
 24 U.S.C. 626(e)) is amended--

25 (1) by striking out paragraph (2).

1 (2) by striking out the paragraph designation in
2 paragraph (1);

3 (3) by striking out "Sections 6 and" and inserting
4 "Section"; and

5 (4) by adding at the end thereof the following: "If
6 a charge filed with the Commission is dismissed by the
7 Commission, the Commission shall so notify the person
8 aggrieved and within 90 days after the giving of such
9 notice a civil action may be brought against the
10 respondent named in the charge by a person defined in
11 section 11."

12 **SEC. 118. ALTERNATIVE MEANS OF DISPUTE RESOLUTION.**

13 Where appropriate and to the extent authorized by law,
14 the use of alternative means of dispute resolution, including
15 settlement negotiations, conciliation, facilitation,
16 mediation, factfinding, minitrials, and arbitration, is
17 encouraged to resolve disputes arising under the Acts amended
18 by this Act.

19 **SEC. 119. PROTECTION OF EXTRATERRITORIAL EMPLOYMENT.**

20 **(a) DEFINITION OF EMPLOYEE.--Section 701(F) of the Civil**
21 **Rights Act of 1964 (42 U.S.C. 2000e(F)) is amended by adding**
22 **at the end the following: "With respect to employment in a**
23 **foreign country, such term includes an individual who is a**
24 **citizen of the United States."**

25 **(b) EXEMPTION.--Section 702 of the Civil Rights Act of**

1 1964 (42 U.S.C. 2000e-1) is amended--

2 (1) by inserting "(a)" after "SEC. 702.", and

3 (2) by adding at the end the following:

4 "(b) It shall not be unlawful under section 703 or 704
5 for an employer (or a corporation controlled by an employer)
6 labor organization, employment agency, or joint management
7 committee controlling apprenticeship or other training or
8 retraining (including on-the-job training programs) to take
9 any action otherwise prohibited by such section, with respect
10 to an employee in a workplace in a foreign country if
11 compliance with such section would cause such employer (or
12 such corporation), such organization, such agency, or such
13 committee to violate the law of the foreign country in which
14 such workplace is located.

15 "(c)(1) If an employer controls a corporation whose
16 place of incorporation is a foreign country, any practice
17 prohibited by section 703 or 704 engaged in by such
18 corporation shall be presumed to be engaged in by such
19 employer.

20 "(2) Sections 703 and 704 shall not apply with respect
21 to the foreign operations of an employer that is a foreign
22 person not controlled by an American employer.

23 "(3) For purposes of this subsection, the determination
24 of whether an employer controls a corporation shall be based
25 on--

- 1 "(A) the interrelation of operations;
 2 "(B) the common management;
 3 "(C) the centralized control of labor relations; and
 4 "(D) the common ownership or financial control;
 5 of the employer and the corporation."

6 (c) APPLICATION OF AMENDMENTS.--The amendments made by
 7 this section shall not apply with respect to conduct
 8 occurring before the date of the enactment of this Act.

9 SEC. 120. CLARIFYING OTHER ATTORNEY'S FEES PROVISION.

10 The last sentence of section 722 of the Revised Statutes
 11 (42 U.S.C. 1988) is amended--

- 12 (1) by inserting "(including expert fees and other
 13 litigation expenses) and" after "attorney's fee"; and
 14 (2) by striking out "as part of the".

15 TITLE II

16 SEC. 201. GLASS CEILING COMMISSION.

17 (a) FINDINGS AND PURPOSE.--

18 (1) FINDINGS.--Congress finds that--

19 (A) despite a dramatically growing presence in
 20 the workplace, women and minorities remain
 21 underrepresented in executive, management and senior
 22 decisionmaking positions in business;

23 (B) artificial barriers exist to the advancement
 24 of women and minorities in employment;

25 (C) enforcement of Federal equal employment

1 opportunity laws by Federal agencies has not
2 effectively addressed such underrepresentation
3 eliminated such artificial barriers;

4 (D) the "Glass Ceiling Initiative" is
5 undertaken by the Department of Labor has been
6 instrumental in raising public awareness of

7 (i) the underrepresentation of women
8 minorities at the executive, management
9 senior decisionmaking levels in the United
10 work force; and

11 (ii) the desirability of eliminating
12 artificial barriers to the advancement
13 and minorities to such levels;

14 (E) the establishment of a commission to
15 address issues raised by the Glass Ceiling Initiative

20 advancement of women and minorities to
21 management and senior decisionmaking positions
22 business; and

23 (ii) promote work force diversity; and

24 (F) a comprehensive study that includes
25 of the manner in which executive, management
senior decisionmaking positions are filled,

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developmental and skill-enhancing practices used to foster the necessary qualifications for advancement, and the compensation programs and reward structures utilized in the corporate sector would assist in the establishment of practices and policies promoting opportunities for, and eliminating artificial barriers to, the advancement of women and minorities to executive, management and senior decisionmaking positions.

(2) PURPOSE.--The purpose of this section is to establish a Glass Ceiling Commission to study--

(A) the manner in which business fills executive, management and senior decisionmaking positions;

(B) the developmental and skill-enhancing practices used to foster the necessary qualifications for advancement into such positions; and

(C) the compensation programs and reward structures currently utilized in the workplace.

(3) ESTABLISHMENT.--There is established a Glass Ceiling Commission, to be known as the Glass Ceiling Commission, to be composed of 15 members, to be appointed by the President, to be confirmed by the Senate, to have a term of office of 5 years, and to have the following duties:

(A) to conduct a study and prepare recommendations concerning--

(1) eliminating, reducing barriers to the

advancement of women and minorities in employment; and

(2) increasing the opportunities and developmental

of women and minorities to executive, management and

senior decisionmaking positions in business.

(c) MEMBERSHIP.--

(1) COMPOSITION.--The Commission shall be composed of 10 members--

(A) 3 individuals appointed by the President;

(B) 4 individuals appointed jointly by the Speaker of the House of Representatives and the majority leader of the Senate;

(C) 2 individuals appointed by the majority leader of the House of Representatives;

(D) 1 individual appointed by the minority leader of the House of Representatives;

(E) 2 individuals appointed by the majority leader of the Senate;

(F) 1 individual appointed by the minority leader of the Senate;

(G) 2 Members of the House of Representatives appointed jointly by the majority leader and the

~~minority leader of the~~
(H) 2 Members of the Senate appointed jointly by the majority leader and the minority leader of the Senate;

(I) the Secretary of Labor; and

1 (J) the Chairman of the Equal Employment
2 Opportunity Commission.

3 (2) CONSIDERATIONS.--In making appointments under
4 subparagraphs (A) and (B) of paragraph (1), the
5 appointing authority shall consider the background of the
6 individuals, including whether the individuals--

7 (A) are members of organizations representing
8 women and minorities, and other related interest
9 groups;

10 (B) hold executive, management or senior
11 decisionmaking positions in corporations or other
12 business/entities; and

13 (C) possess academic expertise or other
14 recognized ability regarding employment and
15 discrimination issues.

16 (d) CO-CHAIRPERSONS.--The Secretary of Labor, and one
17 individual appointed under subsection (c)(1)(B) who is
18 designated jointly by the appointing authority, shall serve
19 as the Co-chairpersons of the Commission.

20 (e) TERM OF OFFICE.--Members and Co-chairpersons shall be
21 appointed for the life of the Commission.

22 (f) VACANCIES.--Any vacancy occurring in the membership
23 of the Commission shall be filled in the same manner as the
24 original appointment for the position being vacated. The
25 vacancy shall not affect the power of the remaining members

1 to execute the duties of the Commission.

2 (g) MEETINGS.--

3 (1) MEETINGS PRIOR TO COMPLETION OF REPORT.--The
4 Commission shall meet not fewer than five times in
5 connection with and pending the completion of the report
6 described in subsection (j)(2). The Commission shall hold
7 additional meetings if the Co-chairpersons or a majority
8 of the members of the Commission request the additional
9 meetings in writing.

10 (2) MEETINGS AFTER COMPLETION OF REPORT.--The
11 Commission shall meet once each year after the completion
12 of the report described in subsection (j)(2). The
13 Commission shall hold additional meetings if the Co-
14 chairpersons or a majority of the members of the
15 Commission request the additional meetings in writing.

16 (h) QUORUM.--A majority of the Commission shall
17 constitute a quorum for the transaction of business.

18 (i) COMPENSATION AND EXPENSES.--

19 (1) COMPENSATION.--Each member of the Commission who
20 is not an employee of the Federal Government shall
21 receive compensation at the daily equivalent of the rate
22 specified for GS-18 of the General Schedule under section
23 5332 of title 5, United States Code, for each day the
24 member is engaged in the performance of duties for the
25 Commission, including attendance at meetings and

1 conferences of the Commission and travel.

2 (2) TRAVEL EXPENSES.--Each member of the Commission
3 shall receive travel expenses, including per diem in lieu
4 of subsistence, as authorized by sections 5702 and 5703
5 of title 5, United States Code.

6 (3) EMPLOYMENT STATUS.--A member of the Commission,
7 who is not otherwise an employee of the Federal
8 Government, shall not be deemed to be an employee of the
9 Federal Government except for the purposes of--

10 (A) the tort claims provisions of chapter 171 of
11 title 28, United States Code, and

12 (B) subchapter I of chapter 81 of title 5, United
13 States Code, relating to compensation for work
14 injuries.

15 (4) STUDIES OF ADVANCEMENT OF WOMEN AND MINORITIES TO
16 EXECUTIVE, MANAGEMENT AND SENIOR DECISIONMAKING POSITIONS IN
17 BUSINESS.--

18 (1) STUDY.--The Commission shall conduct a study of
19 opportunities for, and artificial barriers to, the
20 advancement of women and minorities to executive,
21 management and senior decisionmaking positions in
22 business. In conducting the study, the Commission shall--

23 (A) examine the preparedness of women and
24 minorities to advance to executive, management and
25 senior decisionmaking positions in business;

1 (B) examine the opportunities for women and
2 minorities to advance to executive, management and
3 senior decisionmaking positions in business;

4 (C) conduct basic research into the practices,
5 policies, and manner in which executive, management
6 and senior decisionmaking positions in business are
7 filled;

8 (D) conduct comparative research of businesses
9 and industries in which women and minorities are
10 promoted to executive, management and senior
11 decisionmaking positions, and businesses and
12 promoted to executive, management and senior
13 decisionmaking positions;

14 (E) evaluate the efficacy of enforcement
15 (including, but not limited to, such enforcement
16 techniques as litigation, complaint investigations,
17 ~~compliance reviews, mediation, administrative~~
18 regulations, policy guidance, technical assistance,
19 training, and public education) of Federal equal
20 employment opportunity laws by Federal agencies as a
21 means of eliminating artificial barriers to the
22 advancement of women and minorities in employment;

23 (F) compile a synthesis of available research on
24 programs and practices that have successfully led to
25

the advancement of women and minorities to executive, management and senior decisionmaking positions in business, including training programs, assignments, developmental programs, reward programs, employee benefit structures, and family leave policies; and

(C) examine any other issues and information relating to the advancement of women and minorities to executive management and senior decisionmaking positions in business.

(2) REPORT.--Not later than 18 months after the date of the enactment of this Act, the Commission shall prepare and submit to the President and the appropriate committees of Congress a written report containing--

(A) the findings and conclusions of the Commission resulting from the study conducted under paragraph (1); and

(B) recommendations based on the findings and conclusions described in subparagraph (A) relating to the promotion of opportunities for, and elimination of substantial barriers to, the advancement of women and minorities to executive, management and senior decisionmaking positions in business, including recommendations for--

(i) policies and practices to fill vacancies

1 at the executive, management and senior
2 decisionmaking levels;

3 (ii) developmental practices and procedures
4 to ensure that women and minorities have access
5 to opportunities to gain the exposure, skills,
6 and expertise necessary to assume executive,
7 management and senior decisionmaking positions;

8 (iii) compensation programs and reward
9 structures utilized to reward and retain key
10 employees; and

11 (iv) strategies for enforcement of Federal
12 equal employment opportunity laws by Federal
13 agencies as a means of eliminating artificial
14 barriers to the advancement of women and
15 minorities in employment.

16 (3) ADDITIONAL STUDY.--The Commission may conduct
17 such additional study of the advancement of women and
18 minorities to executive, management and senior
19 decisionmaking positions in business as a majority of the
20 members of the Commission determines to be necessary.

21 (k) POWERS OF THE COMMISSION.--The Commission is
22 authorized to--

- 23 (1) hold such hearings and sit and act at such times;
24 (2) take such testimony;
25 (3) have such printing and binding done;

1 (4) enter into such contracts and other arrangements
2 in any fiscal year only to such extent or in such amounts
3 as are provided in appropriations Acts;

4 (5) make such expenditures; and

5 (6) take such other actions;

6 as the Commission may determine to be necessary to carry out
7 the duties of the Commission.

8 (1) OATHS.--Any member of the Commission may administer
9 oaths or affirmations to witnesses appearing before the
10 Commission.

11 (m) OBTAINING INFORMATION FROM FEDERAL AGENCIES.--The
12 Commission may secure directly from any Federal agency such
13 information as the Commission may require to carry out its
14 duties.

15 (n) VOLUNTARY SERVICE.--Notwithstanding section 1342 of
16 title 31, United States Code, the Co-chairpersons of the
17 Commission may accept for the Commission voluntary services
18 provided by a member of the Commission.

19 (o) GIFTS AND DONATIONS.--The Commission may accept, use,
20 and dispose of gifts or donations of property in order to
21 carry out the duties of the Commission.

22 (p) USE OF MAIL.--The Commission may use the United
23 States mails in the same manner and under the same conditions
24 as Federal agencies.

25 (q) CONFIDENTIALITY OF INFORMATION.--

1 (1) **INDIVIDUAL BUSINESS INFORMATION.**--Except as
2 provided in paragraph (2), and notwithstanding section
3 552 of title 5, United States Code, in carrying out the
4 duties of the Commission, including the duties described
5 in subsection (j), the Commission shall maintain the
6 confidentiality of all information that concerns--

7 (A) the employment practices and procedures of
8 individual businesses; or

9 (B) individual employees of the businesses.

10 (2) **CONSENT.**--The content of any information
11 described in paragraph (1) may be disclosed with the
12 prior written consent of the business or employee, as the
13 case may be, with respect to which the information is
14 maintained.

15 (3) **AGGREGATE INFORMATION.**--In carrying out the
16 duties of the Commission, the Commission may disclose--

17 (A) information about the aggregate employment
18 practices or procedures of a class or group of
19 businesses; and

20 (B) information about the aggregate
21 characteristics of employees of the businesses, and
22 related aggregate information about the employees.

23 (r) **STAFF AND CONSULTANTS.**--

24 (1) **STAFF.**--

25 (A) **APPOINTMENT AND COMPENSATION.**--The Commission .

1 may appoint and determine the compensation of such
2 staff as the Commission determines to be necessary to
3 carry out the duties of the Commission.

4 (B) LIMITATIONS.--The rate of compensation for
5 each staff member shall not exceed the daily
6 equivalent of the rate specified for GS-18 of the
7 General Schedule under section 5332 of title 5,
8 United States Code for each day the staff member is
9 engaged in the performance of duties for the
10 Commission. The Commission may otherwise appoint and
11 determine the compensation of staff without regard to
12 the provisions of title 5, United States Code, that
13 govern appointments in the competitive service, and
14 the provisions of chapter 51 and subchapter III of
15 chapter 53 of title 5, United States Code, that
16 relate to classification and General Schedule pay
17 rates.

18 (C) EXPERTS AND CONSULTANTS.--The Co-chairpersons of the
19 Commission may obtain such temporary and intermittent
20 services of experts and consultants and compensate the
21 experts and consultants in accordance with section 3109(b) of
22 title 5, United States Code, as the Commission determines to
23 be necessary to carry out the duties of the Commission.

24 (D) DETAIL OF FEDERAL EMPLOYEES.--On the request of the
25 Co-chairpersons of the Commission, the head of any Federal

1 agency shall detail, without reimbursement, any of the
2 personnel of the agency to the Commission to assist the
3 Commission in carrying out its duties. Any detail shall not
4 interrupt or otherwise affect the civil service status or
5 privileges of the Federal employee.

6 (u) TECHNICAL ASSISTANCE.--On the request of the Co-
7 chairpersons of the Commission, the head of a Federal agency
8 shall provide such technical assistance to the Commission as
9 the Commission determines to be necessary to carry out its
10 duties.

11 (v) AUTHORIZATION OF APPROPRIATIONS.--There are
12 authorized to be appropriated to the Commission such sums as
13 may be necessary to carry out this section. Such sums shall
14 remain available until expended, without fiscal year
15 limitation.

16 (w) TERMINATION.--Notwithstanding section 15 of the
17 Federal Advisory Committee Act (5 U.S.C. App.), the
18 Commission shall terminate 4 years after the date of the
19 enactment of this Act.

20 SEC. 202. PAY EQUITY TECHNICAL ASSISTANCE.

21 (a) STATEMENT OF PURPOSE.--Recognizing that the
22 identification and elimination of discriminatory wage-setting
23 practices and discriminatory wage disparities is in the
24 public interest, the purpose of this section is to help
25 eliminate such practices and disparities by--

1 (1) providing for the development and utilization of
2 techniques that will promote the establishment of wage
3 rates based on the work performed and other appropriate
4 factors, rather than the sex, race, national origin, or
5 ethnicity of the employee; and

6 (2) providing for the public dissemination of
7 information relating to the techniques described in
8 paragraph (1), thereby encouraging and stimulating public
9 and private employers, through the use of such
10 techniques, to correct wage-setting practices and
11 eliminate wage disparities, to the extent that they are
12 based on the sex, race, national origin, or ethnicity of
13 the employee, rather than the work performed and other
14 appropriate factors.

15 (b) PROGRAM SPECIFICATIONS.--In order to carry out the
16 purpose of this section, the Secretary of Labor shall develop
17 and carry out a continuing program relating to pay equity.
18 Such program shall include--

19 (1) the dissemination of information on efforts being
20 made in the private and public sectors to reduce or
21 eliminate wage disparities, to the extent that they are
22 based on the sex, race, national origin, or ethnicity of
23 the employee, rather than the work performed and other
24 appropriate factors;

25 (2) the undertaking and promotion of research into

1 the development of techniques to reduce or eliminate wage
2 disparities, to the extent that they are based on the
3 sex, race, national origin, or ethnicity of the employee,
4 rather than the work performed and other appropriate
5 factors; and

6 (3) the provision of appropriate technical assistance
7 to any public or private entity requesting such
8 assistance to correct wage-setting practices or to
9 eliminate wage disparities, to the extent that they are
10 based on the sex, race, national origin, or ethnicity of
11 the employee, rather than the work performed and other
12 appropriate factors.

13 (c) DEFINITION.--For the purpose of this section, the
14 term "other appropriate factors" includes factors such as--

15 (1) the skill, effort, responsibilities, and
16 qualification requirements for the work involved, taken
17 in their totality;

18 (2) geographic location and working conditions; and

19 (3) seniority, merit, productivity, education, and
20 work experience.

21 SEC. 203. SUBMISSION OF BEOC SUMMARY AND ANALYSIS OF EQUAL
22 EMPLOYMENT OPPORTUNITY DATA.

23 Section 705(a) of the Civil Rights Act of 1964 (42 U.S.C.
24 2000e-4(a)) is amended by inserting after the first sentence
25 the following: "The Commission shall include in each such

1 report a summary and analysis of data submitted by employers
2 concerning employment opportunities by sex, race, national
3 origin, or ethnicity occurring among and within industries
4 and occupational groups."

5 SEC. 204. EDUCATION AND OUTREACH.

6 Section 705(h) of the Civil Rights Act of 1964 (42 U.S.C.
7 2000e-4(h)) is amended--

8 (1) by inserting "(1)" after "(h)"; and

9 (2) by adding at the end the following:

10 "(2)(A) In exercising its powers under this title, the
11 Commission shall carry out educational and outreach
12 activities (including dissemination of information in
13 languages other than English) targeted to--

14 "(i) individuals who historically have been victims
15 of employment discrimination and have not been equitably
16 served by the Commission; and

17 "(ii) individuals on whose behalf the Commission has
18 authority to enforce any other law prohibiting employment
19 discrimination;

20 concerning rights and obligations under this title or such
21 law, as the case may be.

22 "(B) As one means of satisfying the requirements
23 specified in subparagraph (A), the Commission may make grants
24 to State or local governmental entities, or public or
25 nonprofit private organizations."

SEC. 205. ANNUAL REPORT BY OFFICE OF FEDERAL CONTRACT
COMPLIANCE PROGRAMS.

Section 718 of the Civil Rights Act of 1964 (42 U.S.C.
2000a-17) is amended--

(1) by inserting "Programs" after "Compliance",
and

(2) by adding at the end the following:

"At the close of each fiscal year, the Office of Federal
Contract Compliance Programs shall submit to the Congress and
to the President a report that includes--

"(1) a summary and analysis of affirmative action
reports submitted to such Office by employers who enter
into Government contracts; and

"(2) an analysis of employment opportunities and
wage differentials by sex, race, national origin, or
ethnicity occurring among and within industries,
occupations, job groups, and job titles."

N · A · W

May 28, 1991

Mr. R.P. O'Connell
Division Manager, Public Relations
AT&T
295 N. Maple Ave #2353G3
Basking Ridge, NJ 07920

Dear Mr. O'Connell:

Thank you for your letter of May 16th, which I assume is in response to my letter of April 15 to Mr. Allen.

Not to prolong the debate unnecessarily, I do nonetheless think it important to emphasize two points which your letter "glides" by, since these are fundamental to the reaction which AT&T's actions in this matter engendered.

- AT&T, BRT and other large business entities need to understand that small business is fully capable and desirous of speaking for itself. We do not wish others to represent us, let alone without consultation with us.
- By negotiating in secret while remaining a member of the prime coalition opposing the so-called civil rights bill, AT&T's representatives breached both the etiquette and ethics of coalition participation in a most egregious manner. Individual participants in a coalition are free, obviously, to pursue their own self-interest at all times. But, there are rules by which such relationships are conducted in this town, and AT&T violated them.

I sincerely hope that Mr. Allen, you, and others involved do not really believe the "spin" which your letter attempts to place on this matter.

Blaming the media in this matter does not wash. They did, in fact, "get it right." They did not create the story; they reported it. The entire town well understood what was happening prior to the articles to which I surmise your letter refers.

Sincerely,



Dirk Van Dongen
President

cc: NAW Board of Directors

DVD/jg

bcc: The Honorable Nick Calio
The Honorable Bobbi Kilberg
The Honorable William Kristol
Mr. Sam Maury
Mr. John Motley
Mr. Jeff Vogt



R. P. O'Connell
Division Manager
Public Relations

Room 2353G3
295 N. Maple Avenue
Basking Ridge, NJ 07920
201 221-5102

May 16, 1991

Mr. Dirk Van Dongen
President
National Association of Wholesaler-Distributors
1725 K Street, N.W., Suite 710
Washington, DC 20006

Dear Mr. Van Dongen:

All of us at AT&T deeply regret the inaccurate and unfair way our chairman's role in the current debate on civil rights has been characterized in many recent media reports.

Like you, AT&T has been and is opposed to any legislation that would impose a de facto quota requirement for hiring or promoting. At the same time, we recognize that some legislation is needed to insure that women and minorities are fully in the mainstream of our business -- an essential ingredient, we believe, for AT&T to compete successfully in an increasingly global economy and in an increasingly diverse society.

That is precisely why Mr. Allen accepted the request to head a Business Roundtable group in meetings with several key civil rights leaders -- an initiative of the civil rights community, not the Roundtable. Their goal was to candidly discuss all views on the key issues and attempt to find areas of agreement. At no time has the Roundtable presumed to speak for all business. The intent was simply to seek out points of consensus and offer the results of the talks to others -- in government, in small business and in the civil rights community -- for their consideration.

Those meetings produced some consensus on critical matters -- including a potential framework for resolving the quota question. They did not produce agreement on other issues, including damages.

As you know, the talks have been suspended. Parties on all sides of the issue made it clear that the results of the discussions would not be useful in advancing the debate. The Roundtable, consequently, has withdrawn to the sidelines, and

will remain there until there is a clear bi-partisan indication that continuing talks would be helpful to the legislative process. In the meantime, the issue will obviously continue to be debated in Congress.

It remains probable that some form of civil rights legislation will be enacted regardless of the suspension of Roundtable talks. But we continue to believe that a reasonable compromise would be in the best interest of American business.

Thank you for allowing me to give you this brief overview.

Sincerely,

A handwritten signature in dark ink, appearing to read "R. P. O'Connell". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

R. P. O'Connell
Division Manager
Public Relations

Draw Lewis
Chairman

James T. Lynn
Cochairman

James D. Robinson III
Cochairman

New York
200 Park Avenue
New York, New York 10166
(212) 682-8370 FAX (212) 682-0184

William L. Lurie
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Washington
1615 L Street, N.W.
Washington, D.C. 20036
(202) 672-1250 FAX (202) 466-3509

Samuel L. Maury
Executive Director

May 17, 1991

The Honorable Neil Abercrombie
United States House of Representatives
Washington, DC 20515

RE: Civil Rights Legislation

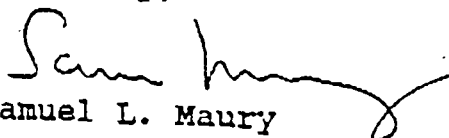
Dear Representative Abercrombie:

I understand various documents representing potential agreements between civil rights groups and the business community are being circulated on the Hill. To the extent that these documents are perceived to reflect the outcome of recent discussions between The Business Roundtable and civil rights groups, we would emphasize that no definitive conclusions were reached in the discussions.

We expect that there will be other such documents, and we do not intend to comment on the specifics of each document other than to reiterate a fundamental point. We agreed with the civil rights groups that a basic understanding had to be reached on all issues before we could proceed with any specific issues. We did not reach a basic understanding on all of the issues, and, because the issues are so interrelated, we cannot support piecemeal amendments to the bill.

We continue to believe the best way to lead to resolution of the difficult issues involved in this legislation would be passage by the House of H.R. 1375 as an alternative to H.R. 1.

Sincerely,


Samuel L. Maury



R. P. O'Connell
Division Manager
Public Relations

Room 2353G3
295 N. Maple Avenue
Basking Ridge, NJ 07920
201 221-5102

May 16, 1991

Mr. Dirk Van Dongen
President
National Association of Wholesaler-Distributors
1725 K Street, N.W., Suite 710
Washington, DC 20006

Dear Mr. Van Dongen:

All of us at AT&T deeply regret the inaccurate and unfair way our chairman's role in the current debate on civil rights has been characterized in many recent media reports.

Like you, AT&T has been and is opposed to any legislation that would impose a de facto quota requirement for hiring or promoting. At the same time, we recognize that some legislation is needed to insure that women and minorities are fully in the mainstream of our business -- an essential ingredient, we believe, for AT&T to compete successfully in an increasingly global economy and in an increasingly diverse society.

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will remain there until there is a clear bi-partisan indication that continuing talks would be helpful to the legislative process. In the meantime, the issue will obviously continue to be debated in Congress.

It remains probable that some form of civil rights legislation will be enacted regardless of the suspension of Roundtable talks. But we continue to believe that a reasonable compromise would be in the best interest of American business.

Thank you for allowing me to give you this brief overview.

Sincerely,

A handwritten signature in cursive script, appearing to read "R. P. O'Connell".

R. P. O'Connell
Division Manager
Public Relations

THE WHITE HOUSE
WASHINGTON

Date: 3/27/91

TO: Katy / For Governor Sununu

FROM: ROBERT J. PORTMAN Rob
Deputy Assistant to the President and
Director, Office of Legislative Affairs

☐ Action

☐ Comments

re: Civil Rights package

☒ FYI

Attached per your request:

(1) FACT SHEET (can double as
talking points - prepared
by Justice).

(2) Section-by-section analysis of
our bill.

(3) Our bill.

(4) A useful side by side comparison
of the bills (prepared by the Hill)

Let me know if you need more.

CIVIL RIGHTS ACT COMPARISON
(March 6, 1991)

Section	H.R. 1 (as introduced)	Administration Bill	Michel/LaFalce	Comments
<u>Wards Cove</u>	Defines "business necessity" (two-pronged) - o Selection practices: bear a significant relationship to successful performance of the job - o Non-selection practices: have a significant relationship to a significant business objective of the employer Shifts burden of proof to employer to justify practice when disparate impact is established Allows grouping of practices without requiring plaintiff to identify specific practices within the group which caused the impact <u>Per se</u> violation of Title VII when an alternative employment practice exists which does not have a disparate impact	Defines "business necessity" o having a manifest relationship to the employment in question or legitimate employment goals are significantly served by, even if they do not require, the challenged practice Also shifts burden of proof to employer when disparate impact is established Does not allow grouping of practices <u>Per se</u> violation only when alternative employment practice is comparable in cost and effectiveness to that causing disparate impact and employer still refuses to adopt it	Same as Administration Also shifts burden of proof to employer when disparate impact is established Allows grouping of practices, but plaintiff must show that each practice grouped contributed to the disparate impact No similar provision; would, therefore, retain case law which is reflected in Administration bill	H.R. 1 definition unprecedented: first prong language from <u>Griggs</u> but not holding, never used in other Supreme Court decisions; Administration bill and Michel/LaFalce from 1979 <u>Beazer</u> case, also in <u>Wards Cove</u> H.R. 1, Administration bill and Michel/LaFalce all reverse <u>Wards Cove</u> on this issue Administration bill would preserve long standing case law requiring identification of specific practice by plaintiff H.R. 1 creates new rule on this issue

Section	H.R. 1 (as introduced)	Administration Bill	Michel/LaFalce	Comments
	Existence of statistical imbalance does not prove disparate impact	No similar provision	Same as H.R. 1	Provision is irrelevant, merely codifies existing rule that workforce comparisons must be between relevant labor pools
	Drug use rules are only unlawful when adopted for intentionally discriminatory purposes	No similar provision	Same as H.R. 1	Exclusion from impact analysis is necessary under H.R. 1 because of the onerous nature of the business necessity definition
<u>Price Waterhouse</u>	Overturns Supreme Court decision by Justice Brennan o Establishes a cause of action when discriminatory motive was a contributing factor in decision; if employer proves he/she would have made the same decision anyway, he/she is still liable for punitive and compensatory damages	No provision	Overturns Supreme Court decision - o Establishes a cause of action when discriminatory motive was a major contributing factor in decision - o Allows up to \$100,000 damages even where employer shows he/she would have made the same decision regardless of improper bias	Administration bill would leave case law intact, i.e., no cause of action in "mixed motive" cases if the employer can prove he/she would have made the same decision regardless of improper bias. DOJ study shows few employers win these cases.
<u>Martin v. Wilkes</u>	Imposes broad limitation on ability to challenge consent decrees	Codifies Supreme Court decision allowing challenges to consent decrees according to Federal Rules of Civil Procedure (must join a party to the original suit to prevent challenge by that party)	Imposes narrow limitation on ability to challenge consent decrees; only applicants or employers with actual notice that the proceedings would likely effect their interests and who have reasonable opportunity to challenge would be barred	These cases typically involve reverse discrimination issues. <u>Wilkes</u> simply held that victims of such discrimination should be allowed to challenge such decrees to determine if they were properly issued, unless they were parties to the original case

<u>Section</u>	<u>H.R. 1</u> <u>(as introduced)</u>	<u>Administration Bill</u>	<u>Michel/LaFalce</u>	<u>Comments</u>
<u>Lorance</u>	Overturns Supreme Court decision o Statute of limitations begins to run when the violation occurred or when it applies to the plaintiff	Overturns Supreme Court decision o Same	Overturns Supreme Court decision o Same	H.R. 1 goes further than overturning case, but there are few issues here
<u>Patterson</u>	Overturns Supreme Court decision o Restores expansive reading of Section 1981 to prohibit discrimination in all aspects of a contract, i.e., covers all aspects of employment	Overturns Supreme Court decision o Same	Overturns Supreme Court decision o Same	No issues except that proponents of H.R. 1 claim that Administration's reversal of <u>Patterson</u> is inconsistent with refusal to amend Title VII to include punitive and compensatory damages
<u>Damages</u>	Allows unlimited punitive and compensatory damages for intentional discrimination (punitive where there is malice or reckless or callous indifference to "Federally protected rights of others") o Jury trials	Retains existing Title VII remedies with the addition of a new remedy for harassment - o Employee must use employer's procedures first - o Allows immediate injunctive relief - o Allows \$150,000 remedy, trial before a judge, but if courts find that the 7th Amendment requires juries to hear the issue of liability, the judge will still determine the damages	Allows "equitable" remedy for intentional discrimination, capped at \$100,000 where no back pay is available - o Allows immediate injunctive relief - o Drafted to attempt to preclude jury trials	

<u>Section</u>	<u>H.R. 1</u> <u>(as introduced)</u>	<u>Administration Bill</u>	<u>Michel/LaFalce</u>	<u>Comments</u>
<u>Attorney and Expert Witness Fees</u>	Prohibits waiver of attorneys' fees as part of settlement, reversing <u>Jeff D.</u> Allows recovery of expert witness fees and other litigation expenses, reversing <u>Crawford Fittings</u> Allows prevailing party in a consent challenge to collect attorneys' fees from original losing party, new challenger or both, reversing <u>Zipes</u> Allows recovery of attorneys' fees for time spent after rejection of settlement offer, even though amount ultimately won is less than such offer, reversing <u>Marek</u>	No similar provision Allows recovery of expert witness fees of up to \$300 per day No similar provision No similar provision	No similar provision Same as H.R. 1 on witness fees No similar provision No similar provision	H.R. 1, in one fell swoop, reverses 4 Supreme Court decisions to effectively expand grounds for recovery of attorneys' fees
<u>Cases Against Fed'l Gov't</u>	Extends the statute of limitations in cases against the Fed'l Gov't from 30 days to 90 days	Same as H.R. 1	No similar provision	No issues
<u>Anti-Quota Language</u>	States that nothing in this Act shall be construed to encourage or require an employer to adopt quotas, provided that current court-ordered remedies are not affected	No similar provision	No similar provision	Pure fig leaf, provision does nothing

<u>Section</u>	<u>H.R. 1</u> <u>(as introduced)</u>	<u>Administration Bill</u>	<u>Michel/LaFalce</u>	<u>Comments</u>
<u>Coverage of Congress</u>	Applies these amendments to Congress	Applies these amendments to Congress (broader language, also encompasses offices such as GAO, OTA, etc.)	Applies these amendments to Congress	
	No private cause of action	Provides for private cause of action	No private cause of action	
<u>Alternative Dispute Resolution</u>	Encourages use of alternative dispute resolution	Encourages use of alternative dispute resolution, including binding arbitration, where knowing and voluntary	No similar provision	Administration bill subject to interpretation that employee could be asked to sign agreement as term and condition of employment; potential problem
<u>Amendment to ADEA</u>	Amends Age Discrimination in Employment Act to allow 2-year statute of limitations and other changes to reflect those made to Title VII.	No similar provision	No similar provision	
	Adds "right to sue" notice	No similar provision	No similar provision	
<u>Severability</u>	Should any part of the Act be invalid, the rest is not affected.	Same provision	Same provision	
<u>Effective Dates</u>	Applies amendments retroactively to the dates of the original cases overturned by the legislation	Applies to factual situations occurring after date of enactment; purely prospective	Same as Administration	

SECTION-BY-SECTION ANALYSIS

SECTION 1. SHORT TITLE

The legislation may be cited as the "Civil Rights Act of 1991."

SECTION 2. FINDINGS AND PURPOSE

The Congress finds that this legislation is necessary to provide additional protections and remedies against unlawful discrimination in employment. The purpose of this Act is to strengthen existing protections and remedies in order to deter discrimination more effectively and provide meaningful relief for victims of discrimination.

SECTION 3. DEFINITIONS

Section 3 adds definitions to those already in Title VII.

The definition of "demonstrates" requires that a party bear the burden of production and persuasion when the statute requires that he or she "demonstrate" a fact.

The definition of the term "justified by business necessity" is meant to codify the meaning of business necessity as used in Griggs v. Duke Power Co., 401 U.S. 424, 432 (1971), and subsequent cases including New York City Transit Authority v. Beazer, 440 U.S. 568, 587 n. 31 (1979). Such a definition was reaffirmed by the Court in Wards Cove Packing Co., Inc. v. Atonio, 109 S. Ct. 2115, 2125-2126 (1989). Even the dissent in Wards Cove acknowledged that "Griggs made it clear that a neutral practice that operates to exclude minorities is nevertheless lawful if it serves a valid business purpose." See 109 S. Ct., at 2129 (Stevens, J., dissenting) (emphasis added).

The terms "complaining party" and "respondent" are defined to include those persons and entities listed in the Act. The definition of the term "harass" is explained in the analysis of Section 8 below.

SECTION 4. DISPARATE IMPACT CLAIMS

In Griggs v. Duke Power Co., 401 U.S. 424 (1971), the Supreme Court ruled that Title VII of the Civil Rights Act of 1964 prohibits hiring and promotion practices that unintentionally but disproportionately exclude persons of a particular race, color, religion, sex, or national origin unless these practices are justified by "business necessity." Law suits challenging such practices are called "disparate impact" cases, in contrast to "disparate treatment" cases brought to challenge intentional discrimination.

In a series of cases decided in subsequent years, the Supreme Court refined and clarified the doctrine of disparate impact. In 1988, the Court greatly expanded the scope of the doctrine's coverage by applying it to subjective hiring and promotion practices (the Court had previously applied it only in cases involving objective criteria such as diploma requirements and height-and-weight requirements). Justice O'Connor took this occasion to explain with great care both the reasons for the expansion and the need to be clear about the evidentiary standards that would operate to prevent the expansion of disparate impact doctrine from leading to quotas. In the course of her discussion, she pointed out:

"[T]he inevitable focus on statistics in disparate impact cases could put undue pressure on employers to adopt inappropriate prophylactic measures. . . . [E]xtending disparate impact analysis to subjective employment practices has the potential to create a Hobson's choice for employers and thus to lead in practice to perverse results. If quotas and preferential treatment become the only cost-effective means of avoiding expensive litigation and potentially catastrophic liability, such measures will be widely adopted. The prudent employer will be careful to ensure that its programs are discussed in euphemistic terms, but will be equally careful to ensure that the quotas are met." Watson v. Fort Worth Bank & Trust Co., 108 S. Ct. 2777, 2787-2788 (1988) (plurality opinion).

The following year, in Wards Cove Packing Co. v. Atonio, 109 S. Ct. 2115, 2126 (1989), the Court considered whether the plaintiff or the defendant had the burden of proof on the issue of business necessity. Resolving an ambiguity in the prior law, the Court placed the burden on the plaintiff.

Under this Act, a complaining party makes out a prima facie case of disparate impact when he or she identifies a particular employment practice and demonstrates that the practice has caused a disparate impact on the basis of race, color, religion, sex, or national origin. The burden of proof then shifts to the respondent to demonstrate that the practice is justified by

business necessity. It is then open to the complaining party to rebut that defense by demonstrating the availability of an alternative employment practice, comparable in cost and equally effective in measuring job performance or achieving the respondent's legitimate employment goals, that will reduce the disparate impact, and that the respondent refuses to adopt such alternative.

The burden-of-proof issue that Wards Cove resolved in favor of defendants is resolved by this Act in favor of plaintiffs. Wards Cove is thereby overruled. On all other issues, this Act leaves existing law undisturbed.

As Justice O'Connor emphasized in her Watson opinion, the use of disparate impact analysis creates a very real risk that Title VII will lead to the use of quotas. Indeed, there is evidence that the adoption of disparate impact analysis by the courts has led to the use of quotas, although the extent of this phenomenon is for obvious reasons not measurable. See, e.g., Hearings on H.R. 1, "Civil Rights Act of 1991," before the Subcommittee on Civil and Constitutional Rights of the Committee on the Judiciary, U.S. House of Representatives, 102d Cong., 1st Sess., February 7, 1991 (testimony of Assistant Attorney General John R. Dunne); Hearings on S. 2104, "Civil Rights Act of 1990," before the Committee on Labor and Human Resources, U.S. Senate, 101st Cong., 2d Sess., February 23, 1990 (testimony of Professor Charles Fried); Joint Hearings on H.R. 4000, "Civil Rights Act of 1990," before the Committee on Education and Labor and the Subcommittee on Civil and Constitutional Rights of the Committee on the Judiciary, U.S. House of Representatives, 101st Cong., 2d Sess., March 20, 1990, vol. 2, pp. 516, 625, 633 (testimony of Glen D. Nager, Esq.); Fortune, March 13, 1989, at 87-88 (reporting a poll of 202 CEOs of Fortune 500 and Service 500 companies, in which 18% of the CEOs admitted that their companies have "specific quotas for hiring and promoting"). The use of quotas, however, represents a perversion of Title VII and of disparate impact law. As the Court noted in Griggs, 401 U.S., at 431: "Discriminatory preference for any group, minority or majority, is precisely and only what Congress has proscribed."

Because of the serious dangers inherent in the use of disparate impact analysis, any codification of a cause of action under the disparate impact theory must include evidentiary safeguards recognized in Justice O'Connor's Watson opinion and in Justice White's opinion for the Court in Wards Cove. The codification adopted in Sections 3 and 4 of this Act does so, and it is vital that courts and employers construe this Act in a manner that neither makes it possible to defend or justify the use of employment quotas nor encourages their use.

If an ability test, for example, has a disparate impact and the test is not justified by business necessity as defined in

Section 3 of this Act, the test should not be used. If business necessity can be shown, then the disparate impact need not be reduced or eliminated unless the complaining party demonstrates the availability of an alternative employment practice as required by Section 4 of this Act and the respondent refuses to adopt such alternative. In neither event is an employer required or permitted to adjust test scores, or to use different cut-offs for members of different groups, or otherwise to use the test scores in a discriminatory manner. Manipulating test results in such a fashion is not an alternative employment practice of the kind that an employer must adopt to avoid liability at the surrebuttal phase of a disparate impact case. On the contrary, such discrimination violates Title VII, whether practiced by an employer, an employment agency, or any other "respondent" as defined in Section 3 of this Act. Similarly, a discriminatory practice could not be defended under Title VII on the ground that the practice was necessary or useful in avoiding the possibility of liability under the disparate impact theory. Cf. Civil Rights Act of 1964, sec. 703(j), 42 U.S.C. 2000e-2(j).

It should be noted that in identifying the particular employment practice alleged to cause disparate impact, it is not intention of this Act to require the plaintiff to do the impossible in breaking down an employer's practices to the greatest conceivable degree. Courts will be permitted to hold, for example, that vesting complete hiring discretion in an individual guided only by unknown subjective standards constitutes a single particular employment practice susceptible to challenge.

This approach is consistent with Wards Cove, see 109 S. Ct., at 2125, and has been employed since Wards Cove in Sledge v. J.P. Stevens & Co., 52 EPD para. 39,537 (E.D.N.C. Nov. 30, 1989). The Sledge court alluded to the difficulty of "delving into the workings of an employment decisionmaker's mind" and noted that the defendant's personnel officers reported having no idea of the basis on which they made their employment decisions. The court held that "the identification by the plaintiffs of the uncontrolled, subjective discretion of defendant's employing officials as the source of the discrimination shown by plaintiff's statistics sufficed to satisfy the causation requirements of Wards Cove." This Act contemplates that the use of such uncontrolled and unexplained discretion is properly treated, as it was in the Sledge case, as one employment practice that need not be divided by the plaintiff into discrete sub-parts.

SECTION 5. FINALITY OF JUDGMENTS OR ORDERS

In Hansberry v. Lee, 311 U.S. 32, 40-41 (1940) (citations omitted), the Supreme Court held:

It is a principle of general application in Anglo-American jurisprudence that one is not bound by a judgment in personam in which he is not designated as a party or to which he has not been made a party by service of process. . . . A judgment rendered in such circumstances is not entitled to the full faith and credit which the Constitution and statutes of the United States . . . prescribe, . . . and judicial action enforcing it against the person or property of the absent party is not that due process which the Fifth and Fourteenth Amendments require.

In Hansberry, Carl Hansberry and his family, who were black, were seeking to challenge a racial covenant prohibiting the sale of land to blacks. One of the owners who wanted the covenant enforced argued that the Hansberrys could not litigate the validity of the covenant because that question had previously been adjudicated, and the covenant sustained, in an earlier lawsuit, although the Hansberrys were not parties in that lawsuit. The Illinois court had ruled that the Hansberrys' challenge was barred, but the Supreme Court found that this ruling violated due process and allowed the challenge.

In Martin v. Wilks, 109 S. Ct. 2180 (1989), the Court confronted a similar argument. That case involved a claim by Robert Wilks and other white fire fighters that the City of Birmingham had discriminated against them by refusing to promote them because of their race. The City argued that their challenge was barred because the City's promotion process had been sanctioned in a consent decree entered in an earlier case between the City and a class of black plaintiffs, of which Wilks and the white fire fighters were aware, but in which they were not parties. The Court rejected this argument. Instead, it concluded that the Federal Rules of Civil Procedure required that persons seeking to bind outsiders to the results of litigation have a duty to join them as parties, see Fed. R. Civ. P. 19, unless the court certified a class of defendants adequately represented by a named defendant, see Fed. R. Civ. P. 23. The Court specifically rejected the defendants' argument that a different rule should obtain in civil rights litigation.

This Section codifies that holding. Had the rule advocated by the City of Birmingham in Wilks been adopted in Hansberry, one judicial decree in one case between one plaintiff and one defendant would have prevented an attack on the racial covenant by anyone who had ever heard of the original case. That is not how the Federal Rules of Civil Procedure operate. And there is no reason why a different rule should be devised to prevent civil rights plaintiffs, as opposed to persons bringing all other kinds of cases, from bringing suit.

SECTION 6. PROHIBITION AGAINST RACIAL DISCRIMINATION IN THE MAKING AND PERFORMANCE OF CONTRACTS

Under 42 U.S.C. 1981, persons of all races have the same right "to make and enforce contracts." In Patterson v. McLean Credit Union, 109 S. Ct. 2363 (1989), the Supreme Court held: "The most obvious feature of the provision is the restriction of its scope to forbidding discrimination in the 'mak[ing] and enforce[ment]' of contracts alone. Where an alleged act of discrimination does not involve the impairment of one of these specific rights, [sec.] 1981 provides no relief."

As written, therefore, section 1981 provides insufficient protection against racial discrimination in the context of contracts. In particular, it provides no relief for discrimination in the performance of contracts (as contrasted with the making and enforcement of contracts). Section 1981, as amended by this Act, will provide a remedy for individuals who are subjected to discriminatory performance of their employment contracts (through racial harassment, for example) or are dismissed or denied promotions because of race. In addition, the discriminatory infringement of contractual rights that do not involve employment will be made actionable under section 1981. This will, for example, create a remedy for a black child who is admitted to a private school as required pursuant to section 1981, but is then subjected to discriminatory treatment in the performance of the contract once he or she is attending the school.

In addition to overruling the Patterson decision, this Section of the Act codifies the holding of Runyon v. McCrary, 427 U.S. 160 (1976), under which section 1981 prohibits private, as well as governmental, discrimination.

SECTION 7. EXPANSION OF RIGHT TO CHALLENGE DISCRIMINATORY SENIORITY SYSTEMS

Section 7 overrules the holding in Lorance v. AT&T Technologies, Inc., 109 S. Ct. 2261 (1989), in which female employees challenged a seniority system pursuant to Title VII, claiming that it was adopted with an intent to discriminate against women. Although the system was facially nondiscriminatory and treated all similarly situated employees alike, it produced demotions for the plaintiffs, who claimed that the employer had adopted the seniority system with the intention of altering their contractual rights. The Supreme Court held that the claim was barred by Title VII's requirement that a charge must be filed within 180 days (or 300 days if the matter can be referred to a state agency) after the alleged discrimination occurred.

The Court held that the time for plaintiffs to file their complaint began to run when the employer adopted the allegedly discriminatory seniority system, since it was the adoption of the system with a discriminatory purpose that allegedly violated their rights. According to the Court, that was the point at which plaintiffs suffered the diminution in employment status about which they complained.

The rule adopted by the Court is contrary to the position that had been taken by the Department of Justice and the EEOC. It shields existing seniority systems from legitimate discrimination claims. The discriminatory reasons for adoption of a seniority system may become apparent only when the system is finally applied to affect the employment status of the employees that it covers. At that time, the controversy between an employer and an employee can be focused more sharply.

In addition, a rule that limits challenges to the period immediately following adoption of a seniority system will promote unnecessary, as well as unfocused, litigation. Employees will be forced either to challenge the system before they have suffered harm or to remain forever silent. Given such a choice, employees who are unlikely ever to suffer harm from the seniority system may nonetheless feel that they must file a charge as a precautionary measure -- an especially difficult choice since they may be understandably reluctant to initiate a lawsuit against an employer if they do not have to.

Finally, the Lorance rule will prevent employees who are hired more than 180 (or 300) days after adoption of a seniority system from ever challenging the adverse consequences of that system, regardless of how severe they may be. Such a rule fails to protect sufficiently the important interest in eliminating employment discrimination that is embodied in Title VII.

Likewise, a rule that an employee may sue only within 180 (or 300) days after becoming subject to a seniority system would be unfair to both employers and employees. The rule fails to protect seniority systems from delayed challenge, since so long as employees are being hired someone will be able to sue. And, while this rule would give every employee a theoretical opportunity to challenge a discriminatory seniority system, it would do so, in most instances, before the challenge was sufficiently focused and before it was clear that a challenge was necessary. Finally, most employees would be reluctant to begin their jobs by suing their employers.

This change in the law, therefore, is warranted. Indeed, it is necessary to safeguard the same principles upheld by the Supreme Court in Martin v. Wilks, 109 S. Ct. 2180 (1989), which

guarantees civil rights complainants a fair opportunity to present their claims in court.

SECTION 8. PROVIDING FOR ADDITIONAL REMEDIES FOR HARASSMENT IN THE WORKPLACE BECAUSE OF RACE, COLOR, RELIGION, SEX, OR NATIONAL ORIGIN

This provision is designed to redress an anomaly in current law. Title VII prohibits discrimination in employment, but provides inadequate remedies for harassment in the workplace, including sexual harassment, which the Supreme Court has recognized as actionable under Title VII. See, e.g., Meritor Savings Bank, FSB v. Vinson, 477 U.S. 57 (1986). Such harassment frequently will not be so intolerable that an employee subjected to it immediately leaves. In such circumstances, the only remedy the victim of harassment can obtain under Title VII's remedial scheme as currently drafted is declaratory and injunctive relief against continuation of the harassment.

Such a rule is plainly inequitable. It effectively tells employers that the only consequence of creating an environment so hostile to an employee that he or she is forced to sue to obtain relief is a directive to refrain in the future. This defect must be corrected.

At the same time, Title VII's existing framework, with its emphasis on conciliation and mediation, has served the country well for more than a quarter of a century as a tool for combatting discrimination. It would be most unwise to jettison or rewrite this basic statute in favor of a tort-style approach including compensatory and punitive damages at a time when our tort system is widely recognized to be in crisis. President Bush has made it clear that our civil rights laws "should not be turned into some lawyer's bonanza, encouraging litigation at the expense of conciliation, mediation, or settlement."

Section 8 is designed to meet both of these concerns. It creates a new remedy for on-the-job harassment, allowing courts to make a monetary award in addition to granting declaratory and injunctive relief. The new remedy is available on the same terms for all forms of on-the-job harassment, whether based on race, color, religion, sex, or national origin.

The new remedy created by this Section is capped at \$150,000. Courts are directed to make a monetary award when an additional equitable remedy is justified by the equities, is consistent with the purposes Title VII, and is in the public interest. In weighing the equities and determining the amount of any award, courts are instructed to consider the nature of compliance programs implemented by the employer; the nature of the employer's complaint procedures, if any, used to resolve

claims of harassment; whether the employer took prompt and effective remedial action upon learning of the harassment; the employer's size and the effect of the award on its economic viability (so that the maximum award would be available only against very large and financially secure employers); whether the harassment was willful or egregious; and the need, if any, to provide restitution for the complaining party.

This Section allows a court to make a monetary award "up to but not exceeding a total of \$150,000." This language is intended to make clear that where there are several related incidents that could arguably be subdivided into distinct unlawful employment practices, the award that can be obtained under this new provision for all of them combined is limited to \$150,000. Otherwise, plaintiffs and their lawyers will have incentives to spend resources on hair-splitting litigation over how many unlawful employment practices have occurred. \$150,000 is a large enough amount to be an adequate and effective remedy for the type of conduct sought to be prevented, and no good purpose would be served by encouraging lawyers to use their inventiveness to circumvent the limitation of \$150,000.

The substantive definition of harassment set out in Section 3 of this Act makes it an offense for an employer or its agents to harass any employee because of race, color, religion, sex, or national origin. The term "harass" encompasses "the subjection of an individual to conduct that creates a working environment that would be found intimidating, hostile or offensive by a reasonable person." The definition also explicitly defines sexual harassment to include certain conduct involving unwelcome sexual advances. The definition is intended to codify current law as stated by the Supreme Court. See Meritor Savings Bank, supra, 477 U.S., at 66 ("Since the Guidelines were issued, courts have uniformly held, and we agree, that a plaintiff may establish a violation of Title VII by proving that discrimination based on sex has created a hostile or abusive work environment.").

The new provisions of Title VII established in this Section are designed to deter and provide restitution for harassment, and to encourage employers to adopt meaningful complaint procedures to redress harassment and to encourage employees to use them. The employer will not be found liable if the complaining party failed to avail himself or herself of an effective complaint procedure. In determining the appropriate remedy, moreover, courts will consider whether an employer took prompt and effective remedial action. The effect of these requirements will be to encourage preventive measures and prompt remedial action by employers and to minimize litigation, thus maximizing the speed and efficacy of relief.

This provision of the Act protects employers from liability only when they have established a procedure "for resolving

complaints of harassment in an effective fashion within a period not exceeding 90 days." Procedures under which victims of harassment are required to seek relief from the same supervisor who has engaged in the harassing conduct, or under which victims would otherwise reasonably expect their complaints to result in retaliation against them rather than in a fair investigation and effective resolution of their complaint, will not insulate the employer from liability. The new provisions of Title VII allow an employee, moreover, to petition a court for emergency relief, and they provide that the continued suffering of harassment shall be assumed to be sufficient irreparable harm to warrant judicial relief, whether or not the employee has fully exhausted a complaint procedure, so long as the employee has initiated a complaint.

This Section includes a provision reaffirming that Congress intends all issues to be decided by judges, as has always been the case under Title VII. Such a provision is important in avoiding the creation of an inefficient tort-style litigation system that is foreign to the purposes of employment law. Because the courts have relatively limited experience with harassment cases, because particular cases will undoubtedly raise issues requiring clarification, and because employers therefore require the information contained in written judicial opinions to assist them in conforming their conduct with the law, it is particularly important to avoid a profusion of unexplained and inconsistent jury verdicts if possible.

Because the monetary relief authorized in these amendments to Title VII is characterized as equitable, the courts should find that bench trials are consistent with the Seventh Amendment. Because the question of constitutionality is not free from doubt, however, this Section also provides that should a court hold that a jury trial with respect to issues of liability is constitutionally required, it may empanel a jury to hear those issues and no others. This ensures that the additional relief this scheme makes available will not become a dead letter should the courts conclude that the Seventh Amendment requires a jury trial on liability. See Tull v. United States, 107 S. Ct. 1831 (1987).

SECTION 9. ALLOWING THE AWARD OF EXPERT FEES

Section 9 authorizes the recovery of expert witness fees (up to but not exceeding \$300 per day) by prevailing parties according to the same standards that govern awards of attorney fees under Title VII. Cf. Crawford Fitting Co. v. J.T. Gibbons, Inc., 482 U.S. 437 (1987). The provision is intended to allow recovery for work done in preparation for trial as well as after trial has begun, with the cap applying to each witness.

**SECTION 10. PROVIDING FOR INTEREST AND EXTENDING THE
STATUTE OF LIMITATIONS, IN ACTIONS AGAINST
THE FEDERAL GOVERNMENT**

Section 10 extends the period for filing a complaint against the Federal government pursuant to Title VII from 30 days to 90 days. It also authorizes the payment of interest to compensate for delay in the payment of a judgment according to the same rules that govern such payments in actions against private parties.

**SECTION 11. PROVIDING CIVIL RIGHTS PROTECTIONS TO
CONGRESSIONAL EMPLOYEES**

Section 11 extends the protections of Title VII to congressional employees on the same basis that they extend to Executive branch employees. The Executive branch, like private employers and state and local governments, is forbidden by law to discriminate on the basis of race, color, religion, sex, or national origin. The Congress, however, has exempted itself from the law. President Bush has stated that Congress "should live by the same requirements it prescribes for others" and that Congress "should join the Executive branch in setting an example for these private employers."

In addition to setting a helpful example, and providing congressional employees with the same rights enjoyed by other Americans, coverage under Title VII will provide the Congress with the valuable experience of living under the same rules that it imposes on other employers. This experience should prove useful in encouraging the Congress to give prompt and serious consideration to proposals for improving the law and in enabling the Congress to resist ill-considered proposals -- like the bill that President Bush vetoed on October 22, 1990 -- that would undermine the cause of civil rights and impose completely unjustified burdens on the employers of this nation.

It should be emphasized that this Section allows the Congress to create its own internal mechanisms for enforcing Title VII in the legislative branch. Like Executive branch employees, congressional employees would retain the right to judicial relief, but the Executive branch would have absolutely no role in enforcing Title VII against the Congress. For that reason, any objection to this Section on separation-of-powers grounds would not be well-founded.

SECTION 12. ALTERNATIVE MEANS OF DISPUTE RESOLUTION

This provision encourages the use of alternative means of dispute resolution, including binding arbitration, where the parties knowingly and voluntarily elect to use these methods.

In light of the litigation crisis facing this country and the increasing sophistication and reliability of alternatives to litigation, there is no reason to disfavor the use of such forums.

SECTION 13. SEVERABILITY

Section 13 states that if a provision of this Act is found invalid, that finding will not affect the remainder of the Act.

SECTION 14. EFFECTIVE DATE

Section 14 specifies that the Act and the amendments made by the Act take effect upon enactment, and will not apply to cases arising before the effective date of the Act.

* * * * *

A BILL

To amend the Civil Rights Act of 1964 to strengthen protections against discrimination in employment, and for other purposes.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE.

This Act may be cited as the "Civil Rights Act of 1991".

SEC. 2. FINDINGS AND PURPOSES.

(a) FINDINGS.--Congress finds that additional protections and remedies under Federal law are needed to deter unlawful discrimination.

(b) PURPOSE.--The purpose of this Act is to strengthen existing protections and remedies available under Federal civil rights laws.

SEC. 3. DEFINITIONS.

Section 701 of the Civil Rights Act of 1964 (42 U.S.C. 2000e) is amended by adding at the end the following new subsections:

"(1) The term 'complaining party' means the Commission, the Attorney General, or a person who may bring an action or proceeding under this Title.

"(m) The term 'demonstrates' means meets the burdens of production and persuasion.

"(n) The term 'justified by business necessity' means that the challenged practice has a manifest relationship to the employment in question or that the respondent's legitimate employment goals are significantly served by, even if they do not require, the challenged practice.

"(o) The term 'respondent' means an employer, employment agency, labor organization, joint labor-management committee controlling apprenticeship or other training or retraining programs, including on-the-job training programs, or those Federal entities subject to the provisions of section 717 (or the heads thereof).

"(p)(1) The term 'harass' means, in cases involving discrimination because of race, color, religion, sex, or national origin, the subjection of an individual to conduct that creates a working environment that would be found intimidating, hostile or offensive by a reasonable person.

"(2) The term 'harass' also means, in cases involving discrimination because of sex, (i) making the submission to unwelcome sexual advances by an employer a term or condition of employment of the individual; or (ii) using the rejection of such advances as a basis for employment decisions adversely affecting the individual; or (iii) making unwelcome sexual advances that create a working environment

that would be found intimidating, hostile or offensive by a reasonable person."

SEC. 4. DISPARATE IMPACT CLAIMS.

Section 703 of the Civil Rights Act of 1964 (42 U.S.C. 2000e-2) is amended by adding at the end the following new subsection:

"(k) PROOF OF UNLAWFUL EMPLOYMENT PRACTICES IN DISPARATE IMPACT CASES.--Under this Title, an unlawful employment practice based on disparate impact is established only when a complaining party demonstrates that a particular employment practice causes a disparate impact on the basis of race, color, religion, sex, or national origin, and the respondent fails to demonstrate that such practice is justified by business necessity; provided, however, that an unlawful employment practice shall nonetheless be established if the complaining party demonstrates the availability of an alternative employment practice, comparable in cost and equally effective in predicting job performance or achieving the respondent's legitimate employment goals, that will reduce the disparate impact, and the respondent refuses to adopt such alternative."

SEC. 5. FINALITY OF JUDGMENTS OR ORDERS.

For purposes of determining whether a litigated or consent judgment or order resolving a claim of employment discrimination because of race, color, religion, sex, national origin, or disability shall bind only those individuals who were parties to

the judgment or order, the Federal Rules of Civil Procedure shall apply in the same manner as they apply with respect to other civil causes of action.

SEC. 6. PROHIBITION AGAINST RACIAL DISCRIMINATION IN THE
MAKING AND PERFORMANCE OF CONTRACTS.

Section 1977 of the Revised Statutes of the United States (42 U.S.C. 1981) is amended--

- (1) by inserting "(a)" before "All persons within"; and
- (2) by adding at the end the following new subsections:

"(b) For purposes of this section, the right to 'make and enforce contracts' shall include the making, performance, modification and termination of contracts, and the enjoyment of all benefits, privileges, terms and conditions of the contract.

"(c) The rights protected by this section are protected against impairment by non-governmental discrimination as well as against impairment under color of State law."

SEC. 7. EXPANSION OF RIGHT TO CHALLENGE DISCRIMINATORY SENIORITY SYSTEMS.

Subsection 706(e) of the Civil Rights Act of 1964 (42 U.S.C. 2000e-5(e)) is amended by adding at the end the following sentence:

"For purposes of this section, an alleged unlawful employment practice occurs when a seniority system is adopted, when an individual becomes subject to a seniority system, or when a person aggrieved is injured by the

application of a seniority system, or provision thereof, that is alleged to have been adopted for an intentionally discriminatory purpose, in violation of this Title, whether or not that discriminatory purpose is apparent on the face of the seniority provision."

SEC. 8. PROVIDING FOR ADDITIONAL REMEDIES FOR HARASSMENT IN THE
WORKPLACE BECAUSE OF RACE, COLOR, RELIGION, SEX, OR
NATIONAL ORIGIN.

(a) Subsection 703(a) of the Civil Rights Act of 1964 (42 U.S.C. 2000e-2(a)) is amended by deleting the period at the end and inserting in lieu thereof "; or" and by adding at the end the following new paragraph:

"(3) to harass any employee or applicant for employment because of that individual's race, color, religion, sex, or national origin; provided, however, that no such unlawful employment practice shall be found to have occurred if the complaining party failed to avail himself or herself of a procedure, of which the complaining party was or should have been aware, established by the employer for resolving complaints of harassment in an effective fashion within a period not exceeding 90 days."

(b) Section 706 of the Civil Rights Act of 1964 (42 U.S.C. 2000e-5) is amended by adding at the end the following new subsections:

"(1) EMERGENCY RELIEF IN HARASSMENT CASES.--An employee or other complaining party alleging a violation of section

703(a)(3) of this Title may petition the court for temporary or preliminary relief. If the complaining party establishes a substantial probability of success on the merits of such harassment claim, the continued submission to the harassment shall be deemed injury sufficiently irreparable to warrant the entry of temporary or preliminary relief. A court having jurisdiction over a request for temporary or preliminary relief pursuant to this paragraph shall assign the case for hearing at the earliest practicable date and cause such case to be expedited in every way practicable.

"(m) EQUITABLE MONETARY AWARDS IN HARASSMENT CASES.--

"(1) In ordering relief for a violation of section 703(a)(3) of this Title, the court may, in addition to ordering appropriate equitable relief under subsection (g) of this section, exercise its equitable discretion to require the employer to pay the complaining party an amount up to but not exceeding a total of \$150,000.00, if the court finds that an additional equitable remedy beyond those available under subsection (g) of this section is justified by the equities, is consistent with the purposes of this Title, and is in the public interest. In weighing the equities and fixing the amount of any award under this paragraph, the court shall give due consideration, along with any other relevant equitable factors, to (i) the nature of compliance programs, if any, established by the employer to ensure that unlawful harassment does not occur in the

workplace; (ii) the nature of procedures, if any, established by the employer for resolving complaints of harassment in an effective fashion; (iii) whether the employer took prompt and reasonable corrective action upon becoming aware of the conduct complained of; (iv) the employer's size and the effect of the award on its economic viability; (v) whether the harassment was willful or egregious; and (vi) the need, if any, to provide restitution for the complaining party.

"(2) All issues in cases arising under this Title, including cases arising under section 703(a)(3) of this Title, shall be heard and determined by a judge, as provided in subsection (f) of this section. If, however, the court holds that a monetary award pursuant to paragraph (1) of this subsection is sought by the complaining party and that such an award cannot constitutionally be granted unless a jury determines liability on one or more issues with respect to which such award is sought, a jury may be empaneled to hear and determine such liability issues and no others. In no case arising under this Title shall a jury consider, recommend, or determine the amount of any monetary award sought pursuant to paragraph (1) of this subsection."

(c) Subsection 706(e) of the Civil Rights Act of 1964 (42 U.S.C. 2000e-5(e)) (as amended by section 7 of this Act) is further amended by adding at the end the following sentence:

"For purposes of actions involving harassment under section 703(a)(3) of this Title, the period of limitations established under this subsection shall be tolled during the time (not exceeding 90 days) that an employee avails himself or herself of a procedure established by the employer for resolving complaints of harassment."

SEC. 9. ALLOWING THE AWARD OF EXPERT FEES.

Section 706(k) of the Civil Rights Act of 1964 (42 U.S.C. 2000e-5(k)) is amended by inserting "(including reasonable expert fees up to but not exceeding \$300 per day)" after "attorney's fee".

SEC. 10. PROVIDING FOR INTEREST, AND EXTENDING THE
STATUTE OF LIMITATIONS, IN ACTIONS AGAINST THE
FEDERAL GOVERNMENT.

Section 717 of the Civil Rights Act of 1964 (42 U.S.C. 2000e-16) is amended--

(1) in subsection 717(c), by striking out "thirty days" and inserting in lieu thereof "ninety days"; and

(2) in subsection 717(d), by inserting before the period ", and the same interest to compensate for delay in payment shall be available as in cases involving non-public parties".

SEC. 11. PROVIDING CIVIL RIGHTS PROTECTIONS TO CONGRESSIONAL
EMPLOYEES.

Section 717 of the Civil Rights Act of 1964 (42 U.S.C. 2000e-16) (as amended by section 10 of this Act) is further amended--

(1) in subsection 717(a), by striking "legislative and judicial branches" and inserting in lieu thereof "judicial branch".

(2) in subsection 717(a), by striking "in the Library of Congress" and inserting in lieu thereof:

"in the Congress of the United States, or its Houses, committees, offices or instrumentalities, or the offices of any of its Members".

(3) in subsection 717(b), by striking the last sentence and inserting in lieu thereof:

"With respect to the Congress of the United States, its Houses, committees, offices, and instrumentalities, and the offices of its Members, authorities granted in this subsection to the Commission shall be exercised in each House of Congress as determined by that House of Congress, and in offices and instrumentalities not within a House of Congress as determined by the Congress."

(4) in subsection 717(c), by inserting, after "Equal Employment Opportunity Commission" each time it appears, ", or a congressional entity exercising the authorities of the Commission pursuant to subsection (b) of this section,".

SEC. 12. ALTERNATIVE MEANS OF DISPUTE RESOLUTION.

Where knowingly and voluntarily agreed to by the parties, reasonable alternative means of dispute resolution, including binding arbitration, shall be encouraged in place of the judicial

resolution of disputes arising under this Act and the Acts amended by this Act.

SEC. 13. SEVERABILITY.

If any provision of this Act, or an amendment made by this Act, or the application of such provision or amendment to any person or circumstances is held to be invalid, the remainder of this Act and the amendments made by this Act, and the application of such provisions of this Act to other persons and circumstances, shall not be affected thereby.

SEC. 14. EFFECTIVE DATE.

This Act and the amendments made by this Act shall take effect upon enactment. The amendments made by this Act shall not apply to any claim arising before the effective date of this Act.

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**FACT SHEET ON
ADMINISTRATION CIVIL RIGHTS BILL**

- o The Administration is committed to strengthening the strong employment discrimination laws that now exist. These improvements will operate to obliterate consideration of factors such as race, religion, sex, or national origin from employment decisions.
- o A major objective of the Administration is to ensure that Federal law provides strong new remedies for harassment based on race, sex, religion, or national origin. The Administration proposes to create a new monetary remedy, up to \$150,000, for these forms of discrimination.
- o In addition, the Administration proposes to extend 42 U.S.C. 1981 to outlaw racial discrimination in the performance of contracts, overruling Patterson v. McLean Credit Union, 109 S. Ct. 2363 (1989).
- o The Administration also proposes legislation overturning the Supreme Court's decision in Lorance v. AT&T Technologies, Inc., 109 S. Ct. 2261 (1989), which unfairly limits the time for challenging discriminatory seniority systems.
- o The administration also proposes to codify the "disparate impact" cause of action for employment practices that unintentionally exclude disproportionate numbers of certain groups from some jobs. This codifies Griggs v. Duke Power Co., 401 U.S. 424 (1971). The Administration bill shifts the burden of proof to the employer to justify practices having a disparate impact under the rule of "business necessity." This overrules the contrary decision in Wards Cove Packing Co. v. Atonio, 109 S. Ct. 2115, 2126 (1989).
- o In order to help curtail unnecessary litigation, the use of alternative dispute resolution mechanisms will be encouraged.
- o The time has come for Congress to bring itself under the same antidiscrimination requirements it prescribes for others. This will promote both fair treatment for congressional employees and a greater appreciation by Congress of the consequences of new legislative initiatives.
- o Other improvements, including changes in certain provisions affecting the statute of limitations and expert witness fees, will also enhance the administration of Title VII of the 1964 Civil Rights Act.

- o The Administration bill strengthens our civil rights laws without encouraging the use of quotas or unfair preferences, without departing from the fundamental principles of fairness that apply throughout our legal system, and without creating a litigation bonanza that brings more benefits to lawyers than to victims.
- o The Administration recognizes that equal opportunity can never be a reality unless there are decent schools, safe streets, and revitalized local economies. Therefore, in addition to this bill it seeks Congressional action to promote choice and opportunity on several fronts: educational choice and flexibility; home-ownership opportunity; enterprise zones and community opportunity areas; and heightened anti-crime efforts.