

Originally Processed With FOIA(s):
2025-0373-S

FOIA Number:
2025-0373-S

FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04883
Folder ID Number: 04883-007c

Folder Title:
Correspondence--G [3]

Stack:	Row:	Section:	Shelf:	Position:
G	15	21	7	

THE WHITE HOUSE

6-21-91

Dear Josh -

Linda Casey says she saw
you on 6/8. Thanks for your
greeting - and your note of May 9th.
I like your Capitol comment:
"Where did all the money go?" Keep
in touch.

Sincerely,
Andy

Andrew A. Card
THE WHITE HOUSE
WASHINGTON

Joshua Gilder
30 Rockefeller Plaza
New York, N.Y.
10112

MAY 28 1991

30 ROCKEFELLER PLAZA
NEW YORK, N.Y. 10112

AC HAS SEEN

Room 5600

(212) 649-5600

May 9, 1991

The Honorable Andy Card
The White House
Washington, D.C.

Dear Andy:

Since moving back to New York, I've been doing my best to give Mario Cuomo a hard time. I've joined forces with Citizens for a Sound Economy, which is forming a New York branch, and the Political Club for Growth, which includes such luminaries as Lew Lehrman, Herb London, and Evan Galbraith and is just starting up the Empire Foundation and Change NY.

Recently, I held a press conference in Albany with New York Citizens for a Sound Economy. We got very good press coverage (including "Inside Albany"), even though Cuomo, who had originally been scheduled to fly down to NYC for urgent consultations with Mayor Dinkins on the fiscal crisis, stayed up in Albany instead and scheduled a press conference at exactly the same time.

I'm sending along a copy of my remarks (reconstituted as a "Capitol Comment") which I thought might interest you. Keep up the good work! And let me know if you're ever up here in NYC -- we'll do lunch.

All the best,



Joshua Gilder

A-
just fyi, I saw Josh
in NYC on 6/8. He
sends his best.

LC



CAPITOL COMMENT

A TIMELY PERSPECTIVE ON CURRENT PUBLIC POLICY.

WHERE DID ALL THE MONEY GO?

During the boom years of the 1980s, the national economic expansion flooded state governments with increased revenues. In New York, especially, the money came rolling in. Tax revenues per individual soared above those in most other states, and the total load of taxes Albany brought in grew an astounding 73 percent. New York had rarely been so flush.

Suddenly, however, we're being told that there's no more money left, and no one seems to know where it all went. Governor Cuomo is predicting massive deficits -- \$1.5 billion last year, \$6.5 billion this year, with no end in sight. New York State's bond rating -- a measure of its economic health -- has plummeted to the third lowest in the country, and many are now comparing state finances with those of New York City just before it went broke and had to be bailed out by the federal government.

Governor Cuomo is acting like this is all some natural catastrophe, and he's not responsible. He blames the national recession, but New York's budget deficits started long before the recession. He blames the federal government for decreasing federal grants-in-aid, but federal aid has actually increased by 10 percent a year since 1987.

To help cover the gap, the Governor has proposed huge tax increases. If he gets his way, the gas tax will be hiked to 18 cents a gallon (this on top of the steep national gas tax hike), plus \$39 million in taxes will be imposed on everything from computer software to tires to long-distance telephone calls. The long-promised tax cut for the middle class has been postponed for a second year in a row, and it looks now like it will never happen.

Before we shell out even more in taxes, it seems fair to ask: What happened to all our other tax money? What happened to those billions and billions of dollars that poured into Albany's coffers over the last 10 years? Where did all the money go?

We've heard a lot about the "generous investments" in government services and social programs and, in fact, state spending has been massive. But what have we got for it?

Spending on education increased by 30 percent, to the second highest in the country. It costs \$7,561 per pupil in New York (compared to a national average of \$4,541). Are our children any better educated? Not by any reasonable measure. SAT scores are dropping, and our graduation rate in 1988 ranked a shameful 46th out of the 50 states, putting New York in the same league as Florida and Louisiana. If our children didn't benefit from all this "education" spending, who did? Where did all the money go?

Welfare spending (after education, the second largest budget item) also shot up, by about 60 percent. New York spends more on welfare as a percent of income than any other state, even though our poverty rate is only 17th in the country. Meanwhile the number of New Yorkers dependent on welfare keeps growing, and the destruction of the "welfare culture" continues with all its tragic consequences. If the poor didn't benefit from all this "generous" welfare spending, who did? Where did all the money go?

It's all gone now, but we have a right to know where it went. Even now, in this year's budget, the governor is still planning to raise spending by billions of dollars. Somebody has to tell him, it's time to stop the hemorrhaging. Now.

If the administration in Albany can't -- or won't -- examine the causes and bring to light the truth about this massive waste, then maybe someone from the outside should do the job. Why not appoint a commission that is truly independent (that means no politicians within miles) to do an objective study on the causes of this crisis and recommend remedies, just like the Grace Commission and Packard Commission did for the national government and Defense Department.

They could ask questions such as why, with twice as many highway workers than the national average, our bridges and highways are crumbling. Why 5,000 faculty and administrative staff were added to our State University system at the same time that it was losing 7,000 students. Why Medicare costs three times as much to administer in New York compared to California, while New York ranks third in the number of mothers who receive little or no prenatal care, worse than every state except Texas and New Mexico. Why there are more school administrators in New York than in all of Western Europe, which has ten times the population, and only a fraction of "education" spending actually ends up paying for teachers in the classroom. And why the number of "political" state government jobs (read political payoffs) has grown 350 percent faster than jobs in the private sector.

The governor has admitted that states with high taxes are at a competitive disadvantage to other states. High taxes drive out business and jobs. A tax hike now would take another huge bite out of the pocketbooks of middle class taxpayers already struggling against recession, cutbacks, and rising unemployment. But apparently the governor prefers this to altering the state's spending habits.

An independent investigation that uncovers the budget mess takes the kind of political courage we need from Governor Cuomo in this time of crisis. Before the Governor asks us for any more taxes, we have a right to know -- where did all the money go?

#

Joshua Gilder is a member of the leadership council of New York Citizens for a Sound Economy Foundation, a research and education organization with 20,000 members in the state.

THE WHITE HOUSE

WASHINGTON

June 21, 1991

Dear Bobbie:

Thank you for your letter regarding funding for the Berkshire County Association for Retarded Citizens, Inc.

I have had our people look into the situation you raise, and I'm sorry to say there is nothing I can do to try to be helpful. This is a State matter and does not directly involve the Federal Government. If you have not already done so, you should contact the appropriate State officials in Massachusetts.

I appreciate your calling this to my attention. Please give my best to all the dedicated people at BCARC.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Ms. Mary (Bobbie) Gibson
Executive Director
Berkshire County Association for
Retarded Citizens, Inc.
Post Office Box 2
Pittsfield, Massachusetts 01202



ABOARD AIR FORCE ONE

Linda -

Pls. type a short
response - "I have
had our people look
into the situation
you raised. The
matter does not
directly involve the
Fed. but is a
State matter. You
should contact ..
Mass Officials..."

THE WHITE HOUSE
WASHINGTON

DATE: 6/12

TO: Ede

FROM: ANDY CARD *Andy*

Pls. get a quick
response for me.

Thanks

THE WHITE HOUSE
WASHINGTON



June 12, 1991

TO: Gary Blumenthal

FROM: EDE HOLIDAY

☐ FYI

☒ Action

☐ Comment



Berkshire County Association for Retarded Citizens, Inc.

Business Address: 52 Deming Street

Mailing Address: P.O. Box 2

Pittsfield, Massachusetts 01202

Phone (413) 499-4241 — 499-4242

May 22, 1991

Rec'd
MAY 24 1991

(faxed on May 23)

Andrew Card, Deputy to the President
White House
Washington, DC 20500

Dear Andy:

After talking with John Sununu, I am forwarding you the following information at his request.

Berkshire Unlimited and Vantage are two highly successful programs operated by Berkshire County Association for Retarded Citizens, Inc. These programs, which provide competitive employment and vocational training to 110 mentally handicapped individuals in Berkshire County, trace their beginnings back to 1960 when the first such program was founded by BCARC. On May 15, 1991, the Department of Mental Retardation (DMR--the Massachusetts funding source for Berkshire Unlimited and Vantage) announced that the Sheltered Workshop and Vantage community employment contracts were being terminated and awarded to a Springfield-based organization. These contracts had been reawarded to BCARC in 1990 for up to a five year period, and had been awarded to BCARC for the previous 20 years. BCARC believes this decision by DMR was unnecessary, capricious, vindictive, unwise and unfounded. BCARC is appealing this decision and has received family, community and state support to have these contracts reinstated to BCARC. We are asking for your assistance.

Berkshire County Association for Retarded Citizens is a 35-year-old organization established by a group of Berkshire County parents to obtain community services for their children. BCARC's reputation is at the forefront of providers across the state, having been the first agency to contract with Massachusetts in 1973. It is also widely acclaimed for its 9 years of consistent accreditation by the Commission for Accreditation for Rehabilitation Facilities, the only nationally recognized accrediting body in this field.

BCARC has grown from a volunteer agency in the '50s to a fully staffed professional provider of services, supervised by a Board of diverse volunteers both business persons and parents from Berkshire County. BCARC has been cited by numerous State, Federal and private organizations as a model for quality programs and for effective advocacy for mentally retarded citizens.

Following a national trend, Massachusetts has mandated the transition of clients in sheltered workshops to jobs in business and industrial sites in the community. This initiative, itself, is the subject of strong community involvement. BCARC fully embraces this concept. The Vantage

*Member Unit of MARC and NARC.
A United Way Agency*

program has an Advisory Council composed of Berkshire business leaders, driving this transition.

All of this activity, which has been ongoing and unbroken over the years, has served to make BCARC one of the most successful providers of service. The stability of the Agency along with the support of families and the Berkshire Business community, has enabled us to successfully place people in jobs. This success seems to have been our undoing.

The decision to give this contract to an out-of-area provider, not only defies all sense of logic given the objectives of providing quality and stable services to the program participants, but it will also have a regressive impact on program clients, and jeopardizes BCARC's ability to provide quality services to its 29 other programs.

DMR has, during the last 3 years, been attempting to cut BCARC down to size. They have distributed literature to providers on the benefits of "small" agencies who serve fewer individuals and are thus able to give more personalized attention. This is a faulty assumption. This assumption leads to the conclusion that large providers should be dismantled.

The fallacy of this attitude, at a time when every dollar of State money needs to be stretched to its limit, is that smaller agencies translate to more administrative costs and less monies going to direct service. Larger agencies have been shown to be more cost effective and to offer a wider range of service with less danger of fragmentation of client's lives. However, BCARC is now being penalized for its success over the years. The commitment of State dollars to support smaller agencies results in a proliferation of unnecessary expenditures (which the Weld administration is attempting to correct). This has at its foundation the philosophy that large agencies, who do not accept the direction of a social work mentality to operate an \$8,000,000. business, must be weeded out or cut down to size.

The effects on all BCARC clients by the sudden change in the State's position is easily demonstrated. Clients in these programs will be required to move to another facility, with program changes, and will result in anxiety and concern on the part of both clients and families. All individuals currently receive support and advocacy services, which are part of the BCARC service delivery system. Loss of this contract will require a total revamping of all of our services.

The stated reason in DMR's "debriefing" for awarding this contract to another agency was that that agency made more placements during FY91 than BCARC. This is a distortion of numbers and does not reflect the true picture.

BCARC made placements despite a 13.4% unemployment rate in the Berkshires. This economic downturn directly impacted on placements, with 16 working clients being laid off. However, contracting with an out-of-area provider is not a step towards rectifying this condition! BCARC's associations and business contacts, developed over many years, will effect a turnaround quicker than a provider from out of the area. Let's

not forget the "sense of community" pledged by our local Chamber of Commerce and other business leaders to get Pittsfield on the road toward economic survival.

The Berkshire Unlimited program is one of the largest in BCARC. Most of its clients live in residential programs operated by BCARC. Because of this, a level of program continuity, communication and program resources has generated top efficiency. Losing the Berkshire Unlimited contract would destroy the core of synergy that exists between all programs. As a result, a reduction in the effective and efficient delivery of service to program clients would prevail.

Without any advance discussion or warning, the Department sent a formal notice indicating that a Springfield (Hampden County) operator was selected to assume the BCARC contract for the sheltered workshop and transition program. This has been done under the guise of a "re-rfp" ordered by the Commissioner as a result of an appeal by the losing bidder of the 90-91 contract. BCARC is appealing this decision by DMR to award the contract to a Springfield contractor and feels it has a strong legal case. 

Interestingly enough, the structure housing Berkshire Unlimited is leased under a long-term lease, and was remodeled using a Federal HUD grant.

Andy, if DMR is successful in this effort, it will be a tragedy for all of us--clients, families and community, and we certainly appreciate anything that you might do to help. If you need any further information or clarification, I will immediately forward it to you.

Cordially,



Mary (Bobbie) Gibson
Executive Director



AIRBILL

USE THIS AIRBILL FOR DOMESTIC SHIPMENTS WITHIN THE CONTINENTAL U.S.A., ALASKA AND HAWAII.
USE THE INTERNATIONAL AIR WAYBILL FOR SHIPMENTS TO PUERTO RICO.
QUESTIONS? CALL 800-238-5355 TOLL FREE.

PACKAGE
TRACKING NUMBER

3207297085

3207297085

RECIPIENT'S COPY

Date 5/23/91			
From (Your Name) Please Print Bobbie Gibson	Your Phone Number (Very Important) (413) 499-4241	To (Recipient's Name) Please Print Andrew Card	Recipient's Phone Number (Very Important) ()
Company Berkshire County for Retarded Citizens, Inc.	Department/Floor No.	Company Deputy to the President - United States	Department/Floor No.
Street Address 52 Deming Street		Exact Street Address (We Cannot Deliver to P.O. Boxes or P.O. Zip Codes.) White House	
City Pittsfield, Ma.	State 01201	City Washington, D.C.	State 20500

YOUR BILLING REFERENCE INFORMATION (FIRST 24 CHARACTERS WILL APPEAR ON INVOICE.)

IF HOLD FOR PICK-UP, Print FEDEX Address Here

PAYMENT ☒ Bill Sender ☐ Bill Recipient's FedEx Acct. No. ☐ Bill 3rd Party FedEx Acct. No. ☐ Bill Credit Card		Street Address	
☐ Cash		City	
		State	
		ZIP Required	

SERVICES		DELIVERY AND SPECIAL HANDLING		PACKAGES	WEIGHT IN POUNDS ONLY	YOUR DECLARED VALUE	OVER SIZE	Emp. No.	Date	Federal Express Use
1 ☒ PRIORITY 1 Overnight Delivery	6 ☐ OVERNIGHT LETTER*	1 ☐ HOLD FOR PICK-UP (Fill in Box H)						☐ Cash Received		Base Charges
2 ☐ COURIER-PAK OVERNIGHT ENVELOPE*	7 ☐	2 ☐ DELIVER WEEKDAY						☐ Return Shipment		Declared Value Charge
3 ☐ OVERNIGHT BOX	8 ☐	3 DELIVER SATURDAY (Extra charge) ☐						☐ Third Party ☐ Chg. To Del. ☐ Chg. To Hold		Other 1
4 ☐ OVERNIGHT TUBE	9 ☐	4 ☐ DAANGEROUS GOODS (Extra charge)						Street Address		Other 2
5 ☐ STANDARD AIR Delivery not later than second business day	10 ☐	5 ☐ CONSTANT SURVEILLANCE SERVICE (CSS) (Extra charge) (Release Signature Not Applicable)						City		Total Charges
		6 ☐ DRY ICE _____ Lbs.						State		
		7 ☐ OTHER SPECIAL SERVICE _____						Zip		
		8 ☐						Received By X		
		9 ☐ SATURDAY PICK-UP (Extra charge)						Date/Time Received	FedEx Employee Number	
		10 ☐								
		11 ☐								
		12 ☐ HOLIDAY DELIVERY (If offered) (Extra charge)								

Total	Total	Total
3 ☐ Drop Box	4 ☐ B.S.C.	5 ☐ Station
FEDEX Corp. Employee No.		
Date/Time for FEDEX Use		

5 Sender authorizes Federal Express to deliver this shipment without obtaining a delivery signature and shall indemnify and hold harmless Federal Express from any claims resulting therefrom.

Release Signature: _____

PART #2041738900
REVISION DATE 10/88
PRINTED IN U.S.A. WCSEL
009
© 1988 F.E.C.
2/89

MULTIPLE PACKAGE SERVICE

**IF YOU ARE
MAKING A MPS
SHIPMENT, APPLY
THE SELF ADHESIVE
MPS COPY HERE**

DEFINITIONS

On this Airbill, we, our and us refer to Federal Express Corporation, its employees and agents. You and your refer to the sender, its employees and agents.

AGREEMENT TO TERMS

By giving us your package to deliver, you agree to all the terms on this Airbill and in our current Service Guide, which is available on request. If there is a conflict between the current Service Guide and this Airbill, the Service Guide will control. No one is authorized to alter or modify the terms of our Agreement.

RESPONSIBILITY FOR PACKAGING AND COMPLETING AIRBILL

You are responsible for adequately packaging your goods and for properly filling out this Airbill. Omission of the number of packages and weight per package from this Airbill will result in a billing based on our best estimate of the number of packages received from you and an estimated "default" weight per package, as determined and periodically adjusted by us.

AIR TRANSPORTATION TAX INCLUDED

Our basic rate includes a federal tax required by Internal Revenue Code Section 4271 on the air transportation portion of this service.

LIMITATIONS ON OUR LIABILITY AND LIABILITIES NOT ASSUMED

Our liability for loss or damage to your package is limited to your actual damages or \$100, whichever is less, unless you pay for and declare a higher authorized value. We do not provide cargo liability insurance, but you may pay forty cents for each additional \$100 of declared value. If you declare a higher value and pay the additional charge, our liability will be the lesser of your declared value or the actual value of your package.

In any event we will not be liable for any damages, whether direct, incidental, special or consequential in excess of the declared value of a shipment, whether or not Federal Express had knowledge that such damages might be incurred including, but not limited to, loss of income or profits.

We won't be liable for your acts or omissions, including but not limited to improper or insufficient packing, securing, marking or addressing, or for the acts or omissions of the recipient or anyone else with an interest in the package. Also, we won't be liable if you or the recipient violates any of the terms of our agreement. We won't be liable for loss of or damage to shipments of cash, currency or other prohibited items.

We won't be liable for loss, damage or delay caused by events we cannot control, including but not limited to acts of God, perils of the air, weather conditions, mechanical delays, acts of public enemies, war, strikes, civil commotions, or acts or omissions of public authorities (including customs and quarantine officials) with actual or apparent authority.

DECLARED VALUE LIMITS

The highest declared value we allow for Overnight Letter and Courier-Pak Overnight Envelope shipments is \$100. For other Priority-1 and Standard Air shipments, the highest declared value we allow is \$25,000 unless your package contains items of "extraordinary value," in which case the highest declared value we allow is \$500. Items of "extraordinary value," include artwork, jewelry, furs, money, precious metals, negotiable

TERMS AND CONDITIONS

instruments, and other items listed in our current Service Guide.

If you send more than one package on this Airbill, you may fill in the total declared value for all packages, not to exceed the \$100, \$500 or \$25,000 per package limit described above. (Example: 5 packages can have a total declared value of up to \$125,000.) If more than one package is shipped on this airbill, our liability for loss or damage will be limited to the actual value of the package(s) lost or damaged (not to exceed the lesser of the total declared value or the per package limits described above). You have the responsibility of proving the actual loss or damage.

FILING A CLAIM

ALL CLAIMS MUST BE MADE BY YOU IN WRITING. You must notify us of your claim within strict time limits. See current Service Guide.

We'll consider your claim filed if you call and notify our Customer Service Department at 800-238-5355 and notify us in writing as soon as possible.

Within 90 days after you notify us of your claim, you must send us all relevant information about it. We are not obligated to act on any claim until you have paid all transportation charges, and you may not deduct the amount of your claim from those charges.

If the recipient accepts your package without noting any damage on the delivery record, we will assume that the package was delivered in good condition. In order for us to process your claim, you must, to the extent possible, make the original shipping cartons and packing available for inspection.

RIGHT TO INSPECT

We may, at our option, open and inspect your packages prior to or after you give them to us to deliver.

NO C.O.D. SERVICES

We don't provide C.O.D. services.

RESPONSIBILITY FOR PAYMENT

Even if you give us different payment instructions, you will always be primarily responsible for all delivery costs, as well as any costs we may incur in either returning your package to you or warehousing it pending disposition.

QUALIFIED ACCEPTANCE

We reserve the right to reject a shipment at any time, when such shipment would be likely to cause damage or delay to other shipments, equipment or personnel, or if the transportation of which is prohibited by law or is in violation of any rules contained in this Airbill or our Service Guide.

MONEY-BACK GUARANTEE

In the event of untimely delivery, Federal Express will at your request and with some limitations, refund or credit all transportation charges. See current Service Guide for further information.

BERKSHIRE COUNTY ASSOCIATION FOR RETARDED CITIZENS, INC.

FACT SHEET
May 22, 1991

- * **FOUNDED** 1954
- * **MISSION:** To promote and maintain an educational, recreational, residential rehabilitation program for the welfare of the mentally retarded or otherwise disabled persons.
- * **1991 BUDGET:** \$8,000,000.
- * **NUMBER OF CLIENTS:** 460
- * **NUMBER OF PROGRAMS:** 32
- * **NUMBER OF STAFF:** 350
- * **BERKSHIRE UNLIMITED:** A rehabilitation facility, providing live industrial subcontract work so that the client learns work requirements, work habits, work skills and behaviors.
- * **VANTAGE:** The placement of clients into jobs in the community offering assistance in identifying, obtaining and/or maintaining employment in the community commensurate with their vocational and social abilities.
- * **ACCREDITATION:** National certification from the Commission on Accreditation of Rehabilitation Facilities.

BCARC HISTORY

1957-1970

2 Pre-school Nurseries
Pittsfield and Lee

1957

3 Summer Recreation Programs
in conjunction with Pittsfield,
Dalton & Great Barrington Parks
and Recreation Departments

1960

BCARC Adult Activity Center
Forerunner of Berkshire Unlimited

1970

Developmental Center

1971

Copley House - Community Residence
7 Adult males

1973

Daniels House - Community Residence
7 Adult females

Berkshire Unlimited-Sheltered Workshop

1974

Eramo House - Community Residence
8 Adolescents

1975

2 Apartment Complexes
Semi-independent living

1976

Berkshire Developmental Services
Diagnostic and prescriptive program
for infants 0-3 years

Specialized Home Care Project
Foster Placement Program

1978

Developmental Unit
Pre-vocational Training

West House - Community Residence
8 Adolescents

North House
6 Adult males and females

As an Advocate, BCARC also provides:

- Case Management-retarded citizens
and families
- Public Education, literature
and speakers
- Research
- Citizen and Legal Advocacy
for individuals

1989

1979

Habilitation Center-Workshop Readiness Training
Spring Street - Supervised Apartment
3 Adult males

Beacon Place - Supervised Apartment
4 Adolescent males

Respite Program - Family Support

Brooks House - Supervised Apartment
4 Adult females

Fairfield House - Supervised Apartment
4 Adult females

1980

Farrell House - Limited Group Residence
8 Elderly males and females

Senior Activity Program - Day Program
Elderly

Dartmouth House - Supervised Apartment
4 Adult males

Exeter House - Supervised Apartment
4 Adult females

1981

Berkeley House - Supervised Apartment
4 Adult males

Clarendon House - Supervised Apartment
4 Adult males

Southgate Day Program - Intensive Day Program
Adults

1983

Vantage I - Supported Work Sites
10 Adults

1984

Newbury House - Supervised Apartment
3 Adult males and females

Chatham House - Community Residence
4 Elderly females

Chatham Day Program - Day Program
4 Elderly females

1986

Stratford House - ICF/MR-A - 8 Adults

1987

Oxford House - ICF/MR-A - 6 Adults

Southwick House - ICF/MR-B - 8 Adults

1988

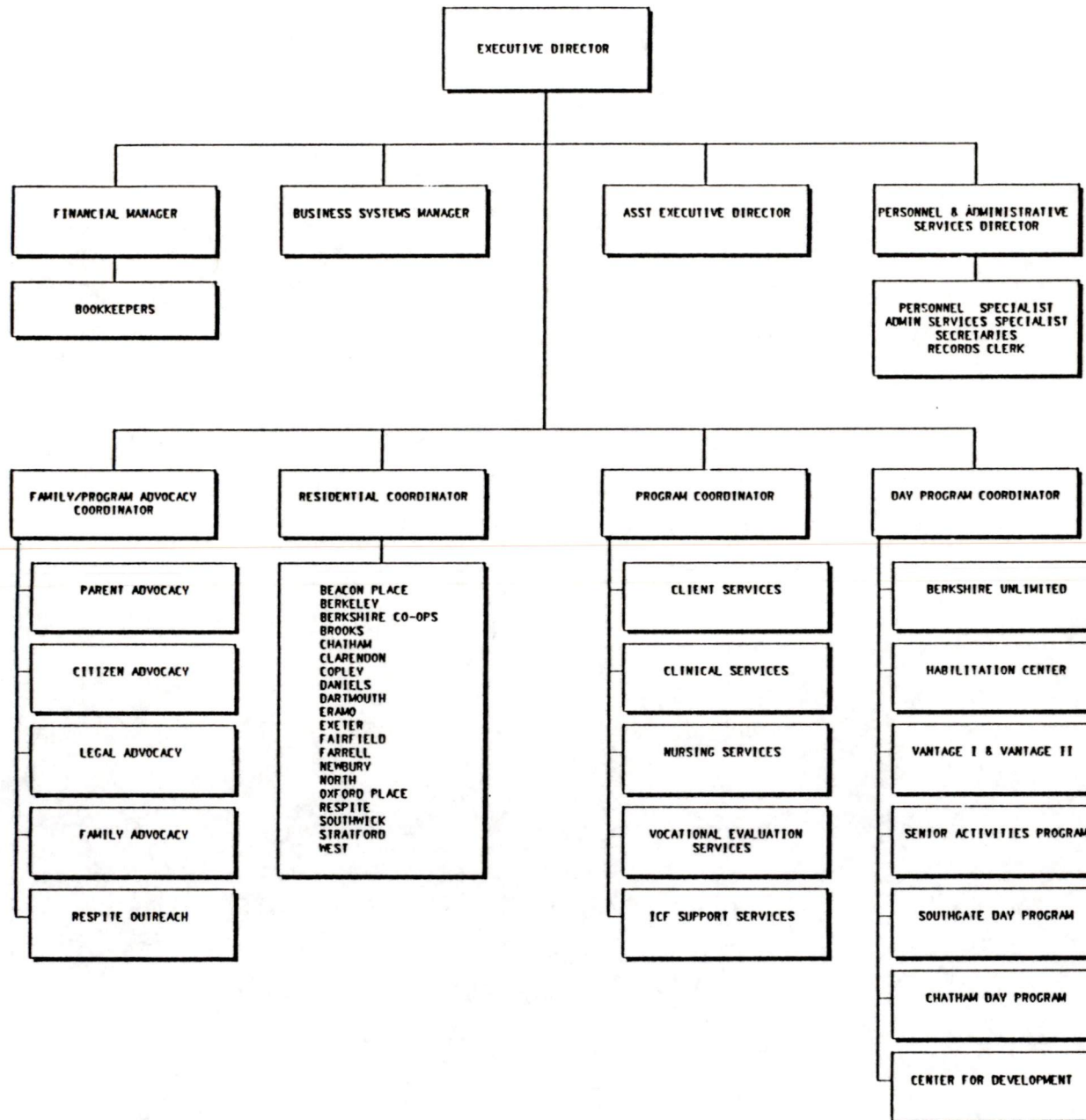
South Berkshire Center - 6 Adults

Westgate Enclave - 6 Adults

Vantage II - 8 Adults

BERKSHIRE COUNTY ASSOCIATION FOR RETARDED CITIZENS, INC

SEPTEMBER 1990



**WILLOWBROOK SPECIAL MASTER
UNITED STATES DISTRICT COURT
EASTERN DISTRICT OF NEW YORK**

RUDY MAGNONE, PH.D.
SPECIAL MASTER

(212) 953-0333

May 22, 1991

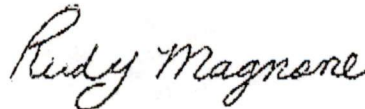
To Whom It May Concern:

I was the Regional Administrator in Western Massachusettes when the Association for Retarded Citizens (ARC) began its programs in the early 1970's. Through their efforts Western Massachusettes led the state in the very difficult transition of moving residents out of large Institutions into small homes in the community and in providing Day Treatment and workshop programs for them. This is, and always has been, a very visable, caring, and advocacy oriented group that has had full support from a community that has taken a lot of pride in providing the leadership to show other communities what can be done to provide more humane environments in which people can grow and be happy and productive.

Perhaps more importantly, I should point out that not only did they put these programs into operation and rally the community around them, but they also provided excellent services in the process. Under the growing scrutiny of Local, State and Federal oversight they have consistently met and maintained the high standards demanded by these different bodies.

Since their inception they have been, and remain a model of what a community can do to help those people that society so often forgets. As someone who has been a State Director for the Mentally Retarded and Developmentally Disabled in Ohio and Delaware and is currently the Federal Court Special Master for the 6000 mentally retarded Willowbrook class members in New York State, I urge you to do what you can to prevent the dismanteling of these programs. In all my experiences in this field I know the Berkshire County operation to be one of the best.

Sincerely,



Rudy Magnone, Ph.D.



Commission on Accreditation of Rehabilitation Facilities

2500 NORTH PANTANO ROAD • TUCSON, ARIZONA 85715 • 602-886-8575

Alan H. Toppel, Executive Director

SPONSORING MEMBERS

American Academy of
Physical Medicine
and Rehabilitation

American Hospital
Association

American Occupational
Therapy Association

American Physical
Therapy Association

American Psychological
Association

American Speech-
Language-Hearing
Association

Association of
Rehabilitation Nurses

Federation of
American Health Systems

Goodwill Industries
of America, Inc.

National Association
of Addiction
Treatment Providers

National Association
of Jewish
Vocational Services

National Association
of Private
Residential Resources

National Association of
Rehabilitation Facilities

National Easter
Seal Society

United Cerebral Palsy
Associations, Inc.

ASSOCIATE MEMBERS

American Academy
of Pain Medicine

American Congress of
Rehabilitation Medicine

American Spinal
Injury Association

Inter-National Association
of Business, Industry,
and Rehabilitation

National Association
of Alcoholism and
Drug Abuse Counselors

National Association
of Social Workers

National Head
Injury Foundation

National Rehabilitation
Association

National Spinal Cord
Injury Association

May 6, 1988

Ms. Mary B. Gibson
Executive Director
Berkshire County Association
for Retarded Citizens, Inc.
Post Office Box 2
Pittsfield, MA 01202

Dear Ms. Gibson:

It is my pleasure to inform you that your organization has successfully met high standards of performance and has been accredited for a period of three years for the programs and services identified in the survey report.

This important achievement on your part is a further indication of your dedication and commitment to improve the quality of the lives of people with disabilities. The tenure of this accreditation award will extend through May 1991.

A copy of the survey report is enclosed. The report is intended to support a continuation of your organization's efficiency and effectiveness.

We believe it to be very important that an accredited organization be able to account for the fact that it has promptly addressed the recommendations made by the Commission. To keep us apprised of your efforts to implement the survey findings, we ask that you submit a report of your followup actions within the next ninety days.

Your organization is entitled to a new Certificate of Accreditation since your existing certificate does not properly reflect your program structure covered by this accreditation. In order to be certain that our information is correct, we ask that you complete and return the enclosed form.

Everyone involved in your organization can rightfully be proud of the unique distinction of being accredited. Just as the Commission will recognize this accomplishment in our listing of accredited organizations, we also encourage you to creatively make this fact known throughout your community. Communicating this acknowledgment of excellence with referral and funding sources, the media, and local officials and sharing appropriate sections of the survey report with individuals of your choice will serve to further their respect and trust in your organization's capabilities.



Ms. Gibson

-2-

May 6, 1988

Prior to the expiration of this award, it will be necessary for the Commission to conduct a resurvey of your organization. This process is required so that we may have the opportunity to assess your continuing compliance with the standards.

The Commission encourages your organization to continue to fully and productively utilize the standards on an ongoing basis, and to maintain your knowledge of the conditions of accreditation which can be found in the Accreditation Criteria and Accreditation Policies and Procedures Sections of the Standards Manual. We commend you for your performance which has resulted in accreditation, and your constant efforts to improve the quality of your program.

Sincerely,



Alan H. Toppel
Executive Director

AHT/sm

Enclosure

c: Mr. Clifford J. Nilan
President, Board of Directors



May 17, 1991

Commissioner Mary A. McCarthy
Department of Mental Retardation
160 North Washington Street
Boston, MA 02114

Dear Commissioner McCarthy:

We have been informed that the Berkshire County Association of Retarded Citizens (BCARC) will not be awarded the contract for the Berkshire Limited Employment and Training Service for Fiscal Year 1992.

We have strong concerns about this decision as we feel the placement of their clients has been outstanding. This past year, 14 of their clients were successfully placed. Considering the state of the Berkshire economy and employment, this is a feat in and of itself. We are experiencing layoffs and business closings never before realized in Berkshire County. GE, the county's largest employer, released 500 people in 1990 and have announced an additional 700 in 1991. The Berkshire Medical Center, our second largest employer, released 100 nurses this past year and an additional 30 professionals in 1991. Beloit Jones released 43 employees, John Hancock closed their offices and released 23 people, and Treadgear Inc. just announced 34 people will be released today, Friday May 17, 1991. Our latest unemployment rate was 12.7% for the month of April.

The marketing efforts established by BCARC are aggressive and continue to produce results. In June of 1991 the Vantage Business Advisory Council was established to improve BCARC networking capabilities with the business sector. This council is made up of business people, private citizens and government employees. Their contacts throughout the Berkshires have opened doors for job opportunities never thought possible.

Finally, the clients and businesses utilizing BCARC have a comfort level that could not be replaced. This organization has served the Berkshires for 31 years. We respectfully request reconsideration of the awarding of this contract.

Respectfully yours,

Dennis A. Welcome
President

THE WHITE HOUSE

May 20, 1991

Dear Mr. Galvin-

Donna Cuomo passed on your letter of May 7, 1991, to the President. As one who has worked closely with Donna, I am especially appreciative of your efforts supporting the Joey Fournier Foundation.

Obviously, the President was not able to be at the Burlington Marriott for the event on May 11th. I will make sure, however, that your letter is addressed. Sincerely, Andy Card

Andrew Card
THE WHITE HOUSE
WASHINGTON

Mr. Bryan Galvin
c/o Massachusetts Correction Officers
Federated Union
161 Granite Avenue
Boston, Massachusetts
02124

SECC, Bridgewater

bcc: Kathy Super



Massachusetts Correction Officers Federated Union

161 Granite Avenue
Boston, MA 02124

Phone # 1-617-436-7818 1-617-436-7875
FAX # 1-617-436-8007

President - Daniel J. O'Neil
Vice President - Jerrel Poh
Treasurer - Richard Merrett
Secretary - Brian F. Dawe
Grievance Coordinator - Raymond Perry
Business Agent - Gary Murphy
Legislative Representative - Jack Flanagan
Associate Grievance Rep. - Robert Furtado
Associate Grievance Rep. - William Sawyer

AC HAS SEEN

May 7, 1991

President George Bush
The White House
Washington, D.C. 20500

Dear Mr. President;

My name is Bryan Galvin, and I am a Correction Officer at South Eastern Correctional Center in Bridgewater, Massachusetts. First, I would like to say that all of our members of the Massachusetts Correction Officers Federated Union would like to wish you a speedy recovery, and the hope that you are back on the jogging trails soon. Secondly, we would like to thank you and congratulate you for an outstanding job on the handling of the war in the Middle East.

I was recently contacted by a friend named Donna Fournier Cuomo. Donna is the sister of the late Joey Fournier. Joey was murdered by Willie R. Horton on October 26, 1974, and his body dumped in a barrel after being stabbed 19 times. Donna is now Executive Director of the Joey Fournier Foundation and she has asked us to help her sell some tickets. We have made generous donations in the past and will be donating again. Mr. President, would you be interested in making a donation. This benefit dinner is being held on May 11, 1991 and starts at 6:30 p.m. It sure would be great if you could make an appearance, but I know that is most likely not possible on such short notice. Maybe you could call the Burlington Marriott at I'm sure she would be delighted to have your support.

Mr. President, when you're feeling well again, the MCOFU would like to take this opportunity to invite you to tour some of our facilities, possibly the Bridgewater Complex. It would be a great honor for us. We, as Correction Officers, work very, very hard and work under difficult conditions. We also feel we walk the toughest beat in Massachusetts.

Mr. President, get well soon, and thank you very much for your time and consideration in this matter.

Sincerely,

Bryan Galvin

Bryan Galvin
MCOFU Member

THE JOEY FOURNIER VICTIM SERVICES, INC.

Executive Director
Donna Fournier Cuomo

AC HAS SEEN

PLEASE DELIVER THE FOLLOWING PAGES TO:

NAME: Andy Card
FIRM: White House
CITY: _____
FAX #: 202-456-2397

FROM:

NAME: Donna Cuomo
PHONE: (617) 248-0066 FAX (617) 248-3931

TOTAL NUMBER OF PAGES _____ INCLUDING COVER LETTER.

COMMENTS:

Bryan gave me this letter at
our dinner Saturday evening. Bryan is
a young corrections guard who has no
idea of my friendship with you. I
thought you would enjoy seeing this!

Donna

THE WHITE HOUSE

WASHINGTON

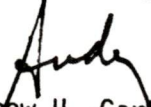
May 17, 1991

Dear Jerry:

Thank you for your letter. Unfortunately, White House policy regarding a Presidential signature on photographs is very precise -- i.e., the President must be in the photo. Since we cannot accommodate your request, I am enclosing for Mr. McGillen an autographed photo of President Bush (and Ranger) that was taken in Kennebunkport.

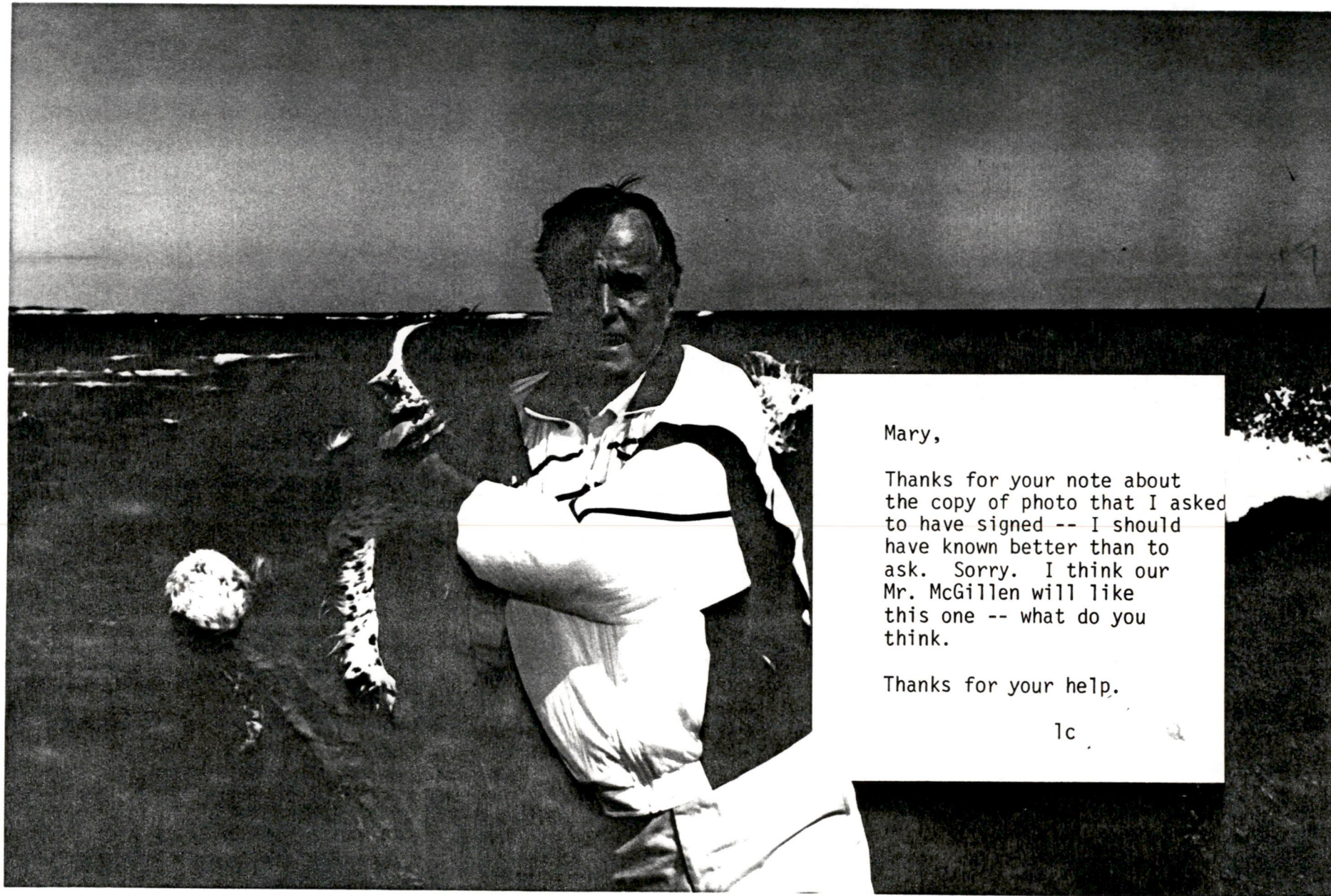
I hope all is well with you. Take it easy, and please keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Jerry Gilmore
464 Bay Lane
Centerville, Massachusetts 02632



Mary,

Thanks for your note about the copy of photo that I asked to have signed -- I should have known better than to ask. Sorry. I think our Mr. McGillen will like this one -- what do you think.

Thanks for your help.

1c

To Jim McGillen
With best wishes,

Cy Burl

WE COULD DO AN OFFICIAL PHOTO INSTEAD.
LINDA -

W.H. POLICY: WE DO NOT
SIGN ANYTHING UNLESS
THE PRES. IS IN IT OR HAS
WRITTEN IT OR IF IT IS A
BK. ABOUT HIM. ALSO THIS
IS A XEROX COPY OF SOMETHING
MASS PRODUCED. PLEASE CALL
IF YOU HAVE QUESTIONS. X ♡
Mary L.

Document Originally
Attached to
Following Page

Jerry and Susan Gilmore
464 Bay Lane, Centerville, Mass. 02632

St. Patrick's Day

Dear Andy,

The enclosed was observed by yours truly in the office of Brother McGillen some time ago. He is a local attorney and a member of the first Town Council in the Town of Barnstable.

I asked him for a copy of the picture, and feel certain that he would be pleased to receive the same from the President, signed and/or inscribed:

*photo to Mary
5/2*

To Jim McGillen, a fellow sailor and
a fellow Republican. Etc. etc.
-George Bush

This will not be at the top of your priority list, I know, but it is through such small gestures that the existing loyalties are strengthened, as you know.

My very best to you, to the President, and to your respective families,

Sincerely yours,

Jerry Gilmore

THE WHITE HOUSE

WASHINGTON

May 7, 1991

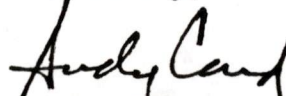
Dear Mr. Gilmore:

Thank you for your letter endorsing Mr. Roger Lea MacBride for the position of Ambassador to Albania.

I am pleased to hear from you and will make sure that your letter of support for Mr. MacBride is made a part of his record in the Office of Presidential Personnel

Best wishes.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Kenneth O. Gilmore
Charles Road
Mt. Kisco, New York 10549

bcc (w/incoming):
Chase Untermeyer

THE WHITE HOUSE

WASHINGTON

May 3, 1991

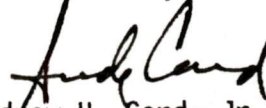
Dear Ms. Gilley:

Thank you for your letter regarding your invitation to Mrs. Bush to speak at the MacDuffie School 1991 commencement.

As you might imagine, Mrs. Bush received many invitations to deliver commencement addresses this year, and I am sorry that she was not able to accept the offer from The MacDuffie School. I know how much she appreciated your request.

Best wishes to everyone at MacDuffie, and please give my regards to Eric.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Ms. Janis Jostrom Gilley
Advisor, Class of 1991
The MacDuffie School
Ames Hill Drive
Springfield, Massachusetts 01105

THE MACDUFFIE SCHOOL

AMES HILL DRIVE • SPRINGFIELD, MASSACHUSETTS 01105



413 / 734-4971

April 3, 1991

Mr. Andrew Card
Deputy Chief of Staff
to The President
The White House
Pennsylvania Avenue
Washington, D.C.

*Reprinted
from Mrs. Bush
by*

Dear Mr. Card:

At the suggestion of my brother, Eric H. Jostrom of Boston, I am writing to you for some assistance.

The MacDuffie School, of which I am both an alumna and a faculty member, is celebrating its centennial this year. In the spring of their junior year, our senior class voted unanimously to ask Barbara Bush to speak at their graduation. We received a very nice reply from Ann Brock noting that a final decision could not be made until several months before the event. We are only eight weeks away from commencement and are still anxiously awaiting Mrs. Bush's acceptance.

I would appreciate any help you could give us in encouraging Mrs. Bush to come to Springfield on Sunday, June 2nd to speak to 140 of the most wonderful young women she'll ever have the pleasure to greet. Although our senior class has only 22 members, they are extremely enthusiastic about her potential visit, and truly worthy of her attention.

I thank you for your consideration.

Sincerely,

Janis Gilley

Janis Jostrom Gilley, Class of 1962
Advisor, Class of 1991

THE MACDUFFIE SCHOOL

AMES HILL DRIVE · SPRINGFIELD, MASSACHUSETTS 01105



413/734-4971

May 11, 1990

Mrs. Barbara Bush
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Mrs. Bush,

I am writing to you on behalf of the Class of 1991 of The MacDuffie School, a small private school in Springfield, Massachusetts which has been preparing young women for college for one hundred years. We are the Centennial Class--the first graduating class of MacDuffie's second century, and we would like to celebrate our new beginning by inviting you to speak at our Commencement on June 2, 1991.

Throughout the Centennial Year, MacDuffie will be honoring the achievements of many prominent women. Jill Kerr Conway, past president of Smith College, and Maya Angelou are among our scheduled speakers for next year. In a recent class meeting the Class of 1991 voted unanimously to ask you to join them by giving our Commencement Address. We admire you for your promotion of volunteerism and your work to fight illiteracy, and we would be honored if you would speak to us. We realize you receive many invitations similar to this, but we are sincere and unanimous in our hope that you would give special consideration to MacDuffie's 100th Graduating Class of college-bound young women. Thank you for your time.

Sincerely yours,

Lesley K. Carlin
and the MacDuffie
Class of 1991

THE MACDUFFIE SCHOOL

AMES HILL DRIVE • SPRINGFIELD, MASSACHUSETTS 01105



413/734-4971

OFFICE OF THE HEADMASTER

May 11, 1990

Mrs. Barbara Bush
The White House
1600 Pennsylvania Avenue
Washington, DC 20004

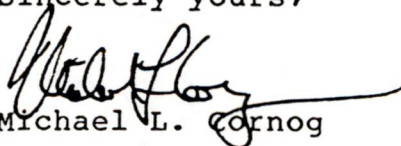
Dear Mrs. Bush,

It is with pleasure that I second the invitation of the Class of 1991 to be the speaker at their commencement next June. As noted by Miss Carlin, we are celebrating our Centennial this coming year, and we are excited by the events that have been planned. Your presence at the conclusion of our celebration would provide a wonderful finale.

Under separate cover we are enclosing materials which will tell you more about The MacDuffie School. If you or your staff require further information, please do not hesitate to let us know.

In the hope that you will be able to join us next year, I am,

Sincerely yours,



Michael L. Cornog

MLC/dh
Enclosures

THE WHITE HOUSE
WASHINGTON

May 23, 1990

Dear Mr. Carlin and Students:

Your thoughtful letter to Mrs. Bush inviting her to join you is greatly appreciated.

Although the official schedule is arranged only a few weeks in advance, we would be happy to keep your kind invitation in mind as the long-range schedule is being planned. As we will not be able to respond to 1991 invitations for some time, we will be in touch with you closer to the date of your event.

With best wishes,

Sincerely,



Ann Brock
Director of Scheduling
for Mrs. Bush

Mr. Lesley K. Carlin and the
MacDuffie Class of 1991
The MacDuffie School
Ames Hill Drive
Springfield, MA 01105

THE MACDUFFIE SCHOOL

AMES HILL DRIVE • SPRINGFIELD, MASSACHUSETTS 01105



413/734-4971

OFFICE OF THE HEADMASTER

June 26, 1990

Ann Brock
Director of Scheduling
for Mrs. Bush
The White House
Washington, D.C.

Dear Ms. Brock,

With this year's graduation behind us and our students gone for the summer, I am writing on behalf of The MacDuffie School and the members of the Class of 1991 to say how delighted we all are to hear that there is a possibility Mrs. Bush might be with us next June for Graduation Exercises. As Miss Carlin noted in her earlier letter to Mrs. Bush, it is our Centennial year, and we already have commitments from Jean Kerr Conway, the former President of Smith College, to speak at a convocation in September, and from Maya Angelou, the noted black writer, to be with us in February. To have Mrs. Bush with us in June would be a fitting conclusion to our celebratory year.

We realize that Mrs. Bush will be unable to give us a final decision for several months to come. If there is any further information from us that would be helpful, please do not hesitate to ask it of us. If there are things we should be doing now in anticipation of Mrs. Bush possibly being with us, we would appreciate knowing that, too. I have, for instance, moved graduation exercises from 2:30 to 3:00 p.m. on that Sunday in order to give my family and me additional time to return from my daughter's graduation from Phillips Academy in Andover that morning.

With all best wishes, and in the hope that Mrs. Bush's decision will be a positive one,

Sincerely,

A handwritten signature in dark ink, appearing to read "Michael L. Cornog", is written over a horizontal line.

Michael L. Cornog
Headmaster

File copy

THE MACDUFFIE SCHOOL

AMES HILL DRIVE · SPRINGFIELD, MASSACHUSETTS 01105



413/734-4971

OFFICE OF THE HEADMASTER

March 4, 1991

Ann Brock
Director of Scheduling
for Mrs. Bush
The White House
Washington, D.C.

Dear Ms. Brock,

I am writing with regard to the invitation extended last spring by the Senior Class of The MacDuffie School to Mrs. Bush to be our Commencement Speaker on Sunday, June 2nd, at 3:00 p.m. at Trinity Methodist Church here in Springfield. In your letter of May 23, 1990, you indicated that you would be keeping our invitation in mind as you planned Mrs. Bush's long-range schedule, and we were delighted that there might be a possibility she could join us on this important occasion. As we noted in our earlier correspondence, we are celebrating our Centennial this year, and would love to have Mrs. Bush with us at this historical time for the School.

Since we last were in touch, we have had two very successful events connected with our Centennial. Former President of Smith College, Jill Ker Conway, gave a wonderful talk at a special convocation in September, and Maya Angelou gave an inspiring performance last month at Symphony Hall as MacDuffie's gift to Springfield for its support over the past one hundred years. We have also made the decision to admit boys as day students next fall, a fact I expect Mrs. Bush would want to be aware of if she is to speak to us. So far, the response has been very positive and encouraging.

I am enclosing some materials which will give you some background on the School and recent events. In a week, I will give your office a call to see where things stand regarding Mrs. Bush's schedule for early June. In the meantime, please know how much we hope she can be with us for Commencement.

With best regards,

Sincerely,

Michael L. Cornog
Michael L. Cornog

*bcc: Donna Chelms
Lacey Corlin*

CHERISHING THE PAST

CHALLENGING THE FUTURE

1890 - 1990

1-202456-1414

MEMORANDUM
OF CALL

Previous editions usable

TO:

AC/LC

☒ YOU WERE CALLED BY- ☐ YOU WERE VISITED BY-

John Gizzarelli

OF (Organization)

Human Events

☒ PLEASE PHONE ☐ FTS ☐ AUTOVON

(703) 522-2104

☐ WILL CALL AGAIN ☐ IS WAITING TO SEE YOU

☐ RETURNED YOUR CALL ☐ WISHES AN APPOINTMENT

MESSAGE

per AC's note,
wants to set up
lunch sometime...
old
"Happy Birthday"

RECEIVED BY

DATE

TIME

5/10 11:19

63-110 NSN 7540-00-634-4018

STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

* U.S. GPO: 1990 - 262-080

THE WHITE HOUSE

April 26, 1991

Dear John -

Thank you for your letter.
We should get together for lunch
and Bay State political chat soon.
I'll be in touch.

The Fred Guardabassi situation
will be reviewed.

Sincerely,
Andy Card

Andy,

Do you want to set up
a lunch with him?

YES _____

NO _____

meet for
coffee
8:15 PM

M
MM
M
MM

Meet at McDonald's
for breakfast.

8:15

May 21

Mr. John Giggi
Human Events
422 First Street, S.E.
Washington, D.C. 20003

THE WHITE HOUSE
WASHINGTON

Date: April 26, 1991

TO: Chase Untermeyer

FROM: ANDY CARD

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

Human Events

THE NATIONAL CONSERVATIVE WEEKLY



Rec'd
APR 19 1991

April 18, 1991

The Honorable Andrew Card
Deputy Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy,

Here we are, one month from another birthday for you and nine months from the time we last saw each other at the White House, where--before four of my friends--you promised me another lunch and some good conversation about Bay State politics. Patient I remain!

But I'm hopeful, largely because you've been such a good friend over the years and I'm confident you'll call when you're not so busy. I'm also anxious--I have written more about Massachusetts in the past year than ever before and I somehow feel I'm missing something by not having your input.

But prior to that, I would very much like your help on another matter involving my good friend Fred Guardabassi, a supporter of the President.

Fred's unhappy plight concerning the work he so loves on the Christopher Columbus Quincentenary Jubilee Commission is described succinctly in the enclosed letter from him to the President, a copy of which is also enclosed for you. I would deeply appreciate it if you would make sure the original gets in the hands of the President, whom I understand first became acquainted with Fred during their summers as children in Massachusetts.

Page Two
The Honorable Andrew Card
April 18, 1991

Andy, this one is important to me and I'm anxious to see it through to what I hope is a happy conclusion. I know you'll do your best and I look forward to hearing from you.

Thanks.

Faithfully,



John Gizzi
Associate Political Editor

JG:djh
Enclosures

THE WHITE HOUSE

April 30, 1991

Dear Mike -

Thank you for your letter regarding the National Archives' fiftieth-year commemoration of American participation in World War II. I will make sure Don Wilson's invitation for Presidential involvement is reviewed appropriately.

Keep in touch.

Sincerely,

P.S. I promise to finish my task.

Andy Card


THE WHITE HOUSE
WASHINGTON

Michael L. Gillette
Director, Presidential Election Study
The University of Texas
Drawer 4
University Station
Austin, Texas

78713-7450

APR 29 1991



LYNDON B. JOHNSON SCHOOL OF PUBLIC AFFAIRS

THE UNIVERSITY OF TEXAS AT AUSTIN

Drawer Y • University Station • Austin, Texas 78713-7450 • (512) 471-4962

April 25, 1991

AC HAS SEEN

Andrew Card
Assistant to the President
and Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.W. 20500

Dear Andy:

Knowing how busy you are these days editing your oral history interviews on the 1988 presidential campaign, I hesitate to write you on another matter, even one of large significance. Yet, the National Archives' fiftieth-year commemoration of American participation in World War II will be an historic endeavor that I want you to know about.

Don Wilson, Archivist of the United States, has invited the President to serve as honorary chairman and to attend the opening ceremony in San Antonio on December 6. The occasion, which will launch a major traveling exhibition on World War II, provides a unique opportunity for the nation to salute the men and women who served in this historic conflict. Although Don's invitation is being routed through the normal channels, I just want to bring this matter to your attention as well. The President's attendance will add both distinction and grandeur to the event, so please help if you can.

Thanks again for your participation in the Presidential Election Study; we still need to cover Puerto Rico and the fall campaign.

Sincerely,

Mike

Michael L. Gillette
Director
Presidential Election Study

Enclosure

National Archives



Archivist of the United States

Washington, DC 20408

APR 5 1991

The President
The White House
Washington, DC 20500

Dear Mr. President:

I am writing in regard to the National Archives World War II Commemoration Program. On December 7, 1991, we will launch a major exhibition in San Antonio, Texas, entitled "World War II: Personal Accounts - Pearl Harbor to V-J Day." (brochure enclosed) This exhibition will be shown at more than a dozen sites throughout the United States between December 7, 1991, and December 1995. It is the centerpiece to our national program to honor veterans of World War II and to introduce the patriotic sacrifice, dogged determination, and long-lasting impact of the conflict to those who are too young to remember. Educational programs, films, conferences, and publications will also commemorate the anniversary.

To accomplish this undertaking, we have been fortunate to receive a grant from the USAA Foundation an affiliate of United Services Automobile Association (USAA), a national insurance company headquartered in San Antonio. This grant will underwrite the costs for designing, fabricating and traveling the exhibition over the next four years. Additional support to date has been indicated or received from the Amon Carter Foundation of Fort Worth, Texas, the Lyndon Baines Johnson Foundation in Austin, Texas, the Meadows Foundation of Dallas, Texas, and the Potomac Electric Company of Washington, DC. The National Archives is also working in concert with the Office of the Secretary of Defense and the Department of the Army which will coordinate the special programs.

I am writing to request your participation in the commemoration by agreeing to serve as Honorary Chairman of a gala opening scheduled for San Antonio on Friday, December 6, 1991. This will be a black-tie dinner event for 800-1000 local dignitaries and military personnel that tentatively is planned to be held at Randolph Air Force Base. It will inaugurate a four-month series of activities and programs designed to involve the military bases, retirees and veterans organizations, schools, as well as the general public throughout this four-month period. Mayor Lila Cockrell of San Antonio has enthusiastically endorsed and committed city support for the program as have each of the commanding Generals of the five military bases located in the San Antonio area. Brig. General Robert McDermott (USAF Ret.), Chairman of USAA, along with myself will serve as the co-chairs. Some of the other members of the committee known at this time include Joci Strauss, Las Casas Foundation; a senior representative from the office of

the Secretary of Defense; and Joe Krier, President of the San Antonio Chamber of Commerce. LTG Joseph Ashy, USAF Commander of Air Training Command, is serving as chairman of the Military Activities Committee. As a combat veteran of World War II, and as the last President likely to have served in the War, it would be a signal honor and most appropriate to have you involved in this program including if possible, your attendance. We feel the opening of this national exhibit in San Antonio is appropriate because of the heavy military presence as well as the large number of military retirees in the San Antonio area.

The City of San Antonio plans to issue a proclamation designating December 7, 1991 to March 31, 1992, as a period to commemorate World War II. While official action has not been completed, Mayor Cockrell is committed to this. A draft of the proposed proclamation is attached.

The National Archives working alongside the Department of Defense with support from several educational foundations as well as the city of San Antonio, should guarantee that this will be a dignified and appropriate event to mark the anniversary of Pearl Harbor and launch our four-year commemoration of United States involvement in World War II. On behalf of the National Archives, the City of San Antonio, the USAA Foundation, and the military base commanders of the San Antonio area, we would be honored to have your involvement and participation in this important and historical event.

Thank you for your consideration.

Respectfully,



DON W. WILSON
Archivist of the United States

Attachments

THE WHITE HOUSE April 29, 1991

Dear Lloyd -

Thank you for your note.
I'm a Lloyd Green fan!

The NEA slot is basically
John Frohnmeyer's to fill. I'll introduce
your name to the mix.

Keep in touch. Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Lloyd Green
1260 21st Street, N.W.
Apt. 908
Washington, D.C. 20036

APR 29 1991

1260 21st Street, NW

#908

Washington, DE 20036

April 25, 1991

AC HAS SEEN

To Ann
Guthrie
And

Dear Andy,

Hope things are well at your end. Over here, talk and concern are picking up over the Pennsylvania Senate seat. Time seems to breed speculation. Is there anything new on the N.E.C. General Counsel position?

Otherwise, little else to report. Down here on the Mall, we are getting ready for the tourists.

Look forward to speaking with you soon. In the mean time, take care.

Very truly yours,

Hoyd Green

APR 29 1991

1260 21st Street, NW
#908
Washington, DE 20036
April 25, 1991

AC HAS SEEN

To Ann Gualmar
Andy

Dear Andy,

Hope things are well at your end. Over here, talk and concern are picking up over the Pennsylvania Senate seat. Time seems to breed speculation. Is there anything new on the NEA General Counsel position?

Otherwise, little else to report. Down here on the Mall, we are getting ready for the tourists -

Look forward to speaking with you soon. In the mean time, take care.

Very truly yours,
Lloyd Green

Andy,

*I gave her
note to Nancy
4/26*

AC HAS SEEN

Mary called you back last Friday and I spoke with her. Nancy Sununu was all I could suggest to her.

I really feel sorry for Mary -- they expect 300+ I think she said, and they apparently have kinda promised someone of note to speak. She's really in a bind.'

Do you care to say anything to Nancy about going?

linda

Document Originally
Attached to
Following Page

10 Glen Ellen Rd
Worcester MA
01602

Linda
APR 26 1991

Dear Andy,

Enclosed is the letter
Linda asked me to send to
your office, inviting Nancy
Sununu to be our Federation
Speaker on Wed - May 8, 1991 at
Seacrest in Falmouth, Ma.

I know it's very short notice
but Mrs. Quayle's office did
not notify us early enough.

Linda mentioned she thought
you thought we wanted a
woman speaker. Really

Andy, it does ^{not} matter - please
if Nancy Sununu can't do it
get us anyone you can.

You have been very helpful
Andy. I know you are very
busy - I do truly appreciate
all your efforts. Thanks a
million!!!

Sincerely
Mary Gazorian

Good Luck!
Tel. 1-508-755-3978

THE WHITE HOUSE

April 23, 1991

Dear Dave -

Thank you for the "real thing."
I'll treasure your work.

The President has his too.

Keep in touch.

Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Dave Granlund
Middlesex News
P.O. Box 9149
Framingham, MA 01701

Middlesex News

33 New York Avenue, Framingham, Massachusetts 01701
Post Office Box 9149, Framingham, Massachusetts 01701
(800) 982-4730 in MA
(508) 626-3800

29 MARCH 91

AC HAS SEEN

DEAR ANDY—

INSTEAD OF FAXED COPIES—
THOUGHT YOU'D ENJOY A
COUPLE OF THE REAL THINGS.

BEST WISHES
DAVE GRANLUND



A Harte-Hanks Community Newspaper/Massachusetts Group

Arlington Advocate - Belmont Citizen-Herald - Daily Transcript - Family Shopper - Middlesex News - MetroWest News Weekly - Needham Chronicle - News Tribune
Newton Graphic - Parkway Transcript - Sudbury Town Crier - Watertown Sun - Wayland-Weston Town Crier - Wellesley Townsman - West Roxbury Transcript - Winchester Star

THE WHITE HOUSE

April 15, 1991

Dear Governor Gress -

David Bates called me with a great report on his visit to New Hampshire. I'm jealous!

My best to all of the "Friends."

Keep in touch.

Sincerely, Andy Card

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

The Honorable
Hugh Gress
RFD 5 Gress Road
Nashua, New Hampshire
03062

April 11, 1991

THE WHITE HOUSE

Dear Mary -

Thank you for your correspondence regarding the Massachusetts Federation of Women's Clubs interest in having Mrs. Quayle participate in their Annual Meeting on May 8th. I have been in contact with Mrs. Quayle's office to encourage her acceptance of the kind invitation.

Today I learned that it is unlucky that Mrs. Quayle can join you for the Annual Meeting. I'm sorry scheduling did not work out so that she could be in Massachusetts.

Please keep in touch. Sincerely, Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Mary H. Gazonian
10 Glen Ellen Road
Worcester, Massachusetts
01602

Linda -

Pls. check to see
what Mrs. Q is
planning ~~to~~ to do before
I answer.

Document Originally
Attached to
Following Page

Andy,

Renee Harvey, Mrs. Quayle's scheduler, has been trying to reach Mrs. Gazorian by phone to REGRET. A letter will soon be on its way to Mary, and Renee will continue to try to speak to her personally.

1c
4/10

March 22, 1991

Rec'd **AC HAS SEEN**
MAR 28 1991

Dear Andy,

Just a quick note to ask for your helping in confirming Wed. May 8, 1991 for our Massachusetts Federation Annual Meeting when we are hoping Mrs. Guayle will be our guest speaker. I have been in touch with Renee Harvey a member of his staff and she is helping me. (As you know Mrs. Guayle was unable to be with us January 29th)

I do appreciate all you have done, Andy, and I'm asking you if you would please help by giving a little "push" to secure this date. I know you have many important responsibilities, perhaps you can spare a few minutes to give our Federation a little praise. I think off the record, even if we are non-partisan Mrs. Guayle would help Dan Guayle's image for our next Bush-Guayle team next election! Many thanks Andy, keep up the fine work you are doing!! Sincerely,
Mary



THE WHITE HOUSE

3-25-91

Judy-

Thank you for your note. It was good to see Donna and you when you were here.

Keep in touch.

Sincerely,

Judy Card

Judy Card
THE WHITE HOUSE
WASHINGTON

jsg
53 Wheeler Ave.
Salem, N.H. 03079

Mrs. Judith S. Galluzzo
53 Wheeler Avenue
Salem, New Hampshire
03079

The Crime Summit and our visit was very important to Donna and she is very happy with your support.

Thanks again for your help.

Judy

3-12-91

Dear Andy.

It was great to visit with you and I thank you for taking the time during your busy day to advise and aid Donna in her endeavors.

We will follow your advice and hopefully the financial woes of JFS will be improved.

judith s. galluzzo

THE WHITE HOUSE

March 25, 1991

Dear Dave -

Thank you very much for
the FAXed Editorial Cartoons.
You've always been a favorite.
Please keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. David Granlund
MIDDLESEX NEWS
Framingham, Massachusetts 01701

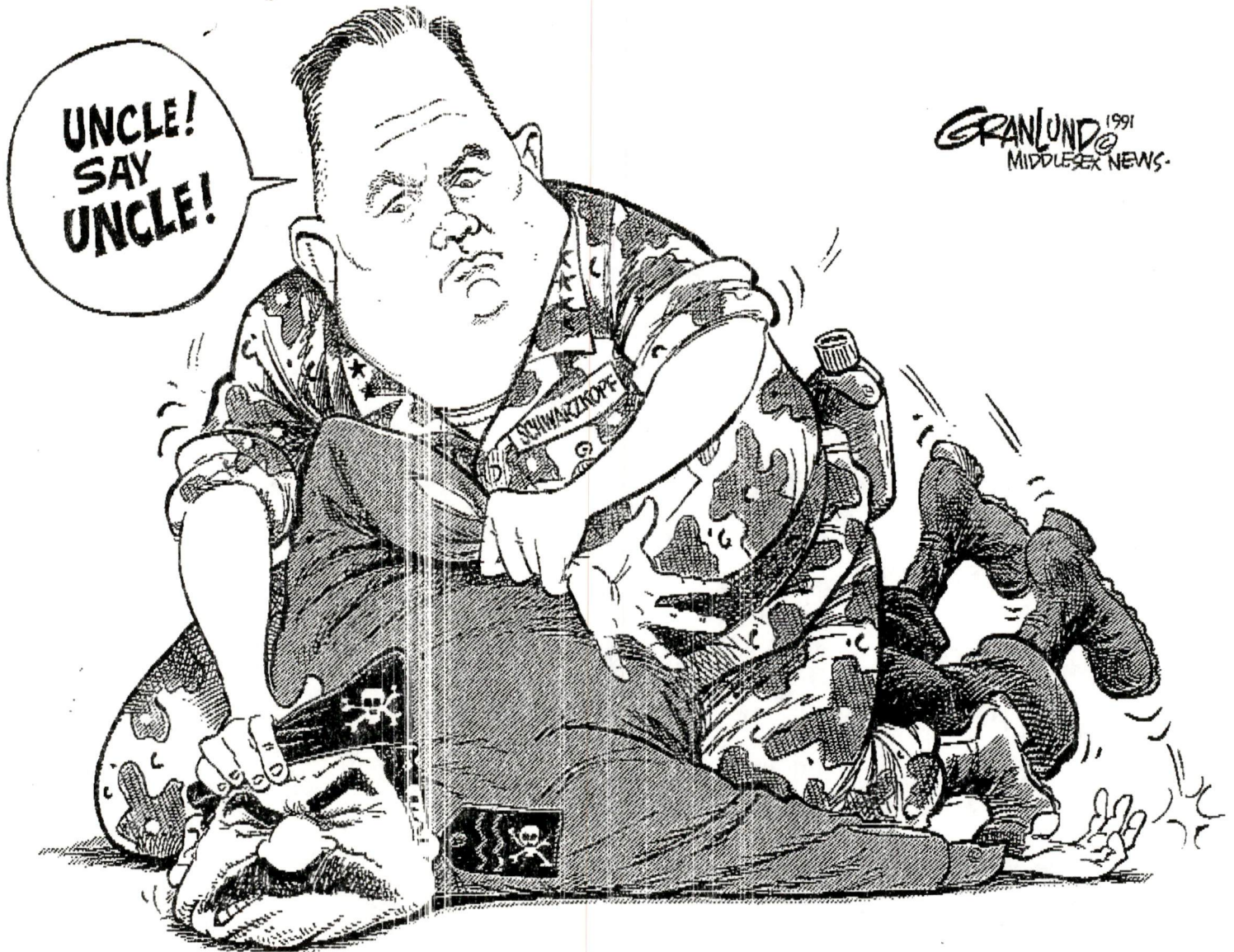
Middlesex News
Framingham, MA

FACSIMILE COVER SHEET
FOR
THE MIDDLESEX NEWS

DATE: 26 FEB 91
TO: Andy Card, White House
FAX NUMBER: 202-456-2397
FROM: DAVE GRANLUND
PHONE NUMBER: 508-626-3972 FAX NUMBER: 626-4400 (508)
NUMBER OF PAGES (INCLUDING COVER SHEET) 3
COMMENTS:

Andy - just thought you'd like to
see how we're drawing it "Back Home"!

Best to you
Dave
Granlund





GRANLUND © 1991 MIDDLESEX NEWS

THE WHITE HOUSE

3-1-91

Robert -

Thank you for your letter and the pictures taken when I was at the Stat. House for the JFK statue dedication and the Wold/Cellucci swearing in.

Enclosed are the picture you requested and some other White House brochures.

Sincerely, Andy Card

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Mr. Robert Goldberg
Post Office Box 1445
Lawrence, Massachusetts 01842

Robert Goldberg
Chairperson
P.O. Box 1445
Lawrence, MA 01842
Telephone (508) 688-5933



Rec'd
FEB | 3 1991

Lawrence, MA
Bicentennial Group
of the
United States Constitution

February 10, 1991

Mr. Andrew Card
Deputy Chief of Staff
White House
Washington, D.C.

Dear Andy:

I was really surprised and pleased to meet you at Governor Welds' Inauguration. Also that you remembered about the letter I sent to you last year about Citizenship Day. I think I'm going to contact the INS office myself. I've been working through Congressmans' Atkins office, but seem to be getting nowhere.

I wish you would contact me when you come to Mass. I would like to talk over a few things with you. I am now setting up programs for the 200th anniversary of The Bill of Rights.

If possible, I would like to have two autographed pictures of President Bush.

Regards from Manuel Martinez and Joseph Franciosa.

a- see attached
P.S. Could send me any
White House Publications
enclosure

Sincerely,

Robert Goldberg
Robert Goldberg

The Bill of Rights and Beyond

THE WHITE HOUSE

2/2/91

Dear Leslie -

Thank you for your note and the "Reading Times" newsclip. The headline was a bit overstated, but the story was fine.

I hope all is well with you.

Sincerely, Andy

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Ms. Leslie L. Gromis
11 Cedar Pond Drive, #12
Warwick, RI 02886

Dear Andy,

Thanks so much for talking
with Mark Alrakns at the
Reading Times.

I thought you might want
to see a copy of the finished
product. You're now famous
in Reading, PA.

I know these must be tough
times for everyone down there and
I hope everything is going well for
you.

Again, thanks for your help and
hope to ~~see you soon~~ ^{talk to you soon}

LESLIE J. GROMIS

Talk
soon
Leslie



M E M O R A N D U M

A.G. Edwards & Sons, Inc.
INVESTMENTS SINCE 1887

TO:

Andy

FROM:

John

DATE:

1-25-91

~~READ Please
The
Letter!!~~

MARIA'S second graders
are really behind the
President.

Keep up the good
work.

John

A nice call or letter
to the school would be good.

The Lawrence Eagle, Havenhill
Gazette + Newburyport News all

Member New York Stock Exchange and Other Principal Exchanges

Cover Groveland plus Southern N.H.

THE WHITE HOUSE

2/2/91

John -

Great letters from the
second-graders!

My best to Maria.

Judy

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

John Gray
A.G. Edwards & Sons, Inc.
89 Amherst Street
Nashua, NH 03060

A.G. Edwards & Sons, Inc.
INVESTMENTS SINCE 1887
89 Amherst Street • Nashua, NH 03060

Andy,

I have sent the kids'
letters to our Children's
letters section with a
request that a letter be
sent to the class.

1c
1/28

**Document Originally
Attached to
Following Page**

THE WHITE HOUSE

2/2/91

Dear Tommy-

Thank you for your letter on behalf
of your son, Jose Ramón. I will gladly
help and encourage Chas Untermeyer
to be of assistance too.

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Francisco R. Gonzalez
Attorney at Law
First Federal Building, Suite 818
Stop 23
Santurce, Puerto Rico 00909

THE WHITE HOUSE
WASHINGTON

Date: February 4, 1991

TO: Chase Untermeyer

FROM: ANDY CARD

- ☒ **Action**, as appropriate
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☐ **FYI**

To
Chase

Document Originally
Attached to
Following Page

Francisco R. González
Attorney at Law

AC HAS SEEN

FIRST FEDERAL BLDG., SUITE 818, STOP 23
SANTURCE, PUERTO RICO 00909

FAX-809-725-1112
TELS: (809) 722-5813
722-5814
RES. 723-2061

Mr. Andrew H. Card
Deputy Chief of Staff of the
President of the United States
White House, Washington, DC. 20500

January 3, 1991.

Dear Andy:

Merry Christmas and a Happy New Year. My best wishes to the President during this important times in the Golf situation. I am confident in Bush and his immediate collaborators. The future of the World is in the best hands.

Attached is a copy of my son's José Ramón González-Magaz Curriculum Vitae. As I told you in don Luis home, I will appreciate very much your help for a student's summer job for him in Washington. He is majoring in political science at Amhearst College (2nd year) and working to Harvard Law School.

I will be helping in the registering campaign and hope that it will have a great impact in Puerto Rico and Congress.

I see a very strong presidency, Bush is carrying well his message to all. People are confident in his leadership. What I would like to suggest is a greater balance. For example, to the Iraq crisis, a coordinated effort to find new energetic resources or substitutes to oil; to the persecution of drug traffic (reducing the offer), the prevention and drug addiction treatment (reducing the demand); to the family reintegration drive as a long term solution, the moral reestructuration today; to the budget deficit, a strong campaign against bureaucratic inefficiency.

God will help. América will be stronger every day. It is in good hands.

Cordially Yours;

Francisco R. González

Pompy
=

PD. For new ideas, like oil substitutes, a Bush 50 one million dollars price would have an impact similar to the Nobel prize.

JOSE R. GONZALEZ - MAGAZ

1. Personal Data

- Twenty years old male, born and raised in Puerto Rico.
- Fluent in Spanish and English.
- Stable, responsible, hard working and with leadership potential.

2. Educational Background

- Sophomore
Amherst College
Amherst, Massachussets
- Major in Political Science.
Minor in Sociology.
- Knowledge and skills in computer science.

3. Professional Experience

1989 to present

- Academic Computer Center
Amherst College
Student Monitor and
VAX Supervisor

Summer 1989

- Target Group
Newspaper Publishing Company
Data Entry
Screening and analysis of
telex news.

1990

Summer 1988

- El Nuevo Dia
Leading Newspaper in Puerto Rico
Data Entry
Translator

**4. Extra Curricular
Activities**

1990 - 1991

- Student's Admission Officer
Liason between Amherst College
Office of Admission and La Causa
(Hispanic Student Organization)

- 1989 - 1990
 - DEMME Representative
Amherst College
Dorm Representative to
Student Council
- 1988 - 1989
 - Treasurer, Senior Class
Academia Perpetuo Socorro
Miramar, Puerto Rico
 - Vice President
Puerto Rical Culture Organization
Academia Perpetuo Socorro
Miramar, Puerto Rico
 - Editor - Student Council
Newspaper
Academia Perpetuo Socorro
Miramar, Puerto Rico
- 1987 - 1988
 - Class Representative, Student
Council
Academia Perpetuo Socorro
Miramar, Puerto Rico
 - Advisor, Model United Nations
Competition Club
Academia Perpetuo Socorro
Miramar, Puerto Rico
 - Editor - Student Council
Newspaper
Academia Perpetuo Socorro
Miramar, Puerto Rico
- 1986 - 1987
 - Class Representative, Student
Council
Academia Perpetuo Socorro
Miramar, Puerto Rico
 - President, Model United Nations
Competition Club
Academia Perpetuo Socorro
Miramar, Puerto Rico
- 1985 - 1986
 - Vice President, Freshman Class
Academia Perpetuo Socorro
Miramar, Puerto Rico

1984 - 1989

- Vice President, Model United Nations Competition Club
Academia Perpetuo Socorro
Miramar, Puerto Rico
- Delegate to Georgetown University's North American Invitational Model United Nations (NAIMUN)
Head Delegate since 1985

5. Profesional Objectives

- To further my studies in political science as a foundation for a Law Degree.
- To pursue a career in politics for the Puerto Rico Pro-Statehood Movement.

7. References

- Hon. Luis A. Ferre
764-7474
- Hon. Oreste V. Ramos
Senator
Commonwealth of Puerto Rico
725-0840
- Dr. Jerry Himmelstein
Profesor of Sociology
Amherst College

THE WHITE HOUSE

2-11-91

Dear Bob -

Your note of thanks
is very appreciated.

Keep in touch.

Sincerely,
Andy Card

Andy Card
THE WHITE HOUSE
WASHINGTON

Robert M. Garrick
233 South Euclid Avenue
Pasadena, California
91101



AC HAS SEEN

January 31, 1991

Personal

The Honorable Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, D.C. 20510

Dear Andy:

As my olde Irish grandmother use to say, "Say, Thank you, it doesn't cost anything."

Regarding the FAX I forwarded to the Governor and copied you concerning the HCFA/funds, as I am sure you are aware seventy-five percent of these funds were released.

The results from my perspective is that the medical community, hospitals and other medical providers were relieved.

From a PR viewpoint this did well for the Bush Administration.

I extend my personal "thank you" to the Governor and yourself for your concern and action and for being where you are. I know how tough it can be, I've been there.

Most sincerely,

Robert M. Garrick
Rear Admiral, USNR (Ret.)

233 South Euclid Avenue
Pasadena, CA 91101

THE WHITE HOUSE

1/12/91

Dear Josh-

Thank you for your note. Congratulations and thank you! You have a most exciting challenge that will build on the great contributions you have made.

I consider you a special friend. Please keep in touch. (I'm sorry I missed you when you were here recently.)

Best wishes for '91.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Joshua Gilder
c/o Peter Robinson
201 East 69th Street
Apt. 3P
New York, New York 10021



United States Department of State

Washington, D.C. 20520

December 30, 1990

The Honorable
Andrew H. Card, Jr.,
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, D. C. 20500

Dear Andy:

Just a note to let you know that I will soon be leaving the State Department for the private sector. David Rockefeller has asked me to help him write his memoirs, which promises to be a very interesting project, so I'll be moving back to New York -- where I plan to devote my extra time helping to rebuild the Republican Party (I'm nothing if not ambitious).

I wish you all the best in the months and years ahead.

Sincerely,

Joshua Gilder
Principal Deputy Assistant Secretary
Human Rights and Humanitarian Affairs

C/o Robinson
201 East 69th St
Apt. 3P
NYC 10021

THE WHITE HOUSE January 13, 1991

Dear Paul -

Thank you very much for your letter of New Years Day. Happy 1991!

Your thoughtfulness triggered memories of your contributions to the GOP efforts in the Bay State. I remember well the meeting we had at your home in West Newbury during the '80 campaign.

Jennifer's role in the Army is greatly appreciated. I assure you that the President

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Paul Green
Green Studios
Suite 345
3131 S.W. Martin Downs Blvd.
Palm City, Florida
34990

is extremely sensitive to the plight of those
called to service in Operation Desert Shield.

Your support of the President's stand
against Iraq's aggression is shared by
the world community. Thank you for standing
proudly with President Bush during this most
challenging time.

Please keep in touch and please convey
my appreciation to Jennifer.

Sincerely,

Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Paul Green
Green Studios
Suite 345
3131 S.W. Martin Downs Blvd.
Palm City, Florida
34990

GRUEN STUDIOS
3131 S.W. Martin Downs Blvd.
Suite 345
Palm City, Florida 34990
407-287-6922
Fax 407-287-8411

AC HAS SEEN

January 1, 1991

Mr. Andrew Card
The White House
Washington D.C.

A-
Nice letter
To my response
okay? *lc*

Dear Andy,

As you can see from the letterhead, Brenda and I have moved from West Newbury to Florida. Fifty New England winters was my quota. We are building a home at the Cobblestone Country Club where (between projects) I will attempt to master it's spectacular golf course.

I am writing to convey some sentiments related to our involvement in the Persian Gulf. These sentiments are particularly personal since our youngest daughter Jennifer is in the Army and is participating in Operation Desert Shield.

I have not seen Jennifer during the two years she has been stationed in Germany and were expecting her back in the States this month. This changed when she was called to the Gulf. We are a close family and two years is a long time not to hold one you love so dearly. We are anxious, having a loved one in harms way, and pray for her safe return. I mention all of this in hope that it adds special emphasis to my following comments.

I support the Presidents stand against Iraq's aggression. This is not blind faith in our leadership but a genuine belief that our deployment in the Middle East is in the best interest of both our Country and the International Community as a whole. We stand on the brink of a new world order aligned firmly on the side of peaceful coexistence and cooperation. Iraq threatens this incredible potential and it must be dealt with decisively. Strong and aggressive action will probably be needed and I respect our Presidents willingness not to shy away from this hard fact.

I do not diminish the horrors of a potential war but those of us involved, our troops, their parents, relatives and friends, stand behind the administration and hope for a swift and decisive resolution of this matter.

I wanted our support to be known.

With warm regards,



THE WHITE HOUSE

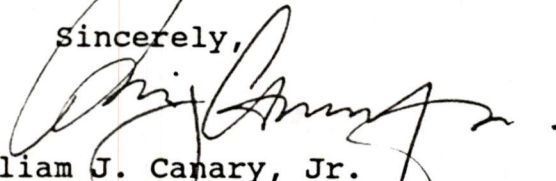
WASHINGTON

January 16, 1991

Dear Mr. Gottlieb:

In following up on your correspondence to Andy Card relative to the Town of Mashpee's concerns with hazardous waste contamination, Andy has asked that I advise you that my office has contacted the White House Military Office on behalf of the town. I will remain in touch with you as I am made aware of developments from the military office.

Sincerely,



William J. Canary, Jr.
Special Assistant to the President
for Intergovernmental Affairs

Mr. Andrew R. Gottlieb
Selectman
Town of Mashpee
Post Office Box 1108
Mashpee, Massachusetts 02649

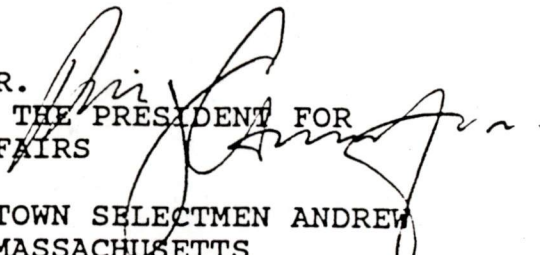
bcc: Andrew Card

THE WHITE HOUSE

WASHINGTON

January 16, 1991

MEMORANDUM FOR JOAN STEVENS

FROM: WILLIAM J. CANARY, JR. 
SPECIAL ASSISTANT TO THE PRESIDENT FOR
INTERGOVERNMENTAL AFFAIRS

SUBJECT: CORRESPONDENCE FROM TOWN SELECTMEN ANDREW
GOTTLIEB - MASHPEE, MASSACHUSETTS

I am contacting you to follow up on a memo that I sent to you on December 10, 1990, regarding correspondence from Andrew Gottlieb, Selectman from the Town of Mashpee, Massachusetts. As I noted in the memo to you, Mr. Gottlieb had directed his inquiry to Andy Card. You will note on the attached letter, dated January 8, 1991, that Mr. Gottlieb is inquiring of Andy as to a status report on his case. Your direction toward that end would be appreciated.

Please let me know if I may be of assistance in closing this file.

THE WHITE HOUSE
WASHINGTON

Date: January 15

TO: Bill Canary

FROM: LINDA CASEY
x2533

Thanks for following up so promptly on Mr. Gottlieb's request.

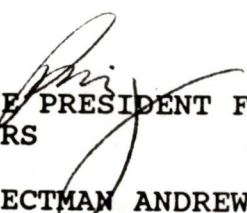
I think Andy would like to be out of this one, so maybe the thing to do now is to send a short note to Mr. Gottlieb advising him that Andy has referred the letter to you and you have asked appropriate officials to look into the matter. (I.e., "don't call us, we'll call you," etc.)

Thanks very much.

THE WHITE HOUSE
WASHINGTON

January 15, 1991

MEMORANDUM FOR LINDA CASEY

FROM: WILLIAM J. CANARY, JR. 
SPECIAL ASSISTANT TO THE PRESIDENT FOR
INTERGOVERNMENTAL AFFAIRS

SUBJECT: CORRESPONDENCE FROM SELECTMAN ANDREW GOTTLIEB

You were correct in contacting me with regard to correspondence from Selectman Andrew Gottlieb. As you will note on the attached copies of correspondence, Andy forwarded Mr. Gottlieb's letter, through Deb Anderson, for my attention on November 16. In as much as the matter concerned Otis Air Force Base, I contacted the Department of Defense on November 19 for a suggested reply. DoD informed me several weeks later that the matter should be handled by the White House military office, at which time I forwarded the correspondence to Joan Stevens in the Military Office. To date, I have not received a response from the Military Office.

Your input regarding suggested further action would be welcomed.

THE WHITE HOUSE
WASHINGTON

Date: January 14, 1991

TO: Bill Canary

FROM: LINDA CASEY
x2533

Perchance, Bill, is this case in your shop?
It was not at all familiar to me or to Andy.
Neither of us has ever seen the November 7
letter which Mr. Gottlieb says he sent to
Andy.

Please handle as appropriate and let us
know. Many thanks.



Town of Mashpee

P. O. BOX 1108
MASHPEE, MA 02649

January 8, 1991

Mr. Andrew Card
Deputy Chief of Staff
White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Card:

I am writing to follow up my November letter and December phone call regarding Mashpee's problems with hazardous waste contamination from Otis Air Force Base. Although I have not had contact with your staff I understand that your office has had communication with the military on this matter. I am understandably anxious to find out the results of your inquiries.

I would appreciate hearing from your office so the Town can assess its position. I can be reached by mail at Town Hall and by phone at (617) 292-5653. I have enclosed previous correspondence for your convenience.

I thank you for your interest.

Sincerely,

Andrew R. Gottlieb
Selectman

Enc.



Town of Mashpee

P. O. BOX 1108
MASHPEE, MA 02649

November 7, 1990

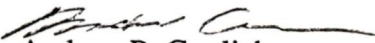
The President George W. Bush
White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President:

Thank you very much for visiting the Town of Mashpee. Your visit energized and excited the Town. I especially appreciate your taking the time to talk to me about the contamination of the Briarwood section of Mashpee by the Department of Defense. Your willingness to intervene on our behalf is a major breakthrough in Mashpee's several year battle to achieve a fair and equitable settlement from the National Guard Bureau.

As you suggested I have contacted Mr. Card regarding this matter and look forward to its quick resolution. On behalf of the people of Mashpee I again thank you for your interest.

Sincerely,


Andrew R. Gottlieb
Selectman

cc: Board of Selectmen
Andrew Card, Deputy Chief of Staff
Mashpee Water District



Town of Mashpee

P. O. BOX 1108
MASHPEE, MA 02649

November 7, 1990

Mr. Andrew Card
Deputy Chief of Staff
White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Card:

During his recent visit to Mashpee I had the opportunity to speak with President Bush about a problem of grave concern to the Town. The President expressed a willingness to assist the Town and suggested that I contact you.

Otis Air Force Base abuts the Town and is the source of numerous hazardous waste plumes which have contaminated groundwater in Mashpee and Falmouth. Of particular concern is contamination from the base which has required the installation of a public water system in the Briarwood section of Mashpee. This neighborhood had relied on private wells for domestic water supply. Once the wells were contaminated by the Base the Town responded by establishing a water district which installed several miles of water mains to connect to the Falmouth water supply, acquired land for water supply sources, identified and installed water supply wells, installed a distribution system to serve the area and designed a storage tank. The cost ongoing between this and remediation exceeds several million dollars.

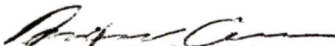
For over three years I have been attempting to negotiate a settlement on behalf of the Town and the District with representatives of the Department of Defense, Mr. Ron Watson of the National Guard Bureau and Lt. Colonel Paul Brogna of Otis. Achieving an equitable settlement for the contamination caused by the Base has been an elusive objective. The Town and its people have suffered great financial loss due to the contamination and looks to the National Guard Bureau to pay for the water system required to remediate the health threat to the people of Briarwood.

The Guard Bureau has taken an overly conservative and unsupportable position in refusing to accept responsibility for contamination in all of Briarwood. While accepting responsibility for contaminating East Briarwood, it has refused to live up to the reality that West Briarwood too has been contaminated by the Military. Even by the Guard Bureau's admission West Briarwood is surrounded by contaminants emanating from the Base. It defies commonsense and hydrologic principles that West Briarwood could have escaped contamination. I think you would find that both the Environmental Protection Agency and Massachusetts Department of Environmental Protection concur with this conclusion.

In acting responsibly to protect the health of its citizens and installing a water system to all of Briarwood, the Mashpee Water District is being penalized by the Guard Bureau's interpretation of what portion of the system it should pay for. The District taxpayers are presently looking at absorbing roughly \$350,000 in costs that rightfully belong to the Base.

Despite numerous and lengthy attempts to achieve a settlement the negotiations are at an impasse. Were I not extremely pessimistic about the willingness of the Guard Bureau to treat Mashpee fairly, I would not have gone to the extraordinary measure of raising this to the President's attention. Any intervention on Mashpee's behalf by your office would be greatly appreciated. If you require further information I can be reached at my office at the Department of Environmental Protection during the day at (617) 292-5653. I thank you in advance for your assistance.

Sincerely,


Andrew R. Gottlieb
Selectman

cc: Board of Selectmen
Mashpee Water District

THE WHITE HOUSE

1-16-91

Dear Ralph -

Thank you very much for
your note and the photographs.
The Weld/Celucci inauguration
was historic!

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Ralph L. Garrett, Jr.
Garrett Promotions, Inc.
32 College Avenue
Somerville, Massachusetts 02144

Garrett Promotions, Inc.

32 College Avenue
Somerville, MA 02144
(617) 666-1536

January 11, 1991

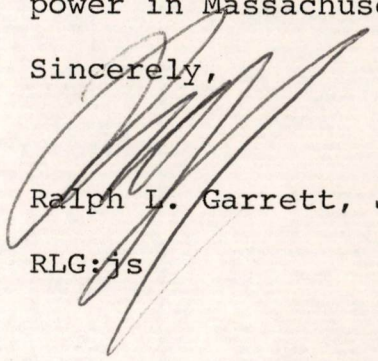
The Honorable Andrew Card
Special Assistant to the President
The White House
Washington, D.C. 20500

Dear Andy:

I am enclosing some photos taken on Governor Weld's
inauguration day.

I'm glad that the Republicans are finally back in
power in Massachusetts!

Sincerely,



Ralph L. Garrett, Jr.

RLG:js

THE WHITE HOUSE

1/21/91

Dear John -

Thank you for your note. I, too, enjoyed the Weld/Cellucci inaugural. Paul is a great guy and I am especially thrilled for him.

Keep in touch. (Your "potential Legislative 1991 Triwica" question is moot!)

Sincerely, Andy

A. Card

THE WHITE HOUSE
WASHINGTON

John Gray
% A. G. Edwards & Sons, Inc.
89 Amherst Street
Nashua, N. H. 03060

1-4-91
Boston Herald

NEWS IN BRIEF

NATION/WORLD

Card being considered for GOP chairmanship

WASHINGTON — The name of Andrew Card Jr., a former Massachusetts state legislator, surfaced yesterday as a possible candidate for the chairmanship of the Republican National Committee.

Card was mentioned after Rich Bond, considered a leading contender for the post, took himself out of contention and was quoted as blasting White House Chief of Staff John Sununu.

"I'm tired of being Sununu's punching bag," a friend quoted Bond as saying.

Card is a Sununu deputy at the White House.

The committee will meet Jan. 25 to elect a new chairman.

1-4-90

DEAR Andy,

Great to see you yesterday +
see Paul sworn in as L.T. Gov.
I hope you make RNC Chairman.
Someday I hope you consider
serving in Congress. You have
the energy + kick-ass style
that place needs.

Best of luck!

John

P.S.

Potential Legislative 1991

Trivia.

Question What three
former Massachusetts Legislative
colleagues will be Chairman
of a National, State + Town
Republican Committee?

THE WHITE HOUSE

January 21, 1991

Dear Bob -

Thank you for the information
you FAXed on 1/17/91. I did share
the correspondence with Gov. Sununu
and other appropriate officials here.

Keep in touch. Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Robert M. Garrick
Garrick Associates, Inc.
233 South Euclid Avenue
Pasadena, California

91101

bcc: Governor Sununu
Roger Porter
Janet Hale

GARRICK ASSOCIATES, INC.*Public & Government Relations*

233 South Euclid Avenue • Pasadena, California 91101 • (818) 577-2110

To: Honorable John H. Sununu
c/o Andy Card
Fax: 202/456-2397

Date: January 17, 1991

Medicare is forced to delay payments of up to 66 days for elderly persons filing reimbursement claims for doctor bills. Hospitals and nursing homes will have to wait at least 36 days for payment instead of the current 17-day average.

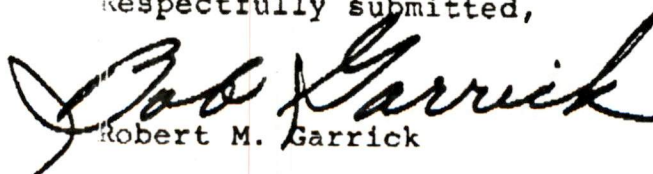
This problem was generated because the Office of Management & Budget has failed to release \$101.3 million from a contingency fund to supplement program administrative funds.

A letter which follows from Barbara J. Gagel, Director of the Bureau of Program Operations of Health and Human Services, states the problem.

Equally important in my view is how this delay will reflect on President Bush's administration, especially in these trying times.

I join many other loyal Republicans in asking that you use your good offices to remedy this problem by urging OMB to release these funds.

Respectfully submitted,



Robert M. Garrick

RMG:fm



DEPARTMENT OF HEALTH & HUMAN SERVICES

Health Care Financing Administration

BUREAU OF PROGRAM OPERATIONS

6325 Security Boulevard
Baltimore, MD 21207

Refer to: BPO-F21

JAN 8 1991

RECEIVED

JAN 6 1991

C.W.S.

Via Fed Exp - 1:30 pm

Mr. Charles W. Stewart
President
Blue Shield of California
Two North Point
San Francisco, California 94133

Dear Mr. Stewart:

This past September, we reached a tentative agreement on how much money you would receive during fiscal year (FY) 1991 to administer the Medicare program. That amount was based on the President's request to Congress of \$1,446.5 million for Medicare contractor operations in FY 1991.

The amount subsequently appropriated by the Congress was \$1,419 million plus a contingency fund of \$133.1 million. The contingency fund is to be used in the event of unanticipated workloads. We have now encountered two new workloads that increase the cost of operations: (1) A claims volume that is 3.1 percent higher than anticipated in the budget request; and (2) The implementation and operation of more than 40 1990 Omnibus Budget Reconciliation Act (OBRA 90) changes in the Medicare program. Combined these create a total shortfall of \$101.3 million in 1991. We have requested contingency funding and are awaiting a decision. However, the magnitude of the shortfall requires that we revise workloads and reduce contractor budgets at this time.

Simply put, funding levels are not sufficient to process all the claims we expect to receive this year. We are, therefore, reducing our expectation of the number of bills you will process this fiscal year. We recognize that this will result in a substantial claims backlog and in significantly slower processing times. You will need to take immediate steps to adjust to this lowered level of operations. Until further notice, claims processing timeliness Contractor Performance Evaluation Program standards are waived beginning February 1, 1991.

Our estimate of the number of bills you can process this year assumes that you will continue to process paperless or Electronic Media Claims (EMC) bills almost as quickly as you do now, since they are less costly to process than paper bills. The backlog will build largely in bills submitted on paper. We ask that you attempt to offset the impact of this

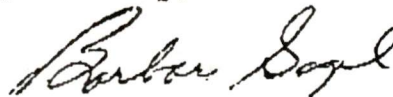
funding shortfall by mounting every reasonable effort to increase the percentage of claims submitted electronically. Increasing the EMC percentage will enable you to process more claims for the same amount of money. We are taking this approach because it will create the least disruption to the health care community overall.

All other levels of activity which were set out in the Budget and Performance Requirements for FY 1991, dated June 8, 1990, remain in effect, adjusted in proportion to claims volume, where applicable. Instructions for implementing the OBRA 90 provisions will be provided separately.

These are difficult times for Medicare administration as we strive to improve our operating efficiency while providing a better level of service to beneficiaries and providers. Working together, we have done this in the past. More is called for. I know that HCFA can count on your continued cooperation and support.

Your revised budget is being provided under separate cover to your Medicare director. Questions regarding the revised workload and budget should be directed to your HCFA regional office.

Sincerely,



Barbara J. Gagel
Director

cc: Regional Administrator
Michael Ganahl

THE WHITE HOUSE

1.4.91

Dear Mary-

Thank you for your most recent correspondence. Time is short. I have contacted Mrs. Quayle's Office and I know your request will be seriously considered.

Keep in touch.

Sincerely, Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mrs. Mary Hagopian
10 Glen Ellen Road
Worcester, MA 01602

THE WHITE HOUSE
WASHINGTON

Date: 1-4-91

FOR: *Denise Balzano, ext 7022*

FROM: ANDREW H. CARD, *Andy*

☒ Action, *as appropriate*

☐ Your Comment

☒ Let's Talk

☐ FYI

AC HAS SEEN 1/4/91



General Federation of Women's Clubs of Massachusetts

245 Dutton Road, Post Office Box 100, Weymouth, Massachusetts 01776

Dec. 28, 1990

Dear Andy,

I received your brief note today and I want to quickly review what has been done previously. If you recall, I originally spoke to you at Assumption College last spring about having Mrs. Bush come to speak again at our Mass. Federation of Women's Clubs Fall Conference. Mrs. Bush was unable to come. I then asked you by telephone of the possibility of having Vice President Quayle or Elizabeth Dole. I sent you all the information. Of course, Elizabeth Dole is not available now. Our Vice President I know is very much involved with the President because of the problems in the East.

Andy, could you Please, Please, arrange to have Mrs. Quayle be our keynote speaker on Tuesday, January 29, 1991 at our annual Mid-Winter Conference. Whenever Mrs. Quayle has spoken she has been well received and loved! I think it would be good exposure for the Quayles. (My strong Republican background can't help my thinking ahead even if this group is non-partisan) We will have women of all ages attending



General Federation of Women's Clubs of Massachusetts

245 Dutton Road, Post Office Box 679, Sudbury, Massachusetts 01776

from various areas across Massachusetts.
Our attendance usually is about 600. Time
is getting short and I would appreciate
receiving any information needed for
publicity, notices, etc. The meeting will
be in or around the Boston area.

Cindy, I'm counting on you to help
us arrange this very exciting and outstanding
meeting for our Massachusetts women!
Please don't disappoint us! The very
best for the New Year! Sincerely,

Mary Gazorian
10 Glen Ellen Rd.
Worcester Ma. 01602
Tel. 1-508-755-3978

P.S.

Please send all
or any correspondence
to my address. Our
Sudbury address is
not always open and
mail sits around.

Thanks.

m.g.

THE WHITE HOUSE January 5, 1991

Dear Mr. Gilmore -

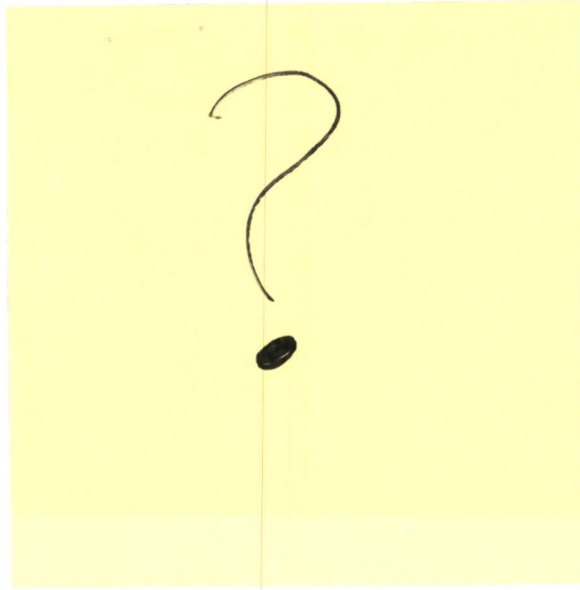
Kathi and I had a spectacular stay at The Greenbrier between Christmas and the New Year. The staff complemented the wonderful facilities to leave us with the fondest of memories.

Your hospitality has recharged my batteries so I enter 1991 ready for any challenge.

Again, thank you. Sincerely, *Andy Card*

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. William E. Gilmore, Jr.
Director of Sales & Marketing
The Greenbrier
White Sulphur Springs, WV
24986



**Document Originally
Attached to
Following Page**



CONSULATE GENERAL OF THE
UNITED STATES OF AMERICA

Shanghai
P.O. Box 200
FPO San Francisco CA 96655-0002

September, 5, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, DC

Dear Mr. Card:

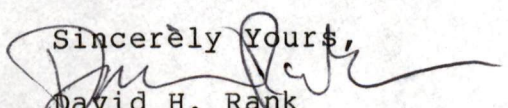
We recently received a message which you had passed to Mr. Ron Acker, concerning the case of Ms. Chen Rong on behalf of Ms. Carmen ~~Gentile~~. Ms. Chen is a Chinese citizen who is trying to get to the United States to study. Ms. Carmen Gentile appealed to you on her behalf, requesting that you help Ms. Chen obtain her passport and visa.

As you are certainly aware, the U.S. government has no role in the issuance of passports to Chinese citizens. The process of getting a passport in China can be a very long process and not everyone is successful. Chinese citizens must get approval from their work unit as well as from China's Public Security Bureau. Employers in China are sometimes hesitant to let their better employees go, because the record of students returning to China after studying abroad is not good.

We have discussed passport issuance policies with officials of the Chinese Public Security Bureau, but have found that in a large number of these cases, the problems are caused by work units. There are hundreds of work units in Shanghai city alone, and our consular district covers several provinces and 160 million people. These work units have a relatively free hand in deciding their passport-issuing policies. Unfortunately, it would seem that Ms. Chen's unit is one of the more restrictive in this regard. Previous attempts by the consulate to influence a work unit's decision have invariably been fruitless.

I am sorry my reply could not be more encouraging.

Sincerely Yours,


David H. Rank
Vice Consul



CONSULATE GENERAL OF THE
UNITED STATES OF AMERICA

Shanghai
P.O. Box 200
FPO San Francisco CA 96655-0002

August 30, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, DC

Dear Mr. Card:

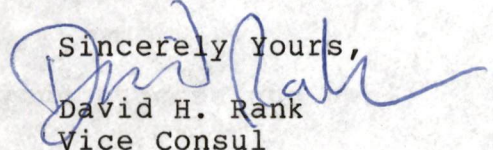
We recently received a message which you had passed to Mr. Ron Acker, concerning the case of Ms. Chen Rong on behalf of Ms. Carmen Gentile. Ms. Chen is a Chinese citizen who is trying to get to the United States to study. Ms. Carmen Gentile appealed to you on her behalf, requesting that you help Ms. Chen obtain her passport and visa.

As you are certainly aware, the U.S. government has no role in the issuance of passports to Chinese citizens. The process of getting a passport in China can be a very long process and not everyone is successful. Chinese citizens must get approval from their work unit as well as from China's Public Security Bureau. Employers in China are sometimes hesitant to let their better employees go, because the record of students returning to China after studying abroad is not good.

We have discussed passport issuance policies with officials of the Chinese Public Security Bureau, but have found that in a large number of these cases, the problems are caused by work units. There are hundreds of work units in Shanghai city alone, and our consular district covers several provinces and 160 million people. These work units have a relatively free hand in deciding their passport-issuing policies. Unfortunately, it would seem that Ms. Chen's unit is one of the more restrictive in this regard. Previous attempts by the consulate to influence a work unit's decision have invariably been fruitless.

I am sorry my reply could not be more encouraging.

Sincerely Yours,


David H. Rank
Vice Consul