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FOIA MARKER

**This is not a textual record. This is used as an
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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-021

Folder Title:
Correspondence--U, V, W [1]

Stack:

G

Row:

15

Section:

21

Shelf:

7

Position:

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Letter	Mark L. Wolf to Andrew Card; contains privacy information. (1 pp.)	11/12/91	(b)(6)	
02. Resume	Re: Mark L. Wolf; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	
03. Note	Handwritten note (3x5 card) from Marge Crispin to Andrew Card; contains privacy information. (1 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--U, V. W [1]

Pinksheet Number: RML16162
OA/ID Number: 04884-021
Date Closed: 4/15/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

THE WHITE HOUSE

12-29-91

Dear Greg -

Auburn sounds like a great place. I will certainly make sure your invitation to the President is fully considered.

It was great to talk with you.

Happy 1992.

Sincerely, Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Mr. Gregory S. Vins
Director
Auburn Business Improvement Area
20 "B" St., N.E.
Auburn, Washington, 98002

Auburn BIA

Auburn Business Improvement Area

20 "B" St. N.E.

Auburn, Washington 98002

(206) 939-3982

AC HAS SEEN

December 17, 1991

Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, DC 20500

RECEIVED

DEC 23 1991

*To file
and to
Kathy Super*

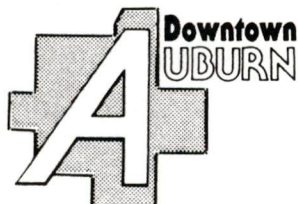
Dear Andy,

It was wonderful speaking with you this afternoon. It is indeed a pleasure knowing that you are doing so well and that Mr. Sununu's departure has not affected your status at the White House.

It was also heartening to hear that you may one day again seek to serve the people of the Commonwealth in an elective office. While I've always had a great deal of respect for John Sears, I still think the G.O.P. missed an opportunity in '82 to recapture the governor's office eight years earlier than it did by failing to choose you as its nominee. Still, having done some volunteer work for him when he ran against Francis X. for the A.G.'s office, I was glad (not to mention relieved) when Weld defeated Silber last year. (Although I've lived in Seattle for eight years, I still consider myself a New Englander and try to keep up on the political goings on in Massachusetts in particular.)

As I mentioned in our conversation, I sent an invitation to President Bush, via the R.N.C., to come to Auburn to speak to area business leaders and voters. Similar invitations have been sent to all of the major announced Democratic contenders and to Pat Buchanan. All of those receiving invitations have been asked to address what role, if any, the federal government should play in assisting existing small businesses in communities like Auburn to stay afloat while encouraging the establishment of new ones.

I can tell you, also, that fear that the state of the economy will worsen has had a deadening effect on local retail activity. While Boeing has yet to lay off a large number of employees, store owners have been told by Boeing workers that they are holding on to their yearly Christmas bonuses (which average well over \$1,000) just in case they find themselves out of work later next year. Using the figure of a flat \$1,000, if each one of the 13,000 workers at the Auburn Boeing plant save only half of their bonus, that computes to a minimum of \$6.5-million being withheld from the local economy.



If there is such a thing as "Main Street, America," Auburn is as representative of such a place as any community in the country. A visit to Auburn by President Bush would say more to citizens - voters - all across the United States than a visit to Houston or any other large city in the country. An appearance in our community would vividly illustrate the President's concern about the effects of economic policy upon the "average" American. Even staunch Republicans in this region feel that President Bush's "public relations" people have been relating to the wrong segment of the public. It is, they feel, time that the White House paid more attention to the owner of the local, family-owned department store than to the CEO of GM.

I hope you are not offended by my candor. Certainly, no offense is meant. It is difficult, however, to over-emphasize how nervous people are about the economy. To reiterate, the President could reach millions of Americans by sharing their concerns and demonstrating a willingness to "get among them" to explore solutions to the economic problems we all share.

Please give this invitation to the President your most serious consideration. I strongly believe that he, my community, and the country would all benefit from his appearance here. If you have any questions or concerns about a visit, please give me a call.

In closing, let me again say what a pleasure it was to speak to you today. I hope to hear from you regarding not only the matter herein discussed but also if and when you again decide to seek elective office in Massachusetts.

Sincerely,



Gregory S. Vine, Director
Auburn Business Improvement Area

P.S. - I hope you have a wonderful Christmas and a great New Year!

THE WHITE HOUSE
WASHINGTON

December 27, 1991

Dear Greg,

Thanks for your letter of December 20th. I enjoyed hearing from you, and it triggered a flood of memories.

I know the invitation that you sent is being reviewed by the President's Scheduler. Auburn seems to be a forward thinking community. I hope I get a chance to visit sometime.

Keep in touch.

Sincerely,

A handwritten signature in cursive script that reads "Andy Card". To the right of the signature is a small, stylized flourish or mark.

Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff

Mr. Gregory J. Vine, Director
Auburn Business Improvement Area
20 "B" Street, N.E.
Auburn, Washington 98002

Auburn BIA

Auburn Business Improvement Area

20 "B" St. N.E. □ Auburn, Washington 98002 □ (206) 939-3982

RECEIVED

DEC 24 1991

AC HAS SEEN

December 20, 1991

Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy,

By now, you should have received a letter regarding the invitation extended to President Bush to come to Auburn to speak to local business leaders and voters. I have taken the liberty of sending you some information about the organization I work for and the city of Auburn.

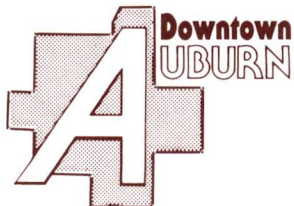
Please allow me to reiterate my belief that both the President and the people of this region stand to benefit a great deal from his visiting here in the near future.

I hope you find the enclosed information useful in making a decision.

Sincerely,

Greg Kline

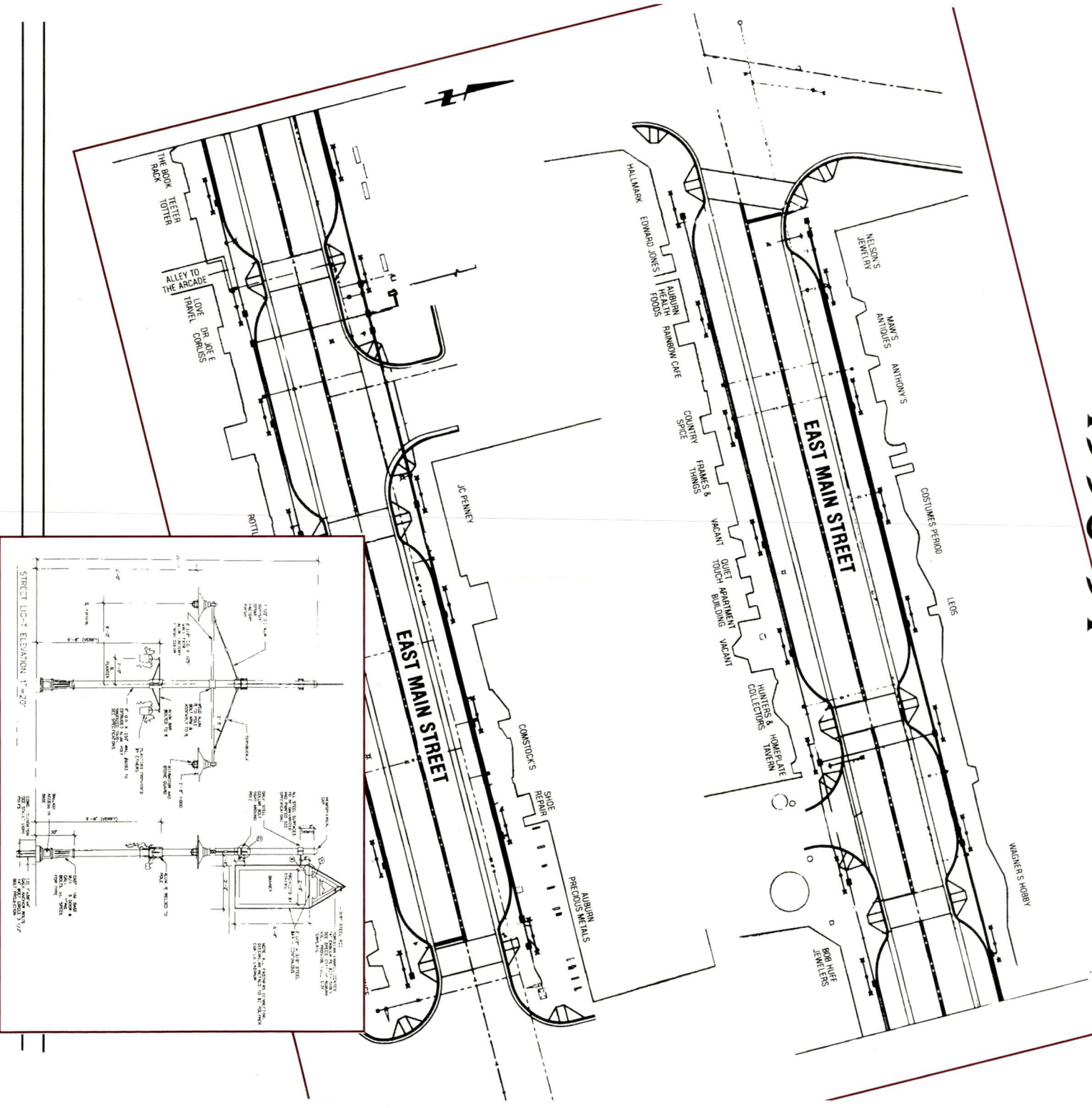
Gregory S. Vine, director
Auburn Business Improvement Area



Auburn BIA

Annual Report

1990-91



Three Years Later: A Progress Report

The BIA has been here for three years and it is time to step back and consider how we're doing. It's tempting to talk only about the many positive things that we've done in the last three years. Especially because we've done so much. However, the Auburn BIA was created to solve a problem and, after three years, its time to evaluate how we are doing.

So, what were the problems which brought about the BIA and what have we done about resolving them?

Very early on we saw that the downtown had a variety of related problems each of which was effecting the downtown business climate. Sales were soft. Vacancies were high. Main Street from Auburn Way to Auburn Avenue was in such need of repair that it was an embarrassment. The downtown was drab and unattractive to customers. Many of our buildings looked tired and needed basic repair as well as rehabilitation. And the special needs of the pedestrian oriented central portion of our downtown were not always being addressed or even understood. We also recognized that we were in the middle of a "Catch-22." Property owners would not reinvest in their properties without a greater return. However, business owners could not pay the higher rents without more customers spending more money and customers, by and large, are not attracted to shopping areas where the buildings need repair and rehabilitation. This is a downward spiral where deteriorating buildings draw poorer businesses yielding a smaller return to the owner. The owners in turn cannot afford to invest more because of the low return and the buildings continue to deteriorate.

We had to break that downward spiral.

We knew that we couldn't attack all of the problems at once, so we developed a strategy for bringing about the needed change. First, we would spend most of our money and time on the areas

where we could have the greatest immediate impact: promotions and marketing. Second, we would organize the downtown to ensure that our collective voice would carry sufficient weight that our needs would be addressed. Third, we would develop incentives for reinvestment in the downtown properties.

Our record of success in achieving our initial goals has been good. *All of our early programs were designed around the twin goals of increasing the visibility of the downtown and increasing customer traffic:* the downtown map, Christmas advertising and Christmas promotions, the annual spring cleanup, the expansion of the sidewalk sale, halloween, and a stream of news and events which kept Downtown Auburn in the papers and in the public's attention. Since September 1988, one or another of the three local newspapers have published, on the average, an article a week about Downtown Auburn. Few other downtowns in the Puget Sound area has had so much news and publicity in that short of a time. We've added new promotions; e.g., halloween and our spring flower baskets. We've expanded and will continue to expand the sidewalk sale and, after a few fits and starts, we are learning how to leverage better advertising rates for BIA businesses.

We have also been successful in organizing the downtown. The downtown has a problem and an opportunity which no other part of the Auburn business community has: the central area of the downtown is a pedestrian oriented shopping area. Downtowns cease to exist as viable and recognizable business districts when they are no longer pedestrian oriented. Intimidate pedestrians long enough with high traffic/ high speed streets, long crossing lights or dangerous intersections and those pedestrians, those customers, will go away. Mall developers know this problem well and put large sums of money into making a mall a pleasant and attractive place to walk around in. We don't want to become a mall, but we can learn from what malls do. *The goal of organizing is to ensure that the pedestrian orientation of the central part of the downtown is preserved.*

We've achieved the initial goals of visibility and downtown organization. However, we have been less successful in improving in our downtown appearances as we had hoped to be. Public reinvestment in the downtown has begun with the renovation of Main Street but private reinvestment is far short of what is needed.

A major problem in our downtown is the lack of reinvestment. Some of our downtown structures have received, at best, only minimal maintenance in the last 20 years much less real upgrading and rehabilitation. It would be easy to blame the physical problems in the downtown on "absentee landlords." But that charge doesn't mesh with reality. The overwhelming majority of our properties are owned by Auburn residents or by people who live in the immediate vicinity. *These are not absentee landlords, they could be your neighbor.* Not only is it not accurate to blame lack of reinvestment on absentee landlords, it's also inappropriate to point a finger at just property owners.

In May four consultants visited Auburn, pro-

Dear Members,

As the 1990-1991 fiscal year comes to an end, I am encouraged by my reflections over the last three years. The Auburn BIA was formed with the sole mission of improving the business climate in the downtown area. To this end, the sidewalk sale is growing, we have helped to expand the summer concert series, the Halloween Trick or Treat program is a growing success, vacancies in downtown are way down, banners brighten the corners throughout the area, the street improvement package (lights and sidewalks) has been negotiated to most people's satisfaction and the City Planning Department is looking more carefully at the traffic problems when considering major development applications.

I am very proud of what the BIA has accomplished so far. I am most appreciative of the efforts of our Project Manager, Dan Seachord. He has taken major strides in developing lines of communication between City government and the downtown business community. Because of the groundwork he has laid we are able to discuss our concerns with the City and they listen.

As far as we have progressed, the most important accomplishments are still ahead of us. Every member of the BIA has a stake in the success of Downtown Auburn. I encourage each of you to contribute your ideas, concerns, a little time and effort in helping your Steering Committee continue to build a better business district.

Pat Hatley, Chair Steering Committee, 1990-1991

BIA PROJECTS AND PROGRAMS BY PROGRAM AREA

Promotions

Sidewalk Sale with Health Fair and Food Fair
Halloween
Participation in Good Ol' Days
Christmas

Marketing

Cooperative Advertising Programs; Mother's Day, Sidewalk Sale, Good Ol' Days, Christmas
Co-Sponsor Out-To-Lunch Downtown Noon Concerts in July and August
Downtown Map and Business Directory - Updated Yearly
Parking Study
Downtown Advocacy - Downtown Master Design Plan, Downtown Traffic Study, Main Street LID
Spring Cleanup Campaign
Newsletter - Ongoing
Consumer's Panel
Creation of Partnership with State Commission Development Team

Business Recruitment/ Retention

Downtown Business Recruitment Promotional Piece
Low Interest Loan Program
Real Estate and New Business Referrals

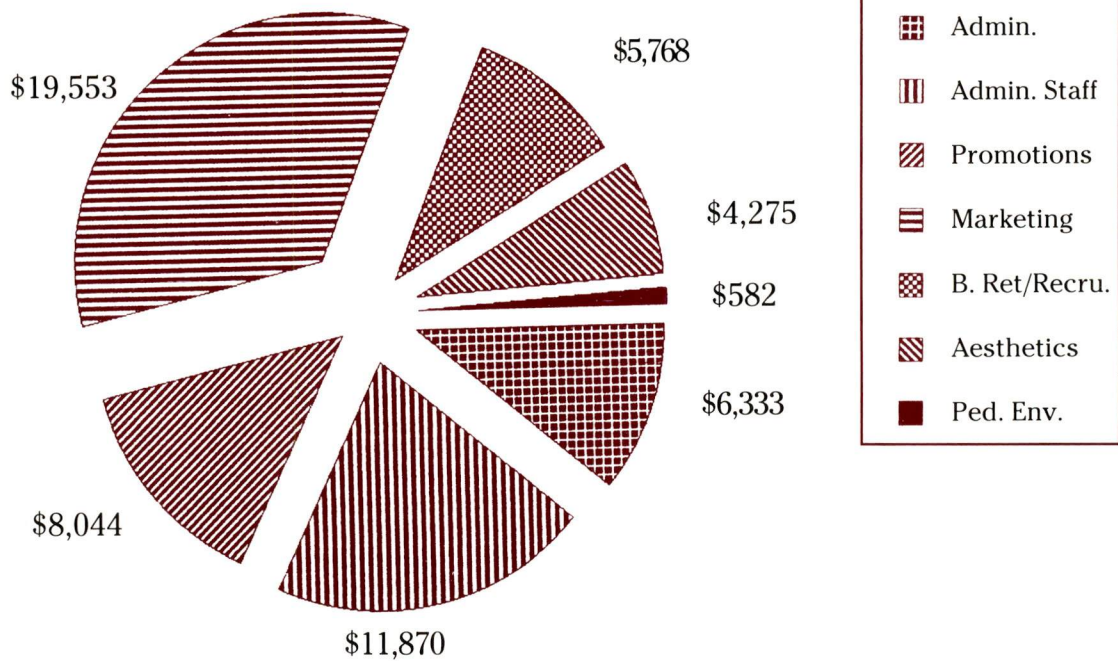
Aesthetics

Flower Planters
Spring Flower Baskets
Banners
Downtown Historical Signs - Summer 1991
Mum Society Fall Flower Show

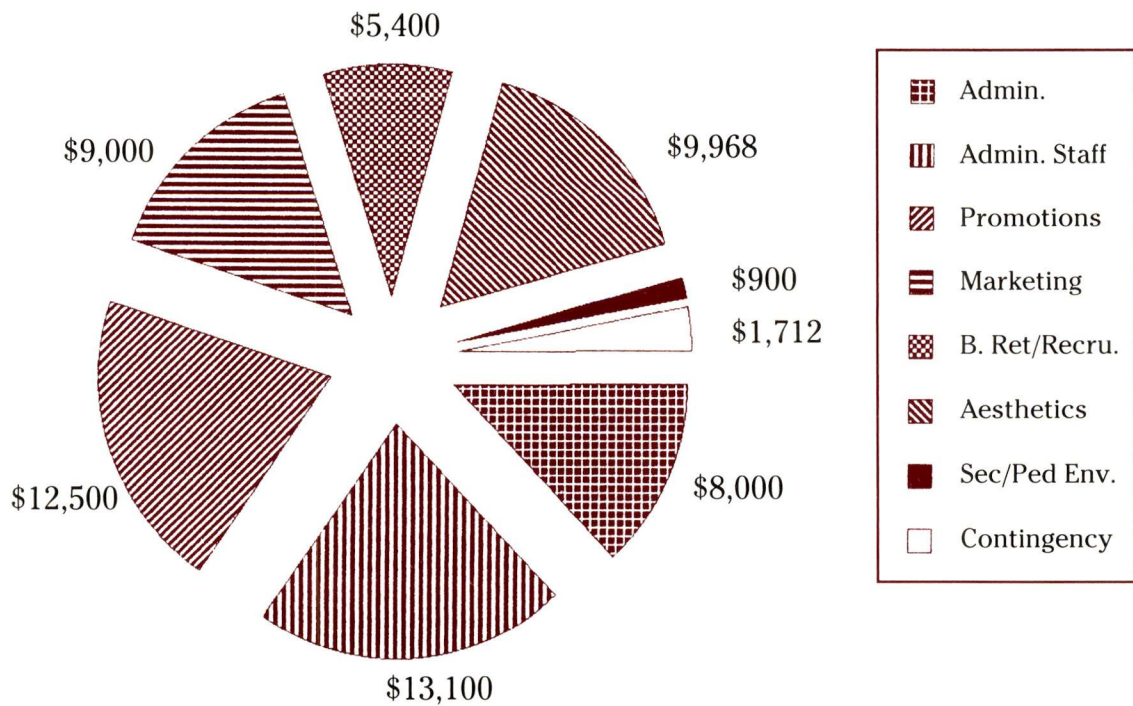
Enhance the Pedestrian Environment

Reward Program for Downtown Vandalism

AUBURN BIA, YEAR END BUDGET TOTALS; 1990-1991



AUBURN BIA BUDGET; 1991-1992



professionals in downtown management, marketing, development and historic renovation. They each agreed that our buildings, generally, are in need of repair and rehabilitation. But just as important as repairing the buildings, they said, are other, more easily solved problems. For example, they noted that our downtown sidewalks are dirty, littered and often unswept; weeds, dirt and moss accumulate around many of our buildings, in some cases trash is not picked up in doorways and around dumpsters and many stores do not wash their windows on a regular basis. As one of those consultants said about a Main Street business, "I don't mind dead flies in the windows as long as they have price

tags on them." Sweeping sidewalks, painting trim around windows and doors, pulling weeds, sweeping along the edge of the building, washing windows; all of these may be a landlord's "responsibility" but if they don't get done, it is the business and that businesses neighbors who lose customers and potential sales. *That makes it the businesses responsibility.*

What we say to our customers or clients when they come through the door, what we sell them or what service we provide, is only a part of being successful. Where that selling takes place is just as important. Having an attractive downtown that entices customers to shop downtown is as important as what the customer

Highlights of 1990-1991

Summer Sidewalk Sale

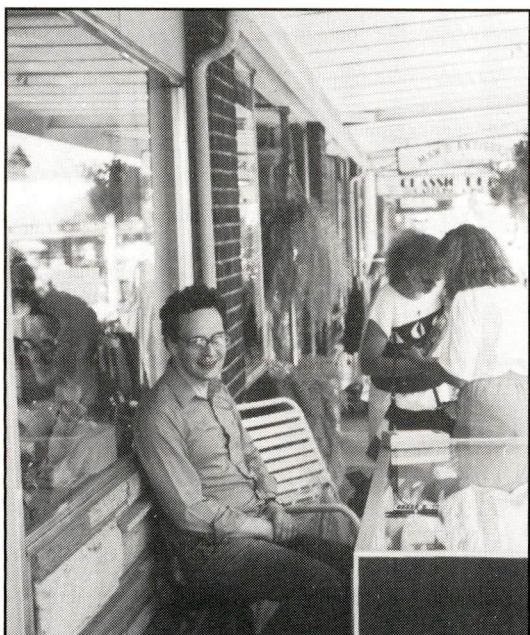
For many retailers in the downtown, the Sidewalk Sale is the summer's high point; 1990 was no exception. The 1990 Sidewalk Sale took a new direction with the addition of new food vendors. The food vendors were a tremendous hit with our customers. They helped create a more festive atmosphere, kept people at the sidewalk sale longer and drew people on their own. Also new this year was the radio controlled car races, a juggler and two (!) radio remotes. The 1991 Sidewalk Sale will expand the food fair with more of an international appeal, move the health fair down Main Street to Division to give it more room to expand, and have more live entertainment.

Low Interest Loan Program for Building Facade Renovation

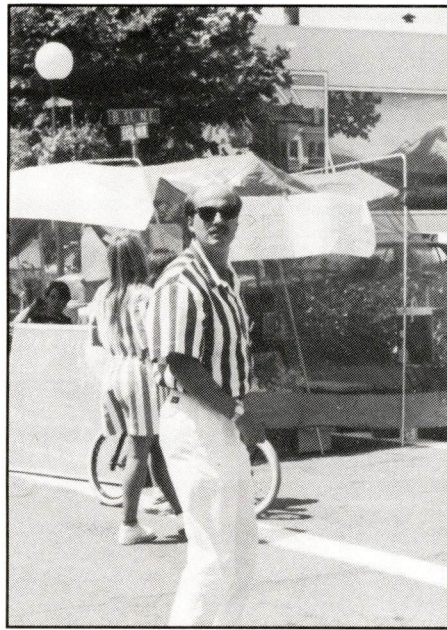
This year the Steering Committee set a goal to find a way to provide special rate loans for the renovation of buildings in the BIA. With the help of First Interstate Bank and a commitment from all six of Auburn's commercial banks, the loan program went into effect on January 1, 1991. Throughout 1991 all six of Auburn's commercial banks will write loans at well below the prevailing rate (approximately 1% below the prime rate) for business or property owners who want to rehabilitate their building exteriors. Contact any of Auburn's commercial banks or the BIA office for more information.

Acceptance into State Assistance Program

In March, Auburn became one of five cities to be accepted into a new state program which provides direct help in revitalizing downtown business districts. Auburn was selected along with Vancouver, Pasco, Port Angeles and Port Townsend. The first benefits of the state assistance was realized in mid-May with a visit by a state sponsored group of specialists in downtown organizations, marketing, redevelopment and historic preservation and, in mid-June, with a window display workshop.



Sidewalk Sale - Saturday afternoon



John Rottle - Sidewalk Sale Master of Ceremonies

A New Look on Main Street

On July 16, 1990, Auburn City Council adopted the Downtown Auburn Design Master Plan as the blueprint for the physical renovation of the downtown. In May, 1991, ten months after its adoption, the first step in implementing the Design Master Plan was taken when an enormous Komatsu backhoe rattled out onto the roller coaster which we called Main Street and took the first bite out of the pavement. Before the end of the day half of Main Street was gone and "A New Look on Main Street" was becoming a reality. With a project completion date of July 31, 1991, just one year will have passed between the adoption of the Design Master Plan and the first steps taken to implement the plan.

finds in the store. Building an attractive downtown depends upon every business working to make its portion as attractive and as enticing as possible.

The future for Downtown Auburn is very bright. This summer the "roller coaster" section of Main Street is being replaced. Over the next several summers we should expect to see more construction especially along Auburn Way. The prospects for the heavy rail transit station in the downtown are very good. With that station will come more development and new businesses than the downtown has seen in many years. By the end of the year several downtown buildings may see some renovation. Even the proposed Super Mall can be good news for us if we want it to be. Unlike many smaller cities, Auburn has been able to retain its individual identity. We have not been swallowed up by the strip developments and our city center has not been obliterated by a one way street grid. Auburn's identity as an intact, recognizable community is the downtown's greatest asset. That's what we need to build upon for the future.



"A new look on Main Street" begins.

BIA MISSION STATEMENT

The goal of the Auburn Business Improvement Area is to enhance the business climate in downtown Auburn for all BIA businesses: service, professional and retail. To achieve this goal, the BIA will:

- promote cooperation among downtown businesses,
- organize the business community to ensure that the downtown business community is listened to by City government and that the special needs of the downtown are met,
- educate its members on the benefits of professionalism in business management and staffing,
- develop, implement and fund programs to increase the visibility of the downtown and to increase the numbers of clients and customers using downtown professional services and shopping in downtown retail stores,
- recruit new businesses to the downtown and work to retain existing businesses,
- improve the attractiveness and the pedestrian and shopping atmosphere in the downtown,
- encourage new development within the BIA boundaries.

The BIA Steering Committee is both a decision making body and a working group which participates in implementing its decisions. The BIA Steering Committee meets regularly to decide on fiscal and administrative matters and to ensure that the various concerns of the downtown businesses are being attended to. The regular meetings are open to the public.

AUBURN BUSINESS IMPROVEMENT AREA STEERING COMMITTEE

Jan Cavanaugh
Cavanaugh Ace Hardware
833-3345
term expires June 1991
Vice Chair, 1990 - 1991

Ronne Clarkston
Green River Surgical Center
735-0500
term expires June 1993

Bob Davis
J. C. Penney
833-7100
term expires June 1991

Shirley Gaines
First Interstate Bank
833-9353
term expires June, 1993
Secretary, 1990 - 1991

Pat Hatley
Allstate Insurance
735-4433
term expires June 1993
Chairwoman 1990 - 1991

Wayne Heisserman
Heisserman Realty
833-1111
term expires June 1992

James Kramlich
Kramlich Insurance
833-3366
term expires June, 1992

Bill Morchin
Avalon Hall
939-6722
term expires June 1993

John Rottle
Rottle's Department Store
833-2750
term expires June 1991

Michael Salazar
Ryan and Salazar
939-0811
term expires June 1992

Dr. Charles Sweigard
Auburn Pediatrics Clinic
833-1636
term expires June 1991

Dan Seachord
939-3982
Project Manager

Auburn, Washington

The City of Auburn is a progressive community located in the Green River Valley of King County, Washington. The city is bounded by hills and rivers, and boasts a stunning view of Mt. Rainier and the Cascade Mountain Range. Positioned between Seattle and Tacoma, Auburn is easily accessible to the entire Puget Sound region, encompassing more than 2 million people with an estimated \$36 million effective buying income in King and Pierce Counties alone.

Renowned for its enviable location, Auburn enjoys immediate access to major transportation facilities. The city is bisected by State highways SR-18 and SR-167 which connect with Interstate-5, the major north-south freeway serving the entire Pacific Coast. Auburn is located a mere 15 miles away from the Seattle-Tacoma International Airport and the Port of Tacoma. The Port of Seattle, closest deep water port to Alaska and the Far East, is only a 20 mile commute from Auburn. Further enhancing Auburn, is an unrestricted arterial access via SR-18 to Interstate-90, the preeminent east-west freeway connecting the area to the eastern United States.

Auburn's location provides access to a wide variety of outdoor activities such as hiking, skiing, boating, and other water sports. Scenic Mount Rainier National Park is a 30 minute drive from Auburn. Crystal Mountain Ski resort is less than an hour away. The city provides a full range of recreational programs for all ages, and is graced with 19 parks, an 18 hole public golf course, two large indoor swimming pools and a system of trails for jogging, horseback riding and bicycling.

As a result of its proximity to Interstate-5, Auburn is within effortless driving distance of all entertainment, professional sports events and cultural activities in Seattle and Tacoma. Locally, Auburn is home to a respected historical museum, an active performing arts center and a dinner theater. Auburn's downtown serves as an active business center for the community's retail and service activity, and includes a major hospital and related medical facilities. Also notable is the city's well known reputation as a major center for automotive sales, with a large selection of dealerships to choose from.

Employment in Auburn lures individuals from many different backgrounds. Its diversified labor force contains highly educated workers with professional and technical skills. Surveys disclose that workers are enchanted by the Northwest environment and lifestyle, often preferring to remain in the area rather than accept more lucrative employment elsewhere.

From its origins as an agricultural community, Auburn has developed into a city with traditional values, modern infrastructure and steadily growing population. Auburn's location, supply of developable land and prolific amenities nurture a unique and distinctly different opportunity for business growth and personal development.

Auburn Economic Profile

Population Growth

Year	Population
1990	34,150
1989	32,460
1988	30,790
1987	30,260
1986	29,950
1985	29,880
1984	29,170
1983	29,000
1982	28,950
1981	27,800
1980	26,417
1970	21,653
1960	11,933

Source: 1990 OFM Forecast

School Enrollment

Year	Enrollment
1989	10,192
1988	9,786
1987	9,459
1986	9,154
1985	9,001
1984	8,807
1983	8,602
1982	8,401
1981	8,332
1980	8,353

Source:
Auburn School District No. 408

Taxable Retail Sales (000's)

Year	Total
1989	\$627,467
1988	\$485,167
1987	\$432,602
1986	\$410,520
1985	\$356,931
1984	\$337,195
1983	\$311,373
1982	\$294,235
1981	\$268,530
1980	\$249,359

Source:
City of Auburn Finance Dept.

Employment in Auburn

	By Place of Employment 1984	By Place of Residence 1980
Agriculture & Construction	750	1,118
Manufacturing	8,187	3,798
Trans., Commun., & Util.	596	978
Trade	3,920	2,589
Finance Ins., & Real Estate	448	608
Services	2,365	2,903
Government	2,048	555

Source: City of Auburn Finance Dept.
1980 U.S. Census of Population
1984 Data from City Business Registrations

Total Housing Units

	Single Unit	Multi- Unit	Mobile Home
1990	6,221	6,498	2,231
1989	6,093	6,243	2,163
1988	5,984	5,971	1,910
1987	5,963	5,858	1,789
1986	5,856	5,789	1,709
1985	5,812	5,627	1,634
1984	5,783	5,508	1,584
1983	5,745	5,414	1,582
1982	5,726	5,295	1,458
1981	5,655	4,799	1,340
1980	5,630	4,533	1,180

Source: City of Auburn Planning Dept.

Auburn's Largest Employers

Employers	Employment Range
Boeing	14000-17000
Auburn School District	750-999
Social Security Admin.	500-749
Auburn General Hospital	400-499
BP Chemical	400-499
Federal Aviation Admin.	250-399
City of Auburn	250-399
Fred Meyer	250-399
General Services Admin.	250-399
Albertson's Store 451	100-249
Action Express	100-249
American Transport Inc.	100-249
Canterbury House	100-249
Earth Enterprises	100-249
Mowhawk Northern Plastics	100-249
Northwestern Drug	100-249
Pacific Northwest Bell	100-249
Palmer G. Lewis	100-249
Puget Sound Auto Action	100-249
Rohr Industries	100-249
Safeway Store #531	100-249
Venture Construction	100-249

Source: City of Auburn Business Licenses

(continued on reverse)

Building Permit Value

	Year	Permits	Value		Year	Permits	Value
Housing	1989	258	\$24,756,783	Commercial	1989	77	\$11,337,975
	1988	383	\$28,333,940		1988	71	\$7,403,195
	1987	237	\$15,289,300		1987	88	\$2,387,155
	1986	250	\$12,102,610		1986	100	\$5,009,770
	1985	233	\$13,506,240		1985	102	\$4,059,940
	1984	200	\$9,324,120		1984	62	\$7,096,915
	1983	216	\$7,686,570		1983	66	\$1,791,110
	1982	232	\$7,046,810		1982	84	\$1,089,055
	1981	182	\$7,354,790		1981	70	\$744,550
	1980	127	\$14,132,005		1980	88	\$10,012,500
Industrial	1989	16	\$15,614,530	Total *	1989	758	\$72,036,120
	1988	12	\$76,238,765		1988	828	\$120,819,790
	1987	19	\$6,072,685		1987	743	\$41,406,695
	1986	22	\$12,432,535		1986	808	\$39,023,675
	1985	21	\$7,040,385		1985	701	\$29,560,700
	1984	22	\$6,348,000		1984	686	\$32,975,100
	1983	8	\$989,875		1983	706	\$15,184,760
	1982	9	\$1,404,640		1982	869	\$19,006,500
	1981	8	\$1,108,900		1981	795	\$22,061,880
	1980	12	\$9,219,000		1980	778	\$47,159,285

Source: City of Auburn, Department of Public Works Building Division

* Total Permit Value Also Includes Misc. & Additions, Alterations & Repairs

Assessed Value By Type (000's)

Year	Building	Land	State Property	Personal Property	Total Value
1989	\$641,743	\$396,281	\$48,711	\$296,202	\$1,382,937
1988	\$597,008	\$356,881	\$49,448	\$299,008	\$1,302,345
1987	\$568,747	\$361,000	\$46,981	\$296,738	\$1,273,466
1986	\$582,228	\$307,131	\$46,023	\$277,830	\$1,213,221
1985	\$571,438	\$306,799	\$41,530	\$307,710	\$1,227,486
1984	\$530,831	\$244,494	\$38,627	\$328,040	\$1,142,001
1983	\$521,462	\$242,488	\$36,803	\$719,320	\$1,520,083
1982	\$496,905	\$161,010	\$34,683	\$620,380	\$1,312,944

Source: King County Department of Assessments



Introducing AUBURN . . .

LOCATION

Auburn, in southern King County, lies in the Green River Valley between the Green and Stuck Rivers, 24 miles southeast of Seattle and 14 miles northwest of Tacoma. It is 14 miles from the foothills of the Cascade Mountains, home of the famous Mt. Rainier. Auburn is located on State Highways 18, 164, and 167. Highway 18, the Echo Lake cutoff connects with Interstate 5 four miles to the west and Interstate 90 twenty miles northeast.

TRANSPORTATION

One of the many "PLUS" factors of Auburn is that it is situated in a web of transportation networks. Highways: immediately adjacent to Highway 18 going east and west, minutes from I-5 going north and south, and immediately adjacent to the "Valley Freeway," Highway 167, going north and south. Rail: served by Burlington Northern, Union Pacific and former Milwaukee railroad lines. Truck: served by all major truck lines operating in Seattle-Tacoma complex. Bus: City line and travel outside city furnished by Metro-county. Airport: see "Airport."

MEDICAL/DENTAL

One hundred forty nine bed hospital with special care units. Twenty four hour emergency service. One hundred fourteen physicians and surgeons specializing in many fields. Two ambulance services. King County Public Health Service headquarters. Two ambulance services. King County Public Health Service headquarters. Twenty two dentists. Numerous private clinics. Fire department emergency aid service, a paramedic unit, and special operation teams for hazardous waste response and a land and water rescue response.

EDUCATION

Public school system, two parochial schools, junior college, beauty and business colleges.

GREAT PEOPLE

Founded in 1891 as the town of Slaughter, the community has grown to a population of 30,000. Auburn has the spirit of the pioneers. Many ethnic and religious groups make up the population. The varied assortment of service, fraternal, religious and civic organizations are a testimony that citizens of Auburn will make good neighbors.

CHURCHES

Churches abound. Regardless of your faith, you will find a place to worship in the community or nearby. Church directory is available at the Chamber office.

A COMMUNITY PROFILE AND VISITORS GUIDE OF AUBURN, WASHINGTON

SENIOR CITIZENS

3600 square foot Senior Citizens activity center. Opened daily with many activities. Senior citizens find Auburn a fine community in which to reside and retire.

INDUSTRY

The following list of industries presently in Auburn bespeaks the fact the community affords ideal locations for a variety of industrial uses: Boeing Co., Palmer G. Lewis, Pay'N Save Distribution Center, Rohr Aircraft, Hitco Plastics, Kidder International Skis, Tharco, plus more.

SERVICE CLUBS

Eighty two service, fraternal, church, professional, and civic organizations.

WEATHER

	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.
Temperatures												
Avg. Max.	45.9	49.8	54.5	62.6	68.8	73.0	78.8	77.8	72.2	62.2	52.0	47.7
Avg. Min.	32.2	33.9	35.5	39.0	43.6	48.2	50.9	50.5	46.7	42.5	36.0	34.4
Avg. Rainfall	5.81	4.16	3.69	2.37	1.82	1.67	.84	.89	1.76	4.06	5.26	6.66

Average annual rainfall is 38.48 inches. Average annual snowfall is 8.6 inches. Average length of growing season is 180 days. Average percent of year with sunshine during day is 48%, ranging from 17% in December to 67% in both July and August. Measurable precipitation averages 162 days per year. Relative humidity average for year is 62% Because of the northern latitude, winter days are short. Summer days, however, are long, with 16 hours of daylight in the mid-summer.

GOVERNMENT
OFFICES

Federal Aviation Administration, General Services Administration, Farmers Home Administration, Post Office, Washington State Auto License Office, S S 1-800 phone cent., Seattle-King County Health Dept., King County Housing Dept., Washington State Employment Center, Washington State Unemployment Compensation Division, Washington State Dept. of Labor Electrical Inspection Division, the Washington State Adult Probation and Parole Office, Washington State Drivers License Examining Office, and regional office of the Washington State Parks Dept.

AIRPORTS

Fifteen minutes from Seattle-Tacoma International Airport. Local airport full service facility. Thirty four hundred foot lighted asphalt strip. One hundred five hangers. Two hundred ten tie-down spaces.

RETAIL/SERVICES
PROFESSIONAL
SERVICES

Auburn is a complete shopping center offering the finest, as well as a broad selection of consumer goods and services, a diversified selection of professional offices also prevails.

POPULATION

Thirty two thousand, one hundred

LAND AREA

Land area is 20.1 square miles

YOUTH SERVICES/
ACTIVITIES

Auburn Youth Resources, YMCA, City Parks and Recreation program, fraternal and service club youth programs and extensive youth athletic leagues.

TAXES

Real and personal property taxes are assessed on a ratio to market value basis by an elected county assessor. Local taxes: 3% water on utility services of telephone, gas, electricity and water. No local B & O tax. Gambling tax based on percentage of gross receipts.

ALTITUDE

Eighty seven feet above sea level.

CITY GOVERNMENT

Mayor/council

MEDIA

Newspaper Daily Globe News Six issues weekly

VISITORS GUIDE

**For detailed information write or call
the Auburn Area Chamber of Commerce,
24 B Street N.E., Auburn Washington 98002
(206) 833-0700**

Seventeen parks grace the community. Many of the parks have picnic and play areas, as well as wading pools, tennis courts and day and night athletic fields.

<u>Forward Thrust Pool</u>	839-6168	King County operated
<u>YMCA</u>	833-2770	Adult and junior programs, swimming pool
<u>Library</u>	931-3018	Attractive and well lighted, with good selection and special activities.
<u>Golf</u>	833-2350	Eighteen hole municipal golf course.
<u>Senior Citizen Center</u>	931-3016	See above
<u>White River Valley Historical Society Museum</u>	939-2783	Seventy two hundred square foot museum preserving the history of the White River Valley. Free admittance.
<u>Fish Hatchery</u>	931-3950	Operated by the state of Washington.
<u>Live Theater</u> Green River Commu-	833-9111	Yearly artists series brings to Auburn the finest of talent in the diversified field of entertainment & the arts.

Act I Theater 833-5678 Musicals, drama, kids, and
adult stage productions.

P A C 931-4827 1065 seat performing arts
center with live stage
shows, popular artists, sym-
phony, ballet & lectures.

Dining/Night Life Numerous fast food outlets
combined with local rest-
aurants, along with cuisine
dining places makes Auburn
a diner's delight. Night-
life includes everything
from nightly Las Vegas en-
tertainment to dancing at
local fraternal lodges and
taverns.

Parks See above

Roller Skating
Melody Skating Rink 833-4040 Open daily

Bowling
Person & Person 833-4146 Open daily
Lanes

Mountains and Puget
Sound Fifteen minutes away: Puget
Sound with boating and water
sports. Forty minutes away:
Mt. Rainier Nat'l Park with
excellent skiing and all kinds
of winter and summer sports.

Bike/Walking Trail
West Main Street A five mile asphalt bike and
hiking trail that lies be-
tween Auburn and Kent.

Auburn Racketball 833-2345 Also exercise facility and
& Handball Court sauna

Canoeing/River Rafting Numerous local area lakes,
rivers and streams afford ex-
cellent opportunities for the
canoer, river rafter, fisher-
man and swimmer.

<u>ACCOMODATIONS</u>	Auburn Motel	28 units, swim pool, some 2 bedroom units	833-7470
	Pony Soldier Motor Inn	68 units, swim pool, sauna conference room	939-5950
<u>TRAVELING DISTANCE</u>	Seattle - 24 miles, Tacoma - 14 miles, Olympia 48 miles, Portland, Ore. - 155 miles		
<u>COMMUNITY EVENTS</u>	4th of July Celebration, Les Gove Park Veterans Day Parade, Saturday before Veteran's Day Good Ol' Days Community celebration, last weekend in August.		
<u>SCENIC DRIVES</u>	Numerous half day and one day scenic drives to Cascade Mountains, Puget Sound and local areas are available. (Contact Chamber of Commerce for details.)		
<u>CAR RENTALS</u>	Many local car dealers maintain car rental offices.		
<u>CONVENTION</u>	Convention facilities available for up to six hundred persons at Green River Community College. Performing Arts Center at Auburn High School has facilities available for up to one thou- sand fifty eight persons.		
<u>TRAVEL AGENCIES</u>	Doug Fox Travel Agency	735-0121	
	Love Travel Agency	833-5540	
	The Travel Shop	735-4178	
<u>TOURS</u>	<u>Federal Aviation Agency</u>		
	General Public	Seattle ARTCC, Asst. Chief Desk	833-6800 X 222
	Groups	Joseph W. Harrell Chief, Seattle ARTCC	3101 Auburn Way So. Auburn, WA 98002
	<u>Hitco Corp.</u>	Nita Klietz Staff Asst.	854-3000
	<u>Rohr Corp</u>	Larry Larimor Industrial Relations	833-2380 X 380
	<u>White River Val- ley Historical Society Museum</u>		
	General Public & Groups	Joe Koch	833-7784
	<u>Fish Hatchery, Wash. State Fish- eries Dept.</u>		
	General Public & Groups	Hatchery manager Green River State Salmon Hatchery	931-3950
	<u>McDonald's</u> Groups only	Store manager	833-8011
	<u>General Services Administration</u>		
	General Public & Groups	M. L. Blaylock Asst. Regional Adm. for Administration	833-6500 X 288

ENTERTAINMENT

Key to the bountiful entertainment fare in Auburn is a unique combination of facilities and show producing organizations. These include:

- . The state of the art Auburn Performing Arts Center which seats over 1,000 persons
- . Avenue Act One Dinner Theater
- . The Green River Community College Arts & Speakers series
- . The college's Theater Extempore and Heavier Than Air Family Theater Company

The aforementioned facilities bring national and international entertainers and lectures to the community.

Auburn Area Chamber of Commerce
24 B Street Northeast
Auburn, Washington 98002
(206) 833-0700

THE WHITE HOUSE

12-27-91

Eric -

Congratulations on your
new role with Russel Reynolds
Associates.

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Eric L. Vautour
Executive Director
Russell Reynolds Associates, Inc.
Suite 365
1850 K Street, N.W.
Washington, D.C. 20006

RUSSELL REYNOLDS ASSOCIATES, INC.

AC HAS SEEN
RECEIVED

DEC 23 1991

1850 K St., N.W.
Suite 365
Washington, D.C. 20006
202 628-2150

Russell S. Reynolds, Jr., Chairman, and the Board of Directors of Russell Reynolds Associates, Inc., announce the appointment of Eric L. Vautour as Executive Director of the firm. Furthermore, Mr. Vautour has been asked to assume the added responsibility as Co-Leader of the firm's Government Affairs and Trade Association Practice Group.

Since joining the Washington Office in 1987, Mr. Vautour has conducted a wide array of senior level international searches in the transportation, travel, and manufacturing industries. He also has held a leadership role in recruiting leaders of associations and government affairs entities. Prior to joining the firm, Mr. Vautour served on the White House staff, most recently as Deputy Associate Director of Presidential Personnel. Previously, he served at the U.S. Department of Education as Special Assistant for Intergovernmental Affairs.

Long active in civic and political affairs, Mr. Vautour has been involved in every presidential campaign since 1976, most recently serving as National Chairman of Young Business Leaders for George Bush in 1988. In 1990 he took a three-month leave of absence from the firm to serve as Transition Director for Governor-Elect Richard A. Snelling, of his home state of Vermont.

Mr. Vautour received a B.S. in Business Administration from the University of Vermont. He is a resident of Alexandria, Virginia and Jeffersonville, Vermont.

Founded in 1969, with the sole objective of providing search consulting services of the highest quality, Russell Reynolds Associates, Inc., serves a select group of clients from 23 offices worldwide.

THE WHITE HOUSE

WASHINGTON

December 20, 1991

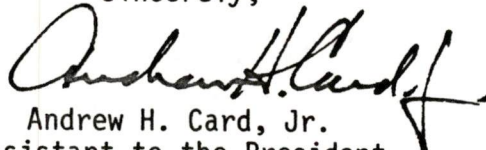
Dear Bob:

Thank you for your understanding and your willingness to allow Mrs. Linda Gambatesa to take a leave from The Quarton Group to assist me at the White House for a period of six weeks beginning the last week in December.

Obviously, this is a critical time for the Administration, and Linda's participation here would be of enormous value. I appreciate her willingness to help me, and I am grateful that you are supportive. Linda has enjoyed working with you, and I know she looks forward to returning to the Quarton Group by mid-February.

Again, thank you. Please keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Bob Vincent
Quarton Group
2155 Butterfield, Suite 200
Troy, Michigan 48084

bec sent to Anita Berzogna

THE WHITE HOUSE

11-23-91

Bob-

Thank you for your most recent
Fax updating the status of efforts to
coordinate the Spirit of America
traves. You are making great
progress!

Keep in touch.

Sincerely,
Andy


THE WHITE HOUSE
WASHINGTON

Bob Walsh
3151 Elliot Avenue
Seattle, Washington
98121

bcc: Dorrance Smith



BOB WALSH
& ASSOCIATES

AC HAS SEEN
RECEIVED
NOV 19 1991

VIA FAX

November 19, 1991

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff
Executive Office of the President
The White House
Washington, D.C. 20500

Dear Andy:

When I had the opportunity to meet with you and Dorrance Smith at the White House on October 7 to discuss the Spirit of America Games, you suggested we seek the endorsement of Arnold Schwarzenegger, John Butterfield and the President's Council on Physical Fitness and Sports. As you recall, we are hoping that President Bush will serve as the Honorary Chairman.

As a follow-up on that discussion, I am enclosing a letter from John Butterfield expressing enthusiastic support. The Council will be present at a press conference at NCAA headquarters announcing the event.

We have also made arrangements with USA Today to be one of the promotional partners. We meet with them shortly to iron out the specifics.

And as you know, the Follett Corporation will be promoting the event nationwide on over 800 college and university campuses. We are currently developing a program to market the Games to 67,000 elementary schools and high schools.

The project is moving along real well. I appreciate your suggestion to contact John Butterfield and now that we have the Council's endorsement, we hope you and Dorrance will look favorably on the President's involvement as Honorary Chairman.

I hope all is well. If you need further information please give me a call. I'll be in Washington soon and ready anytime to further discuss the Games.

Best Regards,

Bob Walsh

cc: Dorrance Smith



THE PRESIDENT'S COUNCIL ON PHYSICAL FITNESS AND SPORTS

WASHINGTON, D.C. 20001

November 15, 1991

Dear Bob:

The President's Council on Physical Fitness and Sports is pleased to support the concept of the Spirit of America Games, which would be a event to call attention to the importance of academic and athletic excellence.

At the Council we believe in the ancient-Greek philosophy of the sound mind and the sound body. We view the Spirit of America Games as a perfect extension of this idea and as a way to recognize those students at our colleges and universities who excel as scholar-athletes.

We also recognize the Spirit of America Games as a way to motivate high school youngsters to put a priority on both academics and physical fitness. This will be emphasized through publicity generated in the hometown of the participants in the Games.

Studies have shown that the fitness of American youngsters has not improved in the last decade and in many cases has declined. Clearly this is unacceptable. We must do all we can to reverse that trend. Therefore, we are delighted to work with you, the NCAA Foundation and the Follett Corporation on this most important Spirit of America Games project.

Sincerely,


John A. Butterfield
Executive Director

Mr. Bob Walsh
President
Bob Walsh & Associates
3131 Elliott Avenue, Suite 240
Seattle, Washington 98121

THE WHITE HOUSE

November 17, 1991

Dear Mr. Williams -

It was a pleasure to meet and talk with you during lunch at Camp David last Friday.

The briefing that the Drug Advisory Council gave the President was well done. I am impressed with the effort being made to get illegal drugs out of the workplace.

Keep in touch. Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Phillip L. Williams
Vice Chairman
Times Mirror
Times Mirror Square
Los Angeles, California
90053

November 25, 1991 . . .

U.S. White House
Mr. Andy Card, White House Operation Manager
1600 Pennsylvania Avenue
Washington, D.C. 20500

AC HAS SEE

Re: Millions of honest taxpayers are without jobs and large numbers of these workers have exhausted their unemployment benefits, yet the Pentagon, the Post Office and all other government agencies continue to supply hundreds of millions of dollars in federal government contracts to the U.S. Bureau of Prisons every year to make sure these federal prison inmates continue to have jobs.

Dear Mr. Card:

John Sununu, President Bush and the Republican Party are taking a beating in the latest polls, which seem to show, the American people don't think you are doing enough for the unemployed and the workers who have exhausted their unemployment benefits. Here's one simple and painless way you can create thousands of jobs and pump hundreds of millions of dollars into the private sector.

Encourage President Bush to go on national television to tell the American people that from this day on, all federal government contracts that are being awarded to the U.S. Bureau of Prisons every year to guarantee prison inmates jobs will be cancelled and these contracts will be awarded to private business and industry to create jobs for the honest unemployed taxpayers who have families to support.

Marion federal prison has the most dangerous and most violent prisoners in the United States if not the world, yet the Pentagon still supplies Marion with federal government contracts which allows these society misfits to build communication equipment for all branches of the military. Joseph P. Franklin (01517-018) is a serial killer who traveled the United States murdering blackmen who associated with white women. Mr. Franklin is incarcerated at Marion federal prison and he spends every working day building communication cables for the Pentagon and all branches of the military and he is guaranteed his job by these federal government contracts supplied by the Pentagon.

In every new federal prison under construction in the United States today, they are building a prison factory called Unicor. These new prison factories are going to employ more prison inmates at the expense of taking more jobs and government contract away from the honest people of the United States. Some of these Unicor factories that are now in production build wiring assemblies for military jets for the U.S. Air Force.

During Operation Desert Shield and Storm the Pentagon increased its government contracts to the U.S. Bureau of Prisons and many of these federal prisons factories were working overtime and double shifts to keep up with these new orders, while private businesses all over the United States were laying off their employees in record numbers and going out of business.

These federal prison inmates working in these federal prison factories don't have to pay taxes on the money they earn, nor do they pay child support, they don't pay any of the money they earn to their crime victims, they don't have to pay any room or board. Remember this Mr. Card, none of these inmates who work in these prison factories are allowed to vote. That's why a decision to stop these hundreds of millions of dollars in government contracts from going to the U.S. Bureau of Prisons every year to keep prison inmates working can only help you

and President Bush, along with the Republican Party in this coming election year. There's no down side and the American people would applaud this decision to give these federal government contracts to private business an industry to create jobs for honest people instead of prison inmates.

No other country in the free world allows its prison inmates to build military equipment for its armed-forces and the Pentagon should be forced to stop this practice of supplying federal contracts to the U.S. Bureau of Prisons so federal prisoners can build military equipment. Everyone in Washington, D.C. seems to criticize the Chinese for using prison labor, but they overlook the fact that the United States uses their federal prisoners to build products for just about every federal government agency in Washington, D.C. and this includes the Pentagon.

Since you are a personal friend of John Sununu and President Bush, I hope you will discuss the contents of this letter with both men to stop this injustice on the working people of the United States or should I say the non-working people who have children to support, taxes to pay, rent or mortgage payments, car payments plus these are the people who save for retirement or to put their children through college. These are the people who need your help, not killers like Joseph Franklin or the rest of the murderers, bank robbers, kidnapers or drug dealers in the federal prison system.

Sincerely,

Bernard Welch

Bernard Welch 06016-016
P.O.Box 1000
Marion, IL 62959

Linda -

12/11

This is interesting.

Please share the letter
w/ Roger Porter and Boyden.

1/10/71
THE WHITE HOUSE
WASHINGTON

get back to me
Date: 1/10/71

TO: *Mr. [illegible]*

FROM: ANDY CARD
my high level [illegible]

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI



BOB WALSH
& ASSOCIATES

VIA FAX

November 19, 1991

AC HAS SEEN

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff
Executive Office of the President
The White House
Washington, D.C. 20500

Dear Andy:

When I had the opportunity to meet with you and Dorrance Smith at the White House on October 7 to discuss the Spirit of America Games, you suggested we seek the endorsement of Arnold Schwarzenegger, John Butterfield and the President's Council on Physical Fitness and Sports. As you recall, we are hoping that President Bush will serve as the Honorary Chairman.

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I hope all is well. If you need further information please give me a call. I'll be in Washington soon and ready anytime to further discuss the Games.

Best Regards,

Bob Walsh

cc: Dorrance Smith



THE PRESIDENT'S COUNCIL ON PHYSICAL FITNESS AND SPORTS

WASHINGTON, D.C. 20001

November 15, 1991

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Sincerely,


John A. Butterfield
Executive Director

Mr. Bob Walsh
President
Bob Walsh & Associates
3131 Elliott Avenue, Suite 240
Seattle, Washington 98121

THE WHITE HOUSE

11-22-91

Dear Mr. Wisler -

It was a pleasure to meet and
talk with you, even if briefly, yesterday.
I appreciate your involvement with
the Chairman's Advisory Board.

Please keep in touch.

Sincerely,

Andy Card


THE WHITE HOUSE
WASHINGTON

Mr. Dale R. Wisler
Magnesium Corporation of America
41 Colonial Drive
Rancho Mirage, CA 92270

THE WHITE HOUSE

November 21, 1991

Dear Jim,

Thanks (belatedly) for the updated pictorials. I gave one to Patty for the President.

I hope all is well with you. Keep in touch.

Sincerely,

A handwritten signature in black ink, appearing to read "Andy", with a stylized, cursive script.

THE WHITE HOUSE
WASHINGTON

Mr. James R. Wray
Republican National Committee
310 First Street, S.E.
Washington, D.C. 20003

JAMES R. WRAY

October 10, 1991

Andy,

I've enclosed a couple of extra copies. You may want to pass one along to the President -- he used to keep a copy behind his desk.

Let me know if you need anything else.

Thanks.

A handwritten signature in blue ink, appearing to be "Jim", is located at the bottom left of the page.

RECEIVED

OCT 11 1991



Republican
National
Committee

Convention and Meetings

October 9, 1991

MEMORANDUM FOR RECIPIENTS OF UPDATED RNC PICTORIAL

FROM: Jim Wray
SUBJECT: Binders for Pictorial

Enclosed is the updated RNC Pictorial. You can throw the old copy away, for the updated version is a complete revision. If you need extra binders or copies of the pictorial, please contact the RNC Convention and Meetings office. (202) 863-8630

Thank you.

November 19, 1991

RECEIVED
NOV 21 1991

Hon. Andrew H. Card, Jr.
Assistant to the President &
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Q-
JHS will be in
Calif.

regretted
11/22/91

Yes —
No ✓

Dear Andy,

I hope you will join me Thursday, December 5, 1991 in the Maryland/Virginia room of the City Club of Washington (555 13th Street, N.W. Concourse Level) for a lunch session. I am rounding up some of Washington's best and brightest to solve many pressing public policy issues, to get the Bush administration back on track, to celebrate the departure of the Congress, and to fortify ourselves for the 1992 elections.

The "usual suspects" will be gathered from the White House, legislative branch, the business and association communities, the media and political arena. Partisan, bright, witty, and incredibly well connected, the "usual suspects" are great Americans who hold the keys to most of Washington's innermost secrets. We anticipate a lively and interesting luncheon.

I hope to see you on the 5th.

Best,

Wayne

Wayne Valis

WV:aji

Many of your best supporters
are very concerned about 92
and recent events. I hope
you can visit with us.

Best,
W

Alert
Rout.
cc to
Ron
11/22

DECEMBER 5, 1991 LUNCHEON**12:00**

CITY CLUB OF WASHINGTON
555 13th Street, N.W.
Concourse Level
Washington, D.C. 20004
202-347-0818

Holiday Lunch Menu:*Caesar Salad**Choice of:**Filet Mignon, Basil Bearnaise**- or -**Chicken, Wild Mushrooms, Soy Sesame Vinaigrette**Holiday Dessert Buffet*

DETAILS:**Room:** Maryland/Virginia Room**Table:** Conference Style**Beverages:** Menu includes coffee service, wine list will be offered**Dessert Buffet**
includes:

Chocolate Chip, Almond and Holiday Cookies
Brownies and Miniature Eclairs
Pumpkin and Cranberry Breads
Sliced Fresh Fruit with Sauces
Raspberry Trifle

THE WHITE HOUSE

11/17/91

Betty -

Thank you for your note.
I am truly sorry that I was
not able to attend this past weekend's
Republican Leadership Conference on the
Cape. I was rescheduled by the
Chief of Staff to stay in Washington.
I hope all went well.

Sincerely, *for*

THE WHITE HOUSE
WASHINGTON

Mrs. E. Ward Vaughan
920 Main Street, 201
Osterville, Massachusetts
02655

Nov. 9-91

Mrs. E. Ward Vaughan
920 Main Street, 2-1, Osterville, Ma. 02655

AG HAS SEEN

Dzen Andy-

Just a line to say hi &
also that I hope to see
you this week-end at the
Leadership Conference in Salmouth
There is so much to catch
up on - see you then -
Best wishes - BZTg-



THIS SIDE FOR ADDRESS

Mr. Andrew Card
The White House
Washington - D.C.

THE WHITE HOUSE

WASHINGTON

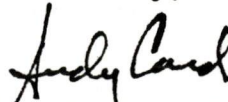
November 14, 1991

Dear Mr. Wright:

Thank you very much for your letter of October 23 regarding voting rights of military and overseas citizens. The information you provided is useful, and I have taken the liberty of sharing your letter and enclosures with our political affairs staff. Thanks again.

Best wishes.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Samuel F. Wright
Attorney at Law
Post Office Box 2983
Washington, D.C. 20013-2983

bcc: Ron Kaufman

9-
To Ron/Dave?

SAMUEL F. WRIGHT
ATTORNEY AT LAW
(MEMBER OF THE TEXAS BAR)
P.O. BOX 2983
WASHINGTON, DC 20013-2983
(703) 892-5561

RECEIVED
OCT 24 1991

October 23, 1991

Honorable Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, DC 20500

Re: Voting rights of military and overseas citizens

Dear Mr. Card:

I am writing to you at the suggestion of our mutual friend Grover Norquist. He thought that you would be interested in a project that I have undertaken to reform absentee voting procedures for the benefit of military and overseas citizens.

According to a Department of Defense survey, more than 200,000 military personnel who tried to vote in the 1988 Presidential election were unable to do so because they received their absentee ballots too late or not at all. As is explained in the enclosed article from the October-November 1990 issue of Uniformed Services Journal, I have recruited more than 2,000 volunteers, from Key West, Florida to Nome, Alaska, and reforms have been achieved in 45 States so far. I am enclosing a list of my Massachusetts contacts.

In the Department of Defense, there is a "Federal Voting Assistance Program," responsible for protecting the voting rights of military and overseas citizens. The Director of the Program is Henry Valentino. On a regular basis, he writes letters to State election officials, suggesting specific reforms. On December 27, 1990, he sent the enclosed letter to Massachusetts Secretary of the Commonwealth Michael J. Connolly. Upon request, I can provide similar information about any particular State.

I am also enclosing some material about the new Federal law on overseas voting that went into effect in 1988. See 42 U.S.C. §§ 1973ff et seq. While most welcome, the new Federal law does not eliminate the need for reforms at the State level because the new Federal "write-in" ballot is limited to Federal offices in the general election. See 42 U.S.C. § 1973ff-2. Of course, we want to make it possible for overseas Americans to participate in primaries as well as general elections, and for State/local offices as well as Federal offices. That will require reforms at the State level and proper implementation at the local level.

As is shown in the enclosed clippings, military and overseas citizens vote heavily REPUBLICAN when they do have the opportunity to vote, and their ballots have determined the outcome of several important recent elections.

Very respectfully,

A handwritten signature in cursive script, reading "Samuel F. Wright". The signature is written in dark ink and is positioned above the printed name.

Samuel F. Wright

Enclosures

Copy to: Mr. Grover Norquist

RECEIVED

OCT 11 1991

HILL AND KNOWLTON PUBLIC AFFAIRS WORLDWIDE CO..

IS PLEASED TO ANNOUNCE THAT

LEE L. VERSTANDIG

HAS JOINED THE FIRM AS

**SENIOR VICE PRESIDENT
AND MANAGING DIRECTOR, FEDERAL PUBLIC AFFAIRS**

SEPTEMBER 1, 1991

**WASHINGTON HARBOUR
901 31ST STREET, NW
WASHINGTON, DC 20007
(202) 944-5095
FAX (202) 625-2862**

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Letter	Mark L. Wolf to Andrew Card; contains privacy information. (1 pp.)	11/12/91	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--U, V. W [1]

Date Closed: 4/15/2025	OA/ID Number: 04884-021
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Resume	Re: Mark L. Wolf; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--U, V. W [1]

Date Closed: 4/15/2025	OA/ID Number: 04884-021
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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THE WHITE HOUSE

November 11, 1991

Dear Marge -

It was great to see you when I was in Braintree for the Fair Club Rotary meeting. I will follow up and contact your son Bill. His interest in helping the President is appreciated.

I will also monitor a potential judicial opportunity for Maureen.

Keep in touch. Sincerely, *Andy Card*

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Marge Crispin
26 Baker Avenue
Braintree, Massachusetts
02184

THE WHITE HOUSE November 11, 1991

Dear Bill-

A couple of weeks ago I was in Braintree to give a speech and saw your mother. She handed me a note informing me of your support for the President. Thank you!

I will also monitor the judicial selection process as it may relate to Maureen. - Please keep in touch.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. William H. Crispin
Verner, Lipfert, Bernard,
McPherson and Hand
Suite 1000
1660 L Street, N.W.
Washington, D.C.

120036

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03. Note	Handwritten note (3x5 card) from Marge Crispin to Andrew Card; contains privacy information. (1 pp.)	n.d.	(b)(6)	
Collection: Record Group: Bush Presidential Records Office: Chief of Staff, Office of the Series: Card, Andrew H., Jr., Files Subseries: WHORM Cat.: File Location: Correspondence--U, V. W [1]				
Date Closed: 4/15/2025		OA/ID Number: 04884-021		
FOIA/SYS Case #: 2025-0373-S		Appeal Case #:		
Re-review Case #:		Appeal Disposition:		
P-2/P-5 Review Case #:		Disposition Date:		
AR Case #:		MR Case #:		
AR Disposition:		MR Disposition:		
AR Disposition Date:		MR Disposition Date:		
RESTRICTION CODES				
<u>Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]</u> (b)(1) National security classified information (b)(2) Release would disclose internal personnel rules and practices of an agency (b)(3) Release would violate a Federal statute (b)(4) Release would disclose trade secrets or confidential or financial information (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy (b)(7) Release would disclose information compiled for law enforcement purposes (b)(8) Release would disclose information concerning the regulation of financial institutions (b)(9) Release would disclose geological or geophysical information concerning wells <u>Deed of Gift Restrictions</u> C(1) Closed by Executive Order 13526, governing access to national security information C(2) Closed by statute or by the agency which originated the information C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C] PRM. Removed as a personal record misfile <u>Presidential Records Act - [44 U.S.C. 2204(a)]</u> P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]				

THE WHITE HOUSE

11-5-91

Lee —

Congratulations on your
affiliation with Hill and Knowlton,
Keep in touch.

Audy Card

Sent 11/7/91
JR