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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Skinner, Sam, Files
Subseries:

OA/ID Number: 40920
Folder ID Number: 40920-002

Folder Title:
Memos [13]

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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01a. Memo	From Constance Horner to Samuel K. Skinner Re Senatorial reaction to Carol Hallett (2 pp.)	1/16/92	P5 Open on Expiration of PRA (Document Follows) By <u>801</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

THE WHITE HOUSE
WASHINGTON

Show
Potus

January 16, 1992

MEMORANDUM FOR SAMUEL K. SKINNER
CHIEF OF STAFF

FROM: CONSTANCE HORNER
ASSISTANT TO THE PRESIDENT
AND DIRECTOR OF PRESIDENTIAL PERSONNEL

SUBJECT: Senatorial Reaction to Carol Hallett
(Senators Dole, McCain, and Packwood)

Senator Dole called today to leave word of his "strong support" for Carol Hallett. Dole said

- "opposition from one Senator (presumably Packwood) should not dissuade us" from nominating her;
- "she has the strong support of many Republicans"; and
- he realizes that McCain has a problem but doubts he would ever try to block the President's nominee.

McCain's complaint is that Carol came in to Arizona without letting him know; that she came with DeConcini; and that he was not notified of grant announcements. He said this happened "several times." Carol said she went in with DeConcini (her appropriations sub-committee chair) only once and had routinely provided grant announcements to McCain's office (but only routinely). In my view, McCain's objections are not strong and can be overcome at the right time by representations of intentions of future responsiveness.

Packwood's objection is considerably stronger, although not necessarily justified. He says he will "do everything [he] can to stop or delay her confirmation, and, if she is confirmed, will do everything [he] can to hamstring DOT." He says, "She absolutely betrayed me; she had the administrative discretion to do me a great favor and refused." Early in her tenure, Carol fined Nike, Packwood's constituent, about twenty million dollars. Packwood wanted an additional public comment period, delaying the decision for 18 months. He and Nike talked with Brady and Robson, who did not overrule Carol. When Carol called to tell Packwood she was going ahead with the penalty, Packwood asked her

to send a letter he could read on the floor. He found the letter she provided "condescending" and "offensive to [his] constituents."

I have attached the letter. There are phrases that go beyond legal and regulatory language to express moral commentary on Nike's behavior -- the tone is that of the outraged bureaucrat reading the riot act to Nike lawyers.

It is important, I think, to recognize that this happened very early in Carol's tenure. I recommend we talk with Fred McClure about how to handle this.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01b. Memo	From Carol Hallett to Senator Robert Packwood Re Tariff treatment of Nike shoes (4 pp.)	4/13/90	P-5 Open on Expiration of PRA (Document Follows) By <u>CEA</u> (NLGB) on <u>4/15/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
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~~CONFIDENTIAL~~DETERMINED TO BE AN
ADMINISTRATIVE MARKING
PER E.O. 12958, SEC 3.3 (C)
bah 1/8/05**THE COMMISSIONER OF CUSTOMS**

WASHINGTON, D.C.

April 13, 1990

ESS
FYI

Dear Senator Packwood:

Thank you for the opportunity to meet and discuss with you the various issues raised by your constituents, the Nike and Avia shoe companies, concerning the tariff treatment of the Nike "Air Jordan" athletic shoe. I genuinely share your concern that your constituents pay no more nor less than the amount of duties required by law. I must admit that I am troubled somewhat by your constituents' decision not to avail themselves of our invitation to utilize a "test case" procedure which would expedite judicial consideration of the entire matter. However, I also appreciate that you have a legitimate interest in the propriety of our actions in this matter.

I am confident that a review of the attached detailed discussion of the various technical issues raised by your constituents will convince you that Customs is applying the tariff laws properly and will withstand the most stringent scrutiny by any branch of the government. As a fundamental matter, putting aside for the moment your constituent's highly technical arguments, I must find that the Nike "Air Jordan" athletic shoe falls within the class of shoes Congress has clearly and consistently indicated was its primary focus in enacting the higher "protective" rates of duty. The Tariff Classification Study of November 15, 1960, which served as Congress' principal source of guidance in the enactment of these tariff provisions, noted that the tariff protection historically afforded the domestic footwear industry covered primarily two categories of shoes. The second category consisted "of such types as tennis oxfords worn for exercise, recreation and ordinary footwear in mild weather; lace-to-toe shoes, commonly called basketball shoes, but used also for other sports and gymnastics; and specialties designed for leisure, beach, and streetwear." Id. at p. 18 fn.1.

Belaboring the legislative history obviously would serve little purpose in convincing your constituents who would avoid the consequences of that protective legislation if possible. However, for your consideration, the following excerpt from the Tariff Classification Study of November 15, 1960 explaining these tariff provisions, may be useful:

In recent years. . . there have been imports of footwear which have the appearance and are in fact of a

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PER E.O. 12958, SEC 3.3 (C)

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bah 1/8/05

kind made by the domestic rubber footwear industry, but which, by some relatively minor change in construction, have avoided classification for duty purposes under the tariff provisions established by [law]. The Congress has twice enacted legislation "to close a loophole in the tariff laws by which foreign producers are, by artful manipulation of a product, avoiding an import duty imposed specifically for the protection of the domestic rubber-soled footwear industry.

* * *

In addition to the avoidance practices which tended to nullify the protection afforded under [the law]. . . technological developments in the plastics field and the [statutory] limitation. . . to footwear of natural rubber have resulted in a dilution of the protection afforded under that provision.

* * *

In view of the incentive for importers to find means of avoiding the higher protective duties imposed under [the existing law] for the protection of the domestic rubber footwear industry, of the legislative efforts to redefine the scope of the tariff provisions so as to more effectively provide such protection, and of the general inadequacy and undesirable and unnecessary complexity of the existing tariff provisions, a number of informal conferences have been held with representatives of importers and domestic producers, both before and after the public hearings, in order that revised provisions might be drafted which would clearly cover no more and no less than the classes of footwear in question [i.e. the classes of footwear noted above which include "lace to toe shoes, commonly called basketball shoes"] and which could not be successfully avoided. It is believed that this objective has been substantially accomplished in the proposed provisions of this subpart (see items 700.50, 700.55, and 700.60)." Id. at p. 18-20 (underscoring added).

Notwithstanding the fact that your constituent's shoes : : : within that class of footwear which Congress was attempting to cover in a fashion which "could not be successfully avoided," tariff laws allow importers to structure and engineer their imports to avoid such higher rates of duty. Your constituents claim that they have done so. However, their alleged engineering change appears to be more semantic than substantive. In its simplest terms, Nike's argument is that because their sole is split into an "outsole" and "midsole," the "midsole" should

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PER E.O. 12958, SEC 3.3 (C)

bah 1/8/05

3

not be viewed as part of the "sole" for tariff purposes. To allow an importer to avoid the higher rates of duty imposed by Congress on this class of shoes based upon such a relatively minor change in construction obviously would thwart the intent of Congress. Given the fact that Congress has so thoroughly expressed its concerns in this regard, (I do not believe either of us in good conscience) can claim that the tariff laws imposing the higher rate of duty do not apply to these shoes.

The apparent weakness of Nike's technical construction arguments I believe have lead it to other technical legal arguments which are quickly disposed of. It is not surprising that while Nike's counsel wishes to rely on such technical arguments, he is upset by the fact that, as an equally technical matter, we find that they lack merit.

While the attached detailed analysis of those issues should suffice to resolve your concerns, I must raise the following as a matter of more general concern. Counsel for Nike rests his case for the most part on the argument that Nike relied upon T.D. 83-116 in the manufacture of the Nike "Air Jordan" shoe. We have already discussed the fact that the T.D. expressly states that the guidelines "are set forth as an aid to Customs officers" and do not dispose of the classification of any particular shoes. I agree with you that, if such a response was based solely upon a self-serving justification from the branch of the government which issued the T.D., it would be overly bureaucratic. But our response was based upon existing case law. As counsel for Nike should have known, the U.S. Court of International Trade also reached that very conclusion in 1983 in the case of Pagoda Trading Co. v. U.S., 6 CIT 296 (1983). That court decision should have sent a very clear signal to the trade community that T.D. 83-116 should not be relied upon for purposes of engineering particular imports.

If, for arguments sake, we could disregard the court's opinion, I question the credibility of an importer of this class of shoes claiming that their engineering decisions with regard to such shoes were based on T.D. 83-116, given the genesis of that T.D. and the active participation of the importing community in that process. As the Federal Register notices clearly referenced in T.D. 83-116 establish, that entire deliberative process was initiated in response to concerns raised by the domestic footwear industry that Customs was improperly failing to classify certain shoes, other than athletic shoes but similarly constructed, at the protective higher rates of duty. No one doubted, at that time, that athletic footwear of the class imported by your constituent fell within the protective tariff provisions. The domestic industry argued that Congress intended the protective tariffs to apply even more broadly to other classes of footwear of similar construction and that Congress did not intend those protective tariff provisions to be applied only

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both 1/8/05

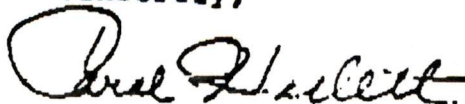
to the class of shoes of which your constituent's shoes clearly are a part.

After a lengthy process involving considerable public discussion, T.D. 83-116 elaborated and expanded somewhat Customs interpretation of these higher "protective" tariff provisions to include other footwear. Now Nike wants to claim that it "relied" on this relatively expanded interpretation as supporting its views that Customs interpretation of the tariff provisions was thereby being restricted or narrowed. Their argument borders on the disingenuous.) The laws simply do not provide any relief based on such arguments. As you know, Nike always had the option, and eventually exercised the option, of obtaining a ruling that they could rely on. The fact that they have not sought to challenge that ruling seems indicative of the weakness of their position.

In summary, I find that, as an experienced importer, Nike must, or should, have known about the issues debated and which lead to the issuance of T.D. 83-116. Almost immediately after its publication, the U.S. Court of International Trade issued an opinion sending a clear signal to the trade community that the T.D. is not a "classification" ruling and, therefore, cannot be relied upon. Consequently, we believe Nike's arguments in this regard lack technical merit, as well as credibility. Furthermore, Nike has failed to raise any legitimate argument regarding the construction of its shoes which, as a matter of law, can be used to support a Customs ruling that the lower rate of duty applies.

I am convinced that for the reasons set forth above and attached hereto the position of the Customs Service would not change as a result of further public comment. To seek public comment on such a ruling can only delay the inevitable conclusion we must reach that as a matter of law our ruling is correct.

Sincerely,



Carol Hallett

The Honorable
Bob Packwood
United States Senate
Washington, D.C. 20510

Enclosure

THE WHITE HOUSE
WASHINGTON

POTUS
Meeting

January 16, 1992 JAN 21 P5:02

MEMORANDUM FOR THE PRESIDENT

THROUGH:

RONALD C. KAUFMAN (RUK)
DEPUTY ASSISTANT TO THE PRESIDENT FOR POLITICAL
AFFAIRS

DAVID M. CARNEY -
SPECIAL ASSISTANT TO THE PRESIDENT AND DIRECTOR,
OFFICE OF POLITICAL AFFAIRS

FROM:

RUTH C. GUIMOND (RW)
EXECUTIVE ASSISTANT, OFFICE OF POLITICAL AFFAIRS

SUBJECT:

BUSH-QUAYLE ANNOUNCEMENT PACKAGE

ISSUE

The Bush-Quayle '92 committee has requested your signature on an announcement package to your supporters.

BACKGROUND

The letter will be mailed shortly after your announcement to approximately 900,000 supporters.

RECOMMENDATION

You are requested to sign the letter.

GEORGE BUSH

WASHINGTON

Dear :

Tomorrow, I will officially announce that with Barbara's support I have decided to seek a second term as your President.

Since you have been such a dedicated supporter, I wanted you to be among the first Americans I wrote since making my decision to run.

As a further indication of how much I appreciate your past support, I wanted to take a moment now, in advance of my announcement, to share with you my thoughts on America's future and what we have at stake in this election.

Most important, I want to ask you personally to join my campaign team and help me win re-election.

I am running because I know that right now we have an historic opportunity both at home and abroad to give all Americans an unprecedented generation of prosperity and peace.

By building on many of the conservative policies which were started during the Reagan Presidency and expanded during my first term, we have set the stage for a new golden age of opportunity and growth in America.

Let me explain. Over the last three years, while we have initiated some of the most innovative and far-reaching programs at home, we have also broken the back of communism abroad.

This achievement -- our victory in the Cold War -- will be most important for the future of every American in the coming years. The Cold War has been the longest, most expensive, and most dangerous war America has ever had to wage.

For fifty years, the American taxpayers have borne the heavy burden of building the defenses which have protected us and the free world against the Soviet Union, the Warsaw Pact forces, and their surrogates.

But there has been an even higher price. During the past fifty years, as we have worked for peace throughout the world and kept the peace in Europe through NATO, the communist bloc has sponsored "wars of liberation" throughout the world.

But now we have won the Cold War.

And with that victory comes not only an unprecedented opportunity for peace but a world of opportunity for American workers and American businesses as we open up large new markets for American products and services.

How did we win the Cold War? We didn't win it by listening to those voices on Capitol Hill who advocate isolationism and appeasement.

We won it by understanding that the best way to protect our own freedom is to help others seek their own freedom. Despite the votes in Congress to slow our efforts and their calls for us to tone down our rhetoric, we put freedom at the top of the American agenda.

From the first days of my historic trip to Poland to Operation Just Cause in Panama, from East Germany to the heart of the former Soviet Union, when freedom-loving people cried for help, we answered. When the "Blame America" crowd on Capitol Hill called for deep cuts in America's strength, we refused. Instead, we rebuilt American strength and kept the economic pressure on. In the end, the communist systems collapsed under their own weight.

What's more, every American can be proud that at the moment when our convictions counted, we could be counted on. In recent months we have faced some of the most uncertain and dangerous moments in modern history. But through it all we calmly and resolutely pointed the way to freedom.

We now face a new and equally important challenge. In the same way that aiding others to freedom protects our freedom, helping to build prosperity everywhere will lead to greater prosperity for ourselves.

Winning the Cold War can produce a generation of peace and prosperity for Americans, but we must seize this moment. This is an opportunity for America which the appeasement/isolationist Democrats do not understand.

It is little wonder they fail to understand the opportunities which lie ahead. The Democrats' answer to virtually every problem has been to call on the American people to pay higher taxes and for Congress to recklessly throw money at these problems.

While we have initiated some of the most successful and far-reaching domestic programs in our Nation's history, the Democrats have been increasingly critical and hostile because our programs don't rely on their formula of tax increases, bigger government, and more Congressional spending.

Despite their opposition, we have made enormous strides. As a result of our programs, we are seeing real reductions in the use of drugs, especially among young people. We are embarking on a new cooperative effort with the States to re-tool America's schools. I am also working to provide parents with choice for their children to assure them an education second to none.

Instead of perpetuating the failed public housing policies of the past, we are beginning to turn ownership of public housing over to the residents. We are reshaping our defenses and achieving enormous savings for the taxpayers.

Unlike the Democrats who believe bigger government is the solution to all that ails us, our programs are designed to promote individual Americans and individual communities solving America's problems. These aren't quick-fix programs designed to please the pundits and win votes in the next election. They are real, long-term solutions to the problems of drugs, crime, education, and the environment, to name just a few.

But all the while we have faced a liberal Democrat majority in Congress who, if I weren't standing between them and the Nation's treasury with my veto pen, would have long ago bankrupted this Nation with their wasteful spending.

I often think back to the days when Ronald Reagan and I had a Republican Senate as our partners, interested in building America's future rather than the present Congress, whose chief goal is to mount raids on the wallets of the American taxpayers and our Nation's treasury.

Instead of a partner, I face a hostile Congress which obstructs progress at every turn and whose response to virtually every one of our initiatives is to ask for a tax increase.

But despite their best efforts to block our programs and open the spending floodgates, I have through negotiations and my veto turned back the worst of their proposed spending increases that would have devastated the financial well-being of all Americans.

As powerful and important as my new economic initiatives will be in getting America moving, the only way we are ever going to fully secure our prosperity is if we get a stronger grip on Congressional overspending. The Democrat-controlled Congress' relentless overspending is robbing all Americans of opportunities and prosperity. It must be corrected in the next four years.

But if I am going to put a halt to the Congress' runaway taxes and spending and seize the world of opportunities which lie before America right now, I need you on my re-election campaign.

With your help, I will seek to win not only a mandate to curb Congress' excesses but to fully revitalize our economy. But I cannot do that without your help today.

This will be an extraordinarily important campaign, and I want you on my campaign team. I want this campaign to spark a new interest in the issues and a new faith in our American system. But I can't do it without your support today.

There are those who for their own gain will try to use this election as a time to divide us along class or racial lines. We must not let them. We must win this campaign. And in winning I want this campaign to help bind communities together and set a course for the future. But to wage such a campaign I need your support today.

With your help, this campaign will send an unmistakable message to those appeasement/isolation advocates who don't understand that our work for freedom is not only morally right -- it is the way to build prosperity and peace for America.

And I want this campaign to tell those politicians who try to pit one group against another for their own sake that we have had enough -- that we are, as we say in our Pledge of Allegiance, "one nation under God, indivisible." But to do that, I need your personal support today.

To wage such an aggressive and winning campaign in every city and town will require that I have a team of special friends such as you whom I can count on. Can I count on your support right now?

We are in the early and very critical days of laying out our campaign. These are the important days when your financial support will help the campaign the most. I know of the generous support you have given in the past. A \$UPG contribution from you today would be a major boost to my campaign effort.

In closing, I'm very optimistic about the future of America. Even more important than the economic prosperity I see ahead and the world of opportunity now before us, I believe America has regained its will and sense of high purpose.

This Nation, which so many for so long accused of being selfish, cared enough about the peace of the world and was so outraged by the crimes committed against Kuwait that we rose up and crushed the Iraqi invasion. When Americans work together, there is nothing we cannot accomplish. I hope you will join with me and help me build a bright future.

I ask you, please accept my invitation to join my campaign. I look forward to welcoming you to my team. Together, I am confident that we can win a resounding victory. Please let me hear from you today. Thank you in advance for your support.

Sincerely,

THE WHITE HOUSE

WASHINGTON

January 21, 1992

Mr. President

*Per an
conversations*

*DCF
1/21
8 POTUS
meeting*

MEMORANDUM FOR THE PRESIDENT

FROM: ROGER B. PORTER *RBP*

SUBJECT: Head Start Funding During Bush Administration

In FY 1989, when you came into office funding (Budget Authority) for the Head Start program was \$1.235 billion. On February 9, 1989 in your first address to a Joint Session of the Congress you called for a \$250 million increase to \$1.485 billion.

Funding level when you came into office	\$1,235 million
February 9, 1989 request (FY 1990)	\$1,485 million
Additional \$250 million	
Congressional enacted	\$1,552 million
FY 1991 Budget request	\$1,886 million
Congressional enacted	\$1,952 million
FY 1992 Budget request	\$2,052 million
Congressional enacted	\$2,202 million
FY 1993 Budget request	\$2,802 million
Additional \$600 million over FY 1992 enacted	

These figures show two things:

1. We have experienced dramatic funding increases for the Head Start program under your Administration. If your FY 1993 budget request is enacted, it will represent a 127% increase in budget authority for Head Start since you took office.

2. The Congress has ultimately gone along each year with your requested increases, and indeed has raised it slightly higher.

These figures are all for budget authority. Actual budget outlays are slightly lower in every year.

The increased funding levels do not directly translate into similar increases in the number of children served because of inflation and changes in the content of the Head Start program. When you came into office 448,000 children were enrolled in Head Start. If approved, your FY 1993 request would increase the number of children served to 779,206.

THE WHITE HOUSE
WASHINGTON

January 21, 1992

DCF
1/21
Mr. President
Per an
conversator
8 POTUS
meeting

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DISCUSSION ITEMS FOR THE CHIEF OF STAFF

DATE: Tuesday, January 21, 1992

SUBJECT	SKS	STAFF
1. Review Tuesday and Wednesday schedules		
2. Feedback on Kansas City trip TAB A		
3. Good news for Texas redistricting TAB B		
4. Carol Hallett Tab C		
5. IDU Tab D		
6. Use of word "free-fall" Tab E		



EXECUTIVE OFFICE OF THE PRESIDENT
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON, D.C. 20500

THE CHAIRMAN

January 21, 1992

MEMORANDUM TO THE PRESIDENT

THROUGH: SAMUEL K. SKINNER

FROM: MICHAEL J. BOSKIN *mjb*

SUBJECT: Proposed Legislation to Regulate Cable Television

BACKGROUND

The 1984 Cable Act exempted local cable television systems from rate regulation if they were subject to "effective competition" as defined by the Federal Communications Commission (FCC). In June 1991, the FCC defined "effective competition" as either the presence of six over-the-air broadcast channels or one or more alternative multichannel video providers (e.g., another cable system, a satellite system, etc.). This definition would subject approximately 55 percent of all cable systems and 34 percent of all cable subscribers to regulation.

Consumers have complained that since 1984, cable rates have been increasing rapidly. The Congress has concluded that cable rates are too high and that rates and installation charges need to be reregulated. Last year the Senate cable reregulation bill, S. 12, sponsored by Sen. Danforth, was reported out of the Senate Commerce Committee by a 16-3 vote. Strong supporters of the bill include Senators Hollings and Inouye, consumer groups, and the National Association of Broadcasters.

The Departments of Justice and Commerce recommended a veto in letters to the Committee. Your senior advisors had approved a Statement of Administration Position recommending a veto of the bill but that SAP was never sent. Three reasons were cited for opposition to the bill: It was regulatory; its "program access" provisions requiring vertically integrated programmers to sell their products to their competitors interfered in established business practices; and its "must carry" provision, which would require cable systems to carry all local over-the-air broadcast stations, violated the First Amendment. The overall position of your Administration has been that increased competition, and not reregulation, is the answer to high cable rates.

The reregulation bill never came up on the floor. It was delayed because of various political factors--opposition from the Administration, the cable industry, the Motion Picture Association of America, and Senators Packwood, Stevens, and Burns.

A POSSIBLE ALTERNATIVE?

Senators Packwood and Stevens have drafted an alternative bill. The alternative also contains rate regulation and it contains the "must carry" provision. However, it is significantly less regulatory than S. 12 because: (1) it would regulate only the basic cable channels (local over-the-air broadcasts, local access channels, and C-SPAN), (2) it does not include provisions requiring vertically integrated programmers to sell their products to their competitors, and (3) it contains several good procompetitive provisions.

Packwood and Stevens want an alternative because it will give them something to vote for and also will demonstrate that they have sufficient votes to sustain a veto should a more regulatory cable bill pass. Sen. Kerry (MA) has joined as a co-sponsor. Sen. Packwood would like to know the Administration's position on his alternative.

ISSUE: HOW DO WE RESPOND TO PACKWOOD AND STEVENS?

S. 12 is scheduled to come up on the floor the week of January 27 and be voted on before the February 10 recess. There are two possible options for handling cable legislation.

OPTION 1: Don't support the Packwood alternative, but support efforts to develop a procompetitive alternative (possibly including legislation to limit local monopolies by permitting telephone company entry into cable).

PRO: This would be consistent with your Administration's stand on deregulation.

CON: We would get no meaningful support for a bill that has no provision for rate regulation. It would hurt Packwood/Stevens, and we would be stuck with a bill that is even more reregulatory and that would pass with veto-proof margins. Also, it would stimulate the House to follow suit and pass a reregulation bill that is veto-proof.

OPTION 2: Express qualified support to key members for the proposed substitute and press for deletion of the "must carry" provision.

PRO: It may be the only way to stop legislation that is highly reregulatory.

It is likely to garner sufficient support to sustain a veto on S. 12 and strengthen our legislative strategy in the House.

CON: Although better than S. 12, it is still regulatory and will be on the Senate floor at the same time that your Administration's regulatory initiative is introduced.

We will need to meet with Packwood and Stevens as soon as possible to tell them what position the Administration will take on their substitute. At that time, we will need to indicate privately whether we could promise that their alternative would not be vetoed if it reached your desk in its current form.

Along with myself, support for option 2 has been expressed by White House Counsel (Schmitz), White House Legislative Affairs (Dyer), Office of Policy Development (Porter), Department of Commerce (Schnabel), Department of Justice (Rill), and OMB (Hale). We all would prefer no reregulation at all, but see little hope of stopping S. 12 without an alternative. Support for option 1 comes from OVP (Kristol; The Vice President has recused himself on telecommunications matters). He suggests support for a possible amendment which would be fully deregulatory but which even its most ardent supporters believe would not come close to garnering veto-sustaining support.

THE WHITE HOUSE
WASHINGTON

POTUS
meeting

January 16, 1992 JAN 21 P5:02

MEMORANDUM FOR THE PRESIDENT

THROUGH: RONALD C. KAUFMAN (RUK)
DEPUTY ASSISTANT TO THE PRESIDENT FOR POLITICAL
AFFAIRS
DAVID M. CARNEY -
SPECIAL ASSISTANT TO THE PRESIDENT AND DIRECTOR,
OFFICE OF POLITICAL AFFAIRS
FROM: RUTH C. GUIMOND
EXECUTIVE ASSISTANT, OFFICE OF POLITICAL AFFAIRS
SUBJECT: BUSH-QUAYLE ANNOUNCEMENT PACKAGE

ISSUE

The Bush-Quayle '92 committee has requested your signature on an announcement package to your supporters.

BACKGROUND

The letter will be mailed shortly after your announcement to approximately 900,000 supporters.

RECOMMENDATION

You are requested to sign the letter.

GEORGE BUSH

WASHINGTON

Dear :

Tomorrow, I will officially announce that with Barbara's support I have decided to seek a second term as your President.

Since you have been such a dedicated supporter, I wanted you to be among the first Americans I wrote since making my decision to run.

As a further indication of how much I appreciate your past support, I wanted to take a moment now, in advance of my announcement, to share with you my thoughts on America's future and what we have at stake in this election.

Most important, I want to ask you personally to join my campaign team and help me win re-election.

I am running because I know that right now we have an historic opportunity both at home and abroad to give all Americans an unprecedented generation of prosperity and peace.

By building on many of the conservative policies which were started during the Reagan Presidency and expanded during my first term, we have set the stage for a new golden age of opportunity and growth in America.

Let me explain. Over the last three years, while we have initiated some of the most innovative and far-reaching programs at home, we have also broken the back of communism abroad.

This achievement -- our victory in the Cold War -- will be most important for the future of every American in the coming years. The Cold War has been the longest, most expensive, and most dangerous war America has ever had to wage.

For fifty years, the American taxpayers have borne the heavy burden of building the defenses which have protected us and the free world against the Soviet Union, the Warsaw Pact forces, and their surrogates.

But there has been an even higher price. During the past fifty years, as we have worked for peace throughout the world and kept the peace in Europe through NATO, the communist bloc has sponsored "wars of liberation" throughout the world.

But now we have won the Cold War.

And with that victory comes not only an unprecedented opportunity for peace but a world of opportunity for American workers and American businesses as we open up large new markets for American products and services.

How did we win the Cold War? We didn't win it by listening to those voices on Capitol Hill who advocate isolationism and appeasement.

We won it by understanding that the best way to protect our own freedom is to help others seek their own freedom. Despite the votes in Congress to slow our efforts and their calls for us to tone down our rhetoric, we put freedom at the top of the American agenda.

From the first days of my historic trip to Poland to Operation Just Cause in Panama, from East Germany to the heart of the former Soviet Union, when freedom-loving people cried for help, we answered. When the "Blame America" crowd on Capitol Hill called for deep cuts in America's strength, we refused. Instead, we rebuilt American strength and kept the economic pressure on. In the end, the communist systems collapsed under their own weight.

What's more, every American can be proud that at the moment when our convictions counted, we could be counted on. In recent months we have faced some of the most uncertain and dangerous moments in modern history. But through it all we calmly and resolutely pointed the way to freedom.

We now face a new and equally important challenge. In the same way that aiding others to freedom protects our freedom, helping to build prosperity everywhere will lead to greater prosperity for ourselves.

Winning the Cold War can produce a generation of peace and prosperity for Americans, but we must seize this moment. This is an opportunity for America which the appeasement/isolationist Democrats do not understand.

It is little wonder they fail to understand the opportunities which lie ahead. The Democrats' answer to virtually every problem has been to call on the American people to pay higher taxes and for Congress to recklessly throw money at these problems.

While we have initiated some of the most successful and far-reaching domestic programs in our Nation's history, the Democrats have been increasingly critical and hostile because our programs don't rely on their formula of tax increases, bigger government, and more Congressional spending.

Despite their opposition, we have made enormous strides. As a result of our programs, we are seeing real reductions in the use of drugs, especially among young people. We are embarking on a new cooperative effort with the States to re-tool America's schools. I am also working to provide parents with choice for their children to assure them an education second to none.

Instead of perpetuating the failed public housing policies of the past, we are beginning to turn ownership of public housing over to the residents. We are reshaping our defenses and achieving enormous savings for the taxpayers.

Unlike the Democrats who believe bigger government is the solution to all that ails us, our programs are designed to promote individual Americans and individual communities solving America's problems. These aren't quick-fix programs designed to please the pundits and win votes in the next election. They are real, long-term solutions to the problems of drugs, crime, education, and the environment, to name just a few.

But all the while we have faced a liberal Democrat majority in Congress who, if I weren't standing between them and the Nation's treasury with my veto pen, would have long ago bankrupted this Nation with their wasteful spending.

I often think back to the days when Ronald Reagan and I had a Republican Senate as our partners, interested in building America's future rather than the present Congress, whose chief goal is to mount raids on the wallets of the American taxpayers and our Nation's treasury.

Instead of a partner, I face a hostile Congress which obstructs progress at every turn and whose response to virtually every one of our initiatives is to ask for a tax increase.

But despite their best efforts to block our programs and open the spending floodgates, I have through negotiations and my veto turned back the worst of their proposed spending increases that would have devastated the financial well-being of all Americans.

As powerful and important as my new economic initiatives will be in getting America moving, the only way we are ever going to fully secure our prosperity is if we get a stronger grip on Congressional overspending. The Democrat-controlled Congress' relentless overspending is robbing all Americans of opportunities and prosperity. It must be corrected in the next four years.

But if I am going to put a halt to the Congress' runaway taxes and spending and seize the world of opportunities which lie before America right now, I need you on my re-election campaign.

With your help, I will seek to win not only a mandate to curb Congress' excesses but to fully revitalize our economy. But I cannot do that without your help today.

This will be an extraordinarily important campaign, and I want you on my campaign team. I want this campaign to spark a new interest in the issues and a new faith in our American system. But I can't do it without your support today.

There are those who for their own gain will try to use this election as a time to divide us along class or racial lines. We must not let them. We must win this campaign. And in winning I want this campaign to help bind communities together and set a course for the future. But to wage such a campaign I need your support today.

With your help, this campaign will send an unmistakable message to those appeasement/isolation advocates who don't understand that our work for freedom is not only morally right -- it is the way to build prosperity and peace for America.

And I want this campaign to tell those politicians who try to pit one group against another for their own sake that we have had enough -- that we are, as we say in our Pledge of Allegiance, "one nation under God, indivisible." But to do that, I need your personal support today.

To wage such an aggressive and winning campaign in every city and town will require that I have a team of special friends such as you whom I can count on. Can I count on your support right now?

We are in the early and very critical days of laying out our campaign. These are the important days when your financial support will help the campaign the most. I know of the generous support you have given in the past. A \$UPG contribution from you today would be a major boost to my campaign effort.

In closing, I'm very optimistic about the future of America. Even more important than the economic prosperity I see ahead and the world of opportunity now before us, I believe America has regained its will and sense of high purpose.

This Nation, which so many for so long accused of being selfish, cared enough about the peace of the world and was so outraged by the crimes committed against Kuwait that we rose up and crushed the Iraqi invasion. When Americans work together, there is nothing we cannot accomplish. I hope you will join with me and help me build a bright future.

I ask you, please accept my invitation to join my campaign. I look forward to welcoming you to my team. Together, I am confident that we can win a resounding victory. Please let me hear from you today. Thank you in advance for your support.

Sincerely,

March 9, 1992

Sam:

Attached are the lists of PAS, SES, and Schedule C appointments made under **Secretary Cheney** at DOD since January of 1989.

"Must Hires" which are listed as "A" are folks who have worked for the President for many years, or at least, prior to the 1988 Republican primaries.

"Strongly Considers" which are listed as "B" are folks who worked full-time on the 1988 Presidential campaign for the President.

"Considers" which are listed as "C" are folks who worked in some volunteer or limited capacity during the 1988 campaign.

"Do Not Considers" which are listed as "D" are folks who are either Republicans who do not have Bush credentials or Democrats.

"Cleared with Exceptions" which are listed as "E" are folks who were strongly recommended by the Secretary.

BUSH APPOINTEES AT DOD SINCE 1989

1. Out of 50 PAS positions at DOD since January of 1989, Secretary Cheney has hired only 1 "must hire" and 0 "strongly considers".
2. Out of 140 SES positions at DOD since January of 1989, Secretary Cheney has hired only 1 "must hire" and 2 "strongly considers".
3. Out of 202 Schedule C positions at DOD since January of 1989, Secretary Cheney has hired only 20 "must hires" and 19 "strongly considers".

The remaining appointees have either been coded as "considers", "do not considers" or "cleared with exceptions."



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LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
ALDRICH	MADELINE CARRIE	ST ASST TO SEC DAR	DAR	SKC	SKC12	19900128		E
ANDREWS-SMITH	CAROLE E	PRIV SECY TO ASST SEC FOR CIVIL WORKS...	DAR	SKC	SKC10	19890910	19901201	E
ANTONELLI	ROBERT J	SPEC ASST FOR INTL SEC PGMS DOD	DOD	SKC	SKC13	19901125		B
ANTONELLI	ROBERT J	SPEC ASST FOR INTL SEC PGMS DOD	DOD	SKC	SKC14			B
AREDS	JACQUELINE G...	ASST TO DEP DIR PEASP DOD	DOD	SKC	SKC12	19900128	19910209	B
ARMENDARIZ	BLANCHE	CONF ASST TO UNDSAC ARMY DOD	DOD	SKC	SKC13	19920128		C
AULTMAN	TRACI JO	PROGRAM ANALYST OFF DUS INDUSTRIAL IN...	DOD	SKC	SKC11	19910310		A
AVERY	PATRICIA MCA...	ASSOC DIR OF VP ADV DOD	DOD	SKC	SKC11			C
BALDWIN	CYNTHIA SUE	PRIV SECY TO UNDSAC OF DEF (ACQUISIT...	DOD	SKC	SKC09	19910804		E
BALFOUR JR	DAVID B	SPEC ASST OVP (WHD) DOD	DOD	SKC	SKC15	19900729	19910329	A
BALLARD	ROXANNE	PRIV SECY TO ASST SEC FIN MGMT DON	DON	SKC	SKC10	19900326		E
BARBIERI	JANICE ADELE	SPEC ASST TO ASST SEC PUB AFFS DOD	DOD	SKC	SKC15	19900128		E
BARNUM JR	HARVEY CURTISS	PRIN DIR FOR DRUG ENFORCE POL DOD	DOD	SKC	SKC15			
BATES	DEBORAH A	PRIV SECY TO DEP UNDER SEC INTL PROG DOD	DOD	SKC	SKC09	19911117		E
BAYER	CHRISTOPHER ...	PROG ANALYST TO DEP UNDER SEC INTERNA...	DOD	SKC	SKC14	19900617		B
BENGTSON	JEFFREY CLARK	RES ANALYST DASD DOD	DOD	SKC	SKC12	19900312		A
BITTERMAN	MARK E	SPEC ASST TO ASST SEC LEG AFFS DOD	DOD	SKC	SKC15	19900826		A
BLOOMFIELD JR	LINCOLN P	DEP ASST TO VP FOR NATL SEC AFFS DOD	DOD	SKC	SKC15	19911030	19911212	E
BOLING	MELBA D	PERS & CONF ASST TO DEP SEC DOD	DOD	SKC	SKC14	19890827		E
BOND	PHILLIP J	SPEC ASST TO ASST SEC LEG AFFS DOD	DOD	SKC	SKC15	19890807	19900818	C
BROCK	SARA ELAINE	SECY/STENO	DAF	SKC	SKC09	19900105		E
BROWN	BARBARA BRADLEY	PRIV SEC TO PRIN DEP ASST SEC DOD	DOD	SKC	SKC09			E
BUE	KARA LEAH	SPEC ASST TO PRINCIPLE DEP UNDER SEC	DOD	SKC	SKC12	19900117	19900630	B
CARDWELL	JO ANNA	PUB AFFS SPEC DOD	DOD	SKC	SKC13	19911006		A
CARPENTER	KRISTA H	PRIV SECY TO PRIN DEP ASST SEC DOD	DOD	SKC	SKC08	19900715		C
CARPENTER	SANDRA MARIA	SECY (TYPING) TO ASST SEC OF ARMY FOR...	DOD	SKC	SKC10	19920127		E
CASSEL	KATHLEEN S	SPEC ASST TO THE ASST SEC LA DOD	DOD	SKC	SKC13	19910421		
CHAFFIN	CAROL ANN	CONF ASST TO SPEC ASST DOD	DOD	SKC	SKC13			E
CHRISTENSEN	LINDA L	SECY TO INSPECTOR GENL DOD	DOD	SKC	SKC11	19900225	19911214	E
CHRISTIAN	WILLIAM MAURICE	ST ASST TO UNDER SEC DON	DON	SKC	SKC11	19900601	19900929	B
CHRISTIAN	WILLIAM MAURICE	ST ASST TO UNDER SEC DON	DON	SKC	SKC09	19891126	19900531	B
CHUNN	BOBBY WAYNE	SPEC ASST TO UNDER SEC (WHD) DON	DON	SKC	SKC13	19890802	19901007	E
CIFRINO	MARGARET REI...	ACTION OFF DIR FOR PROG DOD	DOD	SKC	SKC15			
CIMKO	CHRISTINE KE...	PUB AFFS SPEC DOD	DOD	SKC	SKC14	19900617		E
CLARK	MARIA D	ST ASST TO ASST TO VP FOR NATL SEC AF...	DOD	SKC	SKC11			E
CLARK	MARIA D	SECY (STENO) TO ASST TO VP NSA (VPD) DAF	DAF	SKC	SKC10	19901007		E
CLARK	NANCY LEWIS	SECY (STENO) TO ASST NSA (VPD) DAF	DAF	SKC	SKC10	19890810	19910227	
CLARK	NANCY LEWIS	SECY (STENO) TO ASST NSA (VPD) DAF	DAF	SKC	SKC11	19910228	19910629	
CLINE	ANN LYNN	ST ASST TO ASST SEC FORCE MGMT & PERS...	DOD	SKC	SKC11	19900227	19900712	E
CLINE	ANN LYNN	PERSONAL & CONF ASST TO DIR DDR&E DOD	DOD	SKC	SKC12	19900715	19910713	E
CLINE	ANN LYNN	CONF ASST TO UNDER SEC ACQUISITION DOD	DOD	SKC	SKC13	19910714		E
COHEN	ELIOT ASHER	DIR ATLANTIC PACIFIC ISSUES DOD	DOD	SKC	SKC15	19900218	19900630	E
CORNETT	ANN H	PRIV SECY TO ASST SEC MRA (WHD) DON	DON	SKC	SKC10	19900701		E
COUGHLIN	CHRISTOPHER ...	SPEC ASST FOR TECH TRANSFER DOD	DOD	SKC	SKC12	19910407		B
CROWTHER	NELSON I	ATTY ADVISOR (GENL) DOD	DOD	SKC	SKC15	19900629		B
CRUMMETT	SUSAN IRENE	PERS & CONF ASST TO ASST SEC ISA DOD	DOD	SKC	SKC11	19891231		E
CULP	MARCIA LEE	SECY (TYPING) TO ASST SEC RD&A DAR	DAR	SKC	SKC10	19900429		E
DAVIS	BARBARA M	PERS SECY TO DEP SEC DOD	DOD	SKC	SKC12	19910616		E
DEMING	STUART H	ST ASST TO ASST SEC ARMY DAR	DAR	SKC	SKC15	19911020		C
DILLON	DIANA E	ST ASST TO ASSOC DIR PPO (WHD) DOD	DOD	SKC	SKC09	19900715		A

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
DOOHER	DANIEL	ATTY ADV TO JUDGE MCT DOD	DOD	SKC	SKC14	19890414	19901020	
DUNAGAN	MICHELE M	PRIV SECY TO PDASD(ISP) DOD	DOD	SKC	SKC09	19900603	19910811	E
DUNCKEL	JEANNE RENEE J	CONF ASST TO ASST TO SEC DOD	DOD	SKC	SKC12	19890730	19900127	E
DUNCKEL	JEANNE RENEE J	CONF ASST TO ASST SEC FORCE MGMT & PE...	DOD	SKC	SKC13	19900713		E
DYKES III	GEORGE MIDDLE...	DIR HUMANITARIAN ASST DOD	DOD	SKC	SKC15	19900204		C
EDENFIELD	JO ANN K	PRIV SEC TO DEP UN SEC AP DOD	DOD	SKC	SKC09	19900513	19910309	E
EDENFIELD	JO ANN K	PERS CONF ASST TO DIR NET ASSESSMENT DOD	DOD	SKC	SKC10	19910610		E
EMBODY	KATHLEEN LOUISE	EXEC ASST TO SEC DOD	DOD	SKC	SKC15	19890604		E
ENGELSON	RICHARD SCOTT	CONF INFO ASST TO SEC DAF	DAF	SKC	SKC09	19891130	19900603	A
ERLAND	CHRISTINA L	ST ASST TO ASSOC DIR PPO (WHD) DOD	DOD	SKC	SKC09	19891207	19900519	C
FAOUR	NANCY SUE	CONF ASST TO GENL COUNSEL DOD	DOD	SKC	SKC12	19900128		E
FARMER	CLIFTON LEE	CHAUFFEUR TO DEP SEC DOD	DOD	SKC	SKC07	19900128		E
FAUSTER	KATHERINE EL...	SPEC ASST TO ASST TO VICE PRES NSA DAF	DAF	SKC	SKC11	19900128	19920125	E
FAUSTER	KATHERINE EL...	SPEC ASST FOR AFRICAN AFFS & PUB DIPL...	DOD	SKC	SKC12	19920126		E
FISK	DANIEL WARD	SPEC ASST ICM ISA DOD	DOD	SKC	SKC15	19901001		E
FLORY	PETER CYRIL ...	SPEC ASST TO UNDER SEC POL DOD	DOD	SKC	SKC15	19891210	19920126	B
FOSTER	VICTORIA DENISE	PRIV SECY INTL SECURITY AFFS DOD	DOD	SKC	SKC09	19900128		E
FRANK	MATTHEW MICHAEL	CONG LIAISON SPEC DAR	DAR	SKC	SKC09	19891217	19900720	A
GERMAN	PENELOPE S	CONF ASST TO THE COMPTROLLER DOD	DOD	SKC	SKC13	19890827		E
GLAZE	DEBORA MANNHERZ	PRIV SECY TO DIR FOR SDI	DOD	SKC	SKC11	19890312		E
GOLDMAN	ANDREW	SPEC ASST TO ASST SEC FOR INTL SECUR ...	DOD	SKC	SKC15	19920106		E
GOLDMAN	ANDREW	SPEC ASST FOREIGN AFFS OFF LEG AFFS DOD	DOD	SKC	SKC14	19901021	19920105	E
GOURE	DANIEL	DIR OFF OF COMPETITIVE STRATEGIES DOD	DOD	SKC	SKC15	19910114		B
GRAHAM	ANN L	PERS CONF ASST TO DIR NET ASSESSMENT DOD	DOD	SKC	SKC10	19900209	19901215	E
GRAZIS	DIANA M	PERS & CONF ASST TO ASST SEC PROD & L...	DOD	SKC	SKC11	19910825		E
GRAZIS	DIANA M	PERS & CONF ASST TO ASST SEC PROD & L...	DOD	SKC	SKC10	19900517	19910825	E
HAFT	RICHARD JAMES	PROG ANALYST DOD	DOD	SKC	SKC14	19900717		A
HALL	CECELIA ANDE...	PUB AFFS SPEC DOD	DOD	SKC	SKC13	19900211	19910516	E
HALL	CECELIA ANDE...	ASST TO SEC OF DEF DOD	DOD	SKC	SKC15	19910516		E
HALL	EMMA JO	SECY (STENO) TO GENL COUNSEL DAR	DAR	SKC	SKC10	19900506		E
HARMON	ELISABETH MARIS	ST ASST TO DEP DIR PPO (WHD) DOD	DOD	SKC	SKC11	19900923	19911102	A
HERRON	DAVID ROLFE	ST ASST TO UNDER SEC DON	DON	SKC	SKC13	19891016		B
HERRON	DAVID ROLFE	ST ASST TO UNDER SEC DON	DON	SKC	SKC14			B
HERSON	MICHAEL H	ST ASST TO ASST SEC FORCE MGMT & PERS...	DOD	SKC	SKC11	19901213	19920208	E
HERSON	MICHAEL H	SPEC ASST TO ASST SEC OF DEF (FORCE M...	DOD	SKC	SKC12	19920209		E
HILLEBRANDT	LORRAINE ANN	PRIV SECY TO ASST SEC DOD	DOD	SKC	SKC10	19891119	19900317	E
HILTY	JOANNE MARIE	ST ASST (STENO) (VPD) DOD	DOD	SKC	SKC11	19900713	19911228	E
HILTY	JOANNE MARIE	EXEC ASST TO ASST TO VP FOR NSA DOD	DOD	SKC	SKC12	19911229		E
HOBSON	PAULA ANN	ST ASST WASH SUPP GROUP (WHD) DOD	DOD	SKC	SKC07	19891023	19900304	C
HOFFMAN	KAREN J	PRIV SECY TO DEP UNDER SEC INTL PROG DOD	DOD	SKC	SKC09	19901104	19910923	E
HOFFMAN	KAREN J	SECY (TYPING) CIVIL WORKS DAR	DAR	SKC	SKC10	19910923		E
HOUSTON	THOMAS FORD	SPEC ASST (OPS) DOD	DOD	SKC	SKC15	19891217		C
HUGHES	NANCY EARLEANE	ST ASST TO CHMN JOINT CHIEFS ST DOD	DOD	SKC	SKC13	19900122		E
IRVINE III	HARRY AKIN	PROG ANALYST TO ASST SEC M&RA DAR	DAR	SKC	SKC12	19901007		A
JANIK	BONNIE T	SECY TO GENL COUNSEL DAF	DAF	SKC	SKC10	19900520		E
JONES	CLAUDIA P	SECY (STENO) DOD	DAF	SKC	SKC10	19900520		E
JOZWIAK	CAROLYN W	PRIV SECY TO ASST SEC NAVY RD&A DON	DON	SKC	SKC10	19900701		E
KELLY	ROBERT WILLIAM	PRIN DIR DRUG ENFORCEMENT POLICY DOD	DOD	SKC	SKC15	19900826		E
KETTLEWELL	LARRY G	SPEC ASST TO ASST SEC FOR INTELL PLNG...	DOD	SKC	SKC15			E
KOZARYN	LINDA D	SECY (OA) DOD	DOD	SKC	SKC08			E

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
KUBIK	JANE	SECY (STENO) TO ASST SEC INSTALLATION...	DAR	SKC	SKC10	19900424		E
LARSEN	DONNA M	DEP PROTOCOL OFF TO SEC DOD	DOD	SKC	SKC13	19890813	19900908	E
LARSEN	DONNA M	DIR OF PROTOCOL DOD	DOD	SKC	SKC15	19900909		E
LEE	WILLIAM GRAYSON	GOVT AFFS OFFICER DOD	DOD	SKC	SKC13	19900909		B
LESTER	SUSAN CAROL	CONF ASST TO MIL ASST TO SEC DAR	DOD	SKC	SKC11	19910113		E
LEWIS	PATRICIA ANNE	SECY (TYPING) TO ASST SEC FIN MGMT DAR	DAR	SKC	SKC10	19900513	19911229	E
LOCKARD	SUSAN A	SPEC ASST RESEARCH DOD	DOD	SKC	SKC14	19910922		E
LOCKARD	SUSAN A	DIR RES & ADMIN LEG AFFS DOD	DOD	SKC	SKC12	19890919	19900712	E
LOVE	KAREN A	PERS & CONF SECY TO ASD(LA) DOD	DOD	SKC	SKC11	19910619		E
MACKINNON	DOUGLAS MICHAEL	SPCHWRTR TO DIR SDIO DOD	DOD	SKC	SKC13	19910317		C
MAINARDI	CATHERINE ANN	PRIV SECY TO DEP SEC DOD	DOD	SKC	SKC12	19910616		E
MALBIN	MICHAEL JACOB	SPEECHWRITER TO ASST SEC PUB AFFS DOD	DOD	SKC	SKC15	19891207	19900701	E
MANLOVE	CAROLE ANN	SPEC ASST TO ASST SEC PUB AFFS DOD	DOD	SKC	SKC12	19910310		E
MANUEL	JACQUELINE	PVT SECY INTL SECURITY POL DOD	DOD	SKC	SKC08	19910113		E
MARTIN	GREGORY ALLEN	SECY (TYPING) TO DEP ASST SEC PUB AFF...	DOD	SKC	SKC08	19891016	19911227	E
MCCLenny (DE...	JO EVELYN	CONF ASST TO SECY DAF	DAF	SKC	SKC12	19890713	19900613	E
MCGINN	JOHN JOSEPH	ST ASST TO ASST SEC MRA DAR	DAR	SKC	SKC15	19891210		A
MCGINNIS	VIRGINIA L	PRIV SECY TO PRIN DEP ASST SEC P&L DOD	DOD	SKC	SKC09	19900701		E
MCINTYRE	MICHELLE PAT...	PERS & CONF ASST TO ASST SEC LEG AFFS...	DOD	SKC	SKC11	19890813	19901103	E
MCINTYRE	MICHELLE PAT...	SPEC ASST TO DEP ASST SEC DEF FOR PER...	DOD	SKC	SKC13	19920112		E
MCINTYRE	MICHELLE PAT...	FAMILY POLICY SPECIALIST DOD	DOD	SKC	SKC12	19901104	19920111	E
MILLISON	CATHY L	CONF & PERS SECY (TYPING) TO ASST SEC...	DAF	SKC	SKC11	19900205	19910909	E
MORENCY	DONALD CHARLES	ST ASST TO UNDER SEC DON	DON	SKC	SKC15	19890201	19900225	B
MURRAY	NORMA M	PRIV SECY TO UNDER SEC POLICY DOD	DOD	SKC	SKC11	19890910		E
NELSON	RONALD ROY	REP OF SEC OF DEF TO CONF ON DISARMAM...	DOD	SKC	SKC15	19900520		E
O'BRIEN	PENELOPE R	CONF ASST TO UNDER SEC DOD	DOD	SKC	SKC13			E
O'NEIL	MARCELLA THE...	CONF ASST TO UNDER SEC ACQUISITION DOD	DOD	SKC	SKC13	19891119	19900819	E
O'NEIL	MARCELLA THE...	CONF ASST TO SECY DAF	DAF	SKC	SKC13	19900820		E
OLSON	LYDIA M	SPEC ASST TO ASST TO SEC DOD	DOD	SKC	SKC11	19900715	19910824	E
OLSON	LYDIA M	SPEC ASST TO ASST TO SEC DOD	DOD	SKC	SKC12			E
OLSON	LYDIA M	SPEC ASST TO ASST TO SEC DOD	DOD	SKC	SKC09	19891022	19900714	E
PEARCE	NORMA JEAN	SECY STENO SAFOS DAF	DAF	SKC	SKC11			E
PEARCE	NORMA JEAN	SECY STENO SAFOS DAF	DAF	SKC	SKC10	19890707		E
PFEIFFER	LEON K	POL ANALYST FOR EURO SEC & POL AFFS I...	DOD	SKC	SKC15			E
PHAM	KIEN DUC TRUNG	DIR ATLANTIC PACIFIC ISSUES DOD	DOD	SKC	SKC15	19900114		C
PLATA	NANCY DIANE	PERS & CONF ASST TO ASST SEC PROG ANA...	DOD	SKC	SKC12			E
PLATA	NANCY DIANE	PERS & CONF ASST TO ASST SEC PROG ANA...	DOD	SKC	SKC11	19891018		E
PLATT	DAVID JAMES	EXEC ASST TO DEP ASST SEC ENVIRONMENT...	DOD	SKC	SKC14	19901104		E
RAPUANO	KENNETH PAUL	ASST FOR MULTILATERAL NEGOTIATIONS DOD	DOD	SKC	SKC13	19910505		C
RAVDIN	VIVIEN	SPEECHWRITER DOD	DOD	SKC	SKC15	19891217	19911214	E
RAVDIN	VIVIEN	DIR FOR EDIT SERV DOD	DOD	SKC	SKC15	19911215		E
RIGHTENBURG	SHARON F	PERS & CONF ASST TO PDUSD(A) DOD	DOD	SKC	SKC11	19911215		E
RILEY	H MCGUIRE	SPEC COUNSEL TO GENL COUNSEL DAF	DAF	SKC	SKC15	19910311		C
RODRIGUEZ	EDWIN A	CONF ASST TO UND SEC DAR	DAR	SKC	SKC13	19900429	19910131	C
ROSE	DOROTHY CASE	SECY (STENO) TO UNDER SEC DAF	DAF	SKC	SKC11	19891203	19891231	E
RUSSELL JR	E PHILLIP	DRUG TESTING HEALTH & REHAB PROG OFFI...	DOD	SKC	SKC13	19910520		C
RUTHERFORD	VIRGINIA R	CONF ASST TO UNDER SEC ACQUISITION DOD	DOD	SKC	SKC13	19900902	19910215	E
SALMON	JEFFREY TALLEY	DIR EDITORIAL SERV DOD	DOD	SKC	SKC15	19900128	19911019	E
SALMON	PATRICIA LOUISE	ST ASST TO SEC DON	DON	SKC	SKC12	19890918		E
SANSOM	SHARRON SANDRA	SPEC & CONF ASST TO SEC DAF	DAF	SKC	SKC13	19900103		E

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
SCHABEN	KELLY ANN	INTL AFFS SPEC SOUTH AM COUNTRY DIR I...	DOD	SKC	SKC11	19891231	19910323	A
SCHABEN	KELLY ANN	INTL AFFS SPEC SOUTH AM COUNTRY DIR I...	DOD	SKC	SKC12	19910324		A
SCHIFFREN	LISA	SPEC ASST TO ASST SEC SPEC OPER & LIC...	DOD	SKC	SKC14	19900812	19910501	E
SCHUSTER	SONYA	EDUCATION PROGRAM OFF DOD	DOD	SKC	SKC13	19900312		A
SEMMENS	CAROL W	PRIV SECY TO PRIN DEP ASST SEC DOD	DOD	SKC	SKC09	19900227		E
SERRANO	EDDIE	SPEC ASST TO UND SEC DON	DON	SKC	SKC13	19901004		C
SILVERMAN	TINA S	SPEC ASST FOR TRADE POL DOD	DOD	SKC	SKC15	19911020		E
SOOFER	ROBERT M	SPEC ASST FOR POL PLANNING SDIO DOD	DOD	SKC	SKC15	19910728	19920123	E
SOULEYRET	MARGARET Y	SECY (STENO) TO UNDER SEC DAF	DAF	SKC	SKC11	19901104		E
SPILLMAN	CECILE CUNY	PERS & CONF ASST TO ASST SEC CCC&I DOD	DOD	SKC	SKC11	19900214		E
SPILLMAN	CECILE CUNY	PERS CONF ASST TO DIR NET ASSESSMENT DOD	DOD	SKC	SKC10	19890804	19891203	E
SPOEDE	DAVID L	SPEC ASST TO ASST SEC P&L DOD	DOD	SKC	SKC15	19900603		E
STAMEY	MARY FLORINE	PRIV SECY TO PRIN DEP ASST SEC PAE DOD	DOD	SKC	SKC09	19891203		E
STEEN	JAMES ERIC	SPEC ASST FOR INTL SEC AFFS TO ASD FO...	DOD	SKC	SKC15	19920209		E
STEEN	JAMES ERIC	SPEC ASST TO ASST SEC LEG AFFS DOD	DOD	SKC	SKC14	19900909	19920208	E
STEGENGA	KARL HENRY	SPEC ASST TO ASST SEC PL&E DOD	DOD	SKC	SKC15	19900909		C
STEVENS	JOAN KAY	SECY (STENO) WH MILITARY OFF (WHD) DAR	DAR	SKC	SKC11			E
STUMP	DENNIS BROOKS	ASST AIRLIFT COORD (WHD) DOD	DOD	SKC	SKC12	19900311	19901006	C
SUBKO	JEFFREY BERNARD	SPEC ASST STRATEGIC MODERNIZATION DOD	DOD	SKC	SKC15	19910323		E
SUDDUTH	DEBORAH S	PRIV SECY TO PHYSICIAN TO PRES (WHD) DOD	DOD	SKC	SKC09	19900729		C
SULLIVAN	LYNNE MARIE	SPEC ASST TO DIR OF DEF INFO DOD	DOD	SKC	SKC14	19910804		B
SWARTZ	MARTIN BEN	SPEC ASST TO PDUSD (S&R) DOD	DOD	SKC	SKC14			A
SWARTZ	MARTIN BEN	SPEC ASST TO PDUSD (S&R) DOD	DOD	SKC	SKC13	19900520		A
SYLVESTER	PHYLLIS ANN	PERSONAL & CONF ASST TO ASST SEC FOR ...	DOD	SKC	SKC11	19910310		E
SYLVESTER	PHYLLIS ANN	PRIV SECY TO ASST SEC RES AFFS DOD	DOD	SKC	SKC10	19900227	19910309	E
SYLVESTER	PHYLLIS ANN	PRIV SECY TO PRIN DEP ASST SEC DOD	DOD	SKC	SKC10	19891231	19900226	E
TAGGART	JESSIE MC NIVEN	PERSONAL & CONF ASST TO THE DEF ADV DOD	DOD	SKC	SKC11	19910618		E
TAIT	GLEN EDWARD	SPEC & CONF ASST TO ASST TO VP (WHD) DOD	DOD	SKC	SKC14	19920126		E
THOMAS	KAY	ST ASST TO SEC DAR	DAR	SKC	SKC12	19900114		E
THOMPSON	BARBARA W	PERSONAL & CONF ASST TO ASD FOR ATOMI...	DOD	SKC	SKC09	19891119	19910810	E
THOMPSON	BARBARA W	PERSONAL & CONF ASST TO ASD FOR ATOMI...	DOD	SKC	SKC10	19910811		E
THOMPSON	BETTY JEAN	ST ASST TO UNDER SEC DON	DON	SKC	SKC12	19900729	19910824	C
THOMPSON	BETTY JEAN	PRIV SECY TO ASST SEC MRA (WHD) DON	DON	SKC	SKC12	19891022	19900728	C
THORNTON	RUTH NAOMI	SECY (STENO) TO ASST SEC M&RA DOD	DAF	SKC	SKC10	19900401		E
TIETGE	GENEVIEVE M	PUB AFFS SPEC DOD	DOD	SKC	SKC10	19891231		A
TIETGE	GENEVIEVE M	PUB AFFS SPEC DOD	DOD	SKC	SKC11			A
TUCKER	DAVID	ASST FOR POL-MIL ANALYSIS AND STRATEGI...	DOD	SKC	SKC15	19910415		E
VAN HARE	THOMAS CHARLES	SPEC ASST TO ASST SEC ISA DOD	DOD	SKC	SKC13	19900114		B
VOLLAND	BARBARA SCOTT	PERS CONF ASST TO ASST SEC DOD	DOD	SKC	SKC10	19891101		C
WALKER	GILBERT N	STAFF ASST DOD	DOD	SKC	SKC05			E
WALKER	JUDY H	SECY (STENO) TO ASST SEC MRA DAR	DAR	SKC	SKC10	19900401		E
WATSON JR	JOHN RICHARD	ST ASST TO UNDER SEC DON	DON	SKC	SKC09	19891117	19900324	B
WILKINS	RUTH M	PRIV SECY TO ASST SEC DOD	DOD	SKC	SKC10	19900909		E
WILKS	KATHERINE	PRIV SECY TO EXEC SEC DOD	DOD	SKC	SKC09	19911101		E
WILSON	FREDERICK G	CONF ASST TO DIR PUB AFFS	DAF	SKC	SKC11	19900128		A
WOODS	LYDIAL M	PRIV SECY TO PRIN DEP ASST SEC DOD	DOD	SKC	SKC09	19900211	19910909	E
WOOLDRIDGE	NANCY SILVER	PERS & CONF ASST TO AMB TO NATO DOD	DOD	SKC	SKC13	19890716		E
WOOLSTON	ANN ELIZABETH	SECY (STENO) TO ASST NSA (VPD) DAF	DAF	SKC	SKC10	19910922		E
WURZBERGER	WILLIAM CLARK	DEP ASST TO SEC & DEP SEC DOD	DOD	SKC	SKC15	19900204	19900303	E
ZACCAGNINO	ANTHONY J	ST ASST TO ASST SEC FINANCIAL MGMT DAR	DAR	SKC	SKC12	19900128	19910410	

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LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
ZERBE	DEAN ALEXIS	SPEC ASST TO DEP UNDER SEC SP DOD	DOD	SKC	SKC13	19900114	19900715	B
ZORICH	LINDA JANE	PLANS COORD PUB AFFS DAR	DAR	SKC	SKC13	19900211		E

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
ADDINGTON	DAVID SPEARS	SPEC ASST TO SEC & DEP SEC DOD	DOD	SES	SES06	19890618		C
ALCALA	DORA G	DEP EEO DAF	DAF	SES	SES01	19900708		E
BABBIN	JED LLOYD	DEP UNDER SEC ACQUISITION PLANNING DOD	DOD	SES	SES06	19900114	19910909	E
BACA	THOMAS E	DEP ASST SEC ENVIRONMENT DOD	DOD	SES	SES06	19900801		E
BAKER	CYNTHIA JEAN...	DEP ASST SEC RA&BP ARMY DAR	DAR	SES	SES04	19911201		C
BATJER	MARYBEL	DEP EXEC SEC EXTERNAL AFFS (WHD) DOD	DOD	SES	SES04	19890121	19891201	
BEACH JR	CHESTER PAUL	PRIN DEP GEN COUNSEL DON	DON	SES	SES06	19900126		E
BEACH JR	CHESTER PAUL	PRIN DEP GENL COUNS DOD	DOD	SES	SES06			E
BERNSTEIN	ALVIN HOWELL	ASST DEP UNDER SEC POL PLAN DOD	DOD	SES	SES05	19900119	19900728	E
BERTEAU	DAVID JOHN	PRINC DEP ASST SEC PROD & LOG DOD	DOD	SES	SES06	19900121		E
CAMBONE	STEPHEN A	DIR STRATEGIC DEF POLICY DOD	DOD	SES	SES04	19900819		E
CAMERON	ALLAN W	DEP ASST SEC NAVY INTERNATL POLICY DON	DON	SES	SES05	19901002		E
CARTER	THOMAS LEE	DEP ASST SEC SENATE AFFS DOD	DOD	SES	SES05	19891015	19901207	E
CHRISTIE	JOHN DONALD	DIR ACQUISITION POLICY & PROG INTEGRA...	DOD	SES	SES06	19891229		E
CLARK	WILLIAM D	PRIN DEP ASST SEC MANPOWER & RESERVE ...	DAR	SES	SES06	19900305		E
COLL	ALBERTO	PRIN DEP ASST SEC OF DEF DOD	DOD	SES	SES06	19911006		E
COLL	ALBERTO	DEP ASST SEC POLICY & REQUIREMENTS (S...	DOD	SES	SES05	19900603	19911005	E
COLLIS	PETER BUCKLEY	DEP ASST SEC HAEATH AFFS (MEDICAL REA...	DOD	SES	SES05	19900604		E
COOPER JR	HENRY FRANKLIN	DIR STRATEGIC DEFENSE INITIATIVE ORG DOD	DOD	SES	SES06	19900722		E
CROPEY	SETH	PRIN DEP ASST SEC SOLIC DOD	DOD	SES	SES06	19890710	19910105	E
CROUCH II	JACK D	PRIN DEP ASST SEC INTL SECURITY POL DOD	DOD	SES	SES05	19910519		E
CROUCH JR	HORACE JOHNSTON	DIR SMALL & DISADVANTAGE BUS UTIL DOD	DOD	SES	SES05			
DAHLMAN	CARL J	DEP ASST SEC REQ & RESOURCE DOD	DOD	SES	SES03			
DAVIS	JACK	DEP ASST SEC MR&R DAF	DAF	SES	SES05			
DAVIS	JACK	DEP ASST SEC READINESS SUPPORT DAF	DAF	SES	SES05	19900422		
DORN	NANCY PATRICIA	DEP ASST SEC INTL SECURITY AFFS DOD	DOD	SES	SES04	19900128		
DREW	MARIANNE BLA...	DEP ASST SEC PERSONNEL & FAMILIES DON	DON	SES	SES04	19910908		
DUPART	LOUIS HARRIS	DEP ASST SEC OF DEF FOR INTER-AMER AFFS	DOD	SES	SES04	19920112		E
DYKSTRA	JAMES HENRY	DEP ASST SEC SENATE AFFS DOD	DOD	SES	SES02	19910217		E
FURNISS	WILLIAM E	SEC REP TO START DOD	DOD	SES	SES01	19901021		E
GIFFORD	WILLIAM L	SPEC ASST TO SEC OF AIR FORCE DAF	DAF	SES	SES03	19910408		E
GRAHAM	DOUGLAS ROBERT	DEP ASST SEC SDSVP DOD	DOD	SES	SES05	19900812		E
GRAYSON	WILLIAM E	PRIN DEP GENL COUNSEL DAR	DAR	SES	SES02	19910701		C
HADDAD	TED	ASSOC DEP ASST SEC FOR COMMUNICATIONS...	DAF	SES	SES03	19910128		C
HEIMBACH	DANIEL R	DEP ASST SEC MPWR DON	DON	SES	SES02	19910217		C
HINES	PATRICIA MAYES	DEP ASST SEC TRAIN & ED DAR	DAR	SES	SES04	19900225		C
HIPP JR	VAN DARREL	DEP ASST SEC RESERVE AFFS & MOB DAR	DAR	SES	SES02	19910310		A
HOWE	PATRICIA J	DEP ASST SEC LEG AFFS (HOUSE) DOD	DOD	SES	SES05	19890917	19900929	E
HOWE	PATRICIA J	PRIN DEP ASST SEC LEG AFFS DOD	DOD	SES	SES06	19900930	19901202	E
INGLEE	WILLIAM	DEP ASST SEC CONVENTIONAL FORCES & AC...	DOD	SES	SES06	19900708		C
KALINGER	DANIEL JAY	DEP ASST SEC PUB AFFS DOD	DOD	SES	SES04	19920105		E
KELLEY	ALBERT J	DEP UNDER SEC INTL PROGS DOD	DOD	SES	SES06	19900819		E
KELLY	ROBERT WILLIAM	DEP ASST SEC (DRUG ENFORCE PLANS & SU...	DOD	SES	SES02			E
KHALILZAD	ZALMAY M	ASST DEP UNDER SEC POL PLAN DOD	DOD	SES	SES05	19910128		E
KNECHT	RONALD JAMES	SPEC ASST TO ASST SEC CCCI DOD	DOD	SES	SES02	19900201		E
KRIEG	KENNETH JOSEPH	EXEC ASST TO DEP SEC DOD	DOD	SES	SES02	19890726	19901109	E
KUNDAHL	GEORGE G	PRIN DEP ASST SEC RESERVE AFFS DOD	DOD	SES	SES06	19900225		E
KUNSBERG	PHILIP HATTON	SEC REP TO DEFENSE SPACE TALKS DOD	DOD	SES	SES04	19900110		E
LADD	KATHERINE DI...	DEP ASST SEC HEALTH & BUDGET PROG DOD	DOD	SES	SES04	19900603		E
LANIER	JACK O	PRIN DEP ASST SEC HEALTH AFFS DOD	DOD	SES	SES06	19900904		C

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
LAWRENCE	GAYLE ANDREW	EXEC DIR NCESGR DAR	DAR	SES	SES03	19901015		C
LIBBY	I LEWIS "SCO..."	PRIN DEP UNDER SEC STRATEGY RES DOD	DOD	SES	SES06	19891016		C
MARSHALL	ANDREW WALTER	DIR NET ASSESSMENT DOD	DOD	SES	SES06	19890724		E
MCKERNAN	KIM FOGAL	PRIN DEP ASST SEC FORCE MGMT & PERSON...	DOD	SES	SES01	19900307	19901104	E
MCKERNAN	KIM FOGAL	EXEC ASST TO DEP SEC DOD	DOD	SES	SES05	19901105		E
MCKERNAN	KIM FOGAL	ASST TO SEC DOD	DOD	SES	SES01	19890407	19900306	E
MENDEZ JR	ENRIQUE	PRIN DEP ASST SEC HEALTH DOD	DOD	SES	SES06	19900109	19900304	E
MILLER	JUDY ANN FRA...	PRIN DEP ASST SEC MRA & I DAF	DAF	SES	SES06			E
MORALES	DIANE KAY	DEP ASST SEC LOGISTICS & MATERIAL MGM...	DOD	SES	SES06	19900102		
MORENCY	DONALD CHARLES	DEP ASST SEC RESERVE AFFS DON	DON	SES	SES03	19900226		B
MUCKERMAN II	JOSEPH E	DIR EMERGENCY PLAN DOD	DOD	SES	SES03	19890129		D
NICHOLAS	DAVID RICHARD	DEFENSE ADV US MISSION TO NATO DOD	DOD	SES	SES06	19890706		C
NORDQUIST	MYRON H	DEP GENL COUNSEL DAF	DAF	SES	SES06	19900904		C
NORTON	WILLIAM GEORGE	DEP ASST SEC FORCE SUPPORT & PERSONNE...	DAF	SES	SES05			C
NORTON	WILLIAM GEORGE	DEP ASST SEC MNPWR R & M PERSONNEL DAF	DAF	SES	SES04	19900708		C
NYHOUS	TERRENCE L	EXEC DIR HOUSE AFFS DOD	DOD	SES	SES01	19901203		E
OWEN	MICHAEL W	PRIN DEP ASST INSTALLATIONS & LOGISTI...	DAR	SES	SES06	19900103		C
PTAK	ALAN CHARLES	DEP ASST SEC FOR POW/MIA AFFS DOD	DOD	SES	SES04	19920126		E
RATCLIFF	SARA B	DEP ASST SEC CIV PERSONNEL POL DOD	DOD	SES	SES04	19910929		E
REARDON	MICHAEL P	DEP ASST SEC RESERVE AFFS DAF	DAF	SES	SES04	19900508		C
REIS	VICTOR HERBERT	DIR DEFENSE ADVANCED RESEARCH PROJ AG...	DOD	SES	SES06	19901113	19911201	E
ROSE	WALDO BENNETT	PRIN DEP ASST SEC DON INSTALLATIONS &...	DON	SES	SES06	19900506		B
ROSTOW	VICTOR ALEXA...	PRIN DIR & COUNSELOR CONV FORCES & AR...	DOD	SES	SES02	19901014		D
ROUTSON	SAMUEL J	DIR MISSION ACTIVITIES SO/LIC DOD	DOD	SES	SES04	19901104		E
RUDMAN	WILLIAM NICH...	DEP UNDER SEC TSP DOD	DOD	SES	SES05			E
SCHEER	ROGER P	DEP ASST SEC MANPOWER & PERSONNEL RA DOD	DOD	SES	SES04			E
SILBERMAN	ROBERT S	PRIN DEP ASST SEC FORCE MGMT & PERSON...	DOD	SES	SES06	19901105		C
SILBERMAN	ROBERT S	DEP ASST SEC MPWR DON	DON	SES	SES06	19900129	19901103	C
SOKOLSKI	HENRY DAVID	DEP TO ASST SEC ISA DOD	DOD	SES	SES02	19910817		C
ST JOHN II	ADRIAN	JCS REP FOR CONV STAB TALKS & CHIEF M...	DOD	SES	SES04	19891022		E
STEWART	NINA JEAN	DEP ASST SEC OF DEF (COUNTERINTELLIGE...	DOD	SES	SES04	19910922		E
TAUSSIG JR	JOSEPH KNEFLER	ASST DEP UNDER SEC DON	DON	SES	SES04	19901029		E
TAYLOR	ROBERT WORTH	PRIN DEP ASST SEC PUB AFFS DOD	DOD	SES	SES05	19911222		E
TORELLI JR	NICHOLAS MARCUS	DEP ASST SEC PROD RESOURCES DOD	DOD	SES	SES04	19901126		E
VESSER	DALE ALLEN	ASST DEP UNDER SEC DOD	DOD	SES	SES05	19900129		E
WEINROD	WALTER BRUCE	DEP ASST SEC NATO/EUROPE DOD	DOD	SES	SES04	19891204		C
WERMUTH	MICHAEL ANTHONY	DEP ASST SEC DRUG ENFORCEMENT POLICY DOD	DOD	SES	SES04	19891031		E
WOLTHUIS	ROBERT K	DEP ASST SEC GLOBAL ISSUES DOD	DOD	SES	SES05	19900118		E
WOODS	MILLICENT WA...	DEP ASST SEC FAMILY SUPPORT EDUC & SA...	DOD	SES	SES05	19900305		E
WURZBERGER	WILLIAM CLARK	ASST TO SEC DOD	DOD	SES	SES01	19900307	19910515	E

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLRTG
ANDREWS	DUANE PERRY	ASST SEC - COMMAND CONT COMM &/INTELL...	DOD	PAS	PASFT	19891119		D
ATWOOD	DONALD JESSE	DEP SEC - DOD	DOD	PAS	PASFT	19890420		
BARKER	ROBERT BRAMLEY	ASST TO SEC - ATOMIC ENERGY DOD	DOD	PAS	PASFT	19890710		
BETTI	JOHN A	UNDER SEC - ACQUISITION	DOD	PAS	PASFT	19890807	19910619	
BROOK	DOUGLAS ALAN	ASST SEC (FINANCIAL MGMT) DAR	DAR	PAS	PASFT	19900305		C
CANN	GERALD ALLEN	ASST SEC (DEV & ACQUISITION) DON	DON	PAS	PASFT	19900312		
X CHENEY	RICHARD BRUCE	SECRETARY OF DEFENSE	DOD	PAS	PASFT	19890317		
CHU	DAVID S C	ASST SEC (PROG ANALYSIS & EVAL) DOD	DOD	PAS	PASFT	19890629		
CONVER	STEPHEN KAY	ASST SEC (RES & DEV) DAR	DAR	PAS	PASFT	19900305		
COOPER	JEROME G	ASST SEC (MANPOWER & RESERVE AFFS) DAF	DAF	PAS	PASFT	19891127		
CRAWFORD	SUSAN JEAN	INSP GENL DOD	DOD	PAS	PASFT	19891122	19911117	C
DONLEY	MICHAEL BRUCE	ASST SEC (FINANCIAL MGMT) DAF	DAF	PAS	PASFT	19891119		D
DORN	NANCY PATRICIA	ASST SEC (CIVIL WORKS) DAR	DAR	PAS	PASFT	19910722		
DUNCAN	ROBERT CLIFTON	DIR - OPERATL TEST & EVAL DOD	DOD	PAS	PASFT	19891119		
DUNCAN	STEPHEN M	ASST SEC - RESERVE AFFS DOD	DOD	PAS	PASFT	19890620		
FAGA	MARTIN C	ASST SEC (SPACE POLICY) DAF	DAF	PAS	PASFT	19890926		
FOREMAN	ANNE NEWMAN	UNDER SEC DAF	DAF	PAS	PASFT	19890926		
FRASER	DONALD CHARLES	DEP UNDER SEC - ACQUISITION DOD	DOD	PAS	PASFT	19911202		
GARRETT III	HENRY LAWRENCE	SECRETARY OF THE NAVY	DON	PAS	PASFT	19890515		
GRIBBIN III	DAVID JAMES	ASST SEC (LEG AFFS) DOD	DOD	PAS	PASFT	19890522		
HADLEY	STEPHEN JOHN	ASST SEC (INTL SECURITY POLICY) DOD	DOD	PAS	PASFT	19890623		
HAYNES II	WILLIAM JAMES	GENL COUNSEL DAR	DAR	PAS	PASFT	19900305		
HERZFELD	CHARLES MARIA	DIR - DEFENSE RES & ENGRG DOD	DOD	PAS	PASFT	19900312	19910508	
HOWARD	J DANIEL	UNDER SEC DON	DON	PAS	PASFT	19890807		
JEHN	CHRISTOPHER	ASST SEC (FORCE MGMT & PERSONNEL) DOD	DOD	PAS	PASFT	19891119		
KING	CRAIG S	GENL COUNSEL DON	DON	PAS	PASFT	19891119		
LIBBY	I LEWIS "SCO...	DEP UNDER SEC - POLICY DOD	DOD	PAS	PASFT			C
LILLEY	JAMES RODERI...	ASST SEC (INTL SECURITY AFFS) DOD	DOD	PAS	PASFT	19911202		
LIVINGSTONE	SUSAN MORRISEY	ASST SEC (LOGISTICS) DAR	DAR	PAS	PASFT	19891119		
LOCHER III	JAMES R	ASST SEC - SPEC OPS & LOW INTENS CONF...	DOD	PAS	PASFT	19891019		
MCCORMACK	ROBERT CORNE...	ASST SEC (FINANCIAL MGMT) DON	DON	PAS	PASFT	19891120		
MCMILLAN	COLIN RILEY	ASST SEC (PRODUCTION & LOGISTICS) DOD	DOD	PAS	PASFT	19900301		A
MENDEZ JR	ENRIQUE	ASST SEC (HEALTH AFFS) DOD	DOD	PAS	PASFT	19900305		E
O'DONNELL	TERRENCE	GENL COUNSEL DOD	DOD	PAS	PASFT	19891019		
X O'KEEFE	SEAN C	CHF FINANCIAL OFF - DOD	DOD	PAS	PASFT	19910107		C
X O'KEEFE	SEAN C	COMPTROLLER DOD	DOD	PAS	PASFT	19890522		C
PAGE SR	ROBERT WESLEY	ASST SEC (CIVIL WORKS) DAR	DAR	PAS	PASFT	19890620	19900901	
PETERSEN	ANN CHRISTINE	GENL COUNSEL DAF	DAF	PAS	PASFT	19891119		
POPE	BARBARA SPYR...	ASST SEC (MANPOWER & RESERVE AFFS) DON	DON	PAS	PASFT	19891121		D
X POWELL	COLIN LUTHER	CHMN - JOINT CHIEFS OF STAFF DOD	DOD	PAS	PASFT	19911001		
X POWELL	COLIN LUTHER	CHMN - JOINT CHIEFS OF STAFF DOD	DOD	PAS	PASFT	19890926	19910930	
REIS	VICTOR HERBERT	DIR - DEFENSE RES & ENGRG DOD	DOD	PAS	PASFT	19911202		E
RICE	DONALD B	SECRETARY OF THE AIR FORCE	DAF	PAS	PASFT	19890522		
ROWEN	HENRY S	ASST SEC (INTL SECURITY AFFS) DOD	DOD	PAS	PASFT	19890623	19910731	
SCHAFER	JACQUELINE E...	ASST SEC (INSTALLATIONS & ENVIROMENT)...	DON	PAS	PASFT	19900312		C
SHANNON	JOHN W	UNDER SEC DAR	DAR	PAS	PASFT	19890807		
STONE	MICHAEL P W	SECRETARY OF THE ARMY	DAR	PAS	PASFT	19890807		
WELCH JR	JOHN JAMES	ASST SEC (ACQUISITION) DAF	DAF	PAS	PASFT	19890809		
WILLIAMS	LOUIS A	ASST SEC (PUB AFFS) DOD	DOD	PAS	PASFT	19890522		
WINCUP	GARY KIM	ASST SEC (MANPOWER & RESERVE AFFS) DAR	DAR	PAS	PASFT	19891119		

PAGE 2
FOR CJH

DOD APPTS SINCE 1-21-89

09 Mar 92

LNAME	FNAME	PTITLE	DEPT	PTYPE	AGRAD	APPTDAT	VACATE	POLR1G
WOLFOWITZ	PAUL DUNDES	UNDER SEC - POLICY DOD	DOD	PAS	PASFT	19890511		
YOCKEY	DONALD JAY	DEP UNDER SEC - ACQUISITION DOD	DOD	PAS	PASFT	19900312	19910619	
YOCKEY	DONALD JAY	UNDER SEC - ACQUISITION	DOD	PAS	PASFT	19910620		

<u>NAME/TITLE</u>	<u>FULL FIELD BEGUN</u>	<u>PRESIDENTIAL APPROVAL</u>
LIVINGSTONE, Susan Asst. Secretary (Installations and Logistics) US Army	08/11/89	09/26/89
McMILLAN, Colin Asst. Secretary (Production and Logistics) OSD	08/15/89	07/26/89
MENDEZ, Enrique Asst. Secretary (Health Affairs) OSD	09/15/89	09/11/89
WINCUP, G. Kim Asst. Secretary (Manpower & Reserve Affs) US Army	08/31/89	10/06/89

The counsel's office informs me that two of the candidates, Susan Livingstone and Kim Wincup, should be ready for nomination by the end of this week.

Secretary Cheney has not recommended any candidates to fill four currently vacant presidential appointments. The four job vacancies are listed below:

- Deputy Under Secretary (Acquisition), OSD
- Director, Defense Research & Engineering, OSD
- Assistant Secretary of the Navy
(Research, Development & Acquisition)
- Assistant Secretary of the Navy
(Installations & Environment)

cc: C. Boyden Gray

PF
THE WHITE HOUSE
WASHINGTON

Nov. 15, 1989

TO:

Chase

FROM:

ROSCOE B. STAREK, III
Deputy Assistant to the President
and Deputy Director of Presidential Personnel

CONFIDENTIAL

Attached are the materials
Kim McKernan handed me at
our lunch yesterday.

The list of PPO referrals is
rather broad and Tom/Debbie
indicate that only 10 or so were
really PPO PDS referrals. The
records for the SES/SKC
referrals are more accurate.

For

CHENEY, Richard

DOD POLITICAL APPOINTMENTS

DoD Presidential (PAS) Appointments

- **23** of all 44 DoD PAS recommendations have been either recommended by Presidential Personnel or recruited to comply with the President's outreach objectives as well as because of their specific background and qualifications.

Dick Cheney	Don Atwood	Paul Wolfowitz	Don Rice
Dave Gribbin	Pete Williams	Bob Page	David Chu
Colin McMillan	Craig King	Bob McCormack	Mike Stone
Doug Brook	Anne Foreman	Susan Livingstone	Barbara Pope
Gary Cooper	Hank Mendez	Ann Petersen	Susan Crawford
John Shannon	Charles Herzfeld	Jacqueline Schafer	

- * A PAS appointment was also offered to former Cong. Tommy Hartnett who withdrew his candidacy.

SES and Schedule C Appointments

- **44** Bush/Quayle campaign workers with temporary assignments at DoD are now being transitioned into permanent positions as Presidential Personnel (PPO) requested.
- **35** of the Schedule C recommendations forwarded to PPO to date have been clerical secretary (steno) positions for which PPO has made no referrals. (Approximately 60 of DoD's Schedule C positions are clerical)

Examples of Action on PPO Referrals:

Seth Cropsey - Principal Deputy Assistant Secretary of Defense (SOLIC)
Preston Moore - offered Principal Deputy Assistant Secretary of the Army (FM)
Jim Altmeyer - offered Deputy Assistant Secretary of Defense for Reserve Affairs
Mike Retzer - offered Principal Deputy Assistant Secretary of the Army (FM)
Henry Sokolski - Deputy to Assistant Secretary of Defense (ISA)
Bruce Weinrod - Deputy Assistant Secretary of Defense (ISP)
Van Hipp - Deputy Assistant Secretary of the Army
Phil Bond - Special Assistant to ASD (Legislative Affairs)
Tom Houston - Special Assistant to ASD (Public Affairs)
Kien Pham - Special Assistant to Assistant Secretary of Defense (ISA)
Mark Bitterman - Special Assistant to ASD for Legislative Affairs
Bill Rudman - Deputy Under Secretary of Defense for Trade Security Policy
Chris Cimko - Public Affairs Specialist (Public Affairs)
Tom Van Hare - Assistant for Administration and Budget (ISA)
David Herron - Staff Assistant (Navy)
Kelly Schaben - South American Country Director (ISA)
Karl Stegenga - Special Assistant to ASD (Legislative Affairs)
Tom Sullivan - Special Assistant in Special Operations & Low Intensity Conflict
Al Ptak - offered Special Assistant to USD(A)

PPO Referrals Under Consideration:

Diane Morales	Hank Cooper
Jack Davis	Jerry Gideon
Pat Hines	Jack Coleman

DOD APPOINTMENT DENIALS

- 1) Clifton Farmer
Chauffeur to the Deputy Secretary of Defense
 - Outreach; born & raised in the District of Columbia
 - DoD chauffeur since 1969, personal chauffeur to Weinberger and Carlucci
 - Position converted to non-career at the request of the DepSecDef to give Mr. Farmer a salary increase
- 2) Susan C. Lester
Confidential Assistant to the Military Assistant to Secretary Cheney
 - Registered Republican
 - Schedule C secretary at the Department of Defense since 1986
 - Has the necessary security clearances
- 3) Kay Thomas
Staff Assistant to the Secretary of the Army
 - Voted in the Virginia Republican primary
 - Schedule C secretary for Mike Stone, the new Sec. of the Army, since 1986
 - Many years of affiliation with the Republican party
- 4) Madeline C. Aldrich
Staff Assistant to the Secretary of the Army
 - Registered Republican, voted in Virginia primary
 - Schedule C secretary at DoD since 1985, worked for Secretary Stone
 - Recommended by Senator Warner
- 5) Mary Frey
Confidential Assistant to Under Secretary of Defense for Acquisition
 - Registered Rep., voted in Va. primary, has distributed campaign literature
 - Schedule C secretary since 1981
- 6) Sharron S. Sansom
Special and Confidential Assistant to the Secretary of the Air Force
 - Registered Republican
 - Worked for Secretary Rice at DoD and OMB from 1965 to 1970
- 7) Janice Barbieri
Director, Directorate for Programs, Public Affairs
 - Registered Republican, served on Nixon's campaign committee in 1972
 - Wrote speeches for Sen. Hayakawa in 1980 in support of Reagan-Bush campaign
 - Political appointee at the White House from 1982-1984, where she worked for Secretary Cheney, and at the State Department 1984-present

8) Margaret Haberstroh Cifrino
Action Officer, Directorate for Programs, Public Affairs

- Registered Republican
- Schedule C appointee at DoD since 1981 in two different positions

9) Douglas R. Graham
Deputy Assistant Secretary of Defense for Strategic Defense (ISP)

- Republican, voted in the Virginia primary
- Lead the George Bush for President campaign at Amherst College in 1979-80; was the Western Massachusetts Director of College Republicans and headed the Reagan/Bush Campaign at Amherst
- Experience at DoD as Deputy Assistant Secretary for Legislative Affairs

10) Robert K. Wothius
Deputy Assistant Secretary of Defense for Global Affairs (ISA)

- Republican, registered in Utah
- Recommended by Senators Garn and Hatch
- Special Assistant in the Ford White House with Secretary Cheney
- DoD experience as political appointee in International Security Affairs

11) John D. Christie
Director of Program Integration OUSD/A

- This position was formerly occupied by a career civil servant; the decision was made to convert the billet to non-career to allow for greater flexibility in the future
- The position is very technical; Mr. Christie has a Ph.D. in Mechanical Engineering from MIT
- Mr. Christie is a former career civil servant, and consequently, has no political background because he was hatched
- He also has DoD experience serving as Principal Deputy Assistant Secretary for Program Analysis & Evaluation from 1972 to 1976

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Memo	From C. Boyden Gray to POTUS Re Responses to Congressional inaction (2 pp.)	3/12/92	P-5 Open on Expiration of PRA (Document Follows) By <u>OSI</u> (NLGB) on <u>6/7/06</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed: 11/22/2004	OA/ID Number: 05826
FOIA/SYS Case #: 1999-0277-F	Appeal Case #:
Re-review Case #: 2005-0368-S	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

THE WHITE HOUSE
WASHINGTON
March 12, 1992

32 MAR 12 P4:08

MEMORANDUM FOR THE PRESIDENT

FROM: C. BOYDEN GRAY 
SUBJECT: Responses to Congressional Inaction

I have identified three initiatives that you might take on or about March 20. If any look promising, we can finish up the work needed to prepare for your final decision.

I. Proposals to Cancel Congressional Pork Items

Congress, as you know, is likely to ignore your call for elimination of 246 programs costing nearly \$5 billion, as well as other pork-barrel expenditures. Under the Impoundment Control Act you can propose rescissions of unused 1992 budget authority for such programs. This would allow you to defer obligating the money for 45 days, after which it would have to be spent unless Congress adopted your proposal.

However, under the statute one-fifth of either chamber can force a vote on your proposals. Thus, although Congress is unlikely to approve them, they can be forced to vote them down. There may be value in sending up a series of such proposals (through a "Pork of the Day" message?), and forcing embarrassing votes (like Senator Gramm's plan to force a vote each week on your crime bill).

II. Executive Order on Logging of Congressional Contacts

As you know, Congress has not responded to your call for legislation curbing the role of PACs in Federal election campaigns. Nor has Congress taken any meaningful action to prevent abuses like those associated with the Keating Five scandal.

A partial solution would be to throw more light on the practice of congressional interventions in the activities of Executive agencies. You could issue an Executive Order requiring employees in the Executive branch (including "independent" agencies) to log and disclose certain kinds of inquiries from Members of Congress and their staffs. This will enable your Inspectors General, the press, and watchdog groups like Common Cause to find and publicize suspicious patterns of congressional intervention.

Senator Dole has proposed legislation along these lines, but you already have the authority to order the requisite logging and disclosure. Issuing an Executive Order will be unpopular with some in Congress, but it should be well received by the public.

III. Partial Implementation of Beck Decision through Executive Order

Once again bowing to the special interests, Congress has ignored your call for legislation to enforce the Supreme Court's 1988 *Beck* decision. That decision, as you know, protects employees from compulsory payments to labor unions if those

payments are used for activities (such as political activities) unrelated to collective bargaining. For affected individuals in the unionized industries, hundreds of dollars may be at stake each year.

We hope that the Labor Department and the NLRB will eventually take all appropriate steps to implement *Beck*. Right now, however, you could issue an Executive Order requiring Federal agencies and/or Federal contractors to notify employees of their *Beck* rights. Although this is not an adequate substitute for the actions that the Labor Department and the NLRB should undertake, it would put significant sums of money in the pockets of workers and would drive a wedge between them and their union leaders.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03a. Memo	From Phillip Brady to Sam Skinner Re Proclamation (2 pp.)	3/26/92	P-5 Open on Expiration of PRA (Document Follows) By <u>ED</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

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(b)(9) Release would disclose geological or geophysical information

THE WHITE HOUSE
WASHINGTON

March 26, 1992

MEMORANDUM FOR SAMUEL K. SKINNER

FROM: Phillip D. Brady

SUBJECT: Proclamations

4/1 To Phil
Brady for
drafted H
Saying - no pro
without Cong action

Pursuant to your request, please be advised with respect to the attached list of proclamations that 1 was issued by President Reagan, 29 were done by tradition, not by Presidential initiative, and 3 were done pursuant to a congressional resolution. The remaining 12 that were issued at the President's own initiative include 2 for Desert Storm (the Day of Prayer and Days of Thanksgiving), and 1 for Independence Day (also Desert Storm related). Only in a very few instances have proclamations been issued for commemorative events, such as that sought by the Vietnam Veterans of America.

In sum, we have attempted to limit the issuance of Presidential proclamations to those issued by tradition and to those requested by Congressional resolutions, with relatively good success. It is certainly possible to make an exception along the lines requested by VVA, but, as well exemplified by this case, each exception increases the pressure to have the President issue proclamations for other potential worthy causes without congressional request.

In that regard, it's notable that the number of Congressional requests for proclamations has grown dramatically over the years. In 1975-76, there were 10 resolutions requesting proclamations; by 1991-92, 192 such resolutions passed the Congress and resulted in Presidential proclamations. This is without even taking into account the number of proclamations issued by tradition. The attached articles from The Washington Post are illustrative of the proclamation proliferation problem.

Also, consideration should be given to whether it is advisable to issue a proclamation at the request of one of several veterans groups, most of which include Vietnam veterans in their membership and represent their interests as well as the interests of all veterans. (Public Liaison notes that VVA is the smallest of the major veterans' groups with Vietnam veterans as members.)

VVA has indicated through its commercial marketing organization that it wants to use the VVA's initiation of the proposed proclamation as part of a membership financing drive.

The other veterans organizations are not pressing for the issuance of a proclamation, although they do not oppose it publicly. Certainly, any proclamation we did issue would be broad-based, but it would seem that the initial request for an extraordinary proclamation such as that requested here should likewise be broad-based.

Finally, it should be noted that VVA representatives were informed of the procedural requirement for a Congressional resolution requesting a Presidential proclamation seven months ago. It would appear that such a resolution would pass easily, given the level of support VVA indicates they have in Congress, yet as of yesterday, no legislation had been introduced.

Hope this is helpful, and please don't hesitate to ask if I can provide further information.

P.S.: As we discussed, with respect to the assertion in a recent letter that we opposed issuing a proclamation because it "would cheapen the President's signature," please be advised that all relevant White House officials specifically deny ever making any such statement. Rather, the only contacts with VVA were to advise as to the appropriate procedure for obtaining a Presidential proclamation.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03b. Memo	Memo on request of Vietnam Veterans of America (4 pp.)	n.d.	P-5 Open on Expiration of PRA (Document Follows) By <u>CDL</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

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*Sharon get all this
down to White House for
Sam's personal attention* *(RHM)*

MEMO ON REQUEST OF VIETNAM VETERANS OF AMERICA

On October 23, 1991, James Brazee, President of Vietnam Veterans of America wrote to President, asking him to issue a Presidential Proclamation declaring 1992 "The Year of the Vietnam Veteran" (Copy attached)

On October 24, 1991, Brazee met with the President & Derwinski, presenting him with a lithograph of Desert Storm (copy of photo attached). At the meeting, the President said, "Isn't there something we can do for the Vietnam veterans?" Brazee said, yes, they would like the aforementioned proclamation. The President indicated he would like to do it.

On October 24, 1991, Brazee wrote another letter to the President re the proclamation (Copy attached)

On December 27, 1991, Derwinski wrote to Skinner, urging approval. (Copy attached)

John Minnick (Vietnam Veterans) met with Skinner around Christmas period. Skinner was in favor of it. Minnick was told around New Years Day by Derwinski it was "done deal". Minnick has been talking with Lee Ann Metzger & Bill Caldwell of White House Public Liaison. Caldwell told him project was "go". Then he was told by someone in Phil Brady's office at White House that it wasn't going to happen because signing such a proclamation would "cheapen the President's signature".

On March 3, 1992, Dick Austin wrote to Ron Kaufman and Sam Skinner (Copies attached), urging approval.

ALSO ATTACHED:

List from the Congressional Research Service, Library of Congress, listing 1989 & 1991 Presidential Proclamations (signed by the President on his own, without a resolution of the Congress.)

*Sam, there is
plenty of
precedent*

*This is just a
little minuscule thing
the President can take
credit for
WITHOUT
the Congress!*

*It ought to be done
Michel!*

- 1) Proclamation #5931
January 9, 1989
National Sanctity of Human Life Day *(By tradition, since 1984)*
- 2) Proclamation #5950
April 6, 1989
National Consumers Week *(By tradition, since 1982)*
- 3) Proclamation #5952
April 10, 1989
National Volunteer Week *(Presidential Initiative)*
- 4) Proclamation #5953
April 12, 1989
Crime Victims Week *(Presidential Initiative)*
- 5) Proclamation #5954
April 13, 1989
Pan American Day and Pan American Week *(By tradition, since 1930)*
- 6) Proclamation #5961
April 28, 1989
National Arbor Day *(Presidential Initiative)*
- 7) Proclamation #5968
May 2, 1989
Fire Prevention Week *(By tradition, since 1925)*
- 8) Proclamation #5971
May 5, 1989
World Trade Week *(By tradition, since 1948)*
- 9) Proclamation #5972
May 8, 1989
Asian/Pacific American Heritage Week *(By tradition, since 1979)*
- 10) Proclamation #5973
May 8, 1989
Small Business Week *(By tradition, since 1964)*
- 11) Proclamation #5977
May 12, 1989
National Farm Safety Week *(By tradition, since 1944)*

- 4
- 11) Proclamation #6289
May 7, 1991
Small Business Week
(by tradition, since 1964)
 - 12) Proclamation #6291
May 13, 1991
World Trade Week
(by tradition, since 1948)
 - 13) Proclamation #6304
June 11, 1991
Independence Day
(Presidential initiative (because of Desert Storm))
 - 14) Proclamation #6324
August 20, 1991
National Awareness Month for Children With Cancer
(presidential initiative)
 - 15) Proclamation #6326
August 22, 1991
National Campus and Security Awareness Week
(by congressional request, H.J. Res 142 passed House 8/1/91, passed Senate amended on 8/2/92. Senate amendment was unintended. Issued per request from Congressman Goodling.)
 - 16) Proclamation #6329
September 3, 1991
Minority Enterprise Development Week
(by tradition, since 1984)
 - 17) Proclamation #6333
September 10, 1991
General Pulaski Memorial Day
(by tradition, since 1929)
 - 18) Proclamation #6336
September 13, 1991
Energy Awareness Month
(Presidential initiative. (Note: Energy Education Day issued by congressional request in 1980, 1982, 1984, + 1986))
 - 19) Proclamation #6338
September 23, 1991
Fire Prevention Week
(by tradition, since 1925)
 - 20) Proclamation #6360
October 18, 1991
National Consumers Week
(by tradition, since 1982)

- 5
- 21) Proclamation #6362
October 21, 1991
United Nations Day (by tradition, since 1948)
 - 22) Proclamation #6377
November 20, 1991
National Farm-City Week (by tradition, since 1956)
 - 23) Proclamation #6390
December 9, 1991
Human Rights Day, Bill of Rights Day, and Human Right's Week (by tradition, since 1941)
 - 24) Proclamation #6397
December 20, 1991
National Sancy of Human Life Day (by tradition, since 1984)

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03c. Letter	From James L. Brazee, Jr. to POTUS Re Proclamation for Vietnam Veterans of America (1 pp.)	10/23/91	P5 Open on Expiration of PRA (Document Follows) By <u>61</u> (NLGB) on <u>6/7/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

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(b)(9) Release would disclose geological or geophysical information



Vietnam Veterans of America, Inc.
1224 M Street, NW
Washington, DC 20005-5183

(202) 628-2700
(202) 628-5880 fax

October 23, 1991

President George Bush
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500

Dear President Bush:

In recent years, the citizens of this nation have rightly begun to appreciate the sacrifices made by the participants in America's most unpopular war. Beginning with the dedication of the Vietnam Veterans Memorial here in the nation's capitol and culminating in the stunning victory of American forces in Operation Desert Storm, the nation is finally prepared to absorb into its consciousness the most obvious lesson of Vietnam. No matter what is believed about the wisdom of the nation's foreign or defense policies, those beliefs cannot be reflected in the public's attitudes toward the individuals deployed in a military engagement.

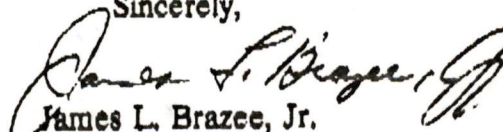
In recognition of this long overdue societal catharsis, the Vietnam Veterans of America (VVA) is preparing a celebration of Vietnam veterans beginning next year and leading up to the 10 year anniversary of the dedication of the Vietnam Veterans Memorial on Veterans Day 1992. To make next year a truly historic year for Vietnam veterans and to highlight the positive contributions of Vietnam veterans, we request the issuance of a Presidential Proclamation declaring 1992 "The Year of the Vietnam Veteran."

Mr. President, while we fully understand your position on the issuance of such proclamations without legislative action, you may be positively certain that making an exception in this case would in no way diminish the meaning or value of your signature. For far too long, Vietnam veterans have been cast in the American psyche as victims rather than productive, taxpaying, patriotic Americans.

Our plans for next year's celebrations are upbeat and designed to change these perceptions while bringing significant healing to this generation of veterans and to the nation. A proclamation issued on your initiative rather through the imprimatur given by Congressional action would constitute an important landmark in putting the most painful legacies of the Vietnam war behind us.

We would welcome an opportunity to present our plans for 1992 to you or your staff at any time you desire.

Sincerely,


James L. Brazee, Jr.
President

Withdrawal/Redaction Sheet

(George Bush Library)

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03d. Letter	From James L. Brazee, Jr. to POTUS Re Proclamation for Vietnam Veterans of America (1 pp.)	10/24/91	P/5 Open on Expiration of PRA (Document Follows) By <u>CSL</u> (NLGB) on <u>6/7/05</u>	

Collection:

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Vietnam Veterans of America, Inc.
1224 M Street, NW
Washington, DC 20005-5183

(202) 628-2700

October 24, 1991

President George Bush
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear President Bush:

Thank you for the opportunity to meet with you at the White House yesterday to present you with our commemorative "Desert Storm" lithograph.

On behalf of all Vietnam veterans, let me thank you again for your recognition of some of the valuable lessons of the Vietnam War in the prosecution of Operation Desert Storm and in your speeches.

Mr. President, I was heartened by your response to our request for a Presidential Proclamation declaring 1992 "The Year of the Vietnam Veteran." As indicated in our meeting, you can directly issue such a proclamation.

Your evidenced desire to provide recognition to Vietnam veterans can be fulfilled through your proclamation. Vietnam Veterans of America is already planning its "*Standing Tall - Together*" national campaign, a series of events and celebrations next year honoring the positive contributions of Vietnam veterans.

Your proclamation can serve as the cornerstone of this program, designed to put the painful legacies of the Vietnam War behind us. We expect other veterans service organizations to develop programs of their own. As the only group exclusively representing Vietnam veterans, however, we intend to be the lead organization.

We will immediately begin work on the proclamation with our good friend, Secretary of Veterans Affairs Ed Derwinski, and remain in close contact with appropriate members of your staff.

Again, thank you Mr. President and Godspeed on your upcoming mission for peace in the Middle East.

Sincerely,

James L. Brazee, Jr.
President

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03e. Memo	From Ed Derwinski to Sam Skinner Re Request for Presidential proclamation (1 pp.)	12/27/91	P-5 Open on Expiration of PRA (Document Follows) By <u>CDL</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
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Marilyn

December 27, 1991

MEMORANDUM TO: Samuel Skinner
Chief of Staff
The White House

FROM: Edward J. Derwinski
Secretary of Veterans Affairs

SUBJECT: Request for Presidential Proclamation

The Vietnam Veterans of America are asking for a Presidential Proclamation declaring 1992 the year of the Vietnam Veteran. They have requested that the President issue such a Proclamation without the usual Congressional action.

1992 will mark the 10th anniversary of the dedication of the Vietnam Veterans Memorial here in Washington. The organization intends to make this a national, year long celebration. And will include a great deal of local community involvement. The main thrust of this endeavor will be to publicize the contributions that Vietnam Veterans have made both locally and nationally since their return from that conflict.

Such a Proclamation issued directly by the President would signify to the Vietnam Veterans of America as well as the nation as a whole, this administration's continued support of our returning service men and women.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03f. Proclamation	Draft Presidential: The Year of the Vietnam Veteran (1 pp.)	n.d.	P 7 Open on Expiration of PRA (Document Follows) By <u>61</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
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DRAFT

DRAFT

THE YEAR OF THE VIETNAM VETERAN
"STANDING TALL - TOGETHER"

BY THE PRESIDENT OF THE UNITED STATES OF AMERICA

A Proclamation

Veterans of the war in Vietnam continue to make innumerable contributions to the well-being and bounty of the United States of America.

In recent years the American people have rightly begun to appreciate and applaud the sacrifice and dedication of these veterans. Many of these men and women, the youngest soldiers, sailors, airmen, Marines and Coast Guard our nation has ever sent to war, were often treated with disdain upon returning home.

Never again should the public's attitudes towards the wisdom of the nation's foreign or defense policies be reflected in the treatment of the individuals deployed in a military engagement.

In spite of innumerable obstacles, these veterans, like those who served their country before and since, have integrated themselves into the fabric of the nation and, in many cases, assumed the mantle of leadership in America. Today, Vietnam veterans are powerful forces in science, business, politics, the arts and the military. More than one hundred members of the 102nd Congress saw service during the war in Vietnam.

It is appropriate that the year that marks the tenth anniversary of the dedication of the Vietnam Veterans Memorial in Washington, D.C., a place of solemn reflection for Vietnam veterans and all citizens, be a special time for Vietnam veterans. More than 58,000 names etched on the panels that make up that memorial, pay tribute to the men and women who served their country during a very difficult time and made the ultimate sacrifice for their country.

It is also fitting and necessary that this year be a time to celebrate the accomplishments and contributions of those special Americans who returned home from that war to claim their rightful place alongside the veterans who preceded them. In our country, there are over 8 million Americans who served in our armed forces during the war in Vietnam - living memorials to the strength of our nation.

NOW, THEREFORE, I, GEORGE BUSH, President of the United States of America, do hereby proclaim that _____ through _____, to be "The Year of the Vietnam Veteran." I call on all Americans to join this celebration and participate in the many historic and ambitious nationwide programs and events. I also call on all Federal, State, and local government officials to organize and participate in events in their communities designed to honor Vietnam veterans. I encourage all veterans and civic organizations to join together during this year of celebration for Vietnam veterans and the nation.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03g. Memo	From Leigh Ann Metzger to the Chief of Staff Re Vietnam Veterans of America Request (2 pp.)	3/4/92	P-5 Open on Expiration of PRA (Document Follows) By <u>CDL</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

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March 4, 1992

MEMORANDUM FOR THE CHIEF OF STAFF

FROM:

LEIGH ANN METZGER

SUBJECT:

VIETNAM VETERANS OF AMERICA REQUEST

BACKGROUND

Last November, several members of the Vietnam Veterans of America organization came to the White House to meet with me and my assistant for veteran issues, Bill Caldwell. In that meeting Jim Brazee, president of VVA, outlined their campaign for the next year which is entitled "The Year of the Vietnam Veteran".

As you can see from the literature they have several activities planned including a nationwide locator sign-up operation for Vietnam Veterans at malls to help them find combat buddies. They are also planning "Reunion and Honor" celebrations around the country.

Another key part of the plan involves a presidential proclamation announcing 1992 as the "Year of the Vietnam Veteran". Brazee asked that we forego the traditional process of having the proclamation go through Congress and instead asked that we have the President sign it unilaterally. I informed Mr. Brazee that was not process here but that I would check with the Staff Secretary's office. Brady has said that all proclamations must go through the legislative process to prevent the flood of requests that would no doubt result from a change in that policy.

Since November I have encouraged the VVA to go through Congress and we would be happy to work with them on an event appropriate for signing. They have instead tried to increase the pressure on the White House to put out a proclamation directly.

SUMMARY

- 1) Process is the White House's only concern. We agree that the Vietnam Veteran is an important constituency and want to work with all the Vietnam veteran organizations to send the President's message.
- 2) There is some question about the use of the proclamation as a possible fundraising tool for the VVA. They have spent an enormous amount of time on the quest for a proclamation so there is some concern that it might be part of a package designed to increase funds.

Handwritten notes:
Holed / Two week
MAR 23 1992
Bob Mueller
will try to
get a Proclamation
through
3/16

- 3) The VVA has not always been a friend. In fact, there are several other Vietnam veteran organizations and even the major three (VFW, American Legion, and DAV) have good numbers of Vietnam veterans among their membership. We have been concerned about doing something for one organization particularly when this group has often been on the more radical side of issues in the past.
- 4) The White House has recognized Vietnam veterans and has plans for continued outreach throughout the year. Clearly the President's constant reference to Vietnam during the Persian Gulf crisis signified his concern for this group. Just last December there was a meeting with the President and the board of the Vietnam Wall War Memorial Foundation which included a representative from the VVA. It was the first of such activities to commemorate the 10th anniversary of the Vietnam Wall.
- 5) There has been a schedule proposal for the President and the First Lady to visit the Vietnam Wall sometime this spring. The original request was for March 26 which will mark the 10 year anniversary of the ground breaking for the Memorial in 1982.

A Day (or Month or Year) in the Sun

'Commemoratives' Accounted for Much of Legislation Enacted in '91

By Helen Dewar
Washington Post Staff Writer

Diseases were big on Capitol Hill last year. So were ethnic groups, veterans, families and trees. But nothing was honored quite so grandly as the Gulf of Mexico.

What all these disparate groupings have in common was being chosen by Congress—through an arcane process that goes back nearly a century—to be recognized by having days, weeks, months, years or even decades named after them.

In fact, these "commemoratives" accounted for nearly one-third of all legislation that was enacted during the first session of the 102nd Congress. About 70 of the 243 bills that were passed and signed into law by President Bush addressed the nation's problems, needs and interests by naming portions of the calendar in their honor.

Money may be in short supply to expand child nutrition programs or national forests, but Congress showed it had not forgotten them by designating March 4-10 as "National School Breakfast Week" and June as "National Forest System Month."

Dutch Americans, German Americans and a dozen other such Americans got their days (and Ellis Island got New Year's Day). The 200th anniversary of Portuguese-American relations was commemorated; so was the Vermont bicentennial. All kinds of veterans were recognized: old, young and female.

Firefighters were honored on Oct. 8; "radon action" was proclaimed Oct. 13-19. Country music, crime prevention and breast cancer awareness shared the month of October as a whole. World food got only one day (Oct. 16) but with a promise of a second day of recognition in 1992.

A chilling variety of diseases that had not gotten their own special day or week in recent years got one last year.

There was "National Red Ribbon Week for a Drug-Free America" (Oct. 19-27), along with just plain "National Red Ribbon Month" (November).

And for reasons that undoubtedly have something to do with the political clout of gulf-state lawmakers, the Gulf of Mexico got all of 1992.

These and other tantalizing tidbits were contained in a slim issue



of the Congressional Record, published Jan. 3, the day that the first session of the 102nd Congress officially ended and the second session formally opened.

The "resume of congressional activity" for 1991 attempted to quantify Congress's successes and failures in statistical terms: The House and Senate spent more than 150 days in session, including 1,201 hours and 44 minutes for the Senate and 938 hours and 34 minutes for the House.

The two houses together passed 1,218 measures—626 for the Senate, 592 for the House—out of a total of 7,758 introduced in both bodies. Of the 45,369 nominations received from the executive branch, 45,180 were confirmed. There were 280 ye-or-nay votes in the Senate, 238 in the House. The president vetoed four bills, and all were sustained.

It was not a particularly gripping tale.

There was only a three-line description ("To authorize the use of United States Armed Forces pursuant to the United Nations Security Council Resolution 678") to describe the somber, historic debate over whether to go to war in the Persian Gulf in early 1991. The X-rated hearings on the nomination of Clarence Thomas to the Supreme Court, which held the nation in thrall for days, were lost in the statistics-only summary of confirmations.

But the bill-by-bill listing of successful legislation underscored the volume of commemorative legislation, which can be put on track for approval by any member as long as it conforms to certain rules and the sponsor can get signatures from at least half of his or her colleagues.

Members have periodically attempted to scuttle the whole process as a waste of time and money or to turn the designations over to an independent commission, as Rep. Dave McCurdy (D-Okla.) has been proposing for most of the past decade.

In 1990, McCurdy surveyed his colleagues and found that most thought their time could better be spent on legislative issues. When members were asked to rank commemoratives on a scale of 1 to 10, they came out as 10th in priority for nearly half of those who responded to McCurdy's poll.

"Commemoratives are not a harmless vice," he said in a statement at the time. "They are enhancing a public perception that Congress is wasting time on trivia. Many of them do not even hold national significance but are simple pandering to special interest groups."

But inertia is a powerful force in Congress, and the calendar moves on. An aide to McCurdy noted last week that the first "Dear Colleague" letter of 1992 asked McCurdy's support to designate next month as "National Grapefruit Month."

JAN 13 1992

The Washington Post, p. A-15.

1/13/92

A Propensity for Proclamations ^{WP 8/27}

Dixon Likely to Break District Record for Ceremonial Citations

By Rene Sanchez
Washington Post Staff Writer

Mayor Sharon Pratt Dixon has pleaded for time and patience in dealing with the District's biggest problems, but her administration is tackling one small job with a vengeance: ceremonial proclamations.

It won't be long now, city officials say, before Dixon establishes a D.C. government record for issuing honorary documents and declaring honorary days, weeks and months in one year.

Already, the city has cranked out nearly 1,700 formal proclamations bearing Dixon's name, an avalanche of praise for everything from local elder statesmen and heroic commu-

nity workers to tap dancing and tennis.

Many of the tributes are serious. Others are . . . courteous.

Four days last week, for example, were officially designated to salute water beds. (The National Waterbed Retailers Association was in town.)

Last spring, there was Drinking Water Week. And later, decrees for D.C. Statehood Month, Insurance Saleswomen Month and—just about the time Dixon unveiled plans to dismiss 2,000 city workers—Controlling High Blood Pressure Month.

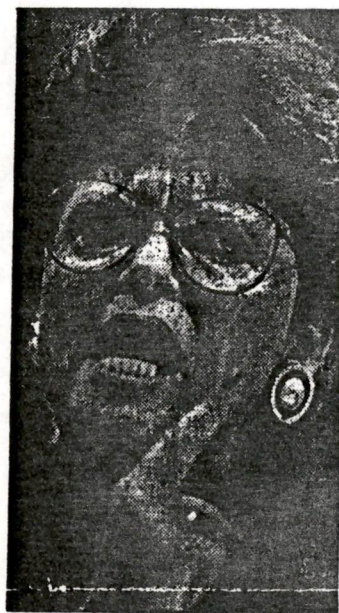
Never in all the time Marion Barry held the mayor's office, officials say, did the District honor or declare more than 1,900 things annu-

ally. And the last few years, with Barry mired in scandal, have been especially lean ones for the five-member staff in the D.C. Ceremonial Services Office.

"Things had been very, very slow for a while," said Richard Phipps, the city's proclamation chief for the last four years. "But now, it's like people are killing for this stuff. It never stops."

In the first four months after her inauguration, Dixon handed out about 1,100 proclamations, an average of 10 a day. For perspective, consider:

During the same stretch in 1989, Barry gave out a mere 277. Last year, New York City, which has
See PROCLAMATIONS, B8, Col. 1



SHARON PRATT DIXON
... 1,100 in first four months

Dixon Setting Record Pace For Issuing Proclamations

PROCLAMATIONS, From B1

more than 10 times as many residents as the District, issued a grand total of 600 proclamations.

"They've done how many this year? 1,600?" gasped Marjorie Mortensen, New York's lone ceremonial proclamation worker. "Just how many people do they have working on those things down there?"

Dixon aides say the proclamation frenzy is a reflection of both the mayor's popularity and, perhaps, the city's vanity.

"This is a very status-conscious town," Phipps said.

The mayor's proclamations are separate from the D.C. Council's ceremonial work. Its 13 members issue hundreds of their own proclamations each year. Those require full council approval. Occasionally, they ignite citywide debate, as in 1989, when the council passed a resolution introduced by Harry Thomas Sr. (D-Ward 5) honoring Nation of Islam leader Louis Farrakhan.

So far, Dixon has issued five Keys

to the City—most recently, to international soccer star Pele and to the D.C. National Guard for its service in the Persian Gulf. That's as many as Barry gave out in his last three years.

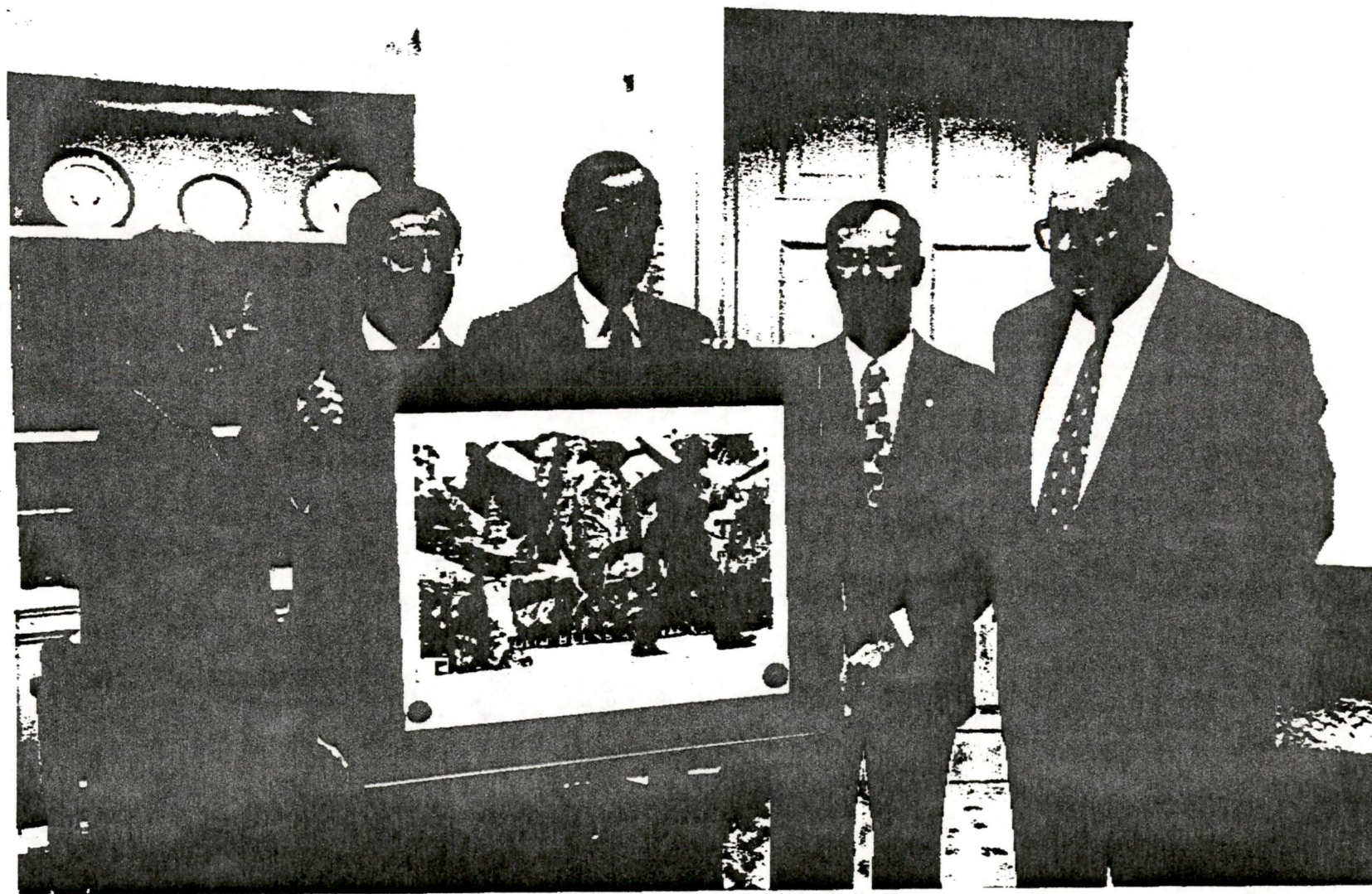
She has honored scores of ordinary residents, neighborhood groups and family reunions with proclamations, and has declared days, weeks or months for dozens of causes, politicians, celebrities and visiting conventions.

There's a simple procedure to apply for a mayoral proclamation: Just ask.

The ceremonial office reviews each request, and for questionable calls it defers judgment to the city's secretary.

This year, the city has chosen not to grant a proclamation request from the Church of Scientology, for example, and it's not so sure about a request from a group representing supermarket tabloids.

"We definitely have standards," Phipps said. "But so far, there aren't many examples of us turning something down. It's been rough."



President George Bush accepts Vietnam Veterans of America's (VVA) special limited edition "Desert Storm" lithograph, honoring the men and women of Operation Desert Storm, from VVA President James L. Brazee. Accompanying Brazee are VVA Past President Mary Stout, Executive Director Paul S. Egan and Secretary of Veteran Affairs, Edward J. Derwinski.

THE WHITE HOUSE
WASHINGTON

DCF HAS SEEN

DATE: 3/31/92

TO: SAMUEL K. SKINNER

FROM: PHILLIP D. BRADY
Assistant to the President and
Staff Secretary

The attached has been forwarded
to the President

[Handwritten signature]
[Handwritten signature]

9/7
B

THE WHITE HOUSE
WASHINGTON

March 31, 1992

MEMORANDUM FOR THE PRESIDENT

FROM: Phillip D. Brady 
SUBJECT: National Medal of the Arts

The National Medal of the Arts was established by law in 1984. The award is given on the basis of recommendations from the National Council on the Arts to individuals or groups who have contributed exceptionally to the arts in the United States. No more than twelve Medals may be awarded in any calendar year.

With your concurrence, as in years past, we will schedule an award presentation and luncheon with you and the First Lady in June or July.

Attached at TAB A is background material on the candidates nominated for this year's awards by the National Council on the Arts. We can provide further information on any candidate if you desire. These nominations were staffed, including Counsel clearance, and we have indicated the support received for each nominee.

We have also added explanatory notes for certain nominations and have placed asterisks next to a proposed consensus slate of twelve awardees, taking into account the National Council's recommendations, White House staff support for the nominees, and the desire to include medalists from a range of arts. This list includes, as is traditional, one corporate and one individual patron; it is also broadly representative of the various arts -- music, theater, painting, architecture, writing, and film.

Thank you.

(attachment)

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- (Please note that you have already awarded Mr. Dillon
the Presidential Medal of Freedom.)
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(Laurie Firestone suggested that consideration might also be given to Gene Autry or Roy Rogers in lieu of Earl Scruggs as a country/folk art recipient (although Scruggs sounds good as well). Since the recipients must be selected from a list recommended by the National Council on the Arts, we would need to have the Council or a subcommittee make such a recommendation, as we did last year to award the Medal to Roy Acuff.)

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starred on "L.A. Law" and "Highway to Heaven", host for PBS' series of classic fairy tales and fables, "Long Ago and Far Away", title role in "Othello", Caliban in "The Tempest", Macbeth in "Macbeth", Prince of Morocco in "The Merchant of Venice"

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12) Robert Venturi & Denise Scott Brown: Born 1925, Philadelphia, PA; born 1931, Nkana, Zambia (married in 1967). Major works and accomplishments: Lewis Thomas Laboratory for Molecular Biology, Princeton University; extension to the National Gallery, London, England; San Diego Museum of Contemporary Art;; Seattle Art Museum. Mr. Venturi, whose career as architect, city planner, and designer of furniture,

interiors, graphics, and exhibitions spans forty years, is internationally recognized as the father of Post-modernism. His writings, in addition to his design work, have greatly influenced a generation of architects and have profoundly shaped the profession's view of architecture. One of his revolutionary ideas is that architecture should build upon vernacular, popular, and historical sources - has been inspired by the work of Jasper Johns and Robert Rauschenberg, effectively synthesizing the commercial with high art.

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Ms. Horne. Metropolitan Opera debut in "Norma"; first artist to bring Handel to the Met, coinciding with the Met's 100th anniversary and Handel's 300th birthday. Two White House "Command Performances".

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THE WHITE HOUSE
WASHINGTON

March 31, 1992

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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
04a. Memo	From C. Boyden Gray to POTUS (2 pp.)	4/1/92	P-5 Open on Expiration of PRA (Document Follows) By <u>CDL</u> (NLGB) on <u>6/7/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
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P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

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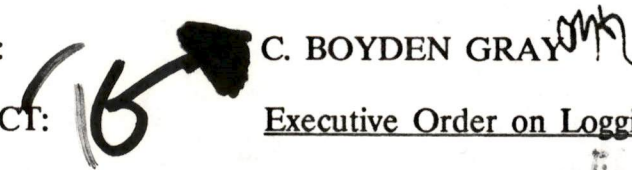
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THE WHITE HOUSE

WASHINGTON

April 1, 1992 02 APR 1 P4:35

MEMORANDUM FOR THE PRESIDENT

FROM: C. BOYDEN GRAY 

SUBJECT: Executive Order on Logging of Congressional Contacts

As you know, Congress has ignored your call for legislation curbing the role of PACs in financing federal election campaigns. Congress has also refused to take any other meaningful action to prevent improper congressional interventions in Executive agency affairs, as occurred with the Keating Five scandal. When such interventions lead to serious scandals such as the S&L mess, the President shares the blame for the resulting problems. (See the attached Wall Street Journal editorial, which ironically notes that the FDA is part of Rep. Waxman's office rather than your Administration.) Absent meaningful PAC reform, which would deal with the "inputs", you could address part of the problem by requiring the public disclosure of these congressional interventions (the "outputs").

Many congressional contacts are routine and proper. These can include ordinary "ombudsman" work (tracking down lost social security checks, etc.) as well as discussions about pending legislation and general oversight of agency activities. Improper interventions tend to focus on a limited class of agency decisions -- involving matters such as grants, contracts, rulemakings, and adjudications -- in which the exercise of agency discretion can have significant financial consequences for campaign contributors or other well-connected special interests.

In order to deter improper interventions, without creating any obstacles to legitimate congressional activities, you could issue the attached Executive Order requiring Federal officials and employees to create a public record of congressional contacts on a limited category of sensitive matters. This will enable your Inspectors General, the press, and watchdog groups like Common Cause to discover and publicize suspicious patterns of congressional intervention.

PROS

- o This Order will discourage corrupt behavior, inform the public about the activities of their representatives, and assist your subordinates in resisting improper pressure to take actions inconsistent with sound policies.
- o Congressional leaders have suggested similar measures.
 - o Senator Dole introduced a bill very similar to this Order.
 - o Senator Mitchell has suggested that the Rules Committee consider requiring Senators and their staffs to report their contacts with Executive agencies.

- o You might consider agreeing to any truly analogous proposal, such as Senator Mitchell's suggestion that Members of Congress log the calls they receive from the Executive branch.
- o This Order, however, is *not* logically analogous to Senator Glenn's bill, which attempts to require disclosure of internal Executive branch deliberations and of Executive branch contacts with the public. This Order does not require the disclosure of internal congressional deliberations or of contacts between Members and their constituents.

CONS

- o Issuing this Order is likely to prompt some form of retaliation from Congress.
 - o Some will resent your taking this step unilaterally, and this could have a negative impact on the Administration's ability to achieve other legislative objectives.
 - o The Order would likely be used to promote action on highly objectionable legislation such as the Glenn bill. It could also generate new objectionable proposals that might be even more difficult to stop -- such as a requirement that the Executive branch log all contacts with private sector interests on legislation (so that the Congress might monitor for possibly illegal use of appropriated funds to lobby Congress).
 - o The fact that such retaliatory proposals might not be precisely analogous to the Order is unlikely to be a defense to congressional passage of the retaliation. Having advanced an initiative requiring extensive logging of contacts, it will be difficult for the Administration effectively to oppose *any* logging requirements that otherwise appear reasonable.
- o The Executive Order will create some additional paperwork burdens on Executive branch employees (possibly including some high-level Executive branch officials not otherwise exempted). Although we do not have the data required to estimate how large this burden will be, and although the Order will impose no paperwork or regulatory burden on the private sector, it would easily be characterized as a massive new paperwork and regulatory burden.

ACTION

If you decide to issue this Order, which is opposed by Legislative Affairs and NSC, it could be announced in your speech on government reform this Friday.

- _____ Approve
- _____ Disapprove
- _____ Let's discuss

REVIEW & OUTLOOK

Off the Tracks

The train carrying Campaign '92 is roaring around New York City right now, which may be as good a place as any for the country's political culture to finally go off the tracks. How have we arrived at such a pass? How has the U.S. political system gotten itself to the point that its most important event, a presidential election, is dominated by scandal, moonbeams, Pat Buchanan, Ross Perot and a President all at sea? Is it us, or is it them?

Of them, we have had plenty lately.

The scandal in the past 24-hour news cycle, reported by WCBS New York, is that Bill Clinton smoked marijuana while he was a Rhodes Scholar, evoking images of "Brideshead Revisited" in which yet another innocent falls prey to the depraved delights of ancient Oxford. But amid the screaming headlines, it fell to Hogarthian radio humorist Don Imus, a careful observer of the Clinton candidacy, to point out that the pot smoking itself meant nothing; it was Governor Clinton's insistence that he somehow *never inhaled* that deserved derision and disbelief.

Meanwhile, someone else was reporting (it might have been the Washington Post but then again it could have been the Los Angeles Times; this train has become a blur) that Jerry Brown once belonged to the board of directors of a drug company that—*got into trouble with the FDA*. Not only was Mr. Brown associated with a company trying to develop a beleaguered AIDS drug, he made phone calls to Rep. Henry Waxman on the company's behalf. The "scandal" of this aside, we're almost inclined to think better of Jerry Brown for figuring out that the FDA isn't part of the Bush administration but of Henry Waxman's office.

Meanwhile, H. Ross Perot has ridden into town, threatening to clean up Tombstone. Mr. Perot brought along a posse of heavily armed phone banks, suggesting there might be millions of furious supporters riding this way.

Meanwhile, someone who was once Miss America has scheduled a TV-camera conference in Little Rock to say her Playboy interview doesn't say she slept with Governor Clinton, who meantime has been answering questions about an obscure Arkansas ethics law that the New York Times was interested in. Governor Clinton also spent part of last week shouting down an AIDS activist in New York.

Of course, other things are happen-

ing in America. Mike Tyson is getting six years for rape, the New York Mets are battling sex charges, the Academy Awards were being threatened with demonstrations by the omnipresent AIDS activists, the country's intellectual life is taken up with entertaining battles over the meaning of feminism, and in the spirit of the times Teddy Kennedy is getting married.

We seem to recall that not long before all this commenced reporters were writing books and articles about how the 1980s were our long national nightmare. If so, what does that make this?

At the risk of departing from the wisdom borne ever forward by the nation's press, we would say that the great effort of late to expunge the Reagan years from this country's political life accounts for quite a bit of the current craziness.

Ronald Reagan not only waged two successful presidential campaigns; he *governed* successfully for two terms. Love him or hate him, Ronald Reagan knew what he believed, he repeated it in utterly clear terms and he seemed content to let the American elite rant and rave its opposition. For all that, he was elected twice, overwhelmingly. Ronald Reagan must have represented something that a lot of voters wanted. Are we supposed to believe now that they no longer want any of it? That can hardly be possible.

The Bush presidency has made little effort to create a sense of public continuity between the Reagan presidency and its own policies. And political commentators have been happy to contribute to the fiction that it was indeed a daydream. But the Reagan years were real enough, and until the political culture finds some way to come to grips with that fact and accord it the legitimacy it earned in two elections and 90 months of economic growth, we suspect there is going to be a vacuum in the nation's political life.

It would be nice to think that governance is so easy that the political and media establishment could declare two terms of economic success invalid because it disliked the President and merely plug in another cassette of "policies," such as the various grand plans of Bill Clinton, Jerry Brown or Ross Perot. But we suspect the truth is that if a political culture spends too much of its time running up and down blind alleys, it is going to get a little crazy. And the American electorate, which wasn't born yesterday, will become evermore furious.

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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
04b. Executive Order	Draft executive order: Recording contracts with the executive branch (3 pp.)	n.d.	P-5 Open on Expiration of PRA (Document Follows) By <u>Q21</u> (NLGB) on <u>4/6/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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PRM. Removed as a personal record misfile.

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DRAFT

EXECUTIVE ORDER

- - - - -

RECORDING CONTACTS WITH THE EXECUTIVE BRANCH

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to take care that the laws be faithfully executed, to foster ethics and accountability in government, to provide for improved oversight of the administrative process, and to increase appropriate responsiveness among government entities, it is hereby ordered as follows:

Section 1. General Requirements. (a) Each agency shall develop and implement procedures to establish and maintain permanent records of all recordable contacts. The procedures shall prescribe, at a minimum, the recording of the name and the title or position of the individual initiating the contact and of the individual contacted; the time, date, and duration of the contact; the subject matter of the contact; and the agency action, if any, requested or suggested (including requests or suggestions for the disclosure of nonpublic information).

(b) The Director shall develop and implement procedures for making records of recordable contacts available to the President, to the heads of agencies, and to their designees.

(c) Each agency shall fulfill its responsibilities under this order in an effective and economical manner. The procedures required by this order shall be implemented within sixty days.

(d) Subject to the approval of the Director, the head of any agency is authorized to exempt from the coverage of this order an officer or employee, or an appropriately limited category of officers or employees, of the agency. Such exemptions may be limited to specified categories of recordable contacts.

(e) Subject to the approval of the Director, the head of any agency is authorized, with respect to that agency, to amend the definition of "recordable contact" in section 3(b) of this order to include additional subject matters.

Sec. 2. Public Access. (a) Each agency shall designate a place where the public may have access to the agency's records of recordable contacts.

(b) Subject to the approval of the Director and to the requirements of any applicable law, the head of any agency is authorized, with respect to that agency, to exclude any category of recordable contacts from the records accessible to the public under section 2(a) of this order.

Sec. 3. Definitions. For the purposes of this order:

(a) "Agency" means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1).

(b) "Recordable contact" means

(1) any communication, whether written or oral, between an officer or employee of an agency and a Member of Congress, an employee or agent of a Member of Congress, or an employee of the Legislative Branch,

(2) on the subject of (A) any contract, loan, award, or grant of funds or property under the agency's control;

(B) any rulemaking or adjudication by the agency, whether pending or not; (C) any criminal, civil, or administrative investigation of particular individuals or entities by the agency; or (D) any claim, suit, or litigation involving the agency or any of its employees, whether pending or not,

except that no communication shall constitute a recordable contact (i) if its subject matter concerns the provision of assistance under a Federal benefit program as defined by 5 U.S.C. 552a(a)(12); (ii) if it constitutes a request to the agency to transmit or disclose information or materials of a kind the agency normally makes available to a member of the general public upon request; or (iii) if a record evidencing the contact is otherwise required to be made by law.

(c) "Director" means the Director of the Office of Management and Budget.

Sec. 4. Judicial Review. This order is intended only to improve the internal management of the Federal government and is not intended to create any right or benefit, substantive or procedural, enforceable at law by a person against the United States, its agencies, its officers, or any person.

THE WHITE HOUSE,

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
05a. Memo	From C. Boyden Gray to POTUS [same as doc 04a] (2 pp.)	4/1/92	P5 Open on Expiration of PRA (Document Follows) By <u>CL</u> (NLGB) on <u>11/19/09</u>	

Collection:

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THE WHITE HOUSE

WASHINGTON

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ACTION

If you decide to issue this Order, which is opposed by Legislative Affairs and NSC, it could be announced in your speech on government reform this Friday.

- _____ Approve
- _____ Disapprove
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(1) any communication, whether written or oral, between an officer or employee of an agency and a Member of Congress, an employee or agent of a Member of Congress, or an employee of the Legislative Branch,

(2) on the subject of (A) any contract, loan, award, or grant of funds or property under the agency's control; (B) any rulemaking or adjudication by the agency, whether pending or not; (C) any criminal, civil, or administrative investigation of particular individuals or entities by the agency; or (D) any claim, suit, or litigation involving the agency or any of its employees, whether pending or not,

except that no communication shall constitute a recordable contact (i) if its subject matter concerns the provision of assistance under a Federal benefit program as defined by 5 U.S.C. 552a(a)(12); (ii) if it constitutes a request to the agency to transmit or disclose information or materials of a kind the agency normally makes available to a member of the general public upon request; or (iii) if a record evidencing the contact is otherwise required to be made by law.

(c) "Director" means the Director of the Office of Management and Budget.

Sec. 4. Judicial Review. This order is intended only to improve the internal management of the Federal government and is not intended to create any right or benefit, substantive or procedural, enforceable at law by a person against the United States, its agencies, its officers, or any person.

THE WHITE HOUSE,

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
06a. Memo	From Nicholas F. Brady to Sam Skinner Re Withholding Tables (1 pp.)	4/30/92	P 5 Open on Expiration of PRA (Document Follows) By <u>CB</u> (NLGB) on <u>4/5/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
 P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
 P-3 Release would violate a Federal statute [(a)(3) of the PRA]
 P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
 P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
 P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
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 (b)(9) Release would disclose geological or geophysical information



THE SECRETARY OF THE TREASURY
WASHINGTON

April 30, 1992

SHOWED
POTUS

MEMORANDUM FOR CHIEF OF STAFF SKINNER

FROM: Nicholas F. Brady *NFB*

SUBJECT: Withholding Tables

Attached is a memorandum prepared by Commissioner Peterson and Assistant Secretary Goldberg discussing the withholding change and the H & R Block material. They make three points:

The H & R Block campaign against the withholding table change is a money-making ploy.

The withholding table changes are working as anticipated.

Last January, the IRS committed to follow-up action that could require IRS notification of more than 10 million taxpayers who will receive refunds this year, but may owe taxes next year as a result of the withholding table change. We will be kept informed in advance of any final decisions on this effort.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
06b. Memo	From Shirley D. Peterson to Phillip Brady Re Withholding Tables (2 pp.)	4/24/92	P/ Open on Expiration of PRA (Document Follows) By <u>CB</u> (NLGB) on <u>4/15/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

Date Closed:	11/22/2004	OA/ID Number:	05826
FOIA/SYS Case #:	1999-0277-F	Appeal Case #:	
Re-review Case #:	2005-0368-S	Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

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PRM. Removed as a personal record misfile.

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DEPARTMENT OF THE TREASURY

WASHINGTON

April 24, 1992

MEMORANDUM FOR SECRETARY BRADY

FROM: Shirley D. Peterson *SDP*
Commissioner of Internal Revenue

Fred T. Goldberg, Jr. *FTG*
Assistant Secretary (Tax Policy)

SUBJECT: Withholding Tables

The President has inquired about the status of changes to the withholding tables and the public reaction to those changes. His inquiry was triggered by an H & R Block campaign that is highly critical of the program and encourages taxpayers to "elect out" and keep receiving large refunds.

H & R Block's campaign is a money-making ploy.

H & R Block has conducted a vigorous publicity campaign criticizing the change, and encouraging taxpayers to "elect out" of the change by filing revised W-4s with their employers. This effort is a money-making ploy by H & R Block and is (in our view) misleading the taxpayers they are purporting to help.

It is in H & R Block's economic interest to bring potential customers in the door by offering to prepare new W-4 forms without charge.

H & R Block has a direct economic stake in overwithholding. Taxpayers with large refunds are more likely to use their services, and to take advantage of electronic filing. H & R Block's profits from electronic filing are extraordinary (a cost of less than \$1 per return, as against a \$20 fee). Moreover, many taxpayers take out "Refund Anticipation Loans" with effective annual interest rates in excess of 25%.

Stated crudely, H & R Block profits by convincing low income taxpayers to increase the amount of their overwithheld refunds (i.e., interest free loans to the Federal government).

For what it's worth, you should note that H & R Block has financed a grossly misleading "study" that purports to show that the Reagan era tax cuts benefitted only upper income taxpayers, and that all other taxpayers had their taxes increased.

The withholding table changes are working as anticipated.

The change is automatic; employees' paychecks will increase, unless they elect out.

We anticipated that some taxpayers would prefer the current level of withholding. To the extent that taxpayers know they can elect out, and make an informed decision to do or not to do so, the program is succeeding. (In this sense, the H & R Block effort is helpful to the extent that it assures taxpayers are aware of the change and free to elect out.)

The fact that average refunds increased by around 10% this year (the biggest percentage increase in some time) suggests that our concern about "withholding creep" was justified.

While there has been some adverse publicity (much of it prompted by H & R Block), we have detected a relatively low level of concern, based on direct contacts with IRS and the Treasury Department.

An informal survey of 200 employers by the American Payroll Association indicated that about 15% of salaried employees and 30% of hourly employees have revised their W-4s during 1992. Several points should be noted with respect to this information:

Numerous employees change their W-4s each year for various reasons including changes in state tax laws, the birth of a child, change in marital status, etc.; it is unclear whether these percentages are out of line with prior experience.

There is no data on the number of taxpayers who revised their W-4s in response to the change in withholding tables.

There is no data on whether these changes increased or decreased the amount of withholding (taxpayers may have reduced their withholding, and increased their take-home pay as the result of tax law changes or changes in their personal circumstances).

Even under worst case assumptions (*i.e.*, that all W-4 filings were made to elect out of the withholding table changes), the data suggests that the program has been successful -- most employees have accepted the change. At a minimum, \$15 - 20 billion additional will be put in taxpayers' hands during 1992.

Future Actions -- Notification to Taxpayers

As indicated, the withholding changes were self-executing, and no additional action is required. The only remaining step involves our commitment to notify certain taxpayers affected by the change. In particular, we had planned to contact approximately 10 million taxpayers, who will receive refunds this year, but may owe taxes next year as a result of the withholding table change. We are still exploring the scope and nature of this effort, and will keep you advised.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
06c. Note	From POTUS to Sam Skinner 4/21/92 Re Withholding on taxes (1 pp.)		P-5 Open on Expiration of PRA (Document Follows) By <u>CDL</u> (NLGB) on <u>6/7/05</u>	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Skinner, Samuel
Subseries:
WHORM Cat.:
File Location: Memos [13 of 14]

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AR Disposition:		MR Disposition:	
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DCF HAS SEEN

April 21, 1992

To: Sam, Skinner

I saw a very negative piece over the weekend on our plan to change the **withholding on taxes**.

H & R Bloch were strongly against it; and, of course, the people they interviewed all blasted me.

What is the status of this proposal. The piece indicated that very few people were using the change, though Nick Brady tells me they expect a lot will.

Please get me an update.

gb

cy

FROM THE PRESIDENT

DCF HAS SEEN

SHOWN
POUS

DEPARTMENTS OF THE ARMY AND THE AIR FORCE CHIEF, NATIONAL GUARD BUREAU



FACSIMILE TRANSMITTAL HEADER SHEET

Name and Office Symbol		Telephone No	Date - Time	Month/Year
From: NGB-ZA/CC		DSN:225-9265 COM:(703)695-9265 FAX:(703)693-3422	6 - 1020	MAY/92
To: <i>HONORABLE MR. SKINNER</i>			Remarks: <i>TO MR SKINNER FROM LT GEN CONAWAY PER FONECON THIS AM</i>	
Classification <i>U</i>	No. of Pages <i>1 + Header</i>	Precedence		

INFORMATION PAPER
VISIT TO CALIFORNIA NATIONAL GUARD, LOS ANGELES CALIFORNIA
4-5 MAY 1992

LIEUTENANT GENERAL CONAWAY VISITED THE CALIFORNIA NATIONAL GUARD IN LOS ANGELES DURING THE PERIOD OF 3:00 PM 4 MAY THRU 8:00 AM 5 MAY 1992.

OBSERVATIONS: THE CALIFORNIA NATIONAL GUARD HAD OVER 11,000 TROOPS ON DUTY IN THE LA AREA WITH OVER 8,800 COMMITTED TO DUTY ON THE STREET PERFORMING MISSIONS IN SUPPORT OF LAPD AND SHERIFF'S DEPARTMENTS.

THE NATIONAL GUARD RESPONDED TO STATE ACTIVE DUTY CALL AT 9:50 PM ON WEDNESDAY NIGHT 29 APRIL; BY 4:00 AM THURSDAY MORNING OVER 2,000 TROOPS WERE ASSEMBLED AT THEIR ARMORIES DRAWING EQUIPMENT AND AWAITING ORDERS. THE FIRST MISSION FROM THE LA PD WAS RECEIVED AT 1:00 PM ON THURSDAY 30 APRIL AND THE FIRST UNIT (MP COMPANY OF THE 40TH INFANTRY DIVISION) DEPLOYED TO LAKEWOOD AREA OF LOS ANGELES - LESS THAN 16 HOURS FROM INITIAL "NO NOTICE" ALERT. (THE ARMY STANDARD FOR THE 82ND AIRBORNE DIVISION IS 18 HOURS FOR DEPARTURE FROM HOME BASE !)

THIS OPERATION WAS SIGNIFICANTLY DIFFERENT FROM THAT OF THE WATTS RIOTS IN 1965 IN THAT: THE AREA EFFECTED WAS NOT CONFINED TO ONE LOCATION BUT RATHER WAS SPREAD OUT OVER A 15 MILE RADIUS. THE GANGS INVOLVED IN THE SHOOTINGS ARE MUCH MORE SOPHISTICATED AND ARE ARMED WITH AUTOMATIC WEAPONS. THE MAKE-UP OF THE GUARD IS SIGNIFICANTLY DIFFERENT FROM THAT OF 1965, AS IS THE ETHNIC MAKE-UP OF THE COMMUNITIES EFFECTED THIS TIME. THE GUARD OF THE SIXTIES WAS MOSTLY A WHITE MALE ORGANIZATION FACING A MOSTLY BLACK COMMUNITY. THE CURRENT 40TH DIVISION COMMANDER, MAJOR GENERAL DAN HERNANDEZ IS HIMSELF A MEXICAN-AMERICAN, HIS CHIEF OF STAFF IS A BLACK OFFICER AND HIS ENTIRE DIVISION IS REPRESENTATIVE OF THE ETHNIC MAKE-UP OF THE COMMUNITY. GENERAL HERNANDEZ GREW UP IN THE LOS ANGELES AREA HAVING BEEN A GANG MEMBER HIMSELF IN HIS YOUTH. THE AREA EFFECTED THIS TIME IS MADE UP OF BLACK, HISPANIC AND ASIAN ETHNIC GROUPS, WITH ORGANIZED GANGS IN EACH OF THE COMMUNITIES EFFECTED. THIS MISSION BECAME MORE OF A GUERILLA WAR THAN A CIVIL DISTURBANCE OPERATION.

MAJOR GENERAL COVAULT, THE TASK FORCE COMMANDER PRAISED THE CALIFORNIA NATIONAL GUARD HIGHLY FOR THEIR PLANNING AND EXECUTION, AND MADE THE DECISION TO PLACE MAJOR GENERAL HERNANDEZ, 40TH DIVISION COMMANDER, IN CHARGE OF ALL ARMY FORCES, ACTIVE AND NATIONAL GUARD. REGARDING THE DEPLOYMENT OF THE GUARD HE STATED, "NO ONE COULD HAVE DONE IT BETTER."

THE LOCAL CITIZENS HAVE BEEN MOST PLEASED WITH THE PRESENCE OF THE GUARD AND HAVE SHOWN THEIR SUPPORT IN NUMEROUS WAYS - PROVIDING FOOD AND GREETINGS, ASKING THE GUARD NOT TO LEAVE. THEY FEEL SAFER NOW THAN THEY DID BEFORE THE RIOTING BEGAN.

IN ONE INCIDENT, ALERT NATIONAL GUARD SOLDIERS SAVED TWO GIRLS FROM A WOULD-BE KIDNAPPER, WHO AFTER HIS ARREST, THEY LEARNED THAT HE WAS A KNOWN SEX OFFENDER OUT ON PAROLE.

THE WHITE HOUSE
WASHINGTON

DEF
5/6/92

DATE: 5/6/92

TO: SAMUEL K. SKINNER

~~STOW~~
~~POW~~

FROM: PHILLIP D. BRADY
Assistant to the President and
Staff Secretary

The attached has been forwarded
to the President

THE WHITE HOUSE
WASHINGTON

May 6, 1992

File
02 MAY 6 A10:12

MEMORANDUM FOR THE PRESIDENT

FROM:

EDE HOLIDAY *gaa*

SUBJECT:

L.A. Situation

Thought you would be interested in the latest report from the Kearns/Dellibovi Task Force in Los Angeles. We are working to resolve the outstanding issues raised in this report and will give you an update before you arrive in Los Angeles.

Attachment

May 5, 1992

MEMORANDUM FOR SAMUEL K. SKINNER
RICHARD G. DARMAN
CLAYTON K. YEUTTER
EDE HOLIDAY

FROM: ROBERT E. GRADY *RG*
FOR: DAVID T. KEARNS
ALFRED DELLIBOVI
JAY LEFKOWITZ
RE: LOS ANGELES UPDATE #2

Activities summary:

Today's agenda included:

- a briefing from the Justice Department;
- a meeting between the Governor and the full Task Force;
- a meeting between the Mayor and Kearns, Arthur Hill (HUD), Grady, and Lefkowitz;
- detailed consultations between SBA, FEMA, Grady and the Mayor's office concerning potential problems facing applicants for assistance;
- a meeting between the Mayor's staff, the state emergency services director, the county administrative officer, and the full Task Force;
- a pair of meetings with Ueberroth and his team (Harry Usher of Russell Reynolds and Barry Sanders of Latham and Watkins);
- a tour of South Central and Koreatown for a subset of the Task Force (Schnabel, Grady, Kondratas, Commerce Dept. staff); and
- consultations with Henson Moore regarding the work of the Task Force and the President's trip.

The Situation on the Ground:

Monday night was a night of calm, without a curfew in place. Mayor Bradley declared life in Los Angeles "back to normal."

Meeting with Mayor Bradley:

Like the Governor, the Mayor was very complimentary of Federal government responsiveness and cooperation to date -- he praised the "superb response and cooperation from the President

2

and the White House." He noted that the President said "yes" to his request for troops immediately, and that the President was quick to act on the FEMA/SBA disaster declaration.

The Mayor cited his top priorities as (in order): 1.) creating jobs for "the thousands of people out of work"; 2.) restoring housing (the Mayor requested that HUD use its section 8 authority to provide housing assistance to the displaced) (NOTE - HUD estimates that only about 200 families have been displaced); 3.) education.

The Mayor stated that "I've supported Enterprize Zones for a long time."

The Mayor noted that his purpose in asking Ueberroth to chair Rebuild LA was to "stimulate the private sector to commit itself to get involved"; and noted that he had 150 calls from companies offering assistance on Monday alone.

The Mayor noted the "strong hostile feelings toward Korean-Americans", and stated that: "they suffered unduly because the police failed to respond quickly enough."

SBA and FEMA Issues:

SBA and FEMA announced at a press conference that they will open 7 Disaster Assistance Centers (DACs) in the area. These DACs will serve as the single point of contact for any Federal, state, or local assistance.

- Looting Victims:

The problem identified in last night's memo concerning the eligibility of uninsured victims of looting (but not arson) appears to have been solved. Both SBA and FEMA have clarified that they will define "fire-related" so as to include looting damage. In addition, SBA stated tonight its intention to issue as separate declaration which would make it clear that victims of looting were eligible for assistance. The Governor's and Mayor's offices, both of whom raised this issue, are being informed.

- Lack of Record Keeping:

Deputy Mayor Linda Griego identified several potential recordkeeping problems that could make it difficult for businesses in the affected areas to qualify for SBA disaster loans. Many of the businesses in the area are family owned, cash businesses, and not in possession of tax returns and/or inventory records either because they were not kept or because they were destroyed.

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We have reviewed with SBA the requirements for disaster loan recipients. They include: IRS returns for the last 3 years, an itemized list of losses, a copy of the deed, lease, or mortgage that proves an entity was in business, a brief history of the business, and financial statements for the past three years.

Of these, the main constraint that may be problematic is the requirement for tax returns, upon which SBA insists. If businesses do not have them, however, they can be furnished by the IRS. TO BE RESPONSIVE TO THE CONCERN OF THE MAYOR AND THE COMMUNITY, SBA HAS ASKED THAT WE INTERVENE WITH THE IRS TO ASK THAT RETURNS REQUESTED BY SBA DISASTER LOAN APPLICANTS IN THIS CASE BE EXPEDITED. SBA HAS ALSO ASKED THAT WE ENSURE THAT AN IRS REPRESENTATIVE IS PRESENT IN EACH OF THE DISASTER ASSISTANCE CENTERS.

SBA ALSO INDICATED THAT A KEY STEP WHICH COULD SPEED THE PROVISION OF ASSISTANCE IS FOR SBA TO BE GRANTED CHECK WRITING AUTHORITY BY TREASURY. (They are reportedly close to receiving such authority.) SBA ASKED THAT WE URGE TREASURY TO GRANT THIS AUTHORITY AS SOON AS POSSIBLE.

- Language Difficulties:

Both the Governor and the Mayor's office expressed strong concern about the lack of English speaking ability of the affected small merchants. Merchants who speak the following languages other than English may need translation assistance: Korean, Spanish, Armenian, Vietnamese, Persian, Thai, and Mandarin Chinese.

SBA has an informal system in place that allows it to draw on employees from commercial banks and other large employers in the area for linguistic services in these languages. SBA believes that this system will be adequate to service speakers of Korean and Spanish. They lack speakers who are fluent in the other languages. SBA DOES NOT BELIEVE THAT ADDITIONAL ASSISTANCE IS NEEDED AT THIS TIME; BUT WE NEED TO BE IN A POSITION TO RESPOND QUICKLY IF DEMAND FOR SERVICES WARRANTS IT WHEN THE CENTERS OPEN ON FRIDAY.

- FEMA Allocation

The FEMA disaster coordinator reports that he has been granted for this disaster an allocation of \$54 million from FEMA headquarters. FEMA field personnel indicate that this will be enough to pay individual claims but not enough to pay public assistance claims.

FEMA field personnel are worried that if funds are not available to pay public assistance claims when applications are

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received, the good will which has been established with local governments will rapidly evaporate.

Janet Hale is aware of this issue. From the numbers presented by OMB staff earlier in the week, I believe that sufficient resources are on hand -- even in the absence of a supplemental appropriation -- for the allocation for this disaster to be increased above the \$54 million level.

Ueberroth Meeting:

Ueberroth's efforts to get underway can best be described as embryonic, and he appears to be focusing his efforts on longer term issues related to investment in and rebuilding of the community. When asked for specifics on what the game plan for "Rebuild LA" was, Ueberroth responded that: "We have to clean it. We have to fix it up. We have to make private sector jobs."

Ueberroth's people cautioned our Task Force (at some length) that the Federal response to needs of the community could not be "business as usual", and in particular that SBA and FEMA needed to avoid the prototypical bureaucratic behavior.

Ueberroth floated the idea of getting the Forest Service involved in a substantial tree-planting effort in South Central this summer. Ueberroth believes that, in addition to the beautification benefits, it is critical to provide young people with employment this summer in order to avoid a recurrence of trouble.

Ueberroth also generally discussed two ideas which may prove to be problematic. First, he asked the Task Force to explore means through which Rebuild LA could receive and thereby direct funds from the Federal government, even though they would be destined ultimately for state and local entities.

Second, he asked us to explore an authority that the State director of emergency response has also been talking up. That is P.L. 93-288, section 8, which apparently provides the President with the authority to designate, at the request of the Governor, an Economic Recovery Planning Council. Ueberroth stated that the Governor's office told him that Rebuild LA would be an appropriate designee as such as council. Apparently, Wendell Wilkie, General Counsel of the Commerce Department, has provided an opinion stating that this authority is not useable. If so, that would be helpful -- and this idea should be knocked down hard.

hospitalized as a result of being
sustained while fighting a fire during the riot. Chief McMaster
felt that this was "the most important signal we could sent to
America's 3 million firefighters."

FEMA is currently planning a major briefing for public officials on Thursday morning. Several hundred mayors, councilmen, and other local officials are expected to attend.

Parenthetical Note Concerning Korea:

Representatives of the Ministry of Foreign Affairs of the Government of Korea were touring riot affected areas of Koreatown today. This follows a wire story yesterday indicating that the Korean government was considering seeking reparations as a result of the riot.

Observations from Touring the Riot Areas:

There are any number of anecdotal examples of hope evident in the riot torn areas. At one intersection, with a completely burned out shopping mall in the background, a merchant had set up a beautiful flower stand, where he was doing a brisk business. Private citizens from all over the city are donating substantial amounts of food directly to neighborhood churches, who are providing it to citizens. Some looted grocery stores and gas stations are already re-opened.

There are also striking signs of hate and racial division quite evident. Graffiti that says "Police killa" and "F---LAPD" adorns the edifices near many burned out buildings. Dozens of franchises and businesses spraypainted with "Black Owner" are intact. It is recognized by both the Mayor and the Governor that Korean owned businesses were explicitly targeted -- the Mayor of Compton has pointed out that one Korean-owned business remains standing in that city.

Chief McMaster (who served as a 27 year old firefighter for the LAPD during the Watts riots) offered several comparative observations. The most important was that this is a "much quicker recovery than Watts" because of "the total commitment to cleanup on the part of the local people."

The chief concern of virtually everyone we have talked to, from the Governor and the Mayor to the Chief to citizens, is to

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encourage people to re-invest in the riot-torn areas. Incentives for doing that might form one basis for further policy discussion.

Tomorrow's Agenda:

8:00 am Meeting of Agency Task Force

8:30 am Conference Call With Deputy Mayor, State Director of Emergency Services, County Sheriff's Office, and Task Force

9:00 am Kearns and Dellibovi tour riot-torn areas

11:00am Kearns meets with Bill Anton, Superintendent of LA Schools

1:00 pm Kearns and Dellibovi meet with John Mack, LA Urban League

2:30 pm Moore, Kearns, Dellibovi, and Grady meet with LA County Supervisors, Mayors, and other elected officials

4:00 pm Kearns and delegation meet with representative of Los Angeles NAACP

6:00 pm Meeting of Agency Task Force

9:15 pm Task Force to brief POTUS

THE WHITE HOUSE

WASHINGTON

May 6, 1992

02 MAY 6 A10:12

MEMORANDUM FOR THE PRESIDENT

FROM: EDE HOLIDAY *gll*

SUBJECT: L.A. Situation

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CLAYTON K. YEUTTER
EDE HOLIDAY

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FOR: DAVID T. KEARNS
ALFRED DELLIBOVI
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- consultations with Henson Moore regarding the work of the Task Force and the President's trip.

The Situation on the Ground:

Monday night was a night of calm, without a curfew in place. Mayor Bradley declared life in Los Angeles "back to normal."

Meeting with Mayor Bradley:

Like the Governor, the Mayor was very complimentary of Federal government responsiveness and cooperation to date -- he praised the "superb response and cooperation from the President

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and the White House." He noted that the President said "yes" to his request for troops immediately, and that the President was quick to act on the FEMA/SBA disaster declaration.

The Mayor cited his top priorities as (in order): 1.) creating jobs for "the thousands of people out of work"; 2.) restoring housing (the Mayor requested that HUD use its section 8 authority to provide housing assistance to the displaced) (NOTE - HUD estimates that only about 200 families have been displaced); 3.) education.

The Mayor stated that "I've supported Enterprize Zones for a long time."

The Mayor noted that his purpose in asking Ueberroth to chair Rebuild LA was to "stimulate the private sector to commit itself to get involved"; and noted that he had 150 calls from companies offering assistance on Monday alone.

The Mayor noted the "strong hostile feelings toward Korean-Americans", and stated that: "they suffered unduly because the police failed to respond quickly enough."

SBA and FEMA Issues:

SBA and FEMA announced at a press conference that they will open 7 Disaster Assistance Centers (DACs) in the area. These DACs will serve as the single point of contact for any Federal, state, or local assistance.

- Looting Victims:

The problem identified in last night's memo concerning the eligibility of uninsured victims of looting (but not arson) appears to have been solved. Both SBA and FEMA have clarified that they will define "fire-related" so as to include looting damage. In addition, SBA stated tonight its intention to issue as separate declaration which would make it clear that victims of looting were eligible for assistance. The Governor's and Mayor's offices, both of whom raised this issue, are being informed.

- Lack of Record Keeping:

Deputy Mayor Linda Griego identified several potential recordkeeping problems that could make it difficult for businesses in the affected areas to qualify for SBA disaster loans. Many of the businesses in the area are family owned, cash businesses, and not in possession of tax returns and/or inventory records either because they were not kept or because they were destroyed.

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We have reviewed with SBA the requirements for disaster loan recipients. They include: IRS returns for the last 3 years, an itemized list of losses, a copy of the deed, lease, or mortgage that proves an entity was in business, a brief history of the business, and financial statements for the past three years.

Of these, the main constraint that may be problematic is the requirement for tax returns, upon which SBA insists. If businesses do not have them, however, they can be furnished by the IRS. TO BE RESPONSIVE TO THE CONCERN OF THE MAYOR AND THE COMMUNITY, SBA HAS ASKED THAT WE INTERVENE WITH THE IRS TO ASK THAT RETURNS REQUESTED BY SBA DISASTER LOAN APPLICANTS IN THIS CASE BE EXPEDITED. SBA HAS ALSO ASKED THAT WE ENSURE THAT AN IRS REPRESENTATIVE IS PRESENT IN EACH OF THE DISASTER ASSISTANCE CENTERS.

SBA ALSO INDICATED THAT A KEY STEP WHICH COULD SPEED THE PROVISION OF ASSISTANCE IS FOR SBA TO BE GRANTED CHECK WRITING AUTHORITY BY TREASURY. (They are reportedly close to receiving such authority.) SBA ASKED THAT WE URGE TREASURY TO GRANT THIS AUTHORITY AS SOON AS POSSIBLE.

- Language Difficulties:

Both the Governor and the Mayor's office expressed strong concern about the lack of English speaking ability of the affected small merchants. Merchants who speak the following languages other than English may need translation assistance: Korean, Spanish, Armenian, Vietnamese, Persian, Thai, and Mandarin Chinese.

SBA has an informal system in place that allows it to draw on employees from commercial banks and other large employers in the area for linguistic services in these languages. SBA believes that this system will be adequate to service speakers of Korean and Spanish. They lack speakers who are fluent in the other languages. SBA DOES NOT BELIEVE THAT ADDITIONAL ASSISTANCE IS NEEDED AT THIS TIME; BUT WE NEED TO BE IN A POSITION TO RESPOND QUICKLY IF DEMAND FOR SERVICES WARRANTS IT WHEN THE CENTERS OPEN ON FRIDAY.

- FEMA Allocation

The FEMA disaster coordinator reports that he has been granted for this disaster an allocation of \$54 million from FEMA headquarters. FEMA field personnel indicate that this will be enough to pay individual claims but not enough to pay public assistance claims.

FEMA field personnel are worried that if funds are not available to pay public assistance claims when applications are

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received, the good will which has been established with local governments will rapidly evaporate.

Janet Hale is aware of this issue. From the numbers presented by OMB staff earlier in the week, I believe that sufficient resources are on hand -- even in the absence of a supplemental appropriation -- for the allocation for this disaster to be increased above the \$54 million level.

Ueberroth Meeting:

Ueberroth's efforts to get underway can best be described as embryonic, and he appears to be focusing his efforts on longer term issues related to investment in and rebuilding of the community. When asked for specifics on what the game plan for "Rebuild LA" was, Ueberroth responded that: "We have to clean it. We have to fix it up. We have to make private sector jobs."

Ueberroth's people cautioned our Task Force (at some length) that the Federal response to needs of the community could not be "business as usual", and in particular that SBA and FEMA needed to avoid the prototypical bureaucratic behavior.

Ueberroth floated the idea of getting the Forest Service involved in a substantial tree-planting effort in South Central this summer. Ueberroth believes that, in addition to the beautification benefits, it is critical to provide young people with employment this summer in order to avoid a recurrence of trouble.

Ueberroth also generally discussed two ideas which may prove to be problematic. First, he asked the Task Force to explore means through which Rebuild LA could receive and thereby direct funds from the Federal government, even though they would be destined ultimately for state and local entities.

Second, he asked us to explore an authority that the State director of emergency response has also been talking up. That is P.L. 93-288, section 8, which apparently provides the President with the authority to designate, at the request of the Governor, an Economic Recovery Planning Council. Ueberroth stated that the Governor's office told him that Rebuild LA would be an appropriate designee as such as council. Apparently, Wendell Wilkie, General Counsel of the Commerce Department, has provided an opinion stating that this authority is not useable. If so, that would be helpful -- and this idea should be knocked down hard.

hospitalized as a result of injuries sustained while fighting a fire during the riot. Chief McMaster felt that this was "the most important signal we could sent to

FEMA is currently planning a major briefing for public officials on Thursday morning. Several hundred mayors, councilmen, and other local officials are expected to attend.

Parenthetical Note Concerning Korea:

Representatives of the Ministry of Foreign Affairs of the Government of Korea were touring riot affected areas of Koreatown today. This follows a wire story yesterday indicating that the Korean government was considering seeking reparations as a result of the riot.

Observations from Touring the Riot Areas:

There are any number of anecdotal examples of hope evident in the riot torn areas. At one intersection, with a completely burned out shopping mall in the background, a merchant had set up a beautiful flower stand, where he was doing a brisk business. Private citizens from all over the city are donating substantial amounts of food directly to neighborhood churches, who are providing it to citizens. Some looted grocery stores and gas stations are already re-opened.

There are also striking signs of hate and racial division quite evident. Graffiti that says "Police killa" and "F---LAPD" adorns the edifices near many burned out buildings. Dozens of franchises and businesses spraypainted with "Black Owner" are intact. It is recognized by both the Mayor and the Governor that Korean owned businesses were explicitly targeted -- the Mayor of Compton has pointed out that one Korean-owned business remains standing in that city.

Chief McMaster (who served as a 27 year old firefighter for the LAFD during the Watts riots) offered several comparative observations. The most important was that this is a "much quicker recovery than Watts" because of "the total commitment to cleanup on the part of the local people."

The chief concern of virtually everyone we have talked to, from the Governor and the Mayor to the Chief to citizens, is to

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encourage people to re-invest in the riot-torn areas. Incentives for doing that might form one basis for further policy discussion.

Tomorrow's Agenda:

8:00 am Meeting of Agency Task Force

8:30 am Conference Call With Deputy Mayor, State Director of Emergency Services, County Sheriff's Office, and Task Force

9:00 am Kearns and Dellibovi tour riot-torn areas

11:00am Kearns meets with Bill Anton, Superintendent of LA Schools

1:00 pm Kearns and Dellibovi meet with John Mack, LA Urban League

2:30 pm Moore, Kearns, Dellibovi, and Grady meet with LA County Supervisors, Mayors, and other elected officials

4:00 pm Kearns and delegation meet with representative of Los Angeles NAACP

6:00 pm Meeting of Agency Task Force

9:15 pm Task Force to brief POTUS

Withdrawal/Redaction Sheet

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07. Memo	From Clayton Yeutter to Sam Skinner [2 copies] Re Update on Rio (2 pp.)	5/6/92	P-5 Open on Expiration of PRA (Document Follows) By <u>CEL</u> (NLGB) on <u>4/5/05</u>	

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(b)(9) Release would disclose geological or geophysical information

THE WHITE HOUSE
WASHINGTON

May 6, 1992

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POTUS

MEMORANDUM TO: SECRETARY SKINNER

FROM: CLAYTON YEUTTER

A quick update on Rio that you can read on the plane. I have been in regular contact with Bob Reinstein, our negotiator, all week long, and will continue to be until the New York exercise finishes.

At the moment plans are to try to conclude the climate change negotiations tonight--probably well after midnight. That means we are coming to crunch time, and Reinstein will be under enormous pressure to make further concessions. Senators Gore and Wirth are both in New York breathing down his throat, along with every environmental group and both the Europeans and the LDCs. So far Reinstein has hung tough in accord with my negotiating instructions, and there have been no substantive changes to the language we showed the President.

Tomorrow, the intent is to pull the Global Environment Fund (GEF) provisions (which have been negotiated separately over the past few days) into the picture, and that brings financing issues to the fore, as well as issues relating to administration of the Fund. Those could become very dicey too, because they will stimulate a harsh North/South debate.

The hope is to finish the entire package off by late tomorrow night, so that everything can be translated into six languages on Friday, and presented in final form to the negotiators by Friday evening.

I hope this will all work out in such a way that I'll not need to bother the President with any decision-making, but it may not. If not, and if it is all threatening to blow up, I'll track you down.

We expect the Europeans to make another run at us today with language in the second critical paragraph that would move us considerably closer to a stabilization commitment. The grapevine is already floating their probable proposal. I have told Reinstein that it is unacceptable. Though it would still not be a definitive commitment, it would cost us dearly with conservatives and it would probably give the Waxman legislation a political boost. If and when we reject such a European proposal, it could create quite a furor in New York.

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