

Originally Processed With FOIA(s):
2025-0373-S

FOIA Number:
2025-0373-S

FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-007

Folder Title:
Correspondence--M [2]

Stack:

G

Row:

15

Section:

21

Shelf:

7

Position:

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Memo	H. Melvin Lukens IV to White House Security, Re: Request for Expanded Security Name Check, Re: Warren Evans Moore. (1 pp.)	10/21/91	(b)(6)	
02. Resume	Re: Warren Evans Moore; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--M [2]

Pinksheet Number: RML16149
OA/ID Number: 04884-007
Date Closed: 3/31/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

*Goldberg Moser O'Neill
Advertising
77 Maiden Lane
San Francisco, CA 94108
Telephone 415 677-1800
Fax 415 677-9385*

October 31, 1991

The Honorable Andrew H. Card
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, D.C. 20201

RECEIVED
NOV 14 1991

Dear Honorable Card:

I am writing to encourage you to join me in opposing FDA Bill (H.R. 2597), which will be revised soon by the House Energy and Commerce Committee.

As an advertising executive with extensive experience, I realize the importance and acknowledge the necessity for a strong FDA, as well as protection for consumers and the business community. However, it is clear that under the direction of Commissioner David Kessler, the agency has all the clout required to protect public interest.

It is my understanding that this bill would grant agency officials the right to enter an office, totally unannounced, carrying a loaded gun to demand materials, some of which were never made public, some of which were just preliminary thoughts. I am outraged to think that the government could allow these "Big Brother" tactics to be executed. What could possibly be the purpose behind collecting materials never used? Do you really want to cast a pre-censorship chill over American industry? How many times have you revised a document and trashed the drafts???

I imagine your intent is to promote consumer protection. This bill will only create havoc. By granting the agency the authority to conduct unannounced inquiries, take possession of proprietary information and impose financial penalties, the bill would have a widespread negative effect on the advertising industry and subsequently, the consumer.

With the current economic status of our country, it is difficult to imagine just how detrimental this bill could be. Under these potential stipulations, the price of products would increase due to the additional legal, research, creative and marketing costs needed to meet these regulations.

October 31, 1991

Page two

Unless severe changes are made to H.R. 2597, I implore you to use your influence to prevent its approval. Surely there must be a better way to ensure the protection of our consumers.

Thank you in advance for your support.

Regards,

A handwritten signature in dark ink, appearing to read "Mike Massaro", followed by a long, horizontal, wavy line that extends to the right.

Mike Massaro
Chief Operating Officer

MM/seb

Thanks for ltr, no
need to call again,
will be in touch
if & when Mr. Card
needed to contact him.

J. Trapp

Document Originally
Attached to
Following Page

Linda Casey

Andy, I have not returned Doug's last
two calls because he's become a real
pest. I've tried to be as tactful as
possible re your meeting with him, but
subtleties are wasted on him.

Guidance, please.

Linda: I called his
office, left a msg
with Kitty Stepp,
acknowledging receipt of ltr,
& told her to relay to D. Mackinnon
put him off



DEPARTMENT OF DEFENSE
STRATEGIC DEFENSE INITIATIVE ORGANIZATION
WASHINGTON, DC 20301-7100

RECEIVED
NOV 04 1991

Final Notice

November 1, 1991

Dear Andy:

I'm honestly not trying to push the issue of getting an appointment to see you. (Well, actually, I guess I am) If the answer, for whatever reason, is no, then I'd appreciate someone (anyone) just calling me back and letting me know the lay of the land. It's not the most enjoyable feeling to phone every so often and have no-one return your call.

I also don't think I've abused the friendship by trying to corner you for your time. In the last two years, I think you and I have talked once.

I've got Brilliant (as usual) ideas that will once again pull the President's fat from the fire. Not to mention numerous Captivating suggestions about the Bay State, and maybe one or two serious questions about an article for the Boston Globe and the campaign.

Give me a shout if you can. Thanks.

Sincerely Yours,

Doug MacKinnon

Douglas MacKinnon
1021 Arlington Blvd.
#815
Arlington, VA 22209

W: 703-695-8743
H: 703-243-4931

Final Notice

P.S. Please don't force us to turn your account over to a collection agency!!

10/23

Linda Casey

Andy, I spoke to Warren Moore -- he's going to follow up with Mel about working on our advance team. What he wants from you is "favorable recommendation and assistance" in getting a full-time, permanent advance slot in Washington.

NO FURTHER ACTION NECESSARY, UNLESS YOU CARE TO CALL MEL WITH YOUR RECOMMENDATION.

AC HAS SEEN
I'll Ait.

Document Originally
Attached to
Following Page

MEMORANDUM
OF CALL

Previous editions usable

TO:

Andy

☐ YOU WERE CALLED BY--

☐ YOU WERE VISITED BY--

Warren Mone

OF (Organization)

☐ PLEASE PHONE ►

☐ FTS

☐ AUTOVON

617-277-1200 x 187

☐ WILL CALL AGAIN

☐ IS WAITING TO SEE YOU

☐ RETURNED YOUR CALL

☐ WISHES AN APPOINTMENT

MESSAGE

*re: letter from Mel
Lukins dated 10/17*

SPM

RECEIVED BY

DATE

TIME

10/23

63-110 NSN 7540-00-634-4018

☆ U.S. G.P.O. 1991 281-781/40011

STANDARD FORM 63 (Rev. 8-81)

Prescribed by GSA

FPMR (41 CFR) 101-11.6

THE WHITE HOUSE
WASHINGTON

AC HAS SEEN

October 17, 1991

Dear Mr. Moore:

Bruce Stebbins has passed your resume on to me and has told me of your interest in volunteer advance work.

The Presidential Advance Office relies heavily on an extensive network of individuals throughout the country who volunteer their time to assist with advancing Presidential travel. We are always interested in adding talented individuals to our roster of volunteers.

We will be in touch in the near future to discuss what volunteer opportunities might be available and we'll be sure and let you know if our travels bring us into your area.

Additionally, we would like for you to send us your date and place of birth, current home and work addresses, and your social security number for our records.

Your interest in serving the President is greatly appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read 'H. Melvin Lukens IV', with a stylized, cursive flourish at the end.

H. Melvin Lukens IV
Deputy Director
Office of Presidential Advance

Mr. Warren Evans Moore
P.O. Box 479
105 Charles Street
Boston, MA 02114

cc: Bruce Stebbins

Withdrawal/Redaction Sheet

(George Bush Library)

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01. Memo	H. Melvin Lukens IV to White House Security, Re: Request for Expanded Security Name Check, Re: Warren Evans Moore. (1 pp.)	10/21/91	(b)(6)	

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File Location: Correspondence--M [2]

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FOIA/SYS Case #:	2025-0373-S	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

(George Bush Library)

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AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

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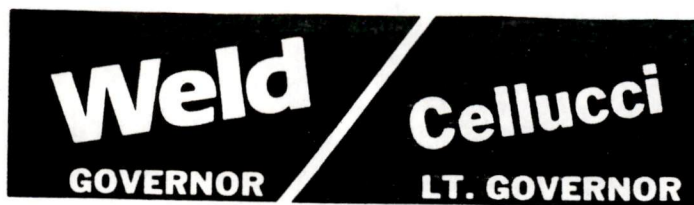
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Weld for Governor Headquarters
100 State St.
Boston, MA 02109
617-523-4333

Cellucci for Lt. Governor Headquarters
100 State St.
Boston, MA 02109
617-248-8624

ADVANCE BRIEFING

Event: Speech to John Hancock employees 10/25/90
Place: John Hancock Hall
Time: 12:00 n - 1:00 pm
Attending: WFW, R. Howell, V. Buckingham, Sgt. Harrington
Attendance: 600 (approx)
Media: All major outlets
Contact: Jenny Erickson 572-6616, 572-6000
Advance: R. Rodino - Lead (D. Gallo will be present)
D. Serpa - Press
M. Wiedman - Asst.
W. Moore - Asst.
S. Silvera - Berkeley St. (in conjunction with standout)

12 noon: WFW arrives from HQ at Claredon St. entrance
12:05: Greeted by - Steve Brown, Hancock President
Richard Scipione, General Council
Ray Hathaway, Corporate Secretary
Foster Aborn, Pres. Investment Sector
Michael O'Toole, Senior V.P.
- WFW goes through center aisle to front greeting crowd
and proceeds to podium
12:10: WFW introduced by Company President Steve Brown
- addresses crowd: 30 minutes on healthcare
12:40: WFW concludes remarks
- followed by Q&A
Four questions will be read by Bill Sawyer, Legislation
Commission
12:50: WFW and Staff departs hall
12:55: Depart site and back to HQ



THEODORE D. MANN
MAYOR

City of Newton, Massachusetts

Incorporated 1873

CITY HALL

COMMONWEALTH AVENUE AND WALNUT STREET
NEWTON CENTRE 02159

AC HAS SEEN

TELEPHONE
552-7100

RECEIVED
OCT 28 1991

No Action
required
Affs

Send
copy to
I G A
(copy
come
from
I G A)

FAX transmission via Stacey DelGrosso, 202-456-2362

25 October 1991

The Honorable Andrew Card
The White House
Washington, DC 20500

RE: Meeting With John Sununu, Chief of Staff

Dear Andy,

Pursuant to our recent telephone conversation, there are some scheduling problems that have developed.

Therefore, my request for a specific date and time for a meeting with you and Governor Sununu will have to wait until Tom Cochran and Bill Althaus finalize agenda and attendees.

Meanwhile, I believe Tom has met with your Mr. Schneider, and perhaps some discussions have already taken place concerning the meeting.

Needless to say, many thanks to you and Ms. DelGrosso for your prompt response to the U.S. Conference of Mayors.

Best wishes.

Sincerely,

Theodore D. Mann
Mayor

/eth

EXECUTIVE DEPARTMENT

TELEPHONE
882-7100



City of Newton, Massachusetts
Incorporated 1873
CITY HALL
COMMONWEALTH AVENUE AND WALNUT STREET
NEWTON CENTRE 02159

THEODORE D. MANN
MAYOR

RECEIVED
OCT 25 1991

FAX transmission via Stacey DelGrosso, 202-456-2362

25 October 1991

The Honorable Andrew Card
The White House
Washington, DC 20500

RE: Meeting With John Sununu, Chief of Staff

Dear Andy,

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Meanwhile, I believe Tom has met with your Mr. Schneider, and perhaps some discussions have already taken place concerning the meeting.

Needless to say, many thanks to you and Ms. DelGrosso for your prompt response to the U.S. Conference of Mayors.

Best wishes.

sincerely,

A handwritten signature in dark ink, appearing to be "T. Mann", enclosed within a circular scribble.

Theodore D. Mann
Mayor

/eth

EXECUTIVE DEPARTMENT

TELEPHONE
552-7100



City of Newton, Massachusetts

Incorporated 1873

CITY HALL

COMMONWEALTH AVENUE AND WALNUT STREET
NEWTON CENTRE 02159

THEODORE D. MANN
MAYOR

FAX # 617-964-4539

DATE: 25 October 1991

TOTAL # OF PAGES SENT: 2

TO: Stacey DelGrosso

FAX #: 202-456-2362

FROM: Mayor Theodore D. Mann

If problems with transmission, please call 617-552-7100.

=====

Letter to Andrew Card re meeting with Governor Sununu

/eth

John Reagan McCrary

RECEIVED
OCT 25 1991

TO: MR. ANDREW CARD, ASSISTANT TO THE CHIEF OF STAFF _____

ORGANIZATION: _____ THE WHITE HOUSE _____

FAX: 202-456-2397 _____

DATE: OCTOBER 22, 1991 _____

PAGES BEING SENT: _____ TWO (2) _____

FROM THE OFFICE OF JOHN REAGAN "TEX" McCRARY

FAX #: (212) 524-0818

NOTES:

DEAR ANDY:

THE FOLLOWING IS THE FAX WHICH I SENT TO KATHY SUPER LAST NIGHT.
CAN I SEE YOU AT THE SAME TIME?

Tex

A-
You recall he called about this event
sometime ago - I think Teeley put him onto
us. You don't want to get involved... do you?
I've asked Kristin to let us know if Kathy or
Tom plan to meet w/ Tex.

Gateway Plaza 500
Battery Park City
385 South End Avenue
New York City, N.Y. 10280
(212) 912-1111

危機

lc

Per Kathy - No for Andy

John Reagan McCrary

October 21, 1991

FAX 202-456-6208

Ms. Kathy L. Super
Deputy Assistant to the President
Appointments and Scheduling
The White House
Washington, D.C.

Dear Kathy:

Thank you for your good letter. Clearly, the pressures on you of scheduling are more complicated than any time I can remember since FDR -- and TV hasn't really lightened your load, any more than Radio and "Fireside Chats" replaced travel for President Roosevelt.

I recognize that it is impossible now to schedule a personal presentation to the President at our Navy League Dinner February 19, for the "Admiral Arleigh Burke Leadership Award."

But, question: Is it possible sometime to videotape a the presentation, by anyone the President designates, to be projected on a giant screen at the Dinner?

Focal point of the Dinner will be the attached photomural of Lt. George Bush in a Grumman "Avenger," like the one with "Barbara III" on the cowlings. And as you know, the Skipper of the Dinner is Dr. Renso Caporali, CEO of Grumman.

"Leadership" will be the central theme of 1992. The "Burke Leadership Award" to the President would make a great "launch" for the whole year.

May I come down to discuss alternate formats with you any time at your convenience next Monday?

Again, thank you for all your kind "navigation." Over to you. Standing by here.

John Reagan "Tex" McCrary
FAX 212-524-0818

Gateway Plaza 500
Battery Park City
385 South End Avenue
New York City, N.Y. 10280
(212) 912-1111

危機

THE WHITE HOUSE
WASHINGTON

Date: October 1

TO: Susan/David/Marilyn

FROM: LINDA CASEY
x2533

Do you think we have this photo?

A friend wrote to Andy and told him that the guy in the photo was misidentified in the paper. Anyway, if you have the photo, I will send it to the person with whom the President actually spoke.

THANKS VERY MUCH.

12 or 13 Aug 91

Linda, **RECEIVED**
We do not
have this **OCT 22 1991**
our file.
Sorry.
-Joyce-

LAW OFFICES
FRANK J. MCGEE
1920 OCEAN STREET
MARSHFIELD, MASSACHUSETTS 02050
TEL. (617) 834-4690
FAX. (617) 837-1880

FRANK J. MCGEE
STEVEN M. GUINEY

JOSEPH P. HEGARTY, JR.
OF COUNSEL

October 1, 1991

Andy Card
Assistant to the President
and Deputy Chief of Staff
Executive Office Building
The White House
1700 Pennsylvania Avenue
Washington, DC 20500

BY FACSIMILE

Dear Andy:

The attached picture erroneously indicates that the President is shaking hands with Carl Coppenrath, in point of fact he is shaking hands with Andrew Glynn, the son of one of my best friends in Marshfield, Dr. William Glynn. Andy is a full-time commercial fisherman and since that great day on the Kennebunk River he has told virtually the entire town of his great fortune in meeting and shaking hands with the President. Unfortunately, the error of using the name of Carl Coppenrath detracts from the biggest story of Andy's life.

When Andy spoke with the President, he told him of the problems tuna fishermen are having and the President invited Andy to write to him. I have urged Andy as recently as yesterday to do just that.

In the meantime, is there any way we could locate the picture taken on the Kennebunk River and perhaps have a short note sent to Andy from the President concerning their meeting?

Many thanks and let me know what I can personally do in the re-election effort.



FRANK J. MCGEE

FJM:sed
enclosure

*sent to
note to
Valley
10/1*

TRIBUNE TUESDAY AUGUST 13, 1991

10

es, hung for years in
kport Community
ves' widow gave the
rch in 1936, the year
h. At the time it was
a considerable gift.
e in Kennebunkport,
active participant in

community fundraising activities,
donating a large painting to the fire
department and buying a former
bank and donating it in the name of
his late son, Louis, as the Graves
Library.

The Brick Store Museum, the
Historical Society and the library all
own examples of his work.

"The Poppy Girl," a 24-inch-by-30-
inch oil, still in its original state,

uncleaned and in its hand-carved,
gold leaf frame, hung above the
community house fireplace, but was
removed and stored at the Brick
Store Museum after its value was
appraised.

A few years ago the museum
decided it could not take responsi-
bility for such a valuable work. The
museum owns other paintings by

Graves, and a few are on display in
its current exhibit.

The Historical Society also re-
fused the painting.

The church board discussed the
painting, consulted Graves' rela-
tives, and agreed that the painting
should be sold. The Rev. Charles
Whiston, minister at the church, said
that the congregation would decide

11

1

phisticated, they are
can be every bit as
a broken bone."
insurance company's
case, said the award
y several factors: the
t a well-insured busi-
evrolet) not an indi-
ot strictly speaking a
e because Hodgkin
a hernia.

of Saco was driving to
Defense Nov. 29, 1988
as blindsided by a car
light. An ambulance
him out and found no
or concussion and let
ked 1½ miles to work
g the exercise would
and calm him down.
missed nine months
amulated \$25,000 in

jective evidence of
ies was a magnetic
ing scan (MRI) that
f his spinal discs
as much water as
according to Gary
y was nevertheless
odgkin, a marathon
ed to working seven
earn a fat overtime
s't run since his
an barely work 40

ng half a life becaue
parts of things," said
ple thing like mow-
used to do in three
akes me three days
almost a week be-
do it in sections."
the behind-the-back

of my friends would
you get your settle-
ment money again and



AP WIREPHOTO

President Bush smiles Monday afternoon as he introduces himself to fisherman Carl Coppener on the Kennebunk River. Bush piloted his boat Fidelity up the river and greeted Coppener and other people along the shore in Kennebunkport. Coppener asked Bush for help in reducing restrictions on tuna fishing.

Bush vacation right on course

KENNEBUNKPORT — First lady Barbara Bush joined the president for a round of golf Monday morning, but avoided putting in front of the pool of reporters following President Bush by holding back on the 18th green.

The Bushes were joined by Cape Arundel Golf Club pro Ken Raynor and their son, George W. Bush, for the early morning golf game that began at 6:20.

successful tee.

"It was the questions that did it," one joked.

Bush also went boating and fishing Monday morning, maintaining his furious recreational pace.

During a press briefing later Monday morning, White House Spokesman Marlin Fitzwater criticized Democrats' complaints that "the president is out fishing, but America is reeling."

LAW OFFICES
FRANK J. MCGEE
 1920 OCEAN STREET
 MARSHFIELD, MASSACHUSETTS 02050
 TEL (617) 834-4690
 FAX (617) 837-1680

FRANK J. MCGEE
 STEVEN M. GUINEY

October 23, 1991

JOSEPH P. HEGARTY, JR.
 OF COUNSEL

Andy Card
 Assistant to the President
 and Deputy Chief of Staff
 Executive Office Building
 The White House
 1700 Pennsylvania Avenue
 Washington, DC 20500

BY FACSIMILE

Dear Andy:

You may recall that my sister, Regina, has a son who is a Captain in the United States Marine Corps. Her son, John, is presently assigned for jet fighter training at Corpus Christi, Texas. He is a graduate of St. Anselm's College, New Hampshire where he was in the Marine R.O.T.C. Since his graduation seven years ago, he has been on active duty and about four years ago he was augmented into the Corps as a permanent member.

John was a member of one of the first Marine units to be deployed to Saudi Arabia and it was while serving as a Forward Air Controller that the President awarded John the Bronze Star Medal for heroic actions. Needless to say the entire family and community of Westwood is extremely proud of John.

I am writing to ask whether you might be able to have a note of personal congratulations sent to John from the President. John is a great admirer of the President - one combat aviator to another.

Many thanks Andy.

Best regards,

Frank sed
 FRANK J. MCGEE

FJM:sed
 enclosure

*SLR does
 NOT prepare
 this kind of
 letter.
 Referred to DoD.
 Ron Nichols relayed
 info to Mr.
 Mike Mac
 10/24*



The President of the United States take pleasure in presenting
the BRONZE STAR MEDAL to

JOHN F. MCELROY

CAPTAIN

UNITED STATES MARINE CORPS

for service as set forth in the following

CITATION:

"For heroic achievement in operations against the enemy while serving as Forward Air Controller, Company B, Light Armored Infantry Battalion, 1st Marine Division, I Marine Expeditionary Force, Saudi Arabia from 25 January 1991 to 25 February 1991. On 25 January, Captain McElroy took part in an artillery raid against an enemy reconnaissance outpost. Leading a small team of Marines forward of friendly positions, Captain McElroy acquired a good view of the enemy encampment and accurately called in air and mortar fire. Despite the enemy returning direct and indirect fire, Captain McElroy remained steadfast at his position and continued to call air and mortar strikes. Captain McElroy's efforts resulted in the decimation of the position. During a battle on 24 February, Company B was defending a 1st Marine Division Command Post west of the Al-Burgan oil Fields. When the company came under heavy small arms, machine gun and Rocket Propelled Grenade fire, Captain McElroy calmly directed Marine Cobra Close In Fire Support, resulting in the destruction of the enemy less than 200 meters away. As the battle continued, Captain McElroy also directed laser munitions in the support of trapped friendly forces, enabling them to safely egress. Captain McElroy then continued to call in air strikes until the Iraqi attack was thoroughly repulsed. Captain McElroy initiative and courageous actions were in keeping with the highest traditions of the Marine Corps and the United States Naval Service."

The Combat Distinguishing Device is authorized.

For the President,

W. E. BOOMER

Lieutenant General, U. S. Marine Corps
Commanding General, I Marine Expeditionary Force

THE WHITE HOUSE

10.20.98

Dear Tracy -

Thank you for your 9/20 letter. I'm sorry my response is tardy.

I understand you have talked with Martha Goodwin regarding job opportunities. She tells me that she would be glad to discuss with you the EPA General Counsel slot. I will follow up too.

Keep in touch. Sincerely, Andy Card


THE WHITE HOUSE
WASHINGTON

Gr. Tracy Mehan III
Director
Missouri Dept. of Natural Resources
P.O. Box 176
Jefferson City, MO 65102

bcc: Martha Goodwin

Andy,

Martha Goodwin tells me that she spoke to Tracy Mehan on September 24, but this job opening never came up.

She thinks he's a good guy and would be happy to talk to him about the General Counsel slot.

1c
10/11

Document Originally
Attached to
Following Page

JOHN ASHCROFT
Governor

G. TRACY MEHAN III
Director



G. Tracy Mehan III
Director

Division of Energy
Division of Environmental Quality
Division of Geology and Land Survey
Division of Management Services
Division of Parks, Recreation,
and Historic Preservation

MISSOURI DEPARTMENT OF NATURAL RESOURCES
P.O. Box 176 Jefferson City, MO 65102
314-751-4422

Printed on recycled paper

STATE OF MISSOURI
DEPARTMENT OF NATURAL RESOURCES

G. Tracy Mehan III
Director

RECEIVED

SEP 23 1991



AC HAS SEEN

Send to
Martha
Hochman

September 20, 1991

Dear Andy,

We had the pleasure of meeting
at an RGA Dinner last year.

I write simply to enquire if
the vacant position of General
Counsel for E.P.A. is a real one.
OR is it spoken for already!

I would like to apply for it unless
the selection is preordained. I
will be meeting with Personnel shortly.
Thank you for your consideration.

Sincerely,
Tracy Mehan



THE WHITE HOUSE
WASHINGTON
September 17, 1991

1.6
AC HAS SEEN

Dear Mr. Muti:

Andy Card has forwarded to me a copy of your letter regarding the Walpole landfill site. I have asked the Environmental Protection Agency (EPA) for a status report on this matter. In response, EPA makes the following points. The design and construction of the landfill is required by court order, and the judge has often reaffirmed the fact that the landfill is an essential element of the clean-up of Boston Harbor. The landfill will be used to receive grit, screenings and treated sludge whenever the sludge cannot otherwise be disposed of (e.g. being sold as fertilizer). The landfill was approved by state authorities in 1989 after a four year state study and the judge has not allowed the schedule for opening the landfill to be delayed.

Because the EPA is helping to implement the Administration's commitment to cleaning up Boston Harbor, the Regional Administrator has supported the State of Massachusetts' efforts in this regard. While I can understand your concern about the state's decision to locate a landfill in your area, the state process has been lawful and has afforded the opportunity for public input.

Both Governor Weld and the President are committed to moving forward with the clean-up of Boston Harbor. I hope this information has been helpful and I regret that I cannot be of more assistance in this matter.

Sincerely,



Edie Holiday
Assistant to the President
and Secretary of the Cabinet

Ms. Joanne Muti, Chairperson
Walpole Citizen Action Committee
15 Gate Way Street
E. Walpole, MA 02032



**WALPOLE CITIZEN
ACTION COMMITTEE**

September 28, 1991

Ede Holiday
Assistant to the President
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear Ms. Holiday:

Thank you for your letter of September 17, 1991. I am very familiar with the status of the Walpole landfill site because we have spear-headed the opposition against the site for the last four years and I was also a member of the MWRA's Facilities Plan Citizen Advisory Committee. The affected communities did have an opportunity for public input but the decision making process was conducted very privately. It was hardly a process which inspired confidence in the integrity of the agencies involved.

Your letter confirms what we have suspected all along. We are perceived to be in the way of the Harbor Project and therefore, in the way of President Bush's campaign promise to "cleanup" Boston Harbor. Subsequently, the EPA is moving full speed ahead to have siting issues resolved by 1992 despite the environmental consequences to our community. The regulatory agencies chose landfilling years ago as the means to end ocean disposal of sludge. Their decision became incorporated into the court order. An order which environmentalists, regulators, and politicians have hid behind. The fact that other technologies are now available seems to be immaterial.

Legistically, the cleanup can go forward without an MWRA owned landfill. The MWRA will cease ocean disposal of sludge this year as specified by the Ocean Dumping Ban of 1988. NEFCO, a private firm under contract with the MWRA, will be responsible for the marketing and disposal of sludge until 1995. The contract can be renewed for four consecutive six month periods. Grit and screenings are currently hauled to commercial landfills. The September 22nd edition of the Boston Herald reported that there is excess capacity in Massachusetts landfills and disposal fees are lower than in other states. The August 16th edition of the Patriot Ledger reported that the MWRA will solicit bids this fall from companies who use sludge to reclaim strip mined land. The point is clear. The cleanup will proceed until 1995 without a landfill and could continue without one because other technologies exist.

As you know, Governor Weld also made a promise during his campaign - no landfill in Walpole. He established a commission to find alternatives to the Walpole site. The commission identified several alternatives out-of-state but the EPA is insisting on an in-state facility.

EPA Region I refuses to eliminate this requirement even though other regions do not have this restriction. For example, Senator Chafee wrote in a letter dated June 28, 1991 to Senator Barbara Mikulski, that three communities in New York are under consent decrees to end ocean dumping but the decrees do not require an in-state backup facility. Region I's justification for this policy is that other states may close their doors.

It is true that states are trying to ban or restrict the transport of waste but they have not been successful. The September 25th edition of the Wall Street Journal reported that a federal appeals court prevented South Carolina from closing its doors to out-of state waste. Other restrictions in Ohio and Alabama have also been overruled by courts in the past twelve months. The courts have ruled that barriers to interstate transport of waste violate interstate commerce provisions in the Constitution. The waste industry has objected to bans as well as EPA Administrator William Reilly. The September 18th edition of the Star Ledger reported that the Administrator testified before a Senate Environment and Public Works Subcommittee to urge the Senate to reject the ban. He is quoted as saying, "We should not create any authorities that operate as a ban on interstate transport of either solid or hazardous waste, thereby inhibiting or restricting development and use of the most appropriate technology for waste treatment and recycling." Yet EPA Region I is doing the opposite by insisting on an in-state facility when beneficial re-use options exist out-of-state.

Furthermore, this policy even flies in the face of recent EPA landfill regulations which encourage landfill closure and larger, regional facilities. But Region I is requiring the construction of a 46 acre landfill which under certain conditions cannot provide capacity for the 25 year lifespan of the project. In a very short period of time, the regulatory agencies would need another process, another site, and more money. The projected capital cost of the Walpole site is \$63 million and \$4 million yearly O&M costs. It could be full in as little as three years. Ratepayers are angry enough as it is since the Harbor Project cost is approaching \$8 billion.

We believe that both the President and the Governor can keep their campaign promises because the Harbor Project can go forward without a landfill. An amendment filed by Congressman Barney Frank gives the Governor another year to find an alternative to the Walpole site. We think that the White House can be of more assistance than your letter implied. It is in the President's best interest to persuade his appointee, Julie Belaga, to be more reasonable, remove this discriminatory requirement, and ultimately save ratepayers money by avoiding the siting of an unnecessary and costly facility since other appropriate technologies for waste treatment exist.

The Republican Party advocates less government interference, not more. Please put an end to Region I's regulatory harassment and allow the private sector to provide solutions.

-3-

We would appreciate a response at your earliest convenience. Please let me know if you need additional information.

Sincerely,

Joanne Muti

Joanne Muti
Chairperson

cc: President George Bush
Andrew Card
Ronald Kaufman
Governor William Weld
Lieutenant Governor Paul Cellucci
Senator David Locke
Senator Christopher Lane
Leon Lombardi

EMBASSY OF THE UNITED STATES OF AMERICA
LONDON

October 9, 1991

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy,

Thanks for your letter about Gary Maloney. Have him get in touch with me and I will put him on to our USIS people. I think they could give him a lot of good guidance.

Warm regards,



R. G. H. Seitz
Ambassador

Copy sent to Gary Maloney 10/16

lc

September 20, 1991

TO: LINDA CASEY
FROM: GARY MALONEY
RE: ATTACHED LETTER TO AMBASSADOR SEITZ;
CONTACTS FOR ANDREW CARD AT OXFORD

Please find attached a draft letter of introduction on my behalf from Andy to Ambassador Raymond Seitz. The details are self explanatory; his address is:

The Hon. Raymond Seitz
United States Ambassador to the Court of St. James
American Embassy
FPO AE 09498

Thank you for your kind attention to this matter.

On a further item: I am currently a graduate student at Oxford University. If Andy is travelling to England at any time from October to June, we would like very much to welcome him to speak, either to a doctoral seminar in political science or at the Oxford Union debating society.

My phone numbers in England are 011-44-865-510173 (home), and 011-44-865-241354 (Oxford Union), five hours ahead of DC time. If his plans call for a trip to England, please let me know and we can try to arrange something interesting for him. (NOTE: The Union has already extended an official invitation to Gov. Sununu. This is separate from their request.)

Again, thank you.

THE WHITE HOUSE

WASHINGTON

September 30, 1991

Dear Ray:

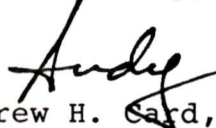
I am writing this letter to introduce you to Gary Maloney, an American who is currently pursuing a doctorate in politics from Oriel College, Oxford.

Gary was a political consultant and Congressional aide in Washington for 11 years before going to Oxford. In 1987 and 1988, I worked closely with Gary on the George Bush for President campaign. I can personally vouch for him as a solid individual and loyal supporter of our President.

With other U.S. students, Gary is forming an American society at Oxford, commencing with this fall 1991 term. He may be contacting you in the near future for advice on speakers, programs and services that are available to Americans in the U.K. I would appreciate any assistance you and the Embassy are able to provide.

Thank you for your consideration.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

The Honorable Raymond G.H. Seitz
American Ambassador
FPO New York 09509

DRAFT LETTER

The Hon. Raymond Seitz
United States Ambassador to the Court of St. James
American Embassy
London
FPO AE 09498

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Thank you for your consideration.

Yours sincerely,

Andrew Card
Assistant to the President

THE WHITE HOUSE

October 10, 1991

Dear Senator M'CConnell -

I am truly sorry if I, in any way, contributed to negative political ramifications during the President's recent visit to Louisville. How can I mitigate the problem?

The President's positions on both Parental Leave and Extended Unemployment Benefits are good for the Nation. Please help sustain the vetoes so that better options are considered.

Again, I want to help, not hurt.

Sincerely,

Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable Mitch M'CConnell
United States Senate

THE WHITE HOUSE
WASHINGTON

Date: 10.10.91

TO: *Fred McClure*

FROM: ANDY CARD

Andy

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

(Sorry!)

United States Senate
AC HAS SEEN

MEMORANDUM

From the desk of: SENATOR MITCH McCONNELL

RECEIVED

10/8/91

OCT 09 1991

Andy -

I thought you should see
the damage from the President's
trip to Louisville last week.

Ironically, on the day
of the trip, I scratched positions
on Parental leave to help him,
as you will note from the
critical editorial.

Don't count on me on
the veto override or either
Parental Leave or Unemployment Benefits.

Mitch

Abramson took advantage of chat with Bush

By RICK McDONOUGH
Staff Writer

Mayor Jerry Abramson was at work yesterday doing routine mayoral things — stumping for the library tax at a Beechmont Community Center luncheon and working to attract the United Airlines maintenance hub to Louisville.

But his mind often was elsewhere, reliving the heady experience of his private audience with President Bush Wednesday.

The commander-in-chief of Operation Brightside unexpectedly got the ear of the commander-in-chief of Operation Desert Storm.

And as Abramson tells it, he stepped into his role as second vice president of the U.S. Conference of Mayors and lobbied Bush for help on several issues that are concerns of cities — including housing, job-training and crime prevention.

Abramson, one of about 20 people who met Air Force One when the president arrived at Standiford Field, was plucked off the tarmac and invited into Bush's limousine for a drive downtown to the Galt House East, where Bush addressed the Crime-Stoppers International conference.

Bush's deputy chief of staff, Andrew Card Jr., asked the mayor if he wanted to ride with Bush.

"I said, 'You mean President Bush and me? Just the two of us?'"

Abramson, a Democrat, was surprised Bush, a Republican, would pass over a number of prominent Kentucky Republicans in the receiving line, including gubernatorial candidate

Larry Hopkins.

"So I get into the car and it's George Herbert Walker, me and this fellow Andy Card, and that's it." (Except for the two secret service agents in the front seat.)

Abramson said he and Bush talked while Card took notes. The mayor recounted the start of their conversation:

Bush: What's going on? How's everything in Louisville?

Abramson: I really have some things I'd like to talk to you about. You know we're trying to get a meeting with you, we the leadership of the Conference of Mayors. But I know you've been busy lately.

Bush: (laughing) Yeah, I have been a little busy. Tell me what you all are interested in.

Abramson: For example, the housing bill is on your desk right now.

Abramson noted that Housing and Urban Development Secretary Jack Kemp has urged Bush to veto it.

According to Abramson, Bush asked what the bill would mean to Louisville.

"I said, '\$1.5 billion would mean another \$1 million plus for our community to provide affordable housing. . . . Housing in the cities of this country is a very difficult situation for low-income families and this would be a great help.'"

Abramson said he told Bush that Louisville in the recent past has parlayed federal money with private bank loans to build condominiums bought by former residents of public housing.

"He was interested in that," Abramson said. "He said, 'What else?'"



Abramson

Abramson said he talked about expanding Head Start, a federally funded preschool program for disadvantaged children, which Abramson described as a "winner, an unquestioned success."

"He said, 'That's a program I'm very strongly in favor of. We're just having trouble finding a way to finance it fully.'"

Soon Bush again asked, "What else?" Abramson said.

"I said, 'Well, your job-training partnership funding needs to continue and expand so that we can train the present workforce to be ready for jobs in the future.' I said, 'The whole education issue is very important to us.'"

Abramson also told Bush that federal money targeted for fighting drugs would be spent more effectively and quickly on education, rehabilitation and policing if it went directly to cities, rather than to state governments.

"I gave him the example of the McKinney act, which is the funding program that went directly to cities for homelessness."

Tom Cochran, executive director of the U.S. Conference of Mayors in Washington, said it is encouraging that Abramson was able to lobby Bush. Few mayors ever have the president's ear, he said.

Thinking back on it yesterday, Abramson said he managed to say everything he wanted to say. But he still sounded awed by Bush, whom he called "very engaging."

"This all happened within 15 minutes," he said.

He was also still wondering why he was chosen.

But no one in the White House press office could answer that question yesterday.

Bush yesterday praised Republican gubernatorial candidate Larry Hopkins, right, for integrity.

congressman's campaign. Supporters paid a sliding scale, with those

Please see BUSH, A15

Mayor bends president's ear on ride from airport

By Glenn Rutherford

Herald-Leader Louisville bureau

LOUISVILLE — President Bush took Mayor Jerry Abramson on an unexpected ride yesterday during the president's three-hour visit to Louisville.

Abramson was on hand to greet the president yesterday afternoon when Bush emerged from Air Force One at Louisville's Standiford Field.

The plan was for Abramson to welcome the president and shake hands briefly before Bush stepped into his limousine for the 15 or 20 minute motorcade downtown.

But the president surprised Abramson by asking him along for the ride.

"He said, 'Why don't you join me?'" Abramson said yesterday. "It was unbelievable."

Especially since Abramson is a Democrat, not a Republican as is Bush.

That brief trip downtown gave the mayor "a chance to tell the president why there is such a pressing need for a domestic agenda," Abramson said.

"I told him that we are very proud of him as the leader of this country in foreign affairs," Abramson said. "I said, 'You've asked me

about what's going on as a mayor of one of this country's major cities, and I'm gonna tell you.'"

During the ride up Interstate 65 into downtown, Abramson seized the opportunity to tell Bush why he should not veto a bill on the president's desk that includes \$1.5 billion for affordable housing.

"The Republicans wanted to spend half a billion on housing," Abramson explained. "I told him that this bill would provide an opportunity for some low-income families to have a roof over their heads."

Please see MAYOR, A15

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MAYOR: Bush asks Abramson to ride with him

From Page One

"And I got to tell him about the importance of Head Start, of retraining our work force," said Abramson, "about the importance of education and the need to continue the war on drugs. That the money for the war on drugs needs to go directly to the cities rather than spreading it around to the states where it sometimes doesn't end up where it should."

All the while, Abramson said, an aide to the president was busy taking notes.

"I told him that I was the second vice president of the Conference of Mayors," said Abramson, "and he said he knew that. And I told him we'd been trying to meet with him for quite some time, and he said he'd been busy. We understand that."

The chance for 15 minutes face-to-face with the president "was a tremendous, totally unexpected opportunity," the mayor said.

Abramson's press secretary, Kathleen Partlow, said the mayor's office was not certain, but "we think that's the most personal time any mayor in the nation has spent with President Bush at any time during his administration."

Once Bush arrived downtown, the two elected officials went their separate ways and Bush spoke to the Crime Stoppers International Conference at the Galt House East.

There he took Congress to task for failing to pass a crime bill in the last 2½ years.

"In March, we sent a crime bill to Congress," he told the assembled law enforcement officers and others involved in the CrimeStoppers programs. "Our Comprehensive Violent Crime Control Act of 1991 will confront the terrifying spiral of lawlessness."

The bill, he said, "will strengthen our federal criminal justice system, too often unfairly stacked against dedicated law enforcement officials."

After his brief address, Bush left the Galt House East for a campaign appearance at the Kentucky Fair and Exposition Center for Republican gubernatorial candidate Larry Hopkins

Crime Stoppers International offers rewards of up to \$1,000 to anonymous callers who provide police with information about crimes. There are 850 Crime Stoppers programs in the United States and several foreign countries.

Wayward votes

LAST week, the Senate passed the Family and Medical Leave Act, which would guarantee unpaid leave to workers who must cope with family emergencies. Voting in favor were Kentucky's Wendell Ford and Indiana's Dan Coats. Among those voting against the measure were Mitch McConnell and Richard Lugar, both Republicans who claim to be pro-family.

Sen. McConnell's vote was a special disappointment. It represents a complete change of heart from last

year, when a similar version passed (it was later vetoed by President Bush). At that time, Sen. McConnell said, "I urge my colleagues to join me in voting for this bill." This year, he quietly joined the other side.

The Congressional Record bears witness to where the senator's heart was a year ago: He acknowledged that, "for most women, work is not an option," that "the burden of caring for children still falls primarily on women," that it's in society's best interest that new mothers and parents of seriously ill children be able to take time off without losing their jobs.

"Parental leave," he said, "is not just a favor we are doing parents. It is an investment in our children and the future of this nation. It is in our interests to promote the well-being of American families."

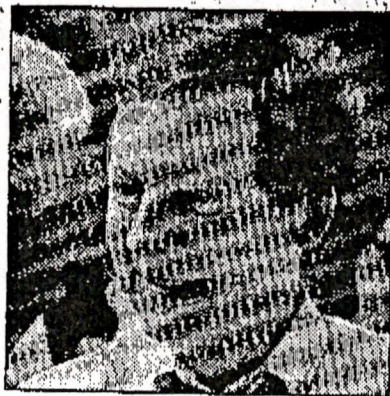
But this year, the senator says businesses are "on the brink" and this legislation "could be the straw that breaks the camel's back."

Never mind that he pooh-poohed people who made such arguments a year ago.

"This legislation addresses the needs of small business by exempting those with fewer than 50 employees from its provisions," he pointed out at that time. "I would implore those employers," he

said, "to respond to the changing dynamics of the work force and the special needs of working mothers, by following this lead."

President Bush will probably veto this bill, just as he did the previous one. In preparation for that event, we offer a little imploring of our own: We implore Sen. McConnell to change his heart yet again when it's time to override the President's veto. And we implore him to urge his wayward colleague Sen. Lugar to do the same.



McConnell; unwise switch

C-5
10-8-91
2 of 2
Editorials 13 of 29

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Herold-Leader Louisville bureau

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Please see MAYOR, A15

MAYOR: Bush asks Abramson to ride with him

From Page One

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A-1
5219



STAFF PHOTO BY JAMES H. WALLACE

RENOVATION CELEBRATION: Mayor Jerry Abramson, left, talked with Bittners owner Owsley Frazier at yesterday's open house in the mayor's newly decorated office at City Hall. About 90 artists, craftsmen and specialists hired by Bittners for the renovation were invited, as were city workers and representatives of the Speed Museum and the Filson Club, who also contributed to the project.

Abramson lobbied Bush on city issues

By RICK McDONOUGH, Staff Writer

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See ABRAMSON
Page 3, col. 6, this section

62 Jo 27

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10-31 10f2

Abramson aired concerns to Bush

Continued from Page B 1

Bush: What's going on? How's everything in Louisville?

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"This all happened within 15 minutes," he said.

He was also still wondering why he was chosen.

But no one in the White House press office could answer that question yesterday.

"The president would know," said spokeswoman Ellen Hunter. "But obviously I can't ask him."

C-5
10-4-91

B1
2042

14 of 27

Andrew -

Well done! We want
you for the next vacancy
in Legislative Affairs. We
need all the help we can
get, it is said. Frederick

Document Originally
Attached to
Following Page

Jones, Hopkins form their own Liars Club



By AL CROSS
Political Writer

10/6/91 CJ

FRANKFORT, Ky. — What's the difference between telling a lie and being a liar?

That question was raised by a little dust-up last week between Lt. Gov. Brereton Jones and the campaign of U.S. Rep. Larry Hopkins.

On a radio show in Lexington Monday, Jones, the Democratic candidate for governor, repeatedly denied assertions by pro-Hopkins callers that he had called his Republican opponent a liar and had threatened to punch him in the mouth. That afternoon, the Hopkins campaign issued a press release with a Jones quote on each point.

The Flemingsburg Gazette quoted Jones as telling the crowd at an Aug. 28 Democratic fish fry that Hopkins "has lied so much, his dog won't come when he calls him." (Earlier in the campaign, Jones said Hopkins was telling falsehoods about Jones' positions on collective bargaining.)

Jones' spokeswoman, Diana Taylor, said Jones "was telling a story somebody else had told him" at Flemingsburg, and was "using figurative language" when he made the punch-in-mouth threat in reply to Hopkins' attacks.

Hopkins returned to the theme later in the week. Asked in an interview about Jones' vow not to promise favors in return for campaign contributions, Hopkins said, "Pinocchio lives." But he said he wasn't calling Jones a liar.

President Bush was in Louisville for three hours Wednesday, and he heard a 15-minute spiel from Mayor Jerry Abramson about urban problems. But Hopkins said he and the president still haven't discussed the Bush administration's new Medicaid rules that threaten to blow a big hole in the state budget.

"We never had a lot of time alone," said Hopkins, who met Bush at the airport but didn't accompany him downtown — as Abramson did, at Bush's surprise invitation.

When Bush came to a fund-raising reception and dinner, Hopkins said, he and Bush were alone for only 25 seconds as they moved from one event to the other, and Bush was busy part of that time.

When state Democratic Chairman Grady Stumbo returned to the campaign trail last week, at a Hopkins-

bashing press conference for Jones, his homespun oratory added flavor to a bland governor's race.

In questioning Hopkins' acceptance of a \$2,000 honorarium from a defense contractor he then voted to help, Stumbo mentioned his own past problems with political money. He predicted critics would say of him, "He's had more trouble with election finance than you can carry around in a No. 2 washtub."

Donald A. McCabe Sr.
22 O'Connell Road
Boston, MA 02124
617/298-8937

file
RECEIVED
SEP 9 1991

September 05, 1991

Mr. Andrew H. Card, Deputy Chief of Staff
First Floor, West Wing
THE WHITE HOUSE.
Washington, D. C. 20500

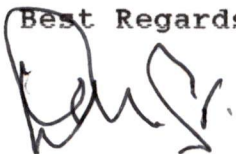
Dear Mr. Card:

The George Bush administration should be aware of a PBS TV documentary entitled "Learning in America", "Schools That Work" that was aired on Wednesday, Sept. 04, 1991 for two hours. Roger Mudd was the commentator. A school in Lowell, Massachusetts was one of the four illustrations.

It seems to me to be the type of message that President and Mrs. Bush are trying to communicate Re: education without pumping more money into the system. The system does not need more money but it does needs more ideas such as in this TV series.

This program is tailor-made for The President's view-point. Kindly forward this information along to perhaps quiet down some of the criticisms from the people wanting to solve problems with money.

Best Regards,



Donald A. McCabe Sr.



State of Arizona
Department of Liquor Licenses and Control

800 W. Washington, Fifth Floor

Phoenix, Arizona 85007

(602) 542-5141

Fife Symington
Governor

Mark G. Mazzie
Superintendent

RECEIVED

AUG 5 1991

July 29, 1991

Mr. Andrew H. Card
Assistant to the President and
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

Thanks for your note. I imagine that if you get out here with the President you won't have much time for yourself. However, if you do have any time let me know. If you golf I could arrange a round on the course where they play the Phoenix Open. Otherwise call if you can get together for lunch or dinner. I owe you one, although it won't be as prestigious as our lunch at the White House.

It was good to hear from you. I understand Weld is getting beat up by the Globe so he must be doing a good job.

By the way I interviewed a fellow named David Cook who said he worked with you back in Massachusetts. He was a friend of Bill Robinson's.

Best wishes,

Mark G. Mazzie

Mark A. Magye
Superintendent
State of Arizona
Department of Liquor Licenses & Control
800 W. Washington, 5th Floor
Phoenix, Arizona
85007

THE WHITE HOUSE
WASHINGTON
Andrew Card

THE WHITE HOUSE

July 22, 1991

Dear Mark-

Thank you for your letter. Superintendent,
Arizona Department of Liquor Licenses
and Control... congratulations!

The President may be coming to
Arizona in September. There is a
good chance I'll be on the trip.

Keep in touch. Sincerely,
Andy Card



RECEIVED

JUL 19 1991

State of Arizona
Department of Liquor Licenses and Control

800 W. Washington, Fifth Floor

Phoenix, Arizona 85007

(602) 542-5141

Mike Symington
Governor

Mark G. Mazzie
Superintendent

July 16, 1991

Mr. Andrew H. Card
Assistant to the President and
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

Thought you might be interested in the attached. Life certainly has changed for the better. We were successful with Symington and things are looking up for the party in Arizona. I'm gearing up for 1994 when I believe Jon Kyl will run for the Senate. This new position has significantly increased my visibility. With a little luck maybe I'll make it Washington.

Call me if you ever get out this way.

Sincerely,

Mark G. Mazzie

Mazzie named to state liquor post

Appointment sent to Senate for OK

By Pat Flannery
THE PHOENIX GAZETTE

Gov. Fife Symington has accepted the resignation of state Liquor Superintendent Hugh Ennis and named Scottsdale City Clerk Mark Mazzie to take the helm of the controversial department.

Mazzie, 36, was appointed Wednesday and will take over June 1 as head of the Department of Liquor Licenses and Control if his appointment is confirmed by the state Senate. His salary would be \$73,710 a year.

The immediate past chairman of the Arizona Young Republican League, Mazzie was a Symington campaign supporter in the 1990 gubernatorial race.

"I am confident Mark will be an active supervisor of the Department of Liquor Licenses and Control," Symington said in a prepared statement announcing the appointment. "His past experience in government service is an important contribution to the future success of this agency."

Mazzie said his appointment was forwarded immediately to the Legislature for action.

He will be confronted immediately with several pressing public policy decisions, among them whether to reverse his predecessor's ruling on consumption of alcohol in Tempe's Sun Devil Stadium.

Mazzie hinted in an interview Wednesday that he and Symington could reverse the previous director's ruling on the issue.

Ennis ruled last fall that the Arizona Board of Regents has the authority to ban alcohol consumption by the general public in the stadium, while still allowing it in the stadium's luxury sky boxes.

The state Liquor Board, which hears appeals on liquor rulings by

the department and has equal rule-making authority in this case, clashed with Ennis on the issue.

The board ruled in September that the policy was discriminatory, and wrote a rule requiring the regents to allow alcohol to be consumed everywhere in the stadium or to ban it entirely.

However, the attorney general refused to certify the board's rule because he did not consider the discrimination issue to be an emergency. The board has agreed to write the new rule and submit it through the normal state review process, which could take several months.

While Mazzie said he and Symington must study the issue in detail before making a pronouncement on the matter, he added, "I'm inclined preliminarily ... as the governor is, to make it a situation that no one is discriminated against."

In addition to enforcing state liquor laws and investigating violations, the liquor agency oversees issuance and revocation of liquor permits.

The department has frequently seen rocky times, however. Mazzie will be its fifth director in six years, and several of those have battled openly with the board over rule-making and permitting authority.

Though he fought the board in the long-running stadium debate, Ennis brought a large measure of stability to the department upon his appointment in 1988, succeeding former Gov. Evan Mecham's two unconfirmed directors.

Mazzie believes "the department itself is now pretty stable" and he expects to have a good relationship with the board. On Wednesday he introduced himself to board chairman Kay McKay of Flagstaff, as well as to Ennis and department employees.

Unlike some of his predecessors, Mazzie said he sees the department more as an administrative entity than a law enforcement

agency, though he does not intend to curtail such things as undercover investigative work.

A priority will be to make the department more responsive to small businesses unfamiliar with liquor statutes and the bureaucracy, and businesses that need quick action to keep them competitive.

"I've heard complaints that the mom-and-pop applicants have a

difficult time because of all the vagaries of the liquor laws," Mazzie said. "I want to make it easier for the small people."

A native of Baldwinsville, N.Y., Mazzie came to Arizona in 1989 to become the Scottsdale city clerk after two years on the staff of New York Congressman George Wrotley. He is a graduate of Suffolk University, with a master's degree in government from Harvard.



The Commonwealth of Massachusetts

HOUSE OF REPRESENTATIVES
STATE HOUSE, BOSTON 02133

REP. ROBERT H. MARSH
ASSISTANT MINORITY WHIP

14TH NORFOLK DISTRICT
167 OAKLAND STREET
WELLESLEY, MA 02181
HOME 237-7849
OFFICE 722-2100

KATHRYN D. MORAN
LEGISLATIVE ASSISTANT

RECEIVED
SEP 26 1991

September 23, 1991

Andrew Card, Jr.
Assistant to President
Deputy Chief of Staff
The White House
Washington, DC 20500

RE: Chernobyl Cleanup Project
U.S. Commercial Involvement

Dear Andy,

As your know, Ed Cunningham and the other representatives of Far East Environment, Ltd. (FEE) and Los Alamos Technical Associates, Inc. (LATA) have returned from the Ukraine having successfully negotiated and signed an agreement with the Ukrainian government related to U.S. commercial assistance with the Chernobyl cleanup.

This project could have significant benefits to both the U.S. side and the Ukraine. Ed has told me that Secretary Brady arrived in Kiev on the day the FEE/LATA delegation left the Ukraine. FEE has also learned, through its attorneys, that the U.S. government is preparing aid programs to assist in humanitarian and economic assistance projects in the region. The Chernobyl cleanup is one of the most significant projects that will be undertaken in the Ukraine and would be a good candidate for consideration under these programs.

It is the opinion of Ed and the rest of the FEE/LATA team that the U.S. will have to act quickly, given the rapidly changing events in the Ukraine, if it is to play any significant role in the future. For this reason, I am asking you to consider the following:

1. Meet with the FEE/LATA team to discuss their Chernobyl project in detail; and
2. Arrange for meetings with the appropriate officials in the State, Commerce and Treasury departments to discuss the Chernobyl project in light of U.S. policy towards the Ukraine.

Thank you for your attention, and I will call you shortly.

Best wishes,

ROBERT H. MARSH

*Good work with the
Nomination.*

SEP 26 '91 11:57



General Court of Massachusetts

P.1/2

LEGISLATIVE SERVICE BUREAU
STATE HOUSE, BOSTON, MA 02133

DR. ANTHONY J. SURKE
DIRECTOR

ROOM 3274
TEL (617) 722-2320
FAX (617) 722-2387

AC HAS SEEN

FAX NUMBER (617) 722-2387

FAX COVER SHEET

TO: Linda Cursey

Washington DC White House

202-456-2397

FROM: B&S Marsh

617 722-2100

I spoke of this
and said I
did not want
to get involved -
Andy

9/30

Number of Pages: _____
(Including cover page)

COMMENTS:

Sorry for the brevity of this letter.

Would you mind having Andy call me.

Thanks always.

FAX TRANSMISSIONS ARE SOLELY FOR LEGISLATIVE BUSINESS.
ANY PERSONAL OR POLITICAL USE PROHIBITED BY LAW.

B&S



PRESIDENT'S DRUG ADVISORY COUNCIL
EXECUTIVE OFFICE OF THE PRESIDENT
Washington, D.C. 20503

September 27, 1991

RECEIVED
SEP 27 1991

Honorable Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff
The White House
Washington, D.C. 20500

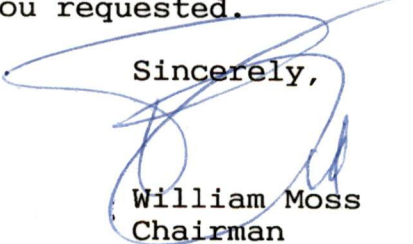
Dear Andy:

Thanks for the lunch and the opportunity to discuss the President's Drug Advisory Council with you.

Please keep in mind formulating the plan we discussed.

I'll give you an update next week and send you the information you requested.

Sincerely,



William Moss
Chairman

THE WHITE HOUSE

WASHINGTON

September 6, 1991

Dear Evelyn,

Thanks for your note. She must have snuck up in one of the crew's duffle bags! I never saw her when I was there!!

We'll see what we can do to get you in to greet the President one of the next times we're at Pease. It would be good if for no other reason than I'd love to see you myself!

I hope all is well with the Marconi clan.

Sincerely,



John A. Sununu
Chief of Staff

Ms. Evelyn E. Marconi
177 Mechanic Street
Portsmouth, New Hampshire 03801

THE WHITE HOUSE
WASHINGTON

Date: 9-19-91

TO: *Dave Carney*

FROM: ANDY CARD

- ☒ Action - *when the*
- ☐ Your Comment *time comes.*
- ☐ Let's Talk
- ☐ FYI

267666
Evelyn E. Marconi

603-436-3078

177 Mechanic St.
Portsmouth, NH 03801

Sept 2, 1991

John:-

Just a "Cute" note from
our local Democrat newspaper,
I wonder if she paid for the
trip or was it work related. I
have not been to the Bush
Compound yet, have not even
been invited to greet him & Peace!
Maybe I have been sending my
political money to the wrong place!

Love Ya

Cheryl
Best to Nancy!

Face to Face

Mayor Foley's Daughter "Very apparent to
Hers" *Arrow*

Meet Mary Carey Foley, daughter of Portsmouth Mayor Eileen Foley and an English teacher at Portsmouth High School. She's also a manager at the Old Ferry Landing restaurant, a graduate of Notre Dame, and a 1989 recipient of the Portsmouth Citizen of the Year award. She reminds readers that even though she recently visited President Bush's Kennebunk estate with the crew of Air Force One, she still remains a loyal Democrat.

Mental Escape? "The New York Times best seller list, aerobics, and sharing a bottle of Char-

donnay with my mother."

Favorite Music? "Barry Manilow, but everybody in the world already knows that."

Favorite Food? "I could live on Caesars Salad for the rest of my life, and the mayor's fish chowder."

Pet Peeve? "I try to be positive about everything in life, especially my students. But one thing is, after a snowstorm, when drivers clear only a small hole on the windshield and leave the rest of the car and windows covered with thick piles of snow."



Mary Carey Foley

Portsmouth Herald, Aug 31, 1991

THE WHITE HOUSE
WASHINGTON


A handwritten signature in dark ink, appearing to be "J. Sununu", is written over a curved line that underlines the date.

DATE: September 6, 1991

TO: ANDY CARD

FROM: GOVERNOR JOHN H. SUNUNU

Please see if we can include Evelyn
as a greeter at Pease sometime in
the future.

*Andy met with
Admiral Murphy 9/20*

MURPHY & DEMORY, LTD.

2300 N STREET, N.W.
SUITE 725
WASHINGTON, D.C. 20037

AC HAS SEEN

ADMIRAL DANIEL J. MURPHY, USN (RET.)

TELEPHONE (202) 785-3323
TELECOPIER (202) 785-8278

September 19, 1991

Andrew H. Card, Jr.
Assistant to the President
& Deputy to the Chief of Staff
The White House
Washington, DC 20500

Hand Delivered

Dear Andy:

Our client, the Group Health Association of America, has serious problems with OPM's proposed 1992 Federal Brochure language concerning "self-referral" out of certain types of pre-paid health plans for federal employees. One of the GHAA's objections - that the OPM's proposed action seriously undercuts everything the Bush Administration is trying to accomplish with "managed care" in the health care field - merits urgent attention at the White House.

The agency is apparently attempting to implement certain statutory provisions governing the Federal Employees Health Benefit ("FEHB") Plan concerning "direct access" to certain types of "allied" health care-givers. The relevant statute has been on the books for 17 years. OPM's sudden decision to implement the law now - after carriers have set their rates and before the OPM has had an opportunity to evaluate Congressional intent - is unnecessary and may put the agency in violation of other statutes. (The attached letters to OPM Director Newman and Sen. Daniel Inouye describe in detail why the OPM action is not required, either by statute or to satisfy the current wishes of key members of Congress.)

More importantly from a White House perspective, OPM's action undermines the whole purpose of managed care at the very time the Administration, especially through the Department of Health and Human Services, is relying heavily on managed care as a model for future efforts to control health care costs. I have been advised that some carriers may feel compelled to drop out of the FEHB program, thereby reducing not only the choices available to federal employees but the government's opportunities to control costs.

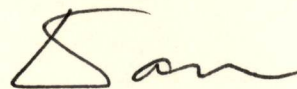
The GHAA tells me that their members' brochure submissions are due by the close of business tomorrow. In order to protect

Mr. Andrew Card
September 19, 1991
Page Two

the Administration's interests, would you please contact Ms. Newman immediately to determine whether she has weighed carefully the implications of OPM's action beyond the FEHB plan?

I would greatly appreciate an opportunity today or tomorrow to discuss this with you in greater detail.

Sincerely,

A handwritten signature in cursive script, appearing to read "Sam". The signature is written in dark ink and is positioned below the word "Sincerely,".

MEETING WITH ANDREW H. CARD, JR.
ASSISTANT TO THE PRESIDENT & DEPUTY CHIEF OF STAFF
September 20, 1991

SUBJECT: Dispute between Group Health Association and OPM.

REQUESTED ACTION: Call Steve Lieberman at OMB and request that he broker a compromise under which language for FEHB brochure for 1992 is withdrawn.

NATURE OF DISPUTE

- "Open season" coming up soon for Federal Employees Health Benefits Plan ("FEHB").
- Federal employees choose among "fee-for-service" insurance carriers and Health Maintenance Organizations (HMOs).
- HMOs already contracted with doctors and set rates.
- OPM has suddenly decided
 - it is violating a 1974 statute requiring certain companies who participate in FEHB to allow direct access to nurse practitioners and some other "allied" health care practitioners; and
 - it will require certain HMO's to provide access now, even though their rates for '92 have already been set.

CONSEQUENCES

- Undermines the whole concept of an HMO.
- Undermines the Administration's health care policy.
- May violate other statutes (e.g., Administrative Procedures Act) and is unfair to HMOs.

EFFORTS TO RESOLVE DISPUTE

- Sen. Inouye (no pressure on OPM).
- OPM Director Newman. (Says she must follow statute now.)
- HHS/Kevin Moley. (Undermines Admin. policy, but is for OPM to decide unless there is guidance from above.)
- OMB/Steve Lieberman.
 - "Policy outcome of this action is undesirable."
 - Tried to dissuade Newman.
 - If Andy Card calls, we may be able to work out compromise language.
- White House/Boyden Gray.

SOLUTION

- Delete requirement for '92.
- Compromise language gives cover for OPM: just discovered requirement; can't implement on such short notice; but will be required in '93 brochures.
- Time pressure.

THE WHITE HOUSE
WASHINGTON

AC HAS SEEN

September 17, 1991

MEMORANDUM FOR ANDY CARD

FROM:

EDE HOLIDAY 

SUBJECT:

Federal Employee Health Benefits Program

This is in response to your request for information on upcoming regulations from OPM on the Federal Employee Health Benefit Program (FEHBP). The Office of Personnel Management plans publication of several FEHBP rules within the next few months. Neither OPM or OMB consider any of them controversial and most have already been published as interim final rules. They include:

- Final rule in November on direct payment of FEHBP premiums by annuitants in certain cases. This permits Civil Service Retirement System annuitants to pay FEHB premiums directly to their retirement system.
- Final rule on exempting FEHBP carriers from state and premium taxes.
- Final rule on waiving FEHBP premiums for federal employee reservists called to active duty for Desert Storm.
- Federal Register notice on Medically Undeserved Areas.

In addition, you may find it helpful to know that OPM has recently announced government and employee premiums for FEHBP plans for calendar year 1992. The following are the major changes:

- For non-postal active employees and annuitants, average government and employee contributions will each increase about 8 percent to 9 percent over 1991. This increase is smaller than any in the 1987-1990 period, but it far exceeds the overall inflation rate.
- Very minor changes in employee benefits will include required coverage of mammography screening, smoking cessation programs, and a minimum lifetime benefit for mental conditions.

- Employees may change their enrollment during the annual open season period between November 12 and December 9.

Over the last several months, OPM has continued informal discussions within the Administration on FEHBP reform options. The DPC has formed a Health Policy Working Group Task Force and Director Newman is expected to present reform options to the task force later this fall.

Please let me know if you need any additional information.

MURPHY & DEMORY, LTD.

2300 N STREET, N.W.
SUITE 725
WASHINGTON, D.C. 20037

TELEPHONE (202) 785-3323
TELECOPIER (202) 785-8278

ADMIRAL DANIEL J. MURPHY, USN (RET.)

September 13, 1991

The Hon. Daniel Inouye
United States Senate
Washington, DC 20510

via fax

Dear Senator:

Thanks again for returning my call about the problem our client, the Group Health Association of America, Inc., is experiencing with the Office of Personnel Management.

As I mentioned on the telephone, the issue is OPM's proposed requirement that pre-paid HMO providers participating in the Federal Employees Health Benefit ("FEHB") Plan include language in their 1992 brochure concerning self-referral "out-of-network" (i.e., outside the existing contractual arrangements with doctors and other health care professionals). As I mentioned, we have been told that certain officials at OPM assert that such action is necessary due to an amendment you attached to the 1990 Treasury/Postal Appropriations bill, and that you are pressing the OPM for such action this year.

I have reviewed this issue carefully with GHAA and Executive Branch officials. I can only conclude that the OPM's proposed action is ill-advised, especially for this year, and certainly not required by the legislation you sponsored last year concerning nurse practitioners and nurse midwives.

There are several serious questions that cannot be answered in the few remaining days before the brochures must go to press in preparation for this year's "open season" for federal employees.

Specifically, the OPM should not act this year because it cannot adequately address the following:

- the only time Congress addressed the question of self-referral out-of-network, in 1974, it exempted the only pre-paid plans that existed at the time;
- all HMOs should be exempt because such self-referrals undermine the whole purpose of managed care;
- if some HMOs are to be included, OPM shouldn't wait until after their rates have been set to decide that; and

The Hon. Daniel Inouye
September 13, 1991
Page Two

- there are serious questions whether implementation of the new policy this year would violate the FEHB statute and the Administrative Procedures act by failing to give adequate notice and an opportunity for the affected companies to comment.

Most importantly, I fail to see how your addition of certain nursing specialties to the list of self-referral caregivers in the 1990 legislation necessitates precipitous action by OPM. Your chief of staff made it clear in a September 6 letter (copy attached) that you had no such intention.

I cannot tell you how much I appreciate the attention you are giving to this problem. Thanks again.

Sincerely,

A handwritten signature in dark ink, appearing to be "Dan" with a stylized initial "D" that forms a triangle.

8-13-91 10:30 0202 331 7407
DANIEL K. INOUE
HAWAII

PRINCE KUNIA FEDERAL BUILDING
ROOM 7326, 300 ALA MOANA BOULEVARD
HONOLULU, HI 96850
(808) 541-2542
FAX (808) 541-2649

United States Senate

SUITE 722, HART SENATE BUILDING
WASHINGTON, DC 20510-1102
(202) 224-3534
FAX (202) 224-6747

September 6, 1991

Ms. Constance Newman
Director
Office of Personnel Management
1900 E Street, Room 5A09
Washington, D.C. 20415

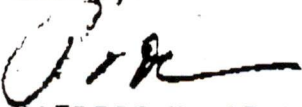
Dear Ms. Newman:

On behalf of Senator Inouye, who is currently in Hawaii, I am writing to request your assistance, within applicable rules and regulations, in providing us with a report on the issue of whether the Office of Personnel Management has determined that the Federal Employees Health Benefits Act provides federal employees with a statutory right for a "self-referral" to providers outside of the health maintenance organization (HMO) network.

Although the Senator has been instrumental in ensuring that various non-physician health care providers, such as professional nursing and clinical social work, would be included in the "freedom of choice" provisions of the statute, it was our understanding that his amendment did not specifically address the issue of access to non-HMO providers.

Your assistance in providing us with a report on this matter would be appreciated.

Aloha,


PATRICK H. DE LEON
Administrative Assistant

PHD:blw

MURPHY & DEMORY, LTD.

2300 N STREET, N.W.
SUITE 725
WASHINGTON, D.C. 20037

TELEPHONE (202) 785-3323
TELECOPIER (202) 785-8278

ADMIRAL DANIEL J. MURPHY, USN (RET.)

September 16, 1991

The Hon. Constance Newman
Director
Office of Personnel Management
1900 E St., N.W., Room 5H09
Washington, DC 20415

Hand-Delivered

Dear Ms. Newman:

Thank you again for taking my call on Friday to discuss the problems our client, the Group Health Association of America, has encountered with OPM's proposed 1992 Federal Brochure language concerning "self-referral" out of certain types of pre-paid health plans for federal employees.

I certainly understand your need to assure that the agency complies with statutory provisions governing the Federal Employees Health Benefit ("FEHB") Plan, including those concerning "direct access" to certain types of "allied" health care-givers.¹ However, as I mentioned to you on Friday, action by OPM now - after carriers have set their rates and before the OPM has had an opportunity to investigate further Congress' actual intent - may put the agency in violation of other statutes. Rather than trying to decide this issue in the few remaining days before the brochures must go to press, I would urge you to defer action, and to begin instead the process of determining whether the proposed language is required for the brochures in 1993.

Although it is not my purpose here to give you a legal brief, I would like to invite OPM's attention to the following:

- It is not entirely clear that Congress intended to require direct access out-of-network for subscribers in such HMOs as individual practice and mixed modified plans. Congress has directly addressed the issue only

¹ I believe you are concerned with the provisions of 5 U.S.C.A. § 8902(k)(1) (1991).

The Hon. Constance Newman
September 16, 1991
Page Two

once, in 1974, and it exempted the only pre-paid plans that existed at the time.²

- Even if the statute does require direct access, other provisions of the law forbid implementation on such short notice. Under the FEHB law, already-approved plans cannot be withdrawn without adequate notice and an opportunity for a hearing,³ and the OPM must assure

² See, e.g., S. Rept. No. 93-691 (1974) at 3, wherein the Senate specifically recognized differences between fee-for-service plans and pre-paid plans and, accordingly, exempted the only pre-paid plans that were then in existence. See also H. Rept. No. 99-710 (1986) at 8-9, in which the House noted that individual practice and mixed model pre-paid plans share the same "basic structure and philosophy" and that any requirement that they "provide their enrollees direct access to outside providers . . . would undermine the viability and cost-effectiveness of such plans." Although the Inouye amendment added nurse practitioners and nurse midwives to the direct access provision, enactment of Pub. L. No. 101-509 shed no new light on Congress' intent with respect to IPPs and MMPs. As a result of our telephone conversation, you are also aware of the September 6 letter Senator Inouye's Chief of Staff sent to OPM on his behalf. After my conversation with the Senator on Friday, I can only conclude that this amendment was intended to do nothing more than put nurse midwives and nurse practitioners on the same footing with other care-givers, not to create a whole new, separate out-of-network referral system for certain types of HMOs.

³ Although OPM is empowered by the FEHB statute to prescribe "reasonable minimum standards for health benefits plans described by section 8903 . . . approval of a plan may be withdrawn only after notice and opportunity for hearing to the carrier." 5 U.S.C.A. § 8902(e). To impose the new requirement so suddenly may constitute withdrawal of an approved plan.

The Hon. Constance Newman
September 16, 1991
Page Three

a reasonable relationship between providers' costs and benefits.⁴

- Under the Administrative Procedures Act, this drastic change in agency policy can be implemented only in the course of a formal rulemaking. OPM is not merely interpreting the 1974 statute for the first time; it is establishing a new legislative rule, which an agency can do only after affording affected parties adequate notice and opportunity to comment.⁵

Technicalities aside, there are other compelling reasons why OPM should not act now to require self-referral out-of-network for IPPs and MMPs. First, such action would undermine the whole purpose of managed care at the very time the Administration, especially through the Department of Health and Human Services, is relying heavily on managed care as a model for future efforts to control health care costs. Second, action now, so long after FEHB carriers' rates have been set,⁶ may well cause some carriers to drop out of the program, thereby reducing not only the choices available to federal employees but the government's opportunities to control costs.

I hope you will agree there are four different questions:

- (1) what the "direct access" statute says; (2) what it means;

⁴ The law requires a balance between the "rates charged" and the cost of the benefits provided," but there can be no "reasonable" or "equitable" relationship between the two if carriers are forced to incur potentially open-ended costs after their rates have been established. See 5 U.S.C.A. § 8902(i). Even though the OPM has reportedly said it may reimburse carriers for "substantial" and "verifiable" costs after the fact, serious questions remain concerning record-keeping and the indirect costs HMOs may incur because they cannot manage either the cost or quality of care provided by outside practitioners.

⁵ Compare 5 U.S.C. §§ 553(a) with 553(b)(3)(A).

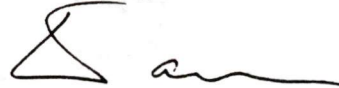
⁶ The OPM's December 5, 1990, letter to carriers did nothing to put carriers on notice that there would be a change in policy affecting IPPs and MMPs. The letter merely noted that Pub. L. No. 101-509 added nurse practitioners and nurse midwives and that "prepaid group practice plans" were exempt from the self-referral requirement. This was a restatement of the law existing since 1974, especially since OPM had never before declared that the provisions apply to other types of prepaid plans.

The Hon. Constance Newman
September 16, 1991
Page Four

(3) what can be done about it this year; and (4) what action would be most consistent with Administration policy. Please defer action on the 1992 brochure language to allow OPM sufficient time to address all four questions.

Again, thank you for your courtesy. I wish you the very best in one of the toughest jobs in Washington.

Sincerely,

A handwritten signature, likely of Constance Newman, consisting of a stylized 'C' followed by a series of loops and a horizontal line.

THE WHITE HOUSE
WASHINGTON

September 16, 1991

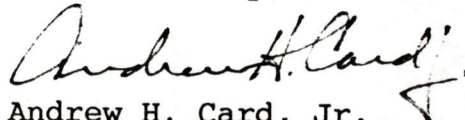
Dear Dr. McCarthy:

Belated thanks for your letter of July 30th relaying the concerns of the Massachusetts Medical Society on HCFA's proposed plan for implementing the Medicare Fee Schedule.

I've passed on your thoughts to the appropriate staff members for their review and consideration.

Thanks for taking the time to write. I know this is a matter of great importance to you and the other members, and I appreciate your input.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Philip E. McCarthy, M.D.
President
Massachusetts Medical Society
1440 Main Street
Waltham, Massachusetts 02154-1649



MASSACHUSETTS MEDICAL SOCIETY

1440 Main Street, Waltham, Massachusetts 02154-1649 (617) 897-4500 / 1-800-322-2303

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AUG 1 1991

check

Philip E. McCarthy, M.D.
President
William E. Callahan, M.D.
President-elect
Leonard J. Morse, M.D.
Vice President
W. M. McDermott, Jr., M.D.
Executive Vice President

30 July 1991

Andrew H. Card, Jr.

Assistant to the President and Deputy to the Chief of Staff
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Card:

I am writing to you on behalf of the members of the Massachusetts Medical Society regarding our concern over the Health Care Financing Administration (HCFA) proposed plan for implementing the Medicare Fee Schedule beginning on January 1, 1992.

The effects of the proposed implementation will be hard felt for both physicians and patients in Massachusetts. Massachusetts physicians in independent practice already have the lowest median net income compared to physicians in all other states. Coming from Massachusetts, I know that you realize we also pay some of the highest practice-related costs (e.g., malpractice premiums, office rents and staff salaries) in the country.

It will be demanding enough to provide medical services, especially primary care services, to Medicare beneficiaries in the future. HCFA's plan to cut 16 percent in Medicare payments per service through 1996 will only exacerbate an already difficult situation in this state. I fear that our ability to continue providing a full range of services and access to quality care for Medicare patients will be severely compromised if HCFA's proposed implementation of the fee schedule goes into effect.

I have met with hundreds of Massachusetts physicians over the past few weeks about this subject. They are incensed at what they perceive as our government's betrayal of the medical community. They are furious that our government promised a budget-neutral Medicare fee schedule with one hand and with the other is now threatening to implement that

reform measure in an arbitrary, unfair manner to cut the budget. Most of all, they are deeply worried that such a short-change in the Medicare program will keep thousands of our state's patients from receiving the care they need.

I have written to our entire Congressional delegation urging them to act legislatively if HCFA does not change its proposed implementation plans; I have encouraged our physicians to also write the delegation. A copy of my letter is enclosed. I know many of our members have already contacted their Congressmen, HCFA, and the Department of Health and Human Services and more are planning to write in the coming weeks. Enclosed is a copy of a letter from a prominent Massachusetts physician that I believe best expresses the sense of betrayal felt within the medical community.

We want to work with government on the access and quality issues of medical care for our citizens. The Massachusetts Medical Society has cooperated with Governor Weld's administration in an intensive effort to develop its Medicaid managed care/primary care initiative. In that program, physicians will be offered incentives (in the form of enhanced fees for primary care services) to serve the Medicaid population.

Because this population tends to be sicker and needs more primary care services, a physician spends more time providing services to these patients. Now comes HCFA's proposed implementation of the Medicare fee schedule that reduces the increases for primary care specialty fees---and undermines one of the major objectives in developing the new Medicare fee schedule!

We have been working very hard with the Weld administration to assure that Massachusetts citizens continue to have access to quality medical care. It would be very unfortunate if our joint efforts at the state level are compromised because of activity at the federal level that cuts the Medicare budget and breaks the government's commitment to physicians.

I would appreciate hearing your perspectives on this issue at your earliest convenience.

Sincerely,


Philip E. McCarthy, M.D.

pmc/e&c/cgc



MASSACHUSETTS MEDICAL SOCIETY

1440 Main Street, Waltham, Massachusetts 02154-1649 (617) 893-4610 / 1-800-322-2303

Philip E. McCarthy, M.D.
President

William E. Callahan, M.D.
President-elect

Leonard J. Morse, M.D.
Vice President

W. M. McDermott, Jr., M.D.
Executive Vice President

15 July 1991

The Honorable John Joseph Moakley
United States House of Representatives
221 Cannon House Office Bldg.
Washington, D.C. 20515

Dear Representative Moakley:

On behalf of the nearly 8,000 physician members of the Massachusetts Medical Society who provide medical care to Medicare beneficiaries, I am writing to ask for your help --
- for the beneficiaries as well as for physicians.

As you know, implementation of the new Resource-Based Relative Value Scale (RBRVS)-based Medicare physician payment schedule is due to begin on January 1, 1992. The Health Care Financing Administration (HCFA) proposed plan for that implementation was contained in a Notice of Proposed Rule Making (NPRM) published on June 5. In that plan, HCFA is proposing use of the "conversion factor," which converts the relative values of medical services into fee dollar amounts, as a mechanism for achieving overall Medicare budget reductions.

We do not believe that Congress intended, in its landmark Medicare physician payment reform legislation contained in the Omnibus Reconciliation Act of 1989 (OBRA-89), for the new fee schedule to be used as a budget cutting tool. In fact, Congress went to great lengths to emphasize that the transition to the new fee schedule should be implemented on a budget-neutral basis. HCFA's proposed plan calls for a 16 percent reduction in the conversion factor in order to achieve its overall budget reduction target.

We believe that the basic legislative intent of OBRA-89 was to reapportion overall Medicare physician reimbursement among medical specialties, not to reduce it overall. The Massachusetts Medical Society supported that payment reform goal. However, HCFA's proposed implementation plan would impose a 13 percent cut in overall Medicare reimbursement

for Massachusetts physicians by the year 1996. Without the 16 percent reduction in the conversion factor, Massachusetts physicians would receive a 4 percent increase in overall reimbursement, because their overall reimbursement level is below the national level.

Although the budget cutting feature of the NPRM would affect all physicians nationally, it would have a singular impact on Massachusetts physicians. Independently practicing physicians in Massachusetts already have the lowest median net income compared to physicians in all other states. As you know, Massachusetts physicians are restricted by state law from balance billing Medicare patients --- and this negates the balance billing provision of OBRA-89 that is available to physicians in other states.

We believe it is unrealistic not to expect Massachusetts physicians to respond to the disincentive burden contained in HCFA's proposed implementation plans. Our physicians will continue to provide medical care to those Medicare beneficiaries who are their patients, just as they did when the state's ban on balance billing was implemented. However, it is clear that in the future, adequate access to quality medical care for new Medicare beneficiaries may be seriously affected. Our physicians --- particularly those who provide primary care services --- will be forced, given the finite hours in a day, to accept new patients with more reasonable and fair payment arrangements (compared to the budget-reduced, discounted Medicare fee schedule) that the physician needs to maintain an economically viable medical practice.

We are asking you to help by considering two requests:

1. We ask that you, with all other members of the Massachusetts Congressional delegation, sign a letter to HHS Secretary Louis Sullivan and HCFA Administrator Gail Wilensky, urging them to revise the NPRM implementation plan so as to achieve a truly budget-neutral transition to the new Medicare fee schedule, as Congress intended. As you may know, the HHS/HCFA comment period deadline is August 5, 1991; a draft delegation letter is respectfully submitted for your consideration.
2. If HHS/HCFA are not responsive to requests to revise the NPRM, we ask that you support enactment of corrective legislation that will: (1) prohibit HCFA from including a "behavioral offset" 3 percent reduction in the conversion factor to counter assumed increases in service volume (the Volume Performance Standard provision in OBRA-89 serves as the volume increase regulator); (2) prohibit HCFA from making a 2 percent reduction in the conversion factor to account

for inadequacies in the transition formula proposed by HCFA; and (3) eliminate the tripling reduction effect (16 percent, rounded) of the preceding two transition adjustments.

As I noted earlier, Massachusetts physicians supported the Medicare fee schedule reform initiative. Many of our physicians also participated in Doctor Hsiao's Harvard University research that established the RBRVS values on which the new schedule is based. It is understandable, therefore, that our physicians have a real sense of betrayal in seeing the non-budget neutral use of the conversion factor in HCFA's proposed implementation plan.

With your help, I am confident that the Medicare physician payment reform initiative will be realized as the members of Congress originally intended. We stand ready to assist you in any way you feel appropriate to reach this goal. I thank you in advance on behalf of our members for your consideration of our requests.

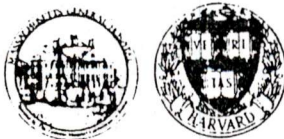
Sincerely,

Philip E. McCarthy, M.D.

PEM:cwc

MASSACHUSETTS GENERAL HOSPITAL == HARVARD MEDICAL SCHOOL

GRANT V. RODKEY, M.D.
Visiting Surgeon



Associate Clinical
Professor of Surgery

Wang Ambulatory Care Center
15 Parkman Street, Suite 134
Boston, MA 02114
(617) 742-4180

July 20, 1991

The Honorable Louis W. Sullivan, M.D.
Secretary
Department of Health and Human Services
Washington, D.C.

Dear Mr. Secretary:

I am a physician practicing in the specialty of General Surgery in Boston where my office has been located for 50 years. In addition, I am a past-President of the Massachusetts Medical Society, a past-Chairman of the Board of Directors of Blue Shield of Massachusetts and immediate past-Chairman of the Council on Medical Service of the American Medical Association.

After reviewing to the best of my ability the NPRM regarding Medicare payments for physicians' services published in the Federal Register of June 5, 1991, and after studying many comments and reviews of that material, I wish to express the view that the cuts in physician payments inherent in the proposal will have a serious adverse effect in the country generally, but more particularly in Massachusetts. The reduced payments will result in fewer physicians being willing to treat Medicare recipients, and will also result in shortened and more superficial examinations of those patients who are seen. There is a bottom line which must be met, even in medicine.

In Massachusetts, where physicians are required to accept the Medicare payment as payment in full on penalty of loss of license to practice medicine, these changes will be particularly onerous. We have been on the low end of the reimbursement scale as compared to the rest of the nation for many years. Severely limited fee scales in Medicaid, Workers Compensation and Blue Shield have long been an unpleasant fact of life here, and HMO restrictions and commercial insurers regulations are also severely constricting. In short, I am saying that many physicians will be forced out of practice in Massachusetts—a state which has a substantial population of elderly citizens.

Letter to Secretary Sullivan
Page 2

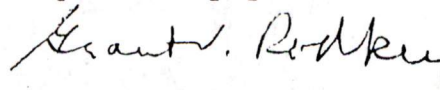
These cuts in payments appear to be due to a decision by the Administration to squeeze further "savings" from the Medicare budget despite the Congressional intent to revise the physician payment system in a "budget-neutral" manner. As a life-long Republican and a strong supporter of the election of President Bush, I feel most acutely betrayed by my own administration. It pains me to have to turn to my own state Congressional Delegation for relief from my own mistaken judgement in voting my conscience. Need I describe more vividly the Massachusetts Congressional Delegation?

If my understanding is correct, the 16% reduction in the dollar amount used to calculate the conversion factor is a discretionary determination of the Administration and could be reversed by:

1. Scrapping the behavioral offset
2. Staying the proposed reduction in the conversion factor to correct for the transition formula; and
3. Eliminating the tripling effect of the transition adjustments.

Although the technical adjustments are beyond my ken, the expected results if the planned reductions are not reversed are well within my grasp. Although there are fewer doctors than patients who vote, I am one who does and who discusses such issues with his patients. I dislike contemplating breaking my lifetime voting string.

Respectfully yours,



Grant V. Rodkey, M.D.

cc. James S. Todd, M.D., AMA
William McDermott, Jr., MMS

Rep. Robert H. Marsh

9/4/91

Dear Andy,

A note of good luck and best wishes on the Gates Confirmation.

I know you'll do a great job and look forward to hearing of more exciting new roles for you to fill. Best Always, Bob

Mike Murphy Media, Inc.

Suite 425
3333 K Street, NW
Washington, D.C. 20007
(202) 342-1500
FAX (202) 342-9233

FAX MEMO

To: Andy Card

From: Mike Murphy *MEM*

Re: Request for Governor Sununu appearance

September 5, 1991

I am currently doing some consulting work for the Progressive Conservative Party of Canada and Peter White, the former Private Secretary to Prime Minister Trudeau. Peter heads up a group called the Council for International Affairs which is coming to Washington on October 20. The group is made up of approximately 30 CEO's of the top corporations in Canada. These participants are from some of the biggest companies in Canada. I volunteered to help them find a speaker and they are interested in having Governor Sununu speak for 30-40 minutes on that Sunday evening at an informal gathering, if his schedule would allow it. Please let me know if there is a formal request and procedure that we need to follow and if this event is something that Gov. Sununu would be interested in. Thanks very much, Andy.

*Linda -
Call Mike and
have him write
to Sachin K.
Andy 9/7*

August 2, 1991

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff
The White House
Washington, D.C.

file

Dear Mr. Card:

Thank you for your note to me dated July 22, 1991 regarding my interest in employment with the Federal Government. I realize that there are many demands upon your time in the important position which you hold in President Bush's administration, and I truly appreciate your taking the time to write to me. I also appreciate any assistance which you might be able to offer me in obtaining a position as an attorney with the Federal Government.

As my resume indicates, I have been an attorney since 1985, when I was admitted to the Massachusetts bar after graduating from Suffolk University Law School in Boston. I have worked as an attorney in both the private and public sectors, serving as an associate in a small law firm and as an Assistant Attorney General in the Massachusetts Attorney General's Office for over four years. I have found my work in the public sector to be more rewarding because of the knowledge that my work can have a positive impact on the lives of many people, and would like to continue working in the public sector. I am confident that I would find working for the Federal Government to be both challenging and fulfilling.

Given the opportunity, I am certain that my education and previous legal experience would enable me to be successful in any one of a number of federal departments/agencies. As a native of Massachusetts, I would like to work in a federal office located in this state if possible. However, if there are no opportunities here in Massachusetts, I would also be interested in working in Washington, D.C.. I am not seeking a position in any specific department or agency, and would be ready to work wherever there is an available opening. I have previously applied to posted openings in the Department of Labor, the Department of H.U.D., the E.P.A., the G.S.A., the F.D.I.C., the United States Customs Service, and the F.L.R.A., but was not interviewed for any of these positions.

Among the other federal departments/agencies in which I am interested in working are the Immigration and Naturalization Service, the Bureau of the Census, the Social Security Administration, the Department of Veterans' Affairs, the General Accounting Office, and the United States Postal Service. The work of each of these offices is something that I would enjoy doing, and in the case of the Postal Service, my experience fighting fraudulent solicitation is directly related to prosecuting various types of mail fraud. It would be an honor to work for any of these offices and I would appreciate any assistance which you could give me in this matter. Thank you once again for your time and for your interest.

Very truly yours,
Lawrence J. McCarthy
Lawrence J. McCarthy

LAWRENCE JOSEPH MCCARTHY
177 Hobart Avenue
Braintree, MA 02184
Home: (617) 843-0591

LEGAL ASSISTANT ATTORNEY GENERAL
EXPERIENCE: COMMONWEALTH OF MASSACHUSETTS
Division of Public Charities
Department of the Attorney General, Boston, MA
1986-1991

Litigation Enforcement of Charitable Solicitation Statute
Responsible for protection of public through enforcement of Massachusetts Charitable Solicitation Act. Litigated against charitable organizations and professional fund-raisers which failed to comply with the terms of this statute. As Counsel of record in numerous such cases, obtained injunctive relief as well as monetary penalties and restitution to the public. Duties also included conducting depositions and other discovery, motion pleading, and involvement in settlement negotiations. Defendants in lawsuits located in Massachusetts as well as outside the state. Also participated in multi-state litigation against national defendants, coordinated with other Attorney Generals' Offices.

Registration and Regulation of All Fund-Raisers
Responsible for registration and regulation of all professional fund-raisers operating in Massachusetts. Reviewed all contracts filed to ensure that the terms complied with Massachusetts law.

Regulation of Charitable Gaming
Responsible for regulating charitable gaming events such as raffles and Las Vegas Nights which are held by charitable organizations in Massachusetts.

WEBB, WEBB, AND MARTIN, Waltham, MA, Associate Counsel, 1986

Employed as Associate Attorney in small General Practice Law firm, with emphasis on civil work, though firm also handled criminal cases. Plaintiffs' work predominated. Work involved litigation in both state and federal court, as well as research and writing. Cases handled included personal injury claims, automobile accidents, tort actions, property and commercial claims, workers' compensation actions, and probate matters.

EDUCATION: SUFFOLK UNIVERSITY LAW SCHOOL, Boston, MA
J.D., Cum Laude, June 1985
Dean's List Student, 1983-4, 1984-5
Student Bar Association (SBA) Section Representative
Member Phi Alpha Delta Legal Fraternity

BRIDGEWATER STATE COLLEGE, Bridgewater, MA
B.A., Cum Laude, History; Minor, Mathematics, May 1981
Dean's List 4 Years; G.P.A. - 3.4, 4.0 in Major

OTHER: Admitted to: Massachusetts Bar; United States District Court for the District of Massachusetts; United States Court of Appeals for the First Circuit

References available upon request.

LAW OFFICES
FRANK J. MCGEE
1920 OCEAN STREET
MARSHFIELD, MASSACHUSETTS 02050
TEL: (617) 834-4690
FAX: (617) 837-1680

*Called
Mr. McGee 9/5*

NO

FRANK J. MCGEE
STEVEN M. GUINEY

August 26, 1991

JOSEPH P. HEGARTY, JR.
OF COUNSEL

Andy Card
Assistant to the President
and Deputy Chief of Staff
Executive Office Building
The White House
1700 Pennsylvania Avenue
Washington, DC 20500

Dear Andy:

Attorney Walter Tarantino, General Counsel for the Nevada Highway Patrol Association, is going to Portland, Maine from September 3, 1991 to September 6, 1991 for the purpose of attending the Fall Meeting of the National Trooper's Coalition. He will be traveling with Trooper William Adamson, who is President of the Nevada Highway Patrol Association.

I am writing to inquire as to whether you could arrange a V.I.P. tour of the Summer White House for Walter and Trooper Adamson during the time that they will be in the State of Maine. Needless to say, this is short notice, but any assistance would be greatly appreciated.

If it is possible to arrange such a tour for these two gentlemen, please let me know and I will contact them directly.

Best regards,


FRANK J. MCGEE

FJM:sed

THE WHITE HOUSE

August 23, 1991
Kennebunkport, Maine

Dear Ms. Muti -

Thank you for your correspondence regarding the current situation relating to the Massachusetts Water Resources Authority proposed landfill in Walpole. I will share your letter with appropriate officials in the Administration.

I doubt that politics is playing any role in decisions that are being made in the area of MWRA / EPA relations.

Please keep in touch.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Ms. Joanne Muti
Chairperson
Walpole Citizen Action Committee
15 Gate Way
E. Walpole, Massachusetts
02032



**WALPOLE CITIZEN
ACTION COMMITTEE**

*AC has been
To Cabinet Affairs
for appropriate action.
July 8/23/91*

August 13, 1991

Mr. Andrew Card
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear Mr. Card:

We have written to you before regarding the proposed MWRA landfill in Walpole and we now feel compelled to do so again. There has been no real progress in finding an alternative to the Walpole site because the Weld administration and the EPA are at loggerheads over this issue.

As you know, one of Governor Weld's campaign promises was no landfill in Walpole. Unfortunately, because of a court imposed sewer hookup moratorium, he introduced legislation to transfer the proposed site from the Department of Correction to the MWRA. In the meantime, he appointed an independent commission to find an alternative site. The commission in essence came to the same conclusions we did a long time ago. First, the MWRA need not own a landfill to continue the Boston Harbor project. Secondly, there are several out of state alternatives available. Third, the EPA's policy in this region is not consistent with other regions and far more punitive.

Current statistics show that Massachusetts prisons are operating at 150% capacity. The Town of Walpole offered to accept more prison beds on the proposed site. Now that Governor Weld kept his promise to New Braintree, he needs a site for expansion even more. But, the most available and logical site has been transferred to the MWRA for landfill construction instead. Does this make sense? And all because a Republican EPA will not rethink policy decision made six years ago which no longer make financial or environmental sense.

We wanted to believe that a Republican administration and a Republican EPA could settle the controversy reasonably but they cannot. In fact, we are now relying on Congress to provide a legislative solution.

What's happening in Massachusetts defies description. The Republicans are allowing a decision made by the Dukakis administration to site a landfill in Walpole to perpetuate itself. Why? Because Dukakoids abound in key positions at the MWRA, EOE, MEPA, and DEP. However, more incredible is the fact that Julie Belaga, a Bush appointee, will not allow the Weld administration to solve the problem.

Needless to say, many of the folks in Walpole, Norfolk, and Medfield who voted Republican are starting to wonder why. They're all very much aware of the fact the President Bush made Boston Harbor a campaign issue and unless there is some sort of solution soon, the issue will come back to haunt him.

The citizens of the surrounding area and the MWRA ratepayers are onto the MWRA. They understand that what the MWRA is really doing is managing a wastewater pollution project and not cleaning up Boston beaches or dredging the Harbor. Ultimatley, they are not going to continue to finance a well orchestrated public relations campaign. The ratepayers are not going to view this project as a Republican success story because they are being asked to pay for something they cannot afford.

The ratepayers and legislators will be even more outraged to discover that the EPA is encouraging the MWRA to spend \$63 million in capital costs and \$4 million in O&M costs just to build a landfill in Walpole in case of an emergency. This is a very expensive way to save face.

In the meantime, we're going to continue to make sure that the ratepayers and legislators understand that the EPA is really out of touch with reality and desperately holding onto outdated and very illogical policies. Julie Belaga and her staff will become an albatross around President Bush's neck during his presidential campaign.

We hope that you will take action to put this issue to rest once and for all by asking the EPA to come to its senses. I look forward to a reply at your earliest convenience. Thank you.

Sincerely,

Joanne Muti

Joanne Muti
Chairperson

cc: Governor William Weld
Senator Christopher Lane
Leon Lombardi

Legislator campaigns for new MWRA controls

The MWRA was established as a result of a federal court order with the primary goal of cleaning up Boston Harbor. The Boston Harbor Cleanup is a misleading description of this project. The MWRA is not dredging or filtering the existing pollution in Boston Harbor. The MWRA is overseeing an enormous pollution control project paid for almost entirely by the ratepayers.

This past week, a bill was filed by myself and Sen. Harold which seeks to rein in the MWRA and to bring accountability to the setting of water and sewer rates. The Harold-Lane bill, An Act Further Regulating the MWRA, is a crucial piece of legislation aimed at protecting the citizens of Boston and the other MWRA member communities from what has become known as "rate shock." "The rate shock" started in 1987, when they raised rates 24%; followed by increases in 1988, 10%; 1989, 30%; 1990, 24%; 1991, 8.5%; and most recently the 31% increase.

Clearly, this incredible increase in the cost of water and sewer must be controlled, particularly in these difficult economic times. The Massachusetts economy is in a deep recession, which has affected industries from every aspect of our community. Construction, high tech, computers, real estate and retail have all suffered tremendous setbacks. The average family in Boston has been forced to make sacrifices by cutting back and having to do without. However, the MWRA has continued to demand that we pay astronomical rate increases for water

and sewer.

The Harold-Lane bill will address the high cost of water and sewer in two very important ways. First of all, the MWRA Advisory Board, which is made up of representatives appointed by the member communities, will have final control of the budget. Historically, the Advisory Board has recommended substantially lower rate increases and smaller budgets. The Advisory Board is more in tune with the ratepayers because they are representatives of the cities/towns and are accountable to the elected officials of the cities/towns.

The second aspect of the Harold-Lane bill relative to rate setting acknowledges the obvious fact that we, as consumers or users of water and sewer, cannot shop for this service or product and that water and sewer are a basic necessity of life. Therefore, it is clear that the MWRA is a public utility and should be regulated as a public utility. Consumers or, in this case, ratepayers need the protection from "rate shock" and the Department of Public Utilities will provide us with an additional protection against unnecessary rate increases.

The Harold-Lane bill will bring accountability to the MWRA but, more importantly, it will help make Boston and all MWRA communities more affordable.

CHRISTOPHER M. LANE

State senator,
1st Suffolk and Norfolk District

SOUTH WEEKLY

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WALPOLE CITIZEN
ACTION COMMITTEE

May 20, 1991

Dear Legislator:

Although we are disappointed that the Legislature transferred land in Walpole to the MWRA, we can understand why it happened, given the intense pressure created by the moratorium. However, we are still opposed because the site is not environmentally sound and we want to point out to you that the site is not financially sound either. An MWRA-owned landfill places an unnecessary financial burden on the ratepayers whom you represent.

As you know, the MWRA needs to dispose of grit and screenings, unsold fertilizer pellets, and sludge in the event of a breakdown at the Fore River pelletizing plant in Quincy. First, the MWRA already disposes of grit and screenings at existing commercial landfills in Massachusetts and New York. The Authority could just as easily continue to do so by issuing a Request for Proposals when current contracts with these facilities expire. Secondly, NEFCO is responsible for the distribution and marketing of pellets until 1995. Consequently, the MWRA does not need a landfill to dispose of pellets for another four years.

The EPA has required the MWRA to reserve capacity in the landfill for unsold pellets. This decision provides a disincentive rather than an incentive for the MWRA to aggressively seek lucrative markets for its product. However, the legislation specifies that cities and towns take back a quantity of pellets proportionate to the quantity of sludge generated by the community. This requirement along with less stringent state standards obviates the need for the MWRA to landfill pellets.

The proposed Walpole landfill will cost \$63 million in 1993 dollars with subsequent annual operating and maintenance costs of \$4.02 million. The projected life span is 25 years so that eventually the O & M costs will exceed \$100 million. Doesn't it seem that the MWRA is squandering ratepayer dollars needlessly? No other major urban area owns a landfill. Yet, these cities are all successfully meeting their disposal needs.

All the MWRA really needs is to fulfill a DEP requirement to provide six-month sludge backup in case of a breakdown at Fore River. It really doesn't make sense to spend \$63 million in construction costs just in case of an emergency.

The MWRA needs to be reminded that ratepayers do not have bottomless pockets. We hope that you will act in their best interest and stop this siting from going any further. Please contact Susan Tierney, EOE Secretary, and ask her to find a more sensible alternative. (617/727-9800 ext. 200)

If you have any questions or need additional information, please call me at 508/668-9982.

Sincerely,

Joanne Muti

Joanne Muti
Chairperson

THE WHITE HOUSE

August 23, 1991

Kiport, Maine

Dear Mr. Cleary-

Thank you for your letter to the President raising concerns shared by commercial fishermen. Your letter outlines many specific suggestions that will be reviewed by appropriate people in the Administration.

The President's schedule is already packed with official meetings that have intruded on his well deserved vacation. That being the case, I doubt that it will be possible for the President to spend a day as you suggest.

Please keep in touch.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Russell E. Cleary
10 Ramsdell Court
Arlington, MA 02174

George H. W. Bush
President of the United States
The White House
Washington, D. C. 20500

AC has seen 8/23/91

10 Ramsdell Court
Arlington, Ma. 02174
Aug. 10, 1991

*To Cabinet
Affairs.*

Dear Mr. President:

I am Acting Executive Director of the Commercial Anglers Association, but am writing you today as a citizen and a Republican.

I have worked for Republican and conservative causes for nearly 20 years, and have continually attempted to convince hard-working Democrats and Independents that the Republican Party now represents, not the "rich", but the working people of America--the producers in our society, rich or poor; the men and women of America who seek to be self-supporting.

I also voted for you three times.

So why is your Administration, through such personnel as as NMFS head Bill Fox, et al, doing its best to put me and other commercial fishermen out of business?

Your Administration is doing this, in part, by pursuing an agenda that seeks not to CONSERVE all marine resources for the benefit of all U.S. Citizens--the commercial fisherman, seafood dealer, restaurateur, consumer, as well as sportsman--but to RESERVE entire species (the "glamour" fish) exclusively for sportsmen.

One particularly egregious example of this "PUBLIC RESOURCES ONLY FOR THE ELITE" policy is the egregious "Billfish" Plan, which arrogated the entire Marlin resource on the Atlantic Coast to one of the most affluent and tiny sub-sets in our society--the offshore rod and reel billfish sportsman. Totally cut out were all other user-groups, in order to indulge this unconscionably intolerant and greedy group of plutocrats.

I protest the following conduct by NMFS, under Bill Fox:

--pushing for Limited Entry rather than Equal Access to marine resources by all U. S. Citizens.

It is a shameless fraud for fisheries managers to attempt to depict Limited Entry as a conservation measure; it is irrelevant to conservation: it neither determines the level nor the nature of harvest (both of which are needed for conservation to be achieved).

Limited Entry is essentially a form of Latin-American economics grafted onto our system: it carves out protected markets, bars competitors, confers monopolies--all under the guise of "Conservation" (invoking "conservation", has become "the last refuge of scoundrels", in this process).

--Fashioning a Swordfish Plan without regard for ICAAT Advisory

Board input, or public comment--high-handed and dictatorial conduct, violative of intent of the 1990 Magnuson Act amendments.

--Pushing ICCAT Advisors for the elimination of the Bluefin Tuna fishery, at a time when it is readily apparent that the resource is abundant. Why allow Bill Fox to pull the plug on a fishery whose management plan is in the process of being vindicated?

The New England Coast is carpeted with Bluefin as I write this letter--boats and spotter planes are documenting this, in logs, and on film (Coast Guard cutter crewmen that have been patrolling off of Kennebunkport lately should be able to corroborate this).

--packing the Regional Councils with sportfishing extremists--people perennially hostile to commercial fishing, continually pushing for "gamefish-only". I cite, for example, Alex Jernigan, formerly a member of the Gulf Council, and Chairman of the Florida Conservation Association, who bluntly proposed that all finfish in the Gulf of Mexico, except for Menhaden, be made "gamefish-only" (Pg. 12A, Citrus County Chronicle, 7-10-85).

These people have no more business being in fisheries management than would be a "commercial" representative bent on banning recreational fishermen from entire marine resources, by proposing that various species be rendered "commercial-only". Why is your Administration encouraging these people?

--Pursuit of "income requirements", as a basis for "granting" licenses to become a commercial fisherman--a sly and cynical "catch 22" being pursued by NMFS: a disturbing retreat in America from the concept of Equality before the Law. This egregious policy has been encouraged by NMFS for the Bluefish Plan, and was inserted by NMFS into the Secretarial Shark Plan.

Entire classes of people in our society will no longer be allowed to participate in commercial fishing, under such "income tests"--part-time fishermen, immigrants, or anyone who simply wants to change his line of work.

The common theme here is EXCLUSION, not something the Republican Party should be identified with. This policy is an albatross, and it will weigh on you more than on any one individual.

I believe that you have been poorly advised by close associates and friends on these issues. I am profoundly convinced of this, and I urge that you totally refashion your Administrations approach to fisheries management.

Specifically, I urge that :

--Management policy should focus on ensuring that fish are not harvested before they have matured (this principle has been responsible for the resounding come-back in the Striped Bass resource, and accounts for the laudable 150 year record of the harpoon Swordfishery).

--Ensure that access is preserved for all. Fisheries "management" is a total failure if it is to mean in your Administration that, "only those who can pull the right strings politically will be able to fish".

--Ensure that "recreational" appointees to the Councils, made by the Secretary of Commerce, recognize the need to conserve ALL marine species for ALL user-groups. This should go without saying, but in your Administration, sadly, does not.

--Direct NMFS to stop pushing Limited Entry.

Yes, the harvest of under-sized fish must be limited, and perhaps incorrigibly unconservational gear types must be limited, but limiting participants in to an entire resource is indefensible.

There is a 350 year tradition in the United States of commercial fisheries being an employment opportunity always open to all U. S. Citizens. Access for all, within a strict conservational framework, should be your policy.

--See that NMFS drops its policy of excluding commercial fishermen from gaining access to marine resources, based on what percentage of their income in prior years derived from commercial fishing.

--Reverse the current NMFS policy of arrogating entire species to the privileged, at the expense of the general public. You should immediately take steps to ensure that Marlin will be, once again, accessible to the all Americans, and not just the recreational elite. The concept "game-fish-only", redolent of Europe--where only the well-connected have access to fish and game--is completely alien to the American ethos of Equality before the Law.

I congratulate you on your flawless conduct during the Persian Gulf War. Your leadership was clearly responsible for ensuring such an exquisite military triumph. It should be borne in mind, however, that Churchill was voted out of office immediately after winning World War II for his countrymen. The issue of jobs and the economy will probably be of paramount importance in the next election, and it will only help our Partys cause and your chances of re-election, if you totally revamp your Administrations current fisheries policy.

Pursuing an ACCOMMODATIVE, rather than EXCLUSIONARY fisheries policy (within a strict conservational framework) is not likely to cost you a single vote in the next election. To maintain your Administrations current course, however, will surely be damaging, as it will alienate numerous segments of the public, rob people of their livelihoods, and reinforce the out-moded stereotype of the Republican Party only looking out for the "rich".

Sincerely

Russell E. Cleary

Russell E. Cleary

P. S. Some of the most proficient commercial anglers and harpooners in the country are based in fishing ports in the vicinity of your estate in Maine--truly the "top guns" of their profession. I would be glad to arrange for you to spend a day fishing with any one of them. Their fishery combines the well-known excitement and mystique of catching such fish as Bluefin Tuna, Mako Shark, and Striped Bass, with the proud and productive enterprise that is commercial fishing in New England. Call me at 617-648-2421 if you would like to spend day seeing this fishery first hand.

THE WHITE HOUSE

July 22, 1991

Roger -

Thank you for the invitation to observe the Monhegan Racers from your place in Biddeford Pool on August 10th. If that date has me in Kennebunkport with the President, I'll try to make it to 38 Ocean Ave.

You are kind to remember me. Please keep in touch.

Sincerely, Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Roger MacBride
P.O. Box 151
Biddeford Pool, Maine
04006

August 10

AC HAS SEEN

*Please come for cocktails, and hors d'oeuvres, and music,
and enjoyable friends and neighbors, and probably the
Monhegan Race sailboats offshore*

from

5:00 p.m. to 7:30 p.m.

on

Saturday, August 10th

[Roger MacBride]

*38 Ocean Avenue, South Point
Biddeford Pool, Maine
(207) 284-4930*

