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FOIA MARKER

**This is not a textual record. This is used as an
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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04884
Folder ID Number: 04884-005

Folder Title:
Correspondence--L [2]

Stack:

G

Row:

15

Section:

21

Shelf:

7

Position:

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Letter	David T. Morris to Kenneth M. Lemanski, Re: Nonimmigrant visa case. (1 pp.)	01/07/91	(b)(6)	
02. Form	Application to Extend Time of Temporary Stay. (3 pp.)	06/11/87	(b)(6)	
03. Letter	Brian P. Lees to Andrew Card, Re: Military retirement assistance. (1 pp.)	08/13/90	(b)(6)	
04. Cable	Cable Number: 262020Z, Re: Retirement. (1 pp.)	02/26/90	(b)(6)	
05. Memo	Re: Release of ADSC for MORB. (1 pp.)	12/18/89	(b)(6)	
06. Vitae	Curriculum Vitae, Re: Richard Kibbe Leefe; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Pinksheet Number: RML16147
OA/ID Number: 04884-005
Date Closed: 3/28/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

THE WHITE HOUSE

5-20-91

Dear Dave -

Thank you for your note
and the packet you sent to all
States and Tribes about your
role as Nuclear Waste Negotiator.
You're a good guy, Dave Heroy!

Keep in touch.

Sincerely, Andy Card


THE WHITE HOUSE
WASHINGTON

Th Hon. David H. Heroy
Negotiator
Offic of the U.S. Nuclear Waste Negotiator
Boise, Idaho 83777

Note: Sent incoming to Records - too bulky

OFFICE OF THE
UNITED STATES NUCLEAR WASTE
NEGOTIATOR



DAVID H. LEROY
NEGOTIATOR

AC HAS SEEN

Rec'd
MAY 20 1991

A. Card
The White House
5-17-91

Dear Andy:

Enclosed for your personal information
is a copy of the letter & packet we
recently sent to States & Tribes. I
hope all is well with you!

Regards Dave

May 6

Andy,

I called Linda DeHart about this. They are going to send a message for the May 11 Awards Dinner, but the video will probably be regretted (Linda thinks it was not previously sent to Barrie Tron for review; she will speak with Barrie about it today).

Do you have a special interest?

mild.

**Document Originally
Attached to
Following Page**



COMMONWEALTH OF MASSACHUSETTS
MASSACHUSETTS SENATE
STATE HOUSE, BOSTON 02133

file

Rec'd
MAY - 6 1991

SENATOR BRIAN P. LEES
SECOND HAMPDEN DISTRICT
ROOM 313, STATE HOUSE
(617) 722-1291

10 PARKER STREET
INDIAN ORCHARD, MA 01151
(413) 543-2167

April 29, 1991

Mr. Andrew Card
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Spoke to Sen. Lees' side & expressed regret once again 5/7 h

Brian
Dear Mr. Card:

Enclosed please find a copy of a letter written to Ms. Linda Dehart from Jerry Healy of the Basketball Hall of Fame.

In his letter, Mr. Healy requests a telegram and a video message from the President for use in the May 13th Basketball Hall of Fame Enshrinement Ceremonies which will be a continuation of their ongoing centennial celebrations. He also mentions a possible visit in December for the main centennial event.

I am writing to request that you see what can be done to accomodate Mr. Healy's requests. Basketball has become an international sport enjoyed by all ages. Springfield, Massachusetts' role as the birthplace of this sport is a source of pride to the people who live in this city and the surrounding area. The centennial celebrations will be very important events in Springfield, and the President's participation in any capacity possible would be greatly appreciated.

Thank you in advance for anything you can do to assist in this matter. If you require more information, please don't hesitate to contact me or Mr. Healy.

With best wishes, I am

Sincerely, .

Brian
Brian P. Lees
State Senator, Second Hampden District

BPL/bhc

This would be a great "hit"!



April 10, 1991

Ms Linda Dehart
Presidential Message Center
The White House
Washington, DC 20050

Dear Ms Dehart:

Basketball Hall of Fame's Enshrinement Ceremonies, Monday, May 13, 1991, will be one of the major events in Basketball's Centennial, which started Jan. 6, 1991, with an international basketball game (Notre Dame vs. USSR National Team) and will conclude in August, 1992, at the Olympic Games in Barcelona.

Once again, with your help, we would like to request two things from President George Bush to honor the seven new electees in the Naismith Memorial Basketball Hall of Fame.

First, we would really appreciate a telegram from President Bush saluting the seven new electees. The telegram will be presented to each of the five living electees and to the families of the deceased two.

The telegram will be read at a May 11 Awards Dinner when the new electees make their first public appearance, as well as at the Enshrinement Ceremonies May 13.

Second - I hope this is possible. Would it be possible to arrange to have President Bush deliver a video message to the Enshrinement Ceremony audience?

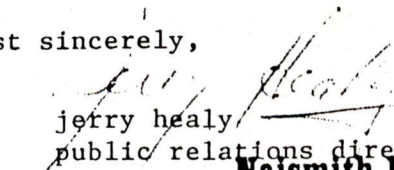
We utilize a tremendous amount of 3/4-inch video during our program in the arena of the Springfield Civic Center. Included pieces feature each of the electees, as well as highlights of major collegiate and professional games, and of course, some bloopers!

It would be a tremendous surprise to the audience to have a video message from President Bush.

I have enclosed biographical material on each of our electees for your information.

Also, looking to the future...Whom might we contact to invite President Bush to attend Basketball's Centennial major event Dec. 21 when we officially celebrate the game's 100th anniversary in this city where Dr. James Naismith invented "The American Game" played worldwide.

Most sincerely,


jerry healy
public relations director

Naismith Memorial • Basketball Hall of Fame

BOX 179 • 1150 W. COLUMBUS AVENUE • SPRINGFIELD, MASSACHUSETTS 01101-0179 • (413) 781-6500



BROWN RUDNICK FREED & GESMER

COUNSELLORS AT LAW

f.l.

AC HAS SEEN

Rec'd
MAY 13 1991

May 8, 1991

Andrew Card
Assistant to the President
And to the Chief of Staff
The White House
Washington, D.C. 20013

Re: Vietnam Veterans Workshop, Inc.

Dear Andy:

Thank you very, very much for your personal note. We are honored.

We are also embarrassed to have sent the letter to you, because you are very correct; it would be inappropriate for you to get involved in lobbying Congressman Moakley. We should have thought more clearly about that. We apologize. However, think of it as an update as to where we are, where we hope to go, and the continuing struggle.

Many thanks again for everything. We will be in touch.

Very truly yours,


Howard A. Levine

HAL/jec

HAL/Vietnam/DT5

HIRSH FREED
HENRY GESMER
MARVIN N. GELLER
JACK H. CALECHMAN
DONALD E. PAULSON
PETER D. GENS
LAWRENCE M. LEVY
STEPHEN WOLFBURG
PHILIP C. SCHNEIDER
M. FREDERICK PRITZKER
JOEL M. RECK
ANDRE C. JASSE, JR.
JEFFREY M. FREEDMAN
CARLE AXELROD
GERALD P. TISHLER
SHELDON M. DRUCKER
PETER B. FARROW
DANIEL D. SULLIVAN
M. ROBERT DUSHMAN
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JOSEPH F. RYAN
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JOHN ACHATZ
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BARBARA A. LENK
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HOWARD A. LEVINE
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JOHN A. WORTMANN, JR.
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HOWARD G. ZAHAROFF
JAMES R. KANE
STEVEN R. LONDON
JEFFERY L. KEFFER
STEVEN B. LEVINE
GORDON R. PENMAN
PHILIP J. FLINK
JEFFREY L. HIRSCH
GEORGE A. BACHRACH
J. SCOTT BURNS
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WILLIAM R. BALDIGA
RONALD M. FELLMAN
JEFFREY W. SACKS
THOMAS M. SOBEL
STEVEN L. FELDMAN
MARKE HADDAD
EDWARD S. HERSHFELD
JAMES W. STOLL
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STANLEY W. WHEATLEY
JOHN J. WELTMAN
DOUGLAS L. JONES
LAURY P. SORENSEN
THOMAS BEAN
BRENDA M. COTTER
SUSAN S. CRAIGHEAD
PATRICIA S. FERNANDEZ
KAREN E. FRIEDMAN
BRUCE R. KELLY
KEVIN L. NULTON
FRANKLIN G. STEARNS
W. SANFORD DURLAND III
ABIGAIL R. HECHTMAN
CATHERINE BARR LOIACONO
ROBERT A. L. RUBIN
JOHN W. WADSWORTH
MARY C. MAZZIO
DIANE E. KENTY
LAUREL A. MACKAY
THOMAS W. EVANS
BARBARA F. MAZURCZAK
JEFFREY L. JONAS
NATHANIEL I. MARGOLIS
CATHERINE E. REUBEN
JOSEPHINE A. McNEIL
JEFFREY J. UPTON
TRACY C. DAUGHERTY
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MARK S. DEPILLIS
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MICHAEL G. PARIS

COUNSEL
MATTHEW BROWN
ALFORD P. RUDNICK
EDWARD SCHNEIDER
AARON J. BRONSTEIN

OF COUNSEL
ROY N. FREED

THE WHITE HOUSE

May 6, 1991

Dear Howard & Ken -

Thank you for your letter. I appreciate knowing how your laudable efforts are going.

While I am an enthusiastic supporter, I feel it would be inappropriate to get involved in lobbying Congressman Moakley as you suggest. I hope you understand.

Please keep in touch.

Sincerely, Andy Card

Andrew Card Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Howard A. Levin
Mr. Kenneth L. Smith
% Brown, Rudnick, Freed & Giermer
One Financial Center
Boston, MA 02111

AC HAS SEEN

MAY - 3 1991



**New England Shelter
for Homeless Veterans**

17 Court Street
Boston, Massachusetts 02108
(617) 248-9400
FAX (617) 248-0958

April 29, 1991

Andrew Card
Assistant to the President
and to the Chief of Staff
The White House
Washington, D.C. 20013

Re: Vietnam Veterans Workshop, Inc.

Dear Andy:

While preparing for the necessary construction to develop our \$3,500,000.00 HUD Grant for 59 Single Room Occupancy Units in the 17 Court Street building, our architects and engineers have discovered several structural, hazardous waste and asbestos problems. Neither the General Services Administration or the Department of Health and Human Services, unfortunately, have enough money to bring the building up to standard, a requirement of all lending institutions whom we have visited, and something a landlord in the private sector would be obligated to do. We are obligated under our Lease to maintain, and not to repair the building. Unfortunately, we are based in a surplus Federal building which needs much repairs. Congressman Moakley has, therefore, graciously offered to spearhead our campaign to find monies on the Federal level which can be utilized to bring the building up to standard.

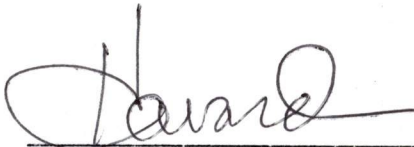
The irony is that we were awarded a Lease based on a specific series of programs. We were awarded the HUD Grant recognizing the merit of the SRO element. However, the condition of the building is such that unless we get sufficient money to repair it, we are going to be precluded from getting financing and, therefore, precluded from carrying out one of the very programs upon which the building was awarded to us and which the government and you want to see work.

Congressman Moakley has requested that we furnish him with letters of recommendation and support. I have, therefore, enclosed a draft form of letter which we would appreciate your sending as soon as possible, addressed to Congressman Moakley. You can base your letter on this format or use it in its entirety. We would appreciate your forwarding your signed letter to Howard A. Levine, Esquire, Brown, Rudnick, Freed & Gesmer, One Financial Center, Boston, MA 02111, in the enclosed stamped envelope and we will forward it to Congressman Moakley.

Andrew H. Card
April 29, 1991
Page 2.

Please feel free to call if you have any additional questions. We appreciate your continued support and time very, very much.

Very truly yours,



Howard A. Levine,
Director



Kenneth L. Smith,
President

HAL/Vietnam/DN1

DRAFT FORMAT

April 29, 1991

Congressman John Moakley, Jr.
221 Cannon House Office Building
Washington, DC 20515-2109

Attention: Roger Kineavy

Re: Vietnam Veterans Workshop, Inc. - 17 Court Street,
Boston; New England Shelter for Homeless Veterans

Dear Congressman Moakley:

The Vietnam Veterans Workshop, Inc., a non profit corporation, was awarded and executed a Lease with the Department of Health and Human Services under the auspices of the Stewart B. Mc Kinney Act. The Vietnam Veterans Workshop, Inc., is currently operating a Shelter and related programs at 17 Court Street, Boston. The Workshop has provided shelter, meals, counselling, job referrals, and hope for thousands of Homeless Veterans throughout New England. It is the only program of its kind in the country and, yet, the ambition, goals and visions of The Workshop have barely begun to be realized.

Recently, The Workshop was awarded a HUD Section 8 Grant to develop and construct 59 Single Room Occupancy Units. Four (4) floors of the ten story building under lease are proposed as the location. An analysis of the building envelope, structure, mechanical and electrical systems, as well as a code review, have been commissioned by the Workshop. Extensive rehabilitation of the building is required in order that the building can safely support the SRO Program as well as the others envisioned by The Workshop and upon which the lease award was based. Further, the renovations and rehabilitation are necessary to attract an institutional lender.

Because the building is leased on an "as is" basis, the General Services Administration and the Department of Health and Human Services have no ability to assist The Workshop financially. Under the terms of the Lease, The Workshop is responsible for heat and utilities, and building maintenance, but not for the repairs to the structure of the

building itself. The irony of the situation is that The Workshop was awarded the Lease based on a specific series of programs. It was awarded a \$3,500,000.00 Grant from HUD recognizing the merit of one program, the SRO program. However, the condition of the building is such that unless renovated, oil contamination cleaned up, asbestos removed and/or confined, and the building made safe for the uses envisioned by the government and the Workshop, the Workshop will be precluded from obtaining financing and, therefore, precluded from carrying out the very programs for which the building was awarded and which the government wants to see work. Without the necessary money to put the building into the proper and safe condition, similar to what any responsible landlord would be required to do, so that the programs can move forward, it is unlikely that The Workshop will be able to continue to succeed. We urge you to assist The Workshop in finding the necessary monies, a small cost to protect services whose value have already far exceeded the amount of money necessary to put the building into a condition that meets basic safety standards.

The Vietnam Veterans Workshop has done an outstanding job of assisting Veterans with a distinct focus on those who are homeless. This is being accomplished by a group who are volunteers and with the spirit of veteran helping veteran. The Workshop has established a track record over the past two years as a service provider/facilitator. They send a very positive message of the Vietnam Veteran who has returned to the mainstream of Americana willing to reach out and assist those who have not yet assimilated.

This letter of recommendation is to support the efforts of The Workshop. The Workshop is an outstanding and accomplished group in the area of serving the needs of the homeless. The Shelter Program at 17 Court Street has been a success only through The Workshop's tireless efforts, human understanding and sensitivity. It is a model for the entire country. Several hundreds of Veterans have found a safe place to regain dignity and motivation to start again. The Workshop has been instrumental in the New England area in starting the real process of welcoming back the survivors who continue to live on the streets of our cities. They are sending a beacon of hope across the country to Veterans who have not yet been reached.

Thank you very much for your attention.

Very truly yours,

cc: Kenneth L. Smith
Howard A. Levine

THE WHITE HOUSE

April 18, 1991

Dear Leon -

I'm sorry I can't be with you on Sunday as due tribute is paid. You are a superstar and more than just Republicans are fortunate to have you lead the Bay State GOP. Thank you for allowing me to call you a special friend.

Sincerely, Andy

THE WHITE HOUSE
WASHINGTON

The Honorable
Leon J. Lombardi

THE WHITE HOUSE

WASHINGTON

April 18, 1991

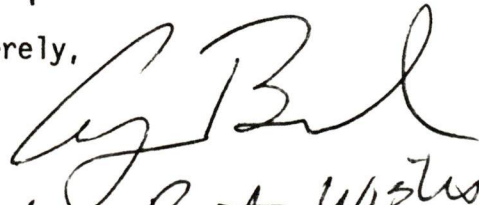
Dear Leon:

Andy tells me that some of your friends are getting together to pay tribute to what you are doing for the Party there in Massachusetts, and I just want to add my own personal thanks and best wishes.

You are a great leader, and I am glad you are leading the Republican Party in Massachusetts.

Warm regards *from your friend*

Sincerely,

A handwritten signature in cursive script, appearing to read "George Bush".

Warmest Personal Best Wishes

Honorable Leon Lombardi
Chairman
Massachusetts Republican Party
Boston, Massachusetts

THE WHITE HOUSE April 12, 1991

Rick -

Thank you for your note and
memo. Your suggestion is interesting.
I will share it with others here.

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Richard H. Linden
20 Morse Road
Sherborn, Massachusetts 01770

THE WHITE HOUSE
WASHINGTON

Date: April 18, 1991

TO: Roger Porter

FROM: ANDY CARD

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

Certified AC HAS SEEN
To Roger Pater

Dear Andy ---

I know you are fond of telling people that you don't make policy, but, by the same token, I know that you talk to people who do.

Rhetorical question: if the price of a barrel of oil fluctuated up or down on world markets by one dollar in the next month or so, would any one pay much attention? If you answer "No" and you are interested in a proposal that would help to make George Bush almost as popular in peacetime as in wartime, please read the attached.

(I wrote this over a month ago, but delayed mailing it. After seeing almost the same proposal in Monday's New York Times, I realized I'd better get on the stick. I mention this because I don't wish to be labelled as another Joe Biden.)

Regards,

Rick Linden

Richard H. Linden
20 Morse Road
Sherborn, MA

01770

To: Andy Card

From: Rick Linden

Date: March 28, 1991

Subject: George Bush and a "new world order"

Immediately after the Iraqi invasion of Kuwait, discussion intensified relative to the underlying issue of Arab "have" vs. Arab "have-not" nations, as well as haves vs. have-nots worldwide. This issue, which has been with us for decades, will not go away, nor should it. The answer ?

Let the President propose that, for every barrel of oil sold by the oil-exporting nations, one dollar be contributed by those nations to a fund, to be administered by the UN, for economic aid to the poorer countries of the world. (Included, hopefully and most notably, among the receiving nations would be a new Palestinian entity, whether a "state" or designated by some other name.)

Although this has the same effect as a tax, it will be burdensome neither to the oil producing countries (since they will simply pass the cost along to consumers) nor to the consumer nations, since it will add only two cents per gallon to the cost of gasoline -- hardly noticeable.

This new fund would help fulfill the moral obligation of the wealthy oil-exporting countries and mitigate the resentment against them. It would insure that every wealthy nation (whether producer or consumer) assumed its fair share of the burden of economic aid to underdeveloped countries.

It would transform the UN into a truly significant body (something more than the debating society which it is now), because of the high stakes involved in dividing up the new economic pie, which will ultimately be billions of dollars.

Political dividend: this proposal would be well-received by both the conservation lobby and the oil-producing states in the U. S., since it has the same effect as an oil-import fee

I assume George Bush would rather go down in history as the leader who addressed the problem of "Third World" poverty, rather than being remembered chiefly for a big "win" on the battlefield. (Remember the Marshall Plan ?) That opportunity is now his.

Pooling Riches in the Gulf

By Lawrence Rosen

PRINCETON, N.J.

Despite the allied victory in the Persian Gulf war, there are many in the Muslim world and in the West who are reluctant to support oil-rich oligarchies whose closely held wealth has made them very unpopular with the poor masses of the Arab world.

The regimes whose countries were

Lawrence Rosen is chairman of the anthropology department at Princeton University and adjunct professor of law at Columbia University.

defended and liberated must assist in rallying broad Arab support for a new economic order. Placing a substantial portion of their oil reserves in an irrevocable trust benefiting all Muslims would go a long way toward

OIL

AFTER THE WAR

eliminating the antipathy that drew many Muslims to Saddam Hussein.

The model for such a trust is readily available. In Islam, there exists a form of financial trust — known as waqf or habus — set up for pious purposes. Such trusts, which have legal and religious status, were used

historically to stop the dissipation of wealth and channel it to beneficial ends, to consolidate the patrimony of a family, tribe or confederation and to immunize property from tyrants.

Under Islamic law, an independent authority manages property held in a religious trust. In this case, a panel consisting of the keepers of the Islamic holy places, religious representatives from the region and scholars from Islamic countries with workers in the region could serve as trustees. The board would not be part of OPEC nor would it make oil policy. It would simply oversee the distribution of funds earned by participating countries.

The advantages of such a trust in the present circumstances are nu-

A new use of a wise tradition.

merous. It would demonstrate to Muslims worldwide that its contributors were serious about their welfare. It would underscore the idea that a portion of the resources of the region belong to all Muslims and help to disperse power in the region, allaying fears of domination by any one individual or country. By supporting the creation of such a trust, America would be squarely on the side of a more equitable distribution of Arab oil wealth through a distinctly Islamic institution.

Furthermore, an Islamic oil trust would offer an alternative to the pre-war concept of Arab unity. It would provide an incentive to stabilize oil prices and reduce the use of oil as a weapon of narrow nationalistic aims while demonstrating that the West's presence in the region helped redistribute resources to all Muslims.

Such a trust could be a depoliticized vehicle for assisting in the rapprochement of the gulf states with the Palestinians and Jordan. It would assist oil workers displaced by the crisis, ease tensions between European countries, their Arab guest workers and former colonies, and reassure Americans that they have not been fighting to reinstate wealthy autocrats. Such a trust might even help prevent future war in the region.

The trust should have as its main corpus a part of the oil reserves of Kuwait, including the oil in the Rumaila oilfield that Iraq has claimed. Before Aug. 2, less than 1 percent of Kuwait's daily production was taken from Rumaila. Commitment of this reserve to the trust would undercut some of Iraq's appeal to those hostile to the oil sheiks.

The Saudis should also place a significant part of their oilfields in the trust as a sign of their good intentions. It might also might be announced that any further belligerence by Iraq or any attempt by Iran to dismember Iraq would result in the oilfields of southern Iraq being placed in the trust.

The Arabic term for a pious trust comes from a root that means "to take one's stand or resist." Joint military action is not the only way to take a stand. If Americans and Muslims are to forge a new alliance and achieve economic justice in the post-war period, they should move expeditiously to form an Islamic oil trust. □

China and the Oscars



By Steven Spielberg and Kathleen Kennedy

LOS ANGELES

The announcement of the Academy Award nominations on Feb. 13 brought joy to many members of the international film community. Sadly, it brought only consternation to a film maker in China. Barring an 11th hour reversal, Zhang Yimou, director of "Ju Dou," the first Chinese movie ever nominated for the Oscar for Best Foreign Language Film, will not be allowed to celebrate his honor publicly or attend tonight's award ceremony.

The China Film Bureau submitted "Ju Dou" for consideration last autumn. However, the film quickly fell from China's cultural retrenchment. Although Zhang Yimou carefully set his tale of doomed lovers in the pre-Communist past,

national competitions.

This statement signals trouble for the acclaimed "Fifth Generation" film makers. This group, the first generation to attend the Beijing Film Academy when it reopened after the Cultural Revolution, has brought Chinese film makers into the international arena. Its films — "The Big Parade," "The Horse Thief" and "King of the Children" — are politically and esthetically daring and have garnered acclaim and awards.

Zhang Yimou's previous work, "Red Sorghum," perhaps the most renowned Fifth Generation film, won the Berlin Film Festival's top prize and was a critical and commercial success in the U.S. in 1988.

Since June 1989, however, the Government has placed greater restrictions on the film industry. Production has been cut back and Government funds are available only to films made for propaganda purposes.

Fifth Generation directors have been forced to look abroad for financing. "Ju Dou" was financed by the

Worst performance

THE WHITE HOUSE

April 15, 1991

Dear Lane & Kendall -

David Bates gave me a great report on his visit to Keene. He complimented your hospitality and really enjoyed seeing so many of the "Team That Made A Difference."

My best to everyone. - Keep in touch.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. & Mrs. Kendall Lane
Russell Street
Keene, New Hampshire
03431

16 VILLAGE LANE

HINGHAM, MA 02043

APRIL 1, 1991



Mr. Andrew Card, Deputy to the
Chief of Staff
The White House Offices
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Andy:

It has been a lot of years and great distance from weekends at the Nereledge Inn in North Conway to the White House Offices. It is always thrilling to track your successes and watch for the familiar face on the television. I hope that you, Kathy and the kids are well and enjoying life in the "fast-lane".

I wonder if I could impose upon you to ask what the possibility would be to obtain passes for a tour of the White House on either April 13 or April 14, 1991. I realize that this is extremely short notice especially during a very busy time in Washington but we are expecting an exchange student from Spain tomorrow and Bob has a business trip to Williamsburg during the week of April 14, 1991 and we thought it would be a great experience for Miguel to see Washington, D. C. From what we have been told he has an interest in government since his father is a former mayor of the City of LaCoruna, Spain.

Please let me know if such a tour can be arranged or who would be the proper party to contact to make arrangements since our time will be limited and we would like him to see as much of our capital as possible.

Best regards to all and good wishes for your continued success.

Sincerely,

Anne T. Leland

ANNE T. LELAND

done

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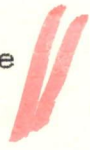
March 16, 1991

AC HAS SEEN

Mr. Andrew Card
The White House
Washington, D.C. 20500

Dear Andy:

Did you make it to Martinique and Bermuda? Is it better than living in dank basements in Concord, NH.

I received the enclosed form letter from Chase Untermeyer which indicates that I am lumped in with all the other Johnny-come-lately's". It's not because of "the enthusiasm which the President has sparked" that I am offering to help the administration. I was there when we were combating Newsweek "Wimp" covers. 

I feel that my offer has been submerged in the paperwork and propwash of Operation Desert Storm so allow me to very briefly run through what I envision and let's see if we can resurrect my request and get some action going. *woops!*

My "specialty" is weekly newspapers. I have observed that weekly newspapers are a weakness insofar as the White House press office is concerned. During the NH primary, no one had a clue how to deal with this important constituency.

There are more than 4300 weekly newspapers in the country. NO ONE has EVER addressed them directly during my time in the business. They have been untouched.

I contend that the careful cultivation of this group will yield huge rewards. And the way to deal with them is via "one of their own".

This group can be vital as the administration moves into its "After War Period". You know that the Democrats

are going to stonewall anything you try to do on the domestic front. Why not explain what is going on to the weekly newspapers of America and let them take that to their readers? It can be done, but it must be done right. Just firing off a bunch of mailings from The White House isn't going to accomplish anything.

But a strong relationship can be developed between The White House and weekly newspapers by having someone who is responsible for ONLY this.

Check the press files and see how many weekly newspapers write to the White House each week. I'll bet you can count a month's-worth of inquiries on one hand. Why? Because they have been totally ignored by the Bush administration, - and Reagan, Carter, Ford, Nixon, etc., etc.

I can hit the ground running on this and will be developing this relationship from day one. Give me a little time on a presidential visit every now and then and this thing will explode as you open up a whole new constituency - and one which reaches a huge portion of the American electorate.

I would handle all inquiries from weekly newspapers. I would work with press organizations and individual newspapers to develop a dialogue between them and the administration. I could prospect for openings to get other administration people into press-related programs and meetings.

Give me a couple of seats at a presidential news conference and I will return to you two super-charged weekly newspaper editors or publishers. Give me twenty minutes on a presidential visit in California and I will return 15 turned-on weekly editors and publishers. And, I will also stay in touch with those people with an ongoing program of allowing them access to administration information. They will run with it because it is something which has NEVER gotten to them before.

These people can not be bought and that isn't the intent here. But they are people and they are important and they have been totally neglected by every administration I can recall, including the Bush administration. I understand the White House mindset regarding which media to concentrate on, but what is being proposed here is a very simple and inexpensive way to develop a whole new group.

Again, I am here to serve and not to profit. I'm not looking for a mega-salary. Just enough to pay a bill or two and enough to get back and forth to Washington. I would imagine that this would take about 5-7 days in Washington per month to keep this sharp, professional and effective. Practically all correspondence and telephone conversation can be handled from here in New Hampshire aided by a computer modem and/or fax. I don't think I would every answer someone without a DC postmark, nor would I direct telephone calls to New Hampshire.

In short, I would be your weekly newspaper expert. I envision that it would take just one secretarial assistant to execute the whole program. Anything beyond that could probably be folded into the normal press office routines. I can't see where this would conflict with the present operation.

There is a vital untapped constituency out there just waiting for someone to bridge the gap. And when that gap starts to close, you are going to find an American public which has a better sense of what is happening. And if people are told what is really happening, the President is going to benefit.

Kindest personal regards,



Edward R. (Ted) Leach

THE WHITE HOUSE

WASHINGTON

March 13, 1991

Dear Mr. Leach:

I greatly appreciate your willingness to serve in the Bush Administration.

Because of the enthusiasm which the President has sparked in the country, the demand for jobs far exceeds the number of existing positions that are now available. Nevertheless, we have begun to review and process your resume and shall contact you if your talents can be utilized.

Thank you for your patience and for your support of the President.

Sincerely,



CHASE UNTERMEYER
Assistant to the President
and Director of Presidential Personnel

Edward R Leach
Powermill Pond Pob 267
Hancock, NH 03449

Andy,

This letter is an insult!!

1c



THE DIRECTOR OF SELECTIVE SERVICE
Washington, D.C. 20435

March 8, 1991

Rec'd
MAR 11 1991

Mr. Andrew H. Card, Jr.
Special Assistant
to the Chief of Staff
First Floor, West Wing
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy:

Thank you for your telephone call last night. Long time no see!

After we talked, I did some quick research and can provide this much for your file:

President Truman received the Selective Service Medal from General Hershey on January 21, 1946.

President Reagan received the Selective Service Medal on December 1, 1988.

There may have been others in between.

Sincerely,

A handwritten signature in cursive script, reading "Lessey".

Samuel K. Lessey Jr.

THE WHITE HOUSE
WASHINGTON

DATE: February 4, 1991

TO: Governor Sununu

FROM: ANDY CARD

I think this is not smart.

Let's talk.

per SHS
Not appropriate
1/4/91
ATK





THE DIRECTOR OF SELECTIVE SERVICE
Washington, D.C. 20435

January 29, 1991

A. Card

Honorable John Sununu
Chief of Staff to the
President of the United States
First Floor, West Wing
The White House
Washington, D.C. 20500

Dear John:

The President's support and assistance over the past few years have been invaluable to this Agency, and in appreciation I would like to present to him the Selective Service System's Distinguished Service Award.

As you know, time is an important factor as I am presently awaiting confirmation of my successor and do not know how much longer I will be here. If at all possible, I would appreciate a couple of minutes with the President in which to make the presentation. Your guidance and instruction on whether this could be arranged in the near future would be greatly appreciated.

Thank you for your assistance, and I look forward to hearing from you.

January 30

Andy,

Katie brought this by --
would appreciate your
guidance.

God. -
I think this is
not smart.
Let's talk

Sincerely,

Kenie

Samuel K. Lessey Jr.

724-0817

THE WHITE HOUSE
WASHINGTON

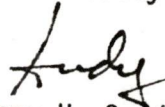
March 25, 1991

Dear Mr. ~~Lemanski~~ *Ken*:

Thank you for your letter of March 7 on behalf of Mr. Janusz Karas. I am happy to resubmit your request to the appropriate officials, and hope this is of some help.

All the best to you and to my friends in the State House.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

The Honorable Kenneth M. Lemanski
Vice Chairman
House Ways and Means Committee
The Commonwealth of Massachusetts
House of Representatives
State House
Boston, Massachusetts 02133

THE WHITE HOUSE
WASHINGTON

DATE: March 25, 1991

TO: Sally Kelley

FROM: ANDY CARD

For appropriate handling.

Thanks.



The Commonwealth of Massachusetts

House of Representatives
Committee on Ways and Means
STATE HOUSE, BOSTON 02133

Rec'd
MAR 11 1991

KENNETH M. LEMANSKI
8TH HAMPDEN DISTRICT
22 CENTER STREET
CHICOPEE, MA 01013
TEL. (413) 592-9406
592-9407

Assistant Vice Chairman
ROOM 238, STATE HOUSE
TEL. (617) 722-2380

March 7, 1991

Honorable Andrew Card
Assistant to the President
and Deputy to Chief of Staff
Washington, D.C. 20500

Dear Mr. Card,

I am writing in regard to Janusz Karas a constituent in my Chicopee district. Mr. Karas is seeking entrance to the United States to visit with his terminally ill father.

We have sent a letter and followed with a telegram to the Consulate General of The United States of America Krakow, Poland in an effort to help Mr. Karas obtain a visitor's visa. Our efforts have not been successful and received correspondence regarding denial which I have enclosed. According to Mr. Karas he did not overstay his visitor's visa on his last visit, information to support his claim is also included.

Also enclosed is doctor's reports and Hospice reports regarding Mr. Karas's condition.

Thank you for your attention to this matter, anything you could do to intervene would be greatly appreciated.

Sincerely,

A handwritten signature in blue ink, reading "Kenneth M. Lemanski".

KENNETH M. LEMANSKI
Vice Chairman
House Ways and Means Committee

KML/ck



The Commonwealth of Massachusetts

House of Representatives
Committee on Ways and Means
STATE HOUSE, BOSTON 02133

KENNETH M. LEMANSKI
8TH HAMPDEN DISTRICT
22 CENTER STREET
CHICOPEE, MA 01013
TEL. (413) 592-9406
592-9407

Assistant Vice Chairman
ROOM 238, STATE HOUSE
TEL. (617) 722-2380

February 11, 1991

Mrs. Edward Karas
124 Exchange Street
Chicopee, Ma. 01013

Dear Mrs Karas,

I am writting regarding your request for help in obtaining entrance to the United States for your son Janusy Karas.

My office has sent both a letter and than a follow up telegram to the Consulate General of The United States of America Krakow, Poland. Enclosed is a copy of the response we recently received regarding this situation. Perhaps the recommendation they suggest will benefit your son's entrance to the United States.

Let me offer my deepest sympathy regarding your husbands condition and hope that the recommendations suggested by the Vice Consul will be helpful.

Sincerely,

A handwritten signature in cursive script that reads "Kenneth M. Lemanski".

KENNETH M. LEMANSKI
Vice Chairman
House Ways and Means Committee

KML/ck

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Letter	David T. Morris to Kenneth M. Lemanski, Re: Nonimmigrant visa case. (1 pp.)	01/07/91	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed:	3/28/2025	OA/ID Number:	04884-005
FOIA/SYS Case #:	2025-0373-S	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Form	Application to Extend Time of Temporary Stay. (3 pp.)	06/11/87	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed: 3/28/2025	OA/ID Number: 04884-005
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]



The
University
Hospital

Department of Urology
Doctors Office Building
710 Harrison Avenue
Suite 606
Boston, Massachusetts
02118-2393
617-638-8185

May 18, 1989

GENERAL OF POLAND
Peoples' Republic of Poland
233 Madison Avenue
New York NY 10016

RE: EDWARD KARAS

TO WHOM IT MAY CONCERN:

Mr. Edward Karas was admitted to University Hospital on Sunday, May 14, 1989. He underwent surgery on May 16, 1989 for a diagnosis of renal cell carcinoma with extension into the vena cava. It is expected that Mr. Karas will be hospitalized for another seven to ten days.

Sincerely,

Richard K. Babayan, M.D.
Associate Professor of Urology
Boston University Medical Center

RKB/kec

11-1017 12/24/90

KARAS, EDWARD
124 EXCHANGE STREET
CHICAGO, MA 01013

DR. PAUL HETZEL

DAVID R. KELLEY, M.D.
ADULT AND PEDIATRIC UROLOGY
299 CAREW STREET
SPRINGFIELD, MASSACHUSETTS 01104
TELEPHONE (413) 731-8014

December 27, 1990

RE: Edward Karas

To whom it may concern:

Mr. Karas is a fifty-eight year old gentleman who was diagnosed in April of 1989 with renal cell carcinoma with extension into the vena cava. This was resected on May 15, 1989 at the New England Baptist Hospital.

Mr. Karas was then followed and returned to the office in April 1990. A CT scan of the chest and abdomen revealed metastasis to the lungs and retroperitoneal mass near the body of the pancreas effacing the second portion of the duodenum. There is also metastasis to the anterior abdominal wall and lymphadenopathy from a renal cell carcinoma extending into the peripancreatic region and eroding into bowel causing GI bleeding.

Mr. Karas has been treated at New England Baptist Hospital for adoptive immunotherapy. He has been treated on multiple occasions at the Mercy Hospital for GI bleeding requiring cauterization and transfusions.

At this time there is no other treatments available to this patient. Due to the fact that his disease is so widely spread it is in his best interest that he not be allowed to work and file for disability.

Sincerely,



David R. Kelley, M.D.

DRK/tab



March 5, 1991

To whom it may concern,

Mr. Edward Karas is a patient of Hospice of Pioneer Valley and has a limited life expectancy and prognosis of six months or less. Presently, he is essentially bed bound and is in poor condition, but very alert and aware of his terminal situation.

He is requesting to see his son presently situated in Poland. If we can expedite his reunion with his father, we will be glad to assist with any documentation needed.

Thank you.

Sincerely,

Kristine Orszak, RN, BSN

Dr. Michael Rosen, MD, Medical Director

An affiliate of the
VNA Foundation of Pioneer Valley

570 COTTAGE STREET
SPRINGFIELD,
MASSACHUSETTS 01104
(413) 781-2317
V/TDD (413) 781-5070
FAX (413) 733-6346

THE WHITE HOUSE

3-14-91

Dear Rabbi Liberman -

Thank you for your letter. I, too, enjoyed the Well/Collucci Inauguration. It was good to see you again.

I have passed on to the appropriate official your interest in serving on a Presidential Board or Commission. I have also suggested that the Office of Public Liaison include you in appropriate events.

Keep in touch.

Sincerely, Andy Card

Andrew Card, Jr.

THE WHITE HOUSE

WASHINGTON

Rabbi Rachmiel Liberman
President
Rabbinical Board of New England
139 Sagamore Street
Boston, Massachusetts

bcc: Ron Kaufman
Bobbie Kilberg

02171

Rabbinical Board of New England

139 SAGAMORE STREET • BOSTON, MASSACHUSETTS 02171

TEL: (617) 469-9302

FAX: (617) 469-9007

Office of the President

*To Rmk. &
Rabbi K.*

Rec'd

MAR - 1 1991

PRESIDENT

Rabbi Rachmiel Liberman

February 15, 1991

Treasurer

Rabbi Mordechai Eckhaus

Secretary

Rabbi Chaim Wilansky

Vice Presidents

Rabbi Michael Chazan

Rabbi Yacov Lazaros

Rabbi Mordechai Twersky

The Honorable Andrew H. Card, JR.
Deputy Assistant to the President
The White House
Washington, D.C. 20500

Dear Andy:

Pursuant to our meeting last month at Governor Weld's Inauguration, I am writing as you suggested to remind you about the two items which we discussed.

(A) Since the 1988 Presidential election, I have been patiently awaiting an appointment to a Presidential Board or Commission. In fact, my good friend, the late Silvio O. Conte, contacted the White House several times in regard to this issue.

Indeed, it was Congressman Conte who first explained to me the President's ideals and goals, when he first sought the office. I feel that it would be a fitting tribute to the memory of the late congressman if you could fulfill this request.

(B) The second issue we discussed was the possibility of a brief photo opportunity with the President sometime in the near future.

If you would be kind enough to explore these two issues it will be greatly appreciated.

With best wishes,

Cordially,

Rachmiel Liberman

Rabbi Rachmiel Liberman
President

Enclosure



FIRST DISTRICT
MASSACHUSETTS

SILVIO O. CONTE
HOUSE OF REPRESENTATIVES
WASHINGTON

January 17, 1991

Dear Rabbi Liberman:

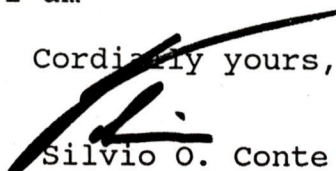
I have just hung up the telephone with Ron Kaufman and told him that it would mean a great deal to me personally if he would arrange your appointment to a Board or Commission with the Bush Administration.

I can't help but feel an appointment has been a long time coming and I sincerely hope this latest contact with the White House will provide what it takes to help you out. I will let you know should I receive any further information on this matter.

I imagine, like everyone, you are following events in the Persian Gulf very closely. My prayer is for an efficient and speedy resolution of the conflict that drives Hussein out of Kuwait and strengthens the security of Israel.

With warm regards, I am

Cordially yours,


Silvio O. Conte
Member of Congress

Rabbi Rachmiel Liberman
46 Woodcliff Road
Brookline, Massachusetts 02167

THE WHITE HOUSE

3-13-91

Dear Greg -

Thank you for your note. I,
too, enjoyed our discussions when
you were here.

Keep in touch. Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Greg Lashutka
1300 Huntington Center
41 South High Street
Columbus, Ohio 43215

ALLEN

Greg Lashutka
1300 Huntington Center
#1 South High Street
Columbus, Ohio 43215
(614) 365-2700

March 1, 1991

Mr. Andy Card
Assistant to the President
Deputy Chief of Staff
White House
Washington, D.C.

Dear Andy,

I want to personally thank you for taking time to meet with me on Wednesday during my visit to the Capitol. Your comments and advice are greatly appreciated and will serve me well during the coming year.

Best regards,



Greg Lashutka

THE WHITE HOUSE

2/2/91

Dear Mr. Lewis -

Thank you for your letter of 1/9/91.
I apologize for my somewhat tardy
response.

Your letter raises some interesting points.
Please know that your concerns are
being addressed.

I share your enthusiasm for
Governor Weld's leadership in Massachusetts.
Please keep in touch. Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Gordon J. Lewis
7 Hillcrest Road
Foxborough, Massachusetts
02035

7 Hillcrest Road
Foxborough, Ma. 02035
January 9, 1991

Hon. Andrew Card
The White House
1600 Pennsylvania Avenue
Washington, D. C.

Dear Mr. Card:

AC HAS SEEN

I appreciate the things you did while working on behalf of The Commonwealth over years past. I know you are as pleased as I am with the new beginning with Governor Weld.

Many of us are very disappointed with President Bush. When the phony "No New Taxes" idea hit the campaign trail, thinking Americans knew increase in taxes would be necessary. In fact, more new taxes will be necessary if we are to overcome the financial crisis we are facing. Cutting the waste, primarily in the military and pork barreling, is a must.

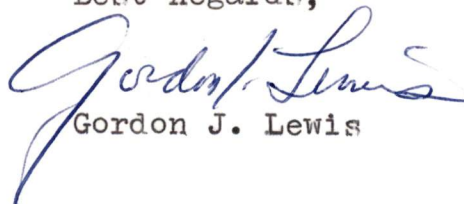
After a decade of failure in Middle East diplomacy, we are now on the verge of War. Just a few short months ago we were actively supporting Iraq. We over-looked the invasions of Israel and Syria. We simply slapped the wrist of China at the time of the Beijing up-rising and persecutions. We took a pass on the civil liberties and tragedies in Haiti which far exceeded the crises in Panama and Grenada. Etc.

Apparently our President believes the potential loss of our blood in the Middle East is worth the gamble. Employing the embargo and obtaining support from many members of the U.N. last August showed the skill we should expect from President Bush. But to shed U. S. blood in the desert would, in my opinion, be close to insanity. It seems that we hear new reasons for our being there every week and not one makes enough sense.

Why haven't we had absolutely impregnable defenses on the home front over the past decade regarding dependence on foreign oil? How much time and money have been allocated to a sane energy policy?

Why is it that we find it possible to come up with the billions for military expeditions, the S. & L. Crisis and raises in salaries for politicians and government appointees when we can not find funds for a needed National Health Plan, more help for the homeless and needy, re-building our cities and the nation's infrastructure and programs that help people ?

Best Regards,


Gordon J. Lewis

THE WHITE HOUSE

WASHINGTON

February 7, 1991

Dear Chuck:

Thank you for your letter and your interest in my responsibilities in the Bush Administration.

I serve President Bush as one of 15 Assistants to the President, and also as Deputy to the Chief of Staff. I advise the President on policy, politics and personnel, and I assist the Chief of Staff in managing the White House staff and the Executive Office of the President.

A typical day has me in my office at 6:15 a.m. to meet with the Chief of Staff's Executive Assistant. We go over the newspapers, discuss politics, and prepare the agenda for the senior staff meeting. Governor Sununu, the President's Chief of Staff, generally arrives at the White House at 6:45 a.m. We go over the day's news, schedule, and policy concerns. The President arrives in the Oval Office at 7:15 a.m.

At 7:30 a.m., either Governor Sununu or I conduct the senior staff meeting in the Roosevelt Room, just across from the Oval Office. Senior staff meetings include all Assistants to the President, the Director of the Office of Management and Budget, the Chairman of the Council of Economic Advisers, the Chief of Staff to the Vice President, the Chief of Staff to the First Lady, and the President's scheduler. Meetings last 30 to 45 minutes.

After morning meetings, my responsibilities basically have me "where Governor Sununu is not." I frequently represent the Chief of Staff at policy sessions. My role is sometimes to be a "cattle prod" -- stimulating the process to produce.

For the most part, either Governor Sununu or I are with the President. As a result, I have had the opportunity to travel with the President on Marine One (helicopter) and on Air Force One. I have visited, as part of the President's entourage, almost every state and many foreign countries.

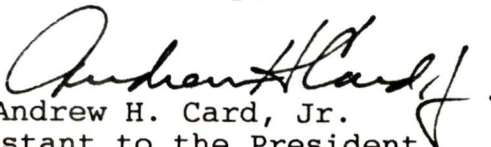
My workday usually ends at about 8:30 p.m., unless there is a State Dinner or other social event.

-2-

I was born in Brockton, Massachusetts, and still maintain my legal residence in my hometown, Holbrook, Massachusetts. I attended Holbrook public schools, the University of South Carolina, the U.S. Merchant Marine Academy, and the Kennedy School of Government at Harvard University. I am a trained Structural Design Engineer.

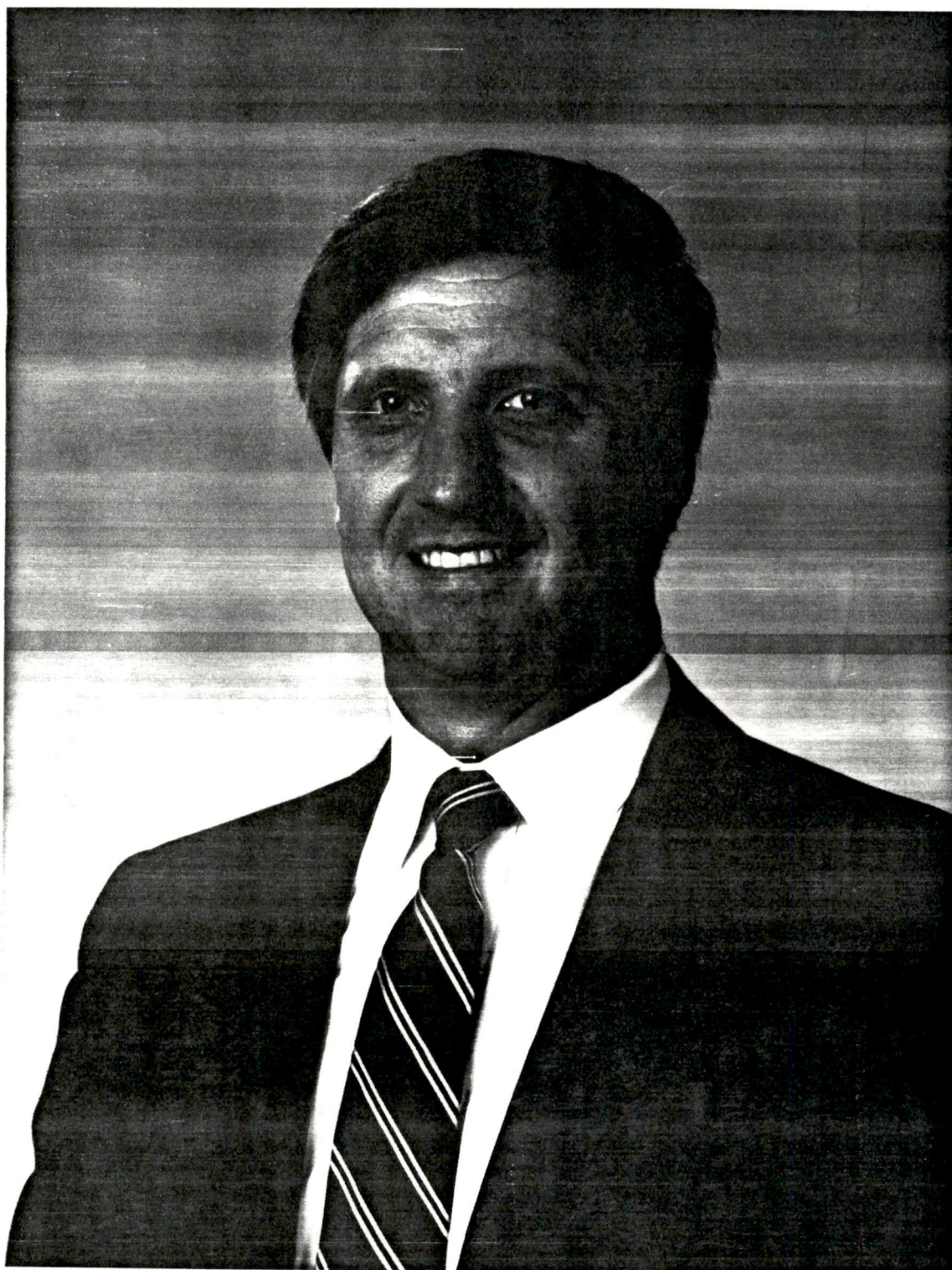
Enclosed is the photo you requested. Thanks again for writing.

Sincerely,

A handwritten signature in dark ink, appearing to read "Andrew H. Card, Jr.", with a stylized flourish at the end.

Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Chuck Lieb
497 College Avenue
Beaver, Pennsylvania 15009



With best wishes ! *Andy Card*

January 28, 1991

Assistant to the President
Mr. Andrew Card Jr.

Dear Mr Card.

I have a hobby of collecting autographed
photographs and would like very much to
have yours among my collections of other
Officials in the Bush Administration

As an assistant to the President what
are your duties?

do you go with the President everywhere?

You must have a very fast and lively
life trying to keep up with him

I will appreciate it very much if
you will please send me an
autograph or picture

I will appreciate it very much if
you will please send me one

Thanking you in advance for your very
kind consideration to my request

Have a good day

Please give your wife and family my best
may Gods Peace be with you.

Sincerely

Chuck Lieb

CHARLES F. LIEB
497 - COLLEGE AVE.
BEAVER, PA
15009

THE WHITE HOUSE

2-11-91

Dear Kris -

Thank you for your letter and recommendation
of John Sullivan as Clerk Magistrate of the
Plymouth District Court in Massachusetts.
I will share your interest in Mr. Sullivan with
the Weld/Celleuci Administration.

Your parents were very good to me during
all of my political quests. I am greatly indebted.

Please keep in touch. Sincerely, Andy Card

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

Kris Larsen
33 Winter Street
Norwell, Massachusetts
02061



The Supreme Court Historical Society
Washington, D.C. 20002
Photograph: Ralph D. Jones®

AC HAS SEEN

Rec'd
FEB 27 1991

2/26/91

Dear Mr. Card-

Realizing your hectic schedule,
this is just a note to "dust off
my name" as a reminder should
you have (or hear of) any staff
openings -

Just like the "Little Red Hen", I'm
thinking that direct initiative
may be best -

Thanks for your kindness.

Sincerely
Mrs. Candie Lemaire

THE WHITE HOUSE
WASHINGTON

DATE: February 11, 1991

TO: Honorable Paul Cellucci

FROM: ANDY CARD

KRIS LARSEN, Ltd.

January 30, 1991

To Lt. Gov. Paul Cellucci

Mr. Andrew Card
Old Executive Office Building
1600 Pennsylvania Avenue
Washington, DC 20335

Dear Mr. Card:

My parents, Henry & Doris Larsen of Beverly Court, Braintree, MA were long time loyal friends and supporters of your political activities and the Republican party. As you probably know, my Dad passed away over three years ago, and my Mother died last March.

I am writing to you regarding the probable vacancy for the Clerk Magistrate of the Plymouth District Court, Plymouth County, MA. As you may or may not know, the present Clerk Magistrate, Roger O'Neil (a Governor Dukakis appointee) has been suspended from his position as a result of an assault on a court officer. Attorney John Sullivan, the Assistant Clerk Magistrate, has been made acting Clerk until the matter with Mr. O'Neil is resolved.

Jack Sullivan had practiced law in Braintree prior to his serving as Assistant Clerk for the past twelve years. In a court house riddled with stress and pressure, Jack has, in just a few short weeks, brought a cohesiveness and spirit of cooperation to the Plymouth Court. He intends to actively candidate for the full Clerk Magistrate position.

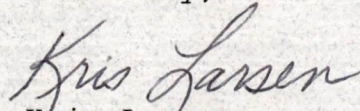
My Mother, Doris, knew Jack growing up in Braintree and was very fond of him. I know if she were alive today, she would be writing this letter to you instead of me.

In her stead, I would request that you relay to our new Governor Weld your support and endorsement for Mr. John Sullivan as Clerk Magistrate of Plymouth District Court.

I appreciate any and all effort that you may be able to give to this request.

Should you have any questions, please feel free to contact me.

Sincerely,


Kris Larsen

KL/sfa

THE WHITE HOUSE

WASHINGTON

February 20, 1991

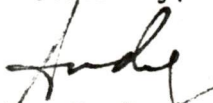
Dear Nick:

I've been negligent in not getting back to you sooner, and I apologize. Life has been hectic.

The bad news, Nick, is that we're not going to be able to take advantage of your offer to help again this year. Tightened security at the White House has made it difficult to bring in volunteers for short-term projects. Even though you've helped us in the past, a fairly comprehensive security check would still be necessary, including FBI check and new drug testing requirements. Unfortunately, we can't justify these clearances (and their costs) for short-term assignments.

Your generous offer and continued support of our President are greatly appreciated. Enjoy your off-season time, and please do stay in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

*Thank you for
the photo.*

Mr. Nick Lowery
6000 Windsor
Fairway, Kansas 66205



Here's to winning
Nik

Feb 3, 1991

With
after

Derrick Thomas

beating

in

Honolulu

The

NFC

23-21

Pro Bowl

February 8, 1991



Lee's
FEB 19 1991

Dear Andy —

Hope you are bearing up under what must be a considerable strain during these days of war.

It's a challenging time, yet a heartening one — to see the rejuvenated patriotism, whether at the Pro Bowl last Sunday out here (did you watch?), or in the streets where one sees small demonstrations of support.

I've called several times and talked to the 'new' Linda, and hope in keeping with your note last year ~~to~~ at the beginning of the season, that something might be worked out.

(over)
please

My desire would be to work
in March + April on a
very specific project That would
give me ^{regular} access to you while
not requiring office in The West Wing.

If you were serious ~~also~~ in
your note about "loving" to have me
work again this year, and if you
think I could contribute in a way you
would feel excited about - Then please
let me know soon.

Good Luck - you all are
doing an excellent job. [Hope
you got my invitation to The "Toyota"
("Ten outstanding young Americans") ^{US} Jaycees
Awards.]

Looking forward to hearing
from you soon -

Wick

(913) 831-0077

a-
not
yet!

THE WHITE HOUSE

2-25-91

Lynette -

Thank you for your not
following up on our phone
conversation. I'll spread the
word!

Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Lynette Lenard
10500 Beach Mill Road
Great Falls, Virginia 22066

THE WHITE HOUSE
WASHINGTON

Date: 2/26/91

TO: Fred McClure

FROM: ANDY CARD

- ☒ Action, as appropriate
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

To
Fred McClure

Document Originally
Attached to
Following Page

Feb 21



BROWNING-FERRIS INDUSTRIES

Andy -
Per our conversation -

Thank,

Lynette

LYNETTE LENARD
(202) 223-8151

LYNETTE LENARD

10500 Beach Mill Road
Great Falls, Virginia 22066

Office: (202) 223-8151
Home: (703) 759-4058

EDUCATION

May 1982	American University, Washington, D.C. J.D., Washington College of Law
August 1978	George Washington University, Washington, D.C., M.B.A., International Business / Business Government Relations
December 1972	University of North Carolina, Chapel Hill, N.C., B.S., Business Administration

HONORS

National Student Liaison to the Tax Section of the American Bar Association, 1981-82

Constantine Award for Corporate Ethics, 1978

Junior Year Scholarship to study in Colombia, South America, 1971

EXPERIENCE

BROWNING-FERRIS INDUSTRIES, Washington D.C.
Director of Federal Relations November 1989 to Present

In my current position, I have the responsibility for monitoring legislative issues of concern to BFI including: safety, transportation, taxation, international and other general business issues. In addition, I have the responsibility for determining and coordinating corporate policy on this issues, as well as the legislative and regulatory strategy with regard to those policies. I have been heavily involved in a number of BFI recycling activities including market development and other projects which help to enhance our image and promote our recycling capabilities. I have primary responsibility for Republican Members of Congress and the Administration, including PAC contributions.

FORD MOTOR COMPANY, Washington, D.C.

Tax, Trade and International Affairs Manager Dec. 1988/Dec. 1989

In this position, I had the primary responsibility for determining and coordinating company positions on tax, trade and international matters, as well as determining the strategy for lobbying those positions. I had management responsibilities in these areas for a secretary and a professional staff member. In addition, I made recommendations for PAC funds and attended fundraisers as necessary.

PRESIDENT BUSH ADMINISTRATION/CAMPAIGN Washington, D.C.

January 1988 to January 1989

Office of the President-Elect, Transition Office Contact,
Department of Interior (November 1988 to February 1989)

In this position, I served as the Transition leader for the Department of Interior. I assessed current issues of importance to the new Administration, personnel strengths and weaknesses, areas where change needed to be implemented and recommended strategy for the incoming Secretary. I helped to prepare the Secretary for his Senate confirmation. I met with an array of special interest groups, Governors, Senators, etc. on issues and personnel matters. I served as the primary DOI liaison for the Bush administration with the Reagan administration. Once the Secretary was appointed, I acted as Chief of Staff to the Secretary until he was confirmed--negotiating with the new White House Staff, making personnel suggestions, and helping to implement the new President's agenda.

Bush/Quayle '88 Deputy to Governor Sununu (June 1988 to Nov. 1988)

During this period, I was Governor Sununu's principal staffer at campaign headquarters. I attended senior staff meetings on behalf of the Governor; participated in meetings with the Governor and others; helped to schedule the Governor into appropriate media and outreach events; acted on behalf of the Governor under his direction in his absence, etc. Since the Governor was on the road most of the time, I acted as liaison between him and much of the campaign staff.

George Bush for President Campaign Special Assistant to the Campaign Manager, Lee Atwater (February 1988 to June 1988)

I handled a variety of functions which changed daily. I responded to selected written correspondence to the Campaign Manager, as well as, various sensitive telephone calls. While performing these functions, I generally dealt with a very high level of the professional community including CEO's, Senators,

Congressmen, Cabinet Secretaries, Governors, the White House etc. I performed a variety of other functions including some VIP planning for the Republican convention, a series of national unity conferences and selected private meetings. I also gave speeches to various interest groups. In other words, this job was a "Jack-of-all-Trades position which required a high level of flexibility and professionalism.

RJR NABISCO INC. Washington D.C.
June 1984 to December 1987

Consultant to RJR Nabisco (April 1987-December 1987)

I served as a consultant to RJR Nabisco on a part-time basis on a special Puerto Rican tax problem. In order to accomplish the legislative objective, I held a series of discussions with high level Puerto Rican officials including the Governor, as well as U.S. Congressional and Federal Government officials. I prepared policy papers for RJR's consideration and consulted with them on the proper way to resolve the issue.

Manager Federal Public Affairs (March 1986 to March 1987)
(Due to acquisition of Nabisco Brands Inc.)

I had primary responsibility for tax regulatory and legislative issues, including liaison with appropriate government agencies (IRS, Treasury, OMB), the White House and Congress. I had responsibility for the development and coordination of appropriate corporate policy, planning and implementation of legislative strategy, and review of agency rule-making for tax issues. I also had traditional responsibilities for PAC recommendations, Congressional fundraising, community affairs, etc.

Washington Representative, Nabisco Brands (June 1984 to March 1986)

I was the primary Nabisco representative in Washington providing liaison to government agencies, the White House and Congress on issues of concern to the company. I was the chief lobbyist for Nabisco, responsible for coordinating and developing corporate policy on key issues; planning and implementing strategy for Congressional approval; and reviewing agency rule-making of public laws. I was also responsible for community relations in the Washington area, liaison with the media and selective Congressional fundraising. Other responsibilities included office and budget administration, supervision of an office manager, PAC coordination and social events.

THE DOW CHEMICAL COMPANY, Washington D.C.
January 1973 to March 1984

Manager Tax and Trade Issues (May 1983/March 1984)

I was responsible for the legislative and regulatory activity in the field of taxation, international trade, foreign investment and multinational corporations. I reported directly to the Chairman of the Board, Director of Taxes and Vice President for Government Affairs. I developed policy and corporate strategy in these field and coordinated their implementation with appropriate corporate executives in the U.S. and abroad.

Government Relations Representative (January 1976/May 1983)

I was a registered lobbyist. I acted as liaison between Dow executives, appropriate U.S. government agencies, Congressional staff and U.S. legislators. I analyzed legislation and developed corporate positions; drafted and initiated new legislative proposals; and, developed bipartisan Congressional industry support.

Senior International Affairs Analyst (June 1973/January 1976)

I acted as liaison with appropriate U.S. Government agencies, as well as Embassies, the World Bank, Exim Bank, the U.S. Chamber of Commerce, United Nations, OECD and other Washington corporate representatives on international issues of concern to Dow. I negotiated contracts, payment of fees, etc. with the Overseas Private Investment Corporation (OPIC) for the purpose of insuring Dow's investments abroad. I prepared investment summaries of selected countries and analyzed their economic, social and political conditions, etc. I analyzed legislation, international events and public sentiment, as well as developed appropriate corporate positions.

Legislative Aide (January 1973/June 1973)

I attended hearings on Capitol Hill, wrote summaries, analyses and recommendations on subjects of legislative interest to the company. I also assisted in a variety of state government lobbying activities.

REFERENCES AVAILABLE UPON REQUEST

THE WHITE HOUSE

2-23-91

Dear Elizabeth -

Thank you for your note and your interest in joining the Bush/Quayle Administration. I want to help. Give me a call when you get a chance - (202) 456-2533. I will share your resume with the appropriate people here.

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Elizabeth E. LeRoy
1388 Old No. Main Street
Laconia, New Hampshire 03246

THE WHITE HOUSE
WASHINGTON

Date: February 25, 1991

TO: Ron Kaufman

FROM: ANDY CARD

☒ **Action**, as appropriate

☐ **Your Comment**

☐ **Let's Talk**

☐ **FYI**

Elizabeth E. LeRoy
1388 Old No. Main St.
Laconia, New Hampshire 03246

To K.

February 7, 1991

Dear Andy,

I realize that it has been a long time since our paths have crossed, and I know that chances are you are unsure as to which one of the Bush campaign workers I was, but I thought I could give it a try! I was from Colby College and worked in Concord and Manchester for January and part of February before helping with the Maine primary.

Recently, I made the move from New Hampshire to Washington and was wondering if you knew of any job opportunities. I enclosed a resume. If you can think of anything I would really appreciate it.

I was sorry to hear it when Bruce told me he was leaving Washing

Elizabeth E. LeRoy
1388 Old No. Main St.
Laconia, New Hampshire 03246

you! I was looking forward to
having him here!

I'm sure that you are
busy, but if you can think
of anything at all - please
let me know. My address
down here is:

40 Mr. Ned LeRoy
4618 North 4th St.
Arlington, Va.
22203

I hope you are well and
enjoying what you're doing.
What happens when the
Campaign stuff starts all over
again?!! Thank You Andy,
Sincerely,
Elizabeth LeRoy

Elizabeth E. LeRoy

1388 Old North Main St.
Laconia, N.H. 03246
(603) 524-6554

Education:

Colby College, Waterville, ME	B.A. May 1990
Major: Government	
Honors: Dean's List	
Activities: Facilitator Student Judicial Board '89-'90	
Secretary Colby Young Republicans '87, '88	
Colby Outdoor Orientation Trip Leader '88	
Varsity Field Hockey '86-'90, Co-Capt. '89 & '90	
Varsity Lacrosse '86-'88, Co-Capt. '90	
Regent's College, London, England Spring 1989	

Organizational and Leadership Experience:

Facilitator of Student Judicial Board:	1989-90
Selected by the administration as a liaison between the Judicial Board and defendants.	
Organized and presented case materials before the board.	

Assistant to the New Hampshire and Maine George Bush for President Campaign:	1988-89
Created a one month independent project focusing on the New Hampshire and Maine Primaries.	
Arranged sites for Presidential and surrogate visits. Coordinated volunteers for local canvassing, local events and voter contact.	

Secretary of the Colby Young Republicans:	1987-88
Elected by members within the organization. Responsible for recording minutes as well as organizing meetings and activities. Coordinated community functions and campus forums.	

Colby Outdoor Orientation Trip Leader:	1988
Led a group of ten freshmen on a five-day canoeing and hiking trip in Maine designed to orient them to Colby and the Maine environment. Handled meal organization, daily itineraries and group interaction.	

Co-Captain of Field Hockey and Lacrosse Teams:	1988-90
A team elected position, responsible for leading team activities. Served as a liaison between coaches and players. Motivated and counseled players.	

Work Experience:

Front Desk Staff at The Inn at Mill Falls:	Aug. '90-Jan. '91
Conducted daily operations which included Macintosh literacy, guest relations and operational duties. Helped coordinate group functions.	

Waterfront Assistant:	1990
Served as a live-in waterfront assistant at a resident Girl Scout camp in Rhode Island. Responsibilities included enforcing preventative safety measures and swimming instruction. Supervised residence life and oversaw daily activities.	

Lifeguard at Colby College Pool:	1986-90
Served as the early morning lifeguard for four years to help pay for college tuition and expenses. Responsible for daily operations and pool maintenance.	

Self-Employed:	1988
Self-employed as a sales representative for the South Western Book Co. Responsible for the creation of my own company. Included keeping records, maintaining inventory and setting hours.	

References available upon request.

THE WHITE HOUSE

1-13-91

Dear Chris -

Thank you for your letter of 1/7/91.
I will weigh in with the Weld/Collucci
Team regarding the Massachusetts D.C.
Office. — The Mass. GOP Executive Director
position has been filled.

Give me a call after 1/16.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Christopher M. Lyon
1263 Wheatland Avenue
Lancaster, PA 17603

THE WHITE HOUSE
WASHINGTON

Date: 1-13-91

FOR: *Ron Kaufman*

FROM: ANDREW H. CARD, Jr. *Andy*

☐ Action

☐ Your Comment

☐ Let's Talk

☒ FYI

AC HAS SEEN

Christopher M. Lyon
1263 Wheatland Avenue
Lancaster, PA 17603

January 7, 1991

The Honorable Andrew H. Card, Jr.
Assistant Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

I write to ask for your assistance in my desire to serve in the Weld administration.

I am most interested in directing the Washington office of the Commonwealth of Massachusetts. I also have some interest in the executive director position at the Republican State Committee.

I have already spoken to John Moffitt about my interest in the Washington office position. He indicated to me that position would not come up for discussion within the transition plan before February. Therefore, I believe your aid for this position could be especially timely and beneficial.

As of this time, I have not sent a resume to Leon Lombardi concerning the executive director position. Admittedly, I'm at a bit of a loss as to the best way to approach him. Perhaps you might be able to give me some advice in this regard.

Thank you in advance for your assistance on my behalf. I've enclosed a copy of my resume for your information. I hope all is going well for you in this difficult time.

Best wishes,


Christopher Lyon

Encl.

P.S. My prayers are with you as you plan military action in Saudi Arabia.

CHRISTOPHER M. LYON

1263 Wheatland Avenue
Lancaster, PA 17603

EXPERIENCE

**FRIENDS OF PHIL GRAMM
DALLAS, TX 75219**

January 1990 to November 1990

Director of Research

Responsible for development and implementation of the campaign's research program. As research director, supervised a full-time staff of three people and a part-time staff of eight people. Lead the information gathering effort that analyzed over thirty years of newspaper clippings and magazine articles, Texas House and Senate journals and other public documents. Produced a 300-plus page "attack book" detailing the personal and professional foibles of the opposition candidate. Presented the Hugh Parmer Attack Book to the Senator, campaign senior staff and consultants at the campaign's "research summit" in Washington, DC.

Other responsibilities included: examining contribution and disbursement information contained within Federal Election Commission reports; monitoring opposition media-buy activity, candidate travel and issue development; assisting the campaign's media team on advertising themes and content, and writing memoranda on campaign and research-related issues.

As a member of the campaign senior staff, participated in weekly planning meetings and kitchen cabinet strategy sessions and briefed the Senator and press secretary on breaking campaign developments.

**JIM PICKARD FOR GOVERNOR
York, PA 17603**

November 1989 to December 1989

Press Secretary

Responsible for implementation of the campaign's statewide media strategy. As press secretary, served as the principle campaign spokesman, wrote press releases and candidate statements, and organized news conferences and media availabilities. Also assisted with campaign strategy and outreach to Republican state legislators.

Christopher M. Lyon
Page 2

FRIENDS OF GIULIANI
New York, NY 10020

June 1989 to November 1989

Director of Opposition Research

Responsible for initiating nationally acclaimed opposition research program that developed issues relating to the mayoral campaign, tracked opposition candidates and monitored media coverage. As opposition research director, wrote the comparative strategy plan for the primary and general elections and directed the information gathering effort necessary for achievement of strategic goals. Drafted talking points for the candidate; offered strategic and tactical advice; created an Ed Koch quotebook, Mayor Culpa; wrote issue and voter group vulnerability memoranda relating to the Dinkins candidacy; and directed several research staffers and volunteers.

REPUBLICAN NATIONAL COMMITTEE
Washington, DC 20003

April 1988 to June 1989

Senior Analyst, Campaign/Political Issues, Opposition Research

Responsible for the research and development of campaign/political issues affecting the presidential election, special elections, and national party leaders. As a special projects senior analyst during the presidential campaign, traveled to the Massachusetts Statehouse and met with the chiefs of staff of the Republican legislative leaders to gather information on Michael Dukakis' record. Also traveled to Lawrence, Massachusetts to research the Willie Horton case and the Massachusetts furlough program.

With the technical assistance of the Republican National Committee's Political Communications/Media Department, produced a thirty-minute video analysis of Michael Dukakis' ability to communicate on television. Recommended themes for comparative ads to both the Republican Party and the Bush-Quayle advertising groups.

Utilized an advanced computer database quote system to formulate issue grids on Michael Dukakis for early summer strategy sessions. Analyzed the issues positions of Jimmy Carter, Walter Mondale, Michael Dukakis and George Bush on eight poll-defined consensus issues. During the Democratic

National Convention, drafted issue analyses and talking points for surrogates participating in the Republican Media Center program in Atlanta and provided written rhetorical analysis for all major Democratic speeches. Served as the opposition research liaison to the Communications Division at the Republican National Convention. Provided issue-related research for the two presidential debates and the vice presidential debate. Wrote the spin-summaries for all three debates.

Wrote and provided assistance on sections of the Republican National Committee's major publications on Michael Dukakis; The Hazards of Duke -- Unabridged. Wrote several news releases for the Republican National Committee's entry in the Presidential Campaign Hotline.

Assisted chairman's speechwriter on opposition research matters, including the furlough issue and the issue differences between Michael Dukakis and Lloyd Bentsen. Briefed Victory '88 state field staff in several states on the Democratic ticket and Democratic leadership.

GEORGE BUSH FOR PRESIDENT
Washington, DC 20005

March 1987 to April 1988

Research Analyst

Primarily responsible for opposition research during the Republican primaries. As the chief opposition research analyst, wrote memoranda for the senior staff detailing issue positions of the Republican opposition, tracked daily schedules, analyzed strategies, outlined trends and assisted briefing members of the media on campaign issues.

Other duties included: providing communication field assistance in Iowa; serving as administrative assistance to the national senior staff in New Hampshire; coordinating surrogate scheduling activity in South Carolina.

Under the direction of the campaign's chief of operations, directed a team analyzing the Federal Elections Commission reports of the major Republican presidential candidates.

Directed the opposition research projects of several volunteers and summer interns.

Christopher M. Lyon
Page 4

BOND AND COMPANY
Alexandria, VA 22314

November 1986 to March 1987

Research Analyst

Responsible for writing a vulnerability study on Senator David Durenburger (R-Minnesota) for the National Republican Senatorial Committee. Researched and analyzed the record and public statements of Senator Durenburger, as well as the political climate of Minnesota to advise the Senator's staff about the potential vulnerabilities and strategic opportunities.

BUCKMAN FOR CONGRESS
Pittsburgh, PA

September 1986 to November 1986

Press Secretary

Responsible for implementing the campaign's earned-media strategy. Wrote and disseminated news releases; wrote, taped and fed radio actualities; drafted letters-to-the-editor and op-ed pieces; organized news conferences and media availabilities.

HYATT FOR GOVERNOR
Boston, MA

May 1986 to August 1986

Deputy to the Manager

Responsible for a broad range of campaign activities including: directing the campaign's visibility plan; organizing Plymouth County; assisting the press office; and providing administrative assistance to the campaign manager.

Served as the chief delegate-counter for Plymouth County at the State Republican Convention. Plymouth County proved to be one of the candidate's strongest counties at the convention.

OTHER POLITICAL/CAMPAIGN EXPERIENCE

Page, Massachusetts House of Representatives, 1983-1986
Intern, Republican National Committee, 1985
Town Coordinator, Elliot Richardson for Senate, 1984
Volunteer, Andy Card for Governor, 1982

Christopher M. Lyon
Page 5

EDUCATION

BOSTON COLLEGE, Chestnut Hill, MA
Bachelor of Arts, English and Political Science, 1986

HONORS

Boston College, College of Arts and Sciences Honor Program
Thomas P. O'Neill, Jr. Fellowship
Eugenia Lovell Medal
Spellman Essay Contest Winner
Honorary Texas Citizen

References Available Upon Request

THE WHITE HOUSE

1-21-91

Dear Paul -

Thank you for your note. The
Celtic City sweatshirt are among
the wardrobe!

My best to all in Whitman.

Sincerely,

Andy Card

Andrew H. Card, Jr.

THE WHITE HOUSE

WASHINGTON

Mr. Paul J. Lane
Emerald Isle Imports
P.O. Box 366
866 Washington Street
Whitman, MA 02382

1/4/91
Dear Andy:

The sweatshirt belongs to one of my competitors (A South Boston Lad).

Hope you and the President are weaving the Celtic City Sweats.

Sincerely,

Paul J. Lane

Paul J. Lane
EMERALD ISLE IMPORTS
P.O. Box 366
866 Washington Street
Whitman, MA 02382

AC HAS SEEN

WELD

From Page 1

setts as a fiscal Beirut — its economy adrift, its credit uncertain, its spirits lower than its bond ratings," he said.

The new governor, who has inherited an economy hailed as the "Massachusetts miracle" during Dukakis' failed bid for the presidency, warned there are no quick fixes.

"While I promise no miracles, I can undertake to avoid past mistakes," he said.

But he did offer some hope that under his stewardship, the state's economy will come out of its current tailspin.

"Things will get better. Together we will see to that," Weld said. He has estimated he could face a budget deficit anywhere from \$300 million to \$750 million in the first six months that he is in office, which mark the end of fiscal 1991.

Weld said he plans to offer a plan for government reforms this month, with a second round of ideas for change set to follow in February that will include a tax relief plan.

Although he is a wealthy Brahmin Republican, Weld referred admiringly to John F. Kennedy — the revered son of Massachusetts with Irish roots who defined the



William Weld holds up a gift from Mayor Ray Flynn.

THE WHITE HOUSE

1-21-91

Dear Kathy -

Thank you for your letter and interest in the Deputy Press Secretary position. Unfortunately the particular spot you seek has been filled and the individual will soon be announced.

I'm glad to encourage your employ!
Keep in touch. Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Ms. Kathy Lydon
334 F. Street, N.E.
Washington, D.C. 20002

AC HAS SEEN

FYI
to
Marlin

January 14, 1991

Mr. Andy Card
Deputy Chief of Staff
The White House
Washington, D.C.

Dear Andy:

Having just returned to Washington from the campaign trail in Illinois, I visited last week with Marlin about the Deputy Press Secretary spot. Lynn Martin had been kind enough to call him about me.

I know this is Marlin's call, but if you could put in a word for me, I'd be very grateful.

I'm sorry we never got a chance to chat during your visits to Chicago with the President. I'm also sorry we didn't manage to pick up another seat in the Senate for him.

Thanks for your help, Andy, and all the best to you in your good work.

Sincerely,



Kathy Lydon
334 F Street, N.E.
Washington, D.C. 20002
202/543-5255

Enclosure (resume)

KATHLEEN LYDON
334 F Street, N.E.
Washington, D.C. 20002
202/543-5255

LYNN MARTIN FOR SENATE

1990

Press Secretary for U.S. Rep. Lynn Martin, Republican candidate for U.S. Senate from Illinois. Served as chief spokesperson and directed all media relations. Developed and directed strategies to raise voter awareness of the candidate through earned media efforts. Wrote speeches, policy papers, news releases and briefings for the candidate. Directed the advance operations and prepared remarks and briefings for Administration officials, members of the President's family and U.S. Senators campaigning for the candidate in Illinois.

U.S. DEPARTMENT OF STATE

1989 - 1990

Deputy Assistant Secretary, Bureau of Near Eastern and South Asian Affairs. Directed the Bureau's Congressional Relations, Public Affairs and North African efforts. Assisted in the management of Department policy relating to Libya, Tunisia, Algeria and Morocco. Working with the relevant Bureaus, assisted in the management of all Bureau testimony, briefings and correspondence with Congress; helped assure that Bureau policies were made known effectively to the public.

BUSH-QUAYLE 88

1988

Director of National Business and Professional Coalitions. Developed and directed coalitions of entrepreneurs, CEOs, association executives and other professionals. Maximized support from these groups in fund-raising, surrogate speaking, and voter education and registration efforts. Assisted the policy and speech-writing staffs in development of positions of interest to the business and professional communities. Also served in the Illinois Bush-Quayle office, directing press efforts in the final pre-election days.

CHARLES PERCY & ASSOCIATES, INC.

1985 - 1988

Senior Vice President and founding member for trade consulting firm specializing in development of international market opportunities for U.S. corporations. Directed a staff of professionals and was responsible for all new business development, planning, contracts and servicing of accounts.

Projects included:

- Development of market entry strategy for AT&T in India;
- Securing Indian and U.S. Government approvals for the first transfer of mainframe computer technology to India;
- Achieving market entry and physician reimbursement for new kidney dialysis products of Baxter Travenol Labs in Japan;
- Negotiating new contract for the export and distribution of Motion Picture Producers of America films in India;
- Sale of Control Data supercomputer to Japan.

UNITED STATES SENATE

1981 - 1985

Director of Communications for U.S. Senator Charles H. Percy, former Chairman of the Senate Foreign Relations Committee. Served as chief spokesperson and political advisor. Directed all media relations for Senate and campaign offices and managed press staffs in Washington, D.C. and Illinois.

BAXTER TRAVENOL LABORATORIES, INC.

1979 - 1981

Senior Business Planning Analyst for Travenol International Services. Traveled to European subsidiaries and prepared international and product line strategic marketing and business plans. Developed financial analyses and assessments of potential acquisitions; completed special projects for senior executives of the corporation.

UNITED STATES SENATE

1974 - 1979

Deputy Press Secretary to Senator Charles H. Percy. Wrote speeches, newsletters, and other publications; conducted press conferences, briefings and interviews, and helped direct media relations for successful 1978 reelection campaign.

EDUCATION

University of Chicago Graduate School of Business 1979
Master of Business Administration with concentrations in international business, finance and economics.

Georgetown University School of Foreign Service 1977
Bachelor of Science of Foreign Service. International Economics major.

LANGUAGES

Passed oral and written proficiency examinations in Spanish, 1976; some Russian and Portuguese.

THE WHITE HOUSE

1/22/91

Dear Ted-

Thank you for your letter of 1/16/91.
I had already been in touch with
Ron Kaufman on your behalf.

We are very busy here, but I
will make sure that there is a follow-up
to your interest. - Keep in touch.
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Ted Leach
THE NANTUCKET BEACON
Post Office Box 2610
Nantucket, Massachusetts 02584

PERSONAL

THE WHITE HOUSE
WASHINGTON

Date: January 23, 1991

TO: Ron Kaufman

FROM: ANDY CARD

- ☒ **Action**
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☐ **FYI**

THE NANTUCKET BEACON

♦♦♦

January 16, 1991

Mr. Andrew Card
The White House
Washington, D.C. 20500

Dear Andy:

To heck with waiting for the opportune moment. If something cataclysmic happens within the next few days or weeks, I would like to be in a position to assist in the successful conclusion.

Enclosed is a copy of the information forwarded to Chase Untermeyer this morning via Ron. Ron was visiting with Hugh Gregg a couple of weeks ago when Hugh was preparing the enclosed letter and suggested that the material go through him to Chase.

I truly hope that something can be worked out here to give me the opportunity to serve in the Bush Administration. I do know the community newspaper business and a lot of the movers and shakers within it. And for those I don't know, I have a real understanding where they are coming from and speak their language. This is a virtual gold mine of untapped media and I'm confident that a little interest shown in this group will pay itself back many, many times over.

No one has really done this Andy, and to pay some attention and show some concern for this grassroots news source is going to quickly spinoff a whole new avenue of understanding between the American public and the President. I have a very good idea of how I would like to pursue this, and while I'm certain there are going to be some basic guidelines to direct my actions, I am confident that I will hit the ground running.

Hugh is partially correct in his supposition that I could come with a fairly inexpensive price tag. I am very much aware of the economy and I would assume that The

White House is trying to conserve resources just like every one else. But I am confident that I can give some shape and substance to a White House effort to reach out to America's community newspapers and the end result will be worth it - regardless of price.

I really would enjoy being a part of the team, and I thank you in advance for all your help thus far.

Kindest personal regards,

A handwritten signature in dark ink, appearing to be "T. Leach", written over a horizontal line.

Ted Leach

THE WHITE HOUSE
WASHINGTON

Date: September 4, 1990

FOR: LTG Richard G. Trefry

FROM: ANDREW H. CARD, Jr.

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

Thank you.

THE WHITE HOUSE

WASHINGTON

August 28, 1990

Dear Senator Lees,

Andy Card is abroad, but before departing, he asked me to acknowledge your recent letters on behalf of Father James Graham and Colonel John Waterman and let you know that they have been forwarded to the appropriate White House staff for action. You will hear from them soon.

Andy asked me to pass along his best wishes.

Sincerely,

A handwritten signature in cursive script that reads "Linda Casey".

Linda Casey
Assistant to Andy Card

Honorable Brian P. Lees
Massachusetts Senate
Room 517, State House
Boston, Massachusetts 02133

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03. Letter	Brian P. Lees to Andrew Card, Re: Military retirement assistance. (1 pp.)	08/13/90	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed: 3/28/2025	OA/ID Number: 04884-005
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
04. Cable	Cable Number: 262020Z, Re: Retirement. (1 pp.)	02/26/90	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed: 3/28/2025	OA/ID Number: 04884-005
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
05. Memo	Re: Release of ADSC for MORB. (1 pp.)	12/18/89	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed: 3/28/2025	OA/ID Number: 04884-005
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

THE WHITE HOUSE
WASHINGTON

Date: February 20, 1991

TO: Mary Cavanaugh

FROM: LINDA CASEY
x2533

Mary, we have not yet heard back from Boyden on this, and Chairman Koch has called Andy. Do you mind checking on the status of Andy's request.

Thanks.

THE WHITE HOUSE
WASHINGTON

DATE: January 15, 1991

TO: Boyden Gray

FROM: **ANDY CARD**

What are your thoughts?



Federal Maritime Commission
Washington, D.C. 20573

Office of the Chairman

January 11, 1991

AC HAS SEEN

*Boyd -
What are your thoughts?
Andy
1/15/91*

The Honorable Andrew H. Card, Jr.
Deputy to Chief of Staff
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy:

At the end of the last Congress, the President signed into law a maritime bill, H.R. 4009, which some had urged him to veto for fear that a section of it would become unreasonable economic regulation and unwarranted extraterritorial extension of U.S. jurisdiction. Specifically, Section 710 of the bill established new enforcement tools to ensure that non-vessel-operating common carriers (NVOCC's) comply with their existing tariff filing obligations under the Shipping Act of 1984.

I wanted you to know that one of my first acts as the new Chairman of the Federal Maritime Commission was to try to ensure that the concerns over the bill not materialize into reality and be minimized wherever possible. On Thursday, January 10, the FMC issued interim regulations to implement this law by a 4-1 vote (see attached press article). These regulations provide for no extension of U.S. jurisdiction over any activities that were not already regulated, and establish a set of regulatory standards that will have minimum regulatory impact. The Commission rejected all proposals to establish a more intrusive, regulatory approach.

While the Commission respected the law and addressed the legitimate problem Congress was trying to address, I believe we have implemented it in a manner that is consistent with the President's commitment to avoid imposing unnecessary costs or regulatory burdens on business. In short, the Commission has done everything it possibly could to address the legitimate concerns over the new law. I hope you will review the attached, more detailed description of the FMC action. If it has not addressed concerns you were aware of, I'd welcome the opportunity to discuss the issue with you further.

With best wishes, I am

Sincerely yours,

Chris
Christopher L. Koch
Chairman

Attachments

I. INTRODUCTION

First, it is important to clear up some misinformation that has circulated about the Non-Vessel-Operating Common Carrier ("NVOCC") Amendments of 1990. The legislation did not impose a regulatory regime on a previously unregulated industry, but rather provided a means of enforcing existing statutory requirements of the Shipping Act of 1984. NVOCC's are common carriers in our foreign oceangoing commerce who hold themselves as responsible and liable for the transportation of a shipper's cargo from its point of origin to its final destination. NVOCC's do not include most middlemen in the shipping business, such as freight forwarders, brokers, and agents. Those entities are not affected by this new law.

In short, Congress identified two fundamental problems created by these foreign-based NVOCC's practice of ignoring applicable U.S. law. First, their failure to file and adhere to tariffs has given them an unfair competitive advantage over U.S.-based NVOCC's who were complying with the law. Second, over the past several years, an increasing number of complaints were arising from shippers and ocean carriers who have been injured financially because of the practices of unscrupulous or fly-by-night NVOCC's and who have been unable to secure their just compensation. In a number of instances, the Commission itself has assessed penalties against NVOCC's for violations of the Shipping Act, but has been unable to recover these amounts even after protracted and costly litigation.

II. WHAT THE ACT DID

The NVOCC Act tries to ensure that foreign-based NVOCC's comply with their existing tariff filing requirements. As a result, lawfully abiding U.S.-based NVOCC's will no longer be placed at a competitive disadvantage vis-a-vis their foreign counterparts. Moreover, the users of NVOCC services, particularly small shippers, will be given greater protection from the practices of unscrupulous and insolvent NVOCC's.

To achieve these goals, the NVOCC Act requires every NVOCC operating in the foreign commerce of the United States to obtain a bond of not less than \$50,000 to ensure its financial responsibility. Such bonds would be available to pay judgments for damages arising from an NVOCC's transportation-related activities or order of reparations or penalty assessment issued pursuant to the Shipping Act of 1984. In addition, the Act requires that NVOCC's not domiciled in the United States have a resident agent for service of process. Lastly, ocean common carriers are required to do business only with NVOCC's that are abiding by the law.

Just as important in this context is what the bill did not do.

- It does not extend U.S. jurisdiction to any activity not already regulated or to any person or entity not already covered by the Shipping Act of 1984.
- It does not encompass new requirements for foreign freight forwarders, brokers, or shipping agents. It covers only those NVOCC's which hold themselves out as common carriers in regulated liner trades with the United States, and who were already regulated by the Shipping Act.

The NVOCC Act becomes effective on February 14, 1991, ninety days after its date of enactment. The NVOCC Act also gives the Commission the authority to prescribe immediately operative interim rules and regulations necessary to carry out the Act. The Interim Rule adopted by the Commission will also serve as a proposed rule, and we are soliciting notice and comment from all interested persons.

III. THE INTERESTED PARTIES

The supporters of the bill included the U.S. NVOCC industry, the ocean common carriers, (including our U.S. flag merchant marine), and the U.S. freight forwarders. U.S. shippers had no problems with the bill.

Private industry opponents were primarily foreign-based NVOCC's who were not abiding by U.S. law. Some foreign governments also opposed the bill, although their comments often apparently misunderstood the bill as either being an extension of U.S. jurisdiction (which it is not), or as covering freight forwarders or shipping agents (which again it does not). A number of people within the Administration were also concerned that this bill might be unnecessary reregulation of an industrial sector that should be free from government interference.

IV. THE COMMISSION ACTION

The Commission faced a number of choices in how to implement the requirements of the new law. In every instance, the Commission chose the least intrusive alternative, the approach that will provide the least economic impact, and the approach that provides the most certainty to affected parties. The following is a summation of the significant issues:

Bonding: The law requires a minimum \$50,000 bond on these common carriers. It was proposed by one Commissioner that we impose very large bonds that could be large enough to cover the maximum potential aggregate liability an NVOCC could be subject to. This was rejected as both unjustified and unnecessarily regulatory, and the minimal amount was proposed.

Resident Agent: The law requires foreign NVOCC's to have a resident agent available for service of process in the United States. The Commission chose to provide flexibility and allow this to be done in several ways which have de minimus costs.

Ocean Common Carrier Obligations: Some tried to interpret the law as imposing the principal responsibility for enforcing it on ocean carriers and subject those carriers to unnecessary and burdensome requirements. The Commission rejected this interpretation, and set forth a simple, nonburdensome way for common carriers to comply with the law with certainty.

Which Shipping Middlemen Are Affected: There has been misunderstanding about which entities were covered by this new law. The Commission made it clear that only NVOCC's -- that is entities that hold themselves out as common carriers legally responsible and liable for the total delivery of a shipment to its final destination -- are covered, and not freight forwarders, brokers, or shipping agents. This should clarify uncertainties on this point.

The enforcement policy the Commission unanimously adopted was to implement the law in a way designed to promote maximum compliance and not to impose retroactive liability for non-filing of tariffs. Accordingly, NVOCC's were notified that if they comply with the Shipping Act's tariff filing requirements by February 14 -- the new Act's effective date -- they will not be subjected to Commission penalties for not filing in the past. Further, to make the transition to compliance smooth, tariffs filed before February 14 can become effective on one day's notice, rather than the normal thirty days, to ensure that those NVOCC's who do comply with the law are able to operate immediately in a legal fashion.

In addition, the approach taken by the Interim Rule comports with both the Regulatory Flexibility Act ("RFA") and Executive Order 12291. As you know, the RFA and E.O. 12291 require agencies, under certain circumstances, to conduct particular analyses of the impacts of their proposed rules.

Although the Commission, as an independent regulatory agency, is not subject to E.O. 12291, I nonetheless ensured that the Interim Rule was reviewed in terms of that Executive Order. A regulatory impact analysis is required by E.O. 12291 of every

"major rule" - i.e., one that has an annual effect on the economy of \$100 million or more; brings about a major increase in costs to one or more segments of society, has a significant adverse effect on the competitive workings of the economy or on the ability of U.S. firms to compete with foreign enterprises. Our analysis indicated that the Interim Rule is not a major rule. The total cost of the Rule is estimated to range from approximately \$2 million to \$17.5 million. Moreover, this cost is being spread across all carriers, shippers and NVOCC's in the world who are involved in U.S. commerce, and as such there are not major increases being imposed on any one segment of society. It will benefit shippers and carriers by affording them protection from unscrupulous, fly-by-night NVOCC's, and will help U.S. NVOCC's as a group by "leveling the playing field" between them and the many foreign NVOCC's who have failed to file tariffs. Most importantly, out of all the alternatives facing the Commission, the Interim Rule represents the least burdensome alternative on the U.S. economy while resulting in the greatest net social benefit.

I hope that the above discussion adequately explains the Commission's actions in implementing the NVOCC Act. If you have further questions, please let me know.

The Journal of Commerce

and Commercial

THE JOURNAL OF COMMERCE, Friday, January 11, 1991

SHIPPING

Maritime Commission Approves Interim Consolidator Bond Rules

By WILLIAM DiBENEDETTO

Journal of Commerce Staff

WASHINGTON — The Federal Maritime Commission adopted interim rules to enforce a cargo consolidator bonding law that takes effect Feb. 14.

The agency's 4-1 approval came after Christopher L. Koch, chairman, refined and clarified the commission's intentions in connection with the requirement that consolidators obtain performance bonds of \$50,000 and that foreign consolidators maintain a resident agent in the United States.

Rob Quartel, commissioner, whose objections to the rule on Wednesday resulted in a delay of the commission's final vote, cast the lone dissenting vote. Two of his motions on Thursday were defeated, also by 4-1 margins.

One of Mr. Quartel's motions would have created "tiered," or proportionate bond amounts based on the size of a company's potential legal liability. The other would have changed the interim rules to proposed rules.

Mr. Koch said there have been an "awful lot of concerns" based mostly on "misunderstanding and misinformation" about the rules and the underlying legislation.

'There is no new tariff-filing requirement' under the rules, and the commission has no intention of being a 'vengeful bogeyman' that applies the bonding rules retroactively.

— Christopher L. Koch, Chairman
Federal Maritime Commission

"There is no new tariff-filing requirement" under the rules, and the commission has no intention of being a "vengeful bogeyman" that applies the bonding rules retroactively, he said. He explained that consolidators have been required to file tariffs under the 1984 Shipping Act.

"This is not a new regime on foreign freight forwarders or foreign agents; we're after NVOs," added Mr. Koch. The technical term for an off-pier container consolidator is a non-vessel-operating common carrier, or NVO.

He offered a multi-part motion designed to clarify and strengthen those intentions. The motion included guidance on the definition of an NVO and a statement that consolidators without current tariffs who comply with the rules will not be subject to commission penalties for their failure to have a tariff on file in the past.

The Koch motion also included special permission for consolidators to file new tariffs on one day's notice.

Mr. Quartel, who voted for Mr. Koch's motion with the rest of the commission, said it "goes a long way to dealing with some of the problems inherent with the rule." But he added there are "still doubts about the intent and application of the rule."

Commission member Ming Hsu said the commission "must have some rules out after Feb. 14 so that the industry will not be operating in the dark."

Another member, William D. Hathaway, said it would not be realistic to increase bond levels now because there is "no experience to indicate that bond amounts should be over \$50,000 . . . The highest claim to date is \$20,000."

Andy,

I've checked with Special Letters, and they will prepare the letter Adm. King has requested.

lc

**Document Originally
Attached to
Following Page**

AMERICAN MERCHANT MARINERS' MEMORIAL INC.

1 WORLD TRADE CENTER — SUITE 2611 — NEW YORK, NY 10048 — (212) 772-9363



Honorary Chairman

Hon. Walter B. Jones, Chairman,
House Committee on Merchant
Marine & Fisheries

Honorary Co-Chairmen

Senator John Breaux, Chairman
Senate Merchant Marine Sub-
Committee

Capt. Warren G. Leback
Maritime Administrator

CHAIRMAN

Lane Kirkland, President
AFL-CIO

Officers

President

RADM Thomas A. King

Vice President

Capt. Franklin K. Riley, Jr.,

Treasurer

Stephen M. Grams

Secretary & Executive Director

Joan Samsen

September 25, 1991

RECEIVED
SEP 26 1991

File

Mr. Andrew H. Card
Assistant to the President
and
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

Knowing of your former association with the U.S. Merchant Marine Academy and writing as a graduate myself and former Superintendent, I now seek your assistance.

We are separately writing to the President requesting a congratulatory letter on the occasion of the Dedication of the American Merchant Mariners' Memorial, October 8, 1991 at Battery Park in the port of New York. I enclose a copy of the letter of request as well as some background material.

Due to unforeseen delays in originating our request to the President, I am now concerned whether special handling is needed in order to meet our printing deadline for the Dedication Program.

I would be grateful if you could assist in expediting any response from the President.

With every good wish and thanks for any assistance possible, I am

Sincerely,

Thomas A. King

RADM Thomas A. King, USMS (Ret)

TAK:dmcl

ENC:

AMERICAN MERCHANT MARINERS' MEMORIAL

EXECUTIVE COMMITTEE

N. Nick Cretan
John I. Dugan
Charles Dana Gibson
Rev. James R. Whittemore

RADM. Thomas A. King (ret.)
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Senator John Breaux, Senate Merchant Marine Sub-Committee
Dr. C.Y. Chen, Energy Transportation Co.
Ernest J. Corrado, American Institute of Merchant Shipping
N. Nick Cretan, Maritime Association of New York & New Jersey
William G. Croly, Kretzer Boatworks, Inc.
Daniel B. Curll, III, N.Y. Towboat & Harbor Carrier Association
Charles Cushing, C.R. Cushing & Co., Inc.
C.E. DeFries, National Marine Engineers Beneficial Association, Dist. #1
Vando Dell'Amico, United Seamen's Service
John I. Dugan, Dugan & Rosen
James J. Ean, Robert L. Hague Post
Conrad C. Everhard, American Hawaii Cruises
Robert S. Gates, Gates Construction Co.
Charles Dana Gibson, Author/Historian
Harrison Glennon, Sea Hawk
Jack Goldstein, O.M.I. Corp.
Stephen M. Grams, Manufacturers Hanover Trust Co.
Capt. Robert E. Hart, USN, (Ret.)
George Hearn, Maritime Association of New York & New Jersey
Edward J. Heine, Jr., Kirlin, Campbell & Keating
Ran Hettena, O.S.G., Bulk Ships, Inc.
Capt. Peter Johnson, Pacific Gulf Marine Co.
Hon. Walter B. Jones, House Committee on Merchant Marine & Fisheries
Jerry Joseph, Marine Engineers Beneficial Association, Dist. #2
RADM. Thomas A. King (Ret.), U.S. Merchant Marine Academy Foundation
Lane Kirkland, AFL-CIO
David H. Klinges, Bethlehem Steel Corp.
RADM. Paul Krinsky USMMA
A. Kurz, Keystone Shipping
Capt. Warren G. Leback
Ms. Lillian Liburdi, Port Authority N.Y., N.J.
Capt. Robert J. Lowen, Masters, Mates & Pilots
Brian McAllister, McAllister Bros., Inc.
Tex McCrary, Texcomm
Gregory McGinty, Turecamo Coastal & Harbor Towing Corp.
Raymond T. McKay, Marine Engineers Beneficial Association, Dist. #2
Robert F. McKeon, Maritime Administration
Alex J. Mandl, Sea-Land Service, Inc.
Marine Transport Lines
Thomas Moran, Moran Towing Company
Capt. Conrad P. Nilsen, Council of American Master Mariners
Richard V. Parks, Farrell Lines, Inc.
Capt. George C. Previll, Marine Society of the City of N.Y.
Hal Reinauer, Reinauer Transportation Company
Capt. Franklin K. Riley, American President Lines, Inc.
Michael Sacco, Seafarers International Union
Joan Samsen, JSA, American Merchant Mariners Memorial
Capt. Ed Sanchez, Propeller Club of U.S.
Hans K. Schaefer, Todd Shipyards Corp.
Fred Schamann, M.E.B.A./N.M.U. District #1
Bruce Seaton, American President Companies, Ltd.
Talmage Simpkins, United Seamen's Service
Spyros S. Skouras, Vessels Charters, Inc.
Capt. Adrian P. Spidle, Marine Consultant
Peter Stanford, National Maritime Historical Society
Ms. Carole Taylor, Wings Point Associates
Shannon J. Wall, M.E.B.A./NMU District #1
Rev. James R. Whittemore, Seamen's Church Institute of N.Y. & N.J.

AMERICAN MERCHANT MARINERS' MEMORIAL INC.

1 WORLD TRADE CENTER — SUITE 2611 — NEW YORK, NY 10048 — (212) 772-9363



September 24, 1991

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

Honorary Chairman

Hon. Walter B. Jones, Chairman,
House Committee on Merchant
Marine & Fisheries

Honorary Co-Chairmen

Senator John Breaux, Chairman
Senate Merchant Marine Sub-
Committee

Capt. Warren G. Leback
Maritime Administrator

CHAIRMAN

Lane Kirkland, President
AFL-CIO

Officers

President

RADM Thomas A. King

Vice President

Capt. Franklin K. Riley, Jr.,

Treasurer

Stephen M. Grams

Secretary & Executive Director

Joan Samsen

On October 8, 1991, an American Merchant Mariners' Memorial will be dedicated in the waters of New York Harbor off Battery Park. The bronze memorial depicts a lifeboat with four survivors of a World War II torpedoed American tanker. One of the monument's four figures will be partially submerged in water. His outstretched hand is inches away from his rescuer's reach while another shipmate shouts to their attacker for help. This memorial will serve as a dramatic reminder of the more than two centuries of patriotic service to our Nation by America's civilian seafarers. On behalf of the non-profit American Merchant Mariners' Memorial Corporation, I respectfully request a Presidential Message for inclusion in our Dedication Day Program.

In the Revolutionary War, merchant mariners fighting as Privateers wrought havoc on British shipping and struck a telling blow for freedom. In every subsequent major war our Nation fought - the Wars of 1812, World War I and II, Korean War, and Vietnam, and most recently against Iraq - our civilian seafarers sailed in harm's way. In World War II, when more than 700 U.S.-flag merchant ships were lost to enemy action, the death toll of our merchant marine proportionately exceeded every branch of our armed services except the U.S. Marine Corps.

Regrettably, when World War II was won, the United States Government ruled that the wartime service of U.S. merchant mariners was insufficient to obtain veteran's eligibility. This unwarranted decision was belatedly overturned in January 1988, too late to provide any of the post-war medical, financial, and educational benefits accorded to military personnel.

In memory of those merchant mariners who lost their lives in peaceful commerce and in wars against foreign foes, in defense of the freedoms this nation now enjoys.

Mr. President, this memorial will help remind present and future generations of the vital contributions that civilian seafarers have made to our Nation in both war and peace. We expect several thousand people will attend the dedication ceremony, many of whom will be World War II merchant seamen. We know that a message from you will be well-received, and hope you will respond favorably to our request.

Respectfully,

RADM Thomas A. King
President

THE WHITE HOUSE

10.12.91

Dear Lee -

Three cheers for you! Today's celebration of "Justice" Thomas would not have happened if not for your efforts.

Take pride!

Sincerely,
Andy

THE WHITE HOUSE
WASHINGTON

Lee S. Hilberman
OEOB 115

KRIS LARSEN, Ltd.

*I did not agree
to do anything on this!*
Andy

August 9, 1991

Mr. Andrew Card
c/o White House Office Building
Pennsylvania Ave.
Washington D.C.

Dear Mr. Card:

It was indeed a privilege for me to have the opportunity to talk with you a couple of weeks ago regarding Donny Saarela.

I wonder if you have been able to make the calls or had any success in discovering any further information regarding Donnie.

Please get back to me at your earliest convenience or please let me know the next time you are in the Boston area so we can get together and meet face to face.

I appreciate your friendship.

Sincerely,

Kris Larsen
Kris Larsen

KL/baw

THE WHITE HOUSE

8-1-91

Dear Richard -

It was a pleasure to meet
with you when you were in
Washington. I hope you will
keep in touch.

Sincerely,

Audrey Card

Audrey H. Card
THE WHITE HOUSE
WASHINGTON

Richard K. Leeje
1309 Leontine Street
New Orleans, Louisiana
70115

THE WHITE HOUSE
WASHINGTON

Date: August 2, 1991

TO: Lee Liberman

FROM: ANDY CARD

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
06. Vitae	Curriculum Vitae, Re: Richard Kibbe Leefe; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--L [2]

Date Closed:	3/28/2025	OA/ID Number:	04884-005
FOIA/SYS Case #:	2025-0373-S	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
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Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
 P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

THE WHITE HOUSE

July 22, 1991

Dear Mrs -

Thank you for your letter informing me that Judge Clarence Thomas has enrolled his son into Fork Union Military Academy. Judge Thomas has made a wise decision.

As you may know, my son will not be coming back to FUMA this Fall. He has been accepted into The Potomac School in McLean. It will be good to have Drew living at home.

Andrew A. Card
THE WHITE HOUSE
WASHINGTON



Mr. E. H. Lacy, Jr.
Director of Admissions
Fork Union Military Academy
P.O. Box 278
Fork Union, Virginia 23055

AC HAS SEEN
RECEIVED

JUL - 8 1991

Fork Union Military Academy

POST OFFICE BOX 278
Fork Union, Virginia 23055



OFFICE OF ADMISSIONS
AND PUBLIC RELATIONS

804-842-3212

3 July 1991

The Honorable Andrew H. Card, Sr.
Deputy Chief of Staff
The White House
Washington, D. C. 20500

Dear Andy:

I thought you might be interested to know that Judge Clarence Thomas has enrolled his son into Fork Union Military Academy to enter the postgraduate class in September. Judge Thomas was in my office earlier in the spring.

I hope everything is going well with all members of the Card family.

Sincerely yours,

E. H. Lacy, Jr.
Director of Admissions

EHL/js

Fork Union Military Academy is a great institution. Kathi and I fully appreciate what the FUMA environment did for our son.

Please know that I stand ready to assist you and others at FUMA now and in the future. Even without a son in the cadet corp, I feel part of the FUMA family.

Again, thank you. Please keep in touch.

Sincerely,

AC HAS SEEN
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Fork Union Military Academy

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Fork Union, Virginia 23055



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I hope everything is going well with all members of the Card family.

Sincerely yours,

E. H. Lacy, Jr.
Director of Admissions

EHL/js

Mary Jane,

Please check with Andy again to see if he still wants to talk to Mr. Larsen, then set up the phone call.

THANKS.

AHC - When
would you like
him to call you?
Jey

Document Originally
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Following Page

AHC to call

LW 6/24 noon

(P.L.)

Th. June 27

AC HAS SEEN

KRIS LARSEN, Ltd.

9:30

June 18, 1991

617/659-1601

home
after 6:00

508/746-7362

Rec'd
JUN 21 1991

Linda C. -
Pls. call and
arrange a
time for us
to talk (by
phone.)
Andy
6/21

Mr. Andrew Card
The White House Office Building
1600 Pennsylvania Avenue
Washington, D.C.

Dear Andy:

I appreciate the efforts you've extended on behalf of Jack Sullivan, Clerk of Plymouth District Court. He's received what appears to be definite support from the Weld/Cellucci Administration and feels that you are the impetus behind it.

I have another matter that I would like to talk to you about and would request that if should be planning to be in the Boston area in the next few weeks or sometime this summer, to let me know so that I may discuss it with you for ten minutes.

If it would be more convenient for you, maybe you could have your appointment secretary call me and arrange for a convenient time where I could call you in Washington to discuss the matter.

I appreciate your friendship and all the help that you have been to me and to my family.

Sincerely,

Kris Larsen
Kris Larsen

KL/sfa

Off Fri AM
Off Sat

I did this
7/25/91
AKA

LC:-
Do I
have to
answer this?
And

Document Originally
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Following Page

W. Pen Associates, Inc.

Rec'd
MAY 23 1991

Patrick
LOFTUS

P.O. Box 304
Boston, MA 02127
617-268-8817
617-269-6040
Fax 617-268-6720

AC HAS SEEN ~~Home~~

Dear Andy

I have tried to reach you, without
being a bother. Has my decision been
reached yet. Will you have them
try it as a pilot program.

Waiting for word
from you

Pat

Advertising - Research - Design - Educational - Public Relations - Information Booklets - Sales Promotion - Incentives
Drunk Driving Booklets - Child and Drug Abuse Booklets - Bookmark Specialist

W. Pen Associates, Inc.

P.O. Box 304
Boston, MA 02127
617-268-8817
617-269-6040
Fax 617-268-6720

August 27, 1990

Honorable Andrew Card
White House Assistant Chief-of-Staff
The White House
Washington, D. C. 20005

Dear Andy:

Enclosed please find information on Bookmarks which I feel would be an asset to both the social and political activities of President and Mrs. Bush. These Bookmarks can easily be interchanged to compliment both President and Mrs. Bush's itinerary where ever they visit in the world.

Sincerely,

Patrick J. Loftus

PJL/meg
Enclo:

Anything Can be Changed to your Satisfaction
THE WHITE HOUSE 9.8.90

Dear Patrick -

Thank you for your note and the bookmarks. What a great idea!

One thing, the Pennsylvania Avenue view of the White House does not include the Rose Garden.

Keep in touch. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

AC HAS SEEN

1.4

DATE: May 20, 1991

TO: Ron Kaufman

FROM: **ANDY CARD**

Should we suggest Ted to Dorrance?

yes

5-20-91

Ted -

Thank you for your latest.
I'll tweak the system.

Audrey

P.S. I got the well-deserved dig!


THE WHITE HOUSE
WASHINGTON

Ted Leach
P.O. Box 267
Hancock, N.H. 03449

bcc: Ron Kaufman

powdermill publishing company

AC HAS SEEN

Rec'd
MAY 20 1991

POWDERMILL POND

P.O. BOX 267

HANCOCK, N.H. 03449

(603) 525-4260

*To Rank.
Should we suggest
Ted to Dorrance?
Andy
5/20/91*

May 14. 1991

Mr. Andrew Card
The White House
Washington, D.C. 20500

Dear Andy:

You, personally, have been very accommodating through this seemingly endless stream of letters and I wanted to thank you for that.

I promise that this will be the last letter.

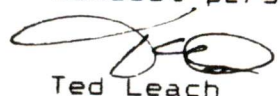
The Nantucket Newspaper, voted the top paper in the Commonwealth last month, will be sold effective June 1. I am then ready to jump into something new and exciting.

I still want to bring my weekly newspaper expertise and connections to the Bush Administration. I'm not looking for a huge salary, I am looking for an opportunity to develop something which has never been done and which, I am convinced, will reap great rewards for the President.

Development of this opinion-setting constituency is vital and, from what I observe, very much needed.

If budget is in the way here then let's talk, because money is not the object insofar as I am concerned, and thus it is something which we can deal with successfully.

Kindest personal regards,



Ted Leach

In "hard-to-get-to" Hancock

A-

He wrote on
back of your
note →

**Document Originally
Attached to
Following Page**

The Red-Shingled House (on the right)

Rec'd

MAY 28 1991

May 23, 1991

AC HAS SEEN

Dear Andy:

Tweek the hell out of that system.

Lest there be any confusion, I thought the whole flap about "Hard to get to" was about the dumbest thing I have heard of in a long time. Obviously people are looking for "anything" to bitch about and so they pounced on your statement. Your observation was right on the money.

Ted



THE WHITE HOUSE

5-20-91

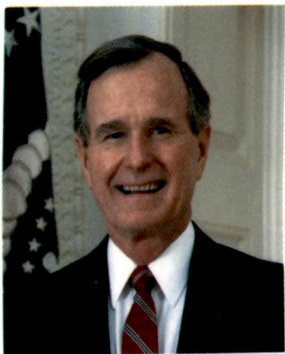
Ted -

Thank you for your latest.
I'll tweak the system.

Audie

P.S. I got the well-deserved dig'.

COMMEMORATIVE PRESIDENTIAL BOOKMARK



President George Bush

George Herbert Walker Bush was born in Milton, Massachusetts, on June 12, 1924. Graduating from Phillips Academy, Andover, MA, in June 1942, Mr. Bush enlisted in the U.S. Navy as a Seaman 2nd Class on his 18th birthday. Receiving his commission and his wings while still 18, Mr. Bush became the youngest pilot in the U.S. Navy at the time. Fighting in the Pacific Theater, he flew torpedo bombers off the *USS San Jacinto*; he was awarded the Distinguished Flying Cross and three Air Medals.

After graduating Phi Beta Kappa from Yale University with a degree in economics in 1948, Mr. Bush and his wife, the former Barbara Pierce, moved to Texas where he worked in the private sector, primarily in oil-related businesses. He was elected to the U.S. House in 1966 from Texas' 7th District. From 1971 to 1973, Mr. Bush served as the U.S. Ambassador to the United Nations. In 1976, Mr. Bush served as Director of the Central Intelligence Agency.

On January 20, 1981, Mr. Bush was sworn in as the 43rd Vice President of the United States.

Mr. Bush was sworn in as President of the United States on January 20, 1989.



AMERICA'S FIRST LADY



Barbara Bush, wife of President George Bush and the thirty-eighth First Lady, was born on June 8, 1925 and grew up in Rye, New York. She and George Bush were married on January 6, 1945. By virtue of her husband's lifelong dedication to public service, Mrs. Bush has set up and maintained twenty-nine homes for herself, her husband and their five children in over seventeen cities.

Mrs. Bush's dedication to public service has been no less spirited than her husband's, and over the years she has dedicated her time and energy to a wide variety of volunteer activities. As First Lady Mrs. Bush has chosen reading and the elimination of illiteracy as her areas of concentrated focus. She serves on the national board of Reading is Fundamental; she is a sponsor of Laubach Literacy International; she is Honorary Chairperson of the National Advisory Council of Literacy Volunteers of America; she is also a member of the Board of Directors of the Business Council for Effective Literacy.

Mrs. Bush is an exercise enthusiast and enjoys reading, needlepoint, and being with her family.

My White House Visit

