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Sam Skinner: 1989 Alpha File K-M [1]

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P.O. Box 15310  
Washington, DC 20003



Thanks for your kind  
words to Ben Bradley -  
Just wanted you  
to know about  
The Mother's Almanac II!

Marguerite

Hon. Samuel K. Skinner  
Secretary of Transport  
Washington DC  
20590

ISBN: 0-385-26283-3 (HC) / ISBN: 0-385-13155-0 (PB)

Doubleday  
666 Fifth Ave.  
New York, NY 10103  
1-800-223-6834

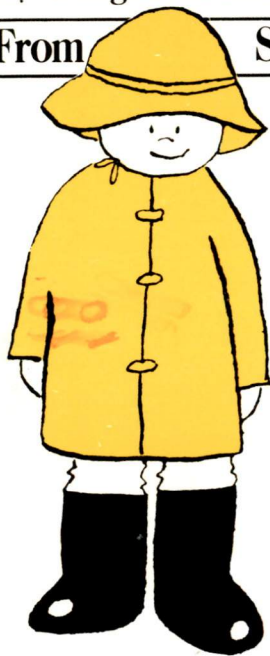
# THE MOTHER'S ALMANAC *II*

By Marguerite Kelly

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Your Child From Six to Twelve

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To be published on May 26, 1989

\$22.95 (HC)/\$12.95 (PB)



**Doubleday**

A division of Bantam Doubleday Dell  
Publishing Group, Inc.

THE SECRETARY OF TRANSPORTATION

Biel

12-12-89

Thank for your note. I know it was hard for you. Even though you were in competition with some strong candidates, your record was truly outstanding. You will have a better

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



Mr. William J. Kunkle  
Phelan, Pope & John, Ltd.  
180 North Wacker Drive  
Chicago, IL 60606

opportunities in the future. I  
would be glad to help if  
I can.

John

PHELAN, POPE & JOHN, LTD.

ATTORNEYS AT LAW

180 NORTH WACKER DRIVE  
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December 5, 1989

Honorable Samuel Skinner  
Secretary of Transportation  
400 Seventh Street, S.W.  
Washington, D.C. 20590

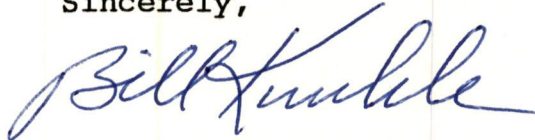
Dear Secretary Skinner:

I was extremely disappointed to learn that I was eliminated from consideration for the position of United States Attorney for the Northern District of Illinois.

Nevertheless, I am grateful for your affording me the opportunity to discuss the appointment with you during your visit to Chicago.

Thank you for your consideration and your counsel.

Sincerely,



William J. Kunkle, Jr.

WJK/tb

U.S. DEPT. OF  
TRANSPORTATION

89 DEC 11 PM 12:19

OFFICE OF SECRETARY  
OF TRANSPORTATION  
EXECUTIVE SECRETARIAT

OTL 11MHOUL 3 34009 YIA 13H5

OTL 11MHOUL 3 34009 YIA 13H5

Alphas.

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

December 8, 1989

Mr. R. H. Kimberly  
Kimberly-Clark Corporation  
401 N. Lake St.  
Neenah, Wisconsin 54956

Dear Mr. Kimberly:

Many thanks for the variety of paper products.

I appreciate your thoughtfulness, and wish you  
a happy holiday season.

With best regards,

Sincerely,



Samuel K. Skinner



Katz

The Honorable Richard Katz  
Assemblyman  
California Legislature  
Sacramento, CA

THE SECRETARY OF TRANSPORTATION

Dear Dick

11-25-89

Thank you for your note.  
California should be very proud  
of the way their legislators reacted  
to their problems. ~~at~~ Classy  
Lou



CALIFORNIA LEGISLATURE  
SACRAMENTO

RICHARD KATZ  
ASSEMBLYMAN

Sam-

It was a good meeting with  
you this morning. Thanks for taking  
the time to meet with our Delegation -  
I'm looking forward to working with  
you on Transportation Solutions -  
All the Best -

U.S. DEPT. OF  
TRANSPORTATION

89 OCT 30 AM 11:49

U.S. DEPT. OF SECRETARY  
OF TRANSPORTATION  
EXECUTIVE SECRETARIAT



Kennedy

THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

November 16, 1989

Dear Mrs. Kennedy:

I want to express my personal appreciation to you for your kind invitation to join you for dinner honoring Fang Lizhi.

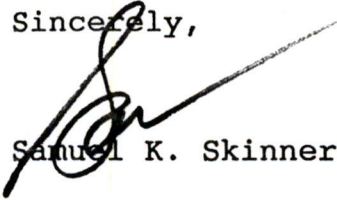
As you may be aware, I know Chris and Sheila very well from the time I spent in Chicago and think highly of both of them. More importantly, as Senator Kennedy may have indicated to you, I joined the Department of Justice in Chicago shortly after your late husband served as Attorney General. As soon as I arrived at the United States Attorney's Office, I became aware of the exemplary job that your late husband did in completing the many missions he took on as Attorney General. When I was serving as United States Attorney, I used some of his programs to recognize and motivate young men and women serving in that office, and I continue to use those programs as Secretary of Transportation. He was a considerate, aggressive and thoughtful Attorney General and will, as I recently told the Senate Judiciary Committee, also go down in history as one of the truly outstanding Attorneys General that this country has ever had.

It was therefore with deep personal regret that I was unable to join you at your home for dinner. I do look forward to meeting with you in the near future.

It might also interest you to know that your late husband's close friend, Burke Marshall, was responsible for facilitating my appointment as an Assistant United States Attorney in Chicago. Without his assistance, I probably would not have been able to enter public service. This opportunity that was afforded to me by the Department with the assistance of Burke Marshall is a key event in my career that has eventually allowed me to serve as President Bush's Secretary of Transportation.

So, in a way, your husband and his associates are responsible for my appointment, and I trust I will not disappoint.

Sincerely,

  
Samuel K. Skinner

Mrs. Robert F. Kennedy  
"Hickory Hill"  
1147 Chain Bridge Road  
McLean, VA 22101

Alphas.

THE SECRETARY OF TRANSPORTATION

Dear Eva

11-19-89

Thanks for your notes and kind words. I do know how lucky to have Leo Burnett on board we are but that applies to you and the Ad Council as well. I look forward to working with you in the future. You are a real pro and fun too.  
Sam

The Advertising Council, Inc.  
1730 Rhode Island Avenue, N.W., Suite 701  
Washington, D.C. 20036

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



The Advertising Council, Inc.  
1730 Rhode Island Avenue, N.W., Suite 701  
Washington, D.C. 20036

November 1, 1989

Dear Mr. Secretary:

What a nice visit you gave to Leo Burnett and what a good day for the Ad Council! It is just the demonstration of appreciation for donated services that will certainly result in even higher levels of enthusiasm and commitment to the DOT/NHTSA campaign.

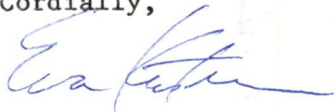
I think you could see how lucky we are to have Leo Burnett on board. This Ad Council team has any number of talented professionals hard at work figuring out how to increase safety belt usage.

I've summarized the meeting and the questions raised so that we can work with NHTSA on the follow through.

Thanks for your full attention, contributions and thoughtfulness.

Besides, it was just a treat to see you again.

Cordially,



The Honorable Samuel K. Skinner  
Secretary  
U.S. Department of Transportation  
400 Seventh Street, S.W., Room 10200  
Washington, D.C. 20590



Alphab.

THE SECRETARY OF TRANSPORTATION

10-12-39

Eva

thanks for your note. Lets  
Keep on going forward. Didn't  
Ruth use words like Honesty,  
cute, as well as talented and energetic. *Sen*

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Transportation  
DOT 518



Ms. Eva Kasten  
The Advertising Council, Inc.  
1730 Rhode Island Avenue, NW  
Suite 701  
Washington, D.C, 20036

Sept. 30

Dear Sam,

I want to thank you for  
entertaining me and Ruth at  
lunch and giving us the  
opportunity to talk about the  
Ad Council's work with DOT.  
I think Ruth gave you the  
nicest compliment when she said  
to me how pleased she  
felt to know someone of your  
calibre talent and energy had  
was in the Secretarial job.

I look forward to continued  
work with DOT, and, of course  
meeting your wife.

85001-4 11 8-22

Cordially,  
Eva Kasten

U.S. DEPT. OF  
TRANSPORTATION

89 OCT -4 AM 9: 55

OFFICE OF SECRETARY  
OF TRANSPORTATION  
EXECUTIVE SECRETARIAT

Alphas

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

Honorable Irving R. Kaufman  
U.S. Circuit Judge  
2402 U. S. Courthouse  
Foley Square  
New York, New York 20007

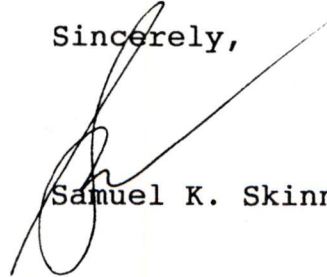
Dear Irving:

I regret I was unable to be with you personally, as your many friends and associates paid tribute to your forty years of judicial service. However, I didn't want to let the opportunity pass without sending you my warmest regards and sincere congratulations on reaching this milestone in your life.

Your record of accomplishment and lifelong commitment to the judicial process and the public you serve are well recognized. Thank you for inspiring us and for challenging us to do our best.

With admiration and best wishes for continued success in future years,

Sincerely,



Samuel K. Skinner

Honorable Irving R. Kaufman  
U.S. Circuit Judge  
2402 U.S. Courthouse  
Foley Square  
New York, New York 20007

(212) 791-0915

clerk. Mike Fitzgerald  
secretary - Annie

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Alphab.

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

November 15, 1989

Dr. Wilhelm Knittel  
Minister of State for Transport  
Ministry of Transportation  
Robert-Schuman-Platz 1  
5300 Bonn 2

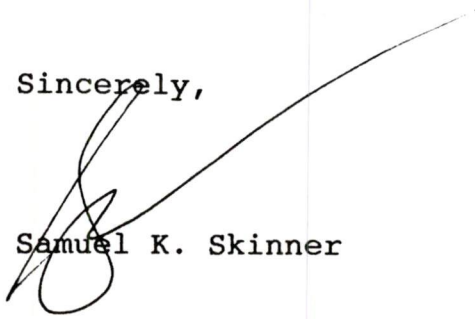
Dear Dr. Knittel:

Many thanks for the unique clock.

I appreciate your thoughtfulness, and I hope we have the opportunity to meet sometime in the near future.

With best regards,

Sincerely,



Samuel K. Skinner

alphab

THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

November 7, 1989

Mr. Dick Koenig  
Vice President, Publisher  
FLYING  
1515 Broadway  
New York, NY 10036

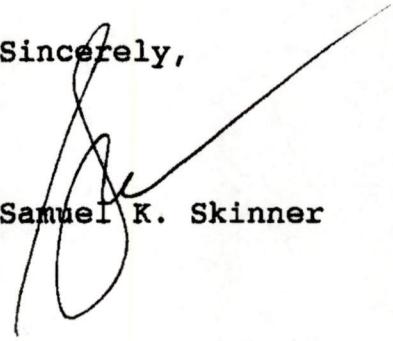
Dear Dick:

Many thanks for the gifts and your kind letter.

It was a pleasure for me to join you in Atlanta, and I look forward to seeing you again in the not too distant future.

With best regards,

Sincerely,

  
Samuel K. Skinner

# **FLYING**

1515 broadway · new york, new york 10036 · 212-719-6951

Dick Koenig  
Vice President, Publisher

October 30, 1989

The Honorable Samuel Skinner  
Secretary of Transportation  
U.S. Dept. of Transportation  
400 Seventh Street, S.W.  
Washington, D.C. 20590

Dear Secretary Skinner:

Just a note to express my sincere gratitude and appreciation for taking the time to join us for our "FLYING Into the Future" NBAA press conference.

I am aware your day in Atlanta was packed and your boss was expecting you for dinner in Washington, so the time you spent with us was special, and I won't forget that. You went out of your way and the press responded by filling the room and covering your comments.

It was a pleasure meeting you and though it was only handshakes and greetings, it seemed like I had met an old friend whom I hadn't seen in many years. It must be your good PR manner or your Midwest charm and personality. I would like to believe it is the latter since we are also midwesterners from Winnetka and Milwaukee, the land of very friendly folks.

Certainly would enjoy having the opportunity to spend more time with you. Maybe sometime when you and Banner plan to scare a caddy or two, I could join you and really demonstrate the game of golf at its worst.

In the meantime, please accept the enclosed as a small token of our appreciation and gratitude. I look forward to meeting you again in the near future.

My very best regards,



RMK:tb

P.S. Don't worry, the value of the enclosed gifts does not exceed your allowed amount.

Alphab.

THE SECRETARY OF TRANSPORTATION

10-27-89

Dear Jim

thanks for your thoughtfulness.  
I am sure you know our prayers  
are with you. Please let us know  
if we can do anything

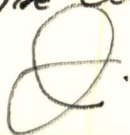
Samuel Hone

JIM KILEY

Dear Honey & Sam -

We have been meaning to write you guys to congratulate you both on the marriage. As you might guess our lives are still up for grabs but Ann's treatments in Calif. seem to have gone very well. Now we just have to wait & see.

We wanted you both to know how happy we are for you & wish you every happiness. Hope to see Sam on the 31st at the Economics Club Dinner.



Alphab.

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Transportation  
DOT 518



Mr. and Mrs. Howard G. Kaplan  
180 North LaSalle Street  
Chicago, IL 60601

THE SECRETARY OF TRANSPORTATION

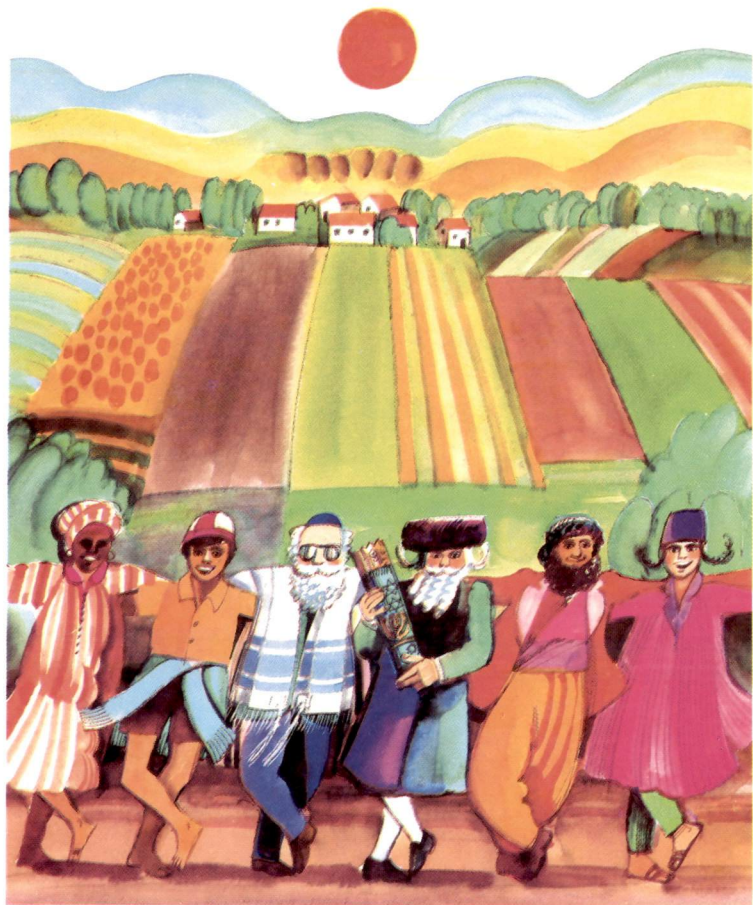
Howard and Marlene

9/23/89

Thanks for your note.  
I hope things are going well  
for both of you and your causes.

Sam

# THE UNITY OF ISRAEL



אחדות ישראל

# TREES FOR ISRAEL

*Howard and Marlene Kaplan Garden*

*Mazel Tov on your  
marriage and Best of  
Luck!*

*Marlene + Howard Kaplan*



Jewish National Fund

קרן קיימת לישראל

1  
TREE

U 4/86

*issued by:*

JEWISH NATIONAL FUND (KEREN KAYEMETH LEISRAEL)  
42 EAST 69TH STREET, NEW YORK, N.Y. 10021

Dear Mr. Skinner.

Thanks so much for our wedding gift.  
Sorry you couldn't be here.  
I hope all is well.

Love

Ang and Patrick.

SUSAN S

?

&

Document Originally  
Attached to  
Following Page

Each and every member of your 5-10  
Staff is very proud to work for  
Sam Skinner!

Many, many thanks!

Fitch and Dickens



12-4-89

Act. 12/6/89

Dear Mr. Secretary,

Urickus and I would like to express our sincere appreciation for the delightful (and delicious) luncheon you so graciously hosted for the S-10 Staff. The office is well aware of the many demands for your time and we were truly flattered to have been able to share this time with you. Your leadership and interest in this office has been a real pleasure for the Staff. We can say without hesitation that

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

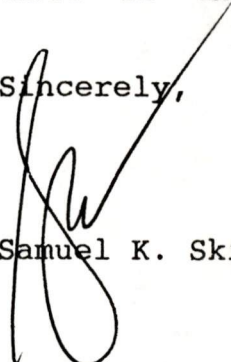
September 29, 1989

Dear Bob:

Great hat! It should bring a few interesting  
comments.... Many thanks.

I hope your mother made it through the  
hurricane alright.

Sincerely,

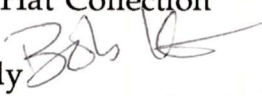


Samuel K. Skinner

Mr. Robert A. Knisely  
Deputy Assistant Secretary  
for Budget and Programs  
Department of Transportation  
Washington, D.C. 20590

Date: September 29, 1989

Subj: Addition to the Hat Collection

From: Robert A. Knisely   
Deputy Assistant Secretary for Budget & Programs

To: The Secretary

Last Saturday I drove down and visited my mother in Charleston, South Carolina.

On the way back we stopped at Ralph's Barbeque ("We will serve no swine before its time") in Weldon, North Carolina. Then we gassed up at Starvin' Marvin's (unleaded regular at 94.9¢/gallon). Starvin' Marvin's offered a selection of hats, many of which carried messages that could not be transported across state lines.

This one cried out to be added to your collection.

Alpha.

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



The Honorable Jack Kemp  
Secretary of Housing  
and Urban Development  
Washington, D.C. 20410

THE SECRETARY OF TRANSPORTATION

Jack  
Looking Good

10-11-89

# Spotlight on Chicago — LeClaire Courts

5th In A Series

LeClaire Courts is one of five demonstration sites participating in the 30-month "Community Support for New Enterprise Development Project."

The LeClaire Courts project focuses on development and support of new entrepreneurial opportunities for the housing development's residents and residents in the surrounding neighborhood. The project's objective is to develop community enterprises and individual entrepreneurial opportunities, for accessibility of services and lack of employment opportunities for public housing residents.

Prior to the start of the project, Clarence Darrow Community Center had conducted a neighborhood marketing analysis to identify neighborhood-oriented enterprise opportunities and a resident survey to gauge interest in self employment/entrepreneurial opportunities. The market analysis highlighted a wide range of new enterprise options that could be pursued.

Because these options were so numerous and wide ranging, the LeClaire program operators had to establish a criteria in order to select specific development ventures. Program operators decided to only pursue those ventures that would be visible and have short-term impact; generate employment, building on existing skills of residents; make use of available resources, and generate income for the project and LeClaire residents. With the criteria set, LeClaire Courts Resident Management Corporation (RMC) and Clarence Darrow Community Center decided on the following business ventures:

- The development of a laundromat facility with a rent-free basement of one of the housing complex buildings. The ten-washer, seven-dryer facility opened in February, 1989, and is expected to capture 90 percent of the coin-operated laundry business because of convenience, competitive pricing, and community ownership. Four employ-



(left to right) Jack Kemp, Secretary, U.S. Department of Housing and Urban Development; Irene Johnson, President of the LeClaire Courts Resident Management Corporation; and, Vince Lane, Chairman of the Chicago Housing Authority.

ment positions were created for the management of the facility. Five hundred households will be served by the new facility.

- The development of a reverse commute transportation service to transport residents to suburban job sites, in recognition that inner-city residents and others depending upon mass transit find it difficult to reach suburban job sites. With many suburban areas hampered by employee shortages, especially for entry-level, low-skilled jobs, the para-transit service would provide LeClaire residents with a perfect linkage to these sites and address the employee shortage problem of suburban business concerns.
- The expansion of the existing and profitable LeClaire Courts Catering Services. This catering business was started in 1980 to provide meals for Hull House affiliated child care programs throughout the City of Chicago. Currently the business has

contracts with 11 child care centers and provides over 1,000 meals per day. With a growing market for conference services and private catering jobs, the catering service recognized the potential in tapping this new market niche by servicing the needs of small conventions, seminars and meetings in the Chicago area, particularly for public and nonprofit groups.

- The operation of three concession stands at Midway Airport through a subcontracting agreement with a well-established private airlines catering business, "Flying Food Fare", which was bidding for part of the airport's expanding concession market.

LeClaire Courts RMC and Clarence Darrow Center have been successful to date with their project activities:

- The laundromat is open and operating with four employees from the housing complex.

*(Continued On Next Page)*

— The U.S. Department of Transportation/Urban Mass Transportation Administration (UMTA) provided a \$90,000 grant for the development of a business plan and for marketing surveys for the transit service. The MacArthur, Amoco, and Wieboldts foundations are providing funding support to assist the program operators in securing a 3 to 1 matching grant from UMTA for purchase of the transit vehicles.

Two setbacks have occurred which have not dampened the spirit or vitality of the program operators:

- Expansion of the catering business has been put on hold until adequate space can be provided to accommodate the increased volume of business. The catering service, however, is continuing to provide meals to the Hull House child care programs.
- The Midway Airport concession contract fell through when the city decided to re-negotiate its contract with the existing airport vendors.

Plans are still underway for the implementation of a Job Readiness and Training Program to ensure that residents are amply prepared for placement in suburban job sites and to negotiate an agreement with Midway Airport to provide first priority hiring consideration for LeClaire residents in airport entry-level positions.

In order to ensure the effective management and operation of the various ventures and future projects, two subsidiaries were created by the Darrow Center — LeClaire Development Corporation and LeClaire Service Corporation — LeClaire Development Corporation is devoted to creating non-revenue generating, not-for-profit, economic development programs. The LeClaire Service Corporation is devoted to developing and managing for-profit economic development ventures, including the laundromat, para-transit service, and catering business.

The LeClaire Development Corporation is working with the Junior League of Chicago for Capital to build a child care center on the LeClaire site. The center will address the needs of

working parents and those in training, particularly parents with infants. And a community medical center is under study with funds provided by the Chicago Community Trust. The medical center would service LeClaire and the surrounding community.

The Community Support for New Enterprise Development Project is funded by the U.S. Department of Housing and Urban Development and the U. S. Small Business Administration. SRI International (formerly Stanford Research Institute) is providing the technical assistance to the five demonstration sites in collaboration with the Illinois Department of Commerce and Community Affairs. The LeClaire Courts Resident Management Corporation, in partnership with the Clarence Darrow Community Center, a Hull House affiliate located within the LeClaire Courts community was selected for participation as the Chicago project.

LeClaire Courts is located on Chicago's far southwest side, and is approximately one mile from Midway Airport. The six square block complex

of low-rise townhouses was erected in 1950 by the Chicago Housing Authority (CHA). When the development was first erected, its population was 90 percent white and 10 percent black. Today, the 3,500 predominately low-income residents living in the 615-unit complex are more than 95 percent black. The complex sits within the heart of a predominately white and middle class community area (Garfield Ridge).

The LeClaire Courts housing development recently achieved a status no other public housing development complex in Chicago can claim: After six years of hard work, dedication, intensive organizing, education, and training, LeClaire Courts became the first public housing complex within the city to be managed exclusively by the housing residents. On May 9, 1989, the CHA transferred management responsibility to the LeClaire Courts Resident Management Corporation. A special ceremony was held on the date to commemorate the occasion, with Jack Kemp, U. S. Secretary of Housing and Urban Development, among the invited guests. □



(left to right) Bertha Gilkey, President of St. Louis Cochran Gardens Resident Management Corp.; Irene Johnson; Jack Kemp; and, Kimi Grey, President of Kenilworth-Parkside Housing Development Corp. in Washington, D.C. Both Gilkey and Grey are pioneers in the resident management field and provided technical assistance to the LeClaire Courts resident group.

THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

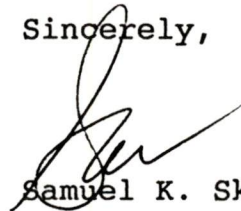
September 6, 1989

Dear Jack:

I woke up this morning watching you on the CBS morning show. Not only did you do an outstanding job, but you have clearly won the confidence of housing industry leaders throughout the country -- no small feat for a Republican!

Congratulations.

Sincerely,



Samuel K. Skinner

The Honorable Jack Kemp  
Secretary of Housing  
and Urban Development  
Washington, D.C. 20410

THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

August 25, 1989

The Honorable Lauro Cavazos  
Secretary of Education  
400 Maryland Avenue, S.W.  
Washington, D.C. 20202

Dear Lauro:

I am forwarding a package of information I recently received from Allen Klingenberg, Superintendent of Lake Forest, Illinois School District 67. His district, in conjunction with North Chicago School District 64, recently filed an application for the Jacob Javits Gifted Grant and Talented Act for 1989-90 (Grant #84.206).

Although the appropriate personnel in your Department should already have this application, I am forwarding the copy sent to me by Mr. Klingenberg. I have assured him that his district's proposal will receive fair review in your grant award process.

Best regard.

Sincerely,



Samuel K. Skinner

THE SECRETARY OF TRANSPORTATION

25 August 1989

Mr. Secretary:

General Counsel has cleared this forwarding letter to Secretary Cavazos.

The letter implies that you have verbally communicated to Mr. Klingenberg that you forwarded his grant request at the Secretarial level and simply assured him that it would receive a fair review.

V/R



CDR H.



U.S. Department of  
Transportation

AUG 25 1989

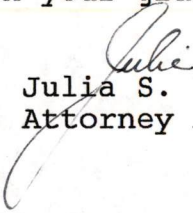
General Counsel

NOTE TO: Jeff Hathaway

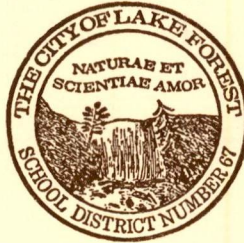
Re: Application Sent to S-1 by Mr.  
Klingenberg

I have reviewed your draft letter to Secretary Cavazos that forwards the Klingenberg package to the Department of Education. I suggest replacing the second and third paragraphs with the following paragraph:

Although the appropriate personnel in your Department should already have this application, I am forwarding the duplicate copy sent to me by Mr. Klingenberg. I have assured him that his district's proposal will receive fair review in your grant award process.

  
Julia S. Loring  
Attorney Advisor, C-10

THE CITY OF LAKE FOREST  
67 WEST DEERPATH



SCHOOL DISTRICT NUMBER 67  
LAKE FOREST, IL 60045

August 7, 1989

The Honorable Samuel K. Skinner  
U.S. Secretary of Transportation  
Department of Transportation  
400 Seventh Street, S.W.  
Washington, D.C. 20590

Dear Sam:

Lake Forest Elementary School District 67 and North Chicago School District 64 last week jointly filed an application for the Jacob Javits Gifted Grant and Talented Act for 1989-90 (Grant #84.206). A copy of the Executive Summary and Narrative are enclosed. I'm writing to ask for your support and assistance in securing funding for our "Joint Venture" which is unique nationally in meeting the needs of underserved gifted and talented students in our districts.

Sam, the proposal we presented is distinct in that our two districts, with diverse socio-economic and fiscal makeups, share similar basic educational needs. We are proposing to join forces to demonstrate a model approach to educating disadvantaged gifted and talented students. We believe this model is an unique approach to solving major educational problems. If funded, it would be shared with other districts throughout the United States. Our goal is to reach out to all districts (suburban, city and inner city) to assist them in developing improved methods of identifying gifted and talented students who may be economically disadvantaged, language impaired or handicapped.

I'm sure you are aware that Lake Forest (a fiscally "healthy" district with a proven record of academic excellence) has the capacity to assist North Chicago (an excellent but fiscally depressed district) by providing academic, professional and managerial resources and experience in developing and implementing programs of academic excellence. Our shared activities would include project planning and evaluation, teacher training, summer academies, competitive academic events and extracurricular academic and cultural enrichment activities. The modern, well equipped facilities and managerial administrative oversight to this proposed project would be provided by Lake Forest School District 67. Over half of the funding requested for new teaching staff would be allocated to North Chicago School District 64.

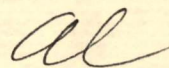
I'm sure you're very familiar with the approaches we should use. Already we are working on Senators Dixon and Simon via North Chicago contacts. John Porter has indicated his strong support and I know your support with either Dr. Lauro Cavazos, U. S. Secretary of Education to secure his backing or an approach through Presidential channels would be very helpful

The Honorable Samuel K. Skinner  
August 7, 1989  
Page 2

and greatly appreciated. We'll follow any suggestions you have, including a trip to Washington to meet with you, Dr Cavazos or whomever would be helpful.

Sam, your assistance in helping to get this proposal funded would be greatly appreciated. It would serve as a model for the U. S. Office of Education and could be duplicated throughout the country to improve the nationwide capability to identify and meet the special educational needs of gifted, talented and creative students.

Sincerely,



Allen J. Klingenberg  
Superintendent of Schools

AJK:prg  
enc.



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

August 25, 1989

Mr. Joseph Kagann  
Boy Scouts of America  
Troop 512  
2628 Mitchell Drive  
Woodridge, IL 60517

Dear Joe:

Congratulations on becoming an Eagle Scout -- the highest rank in the Boy Scouts of America. Eagle Scouts are required to master very rigid requirements in leadership skills, outdoor activities and community service. I know first hand that this takes a long time and a great deal of determination. I know because I, too, was an Eagle Scout.

The training offered by the Boy Scouts enhances our traditional American values of honor, service and achievement. Every President of the United States since William Howard Taft has been involved in Scouting, and one President, Gerald Ford, was an Eagle Scout.

I commend you on your fine achievement.

With best regards,

Sincerely,

A handwritten signature in dark ink, appearing to read 'Sam', written over the printed name.

Samuel K. Skinner

*Alphabetical*



BOY SCOUTS OF AMERICA  
Troop 512  
2628 Mitchell Drive - Woodridge, IL 60517  
Area Code 312 - 964 1313

August 17th, 1989

The Honorable Samuel Skinner  
Secretary of the Department of Transportation  
Washington, D.C.

Dear Secretary Skinner:

For many years, I have been writing letters to our public officials, clergy and civic leaders for congratulatory letters to the boys from our Troop who have attained the rank of **Eagle Scout**.

This letter gives me great personal pleasure since it is on behalf of my son **Joseph, Kagann** who has reached the rank of **Eagle Scout**. Joe will be installed into his rank at a Court of Honor on Sunday October 22nd, 1989 at the Saint Scholastica Parish Hall, 7720 S. Janes Avenue, Woodridge, Illinois at 2:30 in the afternoon.

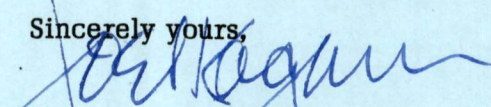
Joe started his scouting career in 1980 when he joined Pack 512 as a cub scout. He crossed over to scouting in 1982. He has served Troop 512 in the following positions; Instructor, Assistant Patrol Leader, Patrol Leader, Quartermaster, Scribe, Assistant Senior Patrol Leader, Senior Patrol Leader (two terms) and Junior Assistant Scoutmaster. Last Saturday Joe turned 18 and upon recommendation of his Scoutmaster, he was appointed as Assistant Scoutmaster of Troop 512. He is also a Brotherhood member of the Order of the Arrow. In 1986, Joe was selected as Scout of the Year from Troop 512.

Joe graduated from Downers Grove North High School this past summer. He will go on active duty with the United States Army Reserve on November 1st. When he comes home from active duty, he plans on attending the College of DuPage. Joe is a Hereditary Perpetual member of the Military Order of the World Wars (M.O.W.W.).

As a public official, civic or religious leader you are aware of the dedication and hard work that is required to reach the coveted rank of **Eagle Scout**. Many of our nation's most successful citizens have been **Eagle Scouts**. I believe that part of their success has to do with the goals that they set to reach the rank of **Eagle Scout**.

I would like to solicit a congratulatory letter to Joe which we will include in his official honor book to be presented to him at the ceremony. Please address your letter to Joe and send it to the above address. I would like to thank you in advance for your recognition of Joe on reaching the rank of **Eagle Scout**.

Sincerely yours,

  
JOEL A. KAGANN  
Troop Committee Chairman

SSS



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

May 31, 1989

Dear Mr. Kaltenbacher:

It was a pleasure meeting you earlier this month and sharing ideas on future transportation needs for the New York metropolitan area.

I especially appreciated receiving the beautiful Statue of Liberty crystal and look forward to my next visit to New York to see the lady in person.

It is important that we continue the dialogue that we began during National Transportation Week. Please keep in touch.

With my thanks and best wishes,

Sincerely,

  
Samuel K. Skinner

Mr. Phillip Kaltenbacher  
Chairman  
Port Authority of New York  
and New Jersey  
One World Trade Center  
New York, NY 10048



890605-077  
S1/SSS

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

May 31, 1989

Dear Mr. Kaltenbacher:

It was a pleasure meeting you earlier this month and sharing ideas on future transportation needs for the New York metropolitan area.

I especially appreciated receiving the beautiful Statue of Liberty crystal and look forward to my next visit to New York to see the lady in person.

It is important that we continue the dialogue that we began during National Transportation Week. Please keep in touch.

With my thanks and best wishes,

Sincerely,

  
Samuel K. Skinner

Mr. Phillip Kaltenbacher  
Chairman  
Port Authority of New York  
and New Jersey  
One World Trade Center  
New York, NY 10048

cc: Advance  
S-10 ✓  
Abby  
Chen



SOUTHWEST AIRLINES CO.

Colleen C. Barrett  
Vice President-Administration  
& Corporate Secretary

P. O. Box 37611  
Love Field  
Dallas, Texas 75235-1625  
(214) 902-1112

May 15, 1989

Mr. Oris W. Dunham, Jr.  
Executive Director  
DFW International Airport  
P. O. Drawer DFW  
DFW Airport, Texas 75261

Dear Mr. Dunham:

Sorry to be so late in responding to your kind invitation to Mr. Kelleher of May 3rd, but, quite frankly, I was holding it out to see if Herb might be able to attend as I know that he would very much appreciate the opportunity to join you and Secretary Skinner for the luncheon on May 18th. Unfortunately, however, as you may have heard, Herb recently underwent surgery (please see self-explanatory memos enclosed), and while he is feeling much better, he is only able to work half-days this week, and due to the many postponed meetings due to his absence from the office, I am afraid that I have just not been able to rearrange his schedule so that he can make your Thursday luncheon. I know that he will very much appreciate the invitation when he sees it upon his return to the office, and I hope you will give him a raincheck.

Sincerely,

*Colleen Barrett*  
Colleen C. Barrett

CCB/cb

cc: ✓ Samuel Skinner  
Secretary of Transportation  
(w/ enc.)

enc. Employee Memos

*SUSAN*  
*Sent card*  
*card sent*  
*6/1*  
*Jen*





Colleen C. Barrett  
Vice President-Administration  
& Corporate Secretary

P. O. Box 37611  
Love Field  
Dallas, Texas 75235-1625  
(214) 902-1112

April 19, 1989

MEMORANDUM

TO: All Employees  
FROM: Colleen Barrett  
RE: Herb

As some of you may have already heard, Herb has the nerve problem ("glosso pharyngeal neuritis") back that he suffered with during the winter of 1986.

As those of you who were here at that time will remember, although Herb experiences severe pain in his neck and face (like a toothache except 1,000 times more severe) with this condition (the pain is brought on by movement of the head, talking, opening his mouth, swallowing, etc.), this condition is not a life threatening one.

Nevertheless, since he has had very little relief from the only medication which the experts have been able to come up with for this condition, and since he obviously cannot conduct business without being able to talk (you all know how Herb LUVs to talk!), it has been determined that he should have surgery (the doctors will clip the affected nerve) as soon as possible.

He is going to the Mayo Clinic this afternoon; will have a series of required tests on Thursday, and, if the tests don't show anything unexpected, the surgery will be performed by "the" expert surgeon in this field on Friday.

The doctors assure us that this is a simple procedure; they expect the hospital stay to be a short one (hopefully a week to ten days). While they haven't said anything about recuperation time at this point, I suspect it will be two/three weeks.

All Employees  
Page Two  
April 19, 1989

It will more than likely be Monday before we put any more information out, but I know that you all will remember Herb and his family in your prayers this week, and as soon as we have any further word, we will certainly let you know.

Since the Mayo Clinic apparently uses several different hospitals, I cannot give you the name or address of a hospital at this point. I suspect that Herb will go to San Antonio when he is released from the hospital. Since so many of these questions are unanswered at this point, I would suggest that those of you who want to send cards/notes to Herb, send them to the office, and we will get them delivered to Herb on a daily basis.

Do let him hear from you--I know that this would lift his spirits tremendously--as you know, he is always saying that you are his strength and his pride and the "wind beneath his wings."

Rest assured, gang, Herb exemplifies that wonderful SOUTHWEST WINNING SPIRIT, and I can assure you that he will be back to his normal hearty self very shortly--he still has many, many dreams for our evergrowing and fun-filled family which he wants to help assure come true!

/cb

*Colleen*



Colleen C. Barrett  
Vice President-Administration  
& Corporate Secretary

P. O. Box 37611  
Love Field  
Dallas, Texas 75235-1625  
(214) 902-1112

April 24, 1989

MEMORANDUM

TO: Board of Directors, SMC, Executive Office, Customer Relations,  
Claims & Tracing, Internal Audit, COMPANY CLUB, John Schnobrich,  
Mary Ravella, Marty Mellett

FROM: Colleen Barrett

RE: Herb

The attached memo to all employees is self-explanatory. For those of you who want to send flowers/personal cards/whatever, if you send something to arrive at the hospital by Wednesday, send it to:

Mr. Herbert D. Kelleher  
St. Mary's Hospital  
Alfred Building, Room 2-182  
1216 Second Street  
Rochester, Minnesota 55903

If you send it next week, send it to:

Mr. Herbert D. Kelleher  
144 Thelma Drive  
San Antonio, Texas 78212

I suspect that Herb will try to spend the following week at his Townhouse in Dallas, reading and writing, if he is able to do so (at the moment, he cannot wear his glasses because of the numerous "staples" behind his ear and at the bottom of his skull).

He is doing just fine and, although extremely weak, his spirits are very good. I am back in the office if you need me.

/cb  
enc.

A handwritten signature in cursive script that reads 'Colleen'.



Colleen C. Barrett  
Vice President-Administration  
& Corporate Secretary

P. O. Box 37611  
Love Field  
Dallas, Texas 75235-1625  
(214) 902-1112

April 24, 1989

MEMORANDUM

TO: All Employees  
FROM: Colleen Barrett  
RE: Herb

THE SURGERY WAS A SUCCESS!!!

While Herb is very weak and not exactly a "happy camper" at the moment, he is doing even better than the doctors thought he would be at this point, three days after major surgery. Hopefully, he will be released at the end of the week and he will have approximately a two/three week "recup time"--we are currently planning on having him back on a fulltime basis around May 16th/17th.

The surgery was 100% successful. He is able to eat, talk, swallow, and even laugh--with no pain from the nerve. The doctors are quite comfortable that his problem is completely gone and will not revisit him.

I returned to Dallas from Rochester, Minnesota late last evening and was pleased to find numerous cards in the office this morning, all of which will be forwarded to Herb on a daily basis. Keep 'em coming as I know he will enjoy receiving them and knowing that he is, indeed, LUVed! Thanks so much for your thoughts, prayers, cards, and concern.

/cb

*Colleen*

alph detail

THE SECRETARY OF TRANSPORTATION

6-28-89

Tom

Lets play Ometrier

[Handwritten signature]

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590  
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Seay & Thomas, Inc.  
Three Illinios Center  
12th Floor  
303 East Wacker Drive  
Chicago, IL 60601

Alphabetical

THE SECRETARY OF TRANSPORTATION

6-7-89

Earl and Michael

thanks for your note. I  
hope to see you/soon. In  
the meantime, watch over each  
other.  
Jan

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590  
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Mr. Michael D. Keegan  
Tishman West Management Corp.  
One City Boulevard West  
Orange, CA 92668

**TishmanWest** Management Corp.

Bank of America Tower, The City  
Orange, California 92668  
Telephone 714-634-8500  
Facsimile 714-634-9542  
HM: 213-379-7160

Michael D. Keegan

SAMUEL K. SKINNER

3/13/89

Jack (Kemp)

Thanks for your kind  
words last Friday. I meant  
what I said, your attitude  
is an example for all of us.  
Keep it up.  
Sam

THE SECRETARY OF TRANSPORTATION

9-4-89

Dear Jim

Thanks again for Euefly  
P.N. was great. Please tell the  
Kinny clan thank you.

Sam

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



Mr. James Kenny  
Kenny Construction Company  
250 Northgate Parkway  
Wheeling, IL 60090



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

June 15, 1989

Mrs. Anne Blume-Kesteleyn  
Chief Hostess, Abelag Aviation S.A.  
Hangar 28, Brussels National Airport  
1930 Zaventem  
Brussels, BELGIUM


Dear Mrs. Blume-Kesteleyn:

My Chief of Staff, John Gaughan, and others have told me of your capable assistance and considerable hospitality during their recent emergency "visit" to Brussels on the way to Paris.

I understand that your warm smile and calm demeanor did much to ease the tension as my staff scrambled to find alternative transport.

Thank you.

Sincerely,

  
Samuel K. Skinner

alpha



SINCE 1935

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(312) 861-1111

THOMAS V. KING

CHAIRMAN AND

CHIEF EXECUTIVE OFFICER

June 20, 1989

Mr. Samuel K. Skinner  
Secretary of Transportation  
400 7th Street S.W.  
Washington, D. C. 20590

Dear Mr. Secretary:

I know of your tremendous ability and that you are the star  
of the Cabinet, but I did not know you were going to conquer  
Mt. Everest!

All the best,

Thomas V. King

TVK:dk

Enc.

THE SKINNER EXPEDITION BEGAN ITS  
ASSAULT ON MT. EVEREST WITH  
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AND A MURATA FAX MACHINE.



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Meticulously crafted by master furriers, this classically styled dyed ranch mink is fully let-out for utmost softness. She'll love the lavish 48 to 50 inch length (proportioned to size) and the dramatic fluid sweep. All the rich details of a top quality fur piece are here including soft shoulders, stand-up collar, velvet pockets, silk-blend Bemberg lining, fine furrier closures and personalized monogram label. Available in sizes 6-16 at \$1795, sizes 18-20 and 40-44 at \$1995.

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THE SECRETARY OF TRANSPORTATION

Tan

5-10-89

thanks for coming in.  
I look forward to working  
with you.

Sam

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Transportation  
DOT 518



Mr. Thomas Kingfield  
Staff Director  
Subcommittee on Transportation  
Committee on Appropriations  
House of Representatives  
Washington, D.C. 20515

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

July 21, 1989

Mr. Jack T. Knuepfer  
Chairman  
DuPage County Sesquicentennial Committee  
DuPage Center  
421 N. County Farm Road  
Wheaton, IL 60187

Dear Jack:

Many thanks for the kind invitation to participate  
in DuPage County's 150th anniversary celebration.

Due to other scheduling commitments, I will be  
unable to attend your event.

Please extend my best wishes to the residents of  
DuPage County.

Sincerely,

  
Samuel R. Skinner

*Tell Suzanne Hello*

Jack T. Knuepfer  
COUNTY BOARD CHAIRMAN  
682-7282



DuPage County

June 20, 1989

Mr. Sam Skinner  
Secretary of Transportation  
U.S. Department of Transportation  
Room 10200  
400 Seventh Street S.W.  
Washington, D.C. 20590

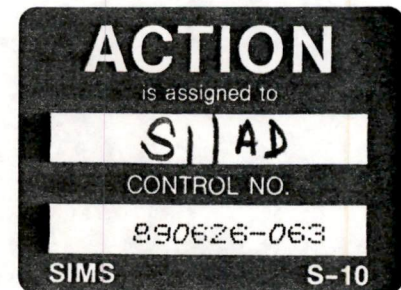
Dear Sam:

DuPage County, the most Republican County in Illinois, invites you to participate in the observance of our 150th anniversary.

Our celebration began on February 9, 1989 with a convocation marking the actual date of the creation of the County. They will conclude on October 9, 1989 with a dinner to salute 150 DuPage residents who have helped shape our county, state, nation and the world.

Of the 150 persons, 44 are living. Three are men who have shaped the housing patterns of DuPage County since World War II. Two of them carved new towns from the cornfields of central DuPage County in the late 1950's. Since 1946, the third man has developed thousands of new homes in Naperville, the county's oldest community and its first county seat.

The list of invited guests to the dinner will include members of the fifth and sixth generations of our county's pioneer families as well as newcomers who have been attracted to our county by its high technology research and development businesses.



Mr. Sam Skinner  
Page 2  
June 20, 1989

DuPage was one of the state's most prominent agricultural counties from its inception until the end of World War II. The change began with the location of Argonne National Laboratory in southeast DuPage in 1946. It continues today with Fermi National Accelerator Laboratory (Fermilab) anchoring the west end of our Research and Development Corridor with many private companies located along the corridor.

The list of persons honored covers a wide range of professions and talents from Elbert Gary, first chairman of the board of U.S. Steel Co. (now USX), to Sherrill Milnes, internationally recognized baritone and member of the Metropolitan Opera Company.

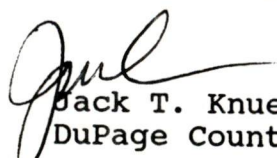
Others include women authors, Lillian Budd, Marguerite Henry and Margaret Landon, author of "Anna and the King of Siam". Prominent scientists who have called DuPage home include John Wesley Powell, explorer of the Grand Canyon and a founder of the National Geographic Society; Leon Lederman, retired director of Fermilab and a 1988 Nobel Physics winner; Grote Reber, internationally known astrophysicist; and Edwin Hubble, recognized as one of the world's five most outstanding astronomers of the past 500 years.

Others among the 150 include religious leaders, Evangelist Billy Graham and Archbishop Daniel Kucera of Dubuque, Iowa; Hall of Famers, Billy Williams of the Chicago Cubs and football immortal, Harold (Red) Grange of the Chicago Bears; Edward Shearson, founder of Shearson-Lehmann-American Express; and John W. (Bet-a-Million) Gates, founder of Texaco.

The list continues of persons who have made ours a prestigious county whose enduring values have been preserved as we enter the last half of our second century.

We in DuPage County would be honored to have you address our dinner guests on October 9. Please advise me as soon as possible if you can fit our October 9 dinner into your busy schedule.

Respectfully yours,

  
Jack T. Knuepfer, Honorary Chairman,  
DuPage County Sesquicentennial Committee

JTK:cs

*Sam Skinner also could  
from DuPage —*

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

Mr. George Kuehn  
Chief, Building Management Section (M-472)  
Office of the Secretary  
U. S. Department of Transportation  
400 7th Street, S. W.  
Washington, D. C. 20590

Dear George:

Many thanks for your assistance in coordinating access to the building and for other services which facilitated installation of the Aircraft Situation Display terminal in my office.

Everyone involved put forth their best efforts and I just wanted to express to you my appreciation for your dedication to the task.

Sincerely,

  
Samuel K. Skinner

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

Mr. Jay Kuehne  
Air Traffic Control Specialist  
Traffic Management Branch  
Room 626  
Federal Aviation Administration  
800 Independence Avenue, N. W.  
Washington, D. C. 20591

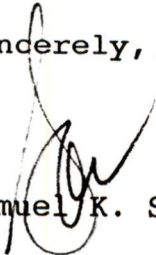
Dear Jay:

Linda Hammer, my assistant, returned after your morning of instructing her on the Aircraft Situation Display terminal full of rave reviews for you and your co-workers in the Traffic Management Branch.

She just bolstered what I have known all along: FAA employs some of the finest and hardest-working public servants in government. I appreciate your dedication and service to the American traveller and will continue to let them know of the extraordinary contributions to aviation safety you provide individually--and as a group--on a daily basis.

Keep up the good work.

Sincerely,



Samuel K. Skinner

  
**The Heritage Foundation**

A tax-exempt public policy research institute

*Feulner*

*File*

December 7, 1989

Honorable Samuel K. Skinner  
Secretary  
Department of Transportation  
Washington, D.C. 20590

Dear Mr. Secretary:

Many thanks for the time you spent with Burt, James and myself. We enjoyed the opportunity to get together, and certainly appreciated the candor of our meeting.

I think there are many areas where we can work together and we look forward to doing that in the months ahead.

Sincerely,



Edwin J. Feulner, Jr.  
President

EJF/ms

*Connie -  
2-1 gave me  
to look at. Return  
to Susan.*

*TKS!  
&*

---

Edwin J. Feulner, Jr., *President*  
Herbert B. Berkowitz, *Vice President*  
Peter E. S. Pover, *Vice President*

---

Burton Yale Pines, *Senior Vice President*  
Charles L. Heatherly, *Vice President*  
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Thomas A. Roe  
Richard M. Scaife  
Hon. William E. Simon  
Jay Van Andel

U.S. DEPT OF  
TRANSPORTATION

89 DEC -8 AM 11:47

U.S. DEPARTMENT OF TRANSPORTATION  
EXECUTIVE SECRETARIAT

MEMORANDUM

TO : [Illegible]

FROM : [Illegible]

[Illegible body text]

DATE: [Illegible]



FRANK R. LAUTENBERG

June 16, 1989

Dear Sam:

First, thank you for being so generous and helpful with my trip to the airshow.

Secondly, I truly enjoyed our chance to get to know one another somewhat better. I respect your interest in getting the job done well and want to work with you to accomplish that.

Best  
Frank

Alpha


THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



The Honorable Melvin R. Laird  
Senior Counsellor  
The Reader's Digest Assoc., Inc.  
1730 Rhode Island Avenue, NW  
Suite 212  
Washington, D.C. 20036

THE SECRETARY OF TRANSPORTATION

Mel  
What a great weekend.  
I really appreciate your  
kindness and friendship.  
See you soon. 

THE SECRETARY OF TRANSPORTATION

Long

Tom

Thank for your note. You  
are first class. See you  
soon and send me a resume.

Sen

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Transportation  
DOT 518



J. Thomas Long, Esq.  
1310 W. Delmar  
Godfrey, IL 62035



November 20, 1989

**J. Thomas Long**  
*Attorney at Law*

Dear Secretary Skinner,

I just wanted to take a minute and extend my sincerest thanks to you for the time and effort you gave to the Clark Bridge Project, the funding and the dedication. It meant a lot to have a friend such as yourself at the ceremony.

As I stated to you last Friday, if I can ever be of assistance to President Bush or to yourself, please don't hesitate to call upon me. I am fiercely proud of what we were able to accomplish in the 1988 election and I want to continue to be part of the "team" for 1992.

Best regards,

A handwritten signature in black ink, appearing to read "J. Long". The signature is written in a cursive style with a large, sweeping initial "J" and a long, horizontal flourish extending to the right.



THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

November 21, 1989

Ms. Carol Lunkenheimer  
Director of Admissions  
Northwestern University  
1801 Hinman Avenue  
Evanston, IL 60204-3060

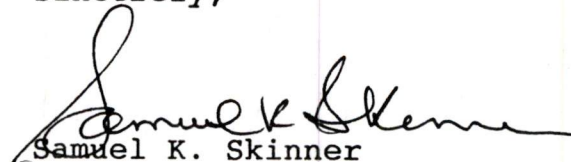
Dear Ms. Lunkenheimer:

I am delighted to recommend Ambler FitzSimons for admission to the Northwestern University.

Ambler is a senior at Lake Forest Academy where she has taken honors and advanced placement classes. She has a fine record and has been selected as a class officer and as a prefect, which is the highest honor the school can bestow. She has been involved in varsity sports and various musical organizations. I have known Ambler for 15 years and have observed her from a very close personal basis. She is a very thoughtful, intelligent, ambitious young woman who I believe is an excellent candidate for admission for the fall class.

I recommend her to you without hesitation and ask that you give her every consideration.

Sincerely,

  
Samuel K. Skinner

cc: Mr. Fitzsimons

EDWARD J. FITZSIMONS

ATTORNEY AT LAW

30 NORTH LA SALLE STREET - SUITE 3232

CHICAGO, ILLINOIS 60602-2554

(312) 372-3800

LAKE COUNTY OFFICE  
HOURS BY APPOINTMENT

November 14, 1989

Mr. Samuel K. Skinner  
1600 North Oak Street  
Arlington, VA 22209

Dear Sam:

I enjoyed seeing you in Florida last week. The "boys" have decided to give Tuna a folding poker table as a memento of the event. I assume you have no objection to this. I will bill you for your aliquot share.

I appreciate your willingness to write a letter in support of Ambler's application to Northwestern. I enclose a sheet listing some of her accomplishments along with the address of Northwestern's admissions office. All in all she is a pretty outstanding girl. Any help you can give her will be greatly appreciated.

Very truly yours,



Edward J. FitzSimons

EJF/ttk  
Enclosure

Ambler E. FitzSimons

- \* Honors & AP Classes - English, History, French
- \* B + Student
- \* Prefect - highest honor in school
- \* Caxy Key Society - Student Hosts; tour guides
- \* Junior and Senior Class Treasurer (11 & 12)
- \* Student Council (11 & 12)
- \* Yearbook Editor (11 & 12)
- \* Sports
  - Varsity Field Hockey 11 & 12
  - Varsity Ice Hockey 10, 11 & 12
  - Softball 10, 11 & 12
- \* Spring Musicals

Office of Admissions  
Northwestern University  
1801 Hinman Avenue  
P.O. Box 3060  
Evanston, IL 60204-3060

THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

December 5, 1989

Dear Mr. Liay:

It's going to be so nice to have a bit of the University of Illinois with me in Washington every day of the year, thanks to your generosity in sending me the 1990 University calendar. The photography is beautiful, and I'm looking forward to using the calendar. Many thanks.

With best wishes,

Sincerely,



Samuel K. Skinner

Mr. Louis D. Liay  
Executive Director  
Chief Administrative Officer  
University of Illinois Alumni Association  
227 Illini Union  
1401 West Green Street  
Urbana, IL 61801

Alphab.

THE SECRETARY OF TRANSPORTATION

11-19-89

Dear May Rose

Congratulations and welcome to Chicago. It's a big job but from everything I hear you can do it. I'd be happy to help anyway I can.

Sam Skinner

**I** UNIVERSITY OF ILLINOIS  
ALUMNI ASSOCIATION

Louis D. Liay  
Executive Director  
Chief Administrative Officer  
(217) 333-1472

227 Illini Union  
1401 West Green Street  
Urbana, Illinois 61801

(312) 996-8535  
Chicago Office  
in Alumni Hall

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C.

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Transportation  
DOT 518



Ms. May Rose Loney  
First Deputy Aviation Commissioner  
Chicago O'Hare Airport  
P.O. Box 66142  
Chicago, IL 60666

CHI SUN-TIMES 11-15-89

# Woman named to run O'Hare

By Frank Burgos

For the first time in its 27-year history, a woman will run O'Hare Airport.

Mary Rose Loney, assistant director of aviation for San Jose (Calif.) International Airport, will succeed Jerry W. Cance, head of O'Hare for three years, who is stepping down today.

As first deputy aviation commissioner, Loney will be responsible for a staff of 1,400, an annual budget of \$150 million and the day-to-day operations of the world's busiest airport, starting Dec. 4.

Aviation Commissioner Jay Franke appointed Loney to the \$78,000-a-year job after a four-month search following Cance's announcement that he was resigning to join a private aviation firm, Aviation Department spokeswoman Lisa Howard said Tuesday.

"I am certainly excited about the challenge of managing the daily operations of the preeminent hub of our national and international air transportation system," said Loney, 37. "I am confident that my 12 years of diverse experience in managing major public-use airports in the U.S. will be an asset to Chicago O'Hare."

Seattle is the only other major airport run by a woman.

Besides the usual headaches of running a major airport, she is



Mary Rose Loney  
*'Excited about the challenge'*

stepping into an escalating war between the city and noise-weary suburban homeowners angry over reported plans to build two new runways at O'Hare.

Loney would not comment on how she hopes to defuse the situation or whether she favors expansion at O'Hare.

"At this point I can't say, but I am looking forward to working with Commissioner Franke and working closely with the neighboring communities on these issues," she said.

Loney was assistant aviation director at New Mexico's Albuquerque International Airport for two

years, prior to moving to San Jose. She was also airport planning services manager for Las Vegas' McCarran International Airport, where she directed planning and operations.

She is a graduate of the University of Pittsburgh and received a masters in public administration from the University of Nevada.

Airport management experts give her high marks for overseeing expansion plans at San Jose and Albuquerque.

"She's very well thought of in the industry," said Bob Bunnell, vice president of the Airport Operators Council, a Washington, D.C.-based trade organization. "She's had quite a bit of experience."

Loney and her staff, however, came under fire when a critical audit in San Jose revealed that the airport was paying excessively for shuttle bus repairs. A police investigation cleared city executives and employees of any wrongdoing, but the airport head resigned and several executives, including Loney, were criticized by the city manager's office.

Since the shakeup at San Jose, Loney has been running the daily operations at the airport, including the time an earthquake rocked the region last month.

Loney broke her right hand but the airport stayed open, she said. "We survived very well."

Wednesday, November 15, 1989

# 'No new runways,' suburban group vows

By ANNE BURRIS GASIOR  
Daily Herald Staff Writer

Suburban officials whose towns are affected by jet noise met Tuesday night with representatives from the U.S. Department of Transportation and said they will work with the city of Chicago to ease delays at O'Hare International Airport — but vowed there will be "no new runways."

Two representatives from Secretary of Transportation's Samuel Skinner's office met with the Suburban O'Hare Commission in closed session and came out of the meeting

saying they felt some compromise could be reached. "It's a complex issue with all kinds of competitive interests, but there are no major problems between parties with different interests that can be solved without compromise," said Ken Quinn, one of Skinner's assistants. "There were some positive signs, and we will continue confidential discussions if we can."

SOC attorney Joseph Karaganis said there are three areas where the suburbs are willing to work with the city.

"We will work together in the spirit of compromise on a number of

things to reduce delays, to get a third airport built and to see no new runways," Karaganis said.

The suburbs exploded two weeks ago with news that the city was again considering adding two new runways at O'Hare. While the city advocates that move to cut delays at O'Hare and increase efficiency, the suburbs say focus should be given to construction of a third airport. New runways, suburban leaders say, will increase jet noise in the Northwest suburbs.

"A major step was taken tonight," said Park Ridge Mayor Martin Butler, chairman of SOC.

# The fuss and the facts about Midway

CHICAGO TRIBUNE 11-15-89 LEAD EDITORIAL

Since timing is everything, Chicago might have spared itself a little unwanted grief by picking a better occasion to reveal plans about runway work at Midway Airport. Now, even as city officials are trying to comprehend the war declaration from the suburbs over O'Hare Airport, they have to contend with a guerrilla action brewing around Midway.

It could be that some residents near Midway have caught a case of O'Hare Fever. Bombarded with daily news accounts of the city-suburbs imbroglio over possible O'Hare expansion, neighborhood groups in the Midway area reacted predictably to news of the work scheduled at their airport. They're demanding the city do something about jet noise, and are warning ominously of a possible plot to expand the facility.

Obviously, the city should be responsive to their concerns, but there also is some good advice going around these days: Everybody should cool off. Just as suburban officials really ought to shut up for awhile about the Great Satan Chicago, Midway's neighbors should keep some things in perspective.

There's a big difference between what is planned at Midway and what is feared at O'Hare. At Midway, the city must rebuild the heavily used main runway. To do that, it first must extend the secondary runway to accommodate the variety of jets using the airport. This will not bring bigger jets to Midway or increase the number of flights beyond normal growth. To do otherwise, in fact, would cripple it during its resurgence.

The city has said it has no plans to expand Midway or add another runway. It has not said what it will do at O'Hare, beyond keeping its options open. The fear is that the city will build two more runways, thereby

forcing a proposed expressway to go around the airport through Bensenville and possibly hundreds of homes. That's the heart of the fuss, understandably so.

In either case, noise and all, both airports are here to stay as bedrocks of the entire region's vitality.

It would be a particular pity if Midway's neighbors became strident and began making unreasonable demands about the airport's future after a relatively peaceable coexistence—through good times and bad—of more than 60 years. The fact is that Midway's resurgence has been a boon to its neighborhood, the city and the region—providing thousands of jobs and millions of dollars in revenue, and sparking a rebirth on the Southwest Side. Not to mention helping handle an enormous demand for air travel in Chicago.

Once the world's busiest airport, it was almost out of business in 1978. During 1990 it will have some 350,000 operations carrying 8 million passengers, heading toward its own record peak of 10 million.

That turnaround is in no small way due to the faith and gamble of its primary tenant, Midway Airlines, which just marked its 10th anniversary as one of aviation's and the country's great business success stories. Starting in 1979 with three planes, fewer than 200 employees and three destinations, this Chicago-based company now has more than 60 jets, more than 4,000 employees and some 50 destinations in and out of the United States. It accounts for more than half the passengers passing through Midway Airport, and has now posted three straight profitable years.

The neighbors of Midway—Airport and Airlines—are welcome to complain about the burdens of that boom, but they should remember, too, the blessings.

Alphab.

THE SECRETARY OF TRANSPORTATION

Dear Drew

11-17-89

thanks again for your support  
of the Coast Guard Foundation. it  
was another great "Dawkins job"  
we are very lucky to have you as a  
former great Secretary and current great friend. Love

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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DOT 518



The Honorable Drew Lewis  
Chairman  
Union Pacific Corporation  
Eighth and Eaton Avenues  
Bethlehem, PA 18018

# UNION PACIFIC CORPORATION



DREW LEWIS  
CHAIRMAN

November 3, 1989

Honorable Samuel K. Skinner  
Secretary  
U.S. Department of Transportation  
400 7th Street, S.W.  
Washington, DC 20590

Dear Sam:

Just a note to to tell you how much I enjoyed being with you and Honey at the Coast Guard Foundation dinner. It was a great evening made even better for me by your most generous (and accurate) remarks about my tenure as Transportation Secretary. The fact that we raised a record \$340,000-plus for the Foundation is a tribute to you and the fine work being done by the Coast Guard.

Keep up the good work. Thanks again for your help. I look forward to seeing you soon.

Sincerely,

A handwritten signature in dark ink, appearing to read "Drew". The signature is written in a cursive, slightly slanted style.

DL/ss

NOV 14 1989

U.S. DEPT OF  
TRANSPORTATION

89 NOV -6 PM 4: 08

U.S. DEPARTMENT  
OF TRANSPORTATION  
EXECUTIVE SECRETARIAT



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Mr. Dwight Dean Law  
Lakeside Aviation, Inc.  
Post Office Box 81  
McHenry, MD 21541

THE SECRETARY OF TRANSPORTATION

11-8-89

Dear Dwight

Congratulations of your selection  
as 1989 General Aviation Maintenance  
Technician of the year. Great job

Sam Skinner

Alphas

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

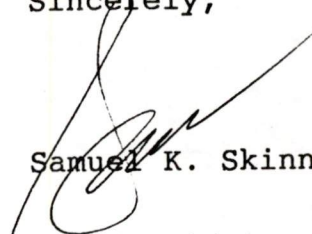
November 2, 1989

Dear Mr. Lavallee:

Thank you very much for the Halloween candy. I have shared it with our dedicated, hard-working duty officers at the Federal Aviation Administration.

I appreciate your thinking of us.

Sincerely,



Samuel K. Skinner

Mr. Dennis Lavallee, CAE  
Director of Member and  
Government Relations  
National Candy Wholesalers  
Association, Inc.  
Suite 1120  
1120 Vermont Avenue, N.W.  
Washington, D.C. 20005

THE SECRETARY OF TRANSPORTATION

November 2, 1989

To: FAA Duty Officers

Thanks for all of your hard work.



# National Candy Wholesalers Association, Inc.

1120 VERMONT AVE., N.W., SUITE 1120, WASHINGTON, D.C. 20005 TELEPHONE (202) 463-2124 FAX (202) 467-0559

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WILLIAM A. QUINLAN  
Riva, MD

October 30, 1989

Honorable Samuel Skinner  
Secretary of Transportation  
Dept. of Transportation, Suite 10200  
400 7th Street, SW  
Washington, DC 20590

Dear Mr. Secretary:

With the arrival of autumn, thoughts turn to changing colors and to Halloween. While traditionally celebrated with images of pumpkins, goblins, and witches, it is also remembered for candy treats. To promote the positive aspects of Halloween, the National Candy Wholesalers Association invites you to share this jar of candy with your staff as a part of our fourth annual "Meet & Treat" program.

NCWA represents more than 900 wholesale distributors of confectionery products and provides the major link in the distribution chain of candy, tobacco, sundries, health and beauty aids etc. If we can be of assistance to you on issues, provide information on the beneficial contributions of candy, or any other issue that may affect this industry, please let us know.

Best wishes for a wonderful Halloween.

Sincerely,

Dennis Lavalley, CAE  
Director of Member and  
Government Relations

Duty Officers -  
FAA?  
Yes \_\_\_\_\_  
Other \_\_\_\_\_  
DL:rs

Enclosed: Candy Jar

The following manufacturers have generously donated the products contained in your "Meet and Treat" package. Together with wholesale-distributors and retailers, the confectionery industry provides thousands of jobs and millions of dollars for the economy.

You may wish to express your own appreciation to them for their participation in this "Meet and Treat" program.

Rick Lytle  
President  
Alma-Leo U.S.A. Inc.  
95 Revere Dr., Suite H  
Northbrook, IL 60062

Larry Roche  
Mgr. Trade Development  
American Chicle Group  
Div. Warner-Lambert Co.  
201 Tabor Road  
Morris Plains, NJ 07950

Dan Monaco  
V.P. Sales  
Charms Co.  
Div. Tootsie Roll Indus.  
41 Highway 34 South  
Colts Neck, NJ 07722-1714

Salvatore Ferrara II  
President  
Ferrara Pan Candy Co.  
7301 W. Harrison St.  
Forest Park, IL 60130-9990

Mindy Goldenberg  
Sales Mgr.  
Goldenberg Candy Co.  
161 W. Wyoming Ave.  
Philadelphia, PA 19140

Bob Simon  
V.P. Sales  
Squareshooter Candy Co.  
207 S. 9th St.  
P.O. Box 13367  
Edwardsville, KS 66113

Richard Harshman  
President/Chief Exec. Officer  
Storck USA, L.P.  
500 N. Michigan Ave., #844  
Chicago, IL 60611

Carole M. Martin  
Sales Administrator  
Haribo of America, Inc.  
Div. of Haribo GmbH & Co. KG  
1825 Woodlawn Dr., Suite 204  
Baltimore, MD 21207

Warren Rasweiler  
Manager Special Account  
Henry Heide Inc.  
14 Terminal Rd.  
P.O. Box 271  
New Brunswick, NJ 08903

Robert G. Allison  
Mgr. Trade Dev.  
Hershey Chocolate U.S.A.  
19 E. Chocolate Ave.  
Hershey, PA 17033

Dick Einert/Alan Wilner  
Sales Support Manager  
Jacobs Suchard  
One Tower Lane  
Oakbrook Terrace, IL 60181

Eric Baty  
Leaf, Inc. North America  
2355 Waukegan Road  
Bannockburn, IL 60015

Jim Longill  
Willy Wonka Brands  
1445 W. Norwood  
Itasca, IL 60143

Anthony Cipollina  
V.P. Sales  
Wm. Wrigley Jr. Company  
410 N. Michigan Ave.  
Chicago, IL 60611

Whitney Hill  
Trade Relations Director  
M&M Mars  
Suite 105  
3901 Roswell Road  
Marietta, GA 30062

Richard T. Prezzano  
Field Vice President  
Nestle Foods Corporation  
100 Manhattanville Rd.  
Purchase, NY 10577

James Weaver  
Director of Trade Relations  
Planters LifeSavers Co.  
401 N. Main St.  
Winston-Salem, NC 27102

Barbara Gribowski  
Shaffer, Clarke & Co., Inc.  
Confectionery & Snack Div.  
3 Parklands Dr.  
Darien, CT 06820-3639

Douglas E. Taylor  
Sr. V.P. Sales-Marketing  
Spangler Candy Co.  
400 N. Portland St.  
P.O. Box 71  
Bryan, OH 43506

Robert R. Lukas  
President  
Classic Caramel Co.  
231 W. College Ave.  
P.O. Box 1147  
York, PA 17405

The "Meet and Treat" program is coordinated by the National Candy Wholesalers Association to remind you to have a safe and fun Halloween holiday.

Mr. David Strachan, Executive Vice President  
National Candy Wholesalers Association  
1120 Vermont Ave., N.W., Suite 1120  
Washington, D.C. 20005  
Telephone 202-463-2124  
FAX 202-467-0559

Alpha

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Transportation  
DOT 518



General Bennett L. Lewis, USA (Ret.)  
Chairman, Readiness Committee  
The Society of American Military Engineers  
Post Office Box 21289  
Alexandria, VA 22320-2289

THE SECRETARY OF TRANSPORTATION

10-20-89

Dear General Lewis  
Thank you for your note and  
kind comments. I look forward  
to seeing you in the future  
Sincerely,  
Sen



DEDICATED TO THE NATIONAL DEFENSE

## The Society of American Military Engineers

Century House  
607 PRINCE STREET  
P.O. BOX 21289  
ALEXANDRIA, VIRGINIA 22320-2289  
(703) 549-3800  
FAX 703 684 0231

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USA, RET.  
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BRIG. GEN. WALTER O. BACHUS,  
USA, RET.  
TREASURER  
COL EDWIN P. GEESEY,  
USA, RET.

October 17, 1989

Honorable Samuel K. Skinner  
Department of Transportation  
400 7th Street SW  
Washington, D.C. 20590

*orig: Sandy*  
*cc: F. Grubbe*  
*D. Properi A1*  
*10-17*

*cc: S-1 Personal*

Dear Secretary Skinner:

Thank you for taking time from your busy schedule to provide the keynote address at our national symposium on disaster response planning. We could not have had a better keynote speaker. Your remarks on the Alaskan and Hugo disasters and your guidelines on how to better prepare this nation for future events were outstanding. You set the stage and the standard for the other presenters and for the discussions that proved valuable and stimulating.

The symposium was a complete success. Our goal was to heighten membership interest in planning and implementing the responses to disasters. From the discussions and comments we did that.

Would you please pass on my thanks and appreciation to the members of your staff for their great help in making sure it happened? Sara Eghtedari, Wynola Robison, and the Grubbes, Fred and Patrick are all courteous professionals.

On behalf of the Society, thank you again for your contribution and your time.

Sincerely,

*Bennett L. Lewis*  
Bennett L. Lewis  
Lieutenant General  
US Army, Retired  
Chairman, Readiness Committee

*I would like to follow up on our brief exit discussion. I believe there is an urgent need for high level action. Perhaps we can meet soon, at your convenience.*

**Environmental Enhancement Through Military Engineering**

Alphas

THE SECRETARY OF TRANSPORTATION

Dear Joe

Congratulations on your detective  
work. You are right on. I do want to

Play Merim sometime soon. Com

is doing a great job and we finally found  
him.

Sam

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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Department of  
Transportation  
DOT 518



Mr. Joseph A. LaSala  
Vice President  
Day & Zimmerman, Inc.  
1818 Market Street  
Philadelphia, PA 19103



# DAY & ZIMMERMANN, INC.

July 31, 1989

cc:  
Sandy

PERSONAL & CONFIDENTIAL

GREAT LETTER!  
DZ  
JCS

The Honorable Samuel Skinner  
Secretary  
U.S. Department of Transportation  
400 Seventh Street, S.W.  
Room 10200  
Washington, D.C. 20590

Dear Mr. Secretary:

I have just worked through the series of coincidences that led you to call me, and award my company, Day & Zimmermann, Inc., a modest contract to participate in a study about which we know little, and proposed nothing. It is a mystery daunting enough for Sam Spade, let alone Sam Skinner.

Let's sort it out:

- Originally you were looking for Jim LaSala of New Jersey (no kin).
- What you found was Joseph A. LaSala, Jr., Esq., former chief council at UMTA; a kin.
- What that led to was a call to his father, Joseph A. LaSala, Sr., vice president, government affairs at Day & Zimmermann, Inc.
- The call, from you to me, was a consequence of understandable misdirection.

You got Joe instead of Jim, and in the process of that call, we also ran into some strange coincidences, that I'm sure, confused both of us. For instance: I spoke of you to Ed Hamberger, Esq., of Baker, Worthington, Crossley, Stansberry & Woolf; the Company's Washington, D.C., legal council. Ed had recently invited you to play golf at the Merion Crickett Club. Spike Yoh, chairman and CEO of Day & Zimmermann, Inc., is a member of that club, and would be pleased to host you, too. That invitation, of course, stands.

Next, I also spoke to you about Cameron Findley, Esq., soon to join your staff. I attended Cam's wedding two summers ago. His father-in-law, former federal judge, Ralph F. Scalera, is an old and dear friend of mine.

DATE July 31, 1989

PAGE NO. 2

TO The Honorable Samuel Skinner  
Secretary  
U.S. Department of Transportation

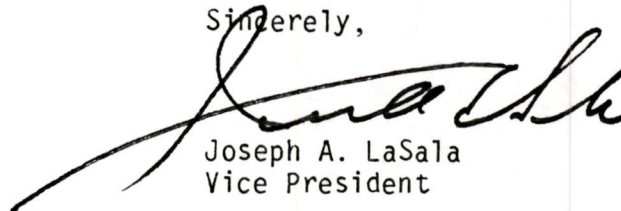
I sensed that when I mentioned Cameron, you thought that whole discussion was getting bizzare, with little or nothing to do with the original intent of the call.

This experience becomes another humorous vignette to add to the many in my business and government experience. People like us, who have lived with a broad circle of friends and acquaintances throughout business and government, frequently get tangled in mix ups and crossed connections that almost make sense. Fortunately, there is usually no harm done.

Sensible or not, I did enjoy our chat. I am hopeful that you'll have the opportunity to call Joe instead of Jim sometime with the same intended purpose. D&Z has enjoyed many years of service to the Department of Transportation in a variety of capacities and rarely turns down an order.

By the way, I'd like to offer congratulations. You've had a difficult job and appear to be doing quite well. Here's wishing you continued success.

Sincerely,



Joseph A. LaSala  
Vice President

JAL/mm

DAY & ZIMMERMANN, INC.  
1818 MARKET STREET  
PHILADELPHIA, PA. 19103

PERSONAL & CONFIDENTIAL

The Honorable Samuel Skinner  
Secretary  
U.S. Department of Transportation  
400 Seventh Street, S.W.  
Room 10200  
Washington, D.C. 20590

THE SECRETARY OF TRANSPORTATION

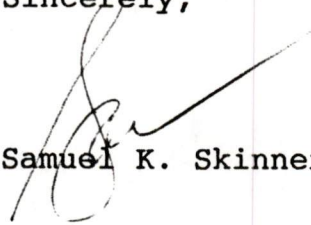
WASHINGTON, D.C. 20590

August 5, 1989

Dear Bill:

You have a lovely granddaughter who I enjoyed showing around. It was I who was the fortunate one. She is just as classy and nice as her grandfather.

Sincerely,



Samuel K. Skinner

The Honorable William Lehman  
House of Representatives  
Washington, D.C. 20515



Congress of the United States  
House of Representatives  
Washington, D. C. 20515

William Lehman  
Seventeenth District  
Florida

My Secretary  
You're the greatest!  
When my granddaughter,  
Leborah, called her Dad -  
She said - the man that  
owns all the trains and  
planes at Delta took  
me into the White House  
and the oval office and  
the cabinet room and  
I sat in his own chair

Aug 2nd

and wrote a note<sup>re</sup>  
you topped off  
a special welcome  
to our family at the  
picnic - Thanks again,  
Dan.

Bill



THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

July 10, 1989

Mr. Ken Lahner  
DuPage County Board  
421 N. County Farm Road  
Wheaton, Illinois 60187

Dear Ken:

Thanks for your kind letter and for the invitation to join you and Jack at the DuPage County picnic on July 22. As my staff has already informed you, I will be spending that entire weekend at an executive retreat with my senior staff. I hope you know how sorry I am to miss all the fun in Illinois.

Rest assured, if I find any "billions" lying around, DuPage County will be among the first to know it!

Please give Jack my best regards.

With all best wishes,

Sincerely,

  
Samuel K. Skinner

THE SECRETARY OF TRANSPORTATION  
WASHINGTON, D.C. 20590

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DOT 518



The Honorable Joseph Lieberman  
United States Senate  
Washington, D.C. 20510

THE SECRETARY OF TRANSPORTATION

Joe  
6-5-89  
Thanks for your kind  
letter and comments in the  
Congressional Record.

A handwritten signature in cursive script, appearing to read "Joe", written in black ink.

COMMENDING THE PRESIDENT AND THE SECRETARY OF TRANSPORTATION

Mr. LIEBERMAN. Mr. President, I rise to commend President Bush and Secretary of Transportation Samuel Skinner for their recent decision ordering automakers to increase the gas mileage of their passenger cars and imposing strict fines on those who fall below the standard. This is an important step forward in integrating the Nation's energy and environmental policies.

As a member of the Environment and Public Works Committee, I have become acutely aware that the integration of our energy and environmental policies is critical to many of the major issues we face—including reauthorizing the Clean Air Act, fighting global warming, and preserving the Arctic Refuge in Alaska.

If energy use is the yardstick, the United States currently has one of the world's least efficient economies. Japan and West Germany both now produce about twice as much GNP per unit of energy as we do. The United States has no comprehensive energy policy that addresses the sources of energy supply, the patterns of energy consumption, national security, and environmental protection. That is why Secretary Skinner's action represents such a positive step forward in demonstrating real leadership in this area.

Some 123 million Americans now live in areas which violate the national health-based ozone standard. Motor vehicles are the largest single contributor to ozone, accounting for about 45 to 50 percent. Increasing the gas mileage of passenger cars will decrease the emissions of hydrocarbons—a principal contributor to ozone—from the fuel distribution systems of automobiles, thereby helping to reduce the ozone levels in the air.

We also have heard disconcerting evidence in the last several months about the potential effects of global warming. It is undisputed that the amount of carbon dioxide, the principal greenhouse gas, has been steadily building since the industrial revolution and, unless there is something to counteract the growing volumes of CO<sub>2</sub>, the Earth's atmosphere will heat up within our lifetime and certainly within the lifetimes of our children.

Automobiles and light trucks account for 20 to 25 percent of all U.S. carbon dioxide emissions. A car that gets only 18 miles per gallon—the current average for cars—will produce more than 57 tons of CO<sub>2</sub> during its lifetime. A car that gets 26.5 miles per gallon, the standard for the 1989 fleet, will emit 20 tons less. And the 1990 model, based on the Secretary's decision, will emit even fewer tons of CO<sub>2</sub>.

Finally, there are those who still argue—even after the Exxon Valdez spill—that the pristine Arctic National Refuge should be used for oil production. But if we continue along the path initiated by Secretary Skinner and tighten the fuel efficiency standards, we will save billions of barrels of oil. According to one estimate, Secretary Skinner's decision will result in the saving of 4.6 billion barrels of oil during a period of 30 years. On the other hand, even under the best assumptions, the oil we might find in the Arctic Refuge would amount to 3.2 billion barrels over 30 years.

I thank Secretary Skinner for his leadership and urge him to work with EPA Administrator Reilly in forging a comprehensive national approach to combining energy efficiency and environmental protection.

6-1-89

SKS:

Senator Joseph Lieberman (D-Conn.) had some nice things to say about you on the Senate floor earlier this week. Suggest a short handwritten note to him.

*br*  
Galen

*① JS 6/2*

*② SKS*