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FOIA Number:

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FOIA MARKER

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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries: Chron File

OA/ID Number: 02328
Folder ID Number: 02328-001d

Folder Title:
[Andrew Card] [Chron Files January 1989 to May 1990] [4]

Stack:	Row:	Section:	Shelf:	Position:
G	15	22	3	

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Resume	Re: John M. Kost; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	

Collection:	
Record Group:	Bush Presidential Records
Office:	Chief of Staff, White House Office of
Series:	Card, Andrew H., Jr., Files
Subseries:	Chron File
WHORM Cat.:	
File Location:	[Andrew Card] [Chron Files January 1989 to May 1990] [4]
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Pinksheet Number:	RML16201
OA/ID Number:	02328-001d
Date Closed:	6/10/2025
FOIA/Sys Case #:	2025-0373-S
Re-review Case #:	
P-2/P-5 Review Case #:	

DEBORAH L. LOUISON
6583 Cypress Point Road
Alexandria, VA 22312

February 2, 1989

Mr. Andrew Card
Deputy Chief of Staff
The White House
West Wing
Washington, D.C. 20500

Dear Andy,

Thank you for the opportunity to meet with you to discuss the position of Special Assistant to the President for Intergovernmental Affairs. It goes without saying that I would like very much to work with you and Deb Anderson in that capacity.

I believe we would make a good team, especially given the fact that I have worked with you and the White House IGA staff in the past, and I have known and admired Deb for a long time.

I look forward to hearing from you, Andy.

Sincerely,



Deb Louison

THE WHITE HOUSE

WASHINGTON

January 27, 1989

Dear Mr. Ganimian:

On behalf of the President, thank you for your letter of January 15, 1989, regarding your energy-related systems and inventions.

Please be advised that I have forwarded a copy of your letter to the Department of Energy and the Environmental Protection Agency for their review and direct response to you.

Again, thank you for taking the time to bring these interesting concepts to our attention.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. George Ganimian
26 Summer Street
North Easton, Massachusetts 02356

Mr. George Bush
President of the
United States
Washington D.C.

George Ganimian
26 Summer St.
North Easton Ma.
02356

Jan. 15, 1989

Mr. President;

In 1974, I began inventing major energy systems and other inventions that are superior, by far, to any now known systems.

I tried to promote my inventions through the confines of the United States Government only for fear that, because of what they involve and the impact they will have on the world, if they got into the wrong hands much harm could develop especially to the hard pressed countries of the world. I met with resistance within various United States government agencies: The National Bureau of Standards; The Energy Research and Development and a few others. I believe, that my inventions did not even receive a peer evaluation.

The list of inventions are;

- 1) The Table Accelerator Gyro-Generator System (T.A.G.G.S.). This is a very unique generator system. There is a 30% rule-condition attached to T.A.G.G.S.
- 2) New propulsion systems for ocean going ships mainly aircraft carriers.
- 3) The Self-generating units for all-electric vehicles such as a Grayhound bus and smaller vehicles.
- 4) The African Project; The purification, storage, and transfer (any amounts) of the purest, cleanest water, across the complete continent of Africa in any direction without the aid of electrical pumps, and the system is by its very nature an automatic hands-off system. Some improvements could be made by others, such as engineers, if not by me.
- 5) The Hyper-Sonic jet engine-not complete-because of the resistance to my other inventions. I could complete them at any time.
- 6) The Safety Airliner in which an airliner could ground crash and the passengers and crew would be saved.
For inflight mishaps, I could present a safety system that could work in the event of an inflight collision or detonation of an explosive.
(I studied aviation and received my commercial and flight instructors certificate years back).
- 7) I have just recently invented new building blocks and tie system which would sustain a very severe earthquake, such as what recently happened in Armenia, Soviet Union. I believe that buildings, 15 to 25 stories and possibly higher, would be able to withstand an earthquake 6 to 9 on the Richter scale. The Buildings would not only withstand the shaking, but also maintain their shape. I have all the principle data which is not at all difficult to understand.
- 8) I, also, have a disposal system plan that I could map-out on paper within a very short period of time were I could show how to get rid of, permanently, all waste. That is; nuclear, chemical, slug, trash plus any and all other waste material not wanted. This means any amounts or unlimited amounts of waste.

I, once, tried to bring this to the attention of Dr. Skinner E.P.A. Washington D.C. I was unable to contact him.

9) One more invention I should mention. It is a forest fire apparatus that would stop any forest fire at any area that you or anyone else pointed to whether it be a very large and intense fire or small fire.

I once explained this to two people, who are fairly brilliant people in their own right, who gave their approval as to the feasibility of this forest fire apparatus. This apparatus could be improved of course.

I will try, once more, to bring this new technology to the world through the United States. If not successful, then I must try through Armenia, Soviet Union, starting with my designs for the earthquake building blocks and tie system.

Some of my inventions have been reviewed and approved by Dr. William Jones, director of the Energy Lab. Massachusetts Institute of Technology.

He gave his approval to the T.A.G.G. System; The self-generating units for electric vehicles plus a few others.

Also reviewing and giving approval is a Thomas O'Konski, Union Wharf, Boston Massachusetts.

He is a patent attorney with a B.S. degree in Physics. The approval was granted because I was there, in person, to explain and answer any and all questions from both Dr. Jones and Mr. O'Konski.

Approval was not granted by various government agencies because I was not there to explain how my inventions worked and/or what could be expected of them and to answer their questions.

If you, George Bush, were to examine this new technology of mine, first hand, and with your approval have my inventions reviewed and this time, by the appropriate people with insight and wisdom that should be inherent in all top-of-the-line scientists and engineers, with me George Ganimian the inventor, in attendance. Then, if all is approved, there can be discussions of how to implement this technology.

I, of course, wish to be compensated for my knowledge (inventions) the same as anyone else.

I believe that there is more at stake here than can be realized at this point in time.

If you have taken interest, then I will await your reply. I cannot bring this technology to a real physical use for the world by myself. It is too great a project and will need much expertise by others.

Sincerely Yours

George Ganimian Inventor

THE WHITE HOUSE

WASHINGTON

January 26, 1989


Dear Charlie:

Thanks for your letter of January 24, 1989, and for your kind words of congratulations.

I appreciate the time you have taken to send me the information on narcotics control and public-private partnerships. Please know that I have forwarded copies to the Offices of the "Drug Czar" and National Service respectively for their review.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Charles P. Smith, Director
Office of Justice Programs
Bureau of Justice Assistance
Department of Justice
Washington, D.C. 20531



U.S. Department of Justice
Office of Justice Programs
Bureau of Justice Assistance

Office of the Director

Washington, D.C. 20531

JAN 24 1989

Mr. Andrew Card
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

Congratulations on your appointment as Deputy Chief of Staff.

Attached for your use are two recent speeches that contain some ideas on:
(a) narcotics control, and (b) public-private partnerships.

At the present time, I continue to serve as the Director of the Bureau of Justice Assistance, although no long-term appointment is yet clear to me.

Please contact me if I can be of assistance to you.

Sincerely,

A handwritten signature in cursive script that reads "Charles".

Charles P. Smith
Director

Enclosures

U.S. Department of Justice
Office of Justice Programs
Bureau of Justice Assistance

Office of the Director

Washington, D.C. 20531

NOV 15 1968

Mr. C. G. Chase Untermeyer
Director of Personnel
Transition Office of President-elect Bush
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

Dear Mr. Untermeyer:

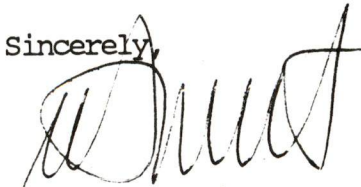
Congratulations on a successful election. As noted in the attached, I am willing to serve President-elect Bush in a variety of capacities to help him achieve his objectives of limited government and personal freedoms.

As can be verified with persons such as Craig Fuller, Phil Brady and Peter Teeley, I have provided Mr. Bush with help for sometime without violating ethical or organizational restrictions. Attorney General Thornburgh can attest to my competent performance in my present position. In addition, I have worked on various domestic policy task forces with persons such as Debbie Steelman. I am also now helping Ken Duberstein and Chuck Kubic in the transition with domestic policy ideas.

My political experience includes service as an issues analyst in the 1980 Reagan-Bush campaign and the 1966 Reagan-Finch campaign, as well as serving as the State President of the Arizona Young Republicans in 1956.

It would be appreciated if you or your representative could discuss how I could best be of assistance in the Administration or transition.

Sincerely,



Charles P. Smith
Director

Attachment

THE WHITE HOUSE

WASHINGTON

January 26, 1989

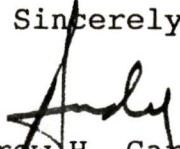
Dear Ray:

Many thanks for your thoughtful note and for keeping me posted on your activities and whereabouts.

Congratulations on your new endeavor with MACRO Systems and good luck in setting up their Washington office.

All the best and please do keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Ray Post
Eddie Mahe, Jr. & Associates, Inc.
300 Eye Street, N.E.
Suite 400
Washington, D.C. 20002

Engl.

1/24

Andy,

It seems like a million years ago when I was managing Dick Spelling's U.S. Senate campaign and you generously took my calls to discuss a White House role in that race.

I have been with Eddie since the '86 cycle and among other things worked with NESC as a field representative/persuader in Jeffords' race this past year. I am leaving EMI's Associates on 1/31 to assume a senior position with Macro Systems, Inc. and establish a political/corporate affairs division here in Washington. Macro has a Vermont office too, so I'll continue

my New England connection.

Once I get established I'll buy
you a note and maybe we can get
together and swap New England war
stories.

Congratulations on your appointment.
I hope we have a chance to speak
with one another in the near future.

Ray

E. Mahe, Jr.

THE WHITE HOUSE
WASHINGTON

To Bill Canary
for Action.
I will do 2/9 or 10.
Andy

January 26, 1989

MEMORANDUM FOR ANDY CARD

FROM: LINDA GAMBATESA

SUBJECT: National Association of Regional Councils

You received a call from Kay Riddle today following up on an early December meeting between the National Association of Regional Councils (NARC) and the President, Gov. Sununu, and yourself.

At Kay's request, I called Ted Hackworth, Chairman of NARC, for details. As you will recall, NARC is holding their Washington briefing here in February and have a two-fold request of Governor Sununu:

- (1) to address one of their general sessions;
 - Thursday, February 9
Anytime between 2:00-3:30 pm
 - Friday, February 10
Anytime between 9:00-10:15 am
- (2) to meet with their Board of Directors on Saturday, February 11 for 30 minutes to discuss their working relationship with the Bush Administration rather than focusing on policy.
(Sounds like something you could do -- said they didn't have to have Sununu)

Their meeting theme is "Challenge for Regional Communities in the 1990s." They will be meeting at the Hyatt Capitol Hill.

Action:

Thursday, Feb. 9	Yes	_____	No	_____
Friday, Feb. 10	Yes	_____	No	_____

THE WHITE HOUSE
WASHINGTON

January 26, 1989

1/30
sent to Bill
Canary for
action
AC will do
2/9 or 10

MEMORANDUM FOR ANDY CARD

FROM: LINDA GAMBATESA
SUBJECT: National Association of Regional Councils

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(2) to meet with their Board of Directors on Saturday, February 11 for 30 minutes to discuss their working relationship with the Bush Administration rather than focusing on policy.

Informal setting - how WH organized
(Sounds like something you could do -- said they didn't have to have Sununu)

Their meeting theme is "Challenge for Regional Communities in the 1990s." They will be meeting at the Hyatt Capitol Hill.

Action:

Thursday, Feb. 9	Yes _____	No _____
Friday, Feb. 10	Yes _____	No _____

Dick Hartman - D.C.
457-0710

DC of
Ex. Dir.
Richard Hartman
957-0770

Ted Hackworth - Chairman
Nat'l. Assn. of Regional Councils
900 elected officials
(303) 922-7181

(You own)
2 y ago
L...
G...
W...
W...
W...

Challenges
for Reg
Community
1990

- Washington Society - talk to Congress
- ① Want Sumner to address general session.
- ② Bd of Directors - meet Sat a.m. someone spend 1/2 hr. w/Bd to discuss w/kip w/ Admin. value trans spec. policy

met w/POTUS, Sumner, Carl
Went through IGA

Thurs. 2/9
Sen. Sess. 2-3:30

Hypert - Capitol Hill

Fri. 2/10
Pen. Sess 9-10:15

~~W...~~
Lunch Speaker
Mark Shultz

4-0222065020 01/20/89

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ICS IPMWHDS

PRESIDENT GEORGE BUSH

WHITEHOUSE DC

DEAR MR PRESIDENT,

FROM ONE NATIVE OF NORFOLK COUNTY, MASSACHUSETTS TO ANOTHER, PLEASE
LET ME EXTEND MY CONGRATULATIONS ON BECOMING THE PRESIDENT OF THE
UNITED STATES. I WATCHED WITH A PRIDE SHARED BY MILLIONS OF OUR
FELLOW AMERICANS IN THIS WONDERFUL SYSTEM OF OURS AND IN THE
PEACEFUL, ORDERLY TRANSITION OF POWER AND CHANGE OF LEADERSHIP THAT
OCCURRED ON THE STEPS OF THE CAPITOL. I AM SURE THAT OTHER MEMBERS OF
MY PARTY WERE TOUCHED AS I WAS BY THE SENSE OF OPTIMISM, THE CALL TO
DUTY AND THE GENEROSITY OF SPIRIT BY WHICH YOU CALLED ON ALL OF US IN

*1/25/89
JAN 20 3 33
Andy -
has this been
taken care of
Pope Z*

YOUR INAUGURAL ADDRESS TO WORK TOGETHER TO ERADICATE HOMELESSNESS,
WIPE OUT THE SCOURGE OF DRUGS THAT POISON OUR CHILDREN, AND BUILD A
STRONGER, MORE SECURE AMERICA.

THIS MORNING I MET WITH STUDENTS AT THE BOSTON LATIN SCHOOL, THE
OLDEST PUBLIC HIGH SCHOOL IN AMERICA AND HOME OF FIVE SIGNERS OF THE
DECLARATION OF INDEPENDENCE TO DISCUSS THE INAUGURAL. ALL OF THEM
JOIN KITTY AND ME IN WISHING YOU AND BARBARA WELL AS YOU UNDERTAKE
THIS GREAT CHALLENGE. I LOOK FORWARD TO WORKING WITH YOU TOWARD THE
COMMON GOOD OF ALL OUR PEOPLE IN THE MONTHS AND YEARS AHEAD.

SINCERELY

MICHAEL S DUKAKIS

1432 EST

THE WHITE HOUSE

WASHINGTON

January 24, 1989

Dear Jayne:

Thank you for your letter of January 16, 1989, in which you express your interest in the White House Office of Intergovernmental Affairs.

Please know that we have selected an individual to fill that slot, and the office should be fully staffed very shortly.

However, I appreciate your interest in serving the Bush Administration. All the best to you.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mrs. Jayne H. Plank
1248 Wisconsin Avenue, N.W.
Washington, D.C. 20007

JAYNE H. PLANK
10005 FREDERICK AVENUE
KENSINGTON, MARYLAND 20895



The Honorable John Sununu
Presidential Transition
1825 Connecticut Avenue, N.W.
Washington, D.C. 20070

January 16, 1989

Dear Governor,

Thank you for your note and I am delighted you decided to come to Washington.

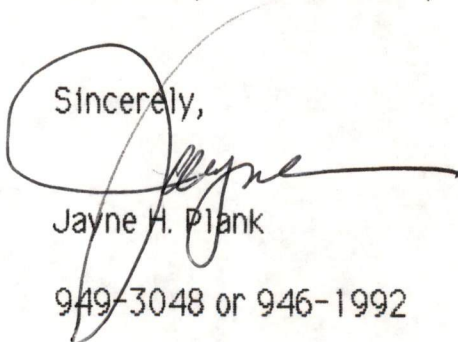
I just read that you have restructured the intergovernmental function to include public liaison and are actively seeking applicants.

As you remember, I was the intergovernmental liaison at State for over five years. In that capacity, I initiated a very active outreach program for state and local officials through regular mailings, briefings, attendance at national and regional meetings, etc. Part of my tenure was in the Bureau of Public Affairs and the other time, I was attached to Congressional Affairs, so that I am familiar with the perspectives of these constituencies as well.

As former elected officials, we both know the best way to influence Congress is to encourage the state/local officials and key peer community leaders to keep their delegations informed about their concerns and support on issues. Therefore, we must keep the "grassroots" informed so that the President's policies and goals can be accomplished.

Thank you for your time and consideration of this letter. I look forward to hearing from you, and hope we will have an opportunity to meet very soon. It would be an honor to have the opportunity to work with you again.

Sincerely,



Jayne H. Plank

Enclosure

949-3048 or 946-1992

JAYNE H. PLANK
10005 Frederick Avenue
Kensington, Maryland 20895
(301) 949-3048

JAYNE H. PLANK & ASSOCIATES
JAYNE H. PLANK REAL ESTATE INVESTMENTS
1987 to present

Returned to former business with main office in Washington, D.C., working in all phases of real estate investments and development: zoning, sales, property management, advertising, etc.

Also, consulting on state/local/federal relations.

DIRECTOR, OFFICE OF INTERGOVERNMENTAL AFFAIRS
OFFICE OF LEGISLATIVE AND INTERGOVERNMENTAL AFFAIRS
DEPARTMENT OF STATE
1982 to 1987

Liaison with state and local elected officials in the United States and Territories and the White House Office of Intergovernmental Affairs; developed and directed Department policies, programs, and special projects on intergovernmental matters; coordinated with senior USG officials in other agencies on joint policy issues; represented the Secretary on committees and at functions; participated in regional, national, and international meetings; served as keynote speaker, panel member/moderator at briefings, seminars, conferences; arranged briefings, assisted trade missions, coordinated international seminars and conferences; responded for President and Secretary on foreign policy inquiries from constituents; testified before Congressional committees and replied to Congressional inquiries; coordinated with Personnel on Domestic Placement Program of foreign service officers with state and local entities; oversaw all phases of State Department coordination of international expositions (World Fairs) within the United States; director reported to the Assistant Secretary for Legislative and Intergovernmental Affairs.

MAYOR
KENSINGTON, MARYLAND
1974-1982

Served as Chief Administrative Officer and spokesman for the town, managing all operations, implementing a tax cut and reducing staff resulting in better service to taxpayers; negotiated purchase of surplus armory from the state, supervised the renovation into a town office and community center; completed master plan on zoning, land use, transportation, plus an Urban Design Study for commercial areas; instrumental in creation of the Municipal Advisory Board composed of county mayors and council members to meet with county executive, county council, planning commissioners. Named State Coordinator for Maryland Day, 1976 and coordinated local celebrations throughout state for Maryland's birthday, March 25th. As Montgomery County Bicentennial Commissioner responsible for planning local celebration in cooperation with the Federal Commission.

COUNCILWOMAN
KENSINGTON, MARYLAND
1967-1974

Responsible for zoning, parks and recreation for city; initiated new master plan and rejuvenation of commercial areas; coordinated community participation with local service clubs for special events.

PRESIDENT
JAYNE H. PLANK REALTY, INC.

Real estate broker with offices in Georgetown, D.C. since 1977 and in McLean, Virginia from 1978 until 1982; worked in all phases of real estate: sales, contracts, financing, new construction, restorations, condominium conversion, promotion, advertising, planning, land development, environmental control, historic preservation, etc.; member of Northern Virginia Board of Realtors from 1978-1982.

MUNICIPAL ORGANIZATION MEMBERSHIP

MARYLAND MUNICIPAL LEAGUE
1971-1981

First woman to be elected to Board of Directors and first woman President. Served as liaison between state and national leagues; appointed by Governor Hughes to subcommittee to study state-local fiscal relations.

NATIONAL LEAGUE OF CITIES (NLC)
1977-1982

Elected to Board of Directors; Maryland Representative on Small Cities Advisory Council; appointed by President to Audit Committee and Finance, Administration and Intergovernmental Relations Policy Steering Committee.

OTHER ACTIVITIES

CHRISTOPHER COLUMBUS QUINCENTENARY JUBILEE COMMISSIONER
1985-present -- Appointed by the President

This Presidential Commission will plan, coordinate and encourage the commemoration of the 500th anniversary of the discovery of America in 1992.

OTHER WORK EXPERIENCE

National Security Agency, Crypt-linguist
Civil Defense Department, Research Analyst
School Teacher, one-room school, Ray, Michigan

EDUCATION

B.A., Foreign Service, School of Government, George Washington University, Washington, D.C.
Graduate Studies, Middle East, Georgetown University, Washington, D.C.
Other courses at Ball State, Indiana and Michigan State Extension Programs
Montgomery College, Intensive Spanish courses, 1988
Languages studied: Latin, French, Spanish, Italian, Russian, Urdu, Farsi, Arabic, Serbo-Croatian

Additional information, reference and salary history on request.

JAYNE H. PLANK
10005 Frederick Ave., Kensington, MD 20895
(301) 949-3048

POLITICAL ADDENDUM

- 1988-89 **Maryland Bush-Quayle Campaign**
o Regional Chairman, Montgomery County
o Surrogate speaker at schools, civic organizations, etc.
- State Chair, Bush Blitz**
- Volunteer**
o Republican National Convention
o Inaugural Committee
- Performed various duties for the campaign including speaking, coordinating activities throughout the state for the Blitz, assisted with VIP visitors and Hispanic Coalition at Convention and on several Inaugural projects.
- 1982-87 **Political Appointee**
Director, Office of Intergovernmental Affairs
Department of State -- Appointed 4/5/82
- 1980-81 **Assistant Chairman for Host Arrangements Taste of America,**
1984-85 **Civic Participation Committee Presidential Inaugural Committee**
Made all local arrangements for the welcoming, orientation, entertainment and coordination for the participants in "A Taste of America" at the National Visitors' Center. There were 37 restaurants (owners and chefs) and 18 wineries (owners and staff) participating in the four-day celebration.
- 1981 **White House Comment Office Volunteer**
- 1980 **Chairman, Maryland Women's Advisory Council for Reagan/Bush**
A bipartisan group of women throughout the state to reach out to their professional, social and neighborhood communities as surrogate speakers on Reagan/Bush positions and to advise the state Chairman, Don Devine, on the views and special concerns expressed to them.
- 1979 **Keynote Speaker, Indiana Federation of Women's Republican Clubs**
22nd Biannual Convention in Indianapolis, Indiana. Invited by Mrs. Betty Rendel, President, IFRW, to speak on campaigning and holding elective office as woman mayor.
- 1974 **Campaign Manager, County Executive candidate, Jim Gleason**
All phases of campaign and organization for winning. Only surviving Republican in Montgomery County.
- 1967-74 **Precinct Chairman, Regional Chairman, Outstanding Regional Chairman Award (silver bowl), 1971**
- Other **Ken-Rock Republican Women's Club**
National Conference of Republican Mayors, Vice President, 1981
Republican Women's Federal Forum
Maryland Federation of Republican Women

THE WHITE HOUSE
WASHINGTON

1-28-89

To: Lanny Griffith

From: Linda Gambatesa

For your action -- Andy recommends Porter, Darman and Breeden as participants. You may wish to contact their offices in this regard.

Am sending you a copy of Andy's note to Ray and the letter requesting assistance from NGA.

Thanks.

THE WHITE HOUSE

1/27/89

Dear Ray

Thank you for your note. I will gladly help get top notch speakers from the Bush Administration to participate in the NGA mid-winter meeting.

Give me a call.

Fudge



National Governors' Association

Gerald L. Balles
Governor of Virginia
Chairman

Raymond C. Scheppach
Executive Director

January 13, 1989

Mr. Andrew H. Card, Jr.
Transition Office of the
President-elect
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

Dear Andy:

As you are aware, the dates for the NGA Winter Meeting, February 26-28, are fast approaching. In addition to agenda development for Governors' work sessions, we are working on the format of several program offerings for gubernatorial staff.

I am requesting your assistance in designating White House staff to participate in a Winter Meeting session scheduled for a February 27 luncheon. The topic will address intergovernmental relations issues under the new administration, and will involve senior gubernatorial staff.

In addition, these same White House intergovernmental relations staff will be invited to attend a dinner for chiefs of staff Monday night, February 28, during which an informal discussion on intergovernmental relations is scheduled.

Your help in naming appropriate personnel to attend these two sessions would be much appreciated. Upon your recommendation, we will send invitations to designated staff. Please contact Barry Van Lare at 624-5342 for any further information you might require concerning this project. I look forward to working with your office on this important joint effort to establish communication between NGA and White House staff.

I recommend

Roger Porter (Dom/Econ. Policy)
Dick Darman (Budget)
Richard Breeden (S&L)

Sincerely,

Ray
Raymond C. Scheppach

Andy

THE WHITE HOUSE

WASHINGTON

January 25, 1989

Dear Governor Branstad:

A very belated thank you for your letter of December 7, 1988, following our meeting.

Of course, you may expect a good working relationship with the White House Office of Intergovernmental Affairs and the Chief of Staff's Office. Please know that Lanny Griffith is the new liaison to the Governors. I understand that Lanny has already been in touch with the folks at NGA. I will convey your concerns to him and urge that he talk with you at the earliest opportunity.

In the meantime, I look forward to continuing to work with you and your fellow governors. If I can be of any assistance to you, please let me know.

All the best, and please keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

The Honorable Terry Branstad
Governor of Iowa
State Capitol
Des Moines, Iowa 50319



OFFICE OF THE GOVERNOR

STATE CAPITOL

DES MOINES, IOWA 50319

515 281-5211

December 7, 1988

TERRY E. BRANSTAD
GOVERNOR

Mr. Andy Card
Office of the President-elect
1825 Connecticut Avenue, N.W.
Suite 1016
Washington, D.C. 20270

Dear Andy:

Thank you very much for meeting with me last week while I was in Washington, D.C. It was good to see you again.

As we discussed, I do want to use my role as chairman-elect of the National Governors' Association as a means to establish a close working relationship between the nation's governors and the administration of President-elect Bush. I also sense that the governors are anxious to cooperate and have responded favorably to the initial overtures made by the President-elect and Governor Sununu. I'll do all I can to help in this area.

I want to emphasize my concern for a strong intergovernmental affairs program managed in the White House. It is important to governors to have their own liaison. Hopefully this will be a person who is experienced in state interests and has direct knowledge of governors. A good liaison program will help both the President-elect and governors. We would also like to have a higher profile at OMB and the Treasury Department. We can be helpful in these areas as well.

Also, I have taken your suggestion and sent a note to Richard Darmon. Major cuts and changes in farm programs at this time could threaten the recovery we are seeing in the agriculture economy. These programs should take their fair share of reductions, but they should not be expected to take a disproportionate cut. We risk the economic growth of these areas which began 18 months ago.

Thanks again. I appreciate your responsiveness and look forward to working with you in the future. Please do not hesitate to call if I can be of help to you or Governor Sununu.

Sincerely,

Terry E. Branstad
Governor of Iowa

TEB/cl

To Lanny

THE WHITE HOUSE
WASHINGTON

January 25, 1989

MEMORANDUM FOR ANDY CARD
Assistant to the President and
Deputy to the Chief of Staff

FROM: LANNY GRIFFITH
Special Assistant to the President for
Intergovernmental Affairs

SUBJECT: National Governor's Conference

I met today with Ray Scheppach and Jim Martin to discuss the upcoming meeting of the National Governors' Association. I informed them that it was most unlikely that the President would be available for any part of the conference. I explored alternate plans with them.

Here is what I would recommend:

1. VP Reception: Instead of a State Dinner we could have a reception with the Vice President on Sunday evening at the Vice President's residence.
2. West Wing Working Meetings: On Saturday, we could schedule high level meetings with the Governors in several of the West Wing offices. I believe they would be particularly interested in sessions with Dick Darman, Bill Bennett, Michael Boskin, Roger Porter, and you.
3. Luncheon: Following the working sessions, we could have lunch for the Governors in the White House mess and include a select group of Administrative leaders.
4. Open House: After the lunch on Saturday, we could have an Open House in the OEOB Office of Intergovernmental Affairs for the Governor's, their spouses, chiefs of staff, and Washington representatives.
5. Spouse luncheon: In Mrs. Bush's absence, we could ask Mrs. Quayle to host a luncheon with the Governor's spouses, or we could let Mrs. Baliles host the one this year and let Mrs. Bush take her turn next year. If the Vice President hosts a reception Sunday evening, we would probably not want to impose on Mrs. Quayle again to do the spouse luncheon.

check w/ VP
This is good but takes a lot of planning.
How about Sec. Brady as a host?
would not work

check w/ VP

draft note for Sununu

In addition to the above, I believe we should do two other things. First, I would like to offer to have Governor Sununu send notes to the cabinet members invited to their sessions urging them to attend. They have invited Carla Hills, Dick Thornburgh, Jack Kemp, William Reilly, Elizabeth Dole, and Sam Skinner. Very few have confirmed.

not yet

Finally, I think we should use this occasion to announce the Education Summit which the President promised last year in Charlottesville. This could be announced by letter, video, or satellite hook up from Japan. By then we would need to commit to a date, rough format, and a rain check on the State Dinner.

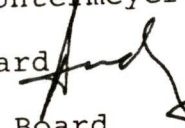
I will develop more ideas on the Education Summit in a later memo, but I would suggest that it be a White House controlled event with a chairman named by the President. From the outset we should avoid letting this be viewed as an NGA event.

From the standpoint of the Governors, the best time for this would probably be just before or after the May 16 Executive Committee meeting of the NGA here in Washington. Most legislatures will be out of session by then and it will be convenient for many of the Governors.

Please let me know if you have any problems with this. If not, I will begin to proceed with making the contacts to get it done.

THE WHITE HOUSE
WASHINGTON

1/25/89

To: Chase Untermeyer
From: Andy Card 
Subj: Amtrak Board

Governor Tommy Thompson (R-WI)
is interested in being appointed
to fill the slot Gov. Bob Orr
had on the Amtrak Board.

I would appreciate your giving
serious consideration to this
request.

Attachment

THE WHITE HOUSE

WASHINGTON

January 25, 1989

Dear David:

Thanks for your letter of January 25th and your kind words of congratulations. I'm thrilled to be a part of the Bush Administration.

Please know that I have forwarded a copy of your letter to Lanny Griffith who is now handling liaison with governors, as well as to Chase Untermeyer in Presidential Personnel with a strong recommendation on behalf of Governor Thompson.

I look forward to continuing a good working relationship with you and Governor Thompson. If I can be of any assistance, please let me know.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. David J. Beightol
Director
State of Wisconsin
345 Hall of the States
444 North Capitol Street
Washington, D.C. 20001



State of Wisconsin

OFFICE OF FEDERAL-STATE RELATIONS
WASHINGTON, D.C.

Tommy G. Thompson
Governor

345 Hall of the States
444 North Capitol Street
Washington, D.C. 20001
202/624-5870

January 25, 1989

Mr. Andrew Card
Deputy to the
Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

I know I have told you this before, but I will say it again. Congratulations on being named Deputy Chief of Staff. The Governor and the Wisconsin Washington office are very happy for you.

I wanted to bring a matter to your attention that is of interest to the Governor.

We understand with Governor Bob Orr leaving the Amtrak board, President George Bush must soon appoint a successor. Governor Tommy Thompson would like to fill that position. Please let me know how we can accomplish this.

Sincerely,

A handwritten signature in black ink that reads 'David'.

David J. Beightol
Director

THE WHITE HOUSE

1/24/83

Dear Governor Mickelson,

Thank you for your note & congratulations. I am thrilled to be working for President Bush and Governor Sununu. The Bush/Quayle Administration will exceed every expectation!

You can count on a close working relationship with the White House. I have the highest respect for you. Don't hesitate to keep in touch.

Sincerely, Andy Card



STATE OF SOUTH DAKOTA

GEORGE S. MICKELSON
GOVERNOR

EXECUTIVE OFFICE
STATE CAPITOL
PIERRE, SOUTH DAKOTA
57501
(605)773-3212

December 7, 1988

Mr. Andy Card
Office of the President-elect
1825 Connecticut Avenue, NW
Washington, DC 20270

Dear Andy:

Congratulations on your new position. I was very pleased to hear you will be serving as deputy chief of staff to George Bush. I am sure this is a very exciting time as you get ready to assume your new position in the new administration.

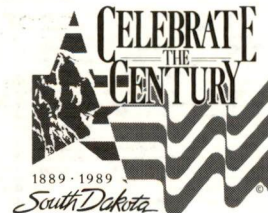
I was also pleased when President-elect Bush chose Governor Sununu to serve as Chief of Staff. You and Governor Sununu will make a great team for managing the affairs and the staff of the White House. I would welcome a close working relationship with both of you in the future and hope you will call upon me anytime I may be of assistance to you.

Again, congratulations on your new position. You are going to be a tremendous asset to the new administration. I look forward to visiting with you again soon.

Very truly yours,


GEORGE S. MICKELSON

GSM:gms



THE WHITE HOUSE

WASHINGTON

January 23, 1989


Dear Senator Engler:

Thank you for your recommendation of John Kost for a position with the White House Office of Intergovernmental Affairs.

Please know that we had many qualified candidates interested in this office. However, the office is now fully staffed and should be up and running soon.

Again, we appreciate the time you have taken to write on behalf of Mr. Kost.

With best wishes,

Sincerely,


Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

*It was good to see you.
Keep in touch.*

The Honorable John M. Engler
State Senator
State Capitol
Lansing, Michigan 48913

OFFICE OF THE PRESIDENT-ELECT
WASHINGTON, D.C. 20270

no

cc

January 16, 1989

The Honorable John M. Engler
State of Michigan Senate
Lansing, MI 48913

Dear John:

Thank you for your letter recommending John Kost for the position of Special Assistant to the President for Intergovernmental Relations. The President-Elect is grateful for offers of help from such outstanding individuals.

I agree that Mr. Kost has an impressive background. I will be sure that he is brought to Governor Sununu's attention as he puts together the White House Staff.

Thanks for bringing Mr. Kost to our attention.

Best regards,

B. G.

Robert M. Teeter
Co-Director
Office of the President-Elect

cc: Governor Sununu

THE SENATE



STATE OF MICHIGAN
LANSING, MICHIGAN 48913

(517) 373-3760

December 22, 1988

SENATOR JOHN M. ENGLER
35TH DISTRICT

SENATE MAJORITY LEADER

Robert Teeter, Chairman
Presidential Transition
1825 Connecticut Ave., N.W., Suite 912
Washington, D.C. 20270

Dear Bob:

It is with great pleasure that I recommend John Kost for a position within the Bush Administration. His resume and other details are enclosed.

John has worked for our Caucus since 1983. I appointed him director of the Senate Republican Programs & Policies Staff in early 1985. In the years we have worked together, John has been a dependable, hard-working, articulate and loyal manager for our Republican Senate.

John has expressed an interest in a very limited number of positions in the Administration. His skills are such that I have no hesitancy in recommending him for any of these very important positions. My only reluctance is that I wish I could keep him here, too.

Our primary interest is in placing him in the position of Special Assistant to the President for Intergovernmental Relations (state legislatures). John has worked closely with everyone who has held that position during the Reagan Administration. In 1983, I had the vision to place John in charge of our intergovernmental relations activities for the Senate. In that role, he has been very active in NCSL (of which he is now an officer), the Council of State Governments and the American Legislative Exchange Council, among others.

John has built an impressive and extensive intergovernmental network throughout the country. He is also an eloquent public speaker and has very strong political acuity. He is eminently qualified for this position and I strongly recommend him for it.

In the unfortunate event he is unable to be placed in this position, I would recommend him for position of Deputy Undersecretary; Department of Health & Human Services.

In addition to a very strong background in intergovernmental relations (which is one of the responsibilities of the Deputy Undersecretary), John has very strong qualifications in the area of public welfare. He first began his career in public service for the Michigan Department of Social Services in 1976. Since becoming a legislative staff person in 1979, he has been one of the key players in Michigan in the area of welfare reform.

Robert Teeter
Page two
December 22, 1988

To his credit, he has developed and written a large body of important legislation and ideas including, among others:

- New Wayne County Health Care system (eff. 10/1/88)**
- The nation's largest welfare training program**
- Michigan's energy assistance policy for the poor**
- Child Protection Law Amendments**
- Medicaid Privatization**
- General Assistance Reform**

His knowledge of welfare is very deep. He possesses well-defined conservative values and a pragmatic sense of changes which can and should be made in the system. As the Administration will be faced with the implementation of the latest version of welfare reform, John is ready and able to play a key role in shaping the final outcome.

To complement all of the previously outlined skills, John also has strong management credentials. He manages the largest staff we have, very effectively. He demonstrates strong leadership skills, innovation, and the abilities to delegate and motivate.

Capturing John for our Caucus was one of my very successful leadership moves. I am very confident John would be a tremendous asset to the Bush Administration. And, I am proud and pleased to recommend him for one of these positions.

Sincerely,



John M. Engler
Senate Majority Leader

1988 CAMPAIGN ACTIVITIES

Following is an abbreviated list of the responsibilities and activities I was involved in for the Bush-Quayle '88 effort in Michigan.

1. **Surrogate Speaker on behalf of Vice President Bush.**
2. **Surrogate Debater on behalf of Vice President Bush.**
3. **Volunteer Coordinator**
Recruited volunteers to assist with Victory 88 (approximately 1400 man-hours).
4. **Precinct Delegate Recruiter**
Recruited Precinct Delegates for 3rd Congressional District Caucus.
5. **Caucus Chair**
Chaired very competitive caucus selecting delegates to state convention at which the Vice President carried Michigan delegates.
6. **State Convention Alternate**
(Relinquished delegate seat to recruit precinct delegate.)
7. **Speech Research**
Assisted presidential campaign in Michigan and Washington in compiling material for use in speeches.
8. **Rally Organizer**
Co-manager of Vice President Bush's November 2 visit to Lansing.
9. **Campaign Volunteer**
Contributed countless hours in Victory '88 Mail Center.

REFERENCES:

John M. Engler
Senate Majority Leader

John Long, Regional Director
Republican National Committee

Dave Doyle, Executive Director
Bush-Quayle '88 (Michigan)

David McKeague, Co-Chair
Bush-Quayle '88

Denise Haugen
Ingham County Chair

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Resume	Re: John M. Kost; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, White House Office of
Series: Card, Andrew H., Jr., Files
Subseries: Chron File
WHORM Cat.:
File Location: [Andrew Card] [Chron Files January 1989 to May 1990] [4]

Date Closed: 6/10/2025	OA/ID Number: 02328-001d
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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 PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
 P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]



STATE OF NORTH CAROLINA
OFFICE OF THE GOVERNOR
RALEIGH 27611

JAMES G. MARTIN
GOVERNOR

January 11, 1989

Mr. Andrew Card
Office of the President-Elect
1825 Connecticut Avenue
Suite 1016
Washington, D.C. 20270

Dear Mr. *Card!*

It was indeed a pleasure to share in the recent inaugural ceremonies with you. Your participation helped to make this a most memorable occasion.

On behalf of the citizens of North Carolina please extend our thanks to President-Elect Bush for his support and words of encouragement.

Dottie and I wish the best to you always.

Sincerely,

Jim Martin
James G. Martin



National Governors' Association

16A
file

Gerald L. Ballew
Governor of Virginia
Chairman

Raymond C. Scheppach
Executive Director

December 23, 1988

Mr. David Demarest
Transition Team
1825 Connecticut Ave., N.W.
Washington, D.C. 20270

Dear David:

When the President-elect met with the Governors in Charlottesville, he asked for their views in two areas: **Superfund** and **Rewarding Educational Excellence**. As follow-up to that request, I have attached a short write-up on each of these two issues.

We are still working on a recommendation regarding an education meeting with the Governors and the President. I should be able to get you a copy of this recommendation by the beginning of January.

Sincerely,

Raymond C. Scheppach

Enclosure
cc. Andy Card

REWARDING EDUCATIONAL EXCELLENCE

State and federal efforts to reward educational excellence have grown rapidly in recent years, as have interest and activity among private foundations and local communities. At the state level, this has taken several forms, including "merit schools" programs and teacher incentive or recognition programs.

School Incentive Programs

In school incentive or merit schools programs, states provide additional resources to schools that show significant gains in student performance. Typically, student performance includes student achievement on state-administered achievement tests, as well as indicators of student attendance or dropout rates. Some states give schools discretionary resources to be used for additional school improvement purposes, while others offer cash bonuses for school staff. Examples of school incentive programs include:

SOUTH CAROLINA's school incentive program provides rewards to schools based on student achievement, and student and teacher attendance. Schools meeting all three criteria receive \$54.79 per pupil; those meeting the achievement criterion and one attendance criterion received 90 percent of the per-pupil amount, while those meeting only the achievement criterion received 80 percent. School incentive funds are used for further instructional improvement efforts, such as staff development or purchase of instructional materials. They may not be used to increase staff salary.

INDIANA'S A+ Program also provides financial rewards to schools that show relative improvement in student attendance rates and student academic performance. The program went into effect for the 1988-89, school year; the state has appropriated \$10 million for the program, and the size of the award to each school will depend upon the number of eligible schools. The awards may not be used for athletics, salaries, or salary bonuses.

MASSACHUSETTS is developing the REACH (Rewarding Educational Achievement) Program, which will reward schools that improve student performance in a broad range of areas incorporated in the state's educational goals. Funds can be used for school improvement purposes, and for cash bonuses for staff.

Teacher Incentive Programs

States are also pursuing strategies to recognize and reward individual teachers for outstanding performance or for taking on additional school responsibilities. Some of these efforts have an ongoing differential effect on a teacher's compensation, role, and career structure, such as Tennessee's career ladder program. Others provide a one-time cash bonus for outstanding performance. Yet others provide a one-time opportunity to engage in special activities, such as helping beginning teachers develop curriculum or allowing experienced teachers to pursue further education. These efforts include:

TENNESSEE has a voluntary statewide three-step career ladder. Progression up the ladder is based on teacher performance; movement up the ladder requires teachers to assume additional responsibilities and work additional days or hours. Salary supplements for teachers range from \$1,000 to \$7,000.

NEW JERSEY's Governor's Teacher Grant Program awards up to \$15,000 each for creative teachers to develop effective strategies and disseminate them to others as models. In addition, the Governor's Teacher Recognition Program provides \$1,000 to the district of a recognized teacher, to be used as the teacher designates. Nearly 3,000 teachers were recognized last year and 100 were selected randomly to attend the Commissioner's Symposium for Outstanding Teachers, a three-day summer workshop for exchanging ideas with other state educators.

SOUTH CAROLINA's teacher incentive program provides awards of \$2,000 to \$3,000 to teachers, based on the academic performance of their students and the teachers' classroom performance.

CONNECTICUT'S comprehensive approach to improving the teaching profession includes Celebration of Excellence, a privately funded, state-administered program that honors creative teachers and their innovative curriculum projects. Selected teachers receive a cash award and funds to share their curriculum projects with others.

IOWA provides \$43 million to recognize and stimulate excellence in teaching at the local level. On a voluntary basis, local districts may develop and submit for state approval plans to recognize teachers through salary increases. District plans provide additional pay for teachers who take on additional assignments, or, increasingly, for outstanding teaching performance. This is the final phase of a three-stage state plan to address both the supply and quality of the state's teachers. The first phase established a minimum teacher salary, while the second provided funds to improve salaries above the minimum.

Beyond the above examples, thirty-three states have some form of teacher incentive program, with varying degrees of local discretion, and virtually every state participates in the national Teacher of the Year program.

Federal Recognition Programs

The federal government operates both school and teacher recognition programs.

The U.S. Department of Education's Elementary and Secondary Recognition Programs provide federal criteria for states to use to nominate outstanding schools. The criteria reflect both student performance and the school's use of exemplary practices. The Department of Education conducts field visits to a selected subset of the nominated schools. Based on the results of the field visits, the secretary of education selects schools to be recognized winners receive a flag and a trip to Washington. The program alternates between elementary and secondary schools each year and each state can nominate a number of schools equal to the number of members in its full Congressional delegation. There is a parallel private school recognition program, operated through a private organization.

The federal government also provides awards for excellence in teaching. The Omnibus Trade and Competitiveness Act authorizes Presidential Awards for Teaching Excellence in Foreign Languages to elementary and secondary school teachers. The National Science Foundation administers the Presidential Awards for Excellence in Science and Mathematics Teaching, through which one outstanding science teacher and one math teacher per state receive a \$7,500 grant, to be used for improving math and science education.

New Initiatives

The President-elect has expressed interest in rewarding excellence among teachers and schools. During the campaign, he called for a program to award \$5,000 to the twenty-five best teachers in each state, and to provide incentives of up to \$100,000 for Chapter 1 schools showing significant gains in academic performance.

New initiatives in each of these areas should have some features in common:

- o They should be administered by the states, under the leadership of the Governors.
- o States should be given flexibility in design and administration, so the programs can be tailored to particular state circumstances and can compliment existing programs.
- o The selection criteria should emphasize results for students, though not necessarily linked to student performance on standardized tests. States should be permitted and encouraged to use a range of student performance indicators. Other criteria should be included at state discretion.
- o States should have some discretion over the size and use of the awards by recipients.

For school incentive programs, a strong argument can be made for limiting eligibility to Chapter 1 schools, or at least those eligible for Chapter 1 services. Especially if awards involve substantial amounts of money, they should be targeted to schools serving disadvantaged pupils.

For teacher incentive programs, a fundamental decision is whether to similarly target the program to teachers of disadvantaged students, or to make all teachers eligible. The former underscores the importance of succeeding with at-risk youth, while the latter more neatly underscores the value of teaching as a profession.

DOES SUPERFUND WORK?

The Superfund law created the framework for cleaning up abandoned hazardous waste sites and spills. But eight years after its inception, more could be done to maximize cleanups and produce swift results. While the Superfund program has brought many hazardous waste sites into the cleanup pipeline, its failure or breakdown is the inability to move these sites to the critical stage of choosing the remedy and commencing the cleanup. The opportunity for success is there, but it is not being realized. To make the law and the \$8.5 billion trust fund work more efficiently, EPA must allow the states to make critical cleanup decisions and place greater emphasis on using their enforcement powers to compel cleanups by responsible parties.

THE PROBLEM

Two significant things preclude Superfund from becoming a fully efficient and effective program: the inability of states to make decisions on cleanup remedies at sites and the lack of enforcement emphasis on getting responsible parties (those causing the harm) to pay for cleanup actions. While current law allows states to conduct investigations and suggest strategies for Superfund cleanups, the Environmental Protection Agency (EPA) does not allow states to make the final decisions on how and when to cleanup. States can do everything before and after the selection of remedy at these sites, but they cannot select the remedy. The EPA has chosen to retain this final decision, which has caused delay, indecision, and conflict at many cleanup sites. Because the present system employs concurrent state/federal review of all documents and decisions, the process proves duplicative, inefficient, and slow. While the Superfund program is effective at getting sites into the pipeline, it breaks down because it does not utilize the states' own expertise and experience at the most critical stage.

In the enforcement area, the Superfund law requires that responsible parties pay for the cost of site cleanup. The current program, however, emphasizes cleanup actions using federal funds, while placing less emphasis on the use of enforcement powers to identify and charge responsible parties for cleanup. Of the 411 site investigations (not cleanups) completed since 1980, only half have been funded by responsible parties. Additionally, of the 285 remedial designs and remedial actions (actual cleanups) undertaken, roughly half have been funded by responsible parties. While using the fund to finance cleanups enables EPA to move faster at many sites, it inevitably limits the number that become investigated and remedied, and ultimately threatens the long-term solvency of the trust fund. The finite amount of funds available through Superfund will not permit EPA to continue this approach.

THE SOLUTION

We urge that EPA delegate the authority for final cleanup decisions ("selection of remedy") to the states. We believe the current law (Section 104) allows EPA to delegate this authority through Cooperative Agreements. The ability of states to make remedy selection decisions will eliminate duplicative efforts and will enable cleanup actions to move forward at a greater pace. Many states with strong programs are willing and able to take on this responsibility, and would do so today if provided the opportunity. These same states would move swiftly to rectify many of the contamination problems in their states and would commit much of their agency's time and resources to do so. The problem is too large for EPA not to take advantage of the resources and commitments offered by many capable states having strong programs and adequate budgets. A consequence of not providing states with remedy selection authority may be a situation which states devote their efforts to sites covered under state programs and contribute less to sites covered under federal law.

We recognize that because states' abilities and resources vary and that consistent standards must be used at all sites, criteria to transfer selection of remedy authority to states must be developed. As part of an overall effort to develop a new federal/state partnership in the Superfund program, the National Governors' Association (NGA) is coordinating state and federal discussions on such criteria. This effort, funded by EPA, is expected to be completed by Spring 1989. To be successful, these recommendations must be seriously considered and implemented when finished.

In the enforcement area, a policy that relies on federally-funded remedial actions and de-emphasizes getting responsible parties to commit upfront funding to conduct cleanup actions runs counter to Congress' intent. The EPA needs to invest in its enforcement program and place a greater emphasis on getting responsible parties to finance cleanups before they occur particularly through the use of administrative orders or court-ordered injunctions.

The agency also must work with state enforcement programs to provide tools such as management assistance funding, the flexibility to utilize trust funds to support failed negotiations, and standardized documents to execute enforcement decisions. Under the law, states have authority to recover costs from responsible parties but are not authorized to use the injunctive powers provided EPA in Section 106 of the law. However, many states can use their own statutory remedies to compel cleanups, particularly if EPA assists and cooperates with state enforcement efforts. When EPA works with states and provides these tools, they build state enforcement capabilities, multiple their total enforcement effort, and hasten cleanup actions.

CONCLUSION

As of November 1988, investigations to determine site cleanup strategies had begun at only slightly more than half of the 1,175 eligible Superfund sites. These numbers illustrate the slow pace of work and portend significant future problems should the trend continue. Measures must be instituted to hasten the work and two significant options are available to EPA.

First, EPA must make the determination that it has the authority through Section 104 (d) (1) of CERCLA to authorize states to select cleanup remedies at sites. The ability of states to make these determinations will eliminate duplication of effort, delay, and indecision which currently paralyze the Superfund program. Many states have the capability to perform this work and want to respond swiftly to mitigate the health and environmental threats in their states. If EPA insists the authority to delegate such power to the states is not in current law, a second less desirable option would be to clarify this authority through legislative changes now or when Superfund is reauthorized in 1991.

Second, to hasten cleanup actions EPA must pursue an aggressive enforcement policy. This policy should be one that not only makes pursuing responsible parties to fund cleanups a priority, but helps build state enforcement programs that assist EPA. The emphasis at EPA has been to invest its efforts in the remedial side of the Superfund program (trust-fund financed efforts) without adequately using its enforcement authority to either order cleanups by responsible parties or establish responsible party liability through prompt cost-recovery actions. Dollars invested early in the enforcement side are returned through the contributions from responsible parties in funding cleanup. When these measures are instituted, the Superfund program will have marshalled all available resources and will allow the program to achieve greater success.

The National Governors' Association has been managing a project with EPA to coordinate state participation in implementing Superfund. Additional information on the Superfund program can be provided by NGA staff.



President Bush and aide Debra Anderson, a former S.D. speaker of the house, greet members of an reception line at the Sioux Falls airport. Argus Leader photo by FRANK KLOCK.

Anderson in spotlight; Pressler in shadows

By RICHARD BENEDETTO
Gannett News Service

If there was any doubt about the growing White House influence of former South Dakota House Speaker Debra Anderson, President Bush's visit to Sioux Falls on Monday may have helped erase it.

Anderson, now Bush's deputy assistant for intergovernmental affairs, triumphantly flew into town with the president and his entourage aboard Air Force One.

Conspicuously absent was Sen. Larry Pressler, the state's only Republican senator, who appar-

ently is in Bush's doghouse.

Aboard Air Force One, Anderson was summoned to Bush's cabin midway through the flight.

"We just talked about South Dakota and compared notes," she said. "Then he asked me to follow him when he left the plane."

In what political observers saw as a test of South Dakota GOP muscle, Anderson apparently came out ahead when her father won appointment to one of the state's two top federal agriculture posts. Dean Anderson, a Bryant farmer and state legislator, on

Friday was named the state's executive director of the Agriculture Stabilization and Conservation Service.

Pressler had been lobbying all summer to keep the incumbent, Dale Anderson, in the job.

Insiders say Pressler first got himself in trouble with Bush when he backed the 1988 presidential bid of Senate Minority Leader Robert Dole, R-Kan., who won the South Dakota primary.

Things got worse last week when Pressler voted to override a Bush veto of legislation that would

have changed the U.S.-Japanese joint agreement to build the FSX fighter plane.

Pressler was unavailable for comment, but his aides say the senator was in South Dakota since Friday anyway, and didn't need to ride in with Bush.

Bush showed no public signs of a grudge Monday. The president said he was "delighted to see my friend Larry Pressler here today," as he spoke in the Arena.

Argus Leader staff members contributed to this report.