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FOIA MARKER

**This is not a textual record. This is used as an
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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-009

Folder Title:
Correspondence--M [4]

Stack:

G

Row:

15

Section:

21

Shelf:

7

Position:

Withdrawal/Redaction Sheet
(George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Letter	Richard T. Moore to Andrew Card, Re: Constituent issue. (2 pp.)	12/28/90	(b)(6)	

Collection:	
Record Group:	Bush Presidential Records
Office:	Chief of Staff, Office of the
Series:	Card, Andrew H., Jr., Files
Subseries:	
WHORM Cat.:	
File Location:	Correspondence--M [4]
Pinksheet Number:	RML16151
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FOIA/Sys Case #:	2025-0373-S
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THE WHITE HOUSE

April 9, 1991

Dear Marty -

Thank you for your note. I, too, enjoyed the Bridgion Dinner. It was a special treat to sit with you.

I saw your boss at the Tower service in Texas.

Keep in touch. Sincerely, *Andy Card*

Andrew A. Card Jr.
THE WHITE HOUSE
WASHINGTON

Martin W. Morris
Chief of Staff
U.S. Senator Richard Lugar
306 Hart Senate Office Bldg.
Washington, D.C. 20510



MARTIN W. MORRIS
CHIEF OF STAFF

3/25/91

Rec'd
MAR 26 1991

U. S. SENATOR RICHARD G. LUGAR
INDIANA

306 HART SENATE OFFICE BLDG.
WASHINGTON, D. C. 20510
(202) 224-4814

Den Andy — AC HAS SEEN

I simply
WANTED TO DROP YOU
A NOTE TO SAY AGAIN
HOW I ENJOYED THE
OPPORTUNITY TO SIT WITH
YOU. YOUR REPUTATION
PRECEDED YOU AND IT
IS WELL DESERVED. MY
BOSS & I LOOK FORWARD
TO WORKING WITH YOU.

Best
[Signature]

THE WHITE HOUSE

4-9-91

Dear Dave -

Thank you for your note of 3/27. I've been on the road for the past ten days so my response is a bit tardy. Sorry!

The photo was not Andrew. He is, however, back from the Gulf and on the job at AID. - Keep in touch.
Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Honorable David P. Magnani
House of Representatives
The Commonwealth of Massachusetts
70 Fay Road
Framingham, Massachusetts 01701



REPRESENTATIVE
DAVID P. MAGNANI
7TH MIDDLESEX DISTRICT
70 FAY ROAD
FRAMINGHAM, MA 01701
TEL. 875-0887

ROOM 43, STATE HOUSE
TEL. 722-2030

The Commonwealth of Massachusetts

HOUSE OF REPRESENTATIVES
STATE HOUSE, BOSTON 02133

AC HAS SEEN

3/21/91

Rec'd
MAR 27 1991

Committees on
Commerce and Labor
Human Services and Elderly Affairs
Natural Resources and Agriculture

Commissions on
Employee Involvement and
Ownership Programs, Chair
Parenting Leave
School Improvement Councils

ELIZABETH GROB
STAFF DIRECTOR

Dear Andy -
It was good to
see you home here
in Massachusetts for
the inauguration - at
the time you mentioned that
our old friend - and my
seat-mate in the House - Andy
Natsios would be going to the
State. I heard since that
he did. My question: Is
this he in the AP photo?
Sure looks like him!
Hope all is well
W. P. Magnani

Cease-fire in the gulf

Kurdish rebels warn Baghdad on toxic arms

By Walter V. Robinson
GLOBE STAFF

AMMAN, Jordan — Iraq faced another possible calamity yesterday, when Kurdish rebels threatened to blow up two major northern Iraqi dams and flood Baghdad if Iraqi troops use chemical weapons against Kurdish troops in the north.

The Kurdish rebels also claimed another military success in the north, saying their forces, after a "massive attack," had seized most of the northern oil city of Kirkuk, where fighting reportedly has raged for the last six days.

Kirkuk is the nerve center of Iraq's northern oil industry. Until sanctions halted oil production last year, Kirkuk produced more than 800,000 barrels of oil a day, about a third of the Iraqi daily output.

The Patriotic Union of Kurdistan, which announced the success of the Kirkuk battle, said Kurdish forces were engaged in "mopping up" operations in the city, which is about 150 miles north of Baghdad.

[In Washington, Pentagon spokesman Pete Williams said there was "compelling evidence" that Iraqis are using helicopters in offensive operations, Reuters reported.

"We have laid a clear marker out for Iraq on its use of aircraft, helicopters and airplanes. We have

made our intentions clear. The rules are clear. And I'm just not going to get into what we might do in response to an action that they take," he said.

[Defense Secretary Richard Cheney, testifying to the House Foreign Affairs Committee, said President Bush would have to decide what, if any, action to take if Iraqi helicopter use continued on a large scale.]

Iraqi opposition groups asserted yesterday that Iraqi forces have been firing Scud missiles against rebel and civilian targets in northern and southern Iraq.

At Najaf in the south, the Dawa Party, a Shiite Muslim organization in London, suggested that the missiles killed 2,000 people. Allied officials monitoring the civil strife did not report on such attacks.

None of the reports from inside Iraq could be independently verified, although US officials have publicly corroborated that Kurdish rebels hold substantial territory in the north.

Underscoring the confusion surrounding some of the claims, the Iraqi Kurdistan Front, one of several rebel groups, said yesterday that antigovernment rioting had spread to Mosul, Iraq's third-largest city. The front said Iraqi forces had taken 20,000 hostages to use as human

shields against Kurdish guerrillas.

Last Saturday, though, Kurdish rebels said they took control of Mosul after heavy fighting.

In southern Iraq, the military situation was also uncertain: Both sides claimed yesterday to hold the Muslim Shiite cities Karbala and Najaf.

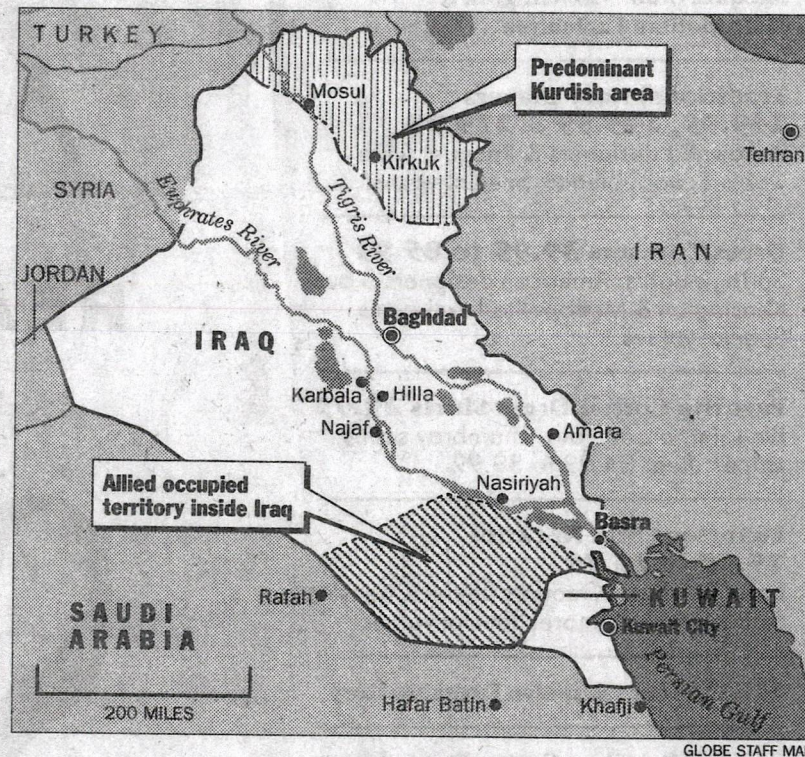
The threat to blow up the dams was issued in Damascus, Syria, where a spokesman for the Patriotic Union of Kurdistan said it possessed reliable intelligence information that Baghdad is planning to use chemical weapons against the rebels.

If that happens, the spokesman warned, the rebels will destroy two dams near Kirkuk. "The Iraqi regime would be fully responsible for the flooding of Baghdad city as a result of this," he said.

US officials, including President Bush, have warned Iraq against using chemical weapons to quell the insurrection. At the White House yesterday, spokesman Marlin Fitzwater said there was no evidence to support the rebel claim that Iraqi forces had used napalm.

As the fighting continued, Kirkuk, with its oil wealth, loomed as a large prize.

In London, the Kurdistan Front said Iraqi forces have been using helicopter gunships in Kirkuk despite the warnings by the front said



Kurdish rebels were pushing the remaining Iraqi troops out of the city, and government soldiers guarding nearby oilfields had surrendered to the rebels.

The government media, referring to the fighting as "antigovernment rioting," said government troops had been rioting and were in control in several southern cities.

But a spokesman for an Iranian-based Iraqi Shiite group, the Shiite Supreme Assembly for the Islamic Revolution in Iraq, said Karbala, Najaf and Amara remained in rebel hands, thanks in part to seized government weapons.

The spokesman, Bayan Jabr, said the rebels looted a government armory Thursday, capturing artil-

lery pieces, antiaircraft weapons, rockets and surface-to-air missiles.

But according to Baghdad radio, government officials met in Najaf to discuss reconstruction of the city.

Reports from refugees suggested that life has become almost intolerable in the south. In Basra, Iraq's second-largest city, some reports have estimated that 5,000 bodies litter the streets, and there is virtually no food or water.

So scarce is food, according to refugees, that a 110-pound bag of rice is selling for \$180.

In Baghdad, there were no reports of fighting yesterday, despite rebel claims Monday that their forces had driven to within 12 miles of the capital.

In the city, the Parliament speaker renewed the promise made last Saturday by Iraqi President Saddam Hussein that a referendum will be held soon to approve a new Iraqi constitution.

Meanwhile, newspapers urged Iraqi citizens to close ranks behind their government, and blamed outsiders for the civil war.

"The nature of the sectarian strife reveals another chapter of the conspiracy against Iraq that is a continuation for the aggression launched by the imperialist, Western and Zionist forces," the government daily, al-Jumhuriyah, said.



BUSH LIBRARY PHOTOCOPY

AP PHOTO

US soldiers question an Iraqi seeking asylum yesterday at an allied checkpoint in Safwan, Iraq.

THE WHITE HOUSE

March 25, 1991

Dear Frank -

Thank you for your note. I promise to make sure that the correct people are aware of Orange County's interest in hosting the 1996 Republican National Convention. Understand, however, that no decision will even be considered until well after our 1992 event in Houston. — Keep in touch.
Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Frank G. Michelena
1520 Nutmeg Place
Suite 100 c
Costa Mesa, CA 92626



Frank Michelena & Associates

Governmental Relations

FRANK G. MICHELENA, *president*

Rec'd
MAR 19 1991

AC HAS SEEN

March 12, 1991

Mr. Andy Card
The White House, Office of the President
Washington, D. C.

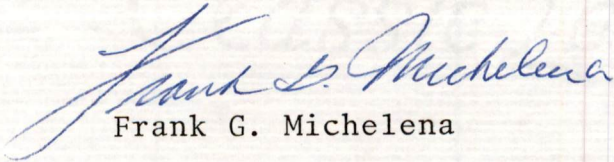
Dear Andy,

Thank you for your note. It was indeed a thrill to attend the address of our superb President. It was by far the greatest political affair I have ever attended.

I don't know if I mentioned to you that Orange County would like to propose to hold the 1996 Republican Convention. We are building a new 'state of the art' Sports Arena which would be an ideal location. Disneyland has announced the development of two new major attractions and three new major hotels. We have it all! I would like to discuss this with you or whoever is appropriate. //

Again, it was an honor to be in such elite company.

Sincerely,


Frank G. Michelena

THE WHITE HOUSE

WASHINGTON

March 25, 1991

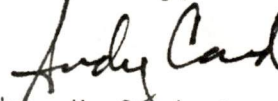
Dear Don:

Thank you for your letter of March 15. I'm sorry to hear about the difficulties you've had over the last couple of years. New England has been hard-hit, but hopefully that will turn around before too long.

I don't have any sound advice for you regarding opportunities in Kuwait or Saudi Arabia, but I will circulate your letter to some folks who might be able to help. I hope something works out for you.

Thanks again for writing. My best to all my friends in Braintree.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

*The US Government has virtually no
role in the reconstruction of Kuwait.*

Mr. Donald A. McCabe Sr.
30 Talbot Road
Braintree, Massachusetts 02184

Donald A. McCabe Sr.
30 Talbot Road
Braintree, MA 02184
617/848-3999

March 15, 1991

Mr. Andrew H. Card, Deputy Chief of Staff
First Floor, West Wing
THE WHITE HOUSE.
Washington, D. C. 20500

Rec'd
MAR 21 1991

Dear Mr. Card:

I am writing to you as a constituent of your former district in Braintree, Mass., and also out of the frustration of trying to find construction consulting work or construction employment in The New England area. The past 18-24 months have been spent writing resumes and interviewing and not much else. I have had to file for corporate and personal bankruptcy and am currently looking for a place to live after loosing our house to foreclosure and auction sale. My 35 years of field engineering, management, supervision and administrative skills do not seem to matter in this economy, which is really the worst in my experience. It also appears that the market is concentrating on hiring younger people.

Today I was advised that many of the opportunities in The Middle East are initially being handled through Congressman or The White House and that is why I am referring to you.

There are currently many openings in Kuwait and Saudi Arabia for which I have applied, and am willing to travel to. My family of six children are all over the age 22, and myself and my wife are free to move easily. Perhaps there may be ways that you could be of assistance to place me in these opportunities overseas, or with HUD, or the EPA etc. I believe that I could be of value in the environmental, engineering or associated management areas as well as construction. Since 1975, I managed my own business successfully until the recent recession. I would make an excellent liaison between government and contractor if required. (Owners Representative.)

Please find attached a letter of introduction and a three page resume of my employment and experiences for your review. Any assistance or referrals you may provide would be greatly appreciated.

Best Regards,



Donald A. McCabe Sr.

Donald A. McCabe Sr.
30 Talbot Road
Braintree, MA 02184
617/848-3999

March 15, 1991

Mr. Andrew H. Card, Deputy Chief of Staff
First Floor, West Wing
THE WHITE HOUSE.
Washington, D. C. 20500

Dear Mr. Card:

I am interested in possible employment in government or your assistance to expedite access to the many opportunities in The Kuwait Reconstruction and the expansion of oil production in Saudi Arabia .

You shall see that I have been directly responsible for the pre-planning, design review, management and supervision of over 2.5 million square feet of building construction and related site development in the last 35 years with total budget values over \$230,000,000. Most of these projects involved my time for the up front site selections, site & building planning, development work and tenant relocation coordination and planning. I have a reputation for excellent communications with all team players and for solving problems.

Some previous experiences of Donald A. McCabe Sr. are as follows;

1. Recently, as Director of Construction; manager of 25-40 project managers, supervisors and tradespeople. (Since 1975)
2. Construction Project Manager.
Owners Construction Management Representative. (Since 1970)
3. Construction Planning & Liaison with project consultants.
(Since 1962)
4. Facilities and Physical Plant Management consulting for remodeling and upgrading.
5. Licensed Construction superintendent. (Since 1962)
6. Value Engineering, estimating, conceptual estimating. (Since 1966)
7. Site and building design. Critique in terms of feasibility and cost control.
8. Evaluate existing sites and buildings in terms of various rehabilitations and uses. Structural and foundation problems are a strong point.

Andrew H. Card
March 15, 1991
Page two

9. Site Supervision of environmental cleanups of oil spills, oil tank leaks and asbestos removal. (1989-1990)
10. Topographical mapping and surveying. Follow-up site and utilities design. Highway layout design and surveying. Building construction Field Engineer. (Since 1954)
11. Team coordinator with design consultants, municipal authorities for client requirements.
12. Mechanical/Electrical/Architectural coordination.
13. Computer, word processor and Lotus Symphony skills. (Since 1982)

An extensive history of projects and a summary of personal and project references are available on request.

If there may be an interest in discussing this further, I would be happy to meet with you, or any referrals in person, to discuss opportunities in more detail.

Best Regards,



Donald A. McCabe Sr.

Donald A. McCabe, Sr.
30 Talbot Road, Post Office Box 345
Braintree, Massachusetts 02184
(617) 848-3999

SUMMARY OF QUALIFICATIONS

Progressive career in business management, construction management, facilities consulting and field engineering and supervision with a record of consistent contributions on projects of all sizes and scope. Record of significant savings to site and building developers.

PROFESSIONAL EXPERIENCE

1975 to 1991 *T M C Associates, Braintree, MA*
Director of Construction and Sr. Project Manager

Supervision of 20-40 office and field staff, project managers, superintendents, surveyors, accounting, clerical staff and tradespeople. Directed construction of 23 projects, with total budgets of \$ 47 million, saving approximately \$ 7 million for clients through personal input for conceptual designs and budgets, value engineering and alternative methods and materials advice. Served concurrently as Project Manager and Project Pricing and Quantities Estimator on all these projects. Served also as On-site Project Supervisor and Field Layout Engineer on at least half of these projects. Provided all on-site horizontal and vertical controls for surveys and construction. Furnished clients with Alignment and Topographical survey plans for each project site. Drafted preliminary site and building design plans for conceptual budgets and quantities. Provided complete liaison for all projects with all Architects, Engineers and subcontractors. Managed purchasing of all materials and equipment for the office and construction sites. Managed and supervised the bidding process. Wrote contracts, purchase orders and worked jointly with all consultants preparing plans and specifications. Constant monitoring with architects, consultants and owners to assure clients intent and scope of work is carried out in accordance with plans and specifications. Skills with fully computerized systems for survey computations, estimating, accounting, scheduling and word processing since 1982; (including Lotus Symphony, Lotus 1-2-3 and Multi-Mate.)

1970 to 1975 *Peabody Construction Company, Inc. Braintree, MA*

Project Manager, Project Estimator and Project Superintendent for \$43 million of Schools, Colleges & Housing construction. Also provided all Field Engineering required when assigned Project Superintendent responsibilities. As Field Engineer, I would provide each site with the necessary Survey controls for construction layout. One particularly difficult site was 100 Acres of woods and swamp that had to be surveyed and controlled for The New Bristol County Community College Campus. Also provided Preliminary topographical Surveys and plans, Conceptual designs, budgets and feasibility studies on many other projects eventually handled by other managers.

1967 to 1970 *CCF/Aberthaw Construction Company, Inc. Boston, MA*

Project Superintendent, Asst. Superintendent and Field Engineer for the construction of \$38 million of projects at NASA Research Center in Cambridge, MA, Sunday School at The Christian Science Center, Boston, MA. and for two Honeywell Corporation Research Centers in Lexington and Billerica, MA. Also, provided all survey and layout and all necessary horizontal and vertical Survey controls for each of these projects.

PROFESSIONAL EXPERIENCE
(continued)

1962 to 1967 *M. S. Kelliher Company, Inc.* *Boston, MA*

Project Superintendent, Asst. Superintendent and Field Engineer for the construction of \$48 million of hospitals, colleges, power plants, schools and housing. Also, provided all survey and layout and all necessary horizontal and vertical Survey controls for each of these projects. (11 projects)

1960 to 1962 *John Capobianco Company, Inc.* *Boston, MA*

Field Engineer for \$15 million School, Weymouth, MA. Provided all survey and layout and all necessary horizontal and vertical Survey controls for each of these projects.

1959 to 1960 *George A. Fuller Company, Inc.* *Boston, MA*

Field Engineer for \$15 million Prudential Center foundation, Boston; MA. Provided all survey and layout and all necessary horizontal and vertical Survey controls for this project. Approx. 30 Acre parcel in Downtown Boston.

1954 to 1959 *Fay, Spofford & Thorndike, Inc.* *Boston, MA*

Chief of Party, Transitman, Highway Detailer and Draftsman,

The months of March to November, 1955, 56 & 57 (Construction season) were spent at Goose Bay Airbase, Labrador, Canada. Established horizontal and vertical controls over entire Airbase area, approx. 25 square miles. Surveys of new areas for site designs for projects of the next construction season. Office computations and drafting of all survey information. Balancing traverses for permanent assignment of coordinate system for future survey and construction use. Inspections of contractors alignment and grading of critical utilities at Airport, Housings, Oil Tank Farms and POL lines. Soundings at Harbor for future docking facilities. Many trips to remote radar and communication sites for surveys and construction layout. Served part of time as Office Engineer for purposes of Shop Drawing coordination.

The balance of time in the New England area was spent on Horizontal and vertical controls and topographical surveys for Nike Missile Launcher and Radar sites in Bridgeport, Milford, New Haven, CT.; Kingston, R.I.; Nahant and Needham, MA; Many sites required night-time triangulation control surveys. Also surveyed future Connecticut Turnpike interchange areas and worked with boring crews for locations and elevations. Topographical and detail survey for The Town of Randolph, MA for future sewer design and construction. Office drafting of field survey information. (Six months assignment.)

Many winters were spent in the Boston office designing and computing horizontal and vertical highway and ramps alignment for The Bergen-Passaic Expressway in New Jersey, and, The Chicago and Northern Illinois Toll Highway.

PROFESSIONAL CERTIFICATION

City of Boston Builders License
In all classes; A,B,& C

Massachusetts Builders License
Unrestricted

City of Quincy Builders License
In all classes; A,B,& C

PROFESSIONAL AFFILIATIONS

Boston Computer Society
Associate Member

Construction Management Association of America
Associate Member

INTERESTS

Music, government, hiking, swimming, golf, mapping, family activities.

PERSONAL DATA

Married, six children, ages 22-32, five grandchildren, excellent health.

REFERENCES AND FURTHER DATA ON REQUEST

THE WHITE HOUSE March 25, 1991

Dear Mr. McDonald -

Thank you for the invitation to attend the Bill of Rights Bicentennial Leadership Conference at the Stoneham Town Hall on April 27, 1991. My wife and I have had a close association with the Commission on the Bicentennial of the U.S. Constitution and we would love to attend your Conference.

Unfortunately, scheduling is such that I will not be able to join you in Stoneham on the date of the Conference. I know it will be


THE WHITE HOUSE
WASHINGTON

Mr. Paul M. Donald
IMPAC
2 Main Street
Stoneham, Massachusetts
02180

a success.

Please convey my greetings. Again, I
appreciate your invitation.

Sincerely,

Andrew H. Card.

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Mr. Paul M^cDonald
IMPAC
2 Main Street
Stoneham, Massachusetts
02180

A - syi.
You are cordially invited to join with

*The Commission on the Bicentennial of the United States Constitution,
United States Constitution Bicentennial Committee of Stoneham, Massachusetts,
United States Constitution Bicentennial Commission for the State of Connecticut,
Maine Commission to Commemorate the Bicentennial of the United States Constitution,
Commonwealth of Massachusetts Bicentennial Commission on the United States Constitution,
State of New Hampshire Bicentennial Commission on the United States Constitution,
Rhode Island Bicentennial Foundation
and
Vermont Statehood Bicentennial Commission
at*

***The New England Regional
“Bill of Rights and Beyond”
Bicentennial Leadership Conference***

*Saturday, April 27, 1991
at 8:00 AM*

*Stoneham Town Hall
Stoneham, Massachusetts*

Admission fee: \$15.00 per person

Which includes:

- Admission to Conference and all related workshops,
Conference materials, exhibits and receptions.*
- Luncheon at Montvale Plaza and Award Ceremony.*

RSVP by April 12, 1991

*Paul McDonald, Conference Chairman (617)279-1100
IMPAC, 2 Main St., Stoneham, MA 02180*

*The
Bill of
Rights
and
Beyond*

A stylized quill pen graphic, oriented diagonally from the bottom-left towards the top-right. It features a long, slender shaft with several horizontal barbs or feathers along its length, and a pointed, slightly flared tip at the top-right. The quill is positioned to separate the words 'Rights' and 'and' in the calligraphic title.

RSVP by April 12, 1991

☐ I will attend the Saturday Bicentennial Leadership Conference

Enclosed is my check for _____ reservation(s) at \$15.00 each.

Total enclosed \$_____.

Make checks payable to:

United States Constitution Bicentennial Committee of Stoneham, MA

Name: _____

(Please print as you would wish your name(s) to appear on name tag(s))

Address: _____

City/State/Zip: _____

Phone: _____

Organization: _____

☐ I will attend the Friday Bicentennial Grove ceremony

☐ I will attend the Sunday Ecumenical Service

Mr. Paul McDonald
IMPAC
2 Main Street
Stoneham, MA 02180

THE WHITE HOUSE

March 27, 1991

Dear Ms. Maihiot -

Thank you for your correspondence regarding the banking situation. I read carefully the March 1990 document you included. Your thoughtful suggestions will be shared with appropriate officials here and at the Treasury Department.

Again, thank you for your letter.

Please keep in touch.

Sincerely,
Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Irene D. Maihiot
P.O. Box 706
Natick, MA 01760

IRENE D. MAILHIOT
P.O. Box 706
Natick, MA 01760
(508) 653-3651 (b)
(617) 925-1332 (r)

*To Roger Portes
and Edie Holiday*

February 27, 1991

AC HAS SEEN

Rec'd

MAR - 4 1991

The Honorable Andrew H. Card
Director of Intergovernmental Affairs
The White House
Washington, D.C. 20500

Dear Mr. Card,

As a member of the Republican administration, I am sending you a copy of a letter which was sent to the President, as well as, certain elected and appointed officials, in March 1990 and later.

The correspondence deals with the current problem that banking is experiencing, in these times. I am proposing some method of "rating" banks, so as to enable a potential depositor to have some knowledge, of the stability, of a particular bank they choose to do business with.

It is not enough to say that a person may ask for a bank's financial statement. The depositing public does not have the time nor the expertise to analyze a bank's financial condition. Besides, we are all well aware, of the fact, that the Achilles heel, in banking, is the loan portfolio. A bank statement gives no indication as to the quality of it's collateralized loans.

Bearing that in mind, I would respectfully request that you read the enclosed letter. I am hoping that it generates enough interest to give it serious consideration, when proposing the new banking regulations. It is meant to be the industry's self-policing method, by which depositors are continually made aware of a bank's declining condition. Upon notification, depositors have a choice whether to continue dealing with the same institution or taking their business elsewhere. The process, as outlined in the letter, phases out irresponsible banks and averts the much dreaded "run" on a bank.

Having spent a number of years in banking and having a strong belief, in the industry, it is most disturbing to witness it's distressing condition. Perhaps, you could help guide the enclosed letter through the proper channels, for consideration.

Thank you for your time and attention.

Respectfully yours,

Irene D. Mailhiot
Irene D. Mailhiot

Enclosure

The following letter was sent, in March 1990, individually to:

The President of the United States

Mr. L. William Seidman, Chairman	-	Federal Deposit Insurance Corporation
Mr. Alan Greenspan, Chairman	-	Board of Governors of the Federal Reserve
Senator John F. Kerry	-	Member Senate Banking Committee
Senator Edward M. Kennedy	-	State Senator
Representative Gerry Studds	-	Representative from South Shore
Representative Joseph Kennedy	-	Member House Banking Committee
Representative Barney Frank	-	Member House Banking Committee
Senator Donald Riegle, Chairman	-	Senate Banking Committee
Rep. Henry B. Gonzalez, Chairman	-	House Banking Committee
Rep. Frank Annunzio, Chairman	-	Sub-Committee Financial Institutions Supervision, Regulation & Insurance
Rep. Richard E. Neal	-	Member House Banking Committee
Mr. Robert Clarke	-	Comptroller of the Currency

and recently to:

Mr. Robert W. Eisenmenger	-	Federal Reserve Bank of Boston
First Vice President & Chief Operating Officer		

IRENE D. MAILHIOT
P.O. Box 706
Natick, MA 01760
(617) 925-1332 (r)
(508) 653-3651 (b)

My apology if this letter is too lengthy or is reflective of your own past considerations but please, bear with me.

In recent times, a trauma has been inflicted upon one of our most important institutions...banking. The results have been an erosion of confidence on the part of the American public and questionable concern for one of the most basic economic structures of our society.

The realities of what happened and why are presently being written and recorded in the annals of history; but the full measure of its' cost is yet to be determined. However, there is no question that the cost will fall upon the shoulders of the taxpaying public.

Those of you, the elected and appointed officials of this great government, who are looked upon for guidance and entrusted with the public purse, are the ones in the position to effect change. As such, I offer the following suggestion, in good faith, and hopefully, it will be of assistance to you in taking another look at bank regulation and supervision.

When a bank is initially chartered, it must apply for and meet certain criteria to qualify for membership in the Federal Deposit Insurance Corporation (FDIC). Once qualified, a bank retains this "privilege" until such time of its' demise. Would it not be better to gradually diminish the value of this privilege. I refer to it as a "privilege" because that is exactly what it is when a United States government agency agrees to guarantee your deposits. Banks do pay for that

privilege but the value of it far outweighs the cost, to the participating member banks. Do not necessarily raise the price of membership but rather, lower the value of the insurance based on merit.

Why not let the bank's annual examination (by FDIC and State examiners) determine the bank's continuing qualification for FDIC coverage. The bank should be on a rating system based upon the quality of their loan portfolio.....there is already in place, a method whereby loans are "classified". Set up a percentage ratio based on classified loans vs capital (Classified loans are those loans deemed a present problem or a potential loss) and have it work something like this:

<u>Classified Loans vs Capital</u>	<u>Rating</u>	<u>Qualified for FDIC Insured Deposits of:</u>
___ %	Excellent	\$ 100,000.00
___ %	Above Average	80,000.00
___ %	Average	70,000.00
___ %	Below Average	50,000.00
___ %	Sub-standard	25,000.00
___ %	Poor	Disqualified

(You are the ones best qualified to decide the method of rating the banks and setting the percentages.)

The intent is to provide a fresh rating at each annual review; also, to prompt banks to charge off their bad loans to loan loss reserves more quickly; thereby, making loan officers more cognizant of the results of their lending practices, at an earlier point in time. In the long run, it would provide for a more sound base of loans in the portfolio.

The asset size of the bank would not matter; thereby, giving small banks an equal opportunity to draw large deposits based on their good rating (publishing their FDIC dollar rating). It may very well enable them to be more competitive with larger institutions because of a more favorable rating. The quality of the loan portfolio will

be the determining factor as to an institution's good standing.

However, there is one essential factor which is the key to its' success.....that is:

When a bank's rating is downgraded, (i.e. from \$100,000.00 to \$80,000.00) the bank would be required to notify all depositors that the bank's deposits are now insured only to the sum of \$80,000.00, as of a specified date. (Perhaps sixty (60) days from the FDIC official rating.)

This would accomplish the following:

1. Make the depositing public aware of a bank's condition without divulging confidential bank examination information (examination reports are kept confidential, at present, and should remain as such).
2. A better informed depositor decides whether he/she wishes to risk depositing in excess of the insured amount, in that particular bank; having some concept of the bank's financial condition, stability and management practices.
3. Perhaps even more competitive deposit and lending rates:

A higher deposit insurance rating may mean that the depositor will be willing to accept slightly less return on his deposits in exchange for "security" (a higher rated bank). Lending rates could possibly be affected also, as a result of the lower deposit rates.

Competition based on quality adds stability to the nation's economy in general.

4. It would force the boards of directors and bank managements to police themselves; as they would become subject to criticism by their depositors. Depositors would be voting with their feet, but on a gradual basis, putting the bank on notice of their dissatisfaction.
5. Relieves the federal government of some unnecessary burden and stems the creation of a false sense of security. The government is guaranteeing deposits far beyond its' financial ability. Recent estimates of the billions of dollars it is about to cost the taxpaying public is enough proof that government

IRENE D. MAILHIOT

cannot be the economic savior; at least, not with the present methods in place.

6. The FDIC agency should be a policy maker and an overseer; making policies with built-in methods for self-policing.

This letter is not intended to be simplistic about one of the most vital institutions we have, by any means. Certainly, you cannot dismiss the fact that sometimes the simplest solution bears merit and has the potential to succeed.

Give the depositing public a chance to display their ability for good judgement when given the right information. It could be of mutual benefit.

Thank you for your consideration.

Respectfully yours,

Irene D. Mailhiot

THE WHITE HOUSE

3-7-91

Dear Mr. Michelena -

It was an honor and a thrill
to join you in the First Lady's box
in the House Chamber last evening
for the President's historic address.

Your pride is contagious!

Keep in touch

Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Frank Michelena
Frank Michelena & Associates
1520 Nutmeg Place
Suite 100C
Costa Mesa, CA 92626

THE WHITE HOUSE

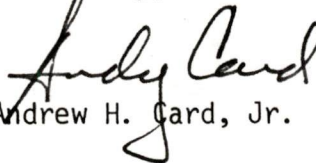
March 6, 1991

Dear Frank,

Here are the photos of the President that you requested.
Glad to do it!

Give my best to everyone. Keep in touch.

Sincerely,


Andrew H. Card, Jr.

FROM

THE WHITE HOUSE

WASHINGTON, D.C.

Frank J. McGee, Esquire
1920 Ocean Street
Marshfield, Massachusetts 02050



To Rick Clancy
With best wishes,
Cuz Bush



With all best wishes,

Ge. Bush

LAW OFFICES

FRANK J. MCGEE

1920 OCEAN STREET

MARSHFIELD, MASSACHUSETTS 02050

TEL: (617) 834-4690

FAX: (617) 837-1680

FRANK J. MCGEE

STEVEN M. GUINEY

JOSEPH P. HEGARTY, JR.
OF COUNSEL

January 18, 1991

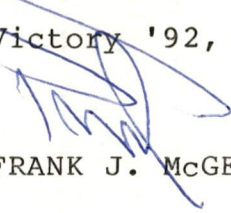
Andy Card, Assistant to the President
and Deputy to the Chief of Staff
The White House
1700 Pennsylvania Avenue
Washington, DC 20500

Dear Andy:

Four employees of the City of Boston who work in City Hall have asked me if I could get them a photo of the President, and I told them that I would do my best. One individual is very special to me because he is mentally handicapped, but is able to do certain kinds of work, thereby enabling him to support himself. His name is Richard Clancy, and I would be extremely grateful if the notation "To Rick" appeared on one photo.

Many thanks and best regards.

Victory '92,


FRANK J. MCGEE

FJM:cah

*request sent to
Inzals 1/23*

THE WHITE HOUSE

WASHINGTON

March 4, 1991

Dear Mr. Malouf,

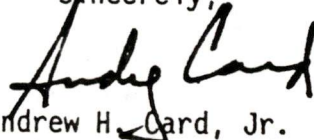
Governor Sununu shared with me your recent letter and asked me to thank you for sending him a copy of the Baltic Legal Conference Report. I will make sure that others here have the opportunity to review it. Very interesting reading.

I'm also sharing with appropriate officials in the Secret Service the incident you recounted. Someone will be back in touch with you on that.

Thanks again for writing and for keeping us posted on your good work.

Best wishes.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff

Mr. Ed Malouf
11226 Cotillion
Dallas, Texas 75228

bcc: Bill Sittmann (w/conf.
report)

Honorable John R. Simpson ✓
Director, U.S. Secret Service

Ed Malouf
11226 Cotillion
Dallas, Texas 75228
January 20, 1991

Mr. John Sununu
c/o The White House
Washington, D.C.

Dear John:

The BALTIC REPUBLIC LEGAL CONFERENCE concluded in Dallas today. The group (29 of them) will be here until next week. We were happy to have Mavriks Vulfson here to address the group. He talked quite a long time with Vid Beldavz of the Hudson Institute (Indianapolis) and is taking much material back to Mr. Gorbachev concerning plans formulated to get the Baltic Republics off on the right foot. Plans for a BALTIC REPUBLIC SUMMIT meeting in Dallas for Sept. or Oct. 1991 are progressing. The final plan will be announced in Dallas, then the group is scheduled to go to Moscow.

I had a very unhappy experience with the Secret Service in Dallas. Three of the gentlemen from Latvia wanted some information as to how to go about protecting government officials. I naturally thought that the Secret Service would be the ones to see. This was a very sudden and unanticipated event it did not involve law. I called the Secret Service in Dallas and talked with an agent who said he had about 2 weeks. He said that they didn't do anything like that since it was like taking someone in from off the street. The head of the Dallas Police Department Intelligence unit listened to my story. He asked me to call back the next morning and he would have it scheduled. I have no doubts that he did some thorough checking in the meantime. We not only had a very fine meeting, they were asked to come back next week and they would be shown the tactical and riot units, vans and equipment etc.. The guests were delighted. The three guests were:

Peteris Bormans, husband of one of the attorneys, who is active in organizing the police dept. in Latvia along lines of those in the free world. His wife is helping draft the Constitution for Latvia, also the laws.

Gvido Romelko, attorney, Tax Law and Joint Venture Registration. Latvian Republic Ministry of Finance. We are in almost daily contact with his wife, who is also an attorney.

She is the one who informed us about the assassination attempt on the life of Boris Yeltsin last January 14th. She, in turn, is in daily contact with the other two Baltic States.

Romualds Vonsovičs: Justice, Supreme Court of Latvia.

John, we have always been very supportive of the Secret Service. We have met with many of those who have been assigned to George Jr.'s house at 6029 Northwood. Steve, my son who sold his house at 6106 Northwood in order to go to Latvia to teach law at the University, even offered the Secret Service men who were sitting in a car in the driveway next door the key to his house so if nature called the facilities would not be very far from the post. And we gave the agent the license plate numbers of vehicles that would be frequenting the area (two cars had New Jersey license plates for a time). This was done to make their job easier. Then to be told that we were "somewhat like people coming off the street" is insulting and idiotic on the part of the Secret Service. The guy didn't have one lick of common sense.

I hope you will let the agent in charge of the Dallas office know how I feel about it. I have not told anyone else about the situation because the Dallas Police Department has handled it with dispatch and with efficiency. I refuse to have less respect for the Secret Service because of one enthrallous agent. A "HAMMAAP" as we say in Lebanese.

If the Russians, if you are interested in getting a sense of the time to time about the Baltics I would be happy to oblige. It otherwise I won't clutter up your mail.

Kindest regards,


Ed Malouf

P.S. Navriks Vulfson, a Holocaust survivor and a member of both the Soviet and Latvian Parliaments has become an avid voice for Latvian independence, even though he has been a Communist for 50 years. By now the President has received the proclamation from the City Council of the City of Dallas in regards to getting Gorbachev to return Latvia (and the Baltics) to the 1938 status. I was the one who put the 1938 date in there. I did it to preclude any, doubt as to which status we wanted. It also states this to be done by negotiation, which is precisely what Vulfson wants. The Baltics should have been set free at the same time that Eastern Europe regained it's freedom.

C-TRK letter

THE WHITE HOUSE

WASHINGTON

March 5, 1991

Dear Sharon,

Governor Sununu shared with me your letter on behalf of Jennifer Webber. I will make sure that your strong endorsement gets into the right hands. Thanks for writing.

All the best.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Ms. Sharon Y. Miller
Chief of Staff
Office of the Governor
The Blaine House
Augusta, Maine 04330

THE WHITE HOUSE

3-1-91

Dear Mr. McAllister -

Your letter troubled me because it just doesn't reflect reality. I am extremely proud of President Bush and I know him to be a truly compassionate individual.

The United States and the World are fortunate to have George Bush in the White House. I am honored to be part of his team and proud to stand with him.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. H. K. McAllister
45 Mt. Vernon Street
Cambridge, Massachusetts
02140

Rec'd
FEB 19 1991

2-9-91

AC HAS SEEN

White House

Andrew H. Card, Jr.

Wells,

President Bush should be impeached. He set us up in this war to profit his associates and interests without the consent of Congress. I believe he is deliberately distracting the public from the real problems of this country.

He & the military have taken young men from their families who need them.

2
The Bush administration is
continuing to use tax dollars
to serve their own greed not
to sustain the strength +
health of the tax payers.

I am further horrified
that there are so many young
black men in this war fighting
for this country that gives
them nothing but grief
& poverty. How can you
work for such a cowardly
and corrupt man?

A.K. McAllister



HARVARD LAW SCHOOL

CAMBRIDGE • MASSACHUSETTS • 02138

ILS 454

May 29, 1991

Rec'd
MAY 31 1991

Mr. Andrew Card
Assistant to the President
The White House
Washington, D.C. 20500

AC HAS SEEN

Dear Andy:

I would very much like to get involved in the effort to win a second term in 1992. Since much of our Party here seems less than enthused about "Meese loving conservatives" (as Bill Weld's assistant so delicately put it) I thought I would write to you for suggestions as to what I might do to assist in the campaign.

I will be here until the summer of 1992 at work on a book. I would be happy to offer whatever services might be needed on a volunteer basis. As you may recall from our time together on the Federalism Working Group, I have a deep interest in such issues as federalism, separation of powers, and constitutional law generally. If any of those interest might prove helpful to the President's effort, I would be happy to do whatever seemed to be needed.

I trust all goes well. I look forward to hearing from you.

With all best wishes,

Sincerely,

Gary

Gary L. McDowell
Bradley Visiting Scholar

McDowell/ ILS 454
RETURN IN 5 DAYS TO
HARVARD LAW SCHOOL
CAMBRIDGE, MASS. 02138

THE WHITE HOUSE

1-31-91

Dick -

Thank you for your letter. The President told me of his telephone conversation with you.

The Hall of Flags visit seems unlikely. - Times are just too hectic.

Keep in touch. Sincerely, Judy

THE WHITE HOUSE
WASHINGTON

Mr. Richard M. McGrath
Permanent Chairman
Iwo Jima Day Committee
10636 Gandy Boulevard, N.
No. 90
St. Petersburg, Florida 33702-1418



IWO JIMA DAY COMMITTEE

33 Woburn St., Medford, MA 02155
617/395-3892

PERMANENT CHAIRMAN
Richard M. McGrath

January 7, 1991

Hon. Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, D. C. 20500

Dear Andy:

Enclosed please find a sealed, personal, handwritten thank you letter to President Bush for talking to me on Christmas Eve at Camp David.

We talked about his being my Guest of Honor at our Annual Commemorative Services on Tuesday, February 19th on "Iwo Jima Day" in the Hall of Flags as well as make a telephone call to the sole survivor of the flag-raising men on Mt. Surabachi, former USN HM John H. Bradley (photo of my invitational letter to John attached with his tel. No. and my handwritten note).

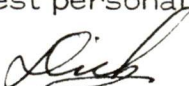
The President told me to send my letters, requests to him through you to be sure he gets them. I know you have attended my Services in the Hall of Flags; know me to be a man of my word and one who stood up against both Spkrs. Bartley & McGee as well as "The Jolly Green Giant" whenever I felt they were in the wrong; to support any good conservative cause (regardless of party) and hope you and your wife can accompany the President and Mrs. Bush to Boston on 2/19/91.

I honestly believe Corpsman Bradley would never go to any other "Iwo Jima Day" Ceremony unless he was protected from the newsmedia (as I did for Rene A. Gagnon) and I know Gov. Weld and Sen. Dave Locke as well as more than 200 Iwo Jima veterans who faithfully attend will never forget the presence and remarks made by The President of the United States!

Please contact me and advise me at: 10636 Gandy Blvd., N. # 90, St. Petersburg, FL 33702-1418 or call me at 813-576-1779 anytime. I leave for home on 2/10/91.

Best personal regards,

*after 4:00
before 10:00*


Dick McGrath
RMMC/bjmc

P. S. Honey and I received your Christmas card and hope you received ours. Happy New Year and All the Best!

THE WHITE HOUSE
WASHINGTON

Date: February 1

TO: Kathy Super

FROM: ANDY CARD

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

The President really
does not know Dick.
A call from Dick
got through the system
- but no problem.

Kathy can handle.
Andy

THE WHITE HOUSE February 2, 1991

Dear Michael -

Inauguration Day in Massachusetts found us both very busy. I had hoped to be able to congratulate you in person. Now, this less than timely note serves the purpose. Congratulations!

The victory you won last November is historic, recognized and appreciated. Please let me know how I can help you serve.

Keep in touch.

Sincerely, Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

The Honorable
Michael M. Murphy
8 Flintlocke Lane
Canton, Massachusetts
02021

THE WHITE HOUSE February 2, 1991

Dear Joe -

Congratulations! I know I'm tardy. It seems time always has me playing catch-up!

I had hoped to be able to join the celebration of your taking the oath of office as Treasurer and Receiver General of the Commonwealth of Massachusetts. I was there in spirit.

Please keep in touch. I want to help.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

The Honorable Joseph D. Malone
15 Cushman Street
Watertown, Massachusetts

02172

THE WHITE HOUSE

2/2/91

Dear Elaine -

I failed you! I missed the deadline for your dad's birthday celebration on January 9. Sorry.

With this note is a pen used by the President. I hope your dad enjoys it. — My best to all.

Sincerely, Andy

P.S. Thanks for the book.

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Ms. Elaine McGall
New Hampshire Fence Company, Inc.
Route 101
Raymond, New Hampshire 03077

THE WHITE HOUSE

2-2-91

Dear Brad & Missy -

Thank you very much for
your kind note of support. The
President is a superstar!

My best to all in Holbrook.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. & Mrs. Bradford Morgan
12 South Shore Road
Holbrook, Massachusetts

02343

AC HAS SEEN

BRADFORD MORGAN
12 SOUTH SHORE ROAD
HOLBROOK, MASSACHUSETTS 02343

1/26/91

DEAR ANDY,

DURING THESE INCREDIBLY DIFFICULT TIMES
AND AMIDST THE CONSTANT AND CONTINUAL
CHALLENGES OUR LEADERSHIP FACES, I WANTED
TO TOUCH BASE WITH YOU AND EXPRESS MY
APPRECIATION AND SUPPORT NOT ONLY FOR THIS
ADMINISTRATION'S RESOLVE BUT ALSO FOR THE
EXHAUSTIVE EFFORT UNDOUBTEDLY BEING EXPENDED BY
SUPPORT STAFF SUCH AS YOURSELF.

THE GENERAL POPULACE COULD NOT BEGIN TO
FATHOM HOW MUCH LABOR IS INVOLVED BEHIND THE
SCENES TO SUPPORT THIS POLITICAL AND MILITARY
EFFORT TO RESOLVE THIS UGLY CULT CRISIS.

OUR THANKS TO YOU, YOUR STAFF AND
THE LEADERSHIP FOR WHOM YOU HAVE THE PRIVILEGE
TO SERVE.

RECORDS AND GOOD SPEED

BRAD AND MISSY

THE WHITE HOUSE

2/2/91

Reid -

Thanks for the Boston Globe clip
of my Mt. Ida speech. It was
fun!

Unfortunately, the HUD slot is
going to another.

Keep in touch.

Audrey Card

Audrey H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Reid B. Morrison
120 Beacon Street
Boston, Massachusetts
02116

P.S. I Was at Udd-Cellucci Hynes gala
last week. But Could not locate you among
the 10,000 people! I thought you
always stood out in crowds!!

REID B. MORRISON

180 BEACON ST.

BOSTON, MA 02116

1/11/91

AC HAS SEEN

Dear Andy:

Your speech at Mt. Ida hit the mark perfectly!
Enclosed is Globe clipping. But there are still talk show
hosts here (mainly on WRKO: Gene Burns, Jerry Williams, etc.)
(and on Larry King) whose insanely pacifist arguments need
to be brusquely rebutted by the Bush supporters!!

Also: I seek the ex-David Forsberg post at H.U.D.
in Boston. Enclosed is my resume! I just got Ron Kaufman's
note!

Best wishes,

Reid

Presidential aide speaks in Newton

By Kimberly B. Baker
CONTRIBUTING REPORTER

NEWTON — Andrew H. Card Jr., an assistant to President Bush, said last night at Mount Ida Junior College that Bush has taken huge steps toward peace in the Persian Gulf.

He called Bush "the most patient person in the world" and a leader who has "walked that extra mile to find peace."

"But at some point, the cost of patience outweighs its benefits," Card said.

Speaking before a crowd of mostly students and teachers, Card emphasized what he called a "new world order" where democracy reigns.

"The old game of big walls and dark cities is over. Today we have bright lights and free cities," said Card, a former Holbrook resident.

But to keep pace with this democracy and freedom, Card said, President Saddam Hussein of Iraq has to be stopped.

"Hussein doesn't fit our world today; he poses a long-term threat to the new world order," Card said. "He's used chemical weapons on his own people. . . . He's never been afraid to use his weapons systems."

Reading from an Amnesty International report about human rights abuses in Iraq, Card spoke of eyewitness accounts of rapes, tortures and "the cutting off of peoples' tongues," for stepping out of line in that country.

"I believe that is an outrageous act of an individual. Saddam Hussein does not belong in our world, the way we want it to be," Card said.

Card added that Iraq is very close to getting nuclear weapons and for this reason "we are clear about what is at stake, what is at stake now and in the future."

The United Nations' call for Iraq to withdraw from Kuwait by Jan. 15, Card said, is "only a deadline to comply with the resolution, not a deadline for our own armed forces."

THE BOSTON GLOBE • THURSDAY, JANUARY 10, 1991

REID B. MORRISON
180 Beacon Street
Boston, Mass. 02116
(617) 247-0154

OBJECTIVE: Work in E.O. of Transportation/Construction; Div. of Capital Planning/Operations (Real Estate Development or Real Property); E.O. of Economic Affairs; E.O. of Consumer Affairs; or E.O. of Public Safety; E.O. of Environmental Affairs.

EXPERIENCE:

Fall, 1987 - Present Have done a great amount of technical and background reading in real estate and other subjects (something I've wanted to do for a long time - only once in my adulthood - before deciding on this sabbatical opportunity (and living on savings and investments).

1971 to Fall, 1987 NORDBLOM CO., Boston, Mass.
Broker of residential and commercial condo units, etc. (also for 3 years each, manager of 2 residential condo properties) (Vice President since 1976).

1969 - 1971 HARVARD UNIVERSITY Alumni Assn. Office, Cambridge, Asst. General Secretary for 2-year program to revive the 25 weakest alumni clubs (fundraising, events, scholarships).

1965 - 1969 NORTHEASTERN UNIVERSITY, Boston, Mass.
Wrote news media releases; fundraising; special events.

1964 UNITED PRESS INTERNATIONAL, Boston, Mass.
Reporter and night shift radio/TV desk news editor.

1960 - 1964 WORCESTER TELEGRAM/GAZETTE, Worcester, Mass.
Reporter, copy desk editor, book reviewer.

1955 - 1958 U.S. AIR FORCE
Active duty as Lieutenant in U.S.A. & Japan (communications squadron administrator).

EDUCATION:

1959 - 1960 Boston College Law School, Newton, Mass.

1958 - 1959 Univ. Penna. Law School, Philadelphia, Pa.

1950 - 1954 Harvard College, Cambridge (A.B. in Government)

1948 - 1950 Choate School, Wallingford, Conn. (Diploma)

PERSONAL:

Single. Excellent Health. Swimming, tennis. member, Board of Directors, mass. Citizens for Limited Taxation. A licensed real estate broker. Notary Public.

REID B. MORRISON

GOP VOLUNTEER CAMPAIGN RECORD

1990 - OCTOBER - FUNDRAISING PHONE CALLS TO 300 DONOR AND NON-DONOR PROSPECTS (WITH C. THURLBY).
SUMMER - AT A FEW SIGN-HOLDING STANDOUTS.
MARCH 10 - CONVENTION DELEGATE FROM BACK BAY/BEACON HILL FOR WELD/CELLUCCI.

1989 SEPT. 11/12 - JOINED 12-14 OTHER PARTY CONSERVATIVE LEADERS (GORDON NELSON, CARROLL SHEEHAN) TO ENDORSE BILL WELD.

1988 SUMMER/FALL - PHONE-CALLING FOR BUSH/QUAYLE, J. MALONE.

1986 SPRING - WORCESTER CONVENTION DELEGATE.

1982 FALL - PHONING FOR SEARS, LOMBARDI, J. DOW.

1980 DECEMBER - ONE OF 14 MASS. MEMBERS OF ELECTORAL COLLEGE (VOTING FOR REAGAN/BUSH) (AT STATE HOUSE).

1979 FALL - ONE OF 7 VICE CHAIRMEN OF MASS. PHILIP CRANE FOR PRESIDENT COMM. (CHAIRMAN: BILL WELD).

1978 FALL - PHONING FOR JOHN SEARS, ETC.

1976-1980 FINANCE CHAIRMAN, REP. STATE COMM., AND 4 YEAR MEMBER OF R.S.C.

1974 FUNDRAISER/CAMPAIGN TREASURER, CARROLL SHEEHAN FOR GOVERNOR COMM. (ALSO STATE CONVENTION DELEGATE).

1970 CONVENTION DELEGATE. PHONING FOR SARGENT, DWIGHT, ETC.

1968 PHONING, LEAFLETING FOR JOHN SEARS (SUFFOLK SHERIFF).

1967 PHONING, LEAFLETING FOR SEARS FOR MAYOR; MAURICE FRYE FOR STATE REP. (SPECIAL ELECTION).

1966 STATE CONVENTION DELEGATE. BOSTON AREA DRIVER FOR GOP SECY. OF STATE NOMINEE RAY TRUDEL.

1964 PHONING, LEAFLETING FOR JOHN SEARS, ETC. (STATE REP.)

THE WHITE HOUSE

February 20, 1991

Dear Mr. McCormick -

Thank you very much for your letter and for your interest in competing to represent the Massachusetts Third Congressional District on Capitol Hill. I would be pleased to meet with you. I suggest you coordinate a visit to Washington with Ron Kaufman and my assistant Linda Casey.

Have you discussed your interest with Massachusetts GOP Chairman Leon Lombardi?

Keep in touch.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Edward J. McCormick, III
Attorney at Law
P.O. Box 318
Norfolk, Massachusetts 02056

McCORMICK & MAITLAND
ATTORNEYS AT LAW

EDWARD J. McCORMICK, III
ELIZABETH J. MAITLAND*
TAMAR E. LEVY

*ALSO ADMITTED IN PENNSYLVANIA

144 MAIN STREET
COUNTRY CROSSING
P. O. Box 318
NORFOLK, MASSACHUSETTS 02056
(508) 520-0333
TELEFAX (508) 528-2889

February 11, 1991

Andrew Card
Assistant to the President
Deputy to the Chief of Staff
White House
Washington, D.C. 20500

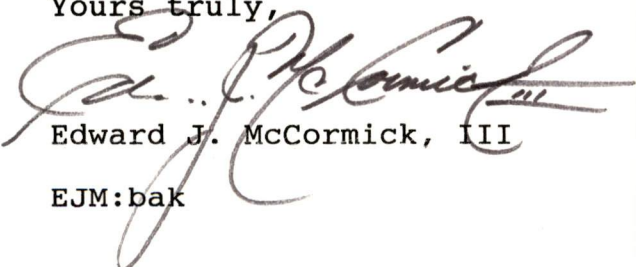
Dear Mr. Card:

I take this opportunity to introduce myself to you and inform you of my interest in seeking the nomination of the Republican Party for the Third Congressional District. While I can readily imagine the demands on your time, I would welcome the opportunity to discuss my candidacy with you.

I would be available to meet with you at your convenience either in Washington or Massachusetts.

I thank you for your time and look forward to hearing from you.

Yours truly,


Edward J. McCormick, III

EJM:bak

Rec'd
FEB 19 1991

AC HAS SEEN

Send
copy
to
Ron Kaufman

THE WHITE HOUSE

2-21-91

Steve -

Thank you for your note. I
am glad the KSG meeting went well.
I wish I could have participated.

Andy Card

Andrew Card Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Steven Gerard Mallory
1792 Reading Street
Crofton, Maryland 21114

2-23-91

Dear Joanne -

Thank you for copies of your most recent correspondence regarding the MWRA. Ray Shamie has done a great job of expressing the strong arguments made by the Walpole Citizen Action Committee.

Keep in touch. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Joanne Muti
Chairperson
Walpole Citizen Action Committee
15 Gateway
E. Walpole, Massachusetts 02032



**WALPOLE CITIZEN
ACTION COMMITTEE**

AC HAS SEEN

February 11, 1991

President George Bush
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear President Bush:

We recently read that your budget contains \$100 million for the Boston Harbor Cleanup. There are several components to this plan and one calls for the construction of a landfill in the Town of Walpole - Ray Shamie's hometown.

The MWRA has led everyone to believe that the cleanup cannot go forward without siting a landfill in Walpole. In reality, the landfill siting and the cleanup are mutually exclusive. The attached letter indicates that the MWRA does not need to own a landfill and that viable alternatives do exist.

We support the Harbor Cleanup but we also believe that if it hadn't been for Mr. Shamie, the Republicans wouldn't have the opportunity to move the project along in Massachusetts. Governor Weld voiced his opposition to the Walpole site both before and after the election and we're counting on him to keep his word. The prior governor did not. There are solutions to the problem and we hope that you can ensure an equitable outcome.

Sincerely,

Joanne Muti

Joanne Muti
Chairperson

cc: John Sununu
Andrew Card
Governor William Weld
Lt. Governor Paul Cellucci



**WALPOLE CITIZEN
ACTION COMMITTEE**

February 11, 1991

A. David Mazzone
District Judge
U.S. District Court
U.S. Post Office and Courthouse
Boston, MA 02109

Dear Judge Mazzone:

At the public hearing on January 10, you established the fact that the MWRA does not need to begin building its own landfill until September 1992. You then agreed to defer taking any action on the Walpole site if the state legislature could guarantee you an alternative site would be located before then, so that the landfill could be built and commence operations in March 1994 as scheduled.

The task of finding alternative sites is a relatively straightforward one, but the Legislature cannot do this task because they do not have the authority to enter into a contract with the owner of the site. Only the MWRA has this authority, and both Paul Levy and Eric Buehrens have repeatedly refused our requests to have the MWRA issue a Request for Proposal (RFP) relative to generating a list of viable alternatives. We made this request at meetings with Paul Levy and Eric Buehrens on August 9, 1990 and November 6, 1990, and in separate meetings with Eric on September 7, 1990 and October 18, 1990.

Why did they refuse? In fact, they were both very open at our meeting on August 9th about this: they did not want to give any signal to the Legislature that viable alternatives did in fact exist, because such a signal might induce the Legislature to reject the Walpole land transfer bill in December.

Eric Buehrens further elaborated on this concept at our meeting with him on October 18th. He stated that he viewed the remainder of the siting process as "a marble dropping down through a maze." The first stop for the marble, in Eric's analogy, was the Legislature on December 5th, where he could either win or lose. If he lost, the marble would drop again down to you, where he could either win or lose again. Only when he had lost with both the Legislature and the court would he declare the "game" over and go out to bid to obtain commercial landfill space either inside or outside of Massachusetts.

In short, both Paul Levy and Eric Buehrens have been more interested in playing politics than in finding a real solution to their current landfill siting problems.

As proof that viable alternatives do exist, please consider this information which was supplied by the MWRA: no other major city in the United States owns its own sludge landfill and yet they are all successfully disposing of their grit, screenings, and sludge in various ways. We know that private concerns have submitted proposals to Eric Buehrens on an unsolicited basis.

In summary, the state legislature cannot provide viable alternatives for the MWRA and both Paul Levy and Eric Buehrens have ignored our requests to seek out alternatives. They would rather play politics (marbles?) rather than solve this siting impasse and get on with things.

Under these circumstances, we must implore you to stop this counter productive behavior on the part of the MWRA's top management now by instructing them to issue a Request for Proposal as soon as possible. Eric Buehrens has indicated to us that this is a six month process, so that if it were started today, you would have an array of viable alternatives to review by mid August of this year. These could then all be evaluated by the MWRA's Board of Directors well before the September 1992 deadline.

We believe this simple step would make far more sense than imposing fines or a moratorium on new sewer hookups because it will produce a real solution that everyone can accept much faster and at a much lower cost. It would also acknowledge the true political realities here: the House of Representatives rejected the Walpole site on December 5th by an overwhelming 87 to 50 majority; Governor Weld has stated his opposition to the Walpole site on many occasions during his campaign and after his election; and the Attorney General's office will fight to defend the decision made by the Legislature on December 5th.

We hope you will agree with the wisdom of this course of action, and instruct the real culprits here to issue an RFP at once. If Paul Levy and Eric Buehrens had done so in August 1990 when we asked them to, the MWRA Board of Directors could be reviewing alternatives today and the EPA would not have been able to force this difficult situation upon you.

Sincerely,

Joanne Muti

Joanne Muti
Chairperson

cc: John Giorgio, Kopelman and Paige

THE WHITE HOUSE

2.25-91

Dear Trudy -

Your kind letter brought on a
flood of memories. Give my best
to Leora.

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Trudy McDonald
310 Orchard Drive
Fremont, California 94536

Rec'd
FEB 25 1991

February 19, 1991

Trudy McDonald
310 Orchard Drive, Fremont, California 94536

AC HAS SEEN

Dear Andy,

I've been intending, for many months, to get this letter off to you. I see you on T.V. from time to time and am secure in knowing you are giving your usual "100%." Even though you don't hear from us, we are grateful you are where you are - doing such a good job for the President.

I hear from Rich Williamson on occasion, and do enjoy his articles. Jim McDas, as usual, is pursuing a brilliant career. What a trio you three made in the early Reagan Administration!!

President Bush is an incredible manager of his press conferences. He has the right demeanor, never appears at a loss of words. He has the facts at his fingertips and seems to have good rapport

with the press. One wonders, sometimes, how he can maintain his sense of humor through it all. Some of the questions are so assinine and totally inappropriate.

Please know that you have a friend in Fresno, California and one in Boise, Idaho. Lorna Day is presently in California, visiting her mother. She stayed here with me last week on her way south to Oreadia. We both were so fond of Governor Inman when he was so active in the Governor's Association. We both were elated when he was chosen as Chief of Staff.

Operation Desert Storm is uppermost in all our minds. We fly our flag and tie our yellow ribbons on our trees and wear them on our lapels. We send off letters and packets to military personnel we ~~have~~ never have met. It is little enough we can do for all those young Americans ^{who} are doing ^{so much} to protect our Way of Life.

I am off to Sacramento this week-end as I have the privilege and honor to nominate our new Chairman of the California Republican Party. He plans to re-build a much needed grass roots activity!!! ^{Thank} ~~Thank~~ ^{you}!! May God Bless you. Friends

2-25-91

THE WHITE HOUSE

Dear Senator McCain -

Thank you for your note singing
the praise for Chris Koch. He's doing
a great job as Chairman of the
Federal Maritime Commission. I'm a
fan, too. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
John McCain
United States Senate
111 Russell Senate Office Bldg.
Washington, D.C.
20510-0303

JOHN McCain
ARIZONA

COMMITTEE ON ARMED SERVICES
COMMITTEE ON COMMERCE, SCIENCE,
AND TRANSPORTATION
SELECT COMMITTEE ON INDIAN AFFAIRS
SPECIAL COMMITTEE ON AGING

United States Senate

111 RUSSELL SENATE OFFICE BUILDING
WASHINGTON, DC 20510-0303
(202) 224-2235

TELEPHONE FOR HEARING IMPAIRED
(202) 224-7132

151 NORTH CENTENNIAL WAY
SUITE 1000
MESA, AZ 85201
(602) 835-8994

5353 NORTH 16TH STREET
SUITE 190
PHOENIX, AZ 85016
(602) 640-2567

5151 EAST BROADWAY
SUITE 170
TUCSON, AZ 85711
(602) 670-6334

February 15, 1991

Rec'd
FEB 22 1991

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

AC HAS SEEN

Dear Mr. Card:

Just a quick note to let you know that your choice to head the Federal Maritime Commission was not only inspired, but is working out very well for the Administration too.

I appreciate the excellent job you and your colleagues are doing at this frantic time. I look forward to seeing you soon.

Sincerely,

John
John McCain
United States Senator

JM/sc
Enclosure

The Journal of Commerce

and Commercial

17—NO. 27,411

THURSDAY, FEBRUARY 7, 1991

164TH YEAR

ONE DOLLAR

New FMC Chief Outlines Priorities

By WILLIAM DIBENEDETTO

Journal of Commerce Staff

WASHINGTON — Two months into his job as chairman of Federal Maritime Commission, Christopher L. Koch uses simple sentences and short words as he ticks off the important issues facing the commission.

It's a laundry list of diverse topics ranging from unfair practices in the international trade arena, to electronic tariff filing, to reviewing the 1984 Shipping Act, to focusing on the esoterics of domestic rate regulation.

He is a man of few words, pausing often in an interview to think the thought through. He combines that clipped approach, however, with a friendly demeanor and a ready smile.

A man who spent virtually his entire career in the Senate, assisting both Republicans and Democrats, a man who was a prime drafter of the regulatory law he now enforces, Mr. Koch at 37 is a political veteran, wise in the ways of Washington. He knows what buttons to push, when to go off the record, when to clam up, when to take charge.

A good example of the latter point occurred last month, during the commission's first open meeting with him in the chairman's seat, on consideration of bonding rules for ocean freight consolidators. The dis-

Koch's Goals

- Increased emphasis on combating unfair global trade practices.

- A coherent regulatory strategy to deal with the complex mix of maritime middlemen.

- Full operation of an electronic tariff-filing system early in the fiscal year starting Oct. 1.

- Resolution of "regulatory overlap" with the ICC in regulation of domestic rates.

- Review of the Shipping Act of 1984.

- Continued monitoring of carrier rate practices in the Pacific and Atlantic trades.

cussion dragged on, bogged down by procedural wrangling and sometimes testy posturing.

Mr. Koch lost patience. He adjourned the session abruptly and told his colleagues and staff to return the next morning ready to make a decision. He controlled the next meeting virtually from start to finish.

Although they differ sharply on the bonding issue, Commissioner Rob Quartel noted, "We agree more than we disagree" on most things.

A commission insider recently said, "(Mr. Koch) is just beginning to

hit his stride. You'll start to see lots of things happening."

Even James Carey, who preceded Mr. Koch in the top spot as acting chairman and lobbied to be named chairman, has nothing but gracious words for Mr. Koch.

Mr. Carey strove to defuse a potentially awkward political situation by arranging a formal change of command ceremony, at which he said: "Mr. Koch is an inquisitive and loyal human being. My one regret is that I won't be here to work with him."

The problem of defining and coping with the middlemen of the shipping industry — including ocean freight consolidators — embraces a "whole series of questions on how and whether we deal" with them that may "come together in a coherent analysis" in the future, he said.

The seeds of the consolidator bonding controversy go back to the 1984 Shipping Act, he continued. The act required consolidators, or non-vessel operating common carriers, to file tariffs at the commission. Many foreign consolidators have not done so.

That has been Mr. Koch's biggest surprise so far. "The web of diversity and complex actions involving middlemen is much more dynamic than I thought."

The pending review of the 1984

New FMC Chief Outlines Priorities

CONTINUED FROM PAGE 1A

law by a blue-ribbon panel appointed by the president coincides with Mr. Koch's efforts to "re-examine the premises that went into the act, and how the industry has changed since 1984."

That review is likely to be quite broad: "Once you start, it's tough to keep it in a box. I wouldn't be at all surprised if it becomes a comprehensive re-examination," he said.

Another commission priority must be "a little more emphasis on international trade practices. . . I have a strong desire to do what we can to break down foreign barriers."

The commission recently began

four separate probes into the shipping practices of other countries: Japan, South Korea, Taiwan and China.

"Those will get a good amount of attention this year," he said. The commission may extend its scrutiny into Latin America, he added.

"We're trying to keep an open dialogue with the European Community," he said.

He met recently with Karel Van Miert, European commissioner for transportation. The two agreed they should work together to deal with the controversial Japanese Harbor Management Fund, a fee assessed on U.S. and other carriers that allegedly is unrelated to any services provided to carriers.

Mr. Koch also wants to keep

communications open with the Interstate Commerce Commission regarding longstanding confusion over lines of agency jurisdiction in domestic intermodal rate regulation.

"We're discussing (forming) a joint task force to look at overlaps between the agencies and ways to bring a more coherent approach. . . How far it will go is an open question."

Mr. Koch said the commission will continue to push enforcement initiatives against carrier and conference rate malpractices and will pursue efforts to automate the tariff-filing system by "doing everything we can to solicit industry input."

THE WHITE HOUSE

2-27-91

Dear Congressman McCollum -

John Sununu shared with me
your letter regarding General Gray.
I assure you that the President
will see the correspondence you cite.

Keep in touch. Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable Bill McCollum
House of Representatives
Washington, D.C. 20515

Andy,

Do you want me to send
copies of this to Fred,
the General, our
President -- or do you
want to speak to them
about it?

To Brent! 1c

THE WHITE HOUSE
WASHINGTON

Date: March 4, 1991

TO: Brent Scowcroft

FROM: ANDY CARD

- ☒ **Action**, as appropriate
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☒ **FYI**

BILL MCCOLLUM

5TH DISTRICT, FLORIDA

VICE CHAIRMAN
REPUBLICAN CONFERENCE

COMMITTEE ON
BANKING, FINANCE AND
URBAN AFFAIRS

COMMITTEE ON
THE JUDICIARY

Congress of the United States
House of Representatives
Washington, DC 20515

215506
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WASHINGTON, DC 20515
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DISTRICT OFFICE:
SUITE 301
1801 LEE ROAD
WINTER PARK, FL 32789
(407) 845-3100
FROM LAKE COUNTY, TOLL FREE:
383-8541

February 20, 1991

The Honorable John H. Sununu
Chief of Staff to the President
The White House Office
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Governor Sununu:

I am writing to bring to your attention a matter of which I was just recently made aware; one in which I am hopeful you will be able to provide some assistance.

As you may know, General Alfred M. Gray, Commandant of the Marine Corps, is scheduled to retire on June 30, 1991. Several of my colleagues and I have written letters to the President on behalf of General Gray asking that he reconsider this retirement and reappoint General Gray to serve as Commandant of the Marine Corps for an additional two year term or for any period of time that he believed to be most appropriate and necessary. We felt this to be an important request as General Gray's retirement at such a critical juncture in our involvement in Operation Desert Storm would be both damaging to the morale of our troops and detrimental to the effective resolution of this conflict.

Unfortunately, the only response that we have received from the White House has been a form letter from Fred McClure at the Office of Legislative Affairs. I have enclosed a copy of this letter for your information. As you may ascertain from reading this letter, Mr. McClure has not referred our letters to the President but rather deferred them to the Secretary of Defense.

I am in no way questioning the abilities of the Secretary of Defense in relation to this matter; in this I have the utmost confidence. However, I am troubled by the fact that our letters may have never reached the President or even been brought to his attention.

John, I understand that the President is unable to see every letter addressed to him, even those from Members of Congress. However, the final decision as to the appointment and reappointment of the Commandant does lie in his hands. I have no doubt that the President will heed the advice of both yourself and Dick Cheney on this matter, but in the end, it is the President's final decision and I believe it is very important that he is aware of our profound interest and concern in this matter.

The Honorable John Sununu
Page Two
February 20, 1991

Enclosed are just a few of the letters sent by myself and several of my colleagues to the President on this matter. I would appreciate your delivering these to the President personally. I thank you in advance for your assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "Bill McCollum", with a long horizontal flourish extending to the right.

BILL MCCOLLUM
Member of Congress

cc: President George Bush
Enclosures

NOV 27 1990

THE WHITE HOUSE
WASHINGTON

OK
✓

November 19, 1990

Dear Bill:

Thank you very much for your recent letter to the President recommending that General Alfred M. Gray be reappointed as the Commandant of the Marine Corps.

We sincerely appreciate your contacting us and offering your personal endorsement on behalf of General Gray. I have shared your letter of recommendation with the appropriate Presidential advisors for careful consideration.

Thank you again for your interest in writing.

With best regards,

Sincerely,

A handwritten signature in black ink that reads "Fred McClure". The signature is written in a cursive style with a large, stylized "F" and "M".

Frederick D. McClure
Assistant to the President
for Legislative Affairs

The Honorable Bill McCollum
House of Representatives
Washington, D.C. 20515

THE WHITE HOUSE

WASHINGTON

February 11, 1991

Dear Congressman Roe:

Thank you for your recent letter to the President, cosigned by thirteen of your colleagues, requesting that General Alfred M. Gray be reappointed as Commandant of the United States Marine Corps.

I agree that we are dependent upon strong and effective leaders such as General Gray. He has certainly instilled a sense of confidence, trust and purpose in our men and women in Saudi Arabia, as he has throughout the Corps.

Your correspondence will be forwarded to the Secretary of Defense to be certain that he is aware of your recommendation.

Thank you again for your interest in writing.

With best regards,

Sincerely,

A handwritten signature in dark ink, appearing to read "Fred McClure", written over the typed name.

Frederick A. McClure
Assistant to the President
for Legislative Affairs

The Honorable Robert A. Roe
House of Representatives
Washington, D.C. 20515

BILL MCCOLLUM
5TH DISTRICT, FLORIDA
VICE CHAIRMAN
REPUBLICAN CONFERENCE
COMMITTEE ON
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URBAN AFFAIRS
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Washington, DC 20515

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(407) 845-3100
FROM LAKE COUNTY, TOLL FREE:
383-8541

November 5, 1990

President George Bush
The White House
Washington, D.C.

Dear Mr. President:

As you are aware, General Alfred M. Gray, the Commandant of the Marine Corps is expected to retire in approximately six months. Much of his time until then will be spent preparing the Marine Corps for a smooth, effective and efficient transition.

Unfortunately, as you know only too well, this transition comes at a time when we are faced with the prospect of war in the Middle East. We are dependent upon the strong and effective leadership of men such as General Gray to guide our troops and ensure that our deployment overseas is successful. His guidance is invaluable and I do not believe that now is the time to retire a man of such fortitude as General Gray.

His leadership has been an inspiration to many of our men and women in Saudi Arabia and has instilled in them confidence, trust, and a sense of purpose. With their lives on the line it is important that our troops know, respect and have faith in those that have been chosen as their leaders.

I am respectfully requesting that you reappoint General Gray to serve as Commandant of the Marine Corps for an additional four years, or for any period of time that you believe to be most appropriate and necessary. He is truly a visionary and, as such, has led the Marines to be one of the most effective readiness forces in the world. I believe his retirement at such a critical point in our involvement overseas would be both damaging to the morale of our troops and detrimental to the effective resolution of this conflict.

Thank you for your serious consideration of this matter.

Sincerely,



BILL MCCOLLUM
Member of Congress



Republican Research Committee
U.S. House of Representatives
Washington, DC 20515

February 6, 1991

President George Bush
The White House
Washington, D.C. 20500

Dear Mr. President:

It has come to my attention that General Alfred M. Grey, the Commandant of the Marine Corps, is expected to retire in the next three months.

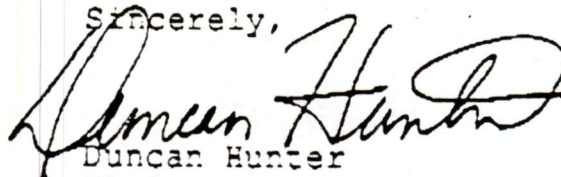
I believe his retirement would not be advantageous for our efforts in the Persian Gulf region. The present situation requires strong and effective leadership. In my opinion General Grey has those characteristics.

His leadership has been an inspiration to our troops in the field. Under his command, the Marine Corps have become one of the most effective readiness forces in the world. This has been evident from the success the Marines have had in their combat missions in Saudi Arabia last month.

I am respectfully requesting that you reappoint General Grey to serve as Commandant of the Marine Corps for an additional four years, or for any period of time that you believe to be most appropriate and necessary.

Thank you for your serious consideration of this matter.

Sincerely,


Duncan Hunter
Chairman

Congress of the United States
House of Representatives

Washington, DC 20515

January 31, 1991

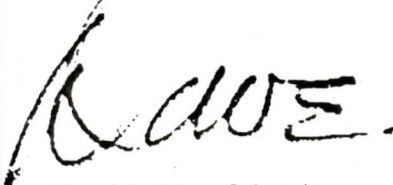
Dear Colleague:

I am attaching a copy of a letter I have written today to the President with respect to the Commandant of the Marine Corps, which is intended to be self-explanatory.

If you feel as strongly about this issue as I do, I believe it would be appropriate for you to take the time to dictate your own letter to the President concerning this matter.

Time is of the essence.

Respectfully,

A handwritten signature in dark ink, appearing to read "DAVE", with a stylized flourish extending from the end.

David O'B. Martin
Member of Congress

DM/db
Attachment

Congress of the United States
House of Representatives

Washington, DC 20515

January 31, 1991

The President
The White House
Washington, D. C. 20500

Dear Mr. President:

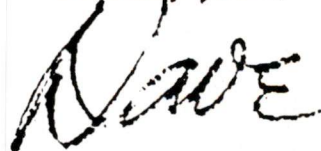
This might be the busiest time for you in your first administration, but I would hope that you would take a minute to consider a plea from me concerning reappointment of Alfred M. Gray as Commandant of the Marine Corps or for an extension of his service for whatever length you might think appropriate.

I have known General Gray since he was Commanding General in the Second Marine Division at Camp Lejeune and can say unequivocally how impressed I was with him from the first moment I met him and how pleased I am with him and the Marine Corps since he has served as Commandant. He has made many significant changes, and I am sure you agree he has done a superb job as the 29th Commandant. I take particular pride as a former Marine that for two years he has been able to stand before uniformed personnel of all services and countries and say, without equivocation, that our Marine Corps is the only military unit on either side of the Iron Curtain (remember those days?) that can leave at a moment's notice and do what the book says it can do without support from anyone for a period of 60 days. That in and of itself is an accomplishment almost beyond my comprehension.

These are difficult times, and there is more work to be done, but I, for one, want to recommend to you, Mr. President, that a reappointment or considerable extension of his term would be in the best interests of the United States of America and the Marine Corps and is strongly urged by this former Marine.

With every best wish to you and Mrs. Bush and my thanks for your leadership of this great nation, I remain

Cordially yours,



David O'B. Martin
Member of Congress

DM/dmb

ROBERT A. ROE
8TH DISTRICT, NEW JERSEY

CHAIRMAN
SCIENCE, SPACE, AND
TECHNOLOGY COMMITTEE
CHAIRMAN
SUBCOMMITTEE:
INVESTIGATIONS AND
OVERSIGHT
PUBLIC WORKS AND
TRANSPORTATION COMMITTEE
SUBCOMMITTEES:
WATER RESOURCES
ECONOMIC DEVELOPMENT
INVESTIGATIONS AND
OVERSIGHT
SURFACE TRANSPORTATION
PERMANENT SELECT COMMITTEE
ON INTELLIGENCE



Congress of the United States
House of Representatives
Washington, DC 20515-3008

January 7, 1991

WASHINGTON OFFICE:
Room 2243
RAYBURN HOUSE OFFICE BUILDING
202-225-5751
DISTRICT OFFICES:
LAW BUILDING
66 HAMILTON STREET
ROOM 102
PATERSON, NJ 07505-2003
201-523-5152
U.S. POST OFFICE BUILDING
BLOOMFIELD AVENUE
BLOOMFIELD, NJ 07003-347
201-645-6299
158 MOUNTAIN VIEW BOULEVARD
P.O. Box 407
WAYNE, NJ 07474-0407
201-696-2077

Dear New Jersey Colleague:

The dangerous situation in the Middle East underscores the absolute necessity of effective military leadership as our nation prepares for the possibility of conflict in the very near future.

I would like to bring to your attention the fact that General Alfred M. Gray, the Commandant of the Marine Corps and a New Jersey native, is scheduled for retirement on June 30, 1991. General Gray was born in Rahway and is a native of Point Pleasant. He was an outstanding amateur athlete who attended Lafayette College in Easton, Pennsylvania. He enlisted in the Marine Corps in 1950 and was commissioned after service as a sergeant in an amphibious reconnaissance unit during the Korean War.

General Gray's service to our nation encompasses a wide range of commands from which he has molded his expertise. In addition to seeing action in Korea, he served several tours in Vietnam. General Gray is the most experienced field commander the Marine Corps has. Given the present situation with Operation Desert Shield, I do not believe it would be prudent to allow his expertise to be retired.

I urge you to join me in signing the enclosed letter to the President, respectfully requesting that General Gray be appointed to another two year term as Commandant of the Marine Corps. At the very least, I believe it is imperative that General Gray retain command of the Marine Corps until the situation in the Gulf is resolved.

For 215 years, the Marine Corps has served as our ultimate force in readiness, ready to protect the nation's vital interests wherever they are threatened. I cannot think of anyone better suited to carry out the mission of the Marine Corps than General Gray. I appreciate your consideration of this matter and look forward to your support. Please call Bill O'Neill of my staff at 5 - 5751 to sign on.

With all good wishes.

Sincerely,


Robert A. Roe
Member of Congress

CHAIRMAN
SCIENCE, SPACE, AND
TECHNOLOGY COMMITTEE

CHAIRMAN
SUBCOMMITTEE:
INVESTIGATIONS AND
OVERSIGHT
PUBLIC WORKS AND
TRANSPORTATION COMMITTEE

SUBCOMMITTEES:
WATER RESOURCES
ECONOMIC DEVELOPMENT
INVESTIGATIONS AND
OVERSIGHT
SURFACE TRANSPORTATION
PERMANENT SELECT COMMITTEE
ON INTELLIGENCE



Congress of the United States
House of Representatives
Washington, DC 20515-3008

January 15, 1991

WASHINGTON OFFICE
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201-523-5152

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BLOOMFIELD, NJ 07003-3400
201-845-6299

158 MOUNTAIN VIEW BOULEVARD
P.O. Box 407
WAYNE, NJ 07474-0407
201-696-2077

President George Bush
The White House
1600 Pennsylvania Avenue N.W.
Washington, D.C. 20500

Dear Mr. President:

We believe the current crisis in the Middle East and the very real threat of conflict underscores the need for the most effective leadership of our fighting men and women.

As you are aware, General Alfred M. Gray, the Commandant of the Marine Corps is scheduled to retire on June 30, 1991. For 215 years the nation has depended on the Marine Corps as the ultimate force in readiness to defend our vital interests throughout the world. The transition period for General Gray's departure comes at a time of international tension when it is imperative that the leadership of the Marine Corps maintain continuity in its command.

General Gray is known as a "field Marine" who was commissioned from the enlisted ranks during the Korean War. He has held a wide range of combat commands within the Marine Corps during his service to our nation. His leadership has been an inspiration to all those who have served in the Corps.

We are respectfully requesting that you reappoint General Gray to serve as Commandant of the Marine Corps for an additional two year term, or for any period of time that you believe to be most appropriate and necessary. We believe that his retirement at such a critical juncture in our involvement in Operation Desert Shield would be both damaging to the morale of our troops and detrimental to the effective resolution of this conflict.

We greatly appreciate your consideration of this matter and look forward to your reply.

Sincerely,

Matthew J. Rinaldo

Robert A. Roe

Frank Guarini
Frank J. Guarini

Marge Rookema
Marge Rookema

J. Saxton
H. James Saxton

Dean A. Gallo
Dean A. Gallo

Donald M. Payne
Donald Payne

Dick Zimmer
Dick Zimmer

William J. Hughes
William J. Hughes

Bernard J. Dwyer
Bernard J. Dwyer

Christopher H. Smith
Christopher H. Smith

Robert G. Torricelli
Robert G. Torricelli

Frank Pallone, Jr.
Frank Pallone, Jr.

Robert E. Andrews
Robert E. Andrews

Rec'd
FEB 28 1991

AC HAS SEEN



February 25, 1991
Monday - DAY 40!!

Dear Andy,

So far, it looks like "Operation Desert Storm" goes well -- alot better than we expected, to tell you the truth. Lt. Chris Murphy (USMC) is now 36 miles south of Kuwait, alive and well in a "cozy tent for ten", the last we heard. Mail has been meager to nil since January 16th, but Chris continues to say, "Let's get this over with and go home!" (It's been a long wait for him since last August 16th.)

My reason for writing, Andy: The Murphys are filing an appeal, through you, to President Bush to consider dropping the expression, "New World Order" -- smacks eerily of a WWII expression from all the "bad guys". We have no idea what the President means, but if he is implying "New World of Peace through Orderliness", that is a reasonable and high aspiration. "New World Order" implies a heirarchy of nations, by race, creed, power, etc. which is very dangerous, threatening and unsavory.

While we pray for the continued success of Operation Desert Storm, we look toward the rest of 1991 and the elections of 1992, and shudder about that "New World Order" theme. We listen to alot of Talk-Radio and watch alot of CNN (except Peter Arnett) and notice that an increasing number of natives grow restless with such scary phrases. Just a thought, Andy, that we had to get off our chest. We welcome your reaction, if you have a chance.

And now we look forward to all Chris Murphys returning home safe and sound, ASAP. Our marine flag is out each morning at #37 Norfolk Road. It has flown since 16Aug90 and will come in when Chris is back at Cherry Point.

Saw your Mom recently at the bank. She looks great, considering her duties at the "Linfield Clinic" recently. Sure do miss seeing your Dad strolling around the Square. Hope he's holding on OK. Our very best to Kathi and the children.

Sincerely,

Gloria and George

PS. How do you like our classy stationery from our Ireland trip last September? We only have 25 sheets, so you must be special.

Mr. & Mrs. George E. Murphy
37 Norfolk Road
Holbrook, MA 02343

Sunshine, white sand—but it's no day at the beach

By Marie O'Neill
Sun staff

In the picture Christopher Murphy sent to his parents Gloria and George Murphy, it looks like a beautiful day at the beach with the sunshine and white sand.

Those who serve

It is anything but beautiful when one realizes the background is Saudi Arabia and it is a war zone.

Chris is a first lieutenant in the United States Marine Corps located "somewhere in East Saudi Arabia until further notice," he wrote to his folks on Norfolk Rd.

Since 1988, he has been assigned to the Marine Air Defense Command, 2nd Marine Wing at Cherry Point, North Carolina. From August 16 to mid-January he was onboard ship in the North Arabian Sea. He celebrated his 25th birthday in December in the Middle East on the LST, the USS Spartanburg County.



Christopher Murphy in the desert in Saudia Arabia

"Many Holbrook friends have been very faithful with mail since last August," his mother said. "Chris is very grateful."

The students at his alma mater St. Joseph's and in Patricia Houlahan's third grade at Kennedy have written and

received replies from him.

(A letter he sent to the third graders is reprinted on page 8.)

THE WHITE HOUSE

1/12/91

Dear Dave -

Thank you very much for your recent note. More importantly, however, thank you for your service to the President.

I have enjoyed working with you and I value your friendship. Please keep in touch.

Yes, you would be a very constructive contributor to a '92 effort.

Best wishes for '91.

Sincerely, *Andy Card*

THE WHITE HOUSE
WASHINGTON

Mr. David C. Miller, Jr.
1623 Suters Lane
Washington, D.C. 20007

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

December 17, 1990

Dear Andy:

It has been a real treat getting to know you. Unfortunately, the Miller family tuition fund has simply hit rock bottom and I am wandering out the door in search of funds effective December 31, 1990.

I write particularly to let you know that I am not much of a campaigner, but would be very honored if there were anything I could do to help in the 1992 campaign.

I will miss working with you.

Best regards,



David C. Miller, Jr.
Special Assistant to the President
for National Security Affairs

Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff
The White House

1623 Suters Ln
Wash

20007

THE WHITE HOUSE
WASHINGTON

Date: 1-12-91

FOR: *Mary McClellan*

FROM: ANDREW H. CARD, Jr. *family*

- ☒ Action, *as appropriate*
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Letter	Richard T. Moore to Andrew Card, Re: Constituent issue. (2 pp.)	12/28/90	(b)(6)	
Collection: Record Group: Bush Presidential Records Office: Chief of Staff, Office of the Series: Card, Andrew H., Jr., Files Subseries: WHORM Cat.: File Location: Correspondence--M [4]				
Date Closed: 3/31/2025		OA/ID Number: 04884-009		
FOIA/SYS Case #: 2025-0373-S		Appeal Case #:		
Re-review Case #:		Appeal Disposition:		
P-2/P-5 Review Case #:		Disposition Date:		
AR Case #:		MR Case #:		
AR Disposition:		MR Disposition:		
AR Disposition Date:		MR Disposition Date:		
RESTRICTION CODES				
<u>Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]</u> (b)(1) National security classified information (b)(2) Release would disclose internal personnel rules and practices of an agency (b)(3) Release would violate a Federal statute (b)(4) Release would disclose trade secrets or confidential or financial information (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy (b)(7) Release would disclose information compiled for law enforcement purposes (b)(8) Release would disclose information concerning the regulation of financial institutions (b)(9) Release would disclose geological or geophysical information concerning wells <u>Deed of Gift Restrictions</u> C(1) Closed by Executive Order 13526, governing access to national security information C(2) Closed by statute or by the agency which originated the information C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C] PRM. Removed as a personal record misfile <u>Presidential Records Act - [44 U.S.C. 2204(a)]</u> P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]				

THE WHITE HOUSE

1-18-91

Dear Daphne-

It was great to see you here this morning. I was sorry that I could not get to the party in your honor held yesterday.

You are a superstar. - Please keep in touch.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mrs. Daphne Wood Murray
417 Rio del Oro Lane
Sacramento, California 95825



Institute of Museum Services

*A-
Assume regret*

*The staff of the Institute of Museum Services
cordially invites you to a farewell party honoring*

Daphne Wood Murray

Thursday, January 17, 1991

3 to 5 p.m.

*The President's Committee Room
Old Post Office Pavillion
1100 Pennsylvania Avenue, N.W.
Washington, District of Columbia*

*RSVP Edwin Oliver
(202) 786-0539*

1100 Pennsylvania Avenue, N.W., Room 510 • Washington, D.C. 20506

THE WHITE HOUSE

1-22-91

Bill -

Thank you for your note about
Bill Weld. Ripon has made
another good choice!

Keep in touch. Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. William P. McKenzie
The Ripon Society
709 Second Street, N.E.
Suite 100
Washington, D.C. 20002

THE RIPON SOCIETY

709 SECOND STREET, N.E., SUITE 100
WASHINGTON, D.C. 20002
(202) 546-1292

January 15, 1991

Mr. Andrew Card
The White House
1600 Pennsylvania Avenue N.W.
Washington, D.C. 20500

AC HAS SEEN

Dear Andy:

You certainly have more pressing matters on your mind, but I thought I'd let you know that Governor Weld has agreed to receive the Society's annual Jacob K. Javits award. We hope to honor the Governor in New York on Tuesday, April 30. I'll keep you posted on final details.

Our thoughts and prayers are with you all.

Best wishes,



William P. McKenzie

THE WHITE HOUSE

1-22-51

Dear Jim -

Thank you for your letter
bringing me up to date on your
activities with Ingoldsby, O'Connor,
Altwell & Co.

Keep in touch. Sincerely,
Fudy Card

THE WHITE HOUSE
WASHINGTON

Mr. James E. McHugh, Jr.
Ingoldsby, O'Connor, Altwell & Co.
Bay Colony Corporate Center
1000 Winter Street, Suite 2300
Waltham, Massachusetts 02154

Ingoldsby, O'Connor, Altwell & Co.

AC HAS SEEN

Bay Colony Corporate Center
1000 Winter Street, Suite 2300
Waltham, Massachusetts 02154
617-622-2400
Fax 617-290-0100

January 14, 1991

Andrew Card
Assistant to the President
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

Ingoldsby, O'Connor & Company and The Altwell Group each completed a successful year of growth and professional accomplishments in 1990. We have many individuals and organizations to thank for helping us to become a leader among regional investment banking firms.

We recently merged our two companies into Ingoldsby, O'Connor, Altwell & Co. which now brings together the merger, acquisition and fiscal advisory practice of Ingoldsby, O'Connor & Co. with the strategy development and operations analysis practices of The Altwell Group. This change has no impact on our daily activities; however, it does reflect a clear focus on the delivery of integrated financial and analytical services to our clients. Our mission has not changed -- to preserve and to increase shareholder value by providing a breadth of capabilities and depth of experience in the quality execution of transactions. We are firmly committed to continue building the capabilities required to compete in this complex and rapidly changing business environment of the 1990's.

This past year was exciting and challenging for all of us. Our client base is significantly larger and more diverse. Our international activities continue to grow and today represent nearly 40% of our business. To better serve our clients we invested substantially in our personnel, technology, research capabilities and our internal facilities. Our move to The Bay Colony Corporate Center enabled us to bring all of our personnel together in a location that will accommodate our growth for years to come.

As we enter the new year, I want to personally thank you for the interest and support you have given us throughout 1990. Best wishes for a healthy, happy, and prosperous New Year.

Sincerely,



James E. McHugh, Jr.
Managing Director

THE WHITE HOUSE

January 5, 1991

Dear Bob-

Congratulations and thank you! I am honored to call you "friend" and very appreciative of the continued courtesies you show me.

Peter Forman and the GOP Caucus made a very wise choice in putting you in a leadership position. The truth is that you have proven to be a leader even prior to the current recognition. Be proud! Sincerely, Andy

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

The Honorable Robert H. March
Assistant Republican Whip
House of Representatives
State House, Boston, MA 02133

THE WHITE HOUSE
WASHINGTON

Date: December 10

TO: Rebecca Nelson

FROM: LINDA CASEY
x2533

Rebecca, Andy wanted me to send this over to Connie Newman for a draft response, but I wonder if your office has already put in motion a response to Cong. Machtley's letter to our President.

Thanks for your help on this.

RONALD K. MACHTLEY
1ST DISTRICT, RHODE ISLAND



AC HAS SEEN

WASHINGTON OFFICE:
1123 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-4911

COMMITTEE ON ARMED SERVICES
COMMITTEE ON SMALL BUSINESS
SELECT COMMITTEE ON CHILDREN,
YOUTH, AND FAMILIES

CO-CHAIR, NEW ENGLAND ENERGY CAUCUS
ENVIRONMENTAL AND ENERGY STUDY
CONFERENCE

Congress of the United States

House of Representatives

C 20515

THE WHITE HOUSE
WASHINGTON

, 1990

Date: 12-8

DISTRICT OFFICES:
STATE TOLL FREE NUMBER
1-800-562-9994
200 MAIN STREET
SUITE 200
PAWTUCKET, RI 02860
(401) 725-9400
127 SOCIAL STREET
ROOM 172
WOONSOCKET, RI 02895
(401) 762-4052
320 THAMES STREET
SUITE 351
NEWPORT, RI 02840
(401) 848-7920

FOR: *Linda C.*

FROM: ANDREW H. CARD, Jr. *Andy*

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

*See if Connie Newman
~~can~~ can give us a
draft response.*

attention the attached letter

convinced that the federal
amount the high cost of living
employees a pay differential.
noting that the Narragansett Bay
towns and cities in
Attleboro and Westport.
possible to see that this needed

ons, please let me know.
consideration.

ards,

Sincerely,

[Signature]
Ron Machtley
Member of Congress

RKM:ejs
Enclosure

RONALD K. MACHTLEY
1ST DISTRICT, RHODE ISLAND



COMMITTEE ON ARMED SERVICES
COMMITTEE ON SMALL BUSINESS
SELECT COMMITTEE ON CHILDREN,
YOUTH, AND FAMILIES

CO-CHAIR, NEW ENGLAND ENERGY CAUCUS
ENVIRONMENTAL AND ENERGY STUDY
CONFERENCE
CONGRESSIONAL HUMAN RIGHTS CAUCUS
CONGRESSIONAL TEXTILE CAUCUS
CONGRESSIONAL TOURISM CAUCUS
CONGRESSIONAL CAUCUS ON
WOMEN'S ISSUES
CO-CHAIR, TASK FORCE ON THE ELDERLY

Congress of the United States
House of Representatives
Washington, DC 20515
November 19, 1990

WASHINGTON OFFICE:
1123 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-4911

DISTRICT OFFICES:
STATE TOLL FREE NUMBER
1-800-562-9994
200 MAIN STREET
SUITE 200
PAWTUCKET, RI 02860
(401) 725-9400
127 SOCIAL STREET
ROOM 172
WOONSOCKET, RI 02895
(401) 762-4052
320 THAMES STREET
SUITE 351
NEWPORT, RI 02840
(401) 848-7920

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

You will soon be choosing which areas of the country to include in a plan to grant federal employees up to an 8 percent pay differential. I am writing to relate to you my concern over federal employees in the Narragansett Bay wage grade area.

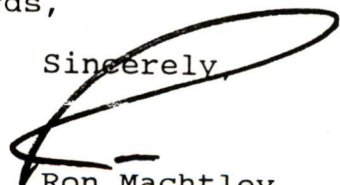
Many of my constituents and I are convinced that the federal government should pay more heed to New England's high cost of living in determining salary levels of its employees. Rhode Island's hard-working, dedicated civil servants should not be unduly penalized simply because they choose to reside in our state. Indeed, the cost of living in Rhode Island has increased sharply in the past several years, placing an increasingly severe burden on our federal employees.

For these reasons, I urge you to include Narragansett Bay in your upcoming decision on granting differential pay. It is unfair to deny these employees the compensation they deserve.

Should you have any questions, please let me know. Thank you in advance for your consideration.

With kindest personal regards,

Sincerely,


Ron Machtley
Member of Congress

RKM:ejs

Appendix D. Wage and Survey Areas

D-35

Rhode Island—Continued
Narragansett Bay—Continued*Washington County*

Davisville
Galilee
La Fayette
Narragansett
North Kingstown
Point Judith
Quonset Point
Sapnerstown
Slocum

Massachusetts:

The following cities and towns in:

Bristol County

Attleboro
Fall River
North Attleboro
Rehoboth
Seekonk
Somerset
Swansea
Westport
Norfolk County
Caryville
Plainville
South Bellingham
Worcester County
Blackstone
Millville

Area of Application. Survey area plus:

Rhode Island:

The following cities and towns in:

Kent County

West Greenwich
Providence County
Foster
Glocester
Scituate
Washington County
Charlestown
Exeter
New Shoreham
Richmond
South Kingstown

Massachusetts

The following cities and towns in:

Bristol County

Acushnet
Berkley
Dartmouth

Rhode Island—Continued
Narragansett Bay—Continued

Dighton
Fairhaven
Freetown
Mansfield
New Bedford
Norton
Raynham
Taunton

South Carolina

Charleston (119)

Survey Area

South Carolina:

Berkeley
Charleston
Dorchester

Area of Application. Survey area plus:

South Carolina:

Beaufort¹
Colleton
Georgetown
Williamsburg

Columbia (120)

Survey area

South Carolina:

Darlington
Florence
Kershaw
Lee
Lexington
Richland
Sumter

Area of Application. Survey area plus:

South Carolina:

Abbeville
Anderson
Calhoun
Cherokee
Chester
Clarendon
Fairfield
Greenville
Greenwood
Laurens
Newberry
Oconee

¹ The portion north of Broad River.

D-34

FEDERAL WAGE SYSTEM

Pennsylvania—Continued
Pittsburgh—Continued**Ohio:**Belmont
Carroll
Harrison
Jefferson
Tuscarawas**West Virginia:**Brooke
Hancock
Marshall**Ohio****Scranton-Wilkes-Barre (117)****Survey Area****Pennsylvania:**Lackawanna
Luzerne
Monroe**Area of Application. Survey area plus:****Pennsylvania:**Bradford
Carbon
Columbia
Lycoming¹
Pike
Schuylkill
Sullivan
Susquehanna
Tioga
Wayne
Wyoming**New York:**Broome
Tioga**Puerto Rico****Puerto Rico (151)****Survey Area****Puerto Rico (Municipios):**San Juan
Bayamon
Canovanas
Carolina
Catano
Guaynabo
Juana Diaz
Loiza
Penuelas¹ Excluding Allenwood Federal Prison Camp.**Puerto Rico—Continued****Puerto Rico—Continued****Ponce****Toa Baja****Trujillo Alto****Villalba****Area of Application. Puerto Rico****Rhode Island****Narragansett Bay (118)****Survey Area****Rhode Island:****Bristol****Newport****The following cities and towns in:****Kent County****Anthony****Coventry****East Greenwich****Greene****Warwick****West Warwick****Providence County****Ashton****Burrillville****Central Falls****Cranston****Cumberland****Cumberland Hill****East Providence****Esmond****Forestdale****Greenville****Harrisville****Johnston****Lincoln****Manville****Mapleville****North Providence****North Smithfield****Oakland****Pascoag****Pawtucket****Providence****Saylesville****Slatersville****Smithfield****Valley Falls****Wallum Lake****Woonsocket**