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2025-0373-S

FOIA Number:
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FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-010

Folder Title:
Correspondence--N

Stack:

G

Row:

15

Section:

21

Shelf:

7

Position:

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Note	Handwritten note, Re: Recommendation of person seeking reference for job application. (1 pp.)	n.d.	(b)(6)	
02. Letter	Sally Novetske to Ron, Re: Recommendation for person seeking reference for job application. (2 pp.)	07/06/91	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--N

Pinksheet Number: RML16152
OA/ID Number: 04884-010
Date Closed: 4/1/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

THE WHITE HOUSE

WASHINGTON

December 2, 1991

Dear ^{Lawrence} Lawrence:

I received your letter of November 22 and have forwarded Mr. Firestone's request to the President's and Vice President's schedulers. Thanks for passing his letter along.

All the best to you and your family for a happy holiday season. Keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Lawrence P. Novak
Treasurer of the Republican
Party of Massachusetts
13 Linnea Avenue
Brockton, Massachusetts 02401

THE WHITE HOUSE
WASHINGTON

DATE: Dec. 2, 1991

TO: Kathy Super
Cece Kremer

FROM: **ANDY CARD**

For appropriate action.

Thanks.



LAWRENCE P. NOVAK, Esq.

**Treasurer
Massachusetts Republican
Party**

(508) 588-6484

13 Linnea Avenue, Brockton, Massachusetts 02401

RECEIVED
NOV 2 1991

November 22, 1991

Andrew Card
Deputy Chief of Staff
White House
Washington DC

Dear Andy:

Enclosed please find a fax from Paul Firestone's office at Reebok. The fax is self explanatory.

They are looking to meet with the Vice President or President on December 11, 1991. He is a member of the Bush Finance Committee in Massachusetts.

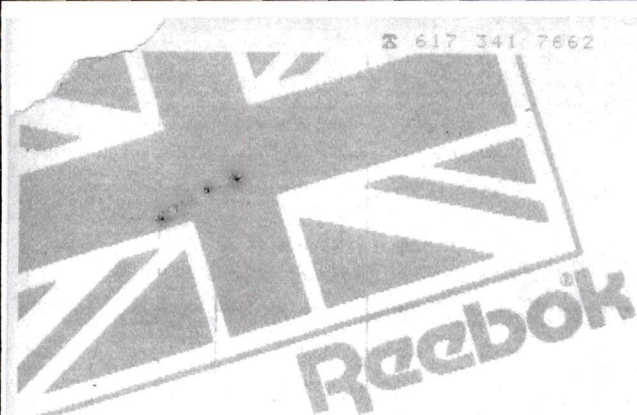
They are giving out Human Rights awards and former President Carter is going to attend the ceremony. They would like a picture opportunity for the winners with the Vice President or President.

If you would contact the foundation directly, I would be very appreciative.

Sincerely yours,

Lawrence P. Novak
Treasurer of the Republican
Party for Massachusetts

/nlgm



MEMO TO: LARRY NOVAK, ESQ.

FROM: DOUG CAHN, DIRECTOR - HUMAN RIGHTS AWARD WINNERS

DATE: OCTOBER 29, 1991

RE: 1991 REEBOK HUMAN RIGHTS AWARD WINNERS

I enjoyed speaking with you on the phone yesterday. As we discussed, for the last three years Reebok has funded several programs designed to raise awareness on international human rights, highlighted by the annual Reebok Human Rights Award Ceremony each December. Reebok gives \$100,000 annually to organizations designated by the award winners to further their work. This unique corporate giving program has provide needed support and recognition for these impressive young people.

The Reebok Human Rights Award will be presented this year at a ceremony to take place at the Park Plaza Castle in Boston from 9:30 a.m. - Noon on Tuesday, December 10th. I will see that you receive an invitation and I certainly hope you can come.

Since we believe that the Award winners deserve the widest possible recognition and support for their work, this year's award winners will travel to Washington, D.C. late on December 10th and be there through December 11th to meet with the appropriate officials. I believe it would be enormously beneficial to the work of these young people, and serve as an example of the President's efforts to promote volunteerism, to meet briefly with them.

Let me assure you, The Reebok Human Rights Award Advisory Board, which includes former President Jimmy Carter, Lenny Zakim of the Anti-Defamation League, Michael Posner with the Lawyers Committee on Human Rights, and others, have chosen this year's winners after careful review and found them to be remarkable examples of the contribution young people around the globe can make to improving the plight of their communities.

I am enclosing some information about the award and this year's winners - although the information is not yet public information - so that you can judge the caliber of the winners and the Reebok program.

I am delighted that you will forward this information to the President and the Vice President's offices and look forward to working with you on this and other matters in the future.

BUSH LIBRARY PHOTOCOPY - PRESERVATION



Reebok Human Rights Award

REEBOK HUMAN RIGHTS AWARD

The purpose of the Reebok Human Rights Award is to shine a positive, international light on the awardees and to support their work in the field of human rights.

The Reebok Human Rights Award seeks to honor individuals who, early in their lives and against great odds, have significantly raised awareness of human rights and exercised freedom of expression.

The award criteria are:

- Award recipients must be under 30 years of age.
- Individuals of all races, creeds, religions, and citizenships, living anywhere in the world are eligible. The award is divided between national and international recipients.
- The awardees cannot advocate violence or belong to an organization that has, or previously had, a history of violence.
- A \$125,000 award is shared by the recipients. In support of their work, the funds are given to their nominating human rights organization.
- The award seeks to assist individuals who can productively absorb the funding and for whom receipt of the award poses no catastrophic risk.

The nominees' qualifications are validated by a nominator or advisor and four other references. The references can be individual testimonials or news accounts.

The Reebok Human Rights Award Board of Advisors meets annually to review nominations and select recipients.

###

CHRISTOPHER J. NEEDELS
12305 VALLEY VIEW DRIVE
NOKESVILLE, VIRGINIA 22123
(703) 594-2706

CAREER
HISTORY

Nineteen years experience in decision making, personnel and resource management, operations research/systems analysis, and public relations. A career characterized by critical assignments, extraordinary challenges, rapid advancement, and documented success.

Currently serving in the Executive Office of the President as advisor on national security strategy and policy.

EXECUTIVE
MANAGEMENT

As Director of International Programs for the National Security Council at the White House, directed the fourteen month senior level review of the process and structure with which the U.S. government assists developing countries prevent and resolve internal violent conflict. Prepared interdepartmental report to the President which called for increased emphasis on economic development, U.S. private sector investment, and preservation of the environment.

Concurrently coordinated and integrated activities of the Departments of State, Defense and Justice, and the Intelligence Community in countering terrorism domestically and abroad.

NEGOTIATION
AND
MEDIATION

During a two year period, resolved differences between federal agencies through extensive negotiation and mediation on organizational and policy issues important to national security. Addressed contentious issues of conflicting and redundant roles and functions of Executive Branch departments, which resulted in improved coordination and enhanced unity of effort.

Negotiated with senior foreign government officials from the Soviet Union, United Kingdom, Sweden, and the Economic Summit Seven member countries on bilateral and multilateral security issues. Negotiated enhanced joint cooperation in information sharing on terrorist threats, and initiated counterterrorism cooperation between the United States and the Soviet Union in cases involving civil aviation.

ORGANIZATIONAL
MANAGEMENT
AND
PROBLEM SOLVING

Rebuilt a national level organization racked by scandal and international notoriety. The one year effort resulted in established budgeting and accounting procedures, documented ownership of \$17 million worth of equipment, a viable administration and personnel system, and a standardized training program. Consulted with attorneys, Administration officials, and members of Congress in order to build the legal foundation and political base necessary to continue operation.

OPERATIONS
RESEARCH/
SYSTEMS
ANALYSIS

Developed a methodology for conducting resource trade-off analyses among high cost, dissimilar hardware systems. The series of interrelated algorithms permitted decision makers to examine the predicted combined effectiveness of multiple programs resulting from incremental changes in each. For example, the methodology provided insights into relationships between a twenty-four ton crane at the seaport and effectiveness of an artillery piece on the battlefield. The methodology was accepted by the Department of the Army as a macro-analytical tool for assisting senior officials with multi-billion dollar acquisition decisions.

Conducted cost and operational effectiveness analyses of two major weapon systems programs of the Department of Defense which ultimately contributed to the procurement of the most cost-effective systems -- the Army's M-1 Abrams Main Battle Tank and the M-2 Bradley Fighting Vehicle.

COMPUTER
SYSTEMS
AND
INFORMATION
MANAGEMENT

As executive director for two years of a computer simulation model improvement program, led an analytical effort which resulted in a nation-wide interconnected hierarchy of models which capitalized on new hardware and software technologies while simultaneously reducing needless and expensive redundancies at remote locations.

Pioneered artificial terrain generation for combat simulations. Methodology became basis for major Army computer models.

FINANCIAL
MANAGEMENT

Six years as chairman of the finance and budget committee and vice president of a national non-profit 18,000 member organization. Transformed a pro-forma, legally required bookkeeping process into a responsive budgeting and accounting system for an annual operating budget of \$600,000. In the first year identified \$200,000 of waste in equipment and projects, which led to enhanced service to dues paying members, improved benefits for employees, and cancelation of planned dues increase.

PUBLIC RELATIONS
AND
MARKETING

Frequent speaker at public and private fora on international security affairs, economic development, and global environmental issues.

Led a sixty person, \$2 million annual budget, public relations organization for the Department of Defense which operated throughout the United States, Latin America, and Europe.

EDUCATION

Georgetown University Center for Strategic and International Studies, Fellowship
Navy Postgraduate School, M.S. (Operations Research)
U.S. Military Academy, B.S.

THE WHITE HOUSE
WASHINGTON

Date: 12/2/91

TO: *File*

FROM: ANDY CARD *Andy*

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

I met w/ Chris 12/2. He would like to be considered for a commissioned slot on the domestic side — next 9 months.



CHRISTOPHER J. NEEDLES
DIRECTOR OF INTERNATIONAL PROGRAMS
NATIONAL SECURITY COUNCIL

THE WHITE HOUSE
WASHINGTON, D. C. 20506

(202) 395-3736

HILL AND KNOWLTON

Hill and Knowlton, Inc.
International Public Relations Counsel
800 South Street
Waltham, Massachusetts 02154
(617) 894-3100 FAX (617) 893-2420

John A. Norris, J.D., M.B.A.
Corporate Executive Vice President
Health Sciences Consulting Group Director
Worldwide

November 25, 1991

Mr. Andrew Card
Deputy Chief of Staff
The White House
Washington, DC

Dear Mr. Card:

Health care issues, although always of interest to the American people, have become increasingly important elements of the national agenda over the past several months. The fact that the "Health Care Crisis," as it has been dubbed, has recently received disproportionate attention in the media has created several important broadly held misperceptions, including the alleged "fact" that most Americans want National Health Insurance. They do not. Polling research has shown that what they actually want is access to a system that can care effectively for their and their loved ones' health needs -- at a fair price to themselves and to their employers.

As an Executive Vice President of a worldwide consulting firm representing many of the Fortune 500 companies, including major pharmaceutical manufacturers, I have strong concerns about the direction in which the Administration determines it is most appropriate to take health policy and the aggressiveness and sensitivity with which it is approached. My concerns lie with the critical importance of the nature and timing of future efforts to manage a system that currently spends more per capita on health than any other country and with how resources will be allocated or, in some cases, reallocated.

It is clear to me that the number of non-Administration proposals for health care reform now circulating will compel the Administration to take a definitive position on systemic reform early next year. This position will, likely, be translated into "the" party plank on healthcare reform through the election and, if the results of the recent Pennsylvania special election tell us anything, may serve as a focal point for many voters.

In my own area, food and drug activities, the FDA has in some ways been more responsive to the needs of the American public, approving new drugs at a pace that presently exceeds the pace of many periods during the past 10 years. However, it seems that the FDA is still responding first to the squeakiest wheel, however that becomes redefined from week to week and month to month. The true measure of reform will be, once the dust has settled, whether the FDA can maintain a high level of review while sustaining ongoing review of currently marketed drugs for new uses and other important agency activities.

Hill and Knowlton and our clients, like many other American companies, are in what might be considered a paradoxical position. On the one hand, we share the same corporate concerns as every other major employer over the rising cost of health benefits and the fact that workers must be asked to shoulder an increasing portion of that burden; while on the other hand, we are concerned that misguided efforts to manage the system may impact on the ability of America's healthcare companies to aggressively pursue in the future the same kinds of research and development programs that have resulted in literally hundreds of major medical advances during this century.

For example, one current Congressional initiative would have us take the tack of penalizing the most vulnerable, but also the most productive, segment of the health care system, pharmaceutical manufacturers, by seeking to withdraw tax benefits that had been enacted, and are used, to create jobs and stimulate R&D investment. Furthermore, some are seeking to create a pharmaceutical pricing board that would, if left to its

Mr. Andrew Card
Deputy Chief of Staff
November 25, 1991

2

own devices, reduce the incentive for pharmaceutical research and development to the point of endangering a robust and vital industry.

The Congressional Office of Technology Assessment (COTA) report on the costs of pharmaceutical research and development, now in its final stages of preparation, indicates that the profitability of leading pharmaceutical manufacturers is in line with other manufacturing and marketing organizations, contrary to conclusions reached by other public organizations. We believe the COTA report is closer to the truth in this case.

System realignments that result in forcing the inequitable streamlining or abandonment of research and development programs are not acceptable from a public health viewpoint and may result in the loss to our overseas competitors of one of the last great American success stories, pharmaceutical and biotechnology product development.

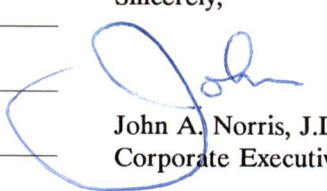
In the area of FDA reform, I applaud the recent action by the Council on Competitiveness to take action in an area where so many others have simply not been decisive enough. I wholeheartedly support the reforms that the Council has formulated and I am glad to see that FDA has already announced plans to implement some of those reforms next year. It is in everyone's best interests to increase the efficiency and speed of the new drug review process.

As a former Deputy Commissioner and Chief Operating Officer of FDA, I can attest to the fact that regulatory reform proposals are not readily translated into action without support from key players in government. I believe that further Council action may be needed to continue to move FDA reform in a direction that achieves the greatest good for the American people: (1) approving more high quality new drugs (or new uses) sooner and at less cost per review to FDA and to applicants, (2) improving the quality and quantity of communication of health information to the public, and (3) achieving regulatory harmony with the EC and Japan in order to hasten the introduction of drugs developed overseas into the US market, and visa versa, whenever and wherever appropriate.

Clearly, whatever ones "politics", a more "user-friendly" system will permit new chemical entities to reach the marketplace more quickly and will encourage research-based pharmaceutical manufacturers to explore and create new drugs and biologicals and new uses for existing products.

Harold Silverman and I look forward to meeting with you to discuss these and other relevant health care issues on Tuesday at 11:00AM. We are especially looking forward to learning from you the Administration's and your personal insights and views on these important topics.

Sincerely,



John A. Norris, J.D., M.B.A.
Corporate Executive Vice President

THE WHITE HOUSE

11-1-91

John -

It was great to see
you when you were in
Washington.

Keep in touch.

Andy Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

John A. Norris
Hill and Knowlton
800 South Street
Waltham, Massachusetts
02154

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Note	Handwritten note, Re: Recommendation of person seeking reference for job application. (1 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--N

Date Closed: 4/1/2025	OA/ID Number: 04884-010
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

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02. Letter	Sally Novetske to Ron, Re: Recommendation for person seeking reference for job application. (2 pp.)	07/06/91	(b)(6)	

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AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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NATIONAL SECURITY COUNCIL

July 29, 1991

MEMORANDUM FOR ANDREW H. CARD, JR.

After two and one half years as a director on the NSC staff, I desire to move up within the Administration, particularly on the White House Staff. General Scowcroft has offered me his support should I find an opening.

Can I discuss this with you, at your convenience? I have informed your secretary that I can be in your office on very short notice, if you have a free moment.


Christopher J. Needels
Director of International
Programs

CHRISTOPHER J. NEEDELS
12305 VALLEY VIEW DRIVE
NOKESVILLE, VIRGINIA 22123
(703) 594-2706

CAREER
HISTORY

Nineteen years experience in decision making, personnel and resource management, operations research/systems analysis, and public relations. A career characterized by critical assignments, extraordinary challenges, rapid advancement, and documented success.

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Concurrently coordinated and integrated activities of the Departments of State, Defense and Justice, and the Intelligence Community in countering terrorism domestically and abroad.

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AND
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During a two year period, resolved major disputes between federal agencies through extensive negotiation and mediation on organizational and policy issues important to national security. Addressed contentious issues of conflicting and redundant roles and functions of Executive Branch departments, which resulted in improved coordination, reduced manpower requirements, and enhanced unity of effort.

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AND
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PUBLIC RELATIONS
AND
MARKETING

Frequent speaker at public and private fora on international security affairs, economic development, and global environmental issues.

Led a sixty person, \$2 million annual budget public relations and marketing organization which operated throughout the United States, Latin America, and Europe.

EDUCATION

Georgetown University Center for Strategic and International Studies, Fellowship
Navy Postgraduate School, M.S. (Operations Research)
U.S. Military Academy, B.S.

THE WHITE HOUSE

WASHINGTON

September 6, 1991

Dear Congressman Neal:

Please forgive the delay in getting these photos back to you for your constituents, George Dickerman and Greg Sherry. It's been a hectic summer.

President Bush was happy to sign the photos for Messrs. Dickerman and Sherry. They come with his thanks and kind regards.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

The Honorable Richard E. Neal
House of Representatives
Washington, D.C. 20515



HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

*To Mary Ingala
6/24*

RICHARD E. NEAL
SECOND DISTRICT
MASSACHUSETTS

June 12, 1991

Dear Andy:

I am writing this note to ask you for a favor. The president of Spalding, George Dickerman, has sent me two photographs of President Bush shooting a basketball at a recent White House ceremony (see enclosed). As you can see, the word "Spalding" is clearly visible on the ball. As a result, George Dickerman would like the President to sign both pictures.

I realize that this is a minor request, but it would mean a great deal to both George and me. If possible, the signatures should read:

1. To George Dickerman
2. To Greg Sherry

and then be returned to my office here in Washington. I would greatly appreciate your help in this matter.

With best regards,

Sincerely,

RICHARD E. NEAL
Member of Congress

The Honorable Andrew H. Card, Jr.
Assistant to the President &
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue N.W.
Washington, D.C. 20500

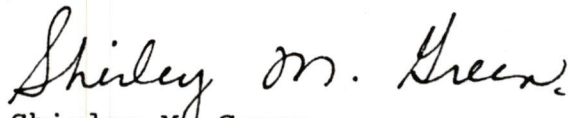
THE WHITE HOUSE

WASHINGTON

I am pleased to enclose a signed photograph from President Bush. The President appreciates this opportunity for him to express his regards.

Please be aware that the White House has long-standing guidelines governing the use of photos signed by the President. We ask that it be used only for the specific purpose for which it was requested. Under no circumstances is the photo to be altered, used for recruiting, reproduced for fundraising solicitations or Annual Reports, represented as an endorsement, used for advertising, or for any other purpose without the written consent of the White House.

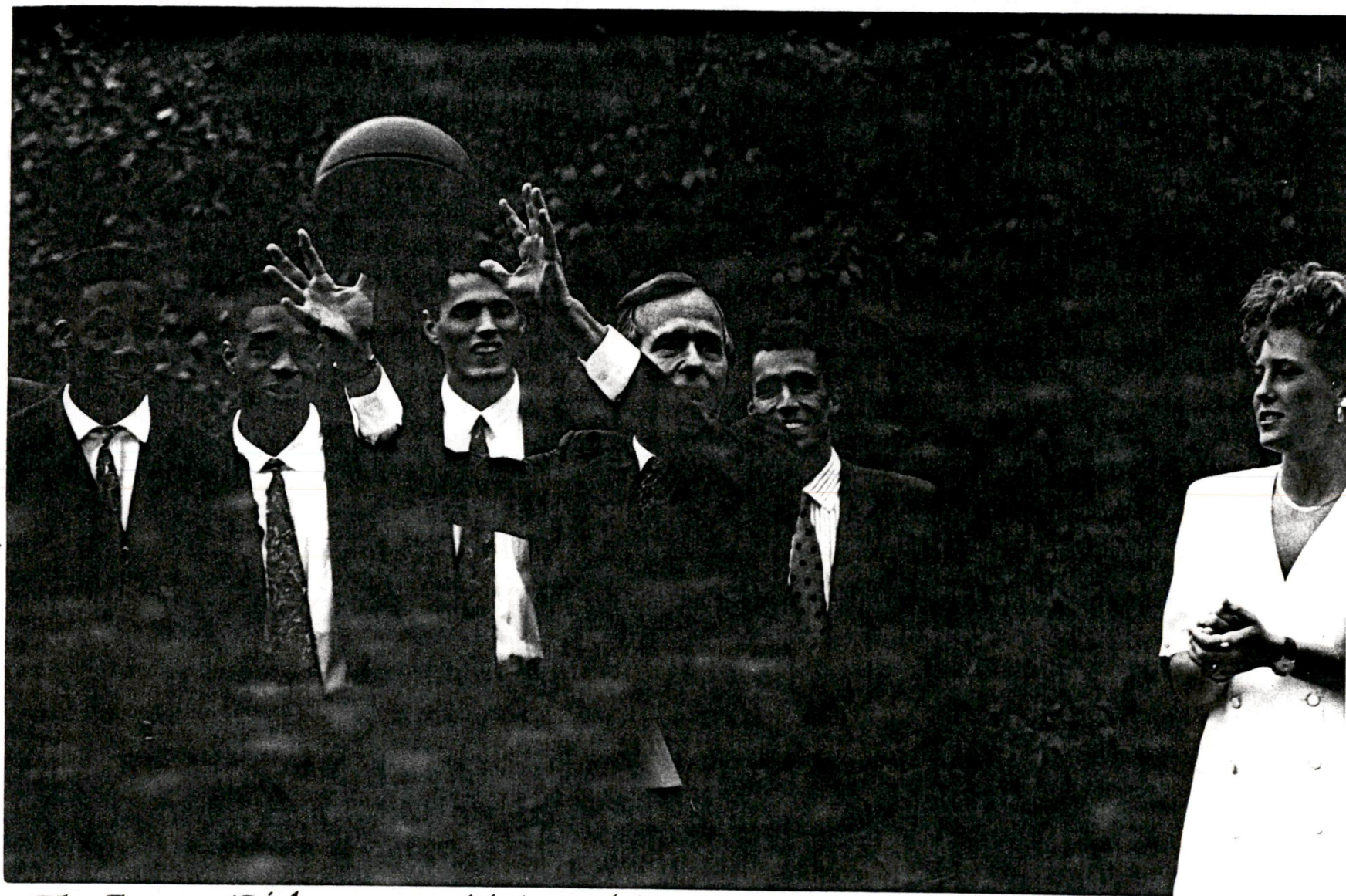
Thank you for your interest and for your cooperation. With the President's best wishes and my own,

A handwritten signature in cursive script that reads "Shirley M. Green".

Shirley M. Green
Special Assistant to the President
for Presidential Messages
and Correspondence



To Greg Sherry, with best wishes. *Cy Busch*



To George Dickerman with best wishes. *Cig Bunk*



Spencer-Roberts & Associates, Inc.

July 16, 1990

The Honorable Andy Card
Assistant to the President
The White House
Washington DC 20500

Dear Andy,

This year marks the 30th anniversary of Spencer-Roberts & Associates. And, this December, as has been the custom for the past 28 years, Stu Spencer and Karen Spencer will hold the annual Wheelspinners party.

As those who have attended in the past know, the function is designed as a gathering for people who like "to spin their wheels in politics".

In order to make the 29th annual Wheelspinners party the best to date, we are trying to update our lists. Please help us by completing the address card below and returning it with the correct information to: 17702 Cowan St. Ste. 106, Irvine, CA 92714.

A reminder: Wheelspinners is **not** a fundraiser -- the information you provide simply ensures that you will continue receiving your invitation.

See you in December!!

THE WHITE HOUSE

WASHINGTON

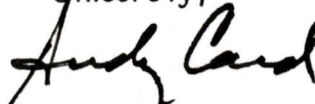
June 28, 1991

Dear Friends:

Congratulations! As a fellow Bay Stater, I am especially thrilled that President Bush named the volunteers of The New England Mentor Program as the 486th Point of Light.

Those who are honored truly make a difference in their community, and you are doing just that. Again, congratulations -- and keep up the great work!

Sincerely,

A handwritten signature in black ink, appearing to read "Andy Card". The signature is fluid and cursive, with the first name "Andy" and the last name "Card" clearly distinguishable.

Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

The New England Mentor Program
501 Boylston Street
Boston, Massachusetts 02117

THE WHITE HOUSE

Office of the Press Secretary

FOR IMMEDIATE RELEASE

June 18, 1991

The President today named the volunteers of The New England Mentor Program, of Boston, Massachusetts, as the 486th "Daily Point of Light" for the nation. The New England, formerly known as "New England Mutual Life," is inspiring young people to pursue higher education and strive for successful careers.

The New England Mentor Program is a three-way partnership among The New England, the Big Sister Association of Greater Boston, and Jeremiah Burke High School. The New England formed a partnership with Jeremiah Burke High School, an inner-city school, offering students work/study opportunities. After realizing the need for a support system for the students to help improve their work/study experience, The New England approached the Big Sister Association to train employees on how best to mentor the students. The New England employees now serve as career mentors to the student employees.

The Big Sister Association matches the students with employee volunteers based on mutual interests and backgrounds. The students, who are in the 11th and 12th grades, work from 2:00 until 5:00 p.m. during the school year and full-time during the summer. The New England provides transportation from the school to work, where students are employed in entry level positions at higher than minimum wage. Students meet with their mentor at least once a week to discuss their progress, identify special interests, and set goals for the future. The volunteers also help the students complete college applications and obtain college scholarships.

The President salutes the volunteers of The New England Mentor Program as the 486th "Daily Point of Light" for the nation. Daily Point of Light recognition is intended to call every individual, group, and organization in America to claim society's problems as their own by taking direct and consequential action; to identify, enlarge, and multiply successful initiatives, like the efforts of the volunteers of The New England Mentor Program; and to discover, encourage, and develop new leaders in community service, reflecting the President's conviction that, "From now on in America, any definition of a successful life must include serving others."

#

FOR FURTHER INFORMATION CONTACT: Tracey Taylor or Jill Chodorov
(202) 456-6266

THE WHITE HOUSE

WASHINGTON

May 22, 1991

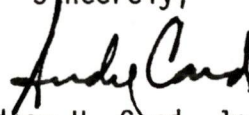
Dear Mr. Nason:

Thank you for your letter of May 17. I remember your family and hope all is well with them.

I wish I could be of help to you in your effort to secure a position with Boston Edison. However, I have made it a firm practice to write letters of recommendation only for those individuals with whom I have worked personally or whose work I have observed firsthand. Thank you for understanding.

Give my regards to your family, and I wish you the very best.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Robert Nason
28 Clover Road
Holbrook, Massachusetts 02343

MAY 20 1991

Rec'd
MAY 20 1991

ROBERT NASON
28 Clover Road
Holbrook, MA 02343
(617)767-4787
May 17, 1991

Honorable Andrew H. Card, Jr.
Assistant to the President
Deputy to the Chief of Staff
West Wing
The White House
Washington, DC 20500

Dear Mr. Card,

My name is Robert Nason, and I am a graduate of Holbrook High School, Class of 1982. I have lived in Holbrook for twenty-seven years. I served in the U.S. Army from December, 1982 to December, 1985. I have received two Army commendations. I have enclosed a letter of reference from Major General Christian Patte, U.S. Army.

I am seeking your assistance in gaining employment with Boston Edison. I have been gainfully employed for the past ten years. I can obtain excellent references from my past employers. I would appreciate it if you could write a letter of recommendation to Boston Edison, 800 Boylston Street, Boston, MA 02199-2599, on my behalf.

Sincerely yours,

Robert Nason

Enclosure



DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY, EUROPE, and SEVENTH ARMY
OFFICE OF THE DEPUTY CHIEF OF STAFF, LOGISTICS
APO NEW YORK 09403

REPLY TO
ATTENTION OF

AEAGD.

2 Dec 85

TO: WHOM IT MAY CONCERN

SUBJECT: Employment Reference, Robert C. Nason, Jr.

1. This is to recommend for employment Robert C. Nason, Jr., who worked directly for me during the last 16 months, in Heidelberg, Germany, while he was on active service in the U.S. Army, as a Specialist Fourth Class.
2. I cannot speak too highly of SP4 Nason's service, and personal qualities. He is extremely conscientious, dependable, loyal, and exhibits outstanding initiative in all he does. While serving as my driver, and as an administrative assistant, he was called upon to handle many important and sensitive missions, some dealing with highly classified defense information. In all of these functions he was always on time, and they were carried out flawlessly.
3. Robert Nason is an outstanding young man who should do any job well. I would eagerly seek him out to work for me again in any capacity. I highly recommend him for employment.

CHRISTIAN PATTE
Major General, U. S. Army
Deputy Chief of Staff, Logistics

Rec'd
MAY 28 1991

ROBERT NASON
28 Clover Road
Holbrook, MA 02343
(617) 767-4787

Honorable Andrew H. Card, Jr.
Assistant to the President
Deputy to the Chief of Staff
West Wing
The White House
Washington, DC 20500

Dear Mr. Card,

My name is Robert Nason, and I am a graduate of Holbrook High School, Class of 1982. I have lived in Holbrook for twenty-seven years. I served in the U. S. Army from December, 1982 to December, 1985. I have received two Army commendations. I have enclosed a letter of reference from Major General Christian Patte, U. S. Army.

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Sincerely yours,

Robert C. Nason Jr.

Robert Nason

Enclosure



DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY, EUROPE, and SEVENTH ARMY
OFFICE OF THE DEPUTY CHIEF OF STAFF, LOGISTICS
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CHRISTIAN PATTE
Major General, U. S. Army
Deputy Chief of Staff, Logistics

THE WHITE HOUSE March 3, 1991

Dear Mr. Nagle -

Congratulations! As a fellow Bay Stater, I am especially thrilled that the President named you a "Daily Point of Light" - number 392. Those who are honored truly make a difference in their community.

Representative Bill Nagle and I served together in the Massachusetts House for many years. Please give him my regards.

Again, congratulations! Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. William P. Nagle, Sr.

P.O. 1056

Northampton, Massachusetts

10160

THE WHITE HOUSE

Office of the Press Secretary

FOR IMMEDIATE RELEASE

March 1, 1991

The President today named William Nagle, Sr., of Northampton, Massachusetts, as the 392nd "Daily Point of Light." Mr. Nagle, a 65-year old Assistant Probation Officer with the Massachusetts Trial Courts, helps alcohol and drug abusers.

In 1972, Mr. Nagle founded the Northampton Honor Court, a recovery program which serves as a "family" for alcohol and drug abusers, using community service as therapy. As a recovering alcoholic himself, Mr. Nagle understands the importance of becoming engaged in other people's lives in positive ways. Mr. Nagle has helped hundreds of men regain their dignity through helping others, while at the same time performing greatly needed services in the community.

The Northampton Honor Court is composed of three houses, which Mr. Nagle refurbished and now lives in with 45 other men who are recovering from alcohol and substance abuse. He is available for emergency situations and informal counseling throughout the night. At 5:00 a.m. each day, Mr. Nagle and the men begin their volunteer work. They clean the streets of Northampton and Easthampton. Mr. Nagle then goes to his job from 9:00 a.m. until 12:00 noon. After noon, he returns to his home to prepare and deliver 125 meals to the homebound and 35 meals to the homeless. Mr. Nagle and the men also operate a 24-hour hotline, providing emergency services to those experiencing a crisis. The volunteers may transport individuals to local detoxification centers if necessary. They also operate a wheelchair-equipped van, driving the disabled to medical appointments and grocery shopping free of charge.

The President salutes Mr. Nagel as the 392nd "Daily Point of Light." Daily Point of Light recognition is intended to call every individual, group, and organization in America to claim society's problems as their own by taking direct and consequential action; to identify, enlarge, and multiply successful initiatives, like the efforts of Mr. Nagel; and to discover, encourage, and develop new leaders in community service, reflecting the President's conviction that, "From now on in America, any definition of a successful life must include serving others."

#

FOR FURTHER INFORMATION CONTACT: Tracey Taylor or Jill Chodorov
(202) 456-6266

THE WHITE HOUSE

2/23/91

Andrew -

I hope all is well with you.
The Milford Daily News article of 2/5/91
was sent to me and has been seen
by many here. - Obviously you
have a lot of proud friends.

Keep in touch. Andy Card

A. Card

THE WHITE HOUSE
WASHINGTON

Major Andrew S. Nations
012 38 8899
HQ 352nd CA CMD (AVG)
APO NY, NY 09616

THE WHITE HOUSE

2-26-91

Dear Governor -

As a resident of New Hampshire's southern precinct, Massachusetts, I respectfully request admission to the NH Friends of George Bush. Enclosed is five dollars to cover the membership fee.

My best to Georgi, Bill Cahill et al.

Sincerely, Andy Card

Andy Card
THE WHITE HOUSE
WASHINGTON



NH Friends of George Bush
RFD 5
Nashua, New Hampshire
03062

THE WHITE HOUSE

1-11-91

Dear Andrew -

Thank you for the New England Journal of Public Policy article you penned. I appreciate your "Notes of a Party Chairman: On Being a Republican in Massachusetts." Have you shared the article with our next chairman, Leon Lombardi?

You continued to make me proud to call you friend.

Sincerely,
Andy

THE WHITE HOUSE
WASHINGTON

Mr. Andrew S. Natras
9114 Fairview Road
Silver Spring, Maryland

20910

THE WHITE HOUSE

1-13-91

Dan -

Your note of 1/10 is appreciated.

The President continues to be

the superstar!

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Daniel A. Nichols
Deputy Assistant Secretary
Bureau of Diplomatic Security
U. S. Department of State
Washington, D.C.

DANIEL A. NICHOLS

Dear Andy,

10 January 1990

Recalling our conversation several nights ago,
I felt the President was right on target in his
post "Baker-Azis talk", press briefing yesterday.
His message was very clear and concise.
Americans can more easily accept our military
presence in the Gulf if things are explained in
moral, not economical terms. For those who know,
your job is often a thankless one. You're doing great. — Dan



DANIEL A. NICHOLS
DEPUTY ASSISTANT SECRETARY
BUREAU OF DIPLOMATIC SECURITY

THE WHITE HOUSE

1/12/91

Dear Jim -

Thank you for your note of January 2.
I am pleased to know of your interest in
serving in the Weld / Cellucci Administration
of Massachusetts. I will make sure the
appropriate officials consider your appointment.

Best wishes for 1991. Sincerely, *Andy Card*

Andrew H. Card, Jr.

THE WHITE HOUSE
WASHINGTON

Mr. James Joseph Mc Mahan
57 Hancock Street
Bedford, Massachusetts

01730



Michael S. Dukakis
Governor

Charles V. Barry
Secretary

William McCabe
Commissioner

The Commonwealth of Massachusetts
Department of Public Safety

LICENSING SECTION
Room 1310 McCormack Building
One Ashburton Place
Boston, MA 02108

January 2, 1990

Mr. Andrew Card
5747 N. 4th St.
Arlington, VA 22205

Dear Andrew:

I am taking this opportunity of sending along my resume, and a copy of a letter which I received from Vinny McCarthy.

I would appreciate anything you might be able to do for me.

My very best wishes to you and yours.

Yours very truly,

Jim Mc Mahan
Jim Mc Mahan

AC HAS SEEN

HALE AND DORR

COUNSELLORS AT LAW

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

60 STATE STREET

BOSTON, MASSACHUSETTS 02109

(617) 742-9100

(TELECOPIER)

(617) 367-6133 (617) 742-9108

TELEX 94-0472

WASHINGTON OFFICE

THE WILLARD OFFICE BUILDING

1455 PENNSYLVANIA AVE., N.W.

WASHINGTON, D.C. 20004

(202) 393-0800

MANCHESTER OFFICE

THE NUMERICA BUILDING

1155 ELM STREET

MANCHESTER, NH 03101

(603) 627-7600

17 December 1990

Mr. James J. McMahan
57 Hancock Street
Bedford, MA. 01730

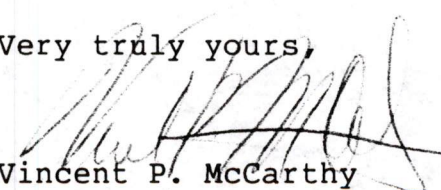
Dear Mr. McMahan:

Thank you very much for your letter of December 13th. I have forwarded your resume to Lieutenant Governor-Elect Cellucci at the Transition Office with my strong recommendation that you be considered for a position at the Executive Office of Public Safety.

The Transition Office will be in touch with you. If I can be of further assistance, please let me know.

Best regards.

Very truly yours,


Vincent P. McCarthy

VPM/ncb

JAMES JOSEPH MC MAHAN
57 Hancock Street
Bedford, Massachusetts 01730
(617)275-7237

EDUCATION

Master of Science in Public Affairs

John W. McCormack Institute
University of Massachusetts, Boston - 1989

Bachelor of Arts in Sociology

Suffolk University, Boston - 1986

MILITARY

UNITED STATES AIR FORCE

Honorably Discharged as Staff Sergeant Senior
Cryptographic Technician

Military Technical Training Schools

Radar School
Administrative & Personnel School
Cryptographic School
Air Force Communications Network School

Held highest possible security clearance including top secret
cryptographic, "Q" clearance, and Eyes Only

**AWARDS AND
ACHIEVEMENTS**

Pride in Performance Award, Massachusetts Department of Public
Safety

EXECUTIVE OFFICE FOR ADMINISTRATION AND FINANCE

Successful completion of Supervisory Management Training
Program
Successful completion of Human Relations and Communications
Program

AMERICAN SOCIETY FOR INDUSTRIAL SECURITY

Citation of recognition for support, assistance and service

PERSONAL GUBERNATORIAL MERITORIOUS SERVICE CITATIONS

Two from Governor Dukakis, One from Governor King

EMPLOYMENT

COMMONWEALTH OF MASSACHUSETTS-DEPARTMENT OF PUBLIC SAFETY

Began as Investigator, promoted twice, presently holding
position of Administrative Assistant, D.P.S. Duties and
Responsibilities performed and carried out in every city and
town in the Commonwealth. Investigating alleged violations
of the statutes administered and enforced by this agency which

fall within the purview of the Licensing Section. Sought complaints in the courts of the Commonwealth and successfully prosecuted such cases. Presented evidence before the Grand Jury resulting in indictment, trial, and conviction of the subject of the investigation. Set up entire licensing system for beano in Massachusetts when it was first legalized and wrote all rules and regulations pertaining thereto. Work extensively with elected and appointed officials throughout the Commonwealth including mayors, boards of selectmen, police departments and licensing authorities. Performs special confidential assignments for the Commissioner and conducts administrative hearings as required. Supervises the day to day operation of the Licensing Section; makes numerous appearances on television and radio on matters pertaining to those regulated businesses overseen by this agency.

SKILLS

Writing, including correspondence and reports, speech writing, typing (60-70 WPM), decision making, policy making assistance.

**CLUBS AND
ORGANIZATIONS**

Mass Parents Association

Organization comprised of parents of deaf children

**National Association of State Security and Investigator
Regulators**

Elected by the body to serve on national steering committee

Disabled American Veterans

Life member - Navy Yard Chapter, Charlestown, Massachusetts

American Legion, Bedford, Massachusetts

Continuous membership since 1955

Bedford Town Republican Committee

Continuous membership for twenty-five years

One time candidate for Selectmen in Bedford
(Lost by twelve votes)

INTERESTS

Family, job, spectator sports, music, swimming, traveling, (including a 1986 trip to the Soviet Union), government, politics, people

REFERENCES

Furnished upon request



AC HAS SEEN



Andy,

This guy has called three times.

I can pitch this if you don't think you'll

be able to call him back. You must be tired

of seeing this in your call folder.

A ✓
Can someone else 
call him?

linda c.

Document Originally
Attached to
Following Page

MEMORANDUM
OF CALL

MM Previous editions usable

TO:

A

☒ YOU WERE CALLED BY-

☐ YOU WERE VISITED BY-

Tom Carter

OF (Organization)

Center City Comm. Corporation

☒ PLEASE PHONE ►

☐ FTS

☐ AUTOVON

789-0445

☐ WILL CALL AGAIN

☐ IS WAITING TO SEE YOU

☐ RETURNED YOUR CALL

☐ WISHES AN APPOINTMENT

MESSAGE

*You wrote him @ Beginning of Jan.
on Internships for their unemployed
People*

RECEIVED BY

DATE

1/24

TIME

11:14

63-110 NSN 7540-00-634-4018

STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

☆ GPO : 1986 O - 157-353

THE WHITE HOUSE

WASHINGTON

January 2, 1991

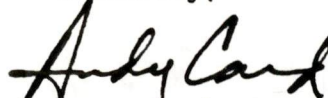
Dear Mr. Nesbitt:

On behalf of the President, I thank you for your letter suggesting a White House project that would employ inner city youth. There is a very limited intern program at the White House. I will meet with appropriate officials to see what opportunities exist to expand the current program.

Please contact me at your convenience to discuss the likelihood of White House participation in an inner city youth opportunity project. There are many complicating factors that I will share with you.

Again, thank you for your interest. Best wishes for the new year.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff

Mr. Edward Nesbitt
Executive Director
Center City Community Corporation
Neighborhood Development Center
1126 First Street, N.E.
Washington, D.C. 20002

Shirley Green 144062
Center City Community Corporation
NEIGHBORHOOD DEVELOPMENT CENTER

1126 FIRST STREET, N.E.
WASHINGTON, D.C. 20002

789-0445

November 21, 1990

EDWARD NESBITT
EXECUTIVE DIRECTOR

ORREN T. COHILL, SR.
PRESIDENT

DOROTHY AKINS
VICE PRESIDENT

VIRGINIA DRAUGHN
SECRETARY

CATHERINE DUBLIN
ASST. SECRETARY

CAROL CALDWELL
TREASURER

GONZA HAYES
PARLIAMENTARIAN

CARRIE SMITH
SGT.-AT-ARMS

JOSEPHINE ARMSTRONG
EXECUTIVE MEMBER

LOUISE PEATROSS
EXECUTIVE MEMBER

The President
The White House
Washington, DC

Mr. President:

Thank you for your November 16, 1990 letter congratulating Center City Community Corporation (4C's) on our 25th Anniversary. Your kind words and those of your wife were gratefully appreciated by everyone who attended our dinner.

4C's is one of the limited number of community groups recently funded by the U.S. Department of Health and Human Services for a major alcohol/drug education and prevention program directed toward youthful high school dropouts and their families. We propose to use this \$149,000 grant and our \$50,000 in community matching funds to reduce drug activities among our young people in several drug-infested areas of our community.

Along with our alcohol/drug education and prevention activities, we will also operate a joint employee/union effort to find jobs and training activities for our young people who face unemployment rates in excess of 50 percent.

We believe that your office can play a leading role for other employers by selecting one or several youths or their family members for full-time or part-time positions at the White House. The news of such White House jobs would electrify the inner-city community which feels totally isolated from the world that surrounds it. Hundreds of years ago, water around a castle separated the inhabitants from the outside world. Today, a cultural gap exists between much of society and the inhabitants of the inner-city, and we must do everything possible to end that isolation.



UNITED WAY

"People Power Through Community Strength"



The President
Page Two
November 21, 1990

We would be pleased to meet with your personal staff
to discuss such a project and to prepare for a major
press release to let the youths and their families know
that their President recognizes their existence and cares.

Respectfully yours,

A handwritten signature in cursive script, reading "Edward Nesbitt". The signature is written in dark ink and is positioned above the printed name and title.

Edward Nesbitt
Executive Director