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2025-0373-S

FOIA Number:
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FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-016

Folder Title:
Correspondence--S [1]

Stack:	Row:	Section:	Shelf:	Position:
G	15	21	7	

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Letter	Andrew H. Card, Jr. to Director William S. Sessions, FBI, Re: Student intern application; contains Personally Identifiable Information. (1 pp.)	12/06/91	(b)(6)	
02. Letter	Draft, Andrew H. Card, Jr. to Director William S. Sessions, FBI, Re: Student intern application; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	
03. Letter	Draft, Andrew H. Card, Jr. to Director William S. Sessions, FBI, Re: Student intern application; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	
04. Note	Handwritten note from Andrew Card to William L. Saltonstall; birthdate redacted. (1 pp.)	10/20/91	(b)(6)	
05. Vitae	Re: Jerome H. Grossman, M.D.; contains Personally Identifiable Information. (3 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
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WHORM Cat.:
File Location: Correspondence--S [1]

Pinksheet Number: RML16157
OA/ID Number: 04884-016
Date Closed: 4/11/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

December 27, 1991

THE WHITE HOUSE

Dear Jamie -

It was good to talk with you today. I appreciate your understanding that I will not be able to participate in the Tisquantum Lodge Banquet on January 6th in Whitman. I leave on December 30 with the President for Australia, Singapore, Korea and Japan returning on January 10, 1992.

As I mentioned, I will encourage Dave Carney, Special Assistant to the President for Political Affairs to join you at Ridder's Country Club. Dave is

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Carney did not
go - But doesn't
think he sent
any message -

Linda - 12/30/91 Sent to DC
w/ note
Please work w/
Dave Carney x7730
on this. (If it
doesn't work out, so
be it.) Andy

James G. Swanson
23 Florence Circle
Medway, MA

first class person - Eagle Scout and Vigil.

Please give my best to all in Lodge #164.

Dick Keogh was kind to keep me in mind.

If Harry Tanner and Rod Speirs will be with you on the 6th, please pass on my highest regards.

Keep in touch. (Can I get a "rain check?")

Sincerely,

Andy Card

*I called and
on tape 12/27.
I spoke w/ Jamie's father
12/27.
I spoke w/
Jamie
and suggested
Dave Cam*

Tisquantum Lodge #164

Old Colony Council/Boy Scouts of America

December 1, 1991

Mr. Andrew H. Card
Deputy Chief of Staff
5747 North Fourth Street
Arlington, Va 22205

Dear Mr. Card,

My name is James Swanson and I am the Lodge Chief of Tisquantum Lodge. I have been speaking with Mr. Richard Keogh of Hawaii and he mentioned that you were willing to attend our Lodge Banquet January 6, 1992 as the guest speaker. This serves as a great honor for the Lodge and myself. The purpose of this letter is to first, verify that you will be attending and second, to give you the details of the dinner.

The Event will be held at Ridder's Country Club in Whitman, Ma. It is located on Route 14. The event starts at 6:30 and will run to approximately 9:30-10:00. We are asking that you speak for approximately fifteen minutes on "How the Boy Scouts and the Order of the Arrow have helped you in your political career." Both the time and the topic are flexible.

I realize that you are a busy man however, if you could take a moment to write or phone me I would be extremely grateful. My address and phone number are listed below. Thank you for your time and I look forward to meeting you.

Yours in brotherhood,

James G. Swanson
James G. Swanson

Lodge Chief-

James G. Swanson
23 Florence Circle
Medway, Ma
(508) 533-8224

1st vice Chief-

Toby Brown
224 Plymouth St
Whitman, Ma
(617) 447-4088

Secretary-

Mike Poletto
450 Taunton St
Wrentham, Ma
(508) 384-5308

Treasurer-

Nathan Wood
21 Delorey Dr
Randolph, Ma
(617) 963-1472

Lodge Advisor-

Mr. Bob Brady Sr.
2 Centennial Cl.
Kingston, Ma
(617) 585-5546

THE WHITE HOUSE

WASHINGTON

December 27, 1991

Dear Bob,

It was good to talk to you about the Ferry Farm Project. You certainly have done a lot of work.

Please know that I will follow up with the scheduling operation here, but I don't want to raise expectations too high. As you can imagine, there are tremendous demands on the budget and on the President's time.

Best wishes for 1992!

Sincerely,

Andy Card /ll

Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff

Mr. Robert R. Siegrist
Executive Director
Ferry Farm Project
Post Office Box 5933
Falmouth, Virginia 22403

DC91-04

9



RECEIVED

DEC 23 1991

FERRY FARM PROJECT
COUNTY OF STAFFORD

FAX (703) 372-4488

AC HAS SEEN

TELECOPY TRANSMITTAL COVER SHEETDATE: 12/23/91NUMBER OF PAGES (INCLUDING COVER SHEET): 3

PLEASE DELIVER THE FOLLOWING PAGES TO:

NAME: Andy Card - PersonalFROM: Bob Sargent - Ferry Farm.

For transmittal problems please call: (703) 372-4485

COMMENTS:

2yd — Addendum to
Previous fax. Can you help?

TELECOPY PHONE NO. (AUTOMATIC):

Bob SargentPLEASE CONFIRM RECEIPT



County of Stafford

FERRY FARM
Washington's Boyhood Home
P.O. BOX 5933
FALMOUTH, VIRGINIA 22403

December 17, 1991

BOARD OF SUPERVISORS

FERRIS M. BELMAN, SR.
CHAIRMAN

JOHN M. PORTER
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JAMES F. PERSINGER

LYLE RAY SMITH

E. C. "BILL" WILLIAMS, JR.

Kristen Thompson
Executive Assistant to Katherine Super,
Deputy Assistant to the President for
Scheduling and Appointments
The White House
Washington, D.C. 20500

Dear Ms. Thompson:

Thank you for the courtesy of this morning's telephone conversation re our interest in a Presidential visit, with remarks, to Ferry Farm on or about the 259th anniversary of George Washington's birth. As directed, my letter to the President is attached.

Also attached: Copies of letters of Ferry Farm Project endorsement by Ronald Reagan as President and by former Presidents Ford, Carter and Nixon as well as by former First Lady Mrs. L.B. Johnson; copy of the message dispatched by President Bush to our Support the Troops Event of last Washington's Birthday; copies of fliers for our Support the Troops Event and for our Army Desert Storm Exhibit Event of last Memorial Day; various informational materials re Ferry Farm and our Project.

As for the writer's pertinent background: 14 years on Congressional Staff (Minority), the last 4.5 of which were as Director of Communications for Rep. Bud Shuster and (in 1979-80) the House Republican Policy Committee which he chaired. That committee was credited with its share of contribution, not only to the Reagan-Bush election, but, as well to that of a GOP Freshman class of 54. My final Washington 4 years were as a Reagan appointee.

By car, Ferry Farm, from Washington, lies within 50 miles of the White House in the southern end of the Greater Washington Metropolitan Area. (1-95 to Fredericksburg). Long on the historic site registries of the National Park Service and Virginia Department of Historic Resources, Ferry Farm stands on Stafford Heights, overlooking the Rappahannock River directly opposite Fredericksburg. If helicopter is desired, several landing sites are available, including on the site itself.

While the Saturday, February 22nd date would be ideal, we are willing to entertain the President at any nearby date that would be more convenient for him. Ferry Farm, like Montpelier, lies in the 7th Congressional District in which George Allen was recently elected to fill out the unexpired term of the ailing French Slaughter. Like Mr. Slaughter, Mr. Allen has been to Ferry Farm,

★ ★ ★

Telephone (703) 372-4485 ★ Fax (703) 372-4488

ID P. 3
Kristen Thompson
December 17, 1991
Page 2.

and is an enthusiastic supporter of the project. As the White House is aware, under the Wilder reapportionment plan, Ferry Farm will fall into the 3rd District which, under current boundaries, is represented by Herbert Bateman. Both Mr. Bateman and Mr. Bliley are aware of the Ferry Farm Project and its great potential for the cultural, educational and economic betterment of the entire area. While tourism and its visitation and revenues are down in Washington, D.C. (including Mount Vernon) and in Williamsburg, tourism and its visitation and revenues are up in the Fredericksburg area, in part because of the publicity re Ferry Farm and its several holiday special events, such as our Support the Troops Event and Desert Storm Exhibit Event.

There are, then, cultural, historic, economic and political ramifications in what we do here, and in a Presidential visit at this time. The most serious consideration of our invitation will be deeply appreciated. For questions, thoughts, more information, whatever, my office number is (703) 372-4199. My home number is (703) 371-4199.

Best regards, and again, thanks for your courtesy and consideration.

Sincerely,

Robert R. Siegrist
Executive Director
Ferry Farm Project

THE WHITE HOUSE

12-27-91

Gene -

Thank you for memo, "Proposed
Regulatory Reform Initiatives." I
will take it with me on the trip
to the Far East to read in detail.

Keep up the good work.

Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Gene C. Schaerr
OEOR Rm. 114

JOHN B. SHLAES
5629 Lambeth Road
Bethesda, MD 20814

(301) 656-8224

AC HAS CLERK

RECEIVED
DEC 16 1991

December 11, 1991

The Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.c. 20500

Dear Andy:

I wanted to let you know that I have been selected to run the Global Climate Coalition, and express how much I appreciated your interest and assistance. We have a big challenge, but I think my group can be of great help. One initiative we're going to work hard on is technology cooperation. We are also looking seriously at the question of the science, and are working with others on this. We appreciate the Administration's position on the question of emissions. As pointed out in the DOE study, there are serious economic and competitive questions that the study highlights.

I am going back to the fourth INC meeting in Geneva this week representing the GCC. I will send you a note on the session when I return.

Governor Sununu is an individual whom many respect and care for a great deal more than is evident in the press. I have always had warm feelings for him personally, and have appreciated his creativity, humor and intellect. I am sure he will make many more contributions -- whatever he decides to do. I know you will miss him; I will to.

Sincerely,



P.S. As you may know Senators Gore and Baucus are expected to be in Geneva next week to join the U.S. delegation.

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(George Bush Library)

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P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]



OFFICE OF THE
CHIEF OF STAFF
COVER PAGE

TO: Russ Miller

FROM: **ANDREW H. CARD**

TOTAL NUMBER OF PAGES: 2
(including cover page)

DATE: December 6, 1991

TIME: 6:30 p.m.

MESSAGE:

If you have any questions or problems with the transmission, please call:

202-456-6797

Federal Emergency Management Agency



OFFICE OF INSPECTOR GENERAL
500 C STREET, S.W.,
WASHINGTON, D.C. 20472

TELECOPIER: 202-646-3901

VERIFICATION: 202-646-3910

DATE: 12/3/91

NO. OF PAGES: 3
(INCLUDING HEADER)

TO:

NAME: Ms. Linda Casey

AGENCY: White House

OFFICE SYMBOL: Deputy Chief of Staff

FAX NUMBER: 202-456-2397

FROM:

NAME: Russ Miller

TELEPHONE NUMBER: 202-646-3910

REMARKS:

Attached is a draft letter which I hope Andy could sign and send to the FBI Director, William S. Sessions.

Also attached is a copy of the letter Andy sent to Director Sessions for my son, Stephen, back in January 1989, same subject.

Would appreciate your mailing me a copy of the letter to be sent to Director Sessions to my home address:

11103 Lamplighter Lane
Potomac, MD 20854

Thanks for your help.

Russ

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THE WHITE HOUSE

11-17-91

Dear Mr. Stearns -

Thank you for your correspondence.
I have forwarded it to appropriate
officials dealing with the Banking initiatives
of the Administration.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Willard F. Stearns
Chairman
REMFA
300 Mountain View Drive
Stoughton, Massachusetts
02180

Suit 509

THE WHITE HOUSE
WASHINGTON

DATE: Nov. 18, 1991

TO: Claire Sechlar

FROM: LINDA CASEY
x2533

Claire, per Andy's notes, please pass
along to appropriate officials at Treasury
for proper handling.

REMFX

TM

NATIONWIDE MORTGAGE

FACSIMILE
NETWORK ©

AC HAS SEEN

*To Treasury
for Action
as appropriate
Andy*

(617) 438-2146

Willard F. Stearns
Chairman

November 5, 1991

Andrew Card
Director
OFFICE OF CHIEF OF STAFF
THE WHITE HOUSE
Washington, D.C.

Dear Mr. Card:

BANK INDUSTRY CAPITAL INFUSION IN EXCESS OF \$4,300,000,000.
ANNUALLY!!

As you are now aware Mr. Card, the REMFAX BANK INDUSTRY CAPITAL INFUSION PROPOSAL...the # 1 bank industry priority...has now been totally neglected by the ADMINISTRATION - FEDERAL DEPOSIT INSURANCE CORPORATION - both SENATE & HOUSE BANKING COMMITTEES - OFFICE OF THRIFT SUPERVISION - and other regulatory agencies, all of which have reviewed its immeasurable contribution too alleviate and stabilize the FEDERAL DEPOSIT INSURANCE CORPORATION FUND.

For quick reference, accompanying this correspondence are two exhibits excerpted from the twenty three page REMFAX dossier. Studios contemplation of the overall REMFAX proposal ...especially the exhibits herein...unequivocally and conclusively document the foregoing BANK INDUSTRY CAPITAL INFUSION immediately available by-way-of simple, uncomplicated bank/real estate industry restructuring and systemic organization of the nations annual \$400 billion dollar real estate mortgage business -unequivocally - stabilizing the FEDERAL DEPOSIT INSURANCE CORPORATION FUND!!

Hopefully Mr. Card, more serious, studios contemplation will serve to countercheck a deeper crisis than now-at-hand. I look forward to an exchange of ideas with you at your earliest convenience.

Sincerely yours,

WILLARD F. STEARNS
Chairman

Enclosures:

300 Mountain View Drive, Suite 509, Stoneham, MA 02180

Regulators hike bank fees to boost FDIC funds

WASHINGTON — Regulators learned yesterday that the government fund protecting bank accounts is dwindling faster than thought only two months ago, and they voted a 1991 increase of more than 60 percent on the deposit insurance premiums charged banks.

The Federal Deposit Insurance Corp.'s bank fund dropped from \$13.2 billion at the end of last year to \$11.4 billion at the end of June — a 14 percent decline.

FDIC Chairman L. William Seidman said he now expects that by the end of the year the fund will have lost "closer to \$3 billion" rather than the \$2 billion he earlier predicted.

"This... is the result of an increased number of institutions being likely to fail and continued erosion in real estate markets," Seidman told members of a House panel in a meeting which followed the FDIC vote to boost premiums.

If continuing bank failures

were to exhaust the insurance fund, Congress and the Bush administration would have to consider a taxpayer bailout, as they have with the S&L insurance fund.

After receiving the new financial report, the five-member FDIC board raised the insurance premium charged banks by more than 60 percent.

Banks in 1991 will pay 19.5 cents for every \$100 in deposits, up from 12 cents this year and 8.3 cents last year. The higher

rate will raise the fund's premium income from \$2.8 billion in 1990 to \$4.8 billion in 1991.

The bank fund's \$1.84 billion loss in the first six months of 1990 has reduced the level of reserves in the fund to only 60 cents for every \$100 of insured deposits. The minimum considered safe is \$1.25 per \$100. At the end of 1987, the level was \$1.10.

Sixty cents is the lowest point in the fund's history and

the congressional General Accounting Office has warned that if the economy dips into recession, the fund could be wiped out.

Banks have a variety of options for absorbing higher premiums including charging savers higher fees and paying them less interest, charging borrowers more for loans, reducing dividends to stockholders or cutting payroll and other expenses.

REMFX/S&L/BANK INDUSTRY ANNUAL BOTTOM-LINE ACHIEVEMENT

1991

ANNUAL FDIC DEPOSIT INSURANCE PREMIUMS

S&L's/BANKS - \$4,800,000,000.

1991

ANNUAL S&L's/BANK BOTTOM-LINE OPERATING
COST SAVING VIA REMFAX STRATEGIC PLANNING

S&L's/BANKS - \$4,312,928,000.

****BRINGING-INTO-FOCUS AN S&L/BANK INDUSTRY ANNUAL OPERATING COST SAVING IN EXCESS OF 89% *****

OF EQUAL SIGNIFICANCE, IMMEDIATE REVITALIZATION OF THE VAST MAJORITY OF BORDERLINE S&L's/BANKS.

[remarkable mortgage origination/processing cost saving unachieveable by other methods...either in existance or on the horizon...for the foreseeable future]

***[and/or, a 61% savings-offset (109 basis points) in annual mortgage banking operations]

***[ASSURING 100% FDIC/RTC/OTS COOPERATION]

REMFAX MORTGAGE ORIGINATION COST vs. BANK/MORTGAGE PROVIDER MORTGAGE ORIGINATION COST
Facsimile Time-Efficient - Cost-Effective Simplicity

annual existing home sales nationwide	3.590,000 sales	-	(NAR-Nov.'89)
annual sales volume @ \$93,000 nationwide medium		-	\$333,870,000,000.
annual new home sales nationwide	1,400,000 sales		
annual new home sales volume @ \$114,000 nationwide medium		-	<u>\$159,600,000,000.</u>
annual new & existing home sales volume nationwide		-	\$494,470,000,000.

average home mortgage financing @ 80% loan to value		-	\$394,776,000,000.
bank/mortgage provider mortgage origination cost: source 1989, Mortgage Bankers Association - (.025%-.03125%) - average nationwide		-	.028125%
banks/mortgage providers mortgage origination cost: via REMFAX NATIONWIDE MORTGAGE DELIVERY SYSTEM		-	.0172%

1989 banks/mortgage providers mortgage origination cost (.028125%)		-	\$11,103,075,000.
banks/mortgage providers mortgage origination cost: via REMFAX NATIONWIDE MORTGAGE DELIVERY SYSTEM	(.0172%)	-	<u>\$6,790,147,200.</u>
BANKS/MORTGAGE PROVIDERS MORTGAGE ORIGINATION COST SAVINGS: via REMFAX NATIONWIDE MORTGAGE DELIVERY SYSTEM (annual).		-	\$4,312,928.000.

THE WHITE HOUSE November 17, 1991

Dear Bill-

Thank you for your note regarding Judge Campbell. I did have the chance to talk with him before he sent his letter of retirement.

We are working here to make sure Judge Campbell is succeeded by a capable, hard-working person. Your counsel would be welcome.

Keep in touch. Sincerely, Andy

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

The Honorable William L. Saltonstall
50 Congress Street
Room 200
Boston, Massachusetts
02109

WILLIAM L. SALTONSTALL
50 CONGRESS STREET
ROOM 800
BOSTON, MASS. 02109

AC HAS SEEN

RECEIVED

NOV 12 1991

November 4, 1991

Mr. Andrew H. Card, Jr.
The White House
Washington, DC 20500

Dear Andy:

This is why I wanted you to talk to Judge Campbell. I hope you had a chance to. I know he very much wants to be succeeded by a capable, hard-working person.

Sincerely,

Bill

William L. Saltonstall
md
Enclosure

*Excitement over the
Federal court is rising. I
know + like several of the
interested candidates!
Bill*

POSTAL INSPECTION DIVISION
U.S. DEPARTMENT OF JUSTICE

RECEIVED
NOV 13 1991

RECEIVED
NOV 13 1991

It has been a great pleasure to have had the opportunity to serve
with you in the past and I am sure that you will find this letter
of appreciation to be a most fitting acknowledgment of your efforts.

Sincerely,
[Signature]

UNITED STATES COURT OF APPEALS
FOR THE FIRST CIRCUIT

LEVIN H. CAMPBELL
CIRCUIT JUDGE

1618 U.S. COURTHOUSE
BOSTON, MASSACHUSETTS 02109

October 31, 1991

Honorable George H. Bush
The President of the United States
The White House
One Pennsylvania Avenue
Washington, D.C. 20050

Dear Mr. President:

By this letter I submit my retirement, effective January 3, 1992, from regular active service as a United States circuit judge. I shall attain age sixty-five by that date and shall have served continuously in office for well in excess of fifteen years, thus meeting the age and service requirements for retirement established by 28 U.S.C. § 371. After January 3, 1992, I plan to retain the office of United States circuit judge on a senior basis as provided in § 371.

It has been a great honor to have had the opportunity to serve for some twenty years as a United States judge.

Sincerely,

Levin H. Campbell
Levin H. Campbell

cc: Hon. William H. Rehnquist, Chief Justice
Hon. Stephen G. Breyer, Chief Judge
Mr. Ralph Mecham, Director
Mr. Vincent Flanagan, Circuit Executive

bcc: Judges Aldrich, Coffin, Bownes, Torruella, Selya, and Cyr
Francis P. Scigliano
William Saltonstall, ✓

THE WHITE HOUSE

November 11, 1991

Dear Michelle -

Your parents sure are proud of you! They were singing your praises when I was in Massachusetts for the Five Clubs Rotary meeting at the Sheraton Tara.

"The Constitution" poem you wrote is excellent. I am sharing it with others here and with the Bicentennial of the U.S. Constitution Commission.

Keep in touch.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Miss Michelle M. Storlazzie
103 Cardinal Court
Braintree, Massachusetts
02184

THE WHITE HOUSE
WASHINGTON

DATE: November 13, 1991

TO: The Honorable Warren E. Burger

FROM: ANDY CARD

Mr. Chief Justice, I thought the attached poem written by 13-year-old Michelle Storlazzi would be of interest to you.

Best wishes.

Send copy to
U.S. Bicentennial
Commission
of Retired Justice Burger.

Andy

Document Originally
Attached to
Following Page

THE CONSTITUTION

Delegates gathered from far and near,
About two hundred years ago this year.

They had decided that the ARTICLES OF CONFEDERATION were not
enough to govern their nation,
So they joined each resolution,
And formed what is now known as America's CONSTITUTION.

One of the signers was a favorite son,
Then later became the first President, GEORGE WASHINGTON.

HAMILTON AND FRANKLIN shared all the work that was to be done
with the Constitution's "father", JAMES MADISON.
The delegates created the BILL OF RIGHTS,
which was to settle many disputes and avoid many fights.

One right granted to us, lets us talk or preach,
For we have the right to speak with the FREEDOM OF SPEECH.

Another right lets us worship whomever we choose;
The FREEDOM OF RELIGION is a right we musn't lose.

To learn the daily news, you don't have to guess,
We now have the FREEDOM OF THE PRESS.

All of these rights and many, many more,
Were given to us by those who knew what the government is really for.
Our nation had brought us freedom from the REVOLUTION;
And that freedom's now guaranteed by the CONSTITUTION.

BY: Michelle M. Storlazzi, Age 13
103 Cardinal Court
Braintree, MA 02184

Grade 8
South Junior High
Braintree, MA 02184

Michelle M. Storlazzi

THE WHITE HOUSE

11-7-91

Dear Forrester -

Thank you for your note
and continued interest in helping
the President. I will make
sure the right people know
of your availability.

Sincerely, Andy Card

FORRESTER CLARK SMITH

President — Forrester & Co., Inc.
HART'S NECK
TENANTS HARBOR, MAINE 04860
(207) 372-8888 (Home & Office) • (207) 594-1085 (FAX)

To Rank

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OCT 31 1991

October 22, 1991

The Honorable Andrew Card
Deputy Chief of Staff
The White House
Washington, DC 20050

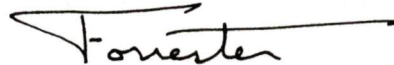
Dear Andy:

As the time draws nearer to have the President consider re-election, I'm taking the liberty of writing you again to reiterate my intense desire to help him and be a part of his organization in any way I can. I know I could play a unique and pivotal part in Maine or New England due to my contacts, experience and past campaigning.

I have the drive, energy, knowledge, interest and where-with-all to help the President and I would give my right arm to have him continue in office for another four years. He is a truly great man.

Please do not hesitate to let me know what I can do. It was wonderful meeting you in Washington last spring and I hope I can work with you soon.

Most appreciatively,



Forrester C. Smith

FCS/cr

Republican State Committeeman

Senior Warden
St. George Chapel

Trustee
Farnsworth Museum

Chairman Finance
Knox County Republicans

Trustee
Maine Audubon Society

Travel Consultant
Morrison Travel Service



STAN STEPHENS
GOVERNOR

State of Montana
Office of the Governor
Helena, Montana 59620
406-444-3111

AC HAS SEEN

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November 1, 1991

*I called Bob Brady Barclay.
He will call Karen Barclay
and see what can be done.
(I suggested a neutral stance.)*
Andy
11/12/91

Mr. Andrew Card
Executive Assistant to the President
The White House
Washington, D.C. 20004

Dear Andy:

You'll recall my visit earlier this fall when Karen Barclay, our Director of Natural Resources, and I visited with you, Governor Sununu and Lanny Griffith concerning the Tongue River Dam in Montana. Our mission was to convince the administration of the extreme importance of this project to Montana and to me personally as a Republican governor up for reelection in 1992.

On November 15, 1991, the Senate Select Committee on Indian Affairs will hear this legislation in Washington, D.C. and Karen and others from my administration will testify in support. I have been told the Department of the Interior, under pressure from OMB, will appear in opposition to the legislation which of course distresses me considerably.

I would hope that through the office of the President you might convince the Department of the Interior to soften their position and take a neutral stance on this legislation. To do otherwise puts me at odds with President Bush and an administration I support wholeheartedly and, even more importantly, jeopardizes our hard work and the worthiness of this project to the state of Montana.

A word from The White House would be deeply appreciated.

Sincerely,

STAN STEPHENS
Governor

*I call Gov. S. He
was out, I spoke w/
John - ? CQS. I said
Bob Brady should be
contacted. Karen Barclay
w/ in 48 hrs.*

Andy
11/12
5:45 pm

Andrew Card
THE WHITE HOUSE
WASHINGTON

Mr. Thomas A. Swanson
Senior Vice President
Fireman's Fund Insurance Co.
777 San Marin Drive
Novato, CA 94998

THE WHITE HOUSE October 31, 1991

Dear Tom -

It was a pleasure to meet
and talk with at the Republican
Governors' Association Dinner this
week. Please keep in touch.

Sincerely,
Andy Card

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
04. Note	Handwritten note from Andrew Card to William L. Saltonstall; birthdate redacted. (1 pp.)	10/20/91	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--S [1]

Date Closed: 4/11/2025	OA/ID Number: 04884-016
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Jerome N. Grossman
(b)(6)

Nov. 15
~~1:30~~ 11:00

THE WHITE HOUSE

10.20.91

Dear Bill-

Thank you for your letter suggesting the value of Jerry Grossman's counsel on health care. I am sorry my response is tardy.

Yes, we should get together soon to discuss the health care challenge. I would like to hear Dr. Grossman's thoughts.

Please call my Office so we can schedule a meeting. (I'll be in Massachusetts at the end of the month.) — Sincerely, Andy

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Dr. Grossman
617/956-7655

The Honorable
William L. Saltonstall
50 Congress Street
Boston, MA

bcc: Roger Porter

Rev. 800

WILLIAM L. SALTONSTALL
50 CONGRESS STREET
ROOM 800
BOSTON, MASS. 02109

RECEIVED

SEP 23 1991

AC HAS SEEN

*Show this to
Roger Ponten.
Andy*

September 20, 1991

Mr. Andrew H. Card, Jr.
The White House
Washington, DC 20500

Dear Andy:

From time to time you have suggested that if I knew of someone who might be of help to the Bush Administration, I should let you know. I would like to bring such a person to Washington to see you at your convenience, or perhaps we could talk here in Boston.

He is most distinctly not looking for a federal job. He has often told me he believes he can accomplish his goals in health care better from outside the government than in it. Jerry Grossman is president of the hospital, New England Medical Center, where I have worked as a volunteer ever since I left the legislature (see attached CV).

Jerry and I came together through a mutual conviction that health care needed considerable reorganization and review in order to reduce its climbing costs and improve its delivery. We also share a concern that health education is being carried on in a way that is not so cost-effective or so helpful to the community as it could be.

Under his leadership, we established a Research Center to Study the Organization and Operation of the Health Care System in 1988. He has recruited a core staff from the Rand Corporation and has expanded the complement to 35 full-time personnel. Some of the experiments in Managed Care, medicaid especially, that Bill Weld is undertaking may be useful as well. They are working on a number of projects that I feel might be useful as the Administration plans ahead. He has had the chance to spend some time with Debbie Steelman last winter at a meeting in Jackson Hole, Wyoming, and she suggested that he get in touch with you.

I strongly believe Jerry's thoughts on some of the health care subjects might be helpful to you and to the Bush Administration. May we get together sometime at your convenience here or in Washington?

Sincerely,

Bill Saltonstall

William L. Saltonstall
md
Enclosure

*ady. I hope all is well with you!
It is here!*

Bill



New England
Medical Center Hospitals

Jerome H. Grossman, M.D.
President

1796 Boston Dispensary
1894 Floating Hospital for Infants and Children
1938 Pratt Diagnostic Clinic
1948 New England Center Hospital
1958 Rehabilitation Institute

The principal teaching
hospitals for Tufts University
School of Medicine

750 Washington Street
Boston, Massachusetts 02111
Telephone: (617) 956-5000

Jerome H. Grossman, M.D.

Chairman and Chief Executive Officer
The New England Medical Center
750 Washington Street
Boston, Massachusetts 02111

Dr. Jerome H. Grossman is the Chairman and Chief Executive Officer of The New England Medical Center. He is also Chairman of the Institute for the Improvement of Medical Care and Health, and Professor of Medicine at Tufts University School of Medicine. He also serves as Trustee/Director of several corporations and institutions, including The Federal Reserve Bank of Boston, Massachusetts Institute of Technology, Wellesley College, Stryker Corporation, Arthur D. Little, Inc., and Tufts Associated Health Plan.

Dr. Grossman received a Bachelor of Science degree from the Massachusetts Institute of Technology in 1961, and his M.D. from the University of Pennsylvania School of Medicine in 1965. He joined the staff of Massachusetts General Hospital in 1966, where he served in a variety of positions including Director of Ambulatory Care, Associate Physician, and Assistant Professor of Medicine at Harvard Medical School. He came to New England Medical Center as President in 1979 and became Chairman of its holding company in 1984.

An innovator in health care, Dr. Grossman was one of the original staff of the Harvard Community Health Plan, where he developed the world's first automated medical record system, known as COSTAR. In 1969 he was a founder of Medical Information Technology, Inc. and in 1985 a founder of Transition Systems, Inc., both medical software companies. In 1984, he was the founder of New England Health Resources [now Chartwell Home Therapies] - an alternative site infusion therapy company - jointly owned by The New England Medical Center and the Massachusetts General Hospital.

Dr. Grossman is known for his application of effective business strategies to the management of health care and for his leadership in the evolving role of the academic health center in the future of American medicine. From 1982-1987 Dr. Grossman served as Program Director of the Commonwealth Fund Task Force on Academic Health Centers. Since 1987 he has been on the Administrative Board of the Association of American Medical Colleges and is serving as chairman of its Council of Teaching Hospitals this year.

In recent years, he has worked to encourage development of strategies to reform the health care system at both the local and national level. He is a founding director of the Health Action Forum of Greater Boston, a member of the Health Care Committee of the Massachusetts Business Roundtable, and has served as Chairman of three successive Committees of the Institute of Medicine on issues concerning utilization management and guidelines. In 1990, he became Vice Chairman of the Academic Medical Center Consortium, a cooperative of 12 leading Academic Medical Centers working to use Health Services Research Techniques to expand the research agenda of Academic Medical Centers to include knowledge about effective and efficient health care delivery strategies and to use their own academic medical center as model delivery sites for improved strategies.

Dr. Grossman's interests, in addition to the management of academic medical centers, focuses on the role of biomedical research in economic development, both locally and internationally, and the ability to enhance education and training opportunities for inner city adolescents and adults. At present he is serving as the Chairman of the Center for Education and Industry Innovation and as the Chairman of the Greater Boston Private Industry Council.

February 21, 1991

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
05. Vitae	Re: Jerome H. Grossman, M.D.; contains Personally Identifiable Information. (3 pp.)	n.d.	(b)(6)	
Collection: Record Group: Bush Presidential Records Office: Chief of Staff, Office of the Series: Card, Andrew H., Jr., Files Subseries: WHORM Cat.: File Location: Correspondence--S [1]				
Date Closed: 4/11/2025		OA/ID Number: 04884-016		
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AR Case #:		MR Case #:		
AR Disposition:		MR Disposition:		
AR Disposition Date:		MR Disposition Date:		
RESTRICTION CODES				
<u>Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]</u> (b)(1) National security classified information (b)(2) Release would disclose internal personnel rules and practices of an agency (b)(3) Release would violate a Federal statute (b)(4) Release would disclose trade secrets or confidential or financial information (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy (b)(7) Release would disclose information compiled for law enforcement purposes (b)(8) Release would disclose information concerning the regulation of financial institutions (b)(9) Release would disclose geological or geophysical information concerning wells <u>Deed of Gift Restrictions</u> C(1) Closed by Executive Order 13526, governing access to national security information C(2) Closed by statute or by the agency which originated the information C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C] PRM. Removed as a personal record misfile <u>Presidential Records Act - [44 U.S.C. 2204(a)]</u> P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]				

EMBAJADA DE EL SALVADOR
2308 CALIFORNIA STREET, N.W.
WASHINGTON, D.C. 20008

RECEIVED
NOV 01 1991

October 24, 1991

The Honorable Andrew H. Card Jr.
Deputy Chief of Staff
The White House
Washington, D.C. 20500

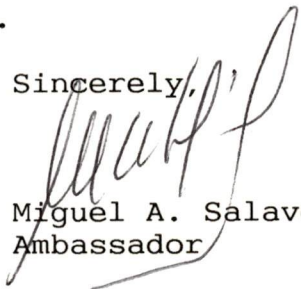
Dear Mr. Card:

I am sorry that you were unable to attend Tuesday evening's reception in honor of Mr. Robert Macauley, Mr. J. Peter Grace, and Ambassador Joseph Verner Reed. It was a very special evening for El Salvador and your company was certainly missed.

I am enclosing a copy of my remarks for the award presentation, as well as Ambassador Reed's reply, which I believe really capture the essence of the evening; a celebration of impending peace in El Salvador and the advent of stability for the whole region.

I hope you enjoy your reading.

Sincerely,


Miguel A. Salaverria
Ambassador

REMARKS
GIVEN BY
AMBASSADOR JOSEPH VERNER REED
UPON RECEIPT
OF
THE ORDER OF JOSE MATIAS DELGADO
PRESENTED BY
HIS EXCELLENCY MIGUEL ANGEL SALAVERRIA
AMBASSADOR
OF THE
REPUBLIC OF EL SALVADOR
TUESDAY, OCTOBER 22, 1991
AT THE
ORGANIZATION OF AMERICAN STATES
WASHINGTON, D.C.

EL SALVADOR: NATION OF OUR SAVIOUR

AMBASSADOR SALAVERRIA,

DEAN OF THE DIPLOMATIC CORPS OF THE HEMISPHERE,

AMBASSADOR MENDIETA OF PARAGUAY,

SECRETARY GENERAL OF THE ORGANIZATION

OF AMERICAN STATES BAENA SOARES,

DISTINGUISHED GUESTS,

FRIENDS,

YESTERDAY I SWORE IN MY SUCCESSOR AS CHIEF OF
PROTOCOL OF THE UNITED STATES AND, AS MANY OF YOU MAY
KNOW, I AM RETURNING THANKS TO PRESIDENT BUSH TO
SERVICE AT THE UNITED NATIONS, WHERE I HAVE BEEN
HONORED TO SERVE IN THE PAST AND FEEL HONORED TO AGAIN
FIND MYSELF AMONG THAT "BAND OF BROTHERS AND SISTERS!"
WHO "WAGE DIPLOMACY" IN THE CAUSE OF PEACE AND JUSTICE
EVERYWHERE IN OUR WORLD.

I HAVE BEEN HONORED TO RECEIVE TRIBUTES OF
FRIENDSHIP FROM A NUMBER OF NATIONS BUT, SOMEHOW, THE
TIMING OF THIS HONOR PUTS IT IN A SPECIAL CATEGORY, CLOSE
TO MY HEART:

COMING AS IT DOES AS I LEAVE WASHINGTON, IT MAKES ME
FEEL THAT MY MODEST EFFORTS TO HELP INTEGRATE THE
DIPLOMATIC CORPS MORE FULLY INTO THE LIFE OF THIS CITY
AND GOVERNMENT HAVE BEEN RECOGNIZED AND APPRECIATED.

IN THIS STRUGGLE I AM PROUD, TOO, THAT MY OWN NATION, ESPECIALLY UNDER FORMER PRESIDENT REAGAN AND PRESIDENT GEORGE BUSH, HAS IGNORED THE TENDENTIOUS CALLS OF MANY IN THIS COUNTRY, AND HAS SUPPORTED THE HARD STRUGGLE TO ATTAIN PEACE WITH JUSTICE.

AND JUST AS IN THE CASE OF THE SOVIET UNION, WE HAVE SEEN THAT ARMED STRENGTH HAS BEEN AN ESSENTIAL INGREDIENT IN THE EFFORT TO "STAY THE COURSE" SO THAT, FINALLY, REASONABLE NEGOTIATIONS CAN BE ENTERED INTO.

SO -- WE LOOK TO A NEW ERA IN EL SALVADOR UNDER PRESIDENT CRISTIANI'S LEADERSHIP AND UNDER PRESIDENT BUSH'S AMERICAS INITIATIVE, THROUGHOUT OUR HEMISPHERE.

I SALUTE THE MANY IN THIS ROOM WHO HAVE PLAYED KEY ROLES IN BRINGING THIS ABOUT. AND I ACCEPT WITH PLEASURE THIS AWARD WHICH, IN THE NAME OF FATHER JOSE MATIAS DELGADO, RECALLS -- IN 1811 -- THE EARLIEST "CRY FOR INDEPENDENCE" WITHIN THE SPANISH COLONIES.

AS IN SO MANY THINGS, EL SALVADOR WAS IN THE VANGUARD: THIS NATION, WHICH THOUGH SMALL IN GEOGRAPHICAL EXTENT, IS SECOND TO NONE IN ITS VALOR:

MANY OF YOU HAVE SAID AS MUCH IN A SERIES OF MEETINGS THAT HAVE TOUCHED ME DEEPLY.

AND I CONFESS THAT EL SALVADOR HAS A SPECIAL PLACE IN MY HEART - IT ALWAYS HAS. PRESIDENT CRISTIANI, WHO I COUNT AS A FRIEND, CHOSE WELL AND CAREFULLY WHEN HE SENT HIS GOOD FRIEND, MIGUEL SALAVERRIA, TO BE HIS PERSONAL REPRESENTATIVE HERE IN FEDERAL CITY. MIGUEL AND ROSA ARE BOTH DEDICATED SENIOR MEMBERS OF THE DIPLOMATIC CORPS. I AM PRIVILEGED TO HAVE THEM AS FRIENDS.

MIGUEL HAS BEEN AN EXTRAORDINARILY ACTIVE AND EFFECTIVE REPRESENTATIVE OF A NATION THAT HAS BEEN SINGLED OUT BY DESTINY TO ACT OUT A CENTRAL ROLE IN OUR TIME. BEGINNING IN THE EARLY 1930'S, COMMUNISM MADE AN ATTEMPT TO SUBJUGATE THIS SMALL AND VALIANT NATION. AND, INDEED, THOSE WHO FAILED IN THAT ATTEMPT WERE CRUCIAL IN HELPING TO BRING ABOUT A REGIME GIVEN OVER TO COMMUNISM IN NEIGHBORING GUATEMALA.

THE ULTIMATE FAILURE OF THAT REGIME DID NOT STOP THE EFFORTS OF COMMUNISM TO ADVANCE IN OUR HEMISPHERE AND MANY OF THOSE INVOLVED IN THE ATTEMPTS TO IMPLANT COMMUNISM IN EL SALVADOR AND GUATEMALA WERE THE FRIENDS, SUPPORTERS AND TUTORS OF FIDEL CASTRO DURING HIS MEXICO CITY YEARS.

UNFORTUNATELY, THAT ATTEMPT WAS MORE SUCCESSFUL AND HAS LED TO THE SUBMERSION OF OUR BELOVED NEIGHBOR, CUBA, IN A SEA OF TYRANNY, TORTURE AND BITTER TRAVAIL FOR MORE THAN THREE DECADES.

AND, IRONICALLY, THE BUILD-UP OF THAT BASE OF COMMUNISM WITHIN THE CARIBBEAN BASIN GAVE COMMUNISM A PLATFORM FROM WHICH TO SUPPORT THE EFFORTS OF THE SANDINISTAS IN NEIGHBORING NICARAGUA WHO IN TURN SUPPORTED THE RENEWED EFFORTS OF THE COMMUNISTS TO CONQUER EL SALVADOR.

FORTUNATELY -- GRACIAS A DIOS -- THE WHOLE COMMUNIST EDIFICE, THROUGHOUT THE WORLD, HAS BEEN CRUMBLING OF ITS OWN INNER CONTRADICTIONS AND FAILINGS.

UNFORTUNATELY, EL SALVADOR IS STILL SUFFERING THE EFFECTS OF THIS CAMPAIGN THAT NOW STRETCHES BACK FOR 60 YEARS. THANKS, HOWEVER, TO THE UNYIELDING BRAVERY OF THE PEOPLE OF EL SALVADOR WHO HAVE NEVER WAVERED IN THEIR COMMITMENT TO DEMOCRACY AND IN THEIR REJECTION OF COMMUNISM -- COUPLED WITH THE STATESMANSHIP OF PRESIDENT CRISTIANI, HELPED IN PART, I AM PLEASED TO NOTE, BY THE GOOD OFFICES OF THE UNITED NATIONS -- WE CAN CLEARLY SEE THE DAWN OF A NEW ERA OF PEACE AND DEMOCRACY IN EL SALVADOR.

THIS NATION WHICH IS SINGULARLY HONORED TO BEAR THE
NAME OF OUR BLESSED LORD AND SAVIOUR.

THE LORD OF US ALL, WHO IS - AS WE ARE REMINDED BY THE
HANDSOME STATUE IN YOUR CAPITAL CITY -- "THE SAVIOUR OF
THE WORLD".

AMBASSADOR, PLEASE EXTEND MY SPECIAL THANKS TO
PRESIDENT CRISTIANI. I AM VERY HONORED AND VERY PROUD.

SO, MIGUEL, AND FRIENDS ALL: DE MI CORAZON:

GRACIAS!

VIVA EL SALVADOR!

REMARKS BY
H.E. MIGUEL A. SALAVERRIA
UPON THE PRESENTATION OF THE ORDER OF JOSE MATIAS DELGADO
TO
ROBERT C. MACAULEY,
J. PETER GRACE,
AND AMBASSADOR JOSEPH VERNER REED
October 22, 1991

THERE HAVE BEEN MANY MOMENTS OF GRATIFICATION SINCE I WAS APPOINTED AMBASSADOR TO THE UNITED STATES BY PRESIDENT CRISTIANI. I CANNOT THINK, HOWEVER, OF A MORE REWARDING OCCASION DURING THESE TWO YEARS, THAN HAVING THE HONOR OF BESTOWING MY NATION'S ORDER UPON TRUE AND TRUSTED FRIENDS OF EL SALVADOR. I AM EXTREMELY PLEASED TO HAVE THE OPPORTUNITY TO HONOR THREE GREAT AMERICANS AND TO THANK THEM, IN THE WARM PRESENCE OF FAMILY AND FRIENDS, FOR THEIR MANY SIGNIFICANT HUMANITARIAN ACCOMPLISHMENTS ON BEHALF OF MY COUNTRY AND THE INTERNATIONAL COMMUNITY.

I CANNOT THINK OF A BETTER PLACE TO MAKE THIS "TRIPLE PLAY" THAN IN THIS HOUSE OF THE AMERICAS, THE ORGANIZATION OF AMERICAN STATES, AS IT IS FROM NORTH TO SOUTH, INCLUDING ALL INTERMEDIATE POINTS THAT THE WORK OF THESE THREE GENTLEMEN HAS RENDERED BENEFITS. I WOULD LIKE TO THANK SECRETARY GENERAL JOAO BAENA SOARES AND ALL THE AMBASSADORS OF THE O.A.S. FOR GIVING ME THE OPPORTUNITY TO MAKE THIS CELEBRATION HERE.

THE ORDER OF JOSE MATIAS DELGADO, SILVER STAR CLASS, IS EL SALVADOR'S HIGHEST AWARD FOR INDIVIDUALS WHO ARE NOT HEADS OF STATE. IT WAS ESTABLISHED IN 1946 AS AN AWARD OF EXCELLENCE TO SALVADORANS AND FOREIGNERS FOR DISTINGUISHED HUMANITARIAN, LITERARY, SCIENTIFIC, OR ARTISTIC ACCOMPLISHMENTS. THE ORDER IS NAMED FOR FATHER JOSE MATIAS DELGADO, THE OUTSTANDING SALVADORAN LEADER OF OUR INDEPENDENCE PROCESS IN 1821.

ROBERT C. MACAULEY

OUR FIRST HONOREE IS A MAN KNOWN INTERNATIONALLY FOR HIS WORK WITH CHARITABLE, PUBLIC SERVICE, AND EDUCATIONAL INSTITUTIONS.

ROBERT MACAULEY HAS HAD A DISTINGUISHED CAREER IN THE FIELD OF PAPER MANUFACTURING. HE FOUNDED VIRGINIA FIBRE CORPORATION IN 1972 AND SERVES AS CHAIRMAN OF THE BOARD. HE BEGAN HIS CAREER IN 1949 WITH THE M. L. MACAULEY COMPANY, EVENTUALLY BECOMING PRESIDENT, AND WENT ON TO HOLD TOP POSITIONS WITH GREAT NORTHERN.

THROUGHOUT HIS BUSINESS LIFE, BOB MACAULEY ALSO HAS EARNED AN ILLUSTRIOUS REPUTATION AS A PHILANTHROPIST AND HUMANITARIAN. HIS SERVICE SPANS A BROAD SPECTRUM OF ACTIVITIES AIDING ORPHANS, THE HOMELESS, HUNGRY, ELDERLY, POOR, HANDICAPPED, AND ILL.

MY GOVERNMENT AND I KNOW ROBERT MACAULEY BEST AS FOUNDER AND CHAIRMAN OF AMERICARES FOUNDATION, A CONNECTICUT-BASED NON-PROFIT INTERNATIONAL RELIEF ORGANIZATION. THE AMERICAN ASSOCIATION OF THE SOVEREIGN MILITARY ORDER OF MALTA WORKS WITH AMERICARES FOUNDATION TO CHANNEL MUCH OF ITS INTERNATIONAL AID. THE TWO ORGANIZATIONS -- AS WELL AS MR. GRACE AND MR. MACAULEY, WHO HEAD THEM -- MAKE UP A CELEBRATED TEAM WHICH OPERATES THROUGHOUT THE WORLD.

BACK IN 1985, WHEN PETER GRACE GENEROUSLY TOOK UP EL SALVADOR'S CAUSE, HE INTRODUCED ME TO ROBERT MACAULEY, WHO SPENT AN ENDLESS AMOUNT OF TIME ADVISING ME AND WORKING OUT THE DETAILS OF WHAT LATER WOULD BECOME A HUMANITARIAN EFFORT OF GREAT MAGNITUDE. FROM THIS MEETING, A CLOSE, HIGHLY-VALUED FRIENDSHIP HAS GROWN BETWEEN MR. MACAULEY AND ME -- BETWEEN AMERICARES FOUNDATION AND THE GOVERNMENT OF EL SALVADOR.

HOW FORTUNATE WE WERE TO HAVE THIS CLOSE WORKING RELATIONSHIP AT THE TIME OF THE 1986 EARTHQUAKE. MR. MACAULEY INITIATED AN OVERNIGHT RESPONSE AND AMERICARES SENT TWO PLANE LOADS OF MEDICINES

AND SUPPLIES TO THE AIRPORT OF EL SALVADOR THE DAY AFTER THE DISASTER. THIS IS ONLY ONE EXAMPLE OF HOW QUICKLY AND EFFECTIVELY AMERICARES ACTS TO PROVIDE HUMANITARIAN ASSISTANCE WHEREVER DISASTER STRIKES ACROSS THE GLOBE.

CONTINUOUSLY, SINCE 1985, AMERICARES HAS GENEROUSLY DONATED MILLIONS OF DOLLARS OF MEDICINES THROUGH THE KNIGHTS OF MALTA OF EL SALVADOR TO 97 MEDICAL CLINICS, 21 ORPHANAGES, 13 HOMES FOR THE AGED, 18 SCHOOLS FOR THE POOR, AND 16 HOSPITALS. HELP HAS ALWAYS COME IN TIME OF GREAT NEED. ELEVEN YEARS OF MARXIST LENINIST INSPIRED ATTACKS ON OUR COUNTRY'S ECONOMY, HAVE BEEN BITTERLY HARD ON THE POOR PEOPLE OF EL SALVADOR; BUT THANKS TO AMERICARES, THEY HAVE RECEIVED SOLACE, MAINTAINED HOPE, AND REALIZED THAT THERE ARE KIND CHRISTIAN PEOPLE IN THE WORLD WHO HAVE NOT FORGOTTEN THEM.

BOB, MY GOOD FRIEND, YOU HAVE COUNSELED ME AND PROVIDED SIGNIFICANT HELP TO MY PEOPLE, MY GOVERNMENT, AND THE OTHER NATIONS OF CENTRAL AND SOUTH AMERICA, AND THE WORLD OVER. WE WILL NEVER FORGET ALL YOU HAVE DONE AND WE HAVE ABIDING ADMIRATION FOR YOUR SELFLESS CONTRIBUTIONS TO THE INTERNATIONAL COMMUNITY. WITH FONDNESS AND PLEASURE, AND WITH THE DEEP GRATITUDE OF PRESIDENT CRISTIANI, I BESTOW UPON YOU EL SALVADOR'S ORDER OF JOSE MATIAS DELGADO.

THE HONORABLE J. PETER GRACE

J. PETER GRACE HAS BEEN CHIEF EXECUTIVE OFFICER, SINCE 1945, AND CHAIRMAN SINCE 1981 OF W. R. GRACE & COMPANY, FOUNDED IN PERU 136 YEARS AGO. UNDER HIS LEADERSHIP THE COMPANY HAS GROWN INTO A LEADING INTERNATIONAL SPECIALTY CHEMICAL COMPANY WITH INTERESTS SPREAD THROUGHOUT THE UNITED STATES AND 43 OTHER COUNTRIES.

PETER GRACE'S BUSINESS INSIGHT BROUGHT HIM APPOINTMENTS BY THREE U. S. PRESIDENTS. HE SERVED PRESIDENT EISENHOWER AS A MEMBER OF THE INTERNATIONAL DEVELOPMENT ADVISORY BOARD, UNDER PRESIDENT KENNEDY AS CHAIRMAN OF THE COMMERCE COMMITTEE FOR THE ALLIANCE FOR

PROGRESS, WHICH SOUGHT TO PROMOTE INCREASED U.S. INVESTMENT IN LATIN AMERICA; AND HE SERVED PRESIDENT REAGAN AS CHAIRMAN OF THE PRESIDENT'S PRIVATE SECTOR SURVEY ON COST CONTROL IN THE FEDERAL GOVERNMENT, POPULARLY KNOWN AS THE GRACE COMMISSION.

ALTHOUGH MR. GRACE'S LIST OF DIRECTORSHIPS, OFFICES, AND ACHIEVEMENT AWARDS FILLS PAGES, IT IS HIS POSITION AS PRESIDENT OF THE AMERICAN ASSOCIATION OF THE SOVEREIGN MILITARY ORDER OF MALTA, AND VICE PRESIDENT OF AMERICARES FOUNDATION, WHICH FORGED THE CLOSE TIES WITH EL SALVADOR. THIS IS HOW IT ALL CAME ABOUT.

IN 1984 I WENT TO NEW YORK ON AN IMPORTANT MISSION TO OBTAIN MEDICINES FOR THE INNOCENT PEOPLE OF EL SALVADOR WHO WERE CAUGHT IN THE MIDDLE OF A DESPERATE ARMED CONFLICT. I CARRIED A LETTER TO MR. GRACE FROM MR. JERRY COUGHLIN, PRESIDENT OF THE KNIGHTS OF MALTA OF EL SALVADOR, AND MET WITH ONE OF HIS TOP AIDES. I FELT FOR THE FIRST TIME THE UNEASE OF ONE TRYING TO GAIN SUPPORT FOR A FOREIGN CAUSE.

MR. GRACE'S GREAT COMPASSION AND INTEREST IN THE PLIGHT OF MY COUNTRYMEN WAS EVIDENT TO ME THE NEXT DAY WHEN, SURPRISE AFTER SURPRISE, I RECEIVED ALMOST A DOZEN CALLS -- FROM VERY IMPORTANT PEOPLE ACROSS THE UNITED STATES -- OFFERING HELP AND NEEDED SUPPLIES.

FROM THIS SMALL BEGINNING, OVER \$40 MILLION IN HUMANITARIAN HELP HAS BEEN CHanneled TO THE 500,000 PERSONS IN MY COUNTRY DISLODGED BY LEFTIST INSPIRED INSURRECTION. AT ONE POINT, I WAS TOLD THAT A NEW YORK HOSPITAL WAS DISPOSING OF SOME ONE HUNDRED BEDS AND OTHER FURNITURE. IT WAS OBTAINED FOR EL SALVADOR AND PETER GRACE ABSORBED THE COST OF SHIPPING THE FOUR CONTAINERS IT TOOK TO TRANSPORT THE ITEMS TO EL SALVADOR.

COFRERE PETER, YOU "MADE OUR DAY" BACK IN 1984 AND YOU, THE KNIGHTS OF MALTA, AND AMERICARES HAVE MADE A VERY BIG DIFFERENCE IN THE EVERYDAY LIVES OF THOUSANDS OF SALVADORANS AND IN THE

ABILITY OF MY GOVERNMENT TO MINISTER TO THEM. I KNOW YOU ALSO HAVE PROVIDED BROAD HUMANITARIAN ASSISTANCE TO MANY OTHER NATIONS IN OUR HEMISPHERE.

COFRERE PETER, PRESIDENT CRISTIANI HAS ASKED ME TO PUBLICLY DECLARE EL SALVADOR'S DEEP GRATITUDE TO YOU FOR ALL OF YOUR CONCERNED SUPPORT FOR THE WELFARE OF THE PEOPLE OF EL SALVADOR AND THE AMERICAS. I AM PROUD AND HONORED TO BESTOW UPON YOU THE ORDER OF JOSE MATIAS DELGADO. MAY IT ALWAYS REMIND YOU OF THE DEEP REGARD IN WHICH YOU ARE HELD BY THE GOVERNMENT AND PEOPLE OF EL SALVADOR.

THE HONORABLE JOSEPH VERNER REED

OUR THIRD AWARD RECIPIENT IS THE UNITED STATES' CELEBRATED CHIEF OF PROTOCOL, JOSEPH VERNER REED -- KNOWN TO HIS COLLEAGUES AS THE CONSUMMATE DIPLOMAT.

AMBASSADOR REED'S DISTINGUISHED CAREER BEGAN IN THE BANKING PROFESSION. FROM 1961 TO 1963 HE WAS AN ASSISTANT TO THE PRESIDENT OF THE WORLD BANK; AND, FROM 1969 TO 1981, AT CHASE MANHATTAN BANK, SERVED AS A VICE PRESIDENT AND ASSISTANT TO CHAIRMAN DAVID ROCKEFELLER.

HE ENTERED THE WORLD OF DIPLOMACY IN 1981, AS U.S. AMBASSADOR TO MOROCCO FOR FOUR YEARS. HE THEN WAS CALLED TO THE UNITED NATIONS, WHERE HE FIRST SERVED AS U.S. REPRESENTATIVE TO THE ECONOMIC AND SOCIAL COUNCIL; AND THEN AS UNDER-SECRETARY-GENERAL FOR POLITICAL AND GENERAL ASSEMBLY AFFAIRS -- THE HIGHEST RANKING AMERICAN IN THE SECRETARIAT.

I HAVE NEVER KNOWN ANOTHER PERSON LIKE JOSEPH. HE IS UNIQUE IN HIS PERSONAL MAGNETISM, VITALITY, WARMTH, AND COMMITMENT TO MAKE ALL NATIONS AND ALL DIPLOMATS BROTHERS IN AN INTERNATIONAL COMMUNITY. HIS LIFE IS CENTERED ON THE HIGHEST HUMAN VALUES AND HUMAN INTERESTS.

IN HIS NEARLY THREE YEARS AS CHIEF OF PROTOCOL, AMBASSADOR REED HAS BEEN A MAN OF "FIRSTS." HE MADE IT HIS BUSINESS TO CALL ON EVERY AMBASSADOR -- NOT TO WAIT FOR THEM TO CALL ON HIM. HE ORCHESTRATED SMALL COFFEES AND LUNCHEONS FOR AMBASSADORS AT BLAIR HOUSE, WHERE HE MIXED REGIONS AND INTERESTS. ALL OF THIS WAS PART OF HIS OVERALL PLAN TO BRING THE VARIOUS REGIONS OF THE WORLD TOGETHER.

U.N. SECRETARY GENERAL PEREZ DE CUELLAR HAS CITED AMBASSADOR REED FOR MAKING A MAJOR CONTRIBUTION TO THE RENEWAL OF CONFIDENCE IN THE U.N. AT THE UNITED NATIONS, AMBASSADOR REED WAS RESPONSIBLE FOR AFRICAN ISSUES AND HELPED NEGOTIATE AN IMPORTANT AGREEMENT AT THE 1986 SPECIAL SESSION ON AFRICA.

SINCE THAT TIME HE HAS BEEN PARTICULARLY CLOSE TO AFRICAN AMBASSADORS; BUT HE ALSO HAS CONVINCED ME AND MY COLLEAGUES THAT HE UNDERSTANDS LATIN AMERICA AS WELL AS THE BEST OF U.S. OFFICIALS.

FROM A PERSONAL VIEWPOINT, I HAVE TREASURED THE WAY JOSEPH HAS INDIVIDUALLY SOUGHT OUT EACH AMBASSADOR AND GIVEN HIM THE OPPORTUNITY TO CONVEY HIS CONCERNS AND ASPIRATIONS. HE HAS ALWAYS BEEN FRANK, TRUTHFUL, YET TACTFUL -- A GREAT FRIEND AND COUNSELOR. HE HAS ENGENDERED EFFECTIVE COMMUNICATION AND HAS STIMULATED COOPERATION IN ALL AREAS AND AT ALL LEVELS.

AMBASSADOR REED HAS BEEN AN ENTHUSIASTIC AND CENTRAL FIGURE IN MOBILIZING SUPPORT FOR THE REGIONALIZATION EFFORTS OF THE CENTRAL AMERICAN COUNTRIES. FOLLOWING THE DECLARATION OF PUNTARENAS, IT WAS AMBASSADOR REED WHO FIRST BROUGHT TOGETHER THE SIX CENTRAL AMERICAN AMBASSADORS IN WASHINGTON TO DISCUSS THE SOCIAL AND ECONOMIC CHALLENGES FACING THE CENTRAL AMERICAN DEMOCRACIES. HE HAS TREATED ALL ALIKE AND GIVEN EVERYONE A SENSE OF DIGNITY -- TRULY THE BASIS FOR INTERNATIONAL HUMANITARIAN EFFORTS AND ACCORD.

PRESIDENT CRISTIANI ASKED ME TO THANK YOU, ESPECIALLY, FOR ALL YOU DID TO ASSURE THE SUCCESS OF HIS SEVERAL VISITS TO THE U.S. DURING THE LAST TWO YEARS. I JOIN HIM AND THE GOVERNMENT OF EL SALVADOR IN SALUTING YOU FOR YOUR SINGULAR, EXTRAORDINARY EFFORTS TO PROMOTE INTERNATIONAL BROTHERHOOD AND WORLD PEACE.

ON BEHALF OF MY CENTRAL AMERICAN COLLEAGUES AND OF ALL THE OTHER MEMBERS OF THE WASHINGTON COMMUNITY WHO ARE GATHERED HERE TONIGHT, WE BID YOU A BITTERSWEET FAREWELL, A MUCH DESERVED THANK YOU, AND OUR COLLECTIVE BEST WISHES FOR CONTINUED SUCCESS AT THE UNITED NATIONS AND IN ALL NEW ENDEAVORS TO FOLLOW.

ON BEHALF OF PRESIDENT CRISTIANI, I AM PROUD TO BESTOW UPON YOU THE ORDER OF JOSE MATIAS DELGADO. AS YOU LEAVE THE OFFICE OF PROTOCOL AND RETURN TO THE UNITED NATIONS AS AMERICA'S PUBLIC DELEGATE, I HOPE THIS WILL SERVE TO REMIND YOU, ALWAYS, OF THE DIFFERENCE YOU MADE HERE IN WASHINGTON -- NOT ONLY AS A PUBLIC SERVANT, BUT ALSO IN SERVING THE OVER 200,000 DIPLOMATS AND THEIR FAMILIES RESIDING IN THE U.S., AND CARING FOR THEM AS YOU WOULD FOR YOUR OWN FAMILY.

AC HAS SEEN

THE LAW OFFICES OF
DEBORAH STEELMAN
COLUMBIA SQUARE
355 13TH STREET, N.W. - SUITE 1220 EAST
WASHINGTON, D. C. 20004-1109
(202) 637-5890
FAX (202) 637-5892



RECEIVED

OCT 18 1991

October 18, 1991

Dear Andy,

Instead of continuing to play terrible telephone tag, I am resorting to fax. I am sorry I have been so hard to reach and appreciate your persistence in trying. I am trying to reach Ron too.

I have wanted to talk to you about a couple of things. First, I have a client who is interested in doing work with the Massachusetts child support enforcement bureau and they would like to know who might be a good consultant/lobbyist to work with. Any ideas? They are a great company with a good reputation nationwide and would be a good client for someone.

Second, I understand the President is going to St. Louis on November 13. If this is true, I have a big favor to ask. My brother David is running for Attorney General. While there is a three-way primary for Governor, it looks as though David will have no primary opposition. Is there any way he could be a greeter or get a photo op with the President? Any possibility I could go on the trip? I know how much I am asking, so I'll trust your judgment before I talk to anyone else.

To Ron K.
to handle
10/21

Thanks! Hope we catch up with each other soon.

Debbie

I spoke of Debbie
10/22/91
AHA

yes

September 4, 1991

Rob
As. handle

Mr. Andrew H. Card, Jr.
Assistant to the President and Deputy Chief of Staff
The White House Office
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Card:

I'm writing to request your assistance in sending the President's greetings to my Grandmother on the occasion of her 91st birthday on October 4, 1991. I work on Capitol Hill, but she still resides in Springfield, Massachusetts, my hometown.

As a fellow citizen of the Commonwealth, I thought that you could facilitate this request. I must apologize for not writing sooner and I hope that the President can respond by October 4th.

"Catherine Fitzgerald Sullivan has resided at 34 Tacoma Street, Springfield, Massachusetts, 01104, since arriving from County Kerry, Ireland, over 70 years ago. She is still active and attends Catholic mass on a regular basis. She is the mother to six children, has twenty-two grandchildren, and twenty-five great-grandchildren and counting. City, state, and Presidential politics are lively and popular topics of conversation in her house. So, if the President needs advice he should feel free to call at (413)-736-0995, but if that is not possible, then a note should suffice on this great occasion.

I forgot to write the White House on the occasion of her 90th last year to my regret, so I hope that you can assist in fulfilling this request for 91.

Thank you for your efforts on my behalf in this matter.

Most Sincerely,

Garrett S. Sullivan

Garrett S. Sullivan

done

THE WHITE HOUSE

10.20.91

Dear Peter -

Thank you for your letter of 10/8/91.

Your observations are appreciated.

I too was touched by the situation of CWO Martin Raffney. I will share your concerns with others here too. — Keep in touch.

Andy Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Peter J. Sweetser
Lebenthal & Co., Inc.
25 Broadway
New York, N.Y. 10004



LEBENTHAL & CO., INC.

25 BROADWAY • NEW YORK, NEW YORK 10004

PETER J. SWEETSER
PRESIDENT

RECEIVED
OCT 10 1991

AC HAS SEEN

TELEPHONE 212-425-6116
OUT OF NEW YORK STATE
TOLL FREE 800-221-5822

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

October 8, 1991

Dear Andy,

It has been sometime since we have corresponded and I hope and trust that this note finds you well and happy. To say that much has gone on in the last year would be both to speak the obvious and, more importantly, to trivialize a period which will become a full and important chapter in the history books of the next generation of high school students.

You have done a great job. Those who second guess how far you should have carried the Gulf War forget how proud we were that we controlled our aggressiveness and limited loss of life. Some now complain that you should have been dealing with domestic matters instead of creating the environment that has brought the world to disarmament. You can't please everyone. The President, supported by his able staff, continues to show leadership that our party and country can and should be proud of. I join others in hoping that he will be as assertive in now dealing with domestic problems. People that I talk to are optimistic and hopeful. Yet they are cautious and careful about their future plans. They are not willing to buy new houses or borrow for expansion, despite the low mortgage rates. They are not traveling far or buying new cars, despite price wars and incentives. It is going to take a lot to deal with the large and complex problems at home, made the more difficult I suspect by the intrusions of congress. I encourage you to go to the people directly. They support what you all have done and have a profound disrespect for the congress. Press on with the same initiative, leadership and focus that you have shown abroad.

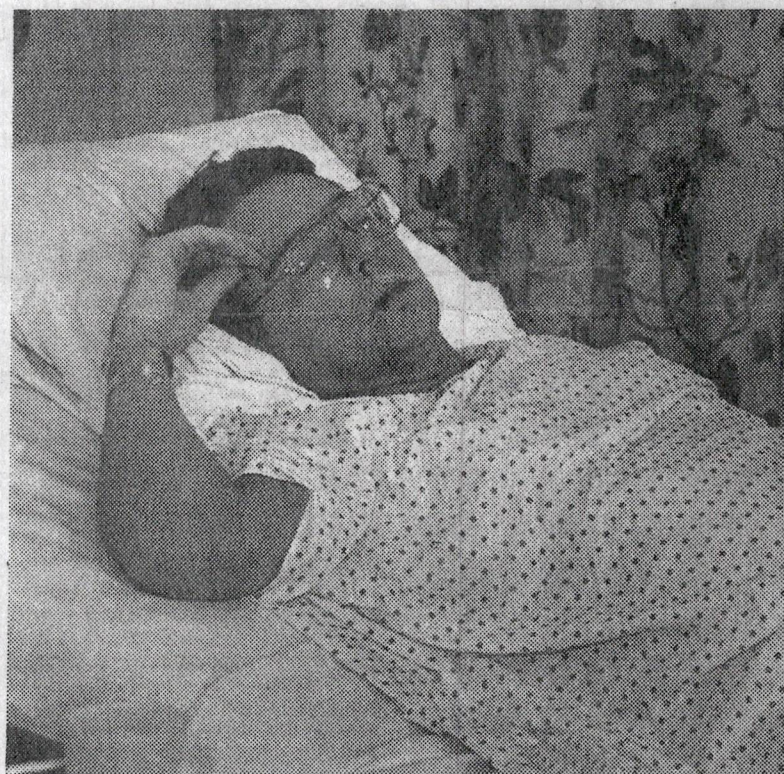
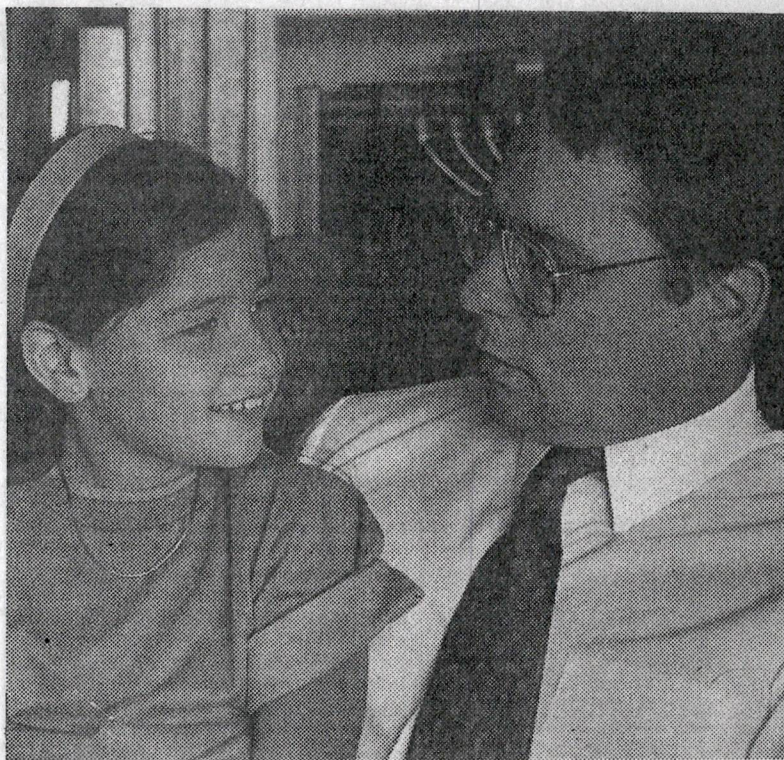
Do you mind if I make one special, but non personal pleading? Read this newspaper article. If it is true, will you use all of your influence to do something about it? Please don't let this horror of "government bureaucracy in action" continue. If true, how can we attack human rights violations of other countries and ignore this. While there are many important issues upon which reasonable people can disagree, I refuse to believe that settling this claim and ending this man's misery could be one of them. Would you look

into this? I doubt if it is the only case of people versus government that is entitled to such outrage, but it isn't a bad place to start dealing with it.

I wish you well and hope that you will find the opportunity to call me when you are coming to New York. Joe Malone and Governor Weld will be speaking at a luncheon in New York on October 22. Is it possible that you could join me?

Sincerely,

A handwritten signature in dark ink, appearing to read "Peter". The letters are cursive and fluid, with a large initial "P" and a trailing flourish.



Photographs by Rick Friedman for The New York Times

Chief Warrant Officer Martin Gaffney, who lost his wife and infant son to AIDS, the victims of a tainted blood transfusion at a Navy hospital in 1981, contends that the Government is stalling on its payment of \$3.8 million awarded him by a Federal judge last June. He is shown with his 8-year-old daughter, Maureene, top, last July, and lying gravely ill at Massachusetts General Hospital earlier this week.

dead child, delivered by Caesarean section, weighed nearly 12 pounds.

Afterward, Mrs. Gaffney became infected and received two units of blood. AIDS was virtually unknown at the time. But in 1986, in response to Mr. Gaffney's complaint, the Navy found the donors of the blood. One refused to be tested. Mr. Gaffney later learned from the Navy that this donor had been "separated" from the Marine Corps "due to homosexual acts."

Judge Zobel found that without medical negligence the transfusion would not have been necessary.

John Gaffney, who was born in 1985, died in 1986. Mrs. Gaffney died in 1987. Both died of AIDS-related illnesses.

Mr. Gaffney's commanding officer on Okinawa, Larry Richards, now a retired colonel living in North Carolina, testified on his behalf at his trial. "What bothers me is, our legal system

is supposed to protect the innocent," Mr. Richards said in a telephone interview. "Yet Marty Gaffney is a persecuted innocent. It seems unconscionable to treat someone this way in America. The guy has suffered enough."

Mr. Gaffney himself had hoped to use some of the money awarded him to take Maureene to visit her grandparents on Okinawa before he became too ill to do so, and the rest to set up an educational trust fund.

Shortly before he became ill in August, he took Maureene to visit Phillips Exeter Academy in New Hampshire, a prestigious private school. The admissions director told him he was looking forward to seeing Maureene in six years, when she becomes old enough to attend, Mr. Gaffney said, fighting a constant cough. "That thought makes me very happy," he said.

Battling for Life, He Fights U.S. for Malpractice Award

By FOX BUTTERFIELD

Special to The New York Times

BOSTON, Oct. 4 — Chief Warrant Officer Martin Gaffney of the Marine Corps thought he had finally won the battle.

He thought the \$3.8 million awarded him in June by a Federal judge in a medical malpractice suit against the Navy would enable him to plan for the future of his 8-year-old daughter, Maureen. Already his wife and infant son had died of AIDS, the victims of a tainted blood transfusion at a Navy hospital in 1981, and tests had found that Mr. Gaffney was infected with the AIDS virus. At that time he showed no symptoms of the disease.

But now he too lies gravely ill in a hospital here, suffering from lymphoma that his doctors attribute to the AIDS virus, and Mr. Gaffney contends the Government is stalling in paying the court award.

"They are just hoping this will make me settle for the least possible amount of money," Mr. Gaffney, 42 years old, said today from his bed at Massachusetts General Hospital today. "The bitterest thing is knowing that they have wasted my healthy days, and even my life, and this case goes on and on."

Dr. Michael Barry said new tests showed that Mr. Gaffney was suffering from a rapidly spreading lymphoma, and that he might have only weeks or a

The U.S. delays an award to a girl who is losing her family to AIDS.

few months to live, depending on the results of chemotherapy. The doctors have recommended that he accept a blood transfusion, "of all things," Mr. Gaffney said.

Mary Elizabeth Carmody, the Assistant United States Attorney who is defending the Navy in the case, said she could not comment about it under Justice Department regulations.

But a law-enforcement official, who spoke on the condition of not being identified, said the case raised difficult new legal issues and could become a troublesome precedent for the Government in malpractice lawsuits involving tainted blood transfusions.

Mr. Gaffney's lawyer, Jaclyn McKenney, said the Government would have little chance of winning an appeal because its own expert witness agreed there had been malpractice and because the Government had lost two similar lawsuits against military hospitals in Federal court.

Ms. McKenney says she believes the real explanation for the Government's stalling lies more in "bureaucratic inertia and the lack of accountability in government." She said a private insurance company would have tried to settle Mr. Gaffney's claim long ago, at least to save money on legal bills.

A 16-year veteran, Mr. Gaffney remains loyal to his service, keeping a red Marine Corps flag in his hospital room window. Although wracked by fever, headaches and double vision, he says he is grateful to his commanding officers, who have given him time to be a father and to pursue his legal case for more than four years. They have also kept him on active duty.

What he cannot fathom is why, if the Marines have supported him, the Justice Department is fighting the award.

In August, two months after Federal District Judge Rya Zobel ordered the \$3.8 million award, Ms. Carmody asked for more time to decide whether to appeal. She based her request on the technicality that Judge Zobel, in turning down an earlier motion for reconsideration, had done it by writing the word "denied" on the document rather than by drawing up a fresh court order.

Ms. McKenney, Mr. Gaffney's lawyer, termed the Government's motion "frivolous" in a memorandum to Judge Zobel. "Simply put," she wrote, "the Government, attempting to take advantage of Mr. Gaffney's reduced life expectancy, is using the threat of further delay and of an appeal to coerce Mr. Gaffney into accepting a reduction" of the award.

Delaying Tactics Charged

Ms. McKenney said in the memo that the Government's lawyer had told her that if Mr. Gaffney was realistic in wanting to get some money while he is alive to care for his daughter, "he must accept an amount substantially less than the judgment." If he does not, Ms. McKenney wrote, "we are told the Government will appeal," dragging the case on for months or years.

In reply, Ms. Carmody wrote that Ms. McKenney "grossly misrepresents" her actions. She said she had merely asked Ms. McKenney whether the plaintiffs would consider a settlement.

"A settlement would, as a matter of course, insure that the plaintiffs would receive an award sooner rather than later," she said.

Last week Judge Zobel set Monday as the date by which the Government must appeal or pay the \$3.8 million.

The law-enforcement official familiar with the case said the department had not decided whether to appeal.

Mr. Gaffney's daughter, Maureen, who has never tested positive for the AIDS virus, is living in his quarters at the naval air station and being cared for by relatives.

The most recent bitter exchange between the two lawyers is typical of the acrimony marking the case since the Gaffneys learned in 1986 that Mrs. Gaffney and their baby, John, had been diagnosed as being infected with AIDS. Mr. Gaffney remembers the reaction of his wife, Mutsuko, who was born in Okinawa. She turned to the doctor and asked for enough sleeping pills to commit suicide, he said.

They were monogamous, the Gaffneys told the doctor. They had never used intravenous drugs. And no, Mr. Gaffney said, he had never had a homosexual experience.

What about a transfusion, the doctor inquired? It was then the Gaffneys remembered that in 1981 doctors at the Long Beach Naval Hospital had let Mrs. Gaffney carry her first pregnancy to 44 weeks, four weeks beyond a normal full-term gestation. "Let nature take its course," the chief physician advised, recommending against inducing labor. One night, after she felt she was having contractions, she was sent home from the hospital without tests. False labor, the medical personnel on duty decided.

Two days later Mrs. Gaffney felt the same pains and returned to the hospital. This time a doctor examined her and told her the baby had died. The



**THE
STUDDERT
COMPANIES**

CORPORATE OFFICE:

4885 SOUTH 900 EAST, SUITE 102
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TELEPHONE (801) 263-1500
FAX (801) 263-1480

OFFICES IN:

SALT LAKE CITY, UT
WASHINGTON, D.C.
WARSAW, POLAND

October 2, 1991

AC HAS SEEN

To Donance,

The Honorable Andrew H. Card, Jr.
Assistant to the President &
Deputy Chief of Staff
The White House
Washington, D. C. 20500

Dear Andy:

As per our conversation.

The FORTUNE 500 FORUM would very much welcome the President's participation via satellite at any time during the Forum he chooses.

I shall call you Friday.

Warmest regards,

Stephen M. Studdert

encls.

THE WHITE HOUSE
WASHINGTON

Date: October 21

TO: Dorrance Smith

FROM: ANDY CARD

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

THE WHITE HOUSE

10.18.91

Dear Al -

It was a pleasure to talk
briefly with you today. I appreciate
Trude putting you on the phone.

I will be in touch soon. You
should feel comfortable in calling me.

Sincerely,
Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Albert Spiegel
2050 Bundy Drive
Los Angeles, CA
90025

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SEP 18 1991

WHITNEY HOUSE ASSOCIATES
SACRO PLAZA
EVERETT, MASSACHUSETTS 02149
(617) 389-4244

ALREADY SEEN



September 13, 1991

Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
THE WHITE HOUSE
Washington, DC 20500

Dear Andrew,

Thank you for your positive comments and thoughtfulness at the World Trade Center. As we had discussed, the enclosed material will keep you up to date.

You and I have met on a number of occasions over the past several years. Secretary Kemp and I, also, have crossed paths at social events a number of times.

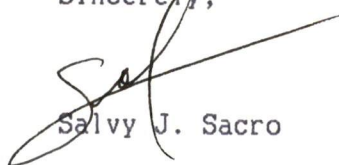
Everyone has seen our photographs that show the hardships we overcame in order to turn this school into housing. You and John, as well as the Secretary of HUD, know that we have been trying to give the administration the recognition it deserves for supporting this elderly and handicapped housing which will soon be completed.

We hear favorable reports from both the MHFA and EOCD, and hope the EOCD will make a written decision within the next ten days.

As always, I stand ready to assist you and the administration in any way you wish.

May you always stand tall.

Sincerely,



Salvy J. Sacro

SJS/jg

EVERETT'S FIRST HISTORIC LANDMARK



WHITNEY HOUSE ASSOCIATES
SACRO PLAZA
EVERETT, MASSACHUSETTS 02149
(617) 389-4244

September 3, 1991

HAND DELIVERED

Mrs. Mary L. Padula, Secretary
EXECUTIVE OFFICE OF COMMUNITIES & DEVELOPMENT
100 Cambridge Street
Boston, MA 02202

Re: Whitney-Lorenti House, Everett, MA

Dear Mrs. Padula:

At a meeting held at the Massachusetts Housing Finance Agency (MHFA) on August 14, 1991, we were advised that a decision on our Low Income Housing Tax Credit Application would not be made on that date as originally planned. Because of this delay, we would like to call your attention to two acknowledgements that came out of that meeting and to which all agreed:

1. That our application was unique compared to the others.
2. That the major categories to be scored on our application were not applicable because they have already been fully implemented.

We are eager to bring our affordable housing on line. Tax credit approval is critical to the financial viability of this housing complex. We have endured numerous hardships and significant cost overruns that can only be alleviated through the utilization of Low Income Housing Tax Credits.

Very early in the rehabilitation of this project, the building was nearly destroyed by a devastating fire set by an arsonist who was subsequently apprehended and convicted. We persevered, despite extreme financial losses, to meet our commitment to the community to provide needed housing for the elderly. Although many experts and engineers expressed doubt that the building could be returned to its pre-fire state, we succeeded in restoring the structure to its pre-fire condition to meet historic designation requirements.

EVERETT'S FIRST HISTORIC LANDMARK

The Low Income Housing Tax Credits are desperately needed because of the severe cost overruns resulting from the fire, its attendant delays, increases in the cost of materials and services and the accumulating ongoing interest expense. Many obligations of the partnership remain unpaid.

Without the tax credits, the job could go into default. These funds will also allow the writer, who has invested heavily in this project, to pay his debts.

Our tax attorney, Peabody & Brown, our closing attorney, Kevin Leary, our attorneys Murphy & Rennick of Peabody and Walter Kelliher of Malden have represented us for over twenty years. Mr. Kelliher, a former chairman of the board of the MHFA, our CPA firm, Ziner & Company, our syndicator, and many others from the public sector are all aware of the hardships we have endured in order to bring the project to this point. Funding from tax credits are essential if this project is to be completed.

The following highlight and summarize the outstanding features of the Whitney-Lorenti House:

- The project will save the Commonwealth approximately 18 million dollars in subsidies because the Whitney-Lorenti House is totally subsidized by the U.S. Department of Housing & Urban Development (HUD) Section 8.
- Whitney-Lorenti House is a 50-unit, substantial rehab complex ideally located in Everett near the centers of shopping, medical facilities, churches and business services.
- The Whitney-Lorenti House is an elderly, low income housing complex with 100% Section 8 Rental Assistance - one of the last Section 8 housing in the United States. The building contains forty one-bedroom and ten two-bedroom units with five of those units specially designed to accommodate the handicapped. Our rental agent, Edward Blackman of The Housing Services Company, 841 Parker Street, Boston, is offering three of the units to homeless elders. Mr. Blackman is a former MHFA managing director.
- The complex has easily-accessible entrances for the handicapped, with an elevator to accommodate ambulance stretchers and grocery carts. The project also features ample parking, and windows specifically designed for easy opening and cleaning with safety locking devices. Other amenities available and affordable to low income tenants are cost-effective lighting in all areas, unit water heaters with energy saving devices, and special unit safety shut-offs. A more detailed list of amenities is available upon request.
- Its ten-foot-high windows meet the stringent requirements of the historic approval process. Two years were spent obtaining special windows in order to meet both building code specifications and historic requirements of window design, wood type, color and hardware appropriate for the disabled elderly.

- Each unit offers the maximum amount of natural light, energy saving devices and radiant heat. The units themselves, reflecting the historic requirements of one apartment per classroom, are spacious with one bedroom units of 750 to 975 square feet, and two bedroom units ranging from 1,000 to 1,150 square feet.
- While most other projects allocate only 20% to 25% of their units for low income tenants, fully 100% of Whitney-Lorenti House units are for low income tenants.
- The project is 95% complete and far more of the construction cost has already been expended than the 10% required to qualify.
- The tax credits will be used this year and will permit the project to be placed in service this year.
- The complex has a Section 8 commitment for 30 years through HUD.
- All state and local code requirements have been met.
- Whitney-Lorenti House is the only housing in Everett specially built for the elderly in nearly twenty five years. Everett has a large elderly population and its need for this type of housing is one of the highest in the state. It is Everett's first and only designated "historic structure" and has received parts I & II historic designation approval.
- Unlike scattered-site projects, all of the housing is located in a single structure.
- The writer has lived, worked and invested his entire life in the community of Everett.
- Glendale Court Management Corp., an affiliate of the General Partner, will manage the project. It now manages two other MHFA projects (Sacro Plaza and Glendale Court Apartments) which contain 160 units of housing for low, moderate and market tenants. Those projects were in the planning and building stages for eight years and have been managed during the past seventeen years for a total commitment of 25 years in and for the community of Everett.
- The building rehabilitation was awarded to us by a blue ribbon committee appointed by the mayor and approved by the City of Everett's bicameral government after many public hearings. Church and neighborhood groups supported the award and agreed ours was the best of the seventeen competitive proposals that had been submitted.
- A community bank in Everett, with officers and directors from the community, has financed the project in the amount of \$2,800,000. They have made a strong commitment to this desperately needed affordable housing.

- Part of the money from the tax credit will fund a library and classroom for the tenants. There will be a special area devoted to the history of the school and the City of Everett. The building was a former high school and will continue to emphasize the positive aspects of education that were once taught there.
- It should be noted that over one million dollars in obligations, loans, and the writer's personal funds have been invested in this project over and above the proceeds received from mortgage financing. Those obligations are still outstanding.
- In our recent discussions with five of the largest public fund syndicators in the country, it was made clear to us that historic tax credits have limited value in and of themselves. Syndicators are more interested in and more willing to buy Low Income Housing Tax Credits, and it is this source of revenue that - by making the project financially viable - will allow it to be completed and meet its obligations. Therefore, the historic credits are dependent on Low Income Housing Tax Credits.

We trust this information will prove valuable in your evaluation of our application.

Sincerely yours,

WHITNEY-LORENTI HOUSE ASSOCIATES

Salvy J. Sacro
Managing General Partner / Owner

cc: Kate Racer, Acting Assistant Secretary of Private Housing, EOCD
Lynn Shields, Coordinator for Tax Credit Programs, EOCD
Robert Pyne, Director of Development & Technical Services, MHFA
Mike Jacobs, Senior Development Officer, MHFA
Don Davis, Development Officer, MHFA

SJS:jg

Immaculate Conception Rectory

489 BROADWAY
EVERETT, MASSACHUSETTS 02149
(617) 389-5660

Ms. Mary L. Padula
Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

August 29, 1991

Dear Ms. Padula:

As pastor of the Immaculate Conception Church on Broadway in Everett I am writing to you to request that you grant Low Income Tax Credits to Whitney-Lorenti House developed by Salvy J. Sacro. This building stands proudly between our church and our school on Summer Street in Everett. It has been designed and rebuilt to be a sister building to ours, and to blend into the neighborhood.

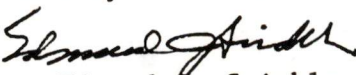
Mr. Sacro has two other projects here in Everett which are called Sacro Plaza and Glendale Court Apartments. Our priests often visit Sacro Plaza while attending to the sick etc., and have seen how well maintained it is. I was Chairman of the Blue Ribbon Committee which chose Mr. Sacro as the developer for the Whitney-Lorenti House Project after long deliberation and review of seventeen other prospective developers. Mr Sacro's creative design and compelling presentation as well as his track record in the city at Sacro Plaza and Glendale Court Apartments demonstrating excellent maintenance, upkeep, and tenant relations were the most persuasive reasons for awarding this development opportunity to him.

We have watched the Whitney-Lorenti House progress to its current status and are well aware of the great difficulties, hardships, and challenges the developer has overcome along the way.

I am confident that you will share our great pride and enthusiasm in this beautiful conversion to housing for the elderly. Our need for these apartments for the elderly is overwhelming.

May I close by asking that you give his application for Low Income Tax Credits your every consideration.

Sincerely in Christ,


Rev. Edmund J. Sviokla
Pastor

cc Kate Racer, EOCD ✓
Lynn Shields, EOCD



The Commonwealth of Massachusetts

House of Representatives

State House, Boston 02133

EDWARD G. CONNOLLY
REPRESENTATIVE
31ST MIDDLESEX DISTRICT
EVERETT

LEONARD F. PIAZZA
LEGISLATIVE AIDE

Committees on
Human Services and Elder Affairs
Insurance
ROOM 20, STATE HOUSE
(617) 722-2410

September 10, 1991

Ms. Mary L. Padula, Secretary
Executive Office of Communications
and Development
100 Cambridge Street, Room 1804
Boston, MA 02202

Re: Whitney-Lorenti House, Low Income Tax Credits

Dear Secretary Padula:

In 1980, as Mayor of the City of Everett, I appointed a panel of local citizens as a Review Board to interview developers and to select a developer to submit plans to convert the old Everett Vocational High School to low income housing for the elderly.

The Sacro Associates were selected to proceed on this much needed project of providing low income housing for the elderly in Everett.

This project ran into many hardships during the rehabilitation of the building and now is almost ready for occupancy.

Secretary Padula, I want you to know that I strongly support your approval of the request for Low Income Housing Credit for which Mr. Sacro has recently applied.

The Whitney-Lorenti House will make available to Everett's elderly to much needed units of Section 8, totally subsidized by the U. S. Department of Housing and Urban Development (HUD).

Many thanks.

Sincerely,

EDWARD G. CONNOLLY
State Representative

EGC:kh



CITY OF EVERETT
MASSACHUSETTS 02149

JOHN R. MCCARTHY
MAYOR

*Mayor's Office of
Community and Economic Development*

389-2100 - EXT. 61 AND 62

ROBERT W. NORTON
DIRECTOR

September 4, 1991

Mrs. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Mrs. Padula:

The old Everett Vocational High School has been transformed from a run-down, badly neglected building into the proud, gracious Whitney-Lorenti House. This difficult, historic restoration has been accomplished in tough economic times.

The invaluable elderly housing it provides will be first-class, quality living and bring additional economic vitality to Everett Square and the community.

The developer, Sacro Corporation, is deserving of your thoughtful consideration and review.

Sincerely,


Robert W. Norton
Director



COMMON COUNCIL

EVERETT, MASSACHUSETTS 02149

COUNCILMAN WARD SIX
VINCENT RAGUCCI, III
74 Clark Street
PHONE: 389-1573

August 29, 1991

Ms. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Secretary Padula:

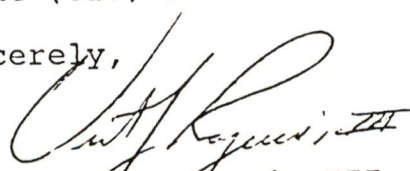
As President of the Common Council in Everett I feel compelled to write to you to urge you to give all consideration to the application for Low Income Tax Credits of the Whitney-Lorenti House project on Summer Street in Everett. The developer, Salvy J. Sacro, has produced 50 apartments for the elderly which are unsurpassed in their features in my opinion.

I have known Mr. Sacro for years and have observed his great community spirit closely. His previous MHFA Projects, Sacro Plaza and Glendale Court Apartments, are examples of what good housing can be produced with private and public effort and cooperation. Both projects are fully occupied.

All of us in Everett are proud of the Whitney-Lorenti House since it has been an excellent conversion to housing for the elderly which has achieved "historic" status. Please give his application for Low Income Tax Credits the most discerning evaluation possible.

If I can be of further assistance on this matter, please contact me at (617) 389-5300.

Sincerely,


Vincent J. Ragucci, III
President, Everett Common Council

cc: Ms. Kate Racer, Acting Assistant Secretary
of Private Housing (EOCD)
Ms. Lynn Shields, Coordinator for Tax
Credit Program (EOCD)



BOARD OF ALDERMEN

EVERETT, MASSACHUSETTS 02149

ALDERMAN WARD SIX
GILBERT DELL ISOLA, President
Board of Aldermen
1 Evelyn Court
Phone: 389-9278

August 30, 1991

Ms. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Secretary Padula:

I am taking this opportunity to write to you regarding the application for Low Income Tax Credits of The Whitney-Lorenti House on Summer Street which was developed by Mr. Salvy J. Sacro, a life long resident of the City of Everett. I have not seen better housing for the elderly anywhere.

Since my background is one of construction and construction related activities as Vice President of Field Operations and Safety Director for Bond Bros. Inc., General Contractors, I feel qualified to comment on that effort at this site. It pleases me to report to you that The Whitney-Lorenti House represents first class construction. The attention to historic detail, safety, and convenience for the elderly and handicapped is especially gratifying to see. Without reservation of any kind, I can recommend to you that a visit to the building will reveal the splendid quality of construction.

I have known Sal Sacro for years and have a high admiration for what he has done for our city with his Sacro Plaza and Glendale Court Apartments. With The Whitney-Lorenti House almost ready to be completed, his reputation for quality housing is sustained.

Please consider the Low Income Tax Credit Application of Mr. Sacro in the most favorable terms.

Respectfully yours,

Gilbert Dell Isola, President
Board of Aldermen, City of Everett

cc: Kate Racer, Acting Assistant Secretary of Private Housing, EOCD ✓
Lynn Shields, Coordinator for Tax Credit Programs, EOCD



COMMON COUNCIL

EVERETT, MASSACHUSETTS 02149

COUNCILMAN WARD FOUR
SAMUEL C. GENTILE
123 Central Avenue
PHONE: 389-9219

August 30, 1991

Ms. Mary L. Padula, Secretary
Executive office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Ms. Padula:

It has been brought to my attention that Salvy J. Sacro, the developer of the Whitney-Lorenti House, has applied for Low Income Tax Credits from E.O.C.D.

Six months ago, I visited the buildings in my capacity as a Councilman. This visit was made with two other senior citizens. The visit was somewhat nostalgia for us because we saw our former high school rehabilitated into first class apartments to be used for the people like ourselves, and some designed for the disabled elderly.

We were amazed at the quality of the apartments. The open space, closets, the kitchens, bedrooms and living room layouts provided accommodations in the design that lends itself nicely for older people.

As part of my duties as the Recreational Director in the City of Everett for forty years prior to my retirement, I served on the Mystic Valley of Elder Services, Board of Directors of the Salvation Army and Chairman of the Senior Citizens programs. Participation on these boards and my present experience as a Senior have given me a good perspective of housing needs for the elderly. The Whitney-Lorenti House is an excellent facility for the elderly.

The developer is recognized as an innovative businessman who has helped to make Everett a better place.

Approving the application for the Low Income Tax Credits would enable the city and the other communities to have seniors housed in a unique facility. The elderly have earned it, and you can give them a chance to occupy it.

Sincerely,

Samuel C. Gentile



COMMON COUNCIL

EVERETT, MASSACHUSETTS 02149

COUNCILMAN WARD ONE
WAYNE A. MATEWSKY
86 Lewis Street
PHONE: 389-5106

August 27, 1991

Ms. Mary L. Padula, Secretary
Executive Office of Communities & Development
100 Cambridge Street
Boston, MA 02202

Dear Ms. Padula:

I have known Mr. Salvy J. Sacro, the developer of the Whitney-Lorenti House on Summer Street in Everett for many years. It has come to my attention that his application for Low Income Tax Credits for the Whitney-Lorenti House is under evaluation by your agency. It is my purpose in writing to you to support this application for the Low Income Tax Credits as strongly as possible.

Mr. Sacro has produced at Whitney-Lorenti House 50 units of housing for the elderly which are without equal in my opinion. These +apartments are desperately needed in this community. All the units will be subsidized under the Federal Section 8 Program and this subsidy will make them affordable for all of the elderly tenants.

As a member of the Common Council of Everett for more than eleven years, I have observed first hand the completion of this beautifully designed and planned housing in my district. Mr. Sacro has overcome many hardships to get to this point. He has been an asset to our city. His previously built Sacro Plaza and Glendale Court Apartments are well maintained and in demand. No calls of mine to Mr. Sacro have been neglected regarding community services. His devotion to his community is unsurpassed!

Please give your most favorable scrutiny to his application. The City of Everett requests that you award these greatly needed Tax Credits to the Whitney-Lorenti House, Everett's first and only historic structure.

Sincerely,

Wayne A. Matewsky
Councilman Ward One

BUCCHIERE'S RESTAURANT

508 Broadway

Everett, MA 02149

September 4, 1991

Mrs. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Mrs. Padula:

My restaurant is located across the street from the Whitney-Lorenti House on Broadway in Everett where the late Mr. Whitney and late Mr. Lorenti frequented.

It is my understanding that Sal is looking for help. Whatever your Agency can do to help this project will also benefit my restaurant. May I request that you give him every consideration.

These are difficult times in business for all of us. It could boost my business to have fifty or more potential customers that close by. The building is a fine one and adds a lot to the area.

Please give Mr. Sacro's request your close attention.

Sincerely,


Roland Bucchieri



511 Broadway
Everett, MA 02149

September 4, 1991

Mrs. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

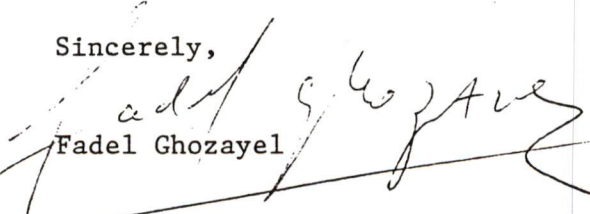
Dear Mrs. Padula:

My business is located at the corner of Broadway and Summer Street in Everett. I am looking forward to seeing the completion and occupancy of the former school on Summer Street. The building is extremely attractive. The brick exterior nicely compliments the other buildings in this neighborhood.

It would be a plus for my business to have 50 occupied apartments at the Whitney-Lorenti House as potential customers. We have recently redecorated our store in anticipation of new business.

Every consideration you can give to Mr. Sacro to help this project will also help a small business like mine.

Sincerely,


Fadel Ghazayel

JOSEPH S. BUCCHIERE

BUCCI'S MARKET

September 4, 1991

Mrs. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

Dear Mrs. Padula:

We understand that the approval of the Whitney-Lorenti House application would help Salvy J. Sacro obtain funds to make the building's fifty units become affordable housing for the elderly.

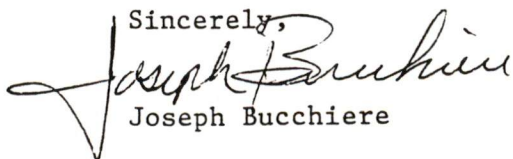
We have great interest in this worthy endeavor because our variety store, bakery, and food service cater to neighborhood customers. The store is just five minutes walking distance from the building. We feel that the occupancy of the former school will do much to improve the small businesses that fall within a radius of one hundred yards from the building.

The apartment house and its future occupants are seen as a betterment for the neighborhood. We know that the other businesses are pleased with the restoration of the building by Mr. Sacro, and it has the deep rooted support of the community.

Kindly give his application every consideration.

You should see the facility first hand, and when you come by, please drop in our store for coffee and a sandwich.

Sincerely,


Joseph Bucchiere

100 SUMMER ST.

EVERETT, MA 02149

617-387-2583

26 Mansfield Street
Everett, MA 02149
(617) 389-0918

September 5, 1991

Mrs. Mary L. Padula, Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, MA 02202

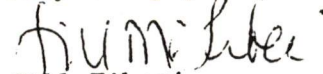
Dear Mrs. Padula:

As an abutter to the property on Mansfield Street near the Immaculate Conception Church, I felt very good that the old school was again being restored to its original condition. One of our most serious concerns was that the other developers in the competition, if they were awarded the project, would have taken down the building, and we would have lost the school memories associated with it. However, the greater concern would have been the design of the new building with its possible adverse impact on the neighborhood. Now we have the possibility of affordable housing, the memories of our old school, and nice neighbors, the elderly.

Mr. Salvy J. Sacro is a life long resident and business man in the City of Everett. He has always located his businesses here, and his businesses generally provided a great deal of economic help for other commercial enterprises.

Please approve the Whitney-Lorenti House application to help bring senior citizens into affordable apartments designed with the atmosphere of a home.

Very truly yours,


Jill Tiberi



OFFICE OF THE CITY CLERK

EVERETT, MASSACHUSETTS 02149

JOHN F. HANLON
CITY CLERK

JAMES F. MARCHANT
ASST. CITY CLERK

August 27, 1991

Ms. Mary L. Padula
Secretary
Executive Office of Communities and Development
100 Cambridge Street
Boston, Ma.

Re: Whitney-Lorenti House
Everett, Ma.

Dear Ms. Padula

During my twenty five years of public service to the City of Everett including having served as Alderman, I have known Mr. Salvy J. Sacro well. I supported his other two projects in this city and have a high regard for his ability to get things done. I should like to add my support to his application for Low Income Tax Credits for his new project, the Whitney-Lorenti House. These tax credits are vital to make this project financially viable.

Whitney-Lorenti House will provide sorely needed housing for the elderly here in Everett. May I request that you review his application with favor. Your action of approval will be long appreciated by all public officials and the community at large.

Sincerely,

John F. Hanlon
John F. Hanlon
City Clerk

cc Ms. Lynn Shields, EOCD
Ms. Kate Racer, EOCD

EVERETT CHAMBER OF COMMERCE, INC.

BROADWAY PROFESSIONAL BUILDING
459 BROADWAY EVERETT, MASSACHUSETTS 02149
(617) 387-9100 FAX (617) 389-6655

August 27, 1991

Ms. Mary L. Padula, Secretary
Executive Office of Communities & Development
100 Cambridge Street
Boston, MA 02202

Dear Ms. Padula:

The Everett Chamber of Commerce requests your office to give every consideration to the Low Income Tax Credit application of the Whitney-Lorenti house.

It is Everett's first landmark structure which will be utilized for affordable housing for the elderly and elderly handicapped.

It is ideally located on Broadway a short distance from Everett Square, the Churches and the city's principal shopping center.

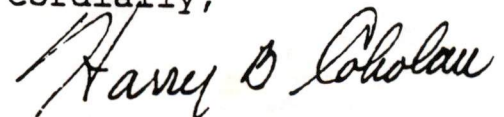
Your approval of this application will provide Everett and nearby communities with much needed elderly housing.

Critical to getting the housing completed and in place are funds projected from syndicators who are strongly interested in the purchase of the Low Income Tax Credits. The project needs these funds, otherwise the development will be hard pressed to maintain a financially viable operation.

We know Mr. Sacro's long time commitment and demonstrated management of affordable housing will meet the high standards of E.O.C.D. in addition to providing an essential public need.

Your favorable consideration of the Whitney-Lorenti application for a Low Income Tax Credit will be appreciated.

Cordially,



Harry B. Coholan
Executive Vice President

cc Ms. Lynn Shields, EOCD
Ms. Kate Racer, EOCD

LESEA BROADCASTING

file

October 1, 1991

Mr. Andrew Card Jr.
Assistant to the President
1600 Pennsylvania Ave. N.W.
Washington, D.C. 20500

Dear Mr. Card:

I realize how much demand there is on your time and I want to thank you for considering the material I have enclosed concerning Senate Bill 12.

The policy of the administration over the past few years has been deregulation. Their theory is that deregulation will increase competition and therefore offer an improved product at a better price for the consumer. I believe that deregulation in the cable television industry has had the opposite effect.

Those of us who have independent television stations have found we have been repeatedly dropped from local cable systems. And, when you operate family/religious stations such as we do, then you find the contempt in the cable industry to be even more degrading.

We own and operate nine television stations in six different states. We have had cable systems drop our stations for a variety of reasons. One told us they had taken a survey to find stations their viewers wanted dropped. When we finally obtained a copy of the results of the survey, we found that the number one choice to be dropped was MTV. We were not even in the top four "to be dropped" choices of the public, but we were dropped anyway (They did offer us a technically poor channel for \$13,000 per month!).

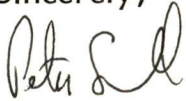
Over the past few years we have put several stations on the air. When we approached the local cable companies about carrying our station, they were very excited until they found out what type of programming we offer. All of a sudden, there was no room on their cable system for us, even though there were empty channels on their cable systems.

PAGE TWO OF TWO

We have one cable company who operates a local access channel like a television station. They sell time to religious programmers, and compete with us in the area of local sports. Their method of dealing with competition is to deny us a spot on their cable system.

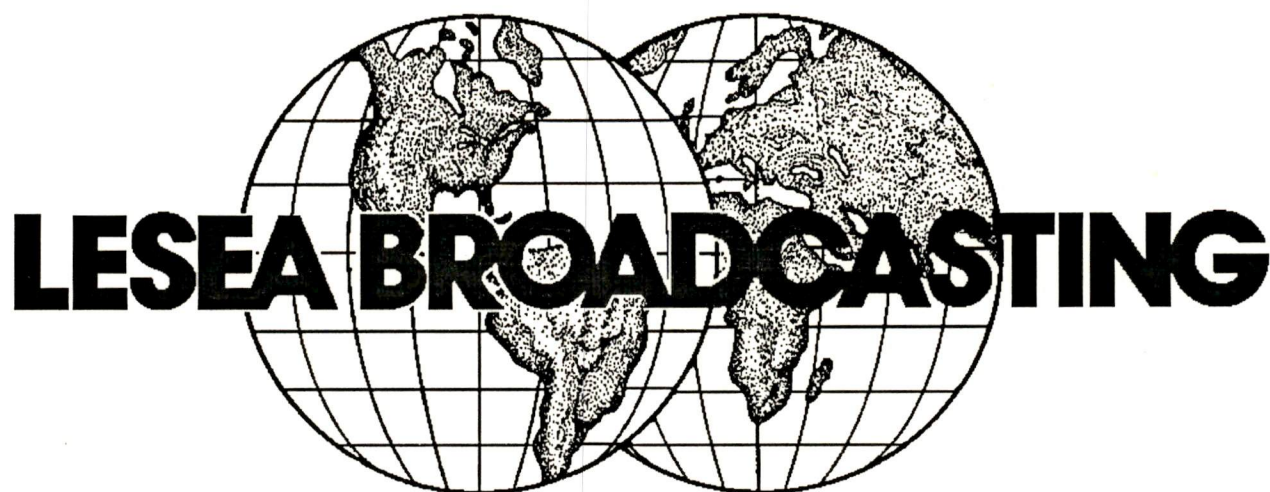
This is just a short synopsis of the problems we have had. You will find a more detailed account in the enclosed material. I would be happy to take time to talk with you over the telephone, or come to Washington to discuss the situation and our experiences.

Sincerely,

A handwritten signature in dark ink, appearing to read "Peter Sumrall". The signature is fluid and cursive, with the first name "Peter" and last name "Sumrall" clearly distinguishable.

Peter Sumrall
Vice-President

encl:
PS/bb



**TOUCHING OVER
17 Million with TV
&
2.9 Billion with Radio**

LESEA BROADCASTING
P.O. Box 12,
South Bend, IN 46624
Phone (219) 291-8200 FAX (219) 291-9043

Who We Are

LeSEA Ministries, the parent corporation of LeSEA Broadcasting, is a multi-faceted organization. It was granted its 501 (c) 3 corporation status in 1958 in the state of Indiana.

Today LeSEA Ministries owns and operates nine television stations, two radio stations, the 3,500 seat Christian Center Cathedral of Praise church in South Bend, LeSEA publishing company, and Feed The Hungry — the only worldwide relief organization which owns a C-130 transport plane.

The Need For Christian Television

Where are the moral standards of our society headed? Well, only God knows for sure. But one thing is certain — television has the ability to bring God's word to a world sadly in need of it.

Television is the most persuasive and pervasive medium of communication in existence. It has had more impact on our society and its cultural, moral and ethical values than any other vehicle known to man.

At LeSEA Broadcasting, we believe that television can uplift, educate and inspire the world. It can reach millions of people with the gospel — people who would never hear it any other way.

Where We've Been

The ministry of LeSEA (Lester Sumrall Evangelistic Association) Broadcasting began in 1932, when Dr. Lester Sumrall decided to travel the world as a missionary. In 1968 he set the stage for a worldwide broadcasting ministry with the construction of radio station WHME-FM in South Bend, Indiana.

In 1972, WHMB-TV, Channel 40 in Indianapolis, began televising the gospel to Central Indiana. WHFT-TV, Channel 45 in Miami, which was later sold to Trinity Broadcasting, followed in 1976. WHME-TV, Channel 46 in South Bend, began in 1978. In 1985, on Christmas Day, LeSEA Broadcasting launched an international shortwave radio station capable of reaching over one billion people.

1986 saw the addition of two television stations to LeSEA Broadcasting; KWHB-TV, Channel 47 in Tulsa, and KWHE-TV, Channel 14 in Honolulu. A second transmitter was added to LeSEA Broadcasting's shortwave radio station, WHRI, in 1987. In 1988, WHKE-TV, Channel 55 in Kenosha, Wisconsin signed on the air. 1989 saw the addition of a second station in the Hawaiian Islands, KWHH, Channel 14 in Hilo. In 1990, K21AG, Channel 21 in Maui, became the third LeSEA station in Hawaii, and KWHD, Channel 53 in Denver became our first station in Colorado. K21AG has been awarded an C.P. to upgrade the station to full power.

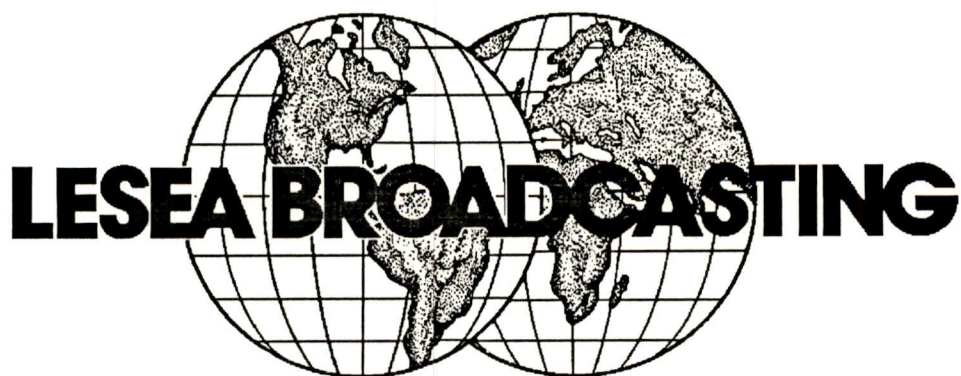
In the first part of 1991, W15AM, Channel 15 in Grand Rapids signed on the air, and currently K69EK, Channel 69 in Oklahoma City is under construction. On April 15, LeSEA Broadcasting began 24 hours-a-day broadcasting on Westar 4, transponder 17. Today LeSEA Broadcasting reaches out to over one-third of the world's population.

LESEA BROADCASTING

P.O. Box 12,

South Bend, IN 46624

Phone (219) 291-8200 FAX (219) 291-9043



TELEVISION

FULL POWER STATIONS

	Market Ranking	ADI	TSA
KWHD-TV 53 Denver, CO	19	2,561,500	4,641,600
WHMB-TV 40 Indianapolis, IN	26	2,267,800	5,158,800
KWHB-TV 47 Tulsa, OK	56	1,171,800	2,012,700
WHME-TV 46 South Bend, IN	77	836,000	2,467,800
WHKE-TV 55 Kenosha, WI	28	660,350	1,718,900
KWHE-TV 14 Honolulu, HI	NR	315,800	805,300
TOTALS		7,813,250	16,805,100

LOW POWER/REPEATER STATIONS

		CITY POPULATIONS
W15AM Grand Rapids, MI	39	183,000
K69EK Oklahoma City, OK*	40	443,172
KWHH Hilo, HI	NR	45,668
K36CT Kailua-Kona, HI**	NR	39,700
KWHM Wailuku-Maui, HI	NR	22,506
TOTAL		734,046

ADI TOTAL 8,547,296

TSA TOTAL 17,539,146

* Under construction

**Construction Permit

LESEA BROADCASTING

P.O. Box 12,

South Bend, IN 46624

Phone (219) 291-8200 FAX (219) 291-9043



RADIO

WORLD HARVEST RADIO INTERNATIONAL

The following gives the population figures based upon 1985 estimates for the ten regions listed below. The figures are not based upon the total population of these regions, but are based upon the populations of those countries which we have received qualified reception reports.

NORTH AMERICA - 343,745,000

CENTRAL AMERICA - 25,048,000

THE CARIBBEAN - 30,993,500

SOUTH AMERICA - 267,791,000

EUROPE - 381,879,000

COMMUNIST EUROPE - 118,138,000

THE MIDDLE EAST - 15,280,000

AFRICA - 363,244,000

ASIA - 1,343,195,000

OCEANIA - 22,123,000

GRAND TOTAL 2,911,436,500

** Includes only those areas of Russia in our signal.*

LESEA BROADCASTING

P.O. Box 12,

South Bend, IN 46624

Phone (219) 291-8200 FAX (219) 291-9043

LESEA BROADCASTING



Hours of Operation: 24 hours-a-day, 7 days a week

Transmitter: 3 Kilowatt

Antenna Height: 300 ft

WHME-FM 103.1

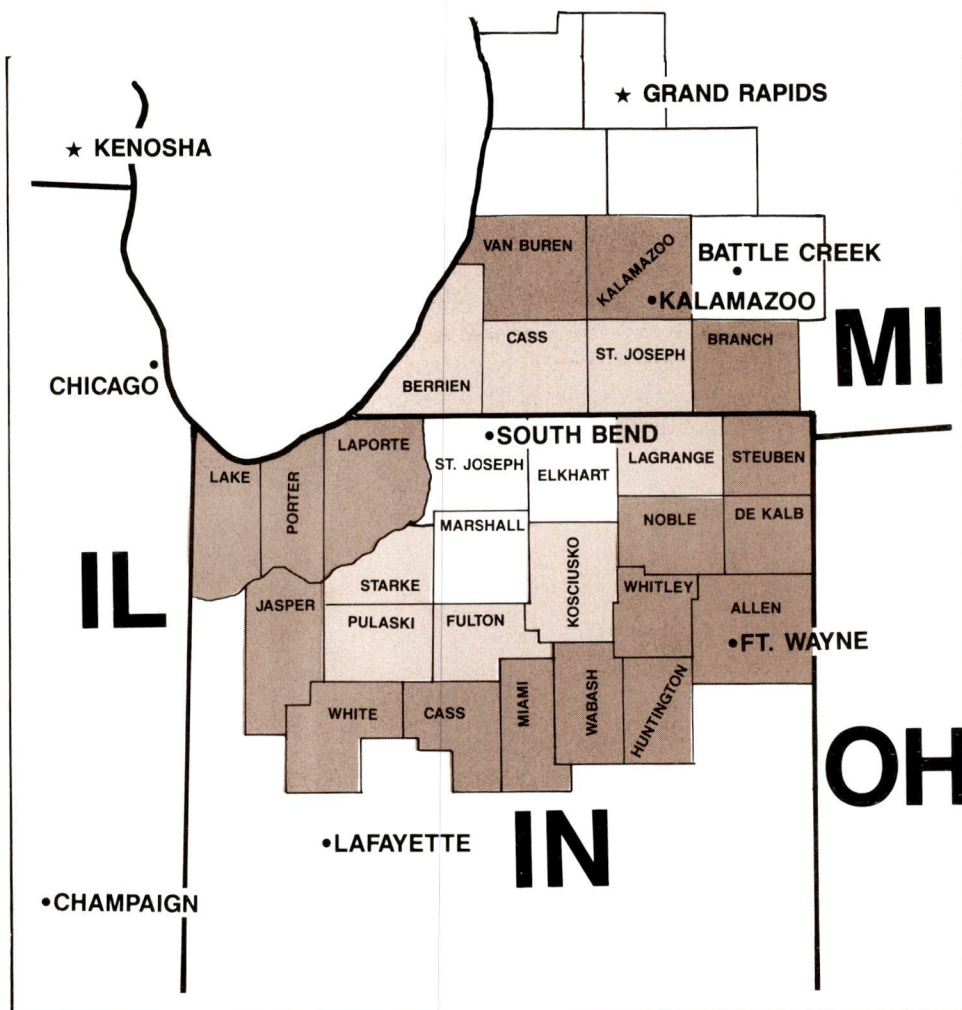
P.O. Box 12,

South Bend, IN 46624

Phone (219) 291-8200 FAX (219) 291-9043



WHME-TV46



WHME SERVICE AREA

	METRO AREA*	165,200*
	AREA OF DOMINANT INFLUENCE*	326,600*
	TOTAL SURVEY AREA*	944,800*

*TV HOUSEHOLDS

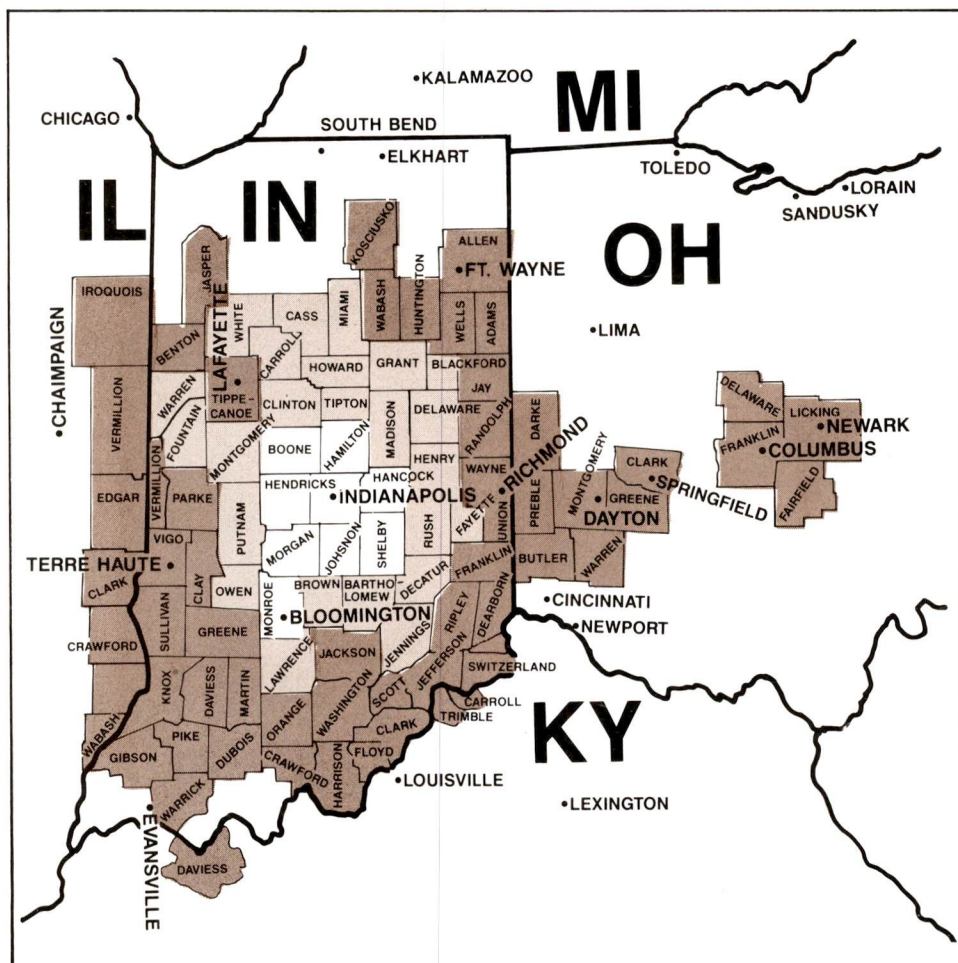
ARBITRON RANKING #77

WHME-TV 46, 61300 South Ironwood, South Bend, Indiana 46614

• Phone (219) 291-8200 • FAX (219) 291-9043



WHMB-TV 40



WHMB SERVICE AREA

	METRO AREA*	516,900*
	AREA OF DOMINANT INFLUENCE*	885,300*
	TOTAL SURVEY AREA*	2,018,300*

*TV HOUSEHOLDS

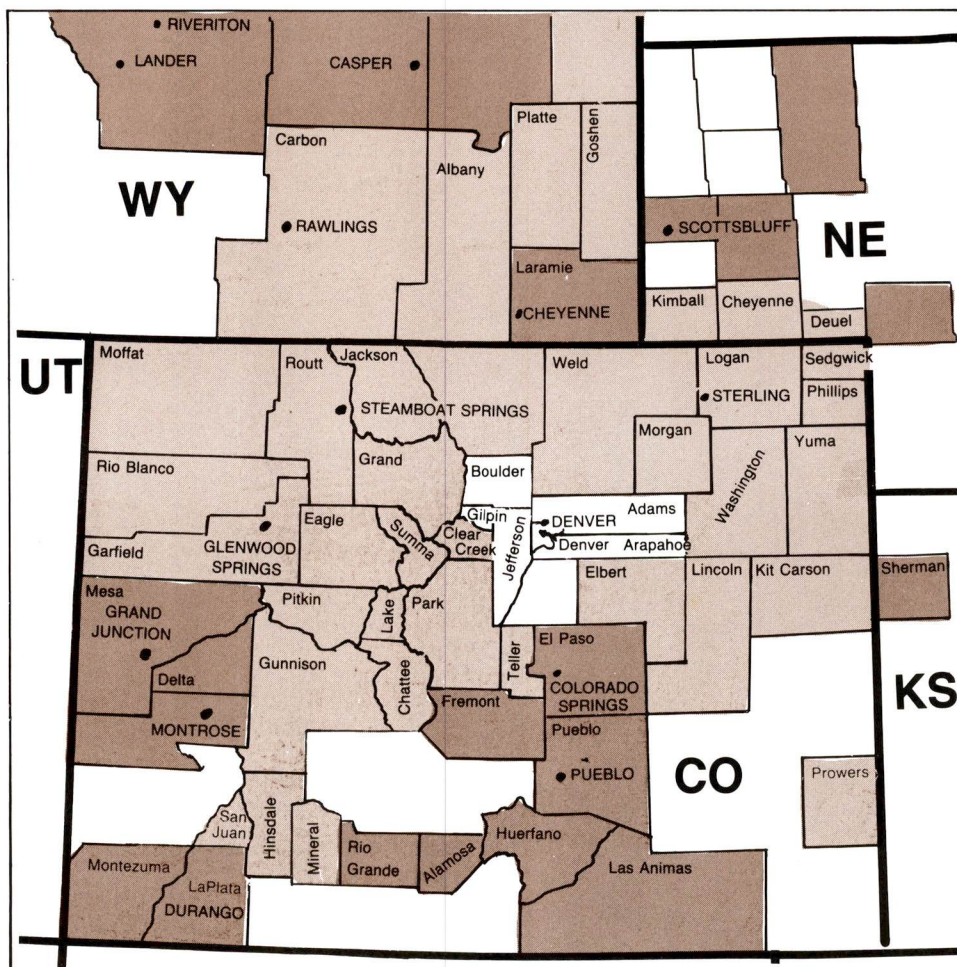
ARBITRON RANKING #26

WHMB-TV 40, 10511 Greenfield Avenue, Noblesville, Indiana 46060

• Phone (317) 773-5050 • FAX (317) 776-4051



KWHD-TV53



KWHD SERVICE AREA

	METRO AREA*	773,700*
	AREA OF DOMINANT INFLUENCE*	1,066,400*
	TOTAL SURVEY AREA*	1,889,500*

*TV HOUSEHOLDS

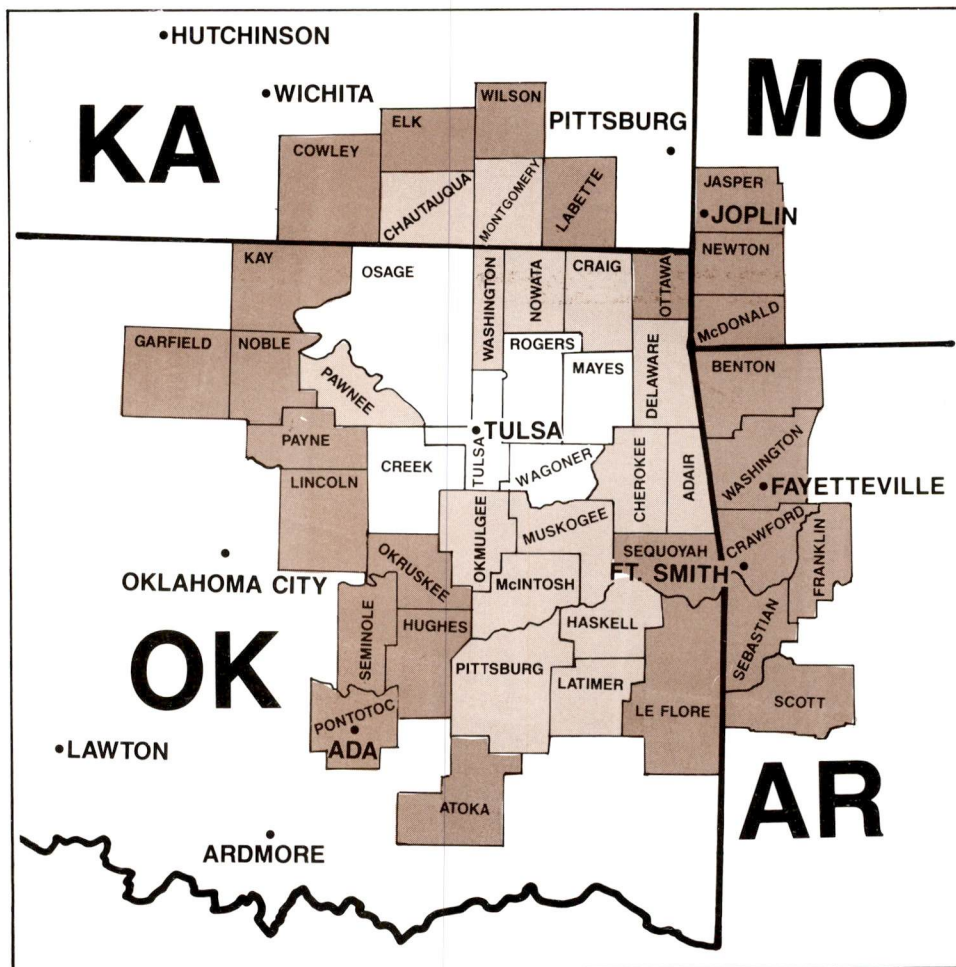
ARBITRON RANKING # 19

KWHD-TV 53, P.O. Box 5321, Englewood, Colorado 80155

• Phone (303) 646-0870 • FAX (303) 425-9098



KWHB-TV 47



KWHB SERVICE AREA

	METRO AREA*	309,200*
	AREA OF DOMINANT INFLUENCE*	476,000*
	TOTAL SURVEY AREA*	809,600*

*TV HOUSEHOLDS

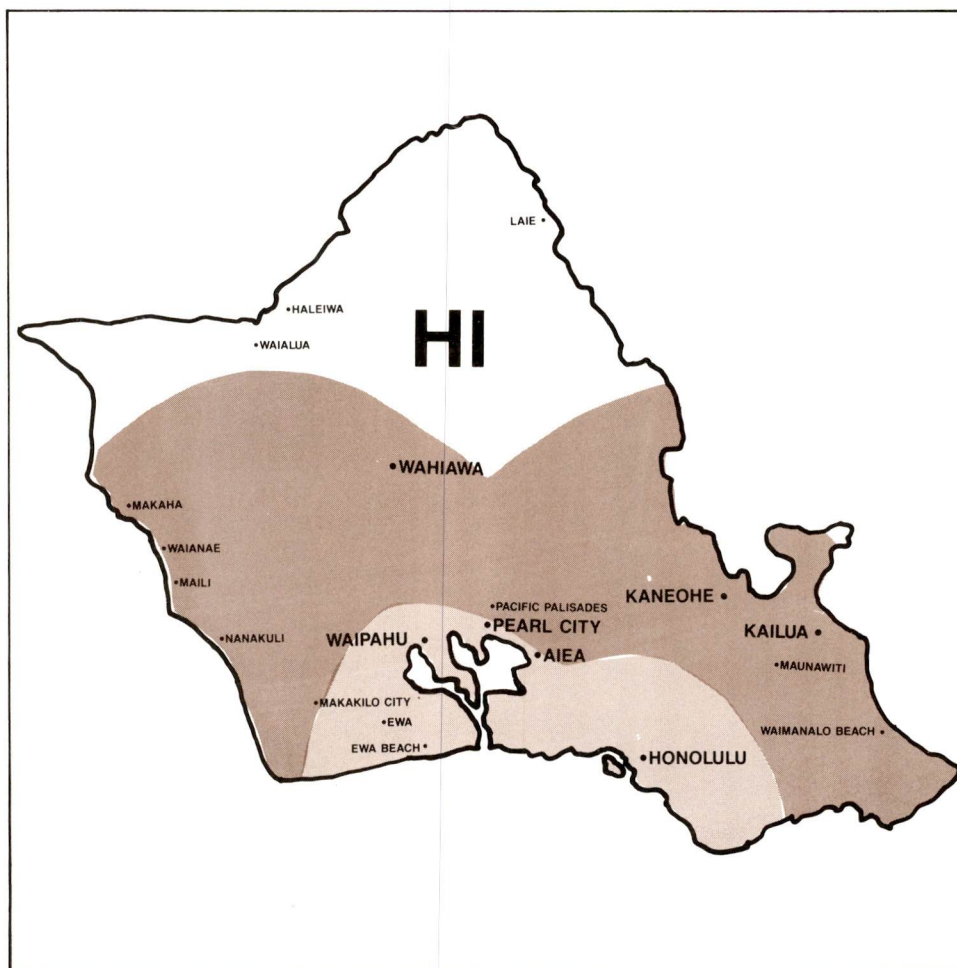
ARBITRON RANKING #56

KWHB-TV 47, 11414 East 58th Street, Tulsa, Oklahoma 74146-9901

• Phone (918) 250-9402 • FAX (918) 254-5614



KWHE-TV 14



KWHE SERVICE AREA

	METRO AREA (households)	275,000
	AREA OF DOMINANT INFLUENCE	802,300
	VISITORS PER YEAR	4,880,000

DUE TO HAWAII'S SITUATION, ARBITRON DOES NOT RANK HONOLULU

KWHE-TV 14, 1188 Bishop Street, Suite # 502, Honolulu, Hawaii 96813

• Phone (808) 538-1414 • FAX (808) 526-0326



WHKE-TV55



WHKE SERVICE AREA

METRO AREA	444,678
AREA OF DOMINANT INFLUENCE	660,354
TOTAL SURVEY AREA	1,718,904

WHKE-TV-55, 4300-43d Avenue, Kenosha, Wisconsin
 • Phone (414) 657-9453 • FAX (414) 656-7664

A BRIEF HISTORY

OF

PROBLEMS WITH CABLE COMPANIES

LESEA BROADCASTING

SEPTEMBER 1991

INDIANAPOLIS, INDIANA

LeSEA Broadcasting has owned and operated WHMB Channel 40 since 1972. We are now the only locally owned and operated station in Indianapolis. WHMB has been on all area cable systems since their inception.

In the fall of 1988 we received a call from the manager of the Comcast system in Indianapolis advising us that they were considering dropping us from the system as a result of a survey conducted of the system subscribers. We went on the air with this announcement the next day and so many people called in that the manager called us stating that we would be removed from the system without further notice if we continued to ask people to call. We consented. After further negotiations it was clear that the decision had already been made by the system. We were removed from the system October 1, 1988. We were later told that a survey identified us as the station to drop.

We finally received a copy of the survey and found that we were the tenth choice (of the people surveyed) for stations to be dropped, however, we were the lowest rated broadcast station. The other nine channels were satellite delivered channels with MTV rated as the number one channel to be dropped followed by Home Shopping. One of the questions regarding our station actually queried whether the subscriber wished to see "Great hit movies such as Gone With the Wind, or religious teaching" (Turner Network television does not run "Gone With the Wind" all the time just as we do not have religious teaching on all of the time).

We filed suit against the system and were supported by the city itself which passed several proclamations regarding our being dropped (however powerless). In early 1989 we dropped the suit because it had been passed on to Federal Court where it had no standing.

Under the 1984 Cable act we requested a lease access channel. We negotiated a channel and are currently on the system on a technically poor channel (the fifth different channel in five years) and are paying \$13,300 per month. This change has caused a station that was breaking even in 1988 to lose money in 1989 and 1990.

We have been notified of two small systems dropping our station in small towns near Indianapolis. These TCI systems stated the reason for dropping us was the result of a survey taken, asking people if they wanted a religious station from Indianapolis or a station more than 100 miles away that carries all Purdue University sports (and is a duplicated network affiliate).

Beginning June 3rd we were dropped from an additional five small systems owned by TCI, to make room for TCI's owned movie channel, Encore. We are significantly viewed in most of the central Indiana counties.

TULSA, OKLAHOMA

LeSEA Broadcasting has owned and operated KWHB Channel 47 since July 1, 1986. The station signed on in 1985 just before the 1984 cable de-regulation took effect and the ruling regarding Quincy vs Turner. We were on 13 cable systems in the market until last year, and we are now on more than 100 systems with a promise of more.

Tulsa Cable is more than 60% of the total cable homes in the market and Tulsa County is more than 70% cabled, however, KWHB TV has never been on Tulsa Cable. KWHB is significantly viewed in the market and Tulsa Cable feels that we are in competition with their own religious channel.

We have been told that our programming is of no value, nobody cares or watches, yet we have consistently proven ourselves to the system. We have been told that there is no space on the system, yet in the past four years over ten new basic channels and three new premium channels have been added.

We have lost in excess of \$700,000 per year in the operation of KWHB and have seen the appraised value of the station deteriorate by over one million dollars over the last four years. We have inquired about a lease access channel and have been told it would be available, however, we have been unable to pursue this due to the current financial status of the station, which will not tolerate further expense.

We have attempted to sell KWHB, unsuccessfully, because we have no cable carriage on Tulsa Cable. We have not been listed in TV Guide for the same reason and we have been repeatedly told that until we fully cover the cable market we would not be carried (we are listed in both local daily newspapers).

We recently completed a deal, whereby, Channel 47 in Tulsa will be on cable (for the first time) for only two and a half hours Monday through Friday. The cable system operates several channels as local origination and needs children's programming to highlight their locally produced kids club program ("Uncle Zeb"). They decided that the least expensive route would be to utilize our children's programming from 3:00 p.m. to 4:00 p.m. and again from 5:00 p.m. to 6:30 p.m. Specifically, the cable system did not want any religion (due to their own full time channel of religion which is operated as a local station), nor any sports (again due to their own locally produced high school sports on what used to be a local access channel, now operated closer to a local independent station). We have found ourselves competing with Tulsa Cable for Oklahoma University and Tulsa University events.

Tulsa Cable benefits directly from 20 channels out of the 42 on their system, either from the sale of program or advertising airtime, pay-per-view, premium channels or a "corporate" channel owned fully or in part by TCI.

KENOSHA, WISCONSIN

LeSEA Broadcasting the only television station in Kenosha, we have been on the air since June 1989. Kenosha is equidistant from Chicago and Milwaukee. We produce several local programs in Kenosha and have invested over two million dollars in the station.

To date we are not on any cable system out of one hundred possible. The local manager in Kenosha (a Jones Intercable system) told our station manager in Kenosha that "Hell will freeze over before your station is on my cable system" (This was in response to calls from local people regarding the placement of our station on the system due to local programming, such as, the only morning local news program.

We are in competition with the cable company's local origination channel (producing local sports). This has been a reason for not considering our station.

During a discussion with Jones Intercable corporate officials we were told that our station in Kenosha "did not fit the profile of what Jones wishes to carry on their system." TV Guide has chosen not to carry our program schedule because we are not on the cable system.

We are in process of trying to sell this station and can not, due to lack of cable carriage.

HONOLULU, HAWAII

LeSEA Broadcasting has operated KWHE Channel 14 in Honolulu since November 1986. KWHE is on one cable system full time in the suburb of Hawaii Kai. The system is owned by Chronicle Cable we are on the air only 12 hours per day on the major system, Oceanic Cable (owned and operated by ATC, Time Warner), that covers the rest of Oahu (Metro Honolulu). This system is listed as having at least 211,000 households.

As you may be aware, Honolulu, due to it's terrain, is possibly one of the highest percentage cable penetration cities in our country. Many communities have no television except for cable, with penetration in those areas over 90%.

We were on the air for two years before we were carried at all, and we now share a channel with another station. We are on from midnight to noon seven days per week. We are the only station not carried for their full program schedule (the station we share the channel with is broadcasting only from noon to 11:00 p.m.). We are the only station not on Prime Time.

We have committed in excess of three million dollars to this station so far and continue to lose money on operations every day. We do have a commitment from Oceanic Cable to possibly be added in the next few years.

HILO, HAWAII

LeSEA Broadcasting added the Hilo station in October 1989. This is a full service license with a provision to be able to be a satellite of our Honolulu station.

At first, we received a warm welcome from the Jones Spacelink system until they discovered our station was a religious one. All of a sudden we were no longer welcome on the system and we would not be included. Much of the rhetoric on this system is the same as Kenosha, Wisconsin. We also discussed this system with the corporate people in Denver, only to be told that our station would not be considered unless it produced half of its program schedule locally! The local newspaper will not carry our program schedule until we are on cable.

Out of six Honolulu stations who have satellites in Hilo, we are the only one not carried. The system has several empty channels, however, we were told that they were being reserved for future use as "you never know what new satellite service will happen, and, we wouldn't want to take you off the system as people might start to like your station."

WAIKULU (MAUI), HAWAII

LeSEA Broadcasting purchased its low power station from King Broadcasting. When we were in the process of buying the station it was on the Chronicle Cable system there. When King moved to a new full power station, the system dropped the low power station we were in the process of buying and since then we have had no luck with the system despite there being an open channel. It is being reserved for a station in Honolulu that does not have a satellite in the area.

We recently were able to receive a full service construction permit for this channel and are in the process of upgrading this station from low power to full power.

DENVER, COLORADO

LeSEA Broadcasting signed on this station July 1, 1990. We have discussed cable carriage with all cable systems in the Denver market only to be told that no channels are available now nor would there be in the foreseeable future.

The bottom line on cable for LeSEA Broadcasting is that cable is running our business and is controlling our destiny. Each station we own is unique in its story and each station would or should qualify under different provisions of earlier versions of must carry rules. We operate five stations that have never been on a cable system. Even where we qualify under old rules or the interim rules, we are not carried due to local bias of the local manager.

We are not asking for a free hand out, we can live with a programming requirement or a rating threshold, we cannot live with the arbitrary decisions of our competition.

WE NEED CABLE REREGULATION, WE NEED IT NOW.



STAN STEPHENS
GOVERNOR

State of Montana
Office of the Governor
Helena, Montana 59620
406-444-3111

AC HAS SEEN

RECEIVED

SEP 16 1991

September 10, 1991

Mr. Andy Card
Executive Assistant to the President
The White House
Washington, D.C. 20004

Dear Andy:

I very much appreciated the opportunity to visit with you, Governor Sununu and Lanny Griffith concerning the Tongue River Dam in Eastern Montana.

Karen Barclay, our Director of the Department of Natural Resources and Conservation, will be providing you the additional support information you requested.

Thanks to your assistance, and that of Governor Sununu, I am confident we can resolve this matter to the satisfaction of all parties.

Best wishes,


STAN STEPHENS
Governor

cc: Karen Barclay

THE WHITE HOUSE

WASHINGTON

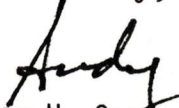
October 1, 1991

Dear Ken:

I'm a little behind in my mail. Sorry not to get back to you sooner regarding your invitation to President Bush to participate in a repeat performance of "Sketches of War" on November 11. It sounds like a great event, and I've made sure the President's schedulers are aware of your request. You should hear back from them very soon.

I hope everything is going well at the Shelter. Please give my best regards to everyone.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Keep in touch.

Mr. Ken Smith
Director
New England Shelter for
Homeless Veterans
17 Court Street
Boston, Massachusetts 02108

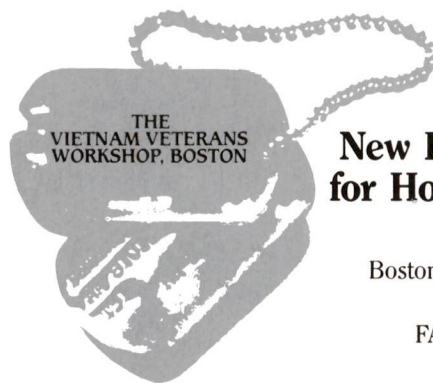
THE WHITE HOUSE
WASHINGTON

Date: October 1, 1991

TO: Kathy Super

FROM: ANDY CARD

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI



New England Shelter for Homeless Veterans

17 Court Street
Boston, Massachusetts 02108
(617) 248-9400
FAX (617) 248-0958

August 23, 1991

President George Bush
The White House
Washington D.C. 20500

Dear Mr. President,

I am writing to you as your one-hundred and forty-second "Point of Light" to ask your participation in an event which may save hundreds of lives. As you are aware, up to 30% of all homeless people nationally are Veterans, many of the Vietnam Era. Our organization has already been recognized for opening a shelter designed to bring these Veterans back into society and return to them the lives that were once full of promise.

Enclosed for your review are materials from a benefit conducted in October 1988, and produced by the Vietnam Veterans Workshop, titled "Sketches of War". It was an evening of theater and songs about soldiers and war. Many Hollywood stars attended, as did twenty Medal of Honor recipients. The evening was a tremendous success...resulting in the establishment of the New England Shelter for Homeless Veterans.

On November 11th of this year, as our Nation celebrates Veterans Day, we are producing a repeat performance of "Sketches of War". We are hoping you will consider participating in this event by reading Abraham Lincoln's Second Inaugural Address. As you can see from the attached text, Lincoln's words are still appropriate today showing how a President must deal with the horrors of war and the importance of our Veterans and the vital role they have played throughout the history of our country.

President Bush
August 23, 1991
Page 2.

From one Veteran to another, the Marines have a saying, "Never leave your wounded on the battlefield". These Veterans are our responsibility. Your appearance in Boston on Veteran's Day will show your support for each and every soldier who has sacrificed for our country. Many of these Veterans still roam the streets of this country, simply looking to Come Home. Please help us welcome them back by joining us on November 11th.

God Bless The Warriors,

A handwritten signature in dark ink, appearing to read "Ken Smith", written in a cursive style.

Ken Smith

cc: Governor Weld
Lt. Gov. Cellucci
Leon Lombardi
Enclosures