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THE PRESIDENT

December 6, 1991

Dear Elsie,

Your input counts, and I appreciate your faxed note about David Girard-diCarlo. Many thanks for weighing in.

Off now to California and Hawaii. Happy holidays!

Barbara sends love, too. In haste, your friend,

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Mrs. Elsie H. Hillman
Member, Chairman's Executive Council
Box 113, Suite 375
Westin William Penn Hotel
Pittsburgh, PA 15219

CC: IN & OUT

SAM SKINNER
CONNIE HORNER
ANDY CARD ✓
PATTY PRESOCK



Republican National Committee

Elsie H. Hillman (Mrs. Henry L.)
Member, Chairman's Executive Council
Member for Pennsylvania

Box 113, Suite 375
Westin William Penn Hotel
Pittsburgh, PA 15219
(412) 471-8312
FAX: (412) 471-3271

December 5, 1991
(via FAX)

President Bush
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Bush:

While you are considering the replacement in the Department of Transportation, perhaps you will review the attached credentials of Mr. David Girard-diCarlo. It would mean a great deal to Pennsylvania, and we need a post-Thornburgh campaign boost.

Most sincerely,

Elsie H. Hillman

EHH:lsk

Attachments

BIOGRAPHY ON DAVID F. GIRARD-diCARLO

David F. Girard-diCarlo, 48 years old, is Managing partner of the Philadelphia-based law firm, Blank, Rome, Comisky & McCauley. In addition to Philadelphia, Blank, Rome has offices in Cherry Hill, New Jersey; Media, Pennsylvania and West Palm Beach, Florida. Mr. Girard-diCarlo is the former Chairman of the Firm's Management Labor and Employment Law Department. He has been named as one of The Best Lawyers in America in the 1983, 1987 and 1989-90 Naifeh and Smith Books listing the outstanding corporate lawyers in America. He is listed in Who's Who in American Law, 4th Edition. He is a member of the American, Pennsylvania and Philadelphia Bar Associations and is admitted to practice before the Supreme Court of the United States. He served two three-year terms (1981-87) first as a Member and then as Chairman of a Hearing Committee of The Disciplinary Board of the Supreme Court of Pennsylvania. He is also a member of the American Law Institute.

Mr. Girard-diCarlo received his undergraduate education at St. Joseph's University where he graduated in the top 10% of his class. He obtained his legal education at Villanova University School of Law where he was Editor-in-Chief of the Villanova Law Review. He is a frequent lecturer and author on issues relating to labor and employment law as well as transportation law in the public and private sector. He has testified frequently before state and federal legislative and congressional committees on these subjects.

Mr. Girard-diCarlo was one of the original supporters of Richard L. Thornburgh in his initial campaign to be Governor of the Commonwealth of Pennsylvania and served on Mr. Thornburgh's Finance Committee. He hosted or co-hosted a number of successful fundraisers for candidate Thornburgh during the 1978 campaign. In addition, Mr. Girard-diCarlo participated in writing Mr. Thornburgh's transportation position papers for the 1978 campaign.

Upon Governor Thornburgh's election, Governor Thornburgh appointed Mr. Girard-diCarlo to the Board of the Southeastern Pennsylvania Transportation Authority (SEPTA), a post he held for almost four (4) years. Mr. Girard-diCarlo became Chairman of the SEPTA Board at the first meeting he attended as a Board member and was reelected three (3) additional times as Chairman. Mr. Girard-diCarlo also served as the Chairman of the Board of the American Public Transit Association (APTA) in 1982 and served as the nation's chief spokesman on behalf of the public transportation industry. In November, 1990, Mr. Girard-diCarlo was appointed by President George Bush to serve as a member of the Board of the National Railroad Passenger Corporation (AMTRAK).

BIOGRAPHY ON DAVID F. GIRARD-diCARLO

David F. Girard-diCarlo, 48 years old, is Managing partner of the Philadelphia-based law firm, Blank, Rome, Comisky & McCauley. In addition to Philadelphia, Blank, Rome has offices in Cherry Hill, New Jersey; Media, Pennsylvania and West Palm Beach, Florida. Mr. Girard-diCarlo is the former Chairman of the Firm's Management Labor and Employment Law Department. He has been named as one of The Best Lawyers in America in the 1983, 1987 and 1989-90 Naifeh and Smith Books listing the outstanding corporate lawyers in America. He is listed in Who's Who in American Law, 4th Edition. He is a member of the American, Pennsylvania and Philadelphia Bar Associations and is admitted to practice before the Supreme Court of the United States. He served two three-year terms (1981-87) first as a Member and then as Chairman of a Hearing Committee of The Disciplinary Board of the Supreme Court of Pennsylvania. He is also a member of the American Law Institute.

Mr. Girard-diCarlo was Pennsylvania Governor Richard L. Thornburgh's appointee to the Board of Directors of the Southeastern Pennsylvania Transportation Authority (SEPTA) from 1979-1982 and served as Chairman of the Board during those years. He was as well the Chairman of the Board of Directors of the American Public Transit Association in 1982 and served as the nation's chief spokesman on behalf of the public transportation industry. In November, 1990, Mr. Girard-diCarlo was appointed by President George Bush to serve as a member of the Board of the National Railroad Passenger Corporation (AMTRAK).

Mr. Girard-diCarlo received his undergraduate education at St. Joseph's University where he graduated in the top 10% of his class. He obtained his legal education at Villanova University School of Law where he was Editor-in-Chief of the Villanova Law Review. He is a frequent lecturer and author on issues relating to labor and employment law as well as transportation law in the public and private sector. He has testified frequently before state and federal legislative and congressional committees on these subjects.

Mr. Girard-diCarlo serves as a Trustee of Drexel University and Marcum Junior College. He is a Board Member of the Walnut Street Theatre in Philadelphia, the Philadelphia Academy of Music and Philadelphia Orchestra, and is a member of the Board of Directors of Continental Bank.

Mr. Girard-diCarlo served on the Finance Committee for Governor Thornburgh's reelection campaign in 1982.

In 1988, Mr. Girard-diCarlo, along with a small group of individuals, worked with Republican National Committeewoman, Elsie Hillman, in co-chairing, hosting, coordinating and raising money for the most successful fundraising event in the history of the City of Philadelphia for then Vice President George Bush's Presidential Campaign. Mr. Girard-diCarlo was, as well, a member of Vice President Bush's National Finance Committee.

Mr. Girard-diCarlo also has served, and continues to serve, on the Finance Committees for U.S. Senators Heinz and Specter. He has been Chairman and Co-Chairman of a number of fundraising functions for each Senator.

Mr. Girard-diCarlo has also served as a member of the Finance Committees for a number of Congressional, State and Local Republican Candidates.

Mr. Girard-diCarlo serves as a Trustee of Drexel University and Harcum Junior College. He is a Board Member of the Walnut Street Theatre in Philadelphia, the Philadelphia Academy of Music and Philadelphia Orchestra, and is a member of the Board of Directors of Continental Bank.

Mr. Girard-diCarlo and his wife, Constance, live in Villanova, Pennsylvania. Mrs. Girard-diCarlo is President of the Healthcare Nutrition Services Division (HNS) of ARA Services, Inc., the 18th largest privately-held company in the United States, which company is headquartered in Philadelphia, Pennsylvania.



214 Massachusetts Avenue, N.E.
Washington, D.C. 20002-4999

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DEC 23 1991

Edwin J. Feulner, Jr.
President

November 22, 1991

Sfc. E A. Whiting, Jr
1446 C St Se
Washington DC 20003-2363

Dear Sfc. Whiting:

I want to thank you for your support of The Heritage Foundation's U.S. Congress Assessment Project.

Your survey and contribution could not have come at a better time! Just as my letter was going out to Heritage members, the news broke that Members of Congress had written 8,331 bad checks in one year. That was soon followed by the discovery that Members had run up over \$300,000 in bad debts at Congress's subsidized restaurant, and the revelation that Members routinely had their parking tickets fixed.

Your survey will have a powerful impact, coming at a time when the American people are outraged beyond measure at Congress's conduct.

And your generous and timely \$25.00 contribution has enabled us to produce an Executive Memorandum that we rushed to press. It's entitled "'Rubbergate': Five Steps to Avoid a Whitewash," and I've enclosed a copy for you. I hope you'll show it to everyone you know who might be interested. Thanks again for your support.

Sincerely,

Edwin J. Feulner, Jr.
President

EJF:cew

P.S. You have played an important role in helping wake America up to Congress's outrages. Now The Heritage Foundation will continue to lead the way by pressing for an independent investigation of the "Rubbergate" scandal. We could not do all this without your help.

Edwin J. Feulner, Jr., President
Herbert B. Berkowitz, Vice President
Peter E. S. Pover, Vice President

Phillip N. Truluck, Executive Vice President
Charles L. Heatherly, Vice President
Terrence Scanlon, Vice President
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Executive Memorandum

The Heritage Foundation

RUSH!

214 Massachusetts Avenue, N.E. Washington, D.C. 20002-4999 (202) 546-4400

10/09/91 Number 310

"RUBBERGATE": FIVE STEPS TO AVOID A WHITEWASH

After two weeks of national outrage over the "Rubbergate" check-kiting scandal, the House of Representatives on October 3 adopted H. Res. 236, which closed the Congressmen's private bank and ordered an Ethics Committee investigation.¹ The delayed action and continuing denials of wrongdoing raise concerns of a whitewash. The challenge now for outraged citizens and concerned Congressmen is to demand that the Committee follow procedures that will result in a thorough and impartial investigation. If the Committee fails to hire an outside counsel, conduct public hearings, expedite proceedings and emphasize the seriousness of the allegations, it will be clear that a whitewash is in the works.

The check-kiting scandal came to light in a September 18 General Accounting Office (GAO) audit of the House of Representatives' private bank. The GAO report detailed widespread abuse: Members of Congress had written 8,331 bad checks in one year, an average of nearly twenty per Congressman; 134 House Members wrote 581 rubber checks for over \$1,000; and 24 Congressmen floated over \$1,000 in checks for six months in a row. In each case the taxpayer-financed bank covered the overdrafts without penalty.

The reaction of House leaders was all too typical. House Speaker Tom Foley acknowledged that the scandalous behavior "was a matter that had been raised before, and I thought had been corrected," but he denied that the bad checks were "any violation, as far as I can tell, of ethical standards." House leaders refused to reveal the names of offenders, claiming privacy, even though the bank's structure, taxpayer-financed salaries and location in the Capitol Building indisputably make it an official organization. Commentators linked the Congressmen's inability to manage their personal finances with the nation's budget deficit. Voters realized that if they had repeatedly written \$1,000 bad checks, or failed to report interest-free loans to the IRS, they'd be subject to arrest and prosecution.

The House Ethics Committee has been criticized for its handling of certain investigations, but others offer useful models for the bad check inquiry. If it wishes to pursue a serious investigation, the Committee will take these five steps, sanctioned by rules and previous practices:

Hiring an outside counsel. The outside counsel hired for the 1989 investigation of former Speaker Jim Wright was key to a vigorous inquiry. The involvement of an outside counsel in the Senate's "Keating Five" investigation has made it far more difficult to sweep that scandal under the rug. Without an outside counsel the investigation will be directed by Members who have shown reluctance to

¹ The Committee on Standards of Official Conduct is the formal name of the body referred to here as the "Ethics Committee".

subject their colleagues to serious scrutiny. Allegations involving such a large number of House Members cannot be pursued impartially without an independent investigator.

Recognizing the seriousness of the crimes. The Ethics Committee should issue a statement outlining violations being investigated. These could include fraud, tax evasion, violations of financial disclosure laws and of House Rule XLIII, which prohibits use of office for financial gain. As the investigation proceeds, the Committee should refer the most serious cases of abuse to the Internal Revenue Service and the Department of Justice for possible criminal action.

Conducting public proceedings. Under H. Res. 236, the Ethics Committee is to investigate practices at the House bank and then proceed against individual Members where warranted. If the Committee refuses to hold public hearings until after it takes up cases against individual Members, the public, and most Members of Congress, will be kept in the dark about the standards applied.

Setting a reasonable deadline. The investigation's first phase should be completed by year's end. The American public deserves answers well before the 1992 Congressional elections, and innocent Members deserve to be cleared of suspicion as soon as possible. The Committee should also order an expedited GAO audit for the sixteen months since June 1990, which are not covered in the latest report.

Expanding the scope of the investigation. H.Res. 236 explicitly excuses occasional violations, in spite of the fact that one disputed allegation involves a \$23,000 check. Crimes of that magnitude, even if committed only once, should be punished. Further, H.Res. 236 exempts violations committed before June 1988. While some limitation is reasonable, three years is too short. Government officials are now facing charges for actions related to Iran-Contra five years ago, and the Ethics Committee itself has investigated incidents even further in the past. The Committee has authority to conduct its own investigations, and it should use that power to fill these gaps in H.Res. 236.

One major issue remains outside the scope of the Ethics Committee: revealing the names of all Members who bounced checks at the House bank. Voters should be fully informed about their Representatives' actions. Taxpayers paid for the bank, and are entitled to know how it was used. Further, the House should publish the GAO audit. The report noted that as much as \$200,000 in bad checks were outstanding at any one time. Some Members question whether the small bank had balances sufficient to cover the overdrafts, or whether taxpayer funds may have been used.

While these recommendations would make a fair investigation possible, this latest scandal challenges the notion that a committee of House Members can impartially judge their peers.² Congress recognized a similar conflict in the Executive Branch when it established the Independent Counsel system, which has, however, been abused by overzealous prosecutors. The House should replace the Ethics Committee with a panel of retired federal judges to assure fair but aggressive ethics enforcement.

David M. Mason
Director
U.S. Congress Assessment Project

² In fact, the Chairman of the Ethics Committee, Rep. Louis Stokes (D-OH) found it necessary yesterday to recuse himself from this investigation.

Kenneth E. Heard, C.L.U.

53 Lindron Avenue
Smithtown, New York 11787
(516) 360-7709

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f.b.
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December ²/~~1~~, 1991

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DEC - 9 1991

Dear Mr. Card:

In this, my last correspondence, I would like to shift gears and address the current recession.

The Democrats feel this recession is their ace in the hole. I think they are wrong. I see the recession as an opportunity for the Administration to manage a domestic crisis as skillfully as it manages foreign policy.

If I may, I would like to make some suggestions that may prove helpful for the upcoming campaign.

- Both Republican and Democratic congressmen are recommending solutions without ever defining the problem. A doctor cannot give a prescription without first knowing the cause of the patient's illness.

I am no doctor but, in my opinion, the current recession is caused by three factors - the business cycle, an economy in transition and the Tax Reform Act of 1986.

The business cycle is simple enough to understand, but the American people should also understand that it is part of the price we pay for a free market economy. Any economic expansion on the scale of the past decade had to experience a slowdown sooner or later. It is a natural occurrence and no Administration - Democratic or Republican - could have prevented it from happening.

Kenneth E. Heard, C.L.U.

The other two factors, however, are things over which the Administration does have some control. Proper management of these factors can lessen both the length and severity of the recession.

"An economy in transition" refers to management decisions by many large corporations to get "leaner and meaner" in the global marketplace. This "lean and mean" consciousness has caused hundreds upon thousands of trained individuals - both white collar and blue collar alike - to scurry for new opportunities elsewhere.

If we accept the above premise, the next question is obvious- What is government's role, if any, during this period of economic transition?

Once again, an historical example comes to mind, this time outside the boundaries of the United States. During the latter part of the 19th century, Germany felt it had missed the Industrial Revolution and implemented the necessary incentives for rapid transition from agrarian to industrial society. In this rapid upheaval, many workers from older industries were displaced and the government undertook a national program to retrain a skilled and talented populace for the new economic reality.

Although this example doesn't exactly match the current situation, it is an excellent example of how a national government can dovetail with the free market system to ease the negative effects of an economic transition.

In the United States today, the Administration may consider either revising or expanding the function of the Small Business Administration. It can also expand federal educational loans to talented displaced workers - blue collar and white collar alike - who wish to retrain for a related or, totally unrelated field. The message here is simple - It's never too late to become what you could have been.

"The Tax Reform Act of 1986" is, in my opinion, a well intentioned piece of legislation. The road to this

Kenneth E. Heard, C.L.U.

recession, however, appears to have been paved with the best of intentions.

In my opinion, Congress - Democrats and Republicans alike - removed many economic incentives when this law was passed. For example, I.R.A.'s were called "tax breaks for the very rich" and their tax deductible status crippled. I strongly recommend that the I.R.A tax break be fully restored.

I also recommend that Congress promise to leave I.R.A.'s alone - forever. Congress' ongoing football game with all aspects of retirement legislation make it almost impossible for the average family to plan accordingly.

- Finally, I remember President Reagan being very upbeat during the first two years of his Administration, even though the unemployment rate was pushing 10%. This type of optimism - a "can do" attitude - is what the times demand.

Instead, as an ally, I must tell you that all I see is a somewhat gloomy White House. This is not the image that the times demand.

The Administration can either continue to maintain its gloomy view of the recession or see it instead as an opportunity to prepare both the American economy and the American people for better times ahead. Through over 200 years of depressions and recessions, this nation's track record has been excellent. There's no reason to quit now.

I realize I'm no campaign whiz, but I hope that the observations above, along with my two prior correspondence, prove somewhat helpful.

My best wishes for the holiday season.

Sincerely

Kenneth E. Heard

Kenneth E. Heard, C.L.U.

53 Lindron Avenue
Smithtown, New York 11787
(516) 360-7709

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DEC - 3 1991

November 29th, 1991

Dear Mr. Card:

Thank you for your kind response to my letter dated October 30th that was directed to Clayton Yeutter and shared by him with both Ronald Kaufman and yourself. *attached*

In the interest of brevity, there was one concern that I did not mention in that letter. I would like to express it now.

In my opinion, one other reason national attention has shifted almost exclusively to domestic policy is the Administration's declaration that we have arrived at "The New World Order", a post Cold War era.

Since Republicans are perceived as better managers of foreign policy, any declaration that the "new world order" has arrived diminishes the importance of foreign policy and enhances those topics that the Democrats feel are their strongest. I think the Democrats, as the opposition party, have properly seized the initiative as a result of this mistake.

In my opinion, it would be better to note that we are in an "Era of Transition" to a new world order, and that proper management of this transition would determine the related matters of peace and prosperity for the next century. This concept could be used to define not only the goal of foreign policy over the past three years, but its goal for the next five years and beyond.

An historical comparison comes to mind - President Truman's management of foreign policy at the end of the Second World War. His decision to aid all Western European nations

Kenneth E. Heard, C.L.U.

ravaged by war - including two former belligerents - not only won the peace in Europe but, in my opinion, helped set the stage for the decline and fall of Communism in Eastern Europe.

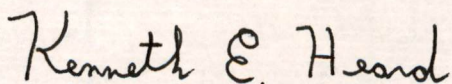
President Truman managed this period of transition with a skill and wisdom lacking in world leaders at the end of the First World War. His foreign policy initiatives helped develop the postwar industrial democracies and created both markets and opportunities for American industry.

Proper management of this new Era of Transition will determine whether we truly arrive at a New World Order or slip into Cold War II.

The Democrats have no one with the foreign policy skills of President Bush and his team. I think it is important to highlight the continued importance of foreign policy and its relation to peace, prosperity and economic growth both here and abroad.

Once again, my best wishes for the upcoming campaign. As noted before, you already have my vote.

Sincerely

A handwritten signature in cursive script that reads "Kenneth E. Heard". The signature is written in dark ink and is positioned below the word "Sincerely".

Kenneth E. Heard

THE WHITE HOUSE

11-23-91

Dear Mr. Heard -

Your letter of October 30th to Clayton Yeutter was shared with me. You make very valid points. I assure you that the President is and will continue to call attention to the linkage of foreign and domestic affairs especially with regard to the economy.

Please keep in touch. Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Kenneth F. Heard, C.L.U.
53 Lindron Avenue
Smithtown, New York.

11787

THE WHITE HOUSE
WASHINGTON

Date:

AC HAS SEEN
Nov. 21

TO:

Andy Card

FROM:

RONALD C. KAUFMAN
Deputy Assistant to the President
for Political Affairs
Room 130, OEOB, x2135

FYI

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THE WHITE HOUSE
WASHINGTON

November 20, 1991

Dear Mr. ^{KEN}Heard:

Clayton Yeutter was kind enough to share with me your recent letter to him. Many letters cross my desk but few catch my eye the way that your letter did. It was extremely well thought out and quite sensible. I have taken the liberty to share it with a number of folks around the White House.

Thank you for your thoughts.

Sincerely,



Ronald C. Kaufman
Deputy Assistant to the President
for Political Affairs

Kenneth E. Heard
53 Lindron Avenue
Smithtown, N.Y. 11787

From the Desk of
CLAYTON YEUTTER
Chairman
Republican National Committee

Nov. 12, 1991

To Ron K.

Ron, every now and then we get a sensible letter!
This is one, and I thought you might want to circulate it
a bit to boost morale among some of the White House folks.

A handwritten signature in dark ink, appearing to be 'CY', enclosed within a large, loopy oval stroke.

Kenneth E. Heard, C.L.U.

53 Lindron Avenue
Smithtown, New York 11787
(516) 360-7709

NOV 5 1991

Rep: Comm
Syl: Yeutter

October 30, 1991

Dear Mr. Yeutter:

I do not normally solicit advice to people outside my profession. However, because I feel the 1992 Presidential election is so important, I respectfully submit the following observations:

- Over the past several weeks, national attention has been diverted from management of foreign affairs to management of the national economy. In my opinion, the Democrats have successfully divorced these two fields.

In my opinion, the Republican Party should note that management of foreign policy and management of domestic affairs are not mutually exclusive - that is, they are not separate events, but rather part of the whole.

Some examples may prove helpful. Swift and effective execution of the Persian Gulf War kept control of Kuwait's oil reserves out of the hands of a belligerent nation. Had foreign policy not been managed properly, Iraq would have had control of foreign oil prices with the capacity to damage our national economy at will.

Recently signed trade agreements with Canada and Mexico are other examples of proper management of foreign policy that have a direct, positive impact on our national economy. Free trade means free flow of goods and services, increased production for all of North America and lower prices for consumers.

The Republican Party, in my opinion, has failed to establish this critical link between proper management of foreign

Kenneth E. Heard, C.L.U.

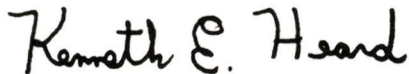
policy and proper management of the national economy. I think it might be a good idea to establish this linkage.

- My second observation relates to the relative ease with which the Republican administration manages foreign policy. President Bush does such a good job that he makes it look easy.

In my opinion, because it looks so easy, many voters discount its importance. I think it might be a good idea to highlight how critical the past three years have been and how the President's skill in this area is a unique talent not shared by any of his potential Democratic opponents.

I realize that you probably get advice all day long and may have already noted the above. If you have, then my best wishes on the upcoming campaign. You already have my vote.

Sincerely

A handwritten signature in cursive script that reads "Kenneth E. Heard".

Kenneth E. Heard

THE WHITE HOUSE

WASHINGTON

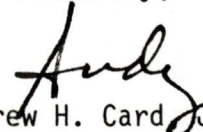
December 12, 1991

Dear Rick:

The chocolate is great! Thanks very much for remembering us.

I hope you have a wonderful holiday season. Please keep in touch.

Sincerely,

A handwritten signature in dark ink, appearing to read "Andy", written over the printed name.

Andrew H. Card Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Richard F. Hohlt
209 Princess Street
Alexandria, Virginia 22314

THE WHITE HOUSE
WASHINGTON

Mr. Richard F. Holhlt
209 Princess Street
Alexandria, Virginia 22314



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November 7, 1991

Dear Andrew,

NOV 18 1991

I Am writing to you today to request An Autographed Picture of our 41st President of The United States, The Honorable George Herbert Walker Bush. Andrew, As you have stated in the past to 'feel free to write or call if I needed anything', That is why I am writing to you today. The person I'm requesting the picture for is:

JUSTIN MARGADONNA
80 CONCORD ROAD
MILBORD MA, 01752

✓ sent
12/10

11 18
requested

he is one of my best friends here at Curry College and it would mean a lot to him. I also would like to see if he can receive it before his birthday on November 21. Andrew As you already know I'm awaiting the word from our President to start to campaign for The BUSH - QUAYLE ticket in '92. Once Again, many thanks for this request

Warm Regards

Mark Harmon
(Revere)

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NOV 18 1991

THE WHITE HOUSE

12-2-91

Dear French -

You have been doing a terrific job for the President. I especially appreciate the way you managed and coordinated EPC activities during Ede's sabbatical.

We are fortunate to have you on the team.

Sincerely,
Andy

THE WHITE HOUSE
WASHINGTON

French Hill

OEOR 228

THE WHITE HOUSE

11-29-91

Dear Elizabeth -

It was great to get your FAXed copy of the Center for Responsive Politics letter to the President. (You triggered a flood of memories.)

As you may know, Scott Thomas and Trevor Potter were nominated to the FEC on 11/21. Thomas had been pushed hard on us by Senator Mitchell.

I would love to see you and Jay.
Keep in touch.

Sincerely,

Andy Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Elizabeth Hedlund
% Center for Responsive Politics
1320 14th Street, N.W.
Washington, D.C.
20036



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FAX Cover Sheet

Date: OCT. 31, 1991To: ANDREW CARD, THE WHITE HOUSE

Company: _____

Fax Number: 456-2397From: ELIZABETH FAY HEDLUND

Fax Number: 202-857-7809

No. of Pages (including cover sheet): 3Comments: Andy -

I'm sending this copy just
for your information. Hope all
is well with you. Jay and I think
of you often.

-Elizabeth



October 31, 1991

President George Bush
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear President Bush:

One of the important reforms of our last campaign finance reform era was the creation of an independent regulatory commission to enforce federal election law—the Federal Election Commission (FEC). It was hoped that an independent commission would bring a strong measure of non-partisanship and devotion to the public interest in the enforcement of federal election law and to the oversight of public monies used in the presidential campaigns. Since its inception by a reluctant Congress, the FEC's effectiveness has suffered from many problems, but particularly the quality and dedication of the Commissioners themselves.

Currently, there are two sitting Commissioners whose terms have expired. By appointing two civic-minded Commissioners, rather than individuals who are politically partisan defenders of incumbents and the parties, you can demonstrate your commitment to reining in the rampant abuse of today's campaign finance system and to establishing a measure of trust in the American public with regard to the administration of public funds for the 1992 presidential elections.

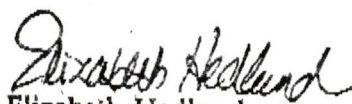
Despite the fact that the 1992 elections are now only one year away, these two appointments have been allowed to languish because of partisan bickering. For too long, Congress and the Executive have viewed these appointments as opportunities to place as Commissioners highly partisan individuals, seemingly more interested in creating opportunities for candidates to evade the laws and to protect their parties from FEC rules and regulations than in protecting the public interest. Given the inherent structural weaknesses of the FEC and the importance of its role in the disbursement of federal campaign funds, it is particularly important that these positions be filled with high caliber appointments. Such action is needed now.

We urge you to change the sorry history of appointments to the Federal Election Commission and to appoint Commissioners who will dedicate themselves to enforcing the law fairly and in the interests of all Americans. The importance of this cannot be overstated. Confidence in the representativeness of our political system is at an all time low and the FEC's failure to aggressively enforce the law is a major contributing factor to the public's cynicism. By appointing individuals who will aggressively and effectively enforce the campaign finance law, you can demonstrate your commitment to elections in which candidates, PACs, and political parties act fairly and in accordance with the law.

In January 1992, the Treasury Department will begin disbursing \$128.6 million in matching funds to qualified presidential candidates, funds already collected from American taxpayers through the voluntary check-off. Over \$21 million has already been disbursed for the Republican and Democratic conventions. It is estimated by the FEC that \$153.6 million will be paid out during the 1992 campaign. As a recipient of those public funds (the FEC estimates that on January 1, 1992, your re-election campaign fund will qualify for \$11 million in matching funds), you surely understand the need to assure public accountability on their use.

We recognize the role Congressional leaders have played in the selection process and are therefore sending similar letters to House Speaker Thomas Foley, House Minority Leader Bob Michel, Senate Majority Leader George Mitchell, and Senate Minority Leader Robert Dole. We are calling upon both branches of government to act in the public's interest, to demonstrate a commitment to the safeguarding of the expenditure of the public's money and to see that our campaign finance laws are enforced in the public's—not the politicians'—interest.

Sincerely,



Elizabeth Hedlund
FEC Watch, Project Director



Ellen S. Miller
Executive Director
Center for Responsive Politics

THE WHITE HOUSE November 29, 1991

Dear Rick -

Thank you for sending me a copy of your November 16th letter to Leon Lombardi. The recent Bay State GOP leadership conference must have been productive. I've heard from many that it was a success. I wish my schedule had allowed for me to attend.

Cong. Gingrich has done a first-rate job with GOPAC. The benefit should be realized at the ballot box.

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Richard F. Herbold
152 Main Street
Hingham, MA 02043

The MWRA Boston Harbor Cleanup
Project would be well served to heed some
of your suggestions.

Keep in touch.

Sincerely,

Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Richard F. Herbold
152 Main Street
Hingham, MA 02043

Richard F. Herbold
152 Main Street
Hingham, MA 02043

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NOV 25 1991

16 NOV 1991

Leon Lombardi
Massachusetts Republican Party
114 State Street
Boston, MA 02109

re: Leadership Conference, GOPAC, Boston Harbor Cleanup Project

Dear Leon,

'Just a short note to let you know that I and several of my colleagues, enjoyed the 'Leadership Conference'; felt it was extremely well done; liked the GOPAC seminar; and have an idea, concerning the Boston Harbor Cleanup Project (BHP) and the GOPAC methodology.

Basically, I put most party activists into three mental boxes ... 1. those who enjoy the action, like the parties & excitement, and create a social life based on party activities and people; 2. those who derive a living - directly or indirectly - from party association; and 3. those who truly feel that 'Government' can make things better for the World in general (Note ... of course, there can be a blending of all three boxes with weights assigned per personal preferences). I place myself in box 3 and have spent the last 20+ years building my box 3 skills & talents (example: Hingham Finance Committee work, Chairman of Hingham FINCOM / Budget Director, MPA degree from Harvard, Engineering degree from Brown and several years of public service on State and Local levels).

Most of the time, I attend conferences, seminars and conventions; have a fairly good time; collect a lot of data and paper; throw most of the data and paper away; and - in general - forget about the event in a week or so. This weekend Leadership Conference was different; I feel that, locally, the party has finally "got it right"! The GOPAC seminar and the Newt Gingrich tape ("Doing the Hard Work of Freedom") were the 'icing on the cake'. The party has come a long way since the Worcester convention with Greg Hyatt et al ... a convention that I attended, and left with a deep feeling of shame.

Again, congratulations on a truly fine weekend.

Now for the Boston Harbor Cleanup Project (BHP) idea.

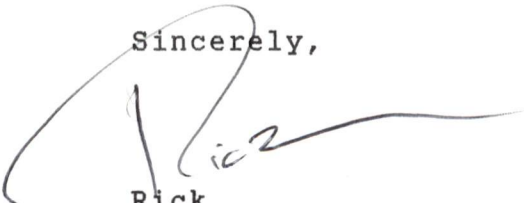
The BHP is well underway with a final budget of \$6 Billion+ , an 11+ year time frame, jobs for thousands (engineers, architects, construction trades, clerks, boat builders, truckers, computer programmers, etc., etc. ... you name the profession, and the project needs that skill), and a "vision" that fits nicely into the GOPAC - Gingrich Tape methodology. BHP is managed out of a small 'Program Management' division within the Massachusetts Water Resources Authority (MWRA) ... a division that outsources and privatizes just about every possible activity. The project is going well, BUT ... something is missing! The missing part could be the culture of the total MWRA? ... perhaps a change in the overall leadership style is needed? ... perhaps added Federal and State funding is needed? ... perhaps a GOPAC - Gingrich Tape leadership / management methodology is needed? ... perhaps leadership with strong ties to the Weld Administration? ... strong ties to the Bush Administration?

Whatever the problem or the missing element, time for change is at hand. The Executive Director of the MWRA has resigned and will be leaving in February of 1992. My colleagues and I feel that the State Committee should take a look at the BHP, the MWRA, the vision, the mission, and the end goals. Our 'gut feeling' is that a "GOPAC - Gingrich Tape" leadership & management methodology just might increase the 'net present value' (NPV) (please excuse the economist lingo here) for Metro - Boston, New England, the ratepayers, the Country, and, perhaps, even the planet in general!

The bottom line ...

- o Excellent weekend ... makes the writer proud.
- o Take a look at the Harbor Cleanup Project / MWRA ... could be an opportunity to make things better ... increase the NPV for all stakeholders.

Sincerely,



Rick
617-749-2353 h.
617-241-6210 w.

c.c. file, Newt Gingrich, Bill Weld, Paul Cellucci, Peter Foreman, Andrew Card, Beth Lindstrom, Ron Kaufman, Thomas Morgan, Jill Herndon

THE WHITE HOUSE November 17, 1991

Dear Mr. Haberman -

Thank you for your note calling my attention to earlier correspondence from Eastern Yacht Sales President Jon Rotenberg to the President, Treasury Secretary and Treasury Under Secretary. I will make sure the letters are reviewed.

Your interest is appreciated. Please keep in touch.

Sincerely,
Andy Card

Andrew Card
THE WHITE HOUSE
WASHINGTON

Mr. Arthur Haberman
Eastern Yacht Sales, Inc.
One Lagoon Road
Portsmouth, RI 02871

THE WHITE HOUSE
WASHINGTON

DATE: Nov. 18, 1991

TO: Claire Sechlar

FROM: LINDA CASEY
x2533

Claire, per Andy's notes, please pass
along to appropriate officials at Treasury
for proper handling.

 Eastern Yacht Sales, Inc.

Beneteau • Boston Whaler • Catalina • Freedom • J. Boats • Sabre • Sabreline • Tollycraft

AC HAS SEEN

refer to
Sec. Brady, etc.
HHC
11/17

RECEIVED

NOV 12 1991

The Honorable Andrew H. Card
Deputy Chief of Staff
The White House
Washington, D.C. 20500

November 6, 1991

Dear Mr. Card:

Enclosed are copies of letters that have been sent to President George Bush, Secretary of the Treasury Nicholas Brady and Under Secretary for the Office of Finance at the Treasury, Robert Glauber. I have forwarded these to you at the request of Jon Rotenberg, who is the president of Eastern Yacht Sales.

Please, if you can be of any assistance in this matter, it would be greatly appreciated.

Sincerely,



Arthur Haberman



Eastern Yacht Sales, Inc.

Beneteau • Boston Whaler • Catalina • Freedom • J. Boats • Sabre • Sabreline • Tollycraft

October 30, 1990

Mr. George H. W. Bush
President, The United States of America
1600 Pennsylvania Avenue
Washington, D.C.

Dear Mr. President:

This letter is an appeal to you for assistance. I operate a chain of boat dealerships that continue to be plagued not only by a depressed economy and unfavorable tax legislation, but also by an adverse banking environment.

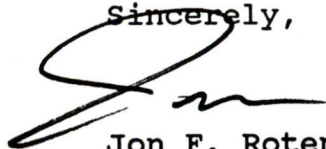
This is my third in a series of letters, the first two of which have yet to generate any response. Its been over seven months since my letter to the Secretary of the Treasury, Nicholas Brady, and over ten months since my letter to his Under Secretary, Robert Glauber. I have attached copies of these letters for your review.

Dropping the fed rate by 2% is worthless. The obstacle to borrowing is not demand, but rather supply. Regulators have stipulated heavy loan loss reserves against loans to the boating industry, effectively squashing the banks ability (and desire) to lend to this sector. The rate is unimportant, if the bank refuses to lend.

To save the boating industry in the United States, a source of capital must be made available. Incentive needs to be given to the banking community to lend to this sector. If federal loan guarantees were available, that would create the credit supply the boating business needs, and contribute to the revival of a truly domestic industry.

I look forward to any input you may have, and hope that my particular situation will help you to understand the crisis that the boating community as a whole faces.

Sincerely,



Jon F. Rotenberg
President

Please Help! -

March 8, 1991

Mr. Nicholas Brady
Secretary of the Treasury
Department of the Treasury
Washington, D.C.

Dear Mr. Brady:

As the credit crunch continues, our boat dealerships get closer and closer to failure. We continue to have no bank willing to lend to us, and without a source of funds, we may not be able to ride out this economic downturn. I have not yet had a response from my letter dated December 12, 1990 to Robert Glauber, Under Secretary for the Office of Finance, and time is of the essence. I have attached a copy of that letter for your review. I ask you to help us find a source of capital.

The boating business, like many others, is very cyclical. Currently, the combination of unavailable credit, the economy, recent tax legislation and the Gulf war have contributed to making this an extremely difficult period. Every day, businesses in all aspects of this industry are filing for bankruptcy. To stem this tide, we need immediate action. The timely end of the war should help, however to ride out the economy, credit must be made available.

Our impression is that banks have redlined the boating industry, and are simply not considering lending to this sector. Banks have an affinity not to lend to sectors that they know the regulators will scrutinize and for which high loan loss reserves will be required. Minimizing the reserves required for the boating sector would loosen the credit to a large extent, and contribute to saving an important segment of a domestic industry.

A more active approach to solving the credit crisis in the boating industry could involve mandating a percentage of a bank's portfolio to this sector. Similar to assigned risk pools for insurance, this would insure that credit would be available for particular business sectors.

Banks have an attraction to the cream of the crop in lending. Industry norms must be coerced, such as with

Mr. Nicholas Brady
March 8, 1991
Page Two

minority lending, to avoid the type of situation that we are currently facing.

We would greatly appreciate any suggestions you may have, either with respect to our current situation with the Bank of New England, as detailed in the attached letter to Mr. Glauber, or with respect to our industry as a whole.

Thank you for your consideration.

Sincerely,

Jon F. Rotenberg
President



Eastern Yacht Sales, Inc.

Beneteau • Boston Whaler • Catalina • Freedom • J. Boats • Sabre • Sabreline • Tollycraft

December 12, 1990

Mr. Robert R. Glauber
Under Secretary for the Office of Finance
Department of the Treasury
Washington, D.C.

Dear Mr. Glauber:

The credit crunch has placed our business in a precarious situation. We have boat dealerships in Massachusetts, Rhode Island and Florida. As with other boat dealers, we rely on asset-based lending to finance our inventory. Floorplan is rapidly becoming unavailable.

Our Rhode Island dealership is in the most vulnerable position. Connecticut Bank & Trust (CBT), owned by Bank of New England has been floorplanning our inventory, but over the past year, has been forcing us to pay down our line. Currently, we have a demand letter for full payment by December 31, 1990. We have been told that "the decision came down from above" that CBT and (BNE) no longer wish to floorplan boats (as well as cars). This was not done on a case by case basis, but rather as a business sector.

In an attempt to replace CBT, we have approached numerous other banks and made presentations. These banks include but are not limited to Fleet, Hospital Trust, Citizens Bank, Bank of Newport, Maryland National, Deutsche Bank and Shawmut. More than once we have been informed that "a policy decision has been made not to floorplan boats".

Recently, I founded an organization called the International Sailboat Dealers Association (ISDA). Over 75 people attended the first meeting, with over 45 dealerships represented, from all over the country. We heard similar stories from numerous other dealers, leading us to believe that this is more than a regional problem. As further proof, Barnett Bank, which finances our Florida inventory has also requested that we pay down our line so that they can exit floorplan lending.

Have boat dealerships been redlined? For every bank to have the same non-negotiable stance, could this be coming from the federal regulators? Our confusion stems from the very nature of asset based lending. The banks have the inventory as the first level

Mr. Robert R. Glauber
December 12, 1990
Page Two

of recourse if collection becomes necessary. In our case, we have offered personal guarantees which are backed by other substantial holdings, but to no avail. There is very little risk associated with our loans, but yet we are unable to find a bank willing to floorplan boats. To stay in business, and continue employing in excess of 40 people, we need floorplan. What are we expected to do?

Dealers are an integral part of the distribution channel. The implication is that if we are unable to survive, it will impact boat manufacturers, marinas, independent contractors and assorted craftsmen. We are committed to this business, and do not like our options as they currently appear.

Your opinion and advice would be greatly appreciated. Thank you for your time and consideration.

Sincerely,

Jon F. Rotenberg
President

THE WHITE HOUSE

11-11-91

Dear Rod -

Thank you for the letter you handed me when I was last in Massachusetts. I have asked the appropriate people here to see what prompt action can be taken to mitigate the specific problem you cite.

Again, keep in touch.

Sincerely, Andy Card

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Rodney D. Henriksen
643 Hancock Street
Abington, Massachusetts
02351

THE WHITE HOUSE
WASHINGTON

DATE: November 13, 1991

TO: Bill Sittmann, NSC
Sally Kelley, Agency Liaison

FROM: **ANDY CARD**

For appropriate action. Thank you.

AC HAS SEEN

Rodney D. Henrikson
643 Hancock Street
Abington, Massachusetts 02351

October 28, 1991

Dear Andy,

When I last spoke with you at Representative Mike Sullivan's event about the Good Samaritan Hospital project in the Dominican Republic you sent me a note to "keep in touch".

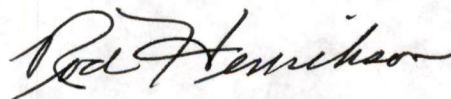
I need help. In January, 1990, we sent a 1979 Ford dump truck to La Romana, Dominican Republic, to be used in the construction of the hospital. The truck is still sitting in Customs. The customs' officials want approximately \$9,000 U.S. value to release this truck.

When I was in the Dominican Republic in June, 1991, I met with Noé Sterling Vásquez, Secretary to President Joaquin Balaguer. Mr. Vásquez told me he would present it to the President to sign a release so we could use this truck in the Hospital project. To date nothing has been done.

The Haitian missionary, Rev. Jean Luc Phanord, in La Romana, Dominican Republic, believes the only way to have this truck released is for an influential person to talk to President Balaguer direct.

Will you help us?

Sincerely yours,



Rodney D. Henrikson

*Pls. forward to
NSC and Customs
for appropriate
action.
Andy
11/11*

C. A. HOWLETT

AC HAS SEEN

June 21, 1991

RECEIVED

JUN 26 1991

Mr. Andrew Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D. C. 20500

Dear Mr. Card: *Andy*

It was great to see you again last week. As I said then, the President and all of you are doing an outstanding job! I am really proud to have been associated with the President and those of you who make him so successful.

As we discussed, I am enclosing a copy of my resume. As you know, this resume is oriented towards the private sector and does not totally reflect my political activities. Of course, I can detail those to you if needed. Suffice it to say, I am confident that my political support would be broad-based, including Arizona's national committeemen, congressional delegations and others.

Hope the information is what you need. Of course, I will provide any additional you may need. Thanks for keeping me in mind.

Once again, thanks for taking the time to visit with me. Keep up the great work!

Sincerely,

CAH

CAH/jgn

Enclosure

C. A. HOWLETT
5136 N. 31st Place, Unit 647
Phoenix, AZ 85016

Home: (602) 224-0227
Office: (602) 236-3323
Fax: (602) 236-2414

CAREER SUMMARY

Senior executive with a professional focus on marketing, customer services and relations, economic development, public/government affairs, communications and real estate development with the Salt River Project. SRP is an Arizona water and power company with 530,000 customers and \$1.2 billion in annual revenues.

Senior executive responsible for public policy development, communications, and management as a senior White House staff member and as Executive Assistant and Chief of Staff to the Mayor of Phoenix, Arizona. Demonstrated executive leadership in:

- . Marketing/Advertising
- . Strategic and Operational Planning
- . Communications/Public Relations
- . Administrative/Financial Management
- . Public/Government Affairs Management
- . Customer/Constituent Relations
- . Economic Development
- . Real Estate Development

PROFESSIONAL BACKGROUND

Associate General Manager for Customer Services and Marketing

1985-1991

Responsible for six departments (Market Planning and Product Development, Field Marketing Services, Business and Industrial Development, Customer Services, Management/Technical Services and the Papago Park Center Development Project), and 577 employees with an operating budget of \$28 million.

Major Accomplishments

- ▶ Developed new products/services which resulted in \$231.7 million of net present value to SRP.
- ▶ Created Climate Crafted Home Program, an energy efficient residential construction program which captured 50% of total electric market in first year, and generated and maintained brand awareness of 60% and positive purchase interest of 75%.
- ▶ Created "Electric Savings Time", a residential time-of-use electric rate which increased penetration of customer base from zero to nine percent, resulting in \$49 million net present value earnings to SRP.
- ▶ Increased total electric market share from 92% to 96%.
- ▶ Reduced cost per customer operating expense from \$3.19/customer to \$2.44/customer and number of employees/thousand customers from 1.14 to .90 while maintaining or increasing customer satisfaction.

C. A. HOWLETT

Page 2

- ▶ Masterplanned 530 acre \$2.5 billion project through planning and zoning process, resulting in nine million square feet of mixed-use development and \$250 million in net present value to SRP.
- ▶ Directed SRP's economic development program which resulted in 29 company relocations/expansions producing requirements for six million square feet of space, employment for 9,600+ workers and 50 megawatts of electrical demand.

Special Assistant to the President of the United States

1983-1985

Responsible for Presidential and White House liaison with all local government and elected officials. Responsibilities included Presidential policy formulation, communications and support development, legislation support development, liaison with departments and agencies, Presidential speech writing assistance and White House public relations.

Major Accomplishments

- ▶ Built support for the New Federalism Initiative which realigned many major responsibilities among federal, state and local government.
- ▶ Created support for local government anti-trust exemptions in regulating taxi cabs within their jurisdiction.
- ▶ Generated local elected official support to sustain President's Defense Department budget requests.
- ▶ Maintained General Revenue Sharing Program for local government grant-in-aid program through 1985-86 fiscal year.
- ▶ Created support for the President's policies and programs with all local elected officials.
- ▶ Advised President and Senior Staff of political and policy positions of elected officials.
- ▶ Assisted in Presidential speech development.

Executive Assistant and Chief of Staff to Mayor of Phoenix, Arizona

1973-1982

Responsible for all mayoral public policy initiative development and implementation, press relations, legislative program, constituent relations zoning, economic development and political consultation.

Major Accomplishments

- ▶ Successfully re-elected mayor three times.
- ▶ Managed successful bond program campaigns totaling over \$500 million in improvements.

- ▶ Directed Mayor's legislative program and negotiations.
- ▶ Negotiated all zoning cases for mayor.
- ▶ Drafted, negotiated, lobbied successful gas tax legislation which permitted city financing and construction of Squaw Peak freeway.
- ▶ Provided press relations role for Mayor which resulted in approval ratings which never fell below 60% in eight years.
- ▶ Served as mayor's representative in labor negotiations.
- ▶ Represented mayor in congressional hearings and negotiations.

RELATED EXPERIENCE

Chairman of the Board, Phoenix Chamber of Commerce
Chairman of the Board, Greater Phoenix Convention & Visitors Bureau
Chairman, Fiesta Bowl Committee
Chairman, Maricopa County Citizens Bond Committee
Chairman, VotePAC (Political Action Committee for State of Arizona, Phoenix and Tucson Chambers)
Co-Chairman, Phoenix '93 Inc. (Phoenix Superbowl Presentation Committee)
Co-Chairman, Mayor's Committee on Fiscal Reform
Co-Chairman, Bush for President, Arizona Fundraiser
Member, Public Affairs Committee, U. S. Chamber of Commerce
Member, Political Action Committee, U. S. Chamber of Commerce
Member, President Bush Personnel Recruitment & Selection Committee
Member, Board of Directors, Fiesta Bowl
Member, Governor Fife Symington's Finance Committee
Numerous congressional and local elected official campaign committees including Senator McCain and
Congressmen Kyl, Rhodes, Kolbe and Stump

EDUCATION

University of Colorado
B.A. Political Science/Economics
M.A. Public/Business Administration

THE WHITE HOUSE
WASHINGTON

The Honorable
Iris Holland

sent to Ron Kaufman 10/8/91

October 8, 1991

THE WHITE HOUSE

Dear Iris -

Many of your friends are gathering on October 15th to honor you. Count me as a true friend; but one who, because of scheduling problems, will not be able to attend your testimonial.

During our many years together in the Massachusetts House, you taught me much about constituent service, reflective representation and leadership. I value

your compassion and understanding.
You have had a political career that
stands as an example of excellence.
The "thank you" you hear comes
from all whose lives you have touched.

My thoughts and prayers are
with you.

Sincerely,

Andy Card

THE WHITE HOUSE
WASHINGTON

AC HAS SEEN

October 1, 1991

Done
10/8/91

MEMORANDUM FOR: ANDY CARD

FROM: Ronald C. Kaufman
Deputy Assistant to the President
for Political Affairs

SUBJECT: IRIS HOLLAND

On Tuesday evening, October 15th, 1991, there will be a testimonial dinner for Iris. I have requested POTUS letter as well as one from the VP and I will be sending one as well. If you would like to do a letter, her address is:

38 Hazelwood Avenue
Longmeadow, MA 01106

Meghan will be sending all the letters to one individual up there if you want to get it over to her.

Salute to Iris

Program Chairman, Representative Athan (Soco) Catjakis
127 Melha Drive
Springfield, MA 01104

AC HAS SEEN

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SEP 17 1991

September 9, 1991

Honorable Andrew H. Card, Jr.
Aide to President Bush
White House
1700 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. Card,

You are cordially invited to be a head table guest and speaker at a testimonial dinner for Representative Iris K. Holland at Chez Josef Banquet Hall, Agawam, Massachusetts, on Tuesday evening, October 15th.

More than 1000 people will gather in tribute to this remarkable lady.

When you arrive at Chez Josef you will be met and escorted to the VIP lounge to rest and refresh. Head table guests will assemble and proceed to the main banquet hall at 7:15 for dinner. The speaking program will begin at approximately 8 pm.

Enclosed you will find a map to Chez Josef. No response is necessary unless you are unable to attend.

Sincerely,

Soco Catjakis

Representative Athan Catjakis

Thomas L. Hurley
114 Westchester Drive
Westwood, Mass. 02090

AC HAS BEEN

RECEIVED

September 13, 1991 SEP 16 1991

Andrew H. Card Jr. -Assistant to the President
1st Floor West
The White House
Washington, D.C. 20500

Dear Andy:

I am most greatfull to you to take time out
of your busy schedule to spend with me.

Thanks to Linda, who is a great asset to
your office, but I'm sure you already know
that, made it happen.

I am very proud in what you have done with
your career, and should the future steer you
in the direction of running for public office,
I shall be one of your "chief backers".

Thank you also for the beautiful Presidents
seal tie clasp. It will get a lot of use.

One more thanks for your thoughtfulness,
and may God grant you continued good health,
happiness, and success. God bless.

Warm personal regards,

Tom Hurley



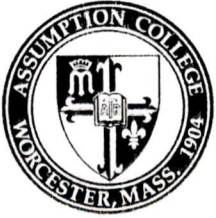
U.S. Department of Justice
Office of Liaison Services

8-2-91

Dear Andy,

Thanks for the help in getting the President to speak at the FOP conference in Pittsburg in 2 weeks. As I had told you it is real important to keep all the major law enforcement groups in our corner, especially on Judge Thomas. You helped to make our lives a little easier over here at Justice. Thanks again,

Howard



OFFICE OF THE PRESIDENT

ASSUMPTION COLLEGE

500 Salisbury Street, Worcester, Massachusetts 01615-0005 Telephone: 508/752-5615

August 28, 1991

RECEIVED
SEP 3 1991

RECEIVED
SEP 1991

Ms. Katherine L. Super
Deputy Assistant to the President
for Appointments and Scheduling
The White House
Washington, DC 20500

Dear Katherine:

Thank you for your recent letter.

I feel strongly that the President's presence as commencement speaker at Assumption College on next May 23 would be highly advantageous, not only to this College, but also to the President for reasons outlined in a recent memo I sent to Ron Kaufman.

I appreciate that a commitment cannot be made this far in advance, and we will be in touch again about twelve to ten weeks prior to the commencement, but I do hope that the pluses of such an appearance will be very carefully considered. I also hope that my own long-term commitment to and support for the President will be a factor in the decision.

With all good wishes,

Sincerely,

Joseph H. Hagan
President

CC Andy Card ✓
Ron Kaufman

JOSEPH H. HAGAN
PRESIDENT



ASSUMPTION COLLEGE

500 Salisbury Street, Worcester, Massachusetts 01615-0005 Telephone: 508/752-5615

August 20, 1991

OFFICE OF THE PRESIDENT

Personal

Honorable Ronald C. Kaufman
Director of Political Affairs
The White House
Washington, D.C. 20025

Dear Ron:

Thank you for your note of August 12.

I hope you will push for the President to speak at Assumption College's Commencement Exercises on May 23, 1992. There are good political reasons why this would be of advantage:

1. Regardless of his popularity, Massachusetts cannot be taken for granted, especially if Tsongas runs.
2. He needs to keep a strong hold on the middle class Catholic vote. Speaking at the mid-size Catholic college which is totally reflective of this type of constituency would be a great plus.
3. The event can be carefully orchestrated to make it outstanding from the media angle. There would be a large - 5,000 to 6,000 people - crowd of highly supportive, enthusiastic people with no protesters. An ideal setup. A talk to appeal to the Catholic middle class person would go over well. This is an absolutely essential constituency.
4. I have control of the program and would use this to the President's best advantage.

I'd like to keep in touch with you to see how we're progressing on this. I know you and Andy will do all you can.

Sincerely,

Joseph H. Hagan
President

P.S. I always have high expectations. I just can't keep them low!

cc: Andy Card

THE WHITE HOUSE

WASHINGTON

August 12, 1991

Dear Mr. Hagan: 

Thank you for your invitation for the President to speak at Assumption College's Seventy-Fifth Commencement Exercises in May 1992. We appreciate the advance notice and will keep your request on file.

As I'm sure you understand, the demands on the President's schedule are quite high. Even with this much notice it is hard to say what future events will play a part in his schedule. My best advice is to keep expectations low and hope for the best.

Sincerely,



Ronald C. Kaufman
Deputy Assistant to the President
for Political Affairs

Joseph H. Hagan
President
Assumption College
500 Salisbury Street
Worcester, MA 01615-0005



OFFICE OF THE PRESIDENT

ASSUMPTION COLLEGE

500 Salisbury Street, Worcester, Massachusetts 01615-0005 Telephone: 508/752-5615

July 26, 1991

RECEIVED

JUL 31 1991

copy

Honorable Jan Naylor
Deputy Assistant to the President
and Deputy Director of Presidential Personnel
The White House
Washington, DC 20500

Dear Jan:

Thank you for your note of July 12. I greatly appreciate your interest and consideration and that of my friend Andy Card.

Lynne Cheney and I have already spoken about the possibility of my nomination to the National Council on the Humanities, and she seems very supportive. In light of the Carol Iannone situation, however, I would not want to cause any embarrassment to the President. Although I have been a college president, an official at NEH, and a teacher of political science, I do not consider myself to be a distinguished scholar, only someone who cares deeply about and has worked passionately for the cause of the humanities over a long period of time. But I will leave that issue in Lynne's hands.

Hoping to see you on a future trip to Washington and with all good wishes,

Sincerely,

Joseph H. Hagan
President

CC Hon. Andrew H. Card, Jr.
Hon. Lynne V. Cheney

JOSEPH H. HAGAN
PRESIDENT

ASSUMPTION COLLEGE
WORCESTER, MASSACHUSETTS 01615-0005

THE WHITE HOUSE
WASHINGTON

July 12, 1991

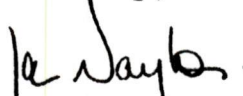
Dear Dr. Hagan:

Andy Card has shared your latest correspondence with our office, and I wanted to assure you that you have not and will not receive routine handling. Andy has spoken very highly of you and your qualifications for the National Council on the Humanities. At present, however, there are no vacancies. Please be assured that when the next vacancies occur you will receive our serious consideration.

I might also suggest that you make your interests known to the Chairman of the National Endowment for the Humanities, Lynne Cheney.

Thank you for your continued interest and support.

Sincerely,



Jan Naylor

Deputy Assistant to the President
and Deputy Director of Presidential Personnel

Dr. Joseph H. Hagan
President
Assumption College
500 Salisbury Street
Worcester, Massachusetts 01615-0005

cc: The Honorable Andy Card

3212 Garfield Street, N.W.
Washington -
September 27, 1991

RECEIVED

SEP 27 1991

AC HAS SEEN

Dear Andy,

Thank you very much indeed for making time to see me last week. It was so good to be able to talk to you again; it brought back many wonderful memories of Campaign '88. Now, I am looking forward to hearing from the appropriate people so that once again I may have the opportunity to work toward getting President Bush elected.

Once again, many thanks for your help.

Yours sincerely,

Bulbul



Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Mr. Rodney Henikson
P.O. Box 25
Abington, MA 02351

THE WHITE HOUSE

9-18-91

Dear Rodney -

It was great to see you at Representative Mike Sullivan's event in Hollbrook. Thank you for the information about The Good Samaritan Hospital project sponsored by the Haitian Missionary Baptist Church.

Keep in touch.

Sincerely, *Andy*

The Good Samaritan Hospital project was launched by the Haitian Missionary Baptist Church in 1987 in response to a call by God to serve the poorest of the poor in the La Romana region of the Dominican Republic. The facility will cost approximately \$3,000,000 to complete. Land has been donated, architectural plans have been drafted, and ground has been broken. With on-going commitments from work campers from U.S. churches, medical teams from the D.R. and U.S., missions committees of U.S. and Haitian partner churches, and laborers from the H.M.B. Church, fulfillment of Phase I of the project - a walk-in clinic - is now within sight.

The spirit of the living Christ cries out on behalf of Dominicans and Haitians who cannot afford decent health care. You are invited to become a partner in Christ's ministry of healing by making a contribution to Hospital General El Buen Samaritano. Your support will be deeply appreciated.

The Good Samaritan Hospital

YES! I would like to contribute to THE GOOD SAMARITAN HOSPITAL project sponsored by the Haitian Missionary Baptist Church, the Rev. Jean Luc Phanord, Ministry Executive.

NAME _____

ADDRESS _____ Church Affiliation _____

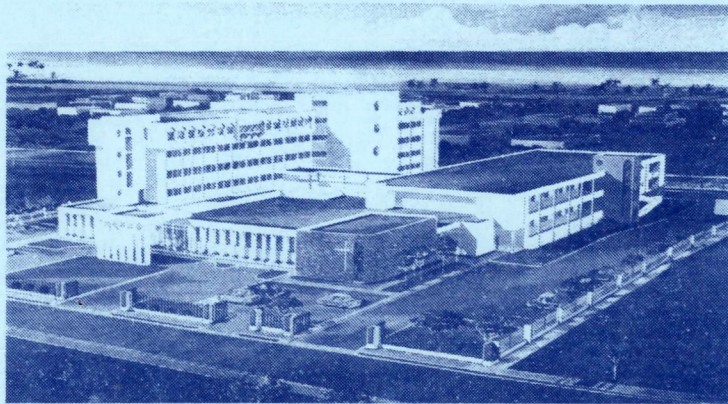
_____ I have enclosed a gift of _____ \$10 _____ \$25 _____ \$50 _____ \$100 _____ \$500 _____ other.

(Checks should be payable to First Baptist Church of Abington, and should be noted, "Good Samaritan Hospital".)

_____ I wish to pledge \$ _____. Please mail me a reminder of my commitment.

Please mail to: First Baptist Church of Abington
c/o Mr. Rodney Henrikson, Hospital Treasurer
P.O. Box 25
Abington, Mass. 02351

Note: All gifts are tax deductible. You will receive acknowledgement of your gift by mail.



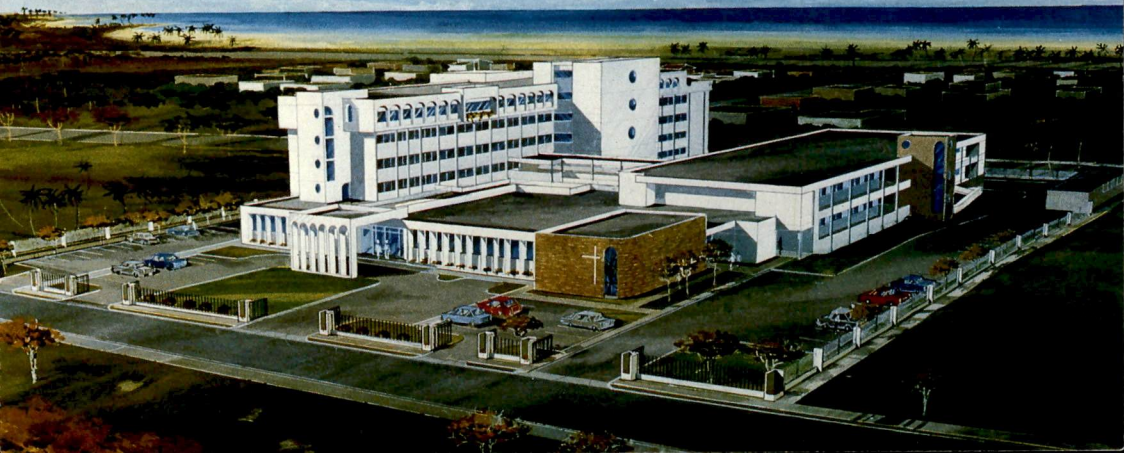
Iglesia Bautista Misionera Haitiana Inc. Tel. (809) 556-3978
Calle Dr. Teófilo Hernández Núm. 27 Apartado Núm. 127
La Romana, Rep. Dom.

Rev. Jean Luc Phanord

LICENCIADO EN TEOLOGIA
MINISTRO EJECUTIVO

Ave. Santa Rosa Núm. 37

La Romana, Rep. Dom.



IGLESIA BAUTISTA MISIONERA HAITIANA INC.

LA ROMANA R. D.

REV. JEAN LUC PHANORD

HOSPITAL

GENERAL

EL BUEN SAMARITANO

Friday September 20, 1991

File
RECEIVED
SEP 23 1991

Mr. Ron Kaufman, Deputy Assistant to the President
For Political Affairs

The White House
Washington, D.C. 20500

RE: 1992

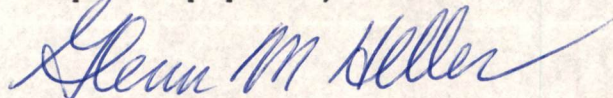
Dear Mr. Kaufman:

We met just once and it was awhile back, specifically Inauguration Day, 1989. It was at a great party in downtown D.C. for those most down-trodden (but loyal) of all campaign diehards---Massachusetts Republicans. I worked in the campaign at the Pittsfield, MA headquarters, but the majority of my time was actually spent in "opposition research". The results were successful enough that the information gathered served as the basis for two separate pieces by columnist Warren Brookes.

Well, time passes and I now live in Chevy Chase, Maryland. I still go to the Berkshires, but visits are limited to summer and fall weekends. Enclosed please find my resume. I would like to be considered for a position with the upcoming campaign. I have excellent managerial and supervisory skills and I am willing to travel during the course of the campaign. I presently spend my days at Fox Television, WTTG-TV, Channel Five in Washington.

If you feel that I can be of service, please have your secretary contact me so that a date and time can be set for an interview.

Very truly yours,



Glenn M. Heller
3929 Newdale Road Apt.#3
Chevy Chase, Maryland 20815
(301) 951-9230

Enclosure/

cc: Mr. Andrew Card ✓

Glenn M. Heller
3929 Newdale Road Apt.#3
Chevy Chase, MD 20815
(301) 951-9230

Education

1970-1972 Emerson College, Boston, MA.
Radio, TV, Broadcast Journalism, Film, History,
Liberal Arts

1968-1970 Virginia Polytechnic Institute & State University
Blacksburg, VA.
General Engineering, History, Liberal Arts

1965-1968 Bayside High School, Bayside, NY.

Work Experience

August 1991-
Present Fox Television, WTTG-TV, Channel Five,
Washington, D.C.--Internship program concentrating
on learning the various aspects of the operation
of a commercial TV station in a major market.

September 1987-
December 1990 Miscellaneous employment in western Massachusetts
area and in Washington, DC area.

May 1985-
September 1987 MarketWatch Corporation of America, Monterey, MA.
A stock-market service company. Management.
Responsibilities include office management,
personnel, employee supervision, advertising and
marketing, payroll and accounting, telephone
sales, computer operations, filing, mail-room.

March 1972-
July 1984 Beacon Hill Gulf, Boston, MA. Retail fuel outlet.
Management. Responsibilities include office
management, personnel, employee supervision,
training, payroll, accounting and bookkeeping.

September 1964-
August 1968 Bayside Times Publishing Company, Bayside, NY.
Weekly community newspaper. Office Boy.
Responsibilities include subscriptions and
renewals, mailing operations, file maintenance,
errand person.

College Activities

WERS-FM, Boston, MA. Campus radio station at
Emerson College. News Dept., Character actor in
program reading children's stories over-the-air.

"Bleak" Magazine, Blacksburg, VA. Bi-weekly
campus humor magazine. Editor and Publisher.
Responsibilities include writing, layout,
composition, advertising sales, and marketing.

College Activities (cont'd)

WUVT-FM, Blacksburg, VA. Instrumental in the start-up of the 10-watt educational station. Shepherded the license application through FCC.

WUVT-AM, Blacksburg, VA. Campus radio station at VPI. News Dept., DJ on classical music program.

Accomplishments

1988

Investigative research on corruption in Massachusetts served as the basis for two nationally-distributed newspaper columns by economic reporter Warren Brookes (Detroit News Syndicate).

1986-1989

Active in community and political affairs in Berkshire County (western Massachusetts). Advocate for diligent enforcement of state laws pertaining to competitive bidding on public-works projects.

Successfully lobbied Massachusetts state officials to change inefficient system by which municipalities received reimbursement for state-aid public works projects.

Spring 1972

Organized clean-up of a large city pond in Crocheron Park, Queens, New York. This required obtaining departmental approvals from various New York City agencies (ie.: Mayor's Office, Dept. of Parks, Water Dept., Fire Dept., Dept. of Sanitation). Coordinated and supervised the removal of nearly thirty-tons of debris from the site.

Political Offices

1988

Ran for County Commissioner, Berkshire County, MA. Republican ticket. Did not win election.

Skills

Management-

Systems Analyses, Organization.

Computer-

Hardware- IBM PC-AT and XT, Tallgrass Hardfile (Discdrive) with cartridge tape backup storage system, modem.

Software- PFS "Write"; Ashton-Tate "dBase III"; "WordPerfect 4.2"; "PC Quote" (stock market data interrogation).

Mechanical-

Adept at tinkering and various mechanical repairs.

Personal Data

Speak and write Spanish. Interests include writing, current events, bird-watching, boating, bicycling, travel.

THE WHITE HOUSE

9-17-91

Dear Andrew

Thank you for your note. Your interest in my activities is greatly appreciated. — Time will tell...

Keep in touch.

Sincerely,
Andy Card

Andrew Card
THE WHITE HOUSE
WASHINGTON

Andrew Himmel
437 Middle Street
Braintree, Massachusetts

02184



World Wildlife Fund

1250 Twenty-Fourth Street, NW
Washington, DC 20037

This card was created solely for use by World Wildlife Fund members and supporters—people who care about wildlife.

The person sending this card contributed to WWF's efforts to protect the world's endangered wildlife.

Original Art by Pat Wong, © 1989



Printed on
Recycled Paper

AC HAS SEEN

RECEIVED

SEP 12 1991

Dear Andy,

It was great meaning that you are considering a run against Ted Kennedy. I am as convinced of your abilities to win this race as I was when I urged you to run for governor. 9-6-91

Please give me a call as you near your decision, the lessons I learned on the Weld and Rappaport campaigns could serve you well.

In the meanwhile, back here in Braintree we have a good Republican to run against Suzie Bump. His name is David Whelpley (617-380-4841). I would very much appreciate all the support and coaching you could provide him. It's been much too long since we had a Republican representing this district.

Best regards,
Andrew Himmel

THE WHITE HOUSE

9-12-91

Bill-

Thank you for your most recent letter. You are good to keep me in your thoughts.

1994 . . . Time will tell.

Andy Card

THE WHITE HOUSE
WASHINGTON

Bill Hooton
60 Hillside Avenue
Chelsea, MA 02150

ACHAS
meat

60 Hillside Ave..
Chelsea, Ma.. 02150
September 2, 1991

Mr. Andrew H. Card, Jr..
5747 No. 4th Street
Arlington, VA.. 22205

Hi Andy,

Hope this letter finds you and family all well after the long Holiday Weekend and with summer over with now comes the Holidays. I am doing fine to date.

Thanks for your note of 7/22 and I am pleased to keep intouch with such a good political friend as you and the gentleman who brought my mail to me noted the White House on the envelope and told everybody so I had to show the contents of such and for a few hours I was on Cloud 9 for sure and loved every minute of it.

The Herald took a poll along with WCVB-TV and all three Republicans in the State House could defeat Teddy Kennedy now but that is three years away and former State Representative Peter G. Torkildsen mad as his name not mentioned to challenge Kennedy and when he ran for Lt. Governor he showed nothing for a campaign and him against Kennedy is like me running and I don't plan to at all.

The enclosed so from the Herald also of August 26th and 27th and as you can see your mentioned very much so and don't believe they have a liking to you at all. Will you run in 1994?

I see Teddy got off lightly at the hearing on his part in obstruction of Justice on the Florida rape case and know from the press already he got ammuny for his testimony and anything to cover himself and get another person in jail he don't care at all. I'd like to see him get hung politically finally and really good.

Since I haven't received my autographed pictures of the Presient and Vice-President mentioned in my last letter I understand why I didn't get them so that is okey don't worry about such as I just tried and know it is rough to get such.

Looks like the Governor Bill Weld will be placing Chelsea into State Receivership this month would not suprise me at all as in very bad financial conditions and no more can we borrow from the state anymore that well is gone dry. I hope we do to get the mess in this city for once in for all taken care of by outsiders as the insiders not doing very well for sure.

I have my Class Reunion on the 26th of October and thanks to the Lt. Governor's office and Mary Lee King I got the names of those at the television stations and daily and weekly newspapers statewide to write to in getting the lost classmates we not heard from yet and grateful for such believe me. Nice to have political friends in the right places. I doubt if I'll be able to go as I don't drive and in Danvers and have to get there and back and don't have wheels so I don't care either way actually.

I have applied for a Scholarship for local College Campus and if I get accepted I'll take two

courses Local & State Politics and for Chelsea Spanish I to get to know the basics of the language that is strongly spoken in Chelsea for sure. Time will tell if I get it or not at my age fifty four. If I get it I have two Spanish friends have offered to tutor me if there style of Spanish and sure hope it is one of them a female.

I'll be having my teeth removed the front top ones this month and the rest fixed and two plates to replace it all and for six weeks won't be to much social life at all as with no front teeth could be talking with a spray and can't afford that many towels to pass out. Many of my friends have asked how I'll eat with no front teeth and jokingly told them going back to Mother Nature Breast Feedings but to date no volunteers from my lady friends so just soft foods for sure and being 288 lbs. I am sure I can lose a few pounds.

Andy, I have to tell you I hope the President does something on the unemployment in this country as those friends I had who lost out after unemployment are not speaking to me very good for the Republicans in 1992. They are hurting financially and the holiday season coming up see a bleak one for sure for the kids and get the President going on the Domestic policy and soon.

Well, again do take care of yourself and keep a good eye on the President for me as we need him healthy for 1992 re-election if he goes for it. Four more years hopefully.

Keep in touch when you can as I always will.

Good Luck & God Bless You,
Your friend

Bill
Bill Hooton

THE WHITE HOUSE

9-10-91

Mike -

Thank you for your FAX.
It was also good to talk
with you.

Your help is appreciated.

Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable Michael Harkin
Secretary of State
Dover, Delaware
19901

Andy,

This is the gentleman Governor Ferre
referred to you.

See p. 2 about what he wants, specifically.

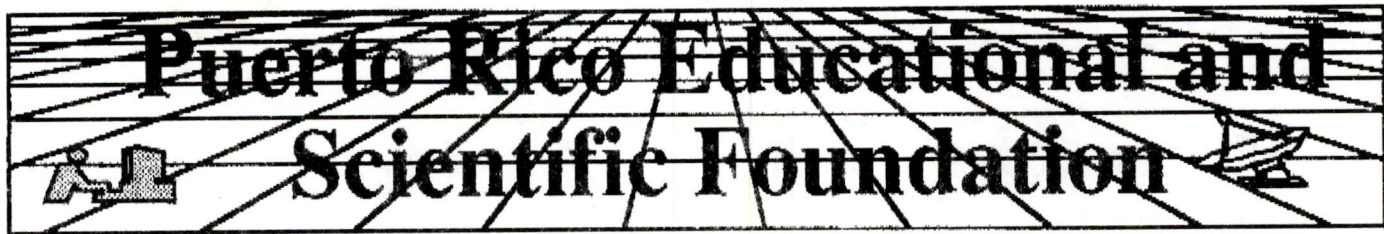
Do you want to meet with him?

YES _____

NO ☒ _____

*Regretted
to Mr. Hays
9/9*

**Document Originally
Attached to
Following Page**



September 6, 1991
San Juan, P.R.

Mr. Andrew Cart
Deputy Chief of Staff
The White House
Washington, D.C.

Dear Mr. Cart:

The Puerto Rico Educational and Scientific Foundation is a non-profit institution headed by Governor Ferré and myself, which is engaged in the preservation of the largest of the Midway class aircraft carriers known as Coral Sea, by converting it into a National Sea-Air-Space Museum to be permanently moored in Puerto Rico.

We currently have cleared most of the existing hurdles towards this goal in so far as the Naval Sea Systems Command is concerned (Please see accompanying letter from them). NAVSEA is preparing to send the request for transfer up to the Under-Secretary of the Navy's office. There Under-Secretary Howard is to recommend the transfer to Congress and send the paperwork out to Congress where it must sit for 60 days of "continuous session of Congress". This of course is the catch, because it really is anyone's guess as to how long that really may be.

There is a way which has been utilized before by other institutions similar to ours to bypass this waiting period. By means of the passing of a piece of legislation exempting the specific vessel from this waiting period. We have already had Congressman Serrano from New York generate that legislation of which we are including a copy here, and as well have contacted through various other organizations interested in having the transfer take place, many of the other Representatives and Senators in Washington.

In addition, the Department of the Interior is engaged in a study which will conclude by having Coral Sea declared a National Historic Landmark (NHL). We are also enclosing documentation from them to this effect.

There are two other carrier-based museums in existence, the Intrepid in New York city and the Yorktown in Charleston, South Carolina. Coral Sea will be the third and largest, in fact it will become the largest vessel in all of the existing Memorial Fleet. Most importantly it will be the only existing carrier-based museum of its kind outside the continental United States. The "Ageless Warrior" as she is referred to served longer than any vessel in the Navy's history, from 1947-1990, and is rich with History and tradition. Coral Sea represents a very important part of our nation's history which must be preserved.

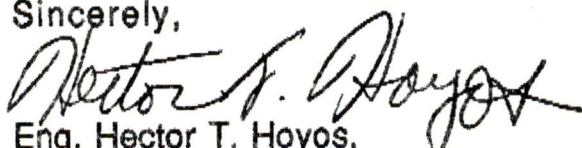
We beseech your support in this most important endeavor in the following ways:

- 1) Providing White House endorsement for the project, generating notification of such endorsement to the Secretary of the Navy as well as to the House and Senate
- 2) Assistance in having the project brought before the floor of the House and Senate in a timely fashion for us to be able to tow Coral Sea to P.R. before 1991 expires
- 3) Assistance in accelerating the transfer of certain Navy excess land to the Foundation
- 4) Assistance in fast-tracking the declaration of Coral Sea as a National Historic Landmark (NHL) so that it may be ready by the time it is inaugurated
- 5) Considering the possibility of having President Bush inaugurate the facility when it opens in 1992 as has been done previously by the current Presidents which were in office when the other two carrier-museums were inaugurated

If possible and at your convenience, I would like to be able to give you a full presentation of this project in Washington, so you could best assess the ways in which you could support it.

Thank you for your time and interest.

Sincerely,


 Eng. Hector T. Hoyos,
 Chairman

HTH/lg

SERRANO11

MLC

102D CONGRESS
1ST SESSION

H. R. _____

IN THE HOUSE OF REPRESENTATIVES

Mr. SERRANO introduced the following bill, which was referred to the Committee on _____

A BILL

To allow the obsolete aircraft carrier USS Coral Sea to be transferred to the Puerto Rico Educational and Scientific Foundation in Ponce, Puerto Rico, before the expiration of the otherwise applicable 60-day congressional review period.

- 1 Be it enacted by the Senate and House of Representatives
- 2 of the United States of America in Congress assembled,

~~SECRETARIA DEPORTES BAY P-05~~

SERRAN011

2

1 That clauses (2) and (3) of section 7308(c) of title 10,
2 United States Code, shall not apply with respect to the
3 transfer by the Secretary of the Navy under section 7308(a)
4 of such title of the obsolete United States ship USS Coral
5 Sea (CV-43) to the Educational and Scientific Foundation, a
6 nonprofit educational institution organized under the laws of
7 the Commonwealth of Puerto Rico.



THE UNDER SECRETARY OF THE NAVY
WASHINGTON

24 July 1991

Mr. Hector T. Hoyos
Chairman
Puerto Rico Educational and
Scientific Foundation
P. O. Box 632
Bayamón, Puerto Rico 00621-00632

Dear Mr. Hoyos:

Thank you for your kind invitation to tour the Puerto Rico Science Park. It certainly is an ambitious project and one which I would like to see. My schedule currently is very full, but when I do plan another trip to Puerto Rico, I will make it a point to tour the Science Park.

I appreciated your presentation, and found it to be very helpful in understanding the goals of your Foundation.

Sincerely,

A handwritten signature in dark ink, appearing to read "Robert Howard". The signature is fluid and cursive, with a large, sweeping "H" and "W".



DEPARTMENT OF THE NAVY

NAVAL SEA SYSTEMS COMMAND
WASHINGTON, DC 20362-5101

IN REPLY REFER TO

5730

OPR: OOD1

SER: 430.DOC

AUG 14 1991

Mr. Hector T. Hoyos, Chairman
Puerto Rico Educational and
Scientific Foundation
P. O. Box 632
Bayamon, Puerto Rico 00621

Dear Mr. Hoyos:

This is in reply to a recent telephone conversation between you and Mr. Scott and Mr. Cart on my staff concerning the required financing to place the aircraft carrier CORAL SEA on public display in Ponce, Puerto Rico.

As mentioned in that conversation, before this office can recommend notifying Congress proposing the donation of CORAL SEA to your organization, evidence must be provided that firm financing is available to offset all costs to place the ship on display, such as towing costs, refurbishment costs, mooring construction costs, insurance, continuing maintenance costs, etc.

Your suggestion of placing the required funding in an escrow account with a financial institution and assuring the Navy that these funds will be committed to this project, as well as obtaining the authority from your board of directors to expend these funds, would appear to provide evidence of firm financing.

If I can be of further assistance, please let me know.

Sincerely,

DAVID W. THOMAS
Captain, U. S. Navy
Director, Congressional
and Public Affairs



NAVY LEAGUE OF THE UNITED STATES
Serving the Sea Services since 1902

2300 WILSON BOULEVARD
ARLINGTON, VIRGINIA 22201

WILLIAM C. KELLEY, JR.
National President

July 30, 1991

Mr. Wallace Valencia
Representative for the National President
Navy League of the United States
G.P.O. Box 2409
San Juan, PR 00936

Dear Wallace:

In response to your letter of July 12, the Navy League will be pleased to support a legislative waiver of the 60-day waiting period for the transfer of the former USS Coral Sea to the Puerto Rico Educational and Scientific Foundation.

As soon as the agreement is signed by the Navy and Mr. Serrano offers his bill, we will, as you request, send the enclosed letter to Sen. Nunn and Rep. Aspin.

All the best to you, Herb Rooney, and other Puerto Rico Navy Leaguers who are supporting this tremendous endeavor, as well as Mr. Hoyos and all those involved in creating the museum.

Sincerely,


William C. Kelley, Jr.

Enclosure



26 AUGUST, 1991.

Founder
John F. Wilkes Jr.

300 Webb St.
Calumet City Ill. 60409-4716
Phone (708) 891-6771

Honorary President
A. P. Storrs RADM
USN Ret.

THE HONORABLE JOSE SERRANO.
HOUSE OF REPRESENTATIVES.
WASHINGTON, DC 20515.

Officers

DEAR Mr. SERRANO,

President
Bob Mackey

I HAD A TELEPHONE CONVERSATION WITH Mr. CHARLE CART, of NAVAL SEA SYSTEMS COMMAND in REGARDS TO THE DES POSITION OF THE "AGELESS WARRIOR" FORMER U.S.S. CORAL SEA.

Vice President
Ed Dolbow

I UNDERSTAND THAT PUERTO RICA HAS A VERY GOOD CHANC OF PROCURRING THE "CORAL SEA" FROM THE UNITED STATES NAV FOR A "SEA - AIR - SPACE MUSEUM at PONCE, PUERTO RICA.

Past President
Mike Di Stefano

REPRESENTING CLOSE TO ONE THOUSAND MEMBERS of th CORAL SEA ASSOCIATION AS THERE PRESIDENT WE WOULD LIKE T SUPPORT THE CONGRESS TO HAVE UNITED STATES NAVY RELEASE THIS HONORABLE SHIP TO THE FOUNDATION in PERTO RICA.

Secretary
Len Derleth

I HAVE ENCLOSED MY BUSINESS CARD FOR REFERENC OF CONTACT.

Treasurer
Mike Di Stefano

THANK YOU FOR YOUR SUPPORT.

Executive Committee
Ed Lontz
Chuck Whitcomb
Bill Ost

RESPECTFULLY,
Clarence R. Mackey
MSC (SS) CLARENCE R. MACKEY, USN-(Ret.).
PRESIDENT.

CRM/crm
Mr. les aspin.
Mr. HECTOR HOYOS.
FILE.



United States Department of the Interior

NATIONAL PARK SERVICE

P.O. BOX 37127

WASHINGTON, D.C. 20013-7127



IN REPLY REFER TO:

H30(418)

August 2, 1991

Mr. Hector Hoyos
Puerto Rico Educational
and Scientific Foundation
P.O. Box 632
Bayamon, PR 00621

Dear Mr. Hoyos:

As you may know, the National Park Service's National Maritime Initiative maintains an inventory of large historic vessels preserved around the United States. A copy of 1990 inventory is enclosed. We would like to consider including Coral Sea in the current inventory. Please fill out the enclosed survey form to assist us in this task and return it to:

Candace Clifford
National Maritime Initiative (418)
National Park Service
P.O. Box 37127
Washington, DC 20013-7127

Some additional materials relating to the Initiative are enclosed. If you have any questions, I can be reached at (202) 343-9508.

Thank you for your assistance.

Sincerely,

Candace Clifford
Database Manager/Publications Coordinator
National Maritime Initiative

Enclosures



UNITED STATES MARINE CORPS
MARINE CORPS AIR-GROUND MUSEUM
AND
MUSEUMS BRANCH ACTIVITIES
QUANTICO, VIRGINIA 22134-5001

IN REPLY REFER TO:

13000
HDM-2
19 Apr 91

Mr. Hector Hoyos
Puerto Rico Education and
Scientific Foundation
P. O. Box 632
San Juan PR 00621-00632
BAYAMON

Dear Mr. Hoyos:

This is in answer to your letter requesting several Marine Corps aircraft for display in the proposed Sea-Air Space Museum in San Juan, Puerto Rico.

As relayed in my liaison of April 8, we can now confirm the availability of the following aircraft:

One Douglas C-118B (R6D), BuNo 131591
One Sikorsky UH-34, BuNo 154900
One McDonald Douglas F4-S Phantom, BuNo 155860

The first two aircraft are located at the Aerospace Maintenance and Regeneration Center in Tucson, AZ. The F4-S Phantom is located at the Naval Air Station, Norfolk, VA. The aircraft are available for pickup at your own expense, in an "as is, where is" condition. Plans for aircraft removal should be coordinated with this office for scheduling of release. Point of contact for the Marine Corps Air-Ground Museum is Mr. Mike Starn, Aviation Curator, at (703) 640-2606/7.

Your interest in displaying Marine Corps aircraft and history is sincerely appreciated, and we wish you the best for the Sea-Air-Space facility.

Sincerely,

W. A. BEEBE II
LtCol USMC
Officer-in-Charge



DEPARTMENT OF THE AIR FORCE
AIR FORCE MUSEUM
WRIGHT-PATTERSON AIR FORCE BASE, OHIO 45433-6318

HANDED 17

REPLY TO
ATTN OF: PC

SUBJECT: Movement/Release of USAF Museum Assets

AMARC/MM

TO: Attn: Mr Lee Williams
Davis Monthan AFB AZ

1. Request the following aircraft be added to your schedule for May all will be tow to gate.

- a. C-131D, s/n 54-2823
- b. B-57, s/n 55-4238
- c. VC-140B, s/n 61-2490
- d. F-4D, s/n 65-0801
- e. RF-101C, s/n 56-0202
- f. F-102A, s/n 56-1515
- g. C-140B, s/n 62-4201

2. Use this letter as your authority to release aircraft a through f to the authorized representative of the Puerto Rico Education and Scientific Foundation.

3. Request this letter be used as your authority to release the remaining aircraft, C-140B, s/n 62-4201, to the authorized representative of the Hill AFB Museum.

4. We understand that both organizations have contracted with Western Aviation.

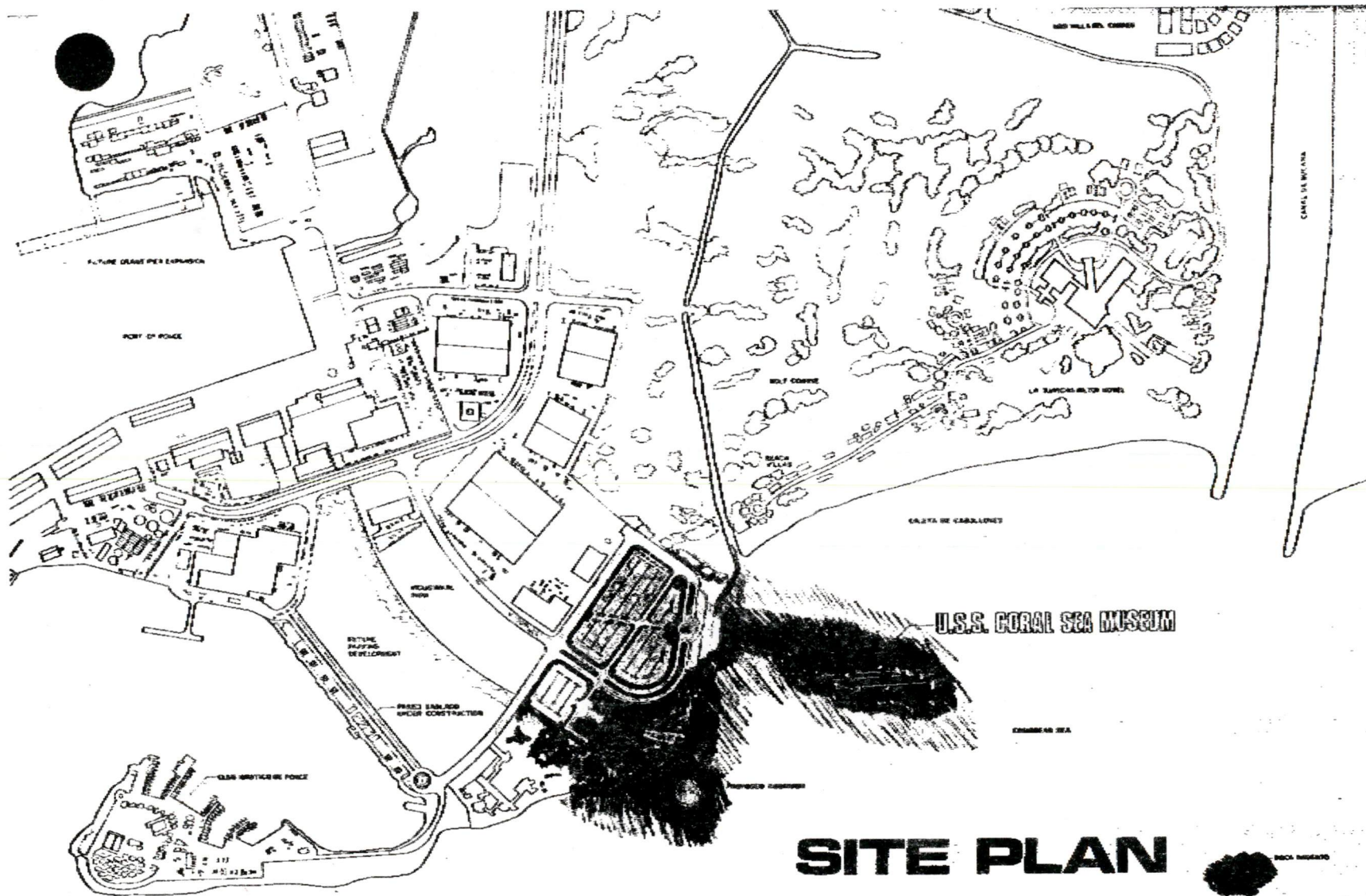
5. Thank you for your continued support.

FOR THE DIRECTOR

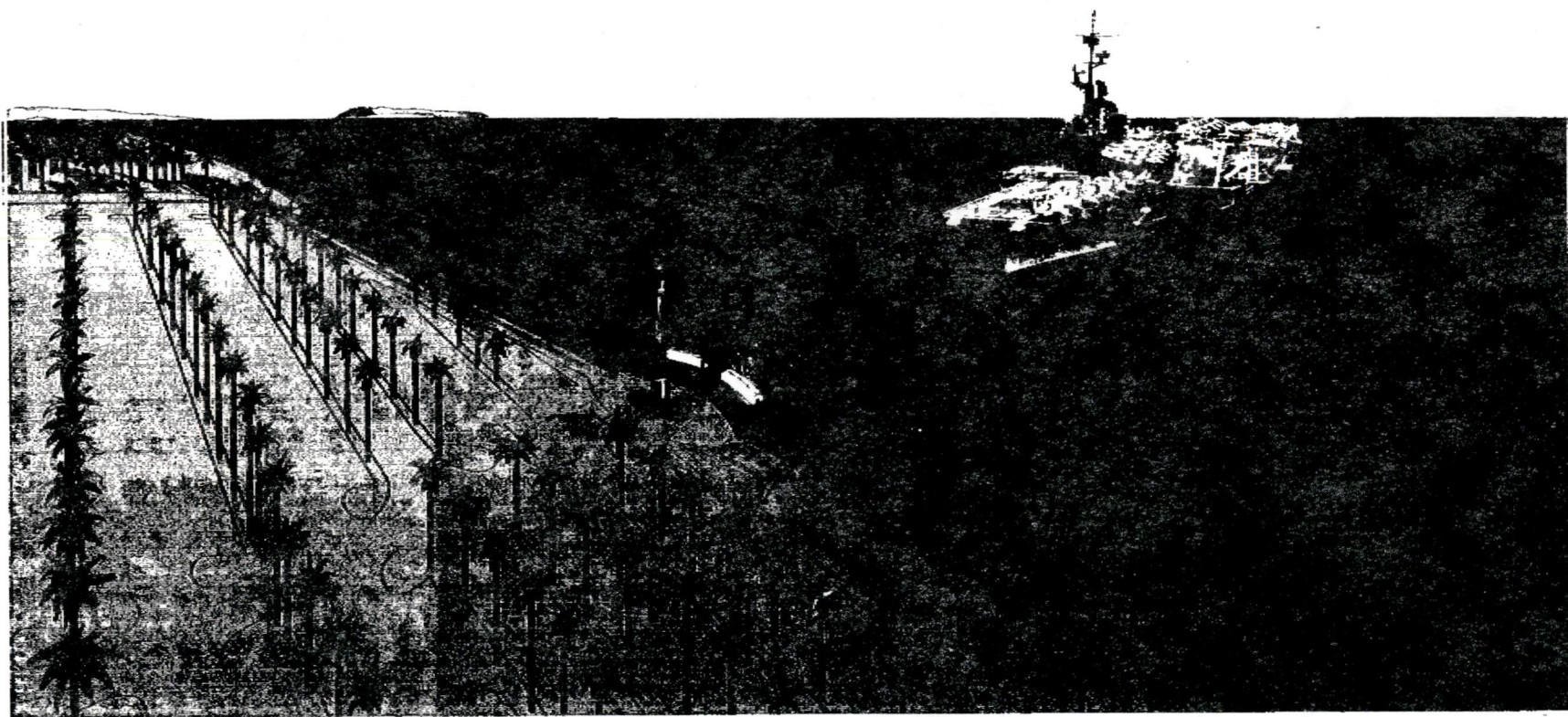
BARBARA J YOUNG
Assistant Coordinator
US Air Force Museum Program

cc: Mr Hector Hoyos
Puerto Rico Education
and Scientific
Foundation
PO Box 632
San Juan PR
00621-00623

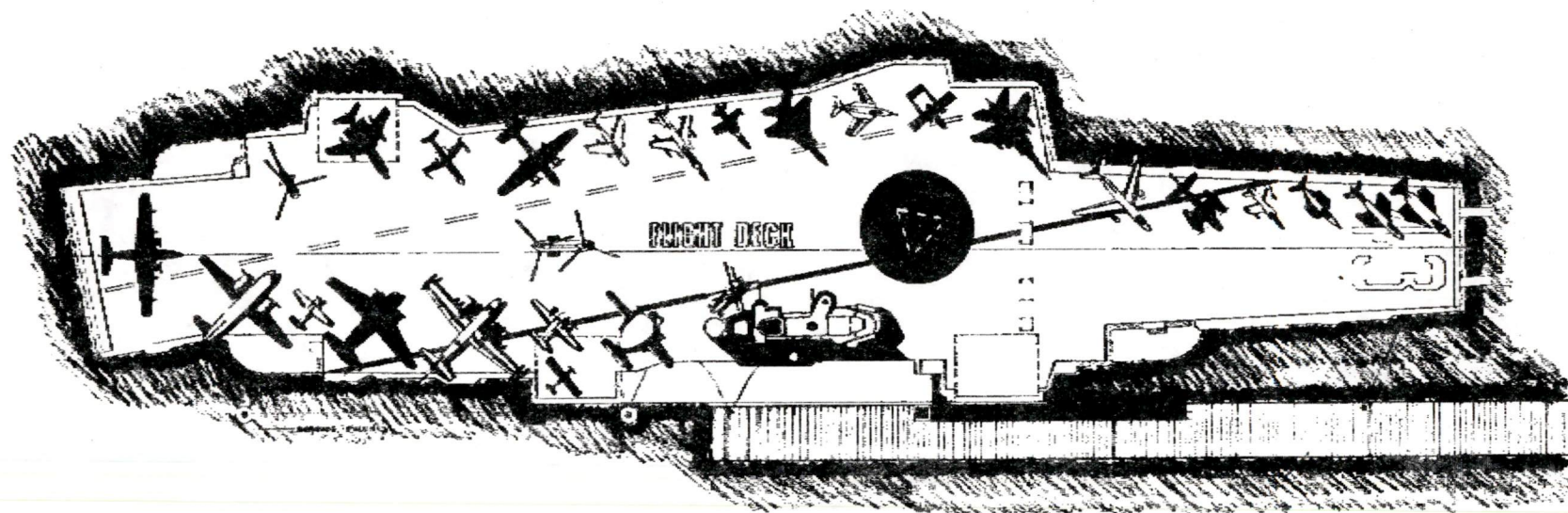
OO-ALC/FMXPP1
Attn: Mr. McCleary
Hill AFB UT
84056-5990



SITE PLAN

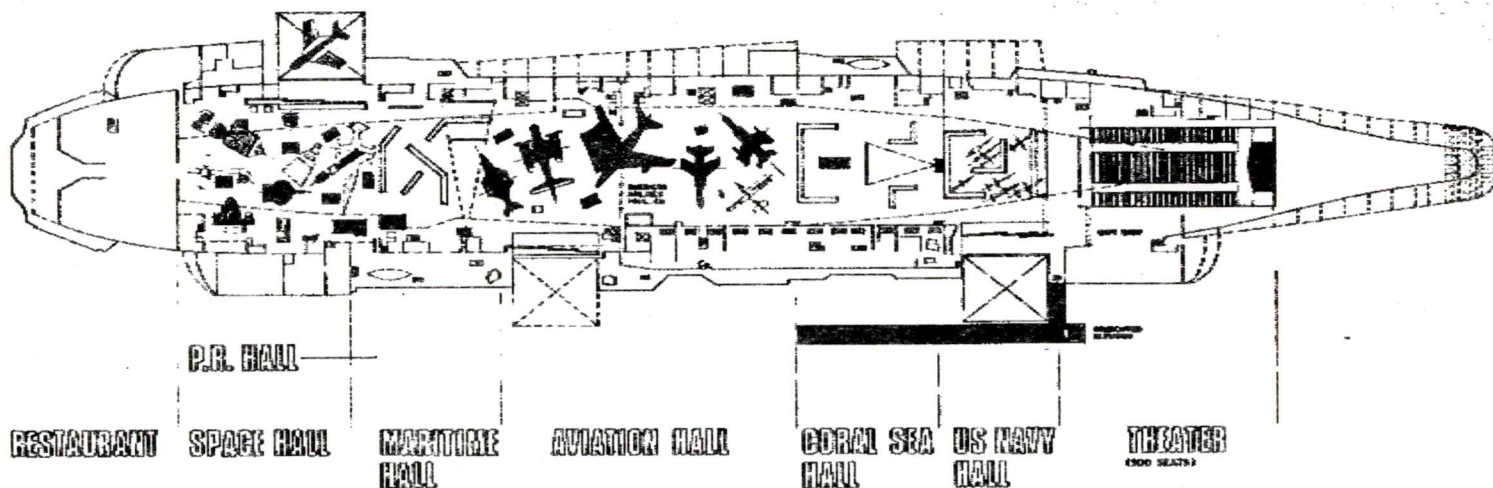


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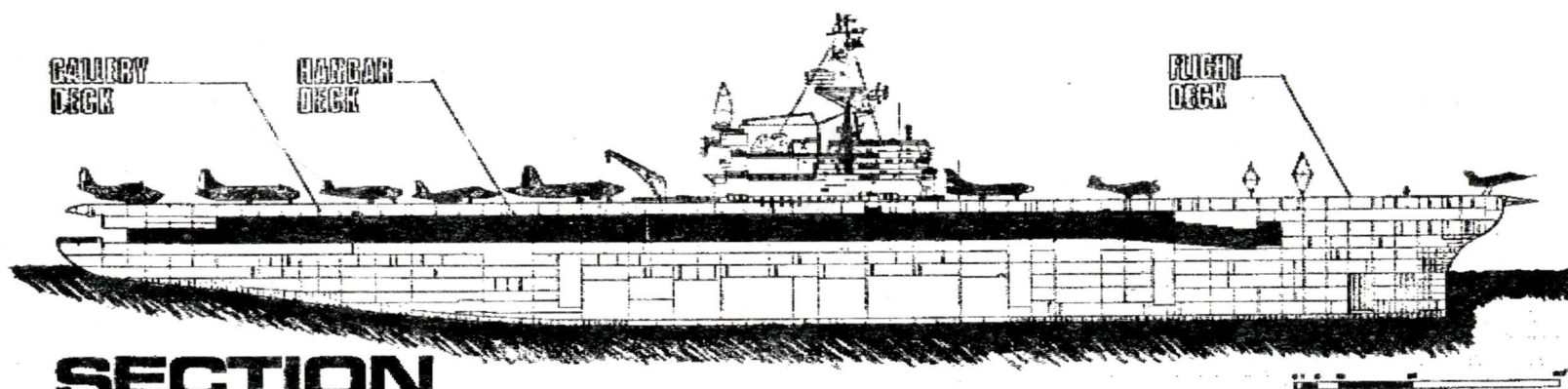


FLIGHT DECK



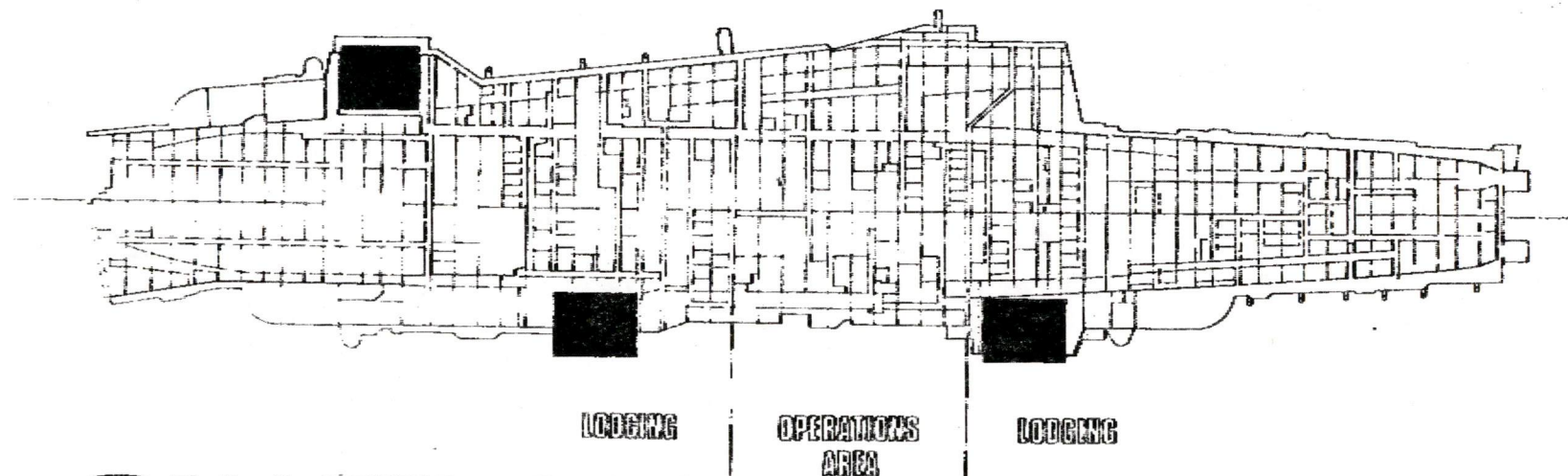


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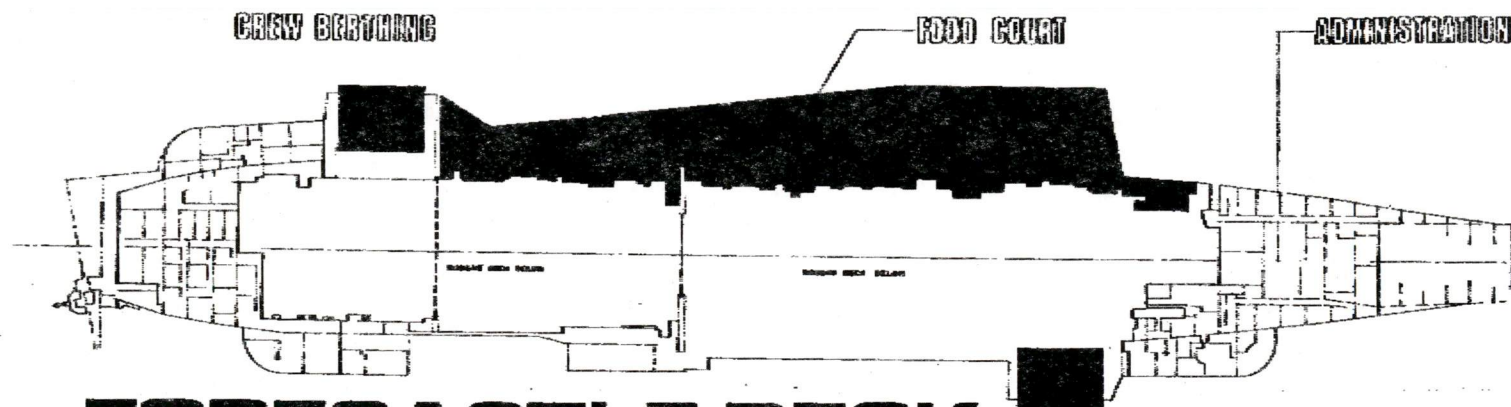


SECTION





GALLERY DECK



FORECASTLE DECK



SECRETARIA DEPORTES BAY
P.18



Luis A. Ferré
San Juan, Puerto Rico

*PL. Draft
Letter TY, etc -
Have Hector
contact me
in Sept. "*
RECEIVED
AUG 5 1991
*Andy
8/12*

Former Governor of Puerto Rico

Dr. Rafael 2894
OSTP

July 18, 1991.

Mr. Andrew Card
Deputy Chief of Staff
The White House
Pennsylvania Avenue 1600
Washington, D. C. 20500

Dear Andy :

The Puerto Rico Educational and Scientific Foundation (PRESF) is a non-profit educational institution which is oriented towards the development of Science and Technology facilities where the general public, but specially the children, can be exposed to, in an attempt to stimulate their involvement in scientific careers. At present the PRESF is working with Bayamón's Science Park, a complex of museums and exhibits dedicated to its Charter objectives.

Since 1990 the PRESF has been working on a project to commemorate the endeavours of our Nation in regards to Science and Technology. For this purpose the Foundation has planned the development of a museum complex on board of the Aircraft Carrier Coral Sea, which was decommissioned in April, 1990. The carrier will hold a permanent exhibition of thirty two aircrafts which have been awarded to the Foundation by other branches of the United States Armed Forces.

The Foundation has already applied for the carrier to the Naval Sea Systems Command which has indicated that there will not be any trouble in obtaining the carrier by means of a conditional deed of gift for the Foundation. They have already ascertained that the institution qualifies for this purpose according to all established regulations.

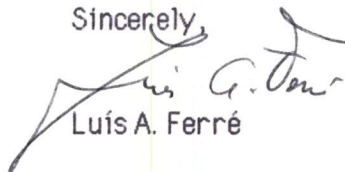
This is a project in which the PRESF will invest eleven million dollars to transport the carrier and the aircraft to Ponce where they will be permanently moored , and restore to museum conditions, it will be financed through the private sector . The carrier will be turned into an educational learning and teaching center boasting three theaters, nine conference rooms and six museums, which are as follow: U. S. Navy Hall, Coral Sea Hall, Aviation Hall, Maritime Hall, Space Hall and Science and Technology Hall.

The Chairman of the PRESF, a young Puerto Rican Engineer who studied in Boston, Héctor Hoyos could to fly to Washington and meet you in order to give you a full presentation of this most important project. I am giving him this letter as a means of introduction hoping you will be able to meet him at your convenience. Mr. Hoyos will be in contact with your office in the near future.

Thank you for your attention to this important matter.

With my best personal regards.

Sincerely,


Luis A. Ferré

Mr. Hoyos - 809/397-4739

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

August 23, 1991

Dear Mr. Hadera:

Thank you for your March 15 letter to President Bush concerning the situation in Ethiopia and Ethiopian refugees in Sudan.

It has been our constant goal to help bring about peace and democracy in Ethiopia. We welcome the successful conclusion of the July 1-5 conference which marks an important step in the transition to democracy. After open and vigorous debate, the conference adopted a charter to establish a broad-based transitional government that will administer Ethiopia until a new constitution is adopted by an elected constituent assembly.

The commitment to democracy that has been expressed by all political factions in Ethiopian politics gives cause for hope that Ethiopia has made the first steps in the direction of society in which its people are free to make their own political and economic choices.

With respect to your request for material aid for refugees, the United States Government channels its resources for refugees overseas through the United Nations High Commissioner for Refugees (UNHCR) in order to maximize burden sharing the coordination. With the recent changes in Addis Ababa, conditions may now favor refugee repatriation from Sudan. You may wish to pursue with the UNHCR the possibility of joint cooperative efforts with a view toward assisting the Ethiopian refugee population in Sudan.

Sincerely,



Walter H. Kansteiner
Director for African Affairs

Mr. Asfaha Hadera
Executive Director
Committee to Aid Refugees Inc./
Ethiopia Aid
40 East 35th Street
New York, New York 10018

4097

**THE WHITE HOUSE
WASHINGTON**

DATE: May 24, 1991

TO: Bill Sittmann

FROM: ANDY CARD

I met Mr. Hadera at an Inner Circle reception not long ago. He tells me he has never received a response to this letter.

Would you please make sure someone responds.
Thanks very much.

4097



Committee To Aid Ethiopian Refugees, Inc./Ethiopian Aid



40 East 35th Street • New York, NY 10016

Tel.: (212) 683-5019

Fax: (212) 779-2862

Mr. George W. Bush
President of the United States of America
The White House
Washington, D.C. 20500

March 13, 1991

Dear Mr. President:

My name is Asfaha Hadera and my country of origin is Ethiopia. I was admitted to the United States as a political refugee on June 16th, 1979. I am married to an American citizen and have two healthy and beautiful children, 11 and 5 years of age. I am employed by the United Nations.

Prior to my leaving Ethiopia for the Sudan, during the Red Terror Campaign of 1977, I always adhered to the principle of the Republican political and economic philosophy.

While in the Sudan, I worked hard to organize fellow Ethiopian refugees through programs of self-help activities, such as education, agricultural projects, health care, weaving and poultry farming. I made my way to the U.S. via France. In 1980, I joined our Republican Party through a movement known as Peace Through Strength. Our Republican philosophy is unique in its nature and is the road to resolution of global problems, be they social, political or economical.

For the last 10 years, through two terms of former President Ronald Reagan, and the two years under your leadership, I expressed my dedication to the USA and the Republican Party, through the Republican leadership. I have been actively involved in orienting and educating "the lost generation" in how great and full of vision our Republican Party is. I have campaigned for our Republican candidates, at the local, State, and National levels. For such participation, I have received letters of commendation from both President Reagan, and yourself.

You have further expressed your appreciation and graciously sent me our US Flag. I am a member of the National Advisory Board of the American Security Council, the United States Congressional Advisory Board, the National Republican Congressional Committee, a sustaining member of the Republican National Committee, the 1988 Presidential

Trust, the 1990 Senate Majority Fund, the United States Senatorial Club, and a recipient of a certificate of "Who is Who in the Republican Party", charter founding member of the Ronald Reagan Republican Center, and member of the Republican Inner Circle.

The Military Junta that promised a democratic system of government in Ethiopia, has repeatedly betrayed its implementation, instead is promoting violence, intimidation and assassination; basic human rights are not respected.

Mass starvation, forced relocation, the destruction of public and private property, and exploitation of national resources have all been the result of that regime's misplaced priorities. Widespread misappropriation of funds intended for humanitarian aid has left Ethiopia with millions dying, fleeing abroad, and children starving and unschooled. The very infrastructure of Ethiopia has been destroyed, along with our culture and standard of living.

Mr. President, in the name of humanity and justice, I appeal to you to help us do our part. The People of Ethiopia, unlike Mengistu, have been, and will remain friends of the United States. We look to your great leadership and to America to bring us out of the suffering inflicted upon our people by evil forces in that country.

I am the founder and executive director of the Committee to Aid Ethiopian Refugees/Ethiopian Aid, fully incorporated under the law of the State of New York, as an international relief and development agency, with excellent record for promoting self-help among our refugee population. We also have a field representative in the Sudan. Our work badly needs financial support for general office expenses and for minimum salaries for those who work to keep congress informed about Ethiopia, for sponsorship of conferences and seminars here in the USA, for food, clothing, medicine, transportation, tents, and basic items; and for funding to permit refugee children in the Sudan to attend school.

Without the assistance of the USA, our people will remain unable to merge into the world community, and Ethiopia will continue to suffer at the hands of those who use our people and our vast resources for their selfish ends.

I respectfully request a meeting with your advisors so that, I may brief them in detail about the real situation in Ethiopia.

We welcome the opportunity to answer any questions they may have about our honorable intentions on behalf of Ethiopia.

Respectfully,

Asfahan H.
Asfahan Hadera
Executive Director



THE PLIGHT OF ETHIOPIAN REFUGEES

Last of a Two-Part Series

by Asfahan Hadera

...the most serious...
...and the most serious...
...the most serious...
...the most serious...

Asfaha Hadera

As I shared in our last edition, it was in July 1977 that I was forced to leave my homeland and to walk 16 hours a day for three weeks—with desert heat reaching 110 degrees and poisonous snakes writhing over sand. I had witnessed many deaths on that rough journey. Some of my compatriots died from snake bites, some from thirst and heat, and others from being shot by border post guards.

The Harsh Similarity

The situation of the refugees in Jordan is no different from what I experienced then in the Sudan, though their circumstances are perhaps even more hostile: The refugees from the poor nations are those who suffer most. Their governments watch from the Persian Gulf, and they watch in silence. The consequence of this cruel neglect, however, is the suffering their nationals now endure in Kuwait and Iraq in emergency refugee settlements at the border.

As holds true for Ethiopian refugees, the world is once again witnessing the occupation of a sovereign country, the uprooting

of its citizens, the destruction of public and personal property, massacres of the innocent and the detention of several hundreds of thousands of foreign nationals who were guests of the legitimate Kuwait government, now in exile.

This hostile drama will perhaps eventually end because the international community has so strongly expressed its outrage. The situation in the Gulf has brought most countries and citizens of Earth to a common cause, and the United Nations can at last play its role as a house for world peace. However, as the world watches the aggression in the Persian Gulf and the consequential influx of thousands of refugees, the old unsolved refugee problem worsens. And the refugees again seem to be forgotten.

More Help Required

The Sudan is the host country for over a million refugees, the majority of whom are Ethiopians. Some of the self-help activities initiated by the refugees when I was there—such as health care, agricultural projects, small cottage industries including weaving and plastic-bag making, education and poultry farming—cannot solve the huge problems of the refugees. Small projects are helpful, but their contribution to an overall solution is miniscule.

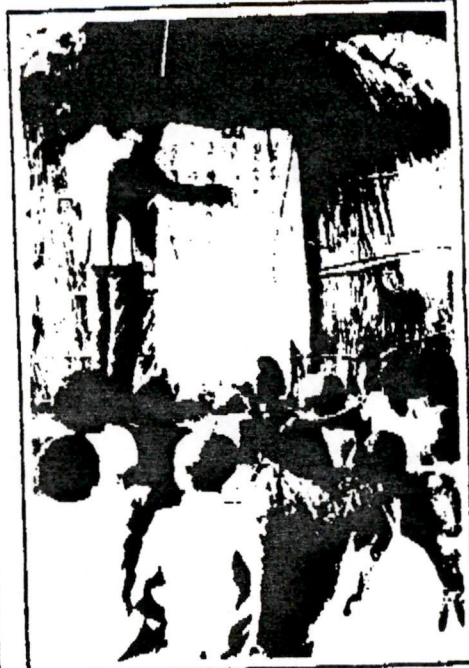
While writing this article, I have received telephone calls from S. Mengesha, field director for Ethiopian Aid in the Sudan, and a diplomat's wife in that country. They have told me of the situation of the refugees in the Sudan. It is more than harsh: It is almost catastrophic. Their deep concern is, I believe, shared by many local and international relief and development agencies. The food shortage

is going to hit the Sudan hard, very hard, and more terrible human suffering is expected.

A Fervent Plea

All humanitarian organizations believe that refugees and displaced persons will suffer most, and that belief is already evident. The United Nations High Commissioner for Refugees (UNHCR) is no longer providing food rations to the refugees unless they are disabled. A hundred kilos of sorghum used to cost 80-120 Sudanese

see ETHIOPIAN on next page



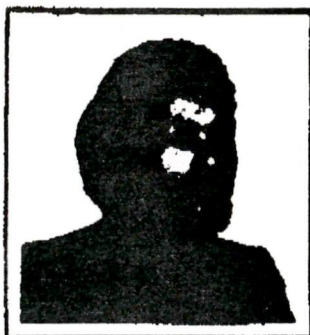
Ethiopian children being taught in their native language, Amharic, at a transitional settlement located in the Eastern Sudan. This rural area is known as Umrakobe, a locale in which many Ethiopian refugees are situated. Here education, made possible through donations made by concerned citizens from the U.S. and Europe, is provided. Learning about their language and culture helps keep the spirit of these Ethiopian refugees high.



One of the refugee settlements in the Eastern Sudan.

ETHIOPIA from page 14

ponds (between \$24 and \$35 in American currency). It costs 2,600 Sudanese pounds (the equivalent of \$297) to build a market. The refugee is in a position to compete in such a market. (Additionally, I often hear that due to armed conflict between government and rebel forces in Ethiopia, food is prevented from reaching the people. What is preventing food from reaching the refugees now starving in many of the camps in the Sudan today?) I appeal to the international community to act immediately. I appeal to the President of the United States of America to act of our humanitarian considerations and instruct USAID to deliver emergency food to the refugees. I appeal to the Secretary General of the United Nations, Mr. Secretary-General of the United Nations, to use his good offices and to influence institutions such as Food and Agricultural Organization (FAO), World Food Program (WFP), United Nations Disaster Relief Organization, UNHCR, and others. And I appeal to each citizen of Earth to speak for the voiceless refugees and displaced persons. All



Asfaha Hadera

Without A Home, Without A Voice THE PLIGHT OF ETHIOPIAN

Part One of a Two-Part Series

by Asfaha Hadera

Asfaha Hadera heads the Committee to Aid Ethiopian Refugees Ethiopian Aid, a grassroots relief and development agency based in New York City. Asfaha, a United Nations employee, uses his own time to work to help the refugees. He provides insight into the plight of our Ethiopian brothers and sisters in the Motherland and those who have reached American shores.

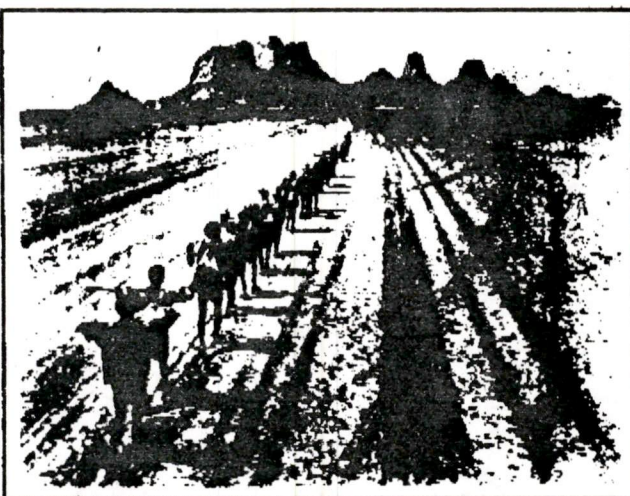
In July 1977, I was forced to leave my homeland. So many times I felt my tears would never stop, and my heart would bleed forever. I shall never forget the rough and complex weeks as I travelled on foot across the torrid desert to the Sudanese border village of Karora. It felt as though my past had been wiped away as a sandstorm erased my footprints.

We were a small group of compatriots, but there was nothing small about our determination that our rich Ethiopian past would never be wiped away. With two of life's most precious gifts—freedom and hope—we began organizing our transplanted society, attempting to rebuild our cultural institutions and preparing ourselves for self-sufficiency in foreign lands.

Our work was not easy. The climate of that equatorial country is harsh and hostile, and the most elementary of life's necessities, water, was incredibly scarce. Utmost agricultural skill is required to make so resistant a soil yield a harvest of food products. But we persisted. In addition to inaugurating basic physical survival projects, we opened schools to educate ourselves, Mosques and churches to nurture our people and to meet our spiritual needs.

Two and a half years later, I made my way to France, and then to the USA, keeping my vision of self-sufficiency for my people alive. I saw it as my role to advocate that the hungry be fed, the naked clothed, the sick healed, the homeless given a roof over their heads, the lonely given hope and reason for living.

Whenever I can, I make efforts to visit my fellow Ethiopians trapped in camps in that hostile environment. My people live in fear, enduring the worst life has to offer:



Ethiopian Refugees trek across the Sudan.

They are forced to flee their villages, to abandon their homes, and worst of all, their country, which has yet raised its national flag on as high a symbol as the freedom to which its people have a right.

The plight of the Ethiopian refugee is not unlike that of those in Persian Gulf. (Today, after fleeing Iraq and Kuwait in a mass exodus, refugees are also stranded on the Jordan-Iraq border. There they remain in poverty at a time when we should be able to expect tranquility to draw near—as a result of the positive democratic changes in Eastern Europe and other promising signs from many parts of the world, as governments move from single to multi-party systems and State-controlled economics to free and mixed economic systems.)

Positive democratic changes led me to think the Almighty, the owner-creator of this planet, would once and for all bless the world so that it could live in peace. I thought surely this would bring the [Ethiopian] refugee problem to an end, and that those now rendered state-

less would be able to have the nationality that is their birthright. I thought the peoples of the world

would now interact to the common good of all humanity and world peace. I harbored the hope that mutual understanding between the two great Powers would bring understanding of the real meaning of peace, that there might be an end to the dominance of the weak by the strong, and that honest dialogue between those two Powers would bring tyrant governments to their knees and bandits and criminals to justice. I thought the whole human race—even now that we have entered the 21st century—a century of law and order, when small and large governments, poor and rich, believers and non-believers would be united by the fundamental principles of the United Nations, whose neutrality governments had agreed to respect, principles that would shelter all who inhabit our world. I pray I was not wrong... SM

Editor's Note: Asfaha Hadera, himself a stateless person from Ethiopia, makes a fervent plea on behalf of Ethiopian refugees. Look for the conclusion of his moving and informative article in our next edition.

Staffer arranges aid for Ethiopian refugees

Former refugee organizes self-help projects

Asfaha Hadera of DCS, who in his own time, heads The Committee to Aid Ethiopian Refugees (CAER), which collects food and clothing for shipment to Africa, thanked the Secretary-General and colleagues for their help in getting tons of supplies to the needy in Africa.

For Asfaha the effort is well worth it because he knows personally what it means to be in such need. Twelve years ago he was forced to flee his country and experienced life in the refugee camps. Since then, he said he "totally dedicated my time and resources to refugees--and their problems".

The trials and tribulations of relief work are evident in the following description of Asfaha's recent effort to ship some food and clothing to Ethiopian refugees in the Sudan:

"The first shipment, of four tons of clothes, was donated by an agency known as Friends in Need, of Indiana. It was trucked in from Indiana to New York. Three days later I received a letter from the donor to the warehouse, authorizing disposal of the shipment, falling its dispatch within two weeks to the Sudan. Precisely two weeks later, I got a call from the warehouse in Queens, notifying me of the imminent disposal of the clothing. I rented a truck and we moved the clothing to my office at the Commu-

nity Church in New York, up three flights, in the pouring rain.

Secretariat News published an article about the difficulty we were having in transporting the shipment--and UN and UN-associated staff members donated \$1,200. CBS News then told us about the Adventist Relief and Development Agency of Maryland, and we trucked the clothing to them. They shipped it to Ethiopian refugees camp in the Sudan.

Several months later, my agency was offered a donation of 30,000 jars of organic baby food from Earth's Best Baby Food, Middlebury, Vermont, which had to be moved to the Sudan quickly, before the food's expiration date. But we had no funds to ship the food--or a place to store it. After approaching many relief agencies, Americare's Tri-State representatives agreed to pay the trucking expenses for the food from Vermont to their warehouse in New Jersey.

The expiration date was fast approaching--only four months away. We contacted the Conference of Baptist Ministers, who said they would pay for the shipping. Project Mercy of Ft. Wayne, Indiana contributed six pallets of new clothes, blankets, and fabric to fill extra space in the 20-foot shipping container, on a ship that was to set sail in two days. But because of a bottleneck in the Baptist Minister's Conference which prevented payment, we couldn't load

the baby food and clothing--and it looked like we might lose a valuable donation.

But the Community Church of New York came through--with a \$5,200 loan--half the cost of shipping--and Africa Freight accepted the advance payment in good faith. The ship finally left port, with the food and clothing--en route to the Sudan, and our sister agency, Ethiopian Aid.

(The Conference of Black Baptist Ministers

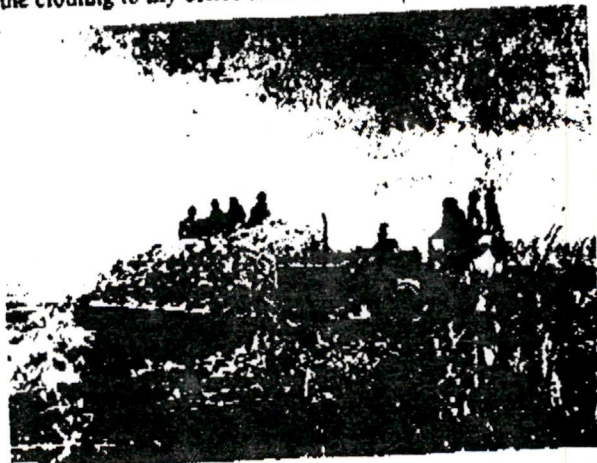
did end up issuing a check for part of the expenses, and Church World Service contributed \$1,000.)

Asfaha said none of this would have been possible without the help and support received from his UN colleagues and numerous other organizations and individuals.

Torino Bound. Another staffer who will be remembered for work done on behalf of others is Hans Gelsner of UNITAR, who was instrumental in providing a UN imprimatur for the Calypsonians for Africa campaign which mobilized a lot of support and awareness in the Caribbean and the US to the plight of millions in need. Hans is headed for the ILO Training Centre in Turin, where he, and his bride Suzie will no doubt introduce some Soca sounds to the local Italian musical scene.

Grootfontein Flurry. Great sighs of relief at news that Hugh Brophy's hospitalization was not serious. UNTAG colleagues in the north are most appreciative of efficient Hugh's efforts to alleviate the boredom and stress of a difficult mission. He quickly and expertly arranged not only an efficient administration in the former South African army town, but also provided extra-curricular activities for his fellow staffers.

Seven-year tour hitch. UN guided tours allow visitors to learn about an interesting organization and to meet some pretty attractive human beings. Christian Clark, an internationally-recognized cartoonist and a winner of two "Emmys", television's top award for his work on Sesame Street, was interested in a guided tour he took but was even more taken with the tour guide, Mita Hosali. After broaching international territory, indulging in some confidence-building measures, late night drafting sessions, and constant revisions, Clark was finally able to get his point across and the parties agreed to a compromise and the peaceful settlement of disputes. Seven years later they reunited in the Secretariat building to implement that deci-



Staff money with Band Aid of London, supplied above tractor for Ethiopian refugees in the Sudan

THE WHITE HOUSE

9.4.91

Dear Stan -

What a surprise to return from
Kennebunkport to find your kind
note and remembrance! Thank
you.

Keep in touch.

Sincerely,
Judy Card

THE WHITE HOUSE
WASHINGTON

Stan Huckaby
228 S. Washington Street
Suite 200
Alexandria, VA 22314

Stan Huckaby

Andy -

Your recommendation allowed
us to be involved in this
great event. Just a little
remembrance and many thanks!

Stan Huckaby
228 S. Washington St.
Suite 200
Alexandria, VA 22314

SW



The Assistant Secretary for Legislative
and Intergovernmental Affairs

RECEIVED

SEP 4 1991

2 September 1991

Andy -

I was very impressed with the
editorial about a potential run
against Senator Kennedy. Congrats
on a nice tribute in last
Sunday's Lowell Sun.

As always, let us know how we
can be helpful to you from
this end.

most sincerely,
craig

THE WHITE HOUSE

7/22/91

Dear Bill-

I hope this note finds
you well. Your letter of 6/25
was appreciated.

Keep in touch. Sincerely,
Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Bill Houston
60 Hillside Avenue
Chelsea, MA 02150

60 Hillside Ave..
Chelsea, Ma.. 02150
June 25, 1991

Deputy, Chief of Staff
Andrew H. Gard, Jr..
5747 No. 4th Street
Arlington, VA.. 22205

Hi Andy,

Your note of March 25th most welcome and raised some eyebrows here at the Soldier's Home where I live. I had to show it to prove we are friends and that I did proudly.

I was very sorry at the loss by Steve Pierce for Congress and then to learn he would not be returning to the Cabinet of Governor Bill Weld but to go into private practice I believe he will be doing. I would of loved to of been out there to help him out but to far for me to travel and would of loved to have sent more financial support but living here I do so on a limited income.

I must say your boss John Sununu sure makes the news for sure and why the big fuss is beyond me as members of Congress do the samething as see enclosed from the Herald of June 24th. That should be made well known and sure your boss has more important need for such in his position in Government in case of Emergency.

The other enclosed from El Globo of date mentioned and earlier this year article on the same subject his family would take him out of the 92 campaign and in Herald earlier that I read every day. How do you feel on the subject being close to the President and his plans for 1992. I know his schedule for next year has been made to keep him on the news for the times like the Democratic Convention and two other times listed in the U.S. News & World Report issue of June 17, 1991--Washington Wispers..

Andy, do you see the Vice-President as leaving for another choice for the office as to me he is doing a great job and well trained for the job but not through the Press. To me he is more qualified than some of the Democrats being mentioned for the nomination next year.

If you could would it be possible for you to get me a autographed picture of the President and Vice-President for my room here at the Chelsea Soldier's Home? If you can't I'll understand.

Here in Chelsea the Incumbent Mayor John J. "Butch" Brennan, Jr. is going for a third term and I am with him all the way as a great friend for a number of years and is really trying but the three members of the Board of Alderman who are running for Mayor always say No to all he does try to do to make themselves look good and the heck with the City. One of the members is a former Mayor in the middle 80's and a joke then and in the middle of his term a RECALL was tried and never came off and then Jim Mitchell has yet to pay the bills he ocured for such to date and not paying his taxes either and come time for re-election got one of the worse defeats ever given a incumbent in the City. Heaven forbids he wins again as I'll be looking for a new home any room down there????? It is going to be a very interesting year politically in this City for sure.

I am looking forward to next year and the State Committee Hdqts.. moving to Boston so I can go in and help out in Volunteer in some way as now in Watertown way to far for me to travel being still on medication and under care of M.G.H..

Well, took enough of your time so will sign off for this visit with you and my very Best Wishes go with you also.

Good Luck & God Bless,
Your friend


Bill Hooton

P.S. I am hoping through my local State Senator to get into local Campus of Bunker Hill Community College on a Financial Aid for course in Spanish in Chelsea you need it for sure.
Enc..



THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE DEPARTMENT

STATE HOUSE • BOSTON 02133

WILLIAM F. WELD
GOVERNOR

GEO PAUL CELLUCCI
LIEUTENANT-GOVERNOR

*Andy -
For yr. info.*

JOSEPH H. HAGAN
PRESIDENT

- JH

ASSUMPTION COLLEGE
WORCESTER, MASSACHUSETTS 01615-0005

Rec'd
MAY 28 1991
AC HAS SEEN

May 17, 1991

Honorable George H.W. Bush
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

I am pleased to recommend Joseph H. Hagan, President of Assumption College, Worcester, Massachusetts for a Presidential appointment to the National Council of the Humanities.

Dr. Hagan has been a loyal Republican supporter for Presidential and state candidates and he served as a member of the Nixon and Ford Administrations as Assistant to the Chairman of the National Endowment for the Humanities. He is a highly respected scholar and educator and has a superb record as an administrator. His qualifications are excellent and he would be a worthy addition to the council when the expected vacancy occurs in January 1992.

Thank you for your time and consideration on this matter.

Sincerely,

Bill Weld

William F. Weld

WFW:b

*Best personal regards, Mr. President -
BW*