

FOIA MARKER

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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04883
Folder ID Number: 04883-002c

Folder Title:
Correspondence--B [3]

Stack:

Row:

Section:

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Position:

G

15

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Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Form	Application for Federal Employment (SF-171), Re: Scott Edward Belliveau. (5 pp.)	n.d.	(b)(6)	
02. Letter	Governor Carlos Romero-Barcelo to Andrew Card, Re: Recommendation of an acquaintance. (2 pp.)	09/18/91	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
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Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--B [3]

Pinksheet Number: RML16131
OA/ID Number: 04883-002c
Date Closed: 3/17/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

THE WHITE HOUSE

WASHINGTON

May 20, 1991

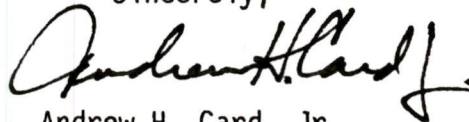
Dear Mr. Bitici:

Thank you for your letter endorsing the nomination of Mr. Roger MacBride for the position of American Ambassador to Albania.

I appreciate hearing from you and will make sure that your letter is made a part of the record in the Office of Presidential Personnel.

Again, thank you for your interest in writing.

Sincerely,

A handwritten signature in black ink, appearing to read "Andrew H. Card, Jr.", with a stylized flourish at the end.

Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Sergio Bitici
157 East 57th Street
New York, New York 10022

bcc: Chase Untermeyer

THE WHITE HOUSE

5-20-91

Dear John -

Thank you for your letter and the update on New Hampshire happenings. I will make sure the First Lady knows of the Exeter Hospital Associates fashion show.

The President will get to enjoy K'port weather this coming weekend.

Keep in touch. Sincerely, Andy Card

Andrew Card
THE WHITE HOUSE
WASHINGTON

Mr. John T. Bottomley
P.O. Box 461
Rye Beach, N.H. 03871

bcc: Ann Brock

John T. Bottomley
Post Office Box 461
Rye Beach, New Hampshire 03871

AC HAS SEEN

Rec'd
MAY 20 1991

603-964-6998

May 16, 1991

Mr. Andrew Card
Deputy Chief Of Staff
The White House
Washington, D.C.

Dear Andy:

Greetings from New Hampshire on a beautiful day on the coast. I suppose it won't be too long before the President begins to spend some time at Walkers Point. Tell him to hurry up, he's missing some terrific weather! I got a nice note from him shortly after Neil's trip to a New Hampshire Friends of George Bush function before his recent Thyroid problem. Let him know I'm wishing him a speedy recovery and a return to the jogging trails.

Andy, enclosed is a copy of an invitation sent to Mrs. Bush and I thought I'd write you and ask if you could make sure she gets a chance to consider it personally. She has attended the function once before, although not as First Lady. As a matter of fact she was scheduled to change clothes at my mother's house before the fashion show!

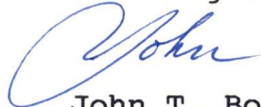
With 1992 around the corner the opportunity to have her visit with some 1,000 - 1,200 mostly Republican ladies would seem to make good sense!

NH Friends of G.B. has several upcoming events and Nina and I hope to be attending one on June 12 with Pete Teeley. I see I've got a Kennedy Center meeting June 15th in Washington. Perhaps I can stop by and say hello.

Judd continues to do battle with the Granite State budget. He is taking a lot of flak as the recession is hanging tough here in New England and a fall uplift seems optimistic. Perhaps it would make good sense, as a friend, for the President to send him off a personal note giving him a little pep talk.

Thanks and hope all goes well for you and yours.

Best Regards,



John T. Bottomley

Send copy
- yes, if
I'm here!
?

Exeter Hospital Associates

Exeter, New Hampshire 03833

COPY

May 14, 1991

Mrs. George P. Bush
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20004

Dear Mrs. Bush:

The Fashion Show Committee of Exeter Hospital Associates wishes to extend an invitation to you to attend our August 8th show, "Fashions By The Sea."

Although it has been several years since you attended our Fashion Show, we are hoping your schedule might permit you to be our guest this year.

This will be our 28th annual event. The Fashion Show, staffed entirely with volunteers, raises funds for Exeter Hospital to purchase much-needed medical equipment for the Family Center.

As you may recall, this is a lovely outdoor event at the Fuller Estate in Little Boar's Head, North Hampton. We have sent a note to Doro, and would be pleased if both of you could attend.

Sincerely,

Cynthia Lee
Fashion Show Committee

CL/lph

THE WHITE HOUSE

WASHINGTON

May 16, 1991

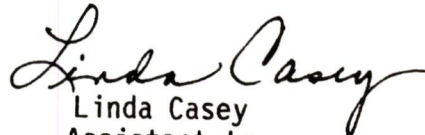
Dear Mr. Buetow:

Thank you for your letter to Andrew Card requesting that President Bush sign two photographs that were taken at the dedication of former President Nixon's library.

Regrettably, we are unable to accommodate your request at this time. It is White House tradition that the sitting President's signature is not affixed until the former Presidents have signed a photograph. If you obtain the other signatures, please return the photos to us and they will be signed. You may send them directly to Mary Ingals, 94 Old Executive Office Building, Washington, D.C. 20500.

Mr. Card appreciated your letter.

Sincerely,



Linda Casey
Assistant to
Andrew H. Card, Jr.

Mr. Paul E. Buetow
Principal
Lutheran High School
3864 Seventeenth Street
Metairie, Louisiana 70002



LUTHERAN HIGH SCHOOL

3864 SEVENTEENTH STREET
METAIRIE, LOUISIANA 70002
(504) 455-4062

Paul E. Buetow, Principal

Rec'd
MAY 13 1991

May 9, 1991

Mr. Andrew H. Card, Jr.
Assistant to the President and Deputy Chief of Staff
The White House
1600 Pennsylvania AV
Washington DC 20500

Dear Mr. Card:

Your name was given me by Mr. Skip Hensel, a friend of Representative Peter Forman (Massachusetts). Enclosed are two photographs taken at the dedication of the Nixon Library, a dedication which was attended by Presidents Nixon, Ford, Reagan and Bush.

Would you please ask President Bush to genuinely autograph and date "July, 1990" beneath his picture? His honoring this request would be greatly appreciated. The attached letter from President Reagan's office leads us to believe that he will do the same once we have the other signatures.

We intend to place these photographs in appropriate locations so that our students, their families, and visitors to our school may gain an appreciation for, and sense of, the tremendous historical significance of this event. Thank you very kindly for your consideration of this request and, hopefully, your assistance in expediting it.

Sincerely,

Paul E. Buetow
Principal

THE WHITE HOUSE
WASHINGTON

Date: May 13, 1991

From:

~~TO:~~ Shirley Green

TO:

~~FROM:~~ LINDA CASEY
x2533

Is this possible?

Thanks.

no - see attached note which
you can use as basis of
your answer. However —
it is complicated by fact
that Dettie sent her note - the
same one they used when he
was Pres! Supposedly, all 4 had
agreed they wouldn't sign these
because of volume, but as you see
some are getting done - including some
by LR (to Cy Laughter, for example). He, however,
have hung tough - "sitting Pres. only if other 3 have
signed."

OFFICE OF RONALD REAGAN

Thank you for your request.

It is the policy of this office that President Reagan's signature will not be affixed on this photo until the other three Presidents have signed it.

When you have obtained the other signatures, please return the photo to us and it will be signed.

Sincerely,

Dottie Dellinger

THE WHITE HOUSE

WASHINGTON

May 1, 1991

MEMORANDUM FOR ANDY CARD

FROM: EDE HOLIDAY 

SUBJECT: White House Ceremony for the National Council on
Vocational Education (*Bernie Baker*)

The Department of Education does not recommend a White House ceremony for the National Council on Vocational Education awards. The section of the Perkins Act that authorizes the Council was repealed during the last session of Congress, and the Council is now scheduled to be terminated on October 1, 1991. The Administration supported this change in the Perkins Act, which is part of an overall reduction of education councils and advisory boards.

Attachment

**THE WHITE HOUSE
WASHINGTON**

DATE: April 26, 1991

TO: Ede Holiday

FROM: ANDY CARD

This is pretty good. Please check with
DoEd to see what they think.



NATIONAL COUNCIL ON VOCATIONAL EDUCATION

MEMORANDUM

TO: Andrew H. Card, Jr.
Assistant to the President
Deputy Chief of Staff

FROM: Bernard Baher BB
Chairman
National Council on Vocational Education

DATE: April 22, 1991

SUBJECT: National Council Awards Program

ISSUE

The National Council on Vocational Education has worked with business/industry and education in 28 states to select four awardees who will receive an "Award for Outstanding Achievement". These awards will be presented in Washington, D.C. this spring.

The National Council requests the participation of the White House in presenting these awards. A description of the awardees is attached. In view of the latest news on education from the White House, this participation would be profitable for the President's education program.

BACKGROUND

The purpose of the awards is to improve the quality of all programs by highlighting the best. Business and industry are concerned about the quantity and quality of their workforce. They are committed to working with vocational-technical education to provide the worldclass workforce they must have.

The National Council's award program recognizes outstanding accomplishments in vocational-technical education in four categories.

- Outstanding Secondary Student
- Outstanding Postsecondary Student
- Outstanding Special Populations Student
- Outstanding Business or Labor Involvement

In 1991, the awards were presented during the National Conference of State Legislatures Leadership Conference. These state leaders were extremely impressed with the awardees and their comments.

ACTION REQUESTED

There are two options for presenting the awards:

Option 1: The awards would be presented at a brief ceremony at the White House. The date and time would be determined by the White House.

Option 2: Mr. Card or another representative from the White House would be involved in an awards presentation during the National Conference of the State Councils on Vocational Education (the majority of the members are from business and industry). The awards presentation would be at 12:00 noon on Friday, June 7 at the Grand Hyatt Hotel in Washington, D.C.

I look forward to hearing from you. If you have additional questions, please give me a call at (508) 583-5585.

Outstanding Secondary Student Award

Melanie Leslie, Illinois

The National Council on Vocational Education is pleased to recognize Melanie Leslie as the 1991 Outstanding Secondary Student Award winner. A senior at Central Community High School, Melanie is enrolled in the three-year Health Occupations Program and plans to attend Illinois State University in the fall of 1991.

Through vocational education, Melanie has been given an opportunity to develop academically, socially, and culturally. Now assertive and caring, she has overcome shyness to become an excellent communicator with a humanistic approach to others.

Melanie is a member of the Health Occupations Students of America (HOSA) and has served as its local reporter, secretary, president, and state secretary. As a HOSA member, she was a Job Seeking competitive event finalist and a member of the first place Community Awareness Team. Melanie has been named to the Who's Who Among American High School Students for the past two years and, in 1990, placed second at the Illinois State Science Fair.

Last year, Melanie was selected to represent the United States on a People to People Youth Science Exchange. Determined to raise the funds needed to travel to the Soviet Union, Melanie worked with a speech instructor, who prepared her to appear before civic groups to seek donations. Through this preparation and much hard work, Melanie raised \$4,200 to realize her dream.

Melanie has definite goals and the ability to pursue her ambitions. In response to the National Council's question, "Why have you chosen vocational-technical education?" Melanie replied, "Ever since I was a small child, I have been interested in pursuing a career in the healthcare field. I have always enjoyed helping people who are sick or have some type of problem. I feel working in this field would be both rewarding and challenging and that I would gain a sense of personal pride knowing that I have helped someone, even in the smallest way, to get better."

Outstanding Postsecondary Student Scott Brearley, Massachusetts

Scott Brearley has been selected the Outstanding Postsecondary Student for 1991 by the National Council on Vocational Education. After completing the Mental Health Training Program at Bristol Community College in Fall River, Scott accepted a full-time job as a counselor with the Swansea Wood School, a residential setting for mentally retarded and emotionally disturbed adolescents.

Despite formidable obstacles to training that included illness and personal problems, Scott maintained a high level of enthusiasm and

received both excellent grades and the highest possible evaluations from his internship site supervisors. He has been invaluable in the implementation at Swansea Wood School of a vocational program where he teaches carpentry skills. In addition, Scott also works at the New England Fellowship for Rehabilitation Alternatives, where his outstanding contributions as a part-time employee brought an offer of another full-time, paid position, with hours and salary negotiated to suit his needs. Clearly, through participation in high quality vocational educational programs and with his extraordinary exuberance for life, Scott has become a valued and contributing member of the community.

According to Scott, "Vocational-Technical Education was, for this recovering addict and ex-offender, a golden opportunity to put my life back together--to be someone. It has given me self-confidence and self-esteem; I can be an honest and productive person in this world. Having the knowledge and opportunity to help another person the way I needed help has been the greatest payoff and change in my life."

Outstanding Special Populations Student Lana Delgado, Texas

Lana Delgado, confined to a wheelchair and paralyzed from the waist down, has never let this disability keep her from reaching a goal. Encouraged and influenced by her mother's willingness to take the fight for her daughter's right to attend a regular public school all the way up to the Texas board of education, Lana learned early that "it was going to take twice as much effort to reach the goal of independence that I had set for myself. Recognizing that a professional career was a necessity for reaching my goals and that careers of all professionals are founded on higher education, I worked toward a college degree almost from my first day at school."

Three years ago, Lana--who holds a BBA in accounting and is a full-time payroll supervisor for a Houston petroleum company--rolled her wheelchair into a classroom at North Harris County College in Kingwood, Texas, to train for a second career in travel and tourism. She had been motivated by problems encountered during a business trip: the airlines were not set up to handle transportation for her motorized wheelchair and, when at her destination, Lana had difficulty finding transportation to go sightseeing.

Lana's vocational-education program did more than educate her for a new career, it opened new avenues that she did not know existed. She acknowledges, "As I learned more about the industry and changes currently taking place, my goals changed. I am now more interested in helping the travel industry as a whole make its products and services more accessible to the elderly and disabled. The faculty and administration have been very supportive; in fact, they are working with me to develop a continuing education course, Travel for the Physically Challenged Client, that can be presented to local travel industry officials. I plan to work with travel

agencies across the United States, to train counselors how to make informed decisions for their physically challenged clients, and vendors, to make their services a viable option for these travelers."

The Travel and Tourism Program Coordinator at North Harris County College has this to say about Lana Delgado: "She has overcome as many obstacles as have been set before her. She does not take the easy route but has ventured into the unknown with fortitude and self-assurance. Lana sets high goals for herself and wants to share her knowledge and adventures with other disabled individuals. She is a committed professional."

Exemplary Business or Labor Involvement Award Goodyear Tire and
Rubber Company
(John Loulan), CEO
Oklahoma

The Goodyear Tire and Rubber Company's Lawton Tire Plant is southeastern Oklahoma's largest private employer, with 25 to 30 percent of its work force coming from the Great Plains Area Vocational Technical School (ATVS) and other area vo-tech schools. While the state's economy benefits from Goodyear's payroll, the company's willingness to share expertise in automated manufacturing techniques with the Great Plains ATVS has helped to raise the level of technical sophistication within the region.

When Goodyear established the Lawton Tire Plant in the late 1970s, production and technical maintenance training for all initial employees was accomplished through a partnership with both the Great Plains AVTS and the state's Training for Industry Programs Division of the Department of Vocational-Technical Education. In the ensuing years, a mutually beneficial, long-term relationship has developed between Goodyear and the Great Plains ATVS.

Program: Goodyear and the Great Plains AVTS have developed a maintenance technician curriculum development project that has affected both the way the school approaches customized technical training and the way corporate Goodyear approaches interaction with other public sector training institutions that serve its respective plant sites. This project was the joint development of a competency-based curricula for a multi-crafted industrial maintenance technician, a critical position in today's modern, team-based manufacturing environment. This environment includes electrical, electronic, pneumatic and mechanical components. This requires a very high level of technical training and sophisticated higher-order critical thinking skills.

Funding. To implement the completed curriculum, Goodyear donated staff time and more than \$500,000 in equipment and automated manufacturing components to Great Plains to allow development of multi-system manufacturing equipment simulators that train and test

students' higher order thinking, a skill required in sophisticated troubleshooting and repair of automated manufacturing equipment.

In addition, Goodyear continues to provide staff expertise and equipment to Great Plains regularly as additional projects develop. The company has also helped the school adopt interactive videodisc instruction by providing expertise and commercial courseware as needed.

Attitude. Goodyear consistently displays a positive attitude toward vocational and technical education. The company conducts employment interviews at the Great Plains AVTS, rather than the plant. Goodyear has also established a cooperative relationship with Cameron University in Lawton to award associate degrees to employees on a split-shift schedule. This "career-pathing" training provided by Goodyear through Great Plains and Cameron is unique in southwest Oklahoma. Goodyear has been a catalyst with the school and college to articulate common programs in electronics, drafting, and business computer applications.

Goodyear also is committed to a two-week pre-production training program that is delivered at Great Plains for all new production employees. The company continually upgrades existing employees' skills through enrichment programs that use the same format as the maintenance technician program. To aid this activity, Goodyear always reimburses instruction costs for company employees. To date, over 1,300 hours of instruction have been provided by Great Plains. And, as with any curricula developed by the partnership, its use is not limited to Goodyear staff.

The National Council is pleased to recognize Goodyear Tire and Rubber's Lawton Plant for its contributions to vocational-technical education. To southwest Oklahoma, the company represents the ideal vocational education partner.



508/583-5585

NATIONAL COUNCIL ON VOCATIONAL EDUCATION

AC HAS SEEN

To Ed Holaday -
This is pretty
good. Check w/
DOEd to see what
they think.
Andy

MEMORANDUM

TO: Andrew H. Card, Jr.
Assistant to the President
Deputy Chief of Staff

FROM: Bernard Baher *BB*
Chairman
National Council on Vocational Education

DATE: March 29, 1991

Subject: Request for White House Ceremony for the American Success
Awards for Vocational-Technical Education

ISSUE

~~The National Council on Vocational Education requests the involvement of President Bush in a White House Ceremony for the second American Career Success Awards for Vocational-Technical Education which would be presented to a select group of outstanding Americans who have benefitted from vocational-technical education. The awardees will include leaders from business/industry and young entrepreneurs who have used life-long learning and vocational-technical education to reach a high level of success.~~

The first American Success Awards were presented by President Bush in the Rose Garden on September 11, 1989. It was a successful event which has generated a great deal of positive publicity for the Administration and vocational-technical education. Media coverage included articles in several of this country's leading newspapers and trade journals, as well as articles in USA Today, New York Times, and Career Success Magazine. In addition, the American Vocational Association showed the video of the White House Ceremony at the opening session of their national convention in Orlando, Florida.

These awards are an integral part of a private sector national awareness campaign spearheaded by the National Council on Vocational Education. The Campaign addresses the severe skills shortage in the American workforce and offers recommendations that will provide a worldclass workforce needed to compete effectively in a global economy and forestall a second rate nation status.

One of last years awardees, George Strait--one of America's most popular country western singers, has expressed his interest in participating in the awards in 1991. Such involvement may contribute to public awareness.

BACKGROUND

The "National Education Goals" of the Administration address the concern of student achievement for further learning and productive employment in our modern economy, as well as, adults who possess the knowledge and skills necessary to compete in a global economy. Success in reaching these two goals is essential for the United States to be competitive internationally.

The workforce must know how to apply academic knowledge in an increasingly technical work place that requires critical thinking and cooperative problem solving. Youth and adults must be made aware that quality vocational-technical education can help them obtain these skills. Role models who have proven that setting goals, hard work and a commitment to continuing education does have rewards will provide incentives and hope to others.

Recent cognitive science research verifies the importance of the strategies that quality vocational-technical education programs use (i.e. practical application of knowledge, student directed learning, emphasizing the relevance of concepts, transferring skills and knowledge to a new situation, students involved in problem solving).

Vocational-technical education has been a leader in the active involvement of business and industry in improving the quality of education. This type of partnership is critical since 70% of the jobs in the United States will require education beyond a high school diploma but will not require a Baccalaureate degree. According to the report "America's Choice: high skills or low wages", it is "these jobs that are the backbone of our economy, and the productivity of workers in these jobs will make or break our economic future."

RECOMMENDATIONS

A strategy the National Council has employed to secure broad scale awareness for vocational-technical education is to recognize corporate leaders who have benefitted from it. This event would support President Bush's commitment to improving education and Secretary of Education Alexander's interest in education for technology and business/industry involvement.

Twelve individuals would be selected to receive the award this year. For example, Calvin Klein, noted designer and clothing manufacturer, is a vocational-technical education graduate and might be a candidate for the award.

Diogenes stated, "The foundation of every state is the education of its youth." We feel that President Bush knows this and his participation in this event will again demonstrate his commitment which many citizens appreciate.

ACTION REQUESTED

The National Council needs the support and involvement of the White House for the presentation of these awards. Because of the time schedule of the individuals to be recognized, we would like to have as much advance notice as possible.

DATE: The ceremony would be held late spring or early summer at the convenience of the President's schedule.

LOCATION: Rose Garden or East Room

I would be pleased to meet or talk to you to discuss this subject (Telephone: 508/ 583-5585). //

Please notify Joyce Winterton (202) 732-1884 at the National Council office if you need additional information and to respond to the request.



Republican State Committee of Delaware

BASIL R. BATTAGLIA
State Chairman

State Headquarters: 2 Mill Road, Wilmington, Delaware 19806 (302) 651-0260

May 9, 1991

The Honorable Andrew H. Card, Jr.
Assistant to the President &
Deputy Chief of Staff
The White House
1600 Pennsylvania Avenue, NW
Washington, D.C. 20050

AC HAS SEEN
MAY 10 1991
No on POTUS
Remind JKS.
Andy

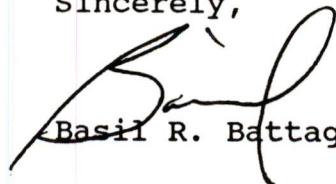
Dear Andy:

Attached is a letter from Governor Castle to Governor Sununu regarding our Governor's Club "D.C. Day" briefings on May 20th. Since we have not yet received a response, I am wondering if perhaps you might be willing to check into this for us. I am very concerned about the line-up of speakers since we really don't have any confirmations yet. This makes it difficult for me to promote this event, the success of which is very important to our efforts to build our Federal Account.

If the President's schedule permits, it would be terrific if he could make a brief drop-by visit. Any other ideas you might have would also be greatly appreciated.

Andy, we would be very grateful for any assistance you can provide. Thank you for your attention to this and I look forward to hearing from you.

Sincerely,


Basil R. Battaglia

THE WHITE HOUSE
WASHINGTON

DATE: May 15, 1991

TO: Governor Sununu

FROM: **ANDY CARD**

To remind.

Michael N. Castle
Dover, Delaware

April 17, 1991

The Honorable John Sununu
Chief of Staff
The White House
Washington, D.C. 20500

Dear John:

Our Delaware Governor's Club, a group of business, political and community supporters, will be taking its annual trip to Washington on May 20. Our State Chairman, Basil Battaglia, is working with Lynn Lawson at Political Affairs to put this together and secure speakers for the White House Briefing which will be held from 1:00 - 3:00 p.m. at the Old Executive Office Building. Your staff always does a tremendous job and these events are always a great success.

I, along with Senator Roth, will be traveling with the group and we are looking forward to another successful "D.C. Day". We are attempting to build our Federal Account in preparation for the '92 elections and the Governor's Club will play a key role in helping us do this.

John, I would be grateful for any assistance you could provide in helping us secure some prominent administration officials, perhaps even the President, Vice President, yourself, Secretary Cheney or General Powell, to drop by for the briefing. I understand the tremendous demands on your schedules, so whatever you can do would be greatly appreciated.

Thank you for your attention to this and, if you have any questions, please let me know.

Sincerely yours,



Michael N. Castle

MNC/cck

cc: Lynn Lawson
Susan Dawson

THE WHITE HOUSE

WASHINGTON

May 7, 1991

Dear Mr. Burke:

Thank you for your interest in joining the Bush/Quayle Administration and, specifically, your interest in a position in the Office of the Chief of Staff.

Right now there are no positions available which would be of interest to you. However, I will keep your letter and resume on hand for possible future consideration.

Thank you again for writing. Best of luck.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff

Mr. Daniel J. Burke
Box 956
Amherst College
Amherst, Massachusetts 01002

Box 956
Amherst College
Amherst, MA 01002
March 27, 1991

Mr. Andrew H. Card, Jr.
Assistant to the President
Deputy to the Chief of Staff
First Floor, West Wing
The White House
Washington, D.C. 20500

Dear Mr. Card:

I am a senior political science major considering a career in public service. I am writing to inquire about any staff openings in your Washington office. My resume is enclosed for your consideration.

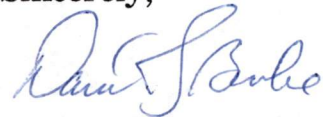
My past employment experiences have provided me with the opportunity to develop both my research skills and qualitative abilities. During my summer internship at District Attorney William O'Malley's office, I was called on to independently research a case involving real estate fraud for Grand Jury proceedings. As an intern in State Senator William Keating's office, I researched legislation, wrote press releases, and served as constituent liaison.

I can offer your office strong interpersonal skills, intense motivation and demonstrated leadership. As Class President, I served on a small board which restructured student government and overhauled campus alcohol policy. At the same time, I founded and served as President of Amherst College's first Irish cultural society and attained an A- grade point average.

My family has long been active in politics and public service, including my great-uncle James Burke who served as a United States Representative for twenty years and my father who is President of Massasoit Community College in Brockton, Massachusetts.

I will contact your office in the near future to further discuss my interest in working in Washington. Thank you for your time and consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Daniel J. Burke".

Daniel J. Burke

Enclosure

DANIEL JOSEPH BURKE

Present Address:

Amherst College, Box 956
Amherst, MA 01002
(413)-542-3063

Permanent Address:

20 Lantern Lane
South Easton, MA 02375
(508)-230-9623

EDUCATION

Amherst College, Amherst, MA (1987-1991)

Candidate for B.A. in Political Science with Honors, May 1991. Currently writing Honors thesis on "Nationalism and the Prospects for European Integration." Chosen to represent Amherst College at "Business Tomorrow" Leadership Conference.
Cumulative Average: B+, Average in Major: A-

Boston College High School, Dorchester, MA (1983-1987)

Graduated with Honors, May 1987. Elected to National Honor Society. Received Government and Spanish Awards. Named "Scholar of the School." National Merit Commended Student.

WORK EXPERIENCE

Plymouth County District Attorney, Wareham, MA (Summer 1990)

Intern, District Attorney's office in Wareham District Court. Independently researched case for Grand Jury proceedings. Coordinated investigation between District Attorney's office and local, state, and federal law enforcement offices. Interviewed victims and witnesses.

Kidder, Peabody, and Company, Boston, MA (January 1990)

Intern, Private Accounts Group. Researched companies for potential investment opportunities and presented evaluations to Vice President.

Massachusetts State Senate, Boston, MA (Summer 1989)

Legislative Intern, Senator William Keating's office. Wrote press releases, newspaper articles, and letters to constituents. Researched and summarized issues and bills. Served as constituent liaison and resolved constituent problems.

Amherst College, Amherst, MA (1987-1991)

Worked as statistician for Athletic Department, short-order cook for campus snackbar, and crew member for Buildings and Grounds.

LEADERSHIP ACTIVITIES

President, Class of 1991 (1989-1990)

Represented Junior Class on Board of Governors which dealt with issues ranging from alcohol policy to sexual harassment. Established President's Advisory Board. Founded President's Budgetary Committee.

President and Founder, Amherst College Emerald Society (1988-1991)

Organized activities and events fostering awareness and pride in Irish and Irish-American culture and heritage. Prepared biannual budgets and supervised publicity of events.

Student-Alumni Relations Committee Member (1987-1991)

Master of Ceremonies for the "Class of 1991" dinner. Organized student involvement in Alumni activities. Planned "Class dinners" and "Class days."

"Spring Social" coordinator (1988-1990)

Marketed and sold products raising over \$2500 in one month. Hired entertainment and associated security personnel for campus wide social event.

Interests: World politics, modern art, weight training, music.

References available on request



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

2120 L STREET, N.W., SUITE 500

WASHINGTON, D.C. 20037

(202) 254-7020

May 7, 1991

*file*OFFICE OF
THE CHAIRMANBy Facsimile

MEMORANDUM

To: The Honorable Andrew H. Card, Jr.
Assistant to the President
& Deputy Chief of Staff

From: Marshall J. Breger *(MB)*
Chairman

1. As you know, President Bush will be traveling to Princeton on May 10 to receive an honorary degree.

There are two members of the Princeton Board of Trustees living in Washington, D.C.: Senator Jack Danforth of Missouri and Phillip Bobbitt, a young political appointee who is Counsellor to the Legal Adviser at State.*

The President may want to invite the local Board members on his plane for the trip to Princeton.

2. As I pointed out, I am on leave from the faculty of New York Law School. Let me know what I can do to assist Governor Sununu's trip. Specifically, I would be happy to work on the speech or brief him on the personalities. I had expected to attend the ceremony and would be delighted to accompany the Governor.

More important, is there anything you want me to do to "work" the law school to reduce negative activity; or may I be of assistance in exploring some activities before or after the commencement that might mitigate any negative press spin. Please let me know about this as soon as possible as I have not wanted to do anything without your approval.

For your information, Congressman Gilman and former Congressman Molinari (who was, of course, a crucial Bush supporter in New York) are graduates of New York Law School.

*Bobbitt is also Lyndon Johnson's nephew, a point that should get more play as he is, of course, a Bush supporter.



ADMINISTRATIVE CONFERENCE OF THE
UNITED STATES
SUITE 500
2120 L STREET, NW
WASHINGTON, D.C. 20037

456-2397

PHONE: (202) 254-7020
FAX: (202) 254-3077

TO:

Andy Card

DATE:

5/7/91

FROM:

Marshall Breger

PAGES: 1 + COVER

THE WHITE HOUSE

May 6, 1991

Dear Miss Burgess -

Thank you very much for your letter. I have forwarded your correspondence to Mrs. Bush to her office for action. I hope the First Lady will be able to accept your invitation to the dedication of the new high school in Wareham.

Please keep in touch. Sincerely, Andy Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Miss Irene Burgess
23 Claudia Street
East Wareham, MA
02538

JOHN W. DECAS SCHOOL
295-4600
EAST WAREHAM SCHOOL
295-0219
MINOT FOREST SCHOOL
295-3243



AC HAS SEEN

ETHEL E. HAMMOND SCHOOL
295-0379
WAREHAM INTERMEDIATE SCHOOL
295-1762
WAREHAM HIGH SCHOOL
295-0397
WEST WAREHAM SCHOOL
295-9380

WAREHAM PUBLIC SCHOOLS
54 MARION ROAD
WAREHAM, MASSACHUSETTS 02571
Telephone: 295-0003

April 21-1991

Mr. A.H. Card Jr.
Arlington Va. (sent to
AHC at home)

Dear Mr Card:

I am enclosing an invitation to Mrs. Barbara Bush requesting her to be our guest speaker for the dedication of our new High School in Wareham Sept 7th 1991. I am the chairman of this event and having met the First Lady and our President at the B.U. graduation 1989, she is the person I would like to have.

I remember you at one of our Republican meetings here and felt you could deliver this letter to her much sooner than thru direct mail. We really want her with us if possible. Can you help us?

The invitation is enclosed along with an envelope for you to use in our behalf.

Please excuse my writing but I personally do not type.
Thank you for your help is speeding up this invitations.

Sincerely
Miss Irene Burgess

23 Claudia St
East Wareham Ma
02538

THE WHITE HOUSE

5-6-91

Ken -

Thank you for sending me a
copy of your correspondence to
Doug Gar Martinez. I'll follow
up as appropriate.

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Ken Barun
McDonald's Foundation
Kroc Drive
Oak Brook, Illinois
60521

AC HAS SEEN

KEN BARUN
Executive Vice President
Managing Director

April 1, 1991

The Honorable Robert Martinez
Director
Office of National Drug Control Policy
The White House
O.E.O.B., Room 176
Washington, DC 20500

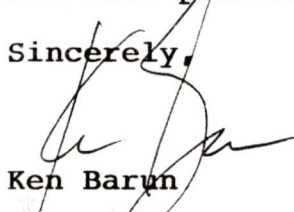
Dear Governor Martinez:

This is a letter of recommendation for Bob Peterson, who is seeking the position of Associate Director, State and Local Affairs within the Office of National Drug Control Policy (ONDCP).

I have known Bob for several years both in my capacity at the White House and in my private life. He is highly qualified and sincerely dedicated to solving the problem of substance abuse in the United States and around the world.

I would appreciate your consideration of his application for this position.

Sincerely,



Ken Barun

cc: James A. Baker, III
Fred McClure
Andy Card
Committees of Correspondence

KEN BARUN
Executive Vice President
Managing Director

April 1, 1991

Mr. John Sununu, Chief of Staff
The White House
Washington, DC 20500

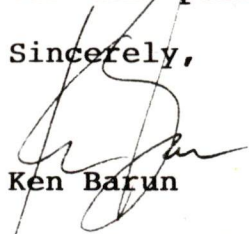
Dear Governor Sununu:

This is a letter of recommendation for Bob Peterson, who is seeking the position of Associate Director, State and Local Affairs within the Office of National Drug Control Policy (ONDCP).

I have known Bob for several years both in my capacity at the White House and in my private life. He is highly qualified and sincerely dedicated to solving the problems of substance abuse in the United States and around the world.

I would appreciate your consideration of his application for this position.

Sincerely,



Ken Barun

cc: James A. Baker, III
Fred McClure
Andy Card
Committees of Correspondence

May 8, 1991

Rec'd
MAY 13 1991

Andrew H. Card, Jr.
Deputy Chief of Staff
West Wing
White House
Washington, D.C. 20000

Dear Mr. Card:

I am writing you in hopes you can help me retain my job. I am a former resident of Holbrook and moved back to my mother's home in Braintree recently when my multiple sclerosis worsened and living alone became more difficult.

I am an employee of the Commonwealth of Massachusetts and specifically work for the Executive Office of Communities and Development (EOCD). I operate the State Clearinghouse which processes federal grants under Presidential E.O. 12372. This executive order allows state and local officials to comment and influence the outcome of any federal grant application that would impact state or local government.

I am in a wheelchair now, and operate a motorized scooter in work since I can no longer walk. I am fortunate in that I am able to drive to work and park in the basement of the Saltonstall building and transfer into my scooter to continue with my work day.

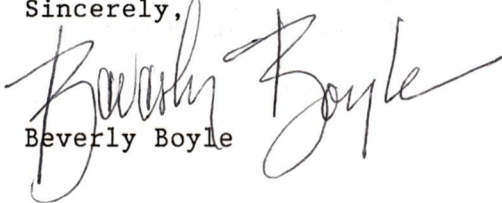
I started working for the state in 1973 under the Sargent Administration at the age of 21 as a secretary/administrative assistant. With various opportunities available to me coupled with more schooling, I was selected to work on various projects over the years, including School Building Reuse and the Massachusetts Main Street Program. I have worked hard and have always been a good employee despite getting M.S. in 1983.

There are discussions currently about the elimination of the Executive Office of Communities and Development and folding most of this agency's functions/offices into the Massachusetts Department of Public Health and the Massachusetts Housing Finance Agency.

I'm sure you are aware of the enormous state deficit Governor Weld is trying to address and I applaud his efforts. I voted for Bill Weld because I knew he would bring about much needed reform in state government. However, it would be disastrous for me if I lost my job because I now support myself and my mother. Despite my disability, I want to remain a productive and working individual paying my own way. I am appealing to you to help me in any way possible to retain a state job.

I appreciate any consideration.

Sincerely,


Beverly Boyle

Presidential Documents

Title 3—**Executive Order 12372 of July 14, 1982****The President****Intergovernmental Review of Federal Programs**

By the authority vested in me as President by the Constitution and laws of the United States of America, including Section 401(a) of the Intergovernmental Cooperation Act of 1968 (42 U.S.C. 4231(a)) and Section 301 of Title 3 of the United States Code, and in order to foster an intergovernmental partnership and a strengthened federalism by relying on State and local processes for the State and local government coordination and review of proposed Federal financial assistance and direct Federal development, it is hereby ordered as follows:

Section 1. Federal agencies shall provide opportunities for consultation by elected officials of those State and local governments that would provide the non-Federal funds for, or that would be directly affected by proposed Federal financial assistance or direct Federal development.

Sec. 2. To the extent the States, in consultation with local general purpose governments, and local special purpose governments they consider appropriate, develop their own processes or refine existing processes for State and local elected officials to review and coordinate proposed Federal financial assistance and direct Federal development, the Federal agencies shall, to the extent permitted by law:

(a) Utilize the State process to determine official views of State and local elected officials.

(b) Communicate with State and local elected officials as early in the program planning cycle as is reasonably feasible to explain specific plans and actions.

(c) Make efforts to accommodate State and local elected officials' concerns with proposed Federal financial assistance and direct Federal development that are communicated through the designated State process. For those cases where the concerns cannot be accommodated, Federal officials shall explain the bases for their decision in a timely manner.

(d) Allow the States to simplify and consolidate existing Federally required State plan submissions. Where State planning and budgeting systems are sufficient and where permitted by law, the substitution of State plans for Federally required State plans shall be encouraged by the agencies.

(e) Seek the coordination of views of affected State and local elected officials in one State with those of another State when proposed Federal financial assistance or direct Federal development has an impact on interstate metropolitan urban centers or other interstate areas. Existing interstate mechanisms that are redesignated as part of the State process may be used for this purpose.

(f) Support State and local governments by discouraging the reauthorization or creation of any planning organization which is Federally-funded, which has a Federally-prescribed membership, which is established for a limited purpose, and which is not adequately representative of, or accountable to, State or local elected officials.

Sec. 3. (a) The State process referred to in Section 2 shall include those where States delegate, in specific instances, to local elected officials the review, coordination, and communication with Federal agencies

(b) At the discretion of the State and local elected officials, the State process may exclude certain Federal programs from review and comment.

Sec. 4. The Office of Management and Budget (OMB) shall maintain a list of official State entities designated by the States to review and coordinate proposed Federal financial assistance and direct Federal development. The Office of Management and Budget shall disseminate such lists to the Federal agencies.

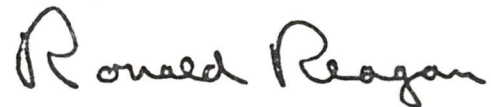
Sec. 5. (a) Agencies shall propose rules and regulations governing the formulation, evaluation, and review of proposed Federal financial assistance and direct Federal development pursuant to this Order, to be submitted to the Office of Management and Budget for approval.

(b) The rules and regulations which result from the process indicated in Section 5(a) above shall replace any current rules and regulations and become effective April 30, 1983.

Sec. 6. The Director of the Office of Management and Budget is authorized to prescribe such rules and regulations, if any, as he deems appropriate for the effective implementation and administration of this Order and the Intergovernmental Cooperation Act of 1968. The Director is also authorized to exercise the authority vested in the President by Section 401(a) of that Act (42 U.S.C. 4231(a)), in a manner consistent with this Order.

Sec. 7. The Memorandum of November 8, 1968, is terminated (33 Fed. Reg. 16487, November 13, 1968). The Director of the Office of Management and Budget shall revoke OMB Circular A-95, which was issued pursuant to that Memorandum. However, Federal agencies shall continue to comply with the rules and regulations issued pursuant to that Memorandum, including those issued by the Office of Management and Budget, until new rules and regulations have been issued in accord with this Order.

Sec. 8. The Director of the Office of Management and Budget shall report to the President within two years on Federal agency compliance with this Order. The views of State and local elected officials on their experiences with these policies, along with any suggestions for improvement, will be included in the Director's report.



THE WHITE HOUSE,
July 14, 1982.

THE WHITE HOUSE

4.30.91

Ann -

Thank you for your note.
I saw the South Shore
Chamber group yesterday.
I'm sorry you couldn't
make the trip to D.C. *Andy Card*

THE WHITE HOUSE
WASHINGTON

*Ann Buckingham
Chestnut Green
470 Washington Street
Norwood, Massachusetts
02062*



**Buckingham
Personnel Services**

Chestnut Green
470 Washington Street
Norwood, Massachusetts 02062

(617) 762-7888

AC HAS SEEN

APR 29 1991

April 26, 1991

Mr. Andrew Card, Jr.
Assistant to the President
The White House
Washington, D.C.

Good Morning!

Dear Andy:

I just want to thank you for your kindness. Your thoughtful gesture in getting in touch with me was really appreciated. Your great Administrative Assistant called me. My sincerest thanks to you!

I am so sorry that I am unable to join the South Shore Chamber. I understand they may all be able to tour the White House.

Please sometime in the near future would you give me a rain check on doing so?

I wish you the very best of everything! You are a super person!

PAX

Ann Buckingham
President

AB/mhw

THE WHITE HOUSE

April 30, 1991

Dear Mr. de Borchgrave-

Thank you for hosting me at the 27th annual dinner of the White House Correspondents' Association. I enjoyed the company at the Washington Times and Insight table.

Please keep in touch. Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Arnaud de Borchgrave
Editor-in-Chief
THE WASHINGTON TIMES
3600 New York Avenue, N.E.
Washington, D.C. 20002

Insight

on the news

7005

February 20, 1991

Mr. Andrew H. Card, Jr.
Deputy Chief of Staff
Office of the Chief of Staff
The White House
Washington, D.C. 20500

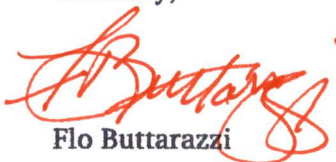
Dear Mr. Card:

On behalf of Arnaud de Borchgrave, Editor-in-Chief of The Washington Times and Insight, I want to convey our delight that you will be our guest for the 77th annual White House Correspondents' Association dinner, on Saturday, April 27, at the Washington Hilton, in honor of President George Bush and Mrs. Bush.

Our guests will be gathering at 6:30 p.m. in the Caucus Room on the Terrace Level of the hotel, which is located at 1919 Connecticut Avenue, N.W. The dinner will begin at 7:30 p.m. in the International Ballroom. Our guests are invited to return to the Caucus Room later for an after-dinner reception. Dress is black tie.

I will be in contact with your office when I receive tickets for the evening. If you have any further questions about the dinner, please call me at (202) 636-8813.

Cordially,


Flo Buttarazzi

back of building

The Washington Times

3600 NEW YORK AVENUE, N.E.
WASHINGTON, D.C. 20002 / 202-636-3300

ARNAUD de BORCHGRAVE
EDITOR-IN-CHIEF

February 5, 1991

Mr. Andrew H. Card, Jr.
Deputy Chief of Staff
Office of the Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

I wanted to bring you up to date on developments for the annual White House Correspondents' Dinner. This year's gala will take place on April 27th.

The dinner will be held at The Washington Hilton Hotel. A reception for guests of The Washington Times and Insight is planned for 6:30 p.m., with dinner at 7:30.

I would be personally honored to have you celebrate this special evening with us. Please let me know if you will be able to attend by calling my assistant, Flo Buttarazzi, at (202) 636-8813. ✓ 2/20

Cordially,



Arnaud de Borchgrave

AB:fb

AC HAS SEEN

Hold

T-yes

The Washington Times

3600 NEW YORK AVENUE, N.E.
WASHINGTON, D.C. 20002 / 202-636-3300

ARNAUD de BORCHGRAVE
EDITOR-IN-CHIEF

December 12, 1990

Mr. Andrew H. Card, Jr.
Deputy Chief of Staff
Office of the Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

As editor-in-chief of Insight magazine and The Washington Times, it is my distinct pleasure to invite you to be my guest at the annual dinner of the White House Correspondents' Association, to be held next spring in honor of President George Bush and Mrs. Bush.

The dinner is the most prestigious press-sponsored event of the year in Washington, and provides an opportunity for the federal elite and members of the fourth estate to sit down for a rare evening of good conversation and top-notch entertainment. Among those who join The Washington Times and Insight editors and writers are members of the cabinet and diplomatic corps, top congressional leaders and guests from business and entertainment fields.

The date of this event has not yet been set, but is generally held the last week of April. As in the past, the dinner will be held at The Washington Hilton Hotel. A reception for the guests of Insight and The Washington Times is planned for 6:30 p.m., with dinner at 7:30.

I would be personally honored to have you celebrate this special evening with us. Please let me know if you will be able to attend by calling my assistant, Flo Buttarazzi, at (202) 636-8813.

With best wishes for the holiday season,

Arnaud de Borchgrave

Arnaud de Borchgrave

AB:fb

THE WHITE HOUSE

April 30, 1991

Dear Jim -

Thank you for including Kathi and me in the U.S. Chamber of Commerce dinner celebration last evening. We had a wonderful time. Please keep in touch.

Sincerely,

Judy Card

THE WHITE HOUSE
WASHINGTON

Mr. James K. Baker
Chairman of the Board
U.S. Chamber of Commerce
1615 H Street, N.W.
Washington, D.C. 20062

Clear
CHAMBER OF COMMERCE
OF THE
UNITED STATES OF AMERICA

yes
no
April 29

JAMES K. BAKER
CHAIRMAN OF THE BOARD

Rec'd
MAR - 4 1991
February 28, 1991

1615 H STREET, N. W.
WASHINGTON, D. C. 20062
202/659-6000

The Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

On behalf of the officers and directors of the U.S. Chamber of Commerce, it is a special pleasure to invite you and Mrs. Card to be our head table guests at the dinner celebrating our 79th Annual Meeting.

This festive, black tie reception and dinner, followed by dancing, will be held on the evening of Monday, April 29, 1991, at the Washington Hilton Hotel. It is the U.S. Chamber's most important social event of the year, and the entertainment will feature George Burns.

Your presence would add immeasurably to this occasion and would mean a great deal to the many persons who will be attending. As our guest, you would not be called upon to speak. However, you would be introduced to our audience of business and government leaders from all over the United States and from many nations of the world.

The reception, to be held in the Terrace Level Reception area, is at 7:00 p.m., with dinner, in the International Ballroom, at 8:00 p.m.

Mrs. Baker and I hope you will join us as we celebrate 79 years of service to American business and the nation. I look forward to hearing from you in the near future. Please RSVP to Rita Ponzelli (202) 463-5493. *✓ 3/12*

Best regards,



James K. Baker

THE WHITE HOUSE

April 29, 1991

Dear Bernie -

It was great to meet with you earlier today. You prompted a flood of memories of Blue Hills Regional and "home."

I will make sure the interests of the National Council on Vocational Education have a good hearing here.

Please say hello to all in Avon.

Sincerely, Andy Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Bernard H. Baker, P.E.
318 Central Street
Avon, Massachusetts
02322-1508

THE WHITE HOUSE

4-29-91

Dear Joyce-

It was good to meet with
you and Bernie Baker today.
I appreciate your efforts.

Sincerely,

Andy Card

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Joyce L. Winterton, Ph.D.
Executive Director,
National Council on Vocational Ed.
330 C Street, S.W.
Washington, D.C. 20202-7580

Suite 4080

Andy,

Coincidentally, MR. Baher called today. I told him you had just written to him and also mentioned that you had asked our Cab. Affairs people and DoEd to review his letter. He isn't very satisfied and still wants to speak to you. He also mentioned your letter of Jan. 13 to me (COPY ATTACHED) in which you express interest in taking him to breakfast or lunch. He'll be in D.C. later this month -- do you want to see him?

okay

**Document Originally
Attached to
Following Page**

THE WHITE HOUSE

April 18, 1991

Dear Mr. Baher -

Thank you for your suggestion that there be a White House ceremony for the American Success Awards for Vocational-Technical Education. The National Council on Vocational Education has put together an impressive program.

I will make sure your request is reviewed by appropriate people here.

Keep in touch.

Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Bernard Baher
Chairman
National Council on Vocational Education
330 C Street, S.W., Suite 4080
Washington, D.C. 20202-7580



508/583-5585

NATIONAL COUNCIL ON VOCATIONAL EDUCATION

AC HAS SEEN

To Ed Holiday -
This is pretty
good. Check w/
DOEd to see what
they think.
fudgy

MEMORANDUM

TO: Andrew H. Card, Jr.
Assistant to the President
Deputy Chief of Staff

FROM: Bernard Baher *BB*
Chairman
National Council on Vocational Education

DATE: March 29, 1991

Subject: Request for White House Ceremony for the American Success
Awards for Vocational-Technical Education

ISSUE

The National Council on Vocational Education requests the involvement of President Bush in a White House Ceremony for the second American Career Success Awards for Vocational-Technical Education which would be presented to a select group of outstanding Americans who have benefitted from vocational-technical education. The awardees will include leaders from business/industry and young entrepreneurs who have used life-long learning and vocational-technical education to reach a high level of success.

The first American Success Awards were presented by President Bush in the Rose Garden on September 11, 1989. It was a successful event which has generated a great deal of positive publicity for the Administration and vocational-technical education. Media coverage included articles in several of this country's leading newspapers and trade journals, as well as articles in USA Today, New York Times, and Career Success Magazine. In addition, the American Vocational Association showed the video of the White House Ceremony at the opening session of their national convention in Orlando, Florida.

These awards are an integral part of a private sector national awareness campaign spearheaded by the National Council on Vocational Education. The Campaign addresses the severe skills shortage in the American workforce and offers recommendations that will provide a worldclass workforce needed to compete effectively in a global economy and forestall a second rate nation status.

One of last years awardees, George Strait--one of America's most popular country western singers, has expressed his interest in participating in the awards in 1991. Such involvement may contribute to public awareness.

BACKGROUND

The "National Education Goals" of the Administration address the concern of student achievement for further learning and productive employment in our modern economy, as well as, adults who possess the knowledge and skills necessary to compete in a global economy. Success in reaching these two goals is essential for the United States to be competitive internationally.

The workforce must know how to apply academic knowledge in an increasingly technical work place that requires critical thinking and cooperative problem solving. Youth and adults must be made aware that quality vocational-technical education can help them obtain these skills. Role models who have proven that setting goals, hard work and a commitment to continuing education does have rewards will provide incentives and hope to others.

Recent cognitive science research verifies the importance of the strategies that quality vocational-technical education programs use (i.e. practical application of knowledge, student directed learning, emphasizing the relevance of concepts, transferring skills and knowledge to a new situation, students involved in problem solving).

Vocational-technical education has been a leader in the active involvement of business and industry in improving the quality of education. This type of partnership is critical since 70% of the jobs in the United States will require education beyond a high school diploma but will not require a Baccalaureate degree. According to the report "America's Choice: high skills or low wages", it is "these jobs that are the backbone of our economy, and the productivity of workers in these jobs will make or break our economic future."

RECOMMENDATIONS

A strategy the National Council has employed to secure broad scale awareness for vocational-technical education is to recognize corporate leaders who have benefitted from it. This event would support President Bush's commitment to improving education and Secretary of Education Alexander's interest in education for technology and business/industry involvement.

Twelve individuals would be selected to receive the award this year. For example, Calvin Klein, noted designer and clothing manufacturer, is a vocational-technical education graduate and might be a candidate for the award.

Diogenes stated, "The foundation of every state is the education of its youth." We feel that President Bush knows this and his participation in this event will again demonstrate his commitment which many citizens appreciate.

ACTION REQUESTED

The National Council needs the support and involvement of the White House for the presentation of these awards. Because of the time schedule of the individuals to be recognized, we would like to have as much advance notice as possible.

DATE: The ceremony would be held late spring or early summer at the convenience of the President's schedule.

LOCATION: Rose Garden or East Room

I would be pleased to meet or talk to you to discuss this subject (Telephone: 508/ 583-5585). 

Please notify Joyce Winterton (202) 732-1884 at the National Council office if you need additional information and to respond to the request.



NATIONAL COUNCIL ON VOCATIONAL EDUCATION

MEMORANDUM

TO: Andrew H. Card, Jr.
Assistant to the President
Deputy Chief of Staff

FROM: Bernard Baher BB
Chairman
National Council on Vocational Education

DATE: April 22, 1991

SUBJECT: National Council Awards Program

ISSUE

The National Council on Vocational Education has worked with business/industry and education in 28 states to select four awardees who will receive an "Award for Outstanding Achievement". These awards will be presented in Washington, D.C. this spring.

The National Council requests the participation of the White House in presenting these awards. A description of the awardees is attached. In view of the latest news on education from the White House, this participation would be profitable for the President's education program.

BACKGROUND

The purpose of the awards is to improve the quality of all programs by highlighting the best. Business and industry are concerned about the quantity and quality of their workforce. They are committed to working with vocational-technical education to provide the worldclass workforce they must have.

The National Council's award program recognizes outstanding accomplishments in vocational-technical education in four categories.

- Outstanding Secondary Student
- Outstanding Postsecondary Student
- Outstanding Special Populations Student
- Outstanding Business or Labor Involvement

In 1991, the awards were presented during the National Conference of State Legislatures Leadership Conference. These state leaders were extremely impressed with the awardees and their comments.

ACTION REQUESTED

There are two options for presenting the awards:

Option 1: The awards would be presented at a brief ceremony at the White House. The date and time would be determined by the White House.

Option 2: Mr. Card or another representative from the White House would be involved in an awards presentation during the National Conference of the State Councils on Vocational Education (the majority of the members are from business and industry). The awards presentation would be at 12:00 noon on Friday, June 7 at the Grand Hyatt Hotel in Washington, D.C.

I look forward to hearing from you. If you have additional questions, please give me a call at (508) 583-5585.

Outstanding Secondary Student Award

Melanie Leslie, Illinois

The National Council on Vocational Education is pleased to recognize Melanie Leslie as the 1991 Outstanding Secondary Student Award winner. A senior at Central Community High School, Melanie is enrolled in the three-year Health Occupations Program and plans to attend Illinois State University in the fall of 1991.

Through vocational education, Melanie has been given an opportunity to develop academically, socially, and culturally. Now assertive and caring, she has overcome shyness to become an excellent communicator with a humanistic approach to others.

Melanie is a member of the Health Occupations Students of America (HOSA) and has served as its local reporter, secretary, president, and state secretary. As a HOSA member, she was a Job Seeking competitive event finalist and a member of the first place Community Awareness Team. Melanie has been named to the Who's Who Among American High School Students for the past two years and, in 1990, placed second at the Illinois State Science Fair.

Last year, Melanie was selected to represent the United States on a People to People Youth Science Exchange. Determined to raise the funds needed to travel to the Soviet Union, Melanie worked with a speech instructor, who prepared her to appear before civic groups to seek donations. Through this preparation and much hard work, Melanie raised \$4,200 to realize her dream.

Melanie has definite goals and the ability to pursue her ambitions. In response to the National Council's question, "Why have you chosen vocational-technical education?" Melanie replied, "Ever since I was a small child, I have been interested in pursuing a career in the healthcare field. I have always enjoyed helping people who are sick or have some type of problem. I feel working in this field would be both rewarding and challenging and that I would gain a sense of personal pride knowing that I have helped someone, even in the smallest way, to get better."

Outstanding Postsecondary Student Scott Brearley, Massachusetts

Scott Brearley has been selected the Outstanding Postsecondary Student for 1991 by the National Council on Vocational Education. After completing the Mental Health Training Program at Bristol Community College in Fall River, Scott accepted a full-time job as a counselor with the Swansea Wood School, a residential setting for mentally retarded and emotionally disturbed adolescents.

Despite formidable obstacles to training that included illness and personal problems, Scott maintained a high level of enthusiasm and

received both excellent grades and the highest possible evaluations from his internship site supervisors. He has been invaluable in the implementation at Swansea Wood School of a vocational program where he teaches carpentry skills. In addition, Scott also works at the New England Fellowship for Rehabilitation Alternatives, where his outstanding contributions as a part-time employee brought an offer of another full-time, paid position, with hours and salary negotiated to suit his needs. Clearly, through participation in high quality vocational educational programs and with his extraordinary exuberance for life, Scott has become a valued and contributing member of the community.

According to Scott, "Vocational-Technical Education was, for this recovering addict and ex-offender, a golden opportunity to put my life back together--to be someone. It has given me self-confidence and self-esteem; I can be an honest and productive person in this world. Having the knowledge and opportunity to help another person the way I needed help has been the greatest payoff and change in my life."

Outstanding Special Populations Student Lana Delgado, Texas

Lana Delgado, confined to a wheelchair and paralyzed from the waist down, has never let this disability keep her from reaching a goal. Encouraged and influenced by her mother's willingness to take the fight for her daughter's right to attend a regular public school all the way up to the Texas board of education, Lana learned early that "it was going to take twice as much effort to reach the goal of independence that I had set for myself. Recognizing that a professional career was a necessity for reaching my goals and that careers of all professionals are founded on higher education, I worked toward a college degree almost from my first day at school."

Three years ago, Lana--who holds a BBA in accounting and is a full-time payroll supervisor for a Houston petroleum company--rolled her wheelchair into a classroom at North Harris County College in Kingwood, Texas, to train for a second career in travel and tourism. She had been motivated by problems encountered during a business trip: the airlines were not set up to handle transportation for her motorized wheelchair and, when at her destination, Lana had difficulty finding transportation to go sightseeing.

Lana's vocational-education program did more than educate her for a new career, it opened new avenues that she did not know existed. She acknowledges, "As I learned more about the industry and changes currently taking place, my goals changed. I am now more interested in helping the travel industry as a whole make its products and services more accessible to the elderly and disabled. The faculty and administration have been very supportive; in fact, they are working with me to develop a continuing education course, Travel for the Physically Challenged Client, that can be presented to local travel industry officials. I plan to work with travel

agencies across the United States, to train counselors how to make informed decisions for their physically challenged clients, and vendors, to make their services a viable option for these travelers."

The Travel and Tourism Program Coordinator at North Harris County College has this to say about Lana Delgado: "She has overcome as many obstacles as have been set before her. She does not take the easy route but has ventured into the unknown with fortitude and self-assurance. Lana sets high goals for herself and wants to share her knowledge and adventures with other disabled individuals. She is a committed professional."

Exemplary Business or Labor Involvement Award Goodyear Tire and Rubber Company
(John Loulan), CEO
Oklahoma

The Goodyear Tire and Rubber Company's Lawton Tire Plant is southeastern Oklahoma's largest private employer, with 25 to 30 percent of its work force coming from the Great Plains Area Vocational Technical School (ATVS) and other area vo-tech schools. While the state's economy benefits from Goodyear's payroll, the company's willingness to share expertise in automated manufacturing techniques with the Great Plains ATVS has helped to raise the level of technical sophistication within the region.

When Goodyear established the Lawton Tire Plant in the late 1970s, production and technical maintenance training for all initial employees was accomplished through a partnership with both the Great Plains AVTS and the state's Training for Industry Programs Division of the Department of Vocational-Technical Education. In the ensuing years, a mutually beneficial, long-term relationship has developed between Goodyear and the Great Plains ATVS.

Program: Goodyear and the Great Plains AVTS have developed a maintenance technician curriculum development project that has affected both the way the school approaches customized technical training and the way corporate Goodyear approaches interaction with other public sector training institutions that serve its respective plant sites. This project was the joint development of a competency-based curricula for a multi-crafted industrial maintenance technician, a critical position in today's modern, team-based manufacturing environment. This environment includes electrical, electronic, pneumatic and mechanical components. This requires a very high level of technical training and sophisticated higher-order critical thinking skills.

Funding. To implement the completed curriculum, Goodyear donated staff time and more than \$500,000 in equipment and automated manufacturing components to Great Plains to allow development of multi-system manufacturing equipment simulators that train and test

students' higher order thinking, a skill required in sophisticated troubleshooting and repair of automated manufacturing equipment.

In addition, Goodyear continues to provide staff expertise and equipment to Great Plains regularly as additional projects develop. The company has also helped the school adopt interactive videodisc instruction by providing expertise and commercial courseware as needed.

Attitude. Goodyear consistently displays a positive attitude toward vocational and technical education. The company conducts employment interviews at the Great Plains AVTS, rather than the plant. Goodyear has also established a cooperative relationship with Cameron University in Lawton to award associate degrees to employees on a split-shift schedule. This "career-pathing" training provided by Goodyear through Great Plains and Cameron is unique in southwest Oklahoma. Goodyear has been a catalyst with the school and college to articulate common programs in electronics, drafting, and business computer applications.

Goodyear also is committed to a two-week pre-production training program that is delivered at Great Plains for all new production employees. The company continually upgrades existing employees' skills through enrichment programs that use the same format as the maintenance technician program. To aid this activity, Goodyear always reimburses instruction costs for company employees. To date, over 1,300 hours of instruction have been provided by Great Plains. And, as with any curricula developed by the partnership, its use is not limited to Goodyear staff.

The National Council is pleased to recognize Goodyear Tire and Rubber's Lawton Plant for its contributions to vocational-technical education. To southwest Oklahoma, the company represents the ideal vocational education partner.

THE WHITE HOUSE January 13, 1991

Dear Mr. Baker -

Thank you for your kind letter.
Congratulations on your assignment
with the President's Team. We are
fortunate to have your expertise.

Please contact me when you next
come to Washington. I would love to
treat you to breakfast or lunch.

Sincerely,

Andy Card

P.S. My best to all in Avon!

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Bernard H. Baker
318 Central Street
Avon, Massachusetts
02322-1506

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

December 20, 1990

The President today announced his intention to appoint the following individuals to be Members of National Council on Vocational Education for the terms indicated:

BERNARD BAHER, of Massachusetts, for a term expiring January 17, 1993. He would succeed George Johnston Ames. Upon appointment, he will be designated Chairperson. Most recently, Mr. Baher served as President of the Blue Hills Foundation in Canton, Massachusetts.

MARLENE AHIMAZ, of Illinois, for a term expiring January 17, 1992. She would succeed Sally J. Novetzke. Currently, Dr. Ahimaz serves as Chief Executive Officer of Energy and International Development in Chicago, Illinois.

R. WILLIAM BRAMBERG, JR., of Florida, for a term expiring January 17, 1993. He would succeed William C. Hayes. Currently, Mr. Bramberg serves as President of the Bramberg Management Organization in Largo, Florida.

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*Congratulations! your role will be
important.*

Keep in touch.

*Sincerely,
Andy Card*

AC HAS SEEN

January 8, 1991

Dear Mr. Card:-

It has been sometime since we wrote but I did want to bring you up to date on the status of my nomination to the National Council on Vocational Education. - I know you have more important things to look at so this will be short.

After much contact with staff at the White House I was advised I would be a member of the Council. Then I was advised that the appointment was being made. I was asked to be Chairperson. A press release came out on December 20th.

For whatever part you played in my nomination and appointment I thank you very much. I feel certain that your influence was a part of the deal.

I had a call from the Executive Director of the Council - Joyce Winterton - yesterday to get started on the program and expect material from her soon. Other than that there has been nothing of an official notification.

Sometime when I get to Washington I'd like to stop at the White House to say hello to you in person and possibly see Les Esorba who phoned.

Thank you again and Happy New Year.

Bernard H. Baher
Bernie

Bernard H. BAHER
318 Central St.
AVON, MA. 02322-1508

THE WHITE HOUSE
WASHINGTON

DATE: April 26, 1991

TO: Ede Holiday

FROM: **ANDY CARD**

This is pretty good. Please check with
DoEd to see what they think.



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

2120 L STREET, N.W., SUITE 500

WASHINGTON, D.C. 20037

(202) 254-7020

April 25, 1991

AC HAS SEEN

To Edo
for Sec. Alexander
and Roger Porter
FYI ✓ done
4/29
Andy
4/29/91

OFFICE OF
THE CHAIRMAN

MEMORANDUM

TO: Andy Card

FROM: Marshall Breger

(102)

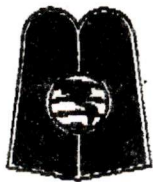
Following up on our earlier discussion, I organized the enclosed responses to the American Jewish Congress' attack on the President's education initiative which was noted in Tuesday's White House clips.

I hope this helps.

Let's talk soon.

7"03

NEWS FROM ...



Agudath
Israel
of America
אגודת ישראל אמריקה

Agudath Israel of America, founded in 1922, is a broadly based Orthodox Jewish movement with chapters in major communities throughout the United States and Canada. It sponsors a broad range of constructive projects in the fields of religion, education, children's welfare and social action affecting the lives of young and old in far-flung parts of the Americas, Israel, Europe, and elsewhere.

April 25, 1991

**AGUDATH ISRAEL: BUSH SCHOOL CHOICE PLAN
DESERVES ENTHUSIASTIC SUPPORT**

WASHINGTON - Calling President George Bush's new plan to promote educational choice for public and non-public schools alike "constitutionally permissible, educationally desirable, and eminently sensible," Rabbi Morris Sherer, the president of Agudath Israel of America, has decried the "kneejerk hostility" with which the plan has been greeted in certain secular Jewish circles.

Agudath Israel is a 69-year old national Orthodox Jewish movement that has long advocated equitable treatment for parents who choose to send their children to non-public schools.

Rabbi Sherer took specific issue with the much ballyhooed attack launched against the President's choice plan by Henry Siegman, executive director of the American Jewish Congress. On the day following the unveiling of the President's proposal, Mr. Siegman issued a public statement accusing the Bush Administration of taking "direct aim at the separation of church and state," and blasting the Administration for regarding the First Amendment's prohibition against establishment of religion as "a nuisance which is best ignored when it is politically convenient to do so."

"Mr. Siegman's charge is baseless," said Rabbi Sherer. "The U.S. Supreme Court has made it abundantly clear that there is no First Amendment violation when education grants are made available to individuals who are then free to use such grants at any type of school they see fit -- even a religious school. That is because any benefit accruing to the religious school comes as a result of the parent's independent choice rather than through direct government assistance."

In support of this position, David Zwiebel, Esq., general counsel of Agudath Israel

April 25, 1991

Page 2

and the director of its office of government affairs, pointed to two recent Supreme Court decisions directly on point. In one case, the Court unanimously rejected a challenge against a blind person's choice to use a vocational rehabilitation grant to enroll in a religious college to train for the ministry. In the second, the Court upheld a state law conferring tax benefits upon parents who incur expenses for the education of their children, even in parochial schools. The critical point, in the Supreme Court's words, is that "no imprimatur of state approval can be deemed to have been conferred on any particular religion, or on religion generally," because aid to religious schools "is available only as a result of decisions of individual parents."

"The American Jewish Congress has competent lawyers," said Rabbi Sherer. "They know where the Supreme Court stands on this point, and how patently false it is to accuse the Bush Administration of ignoring the constitution. How sad a spectacle to see this organization engage in such blatant distortion and vituperative attacks to advance its own secular objectives."

Agudath Israel has for many years supported school choice as the most promising means of advancing educational reform, as well as of encouraging parents to get more involved in the education of their children. "Aside from the constitutional permissibility of such plans," said Rabbi Sherer, "it makes good public policy sense to expand educational options available to needy parents to encompass all types of education, so that parents can choose the school best suited for their children's particular needs."

"Let it be crystal clear that organizations like the American Jewish Congress by no means speak for the entire Jewish community when they attack school choice," concluded the Orthodox Jewish leader. "We certainly take strong issue with their view, and we call upon Americans of all faiths to approach the subject with an open mind. The President deserves enthusiastic support for taking this vital initiative to further the educational needs of the nation's children."

INSTITUTE FOR PUBLIC AFFAIRS

STATEMENT BY **THE INSTITUTE FOR PUBLIC AFFAIRS OF THE** **UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA** **ON PRESIDENT BUSH'S EDUCATION PROGRAM**

We are encouraged by significant segments of the national education proposal put forth by President Bush and Education Secretary Lamar Alexander earlier this week. The concept of educational choice is one that is long overdue given the success such programs have had in areas across the country.

Tuition tax credits, remedial education vouchers and similar programs for non-public school students and their parents should be supported as long as there is no direct government funding of religious instruction. Similarly, we believe that properly drawn educational choice programs can constitutionally and equitably provide public funds for the creative programming envisioned by the Administration.

We deplore the wooden application of contrived notions of First Amendment principles to deny generally available public benefits to certain students and their parents only because they choose secular education in a non-public school setting.

* * * * *

The Union of Orthodox Jewish Congregations of America is the American Jewish community's largest congregational group with more than one million individual members and nearly one thousand affiliated synagogues.

CONTACT: William E. Rapfogel
(O) 212-563-4000
(H) 212-477-0568



THE UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA

45 WEST 36 STREET • NEW YORK, NY 10018 • (212) 563-4000 • FAX (212) 564-9000

4-26-91

THE WHITE HOUSE

Dear Scott -

Thank you for your letter and interest in joining the Administration. I will gladly share your interest with appropriate people here.

It would be best that we hold off a meeting until after your name has been shopped around the system.

Good luck.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Scott E. Belliveau
955 26th St., N.W. #407
Washington, D.C. 20037

APR 23 1991

A-
So you know
him at all?
yes -
but...

955 26th St., N.W., #407
Washington, DC 20037
April 22, 1991

The Honorable Andrew Card
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Mr. Card:

I am writing you today to ask for your help--again--in finding a job in Washington.

As my resume indicates, I have been looking for a position since mid-February when the National Conservative Foundation shut down. My hesitation in contacting you was based on the fact that your schedule is hectic and my expectation that my job search would have borne fruit much sooner.

I would appreciate the opportunity to meet with you soon to get your advice and recommendations on my job search. My resume and a completed SF-171 is enclosed for your review.

Please call me at 202/333-1867 at your convenience. I look forward to hearing from you soon and remain

Sincerely yours,



Scott E. Belliveau

Enclosures

SCOTT EDWARD BELLIVEAU
955 26TH ST., N.W., #407
WASHINGTON, D.C. 20037
202/333-1867

EDUCATION

AMERICAN UNIVERSITY; Washington, DC (Graduation date: May 1990). M.A. in International Affairs, concentration on East Asian affairs and U.S. Foreign Policy.

VIRGINIA MILITARY INSTITUTE; Lexington, VA (Graduation date: May 1983). B.A. in History.

EMPLOYMENT HISTORY

NATIONAL CONSERVATIVE FOUNDATION AND NATIONAL CONSERVATIVE POLITICAL ACTION COMMITTEE

Research Director, June 1986 - February 1991: Research of public policy and political developments, and liaison with campaigns and congressional offices. Write and distribute press releases, field press inquiries, and write op-ed pieces.

Managing Editor, *NewsWatch*, May 1990 - February 1991: Responsible for editorial operations of monthly newsletter focusing on public policy issues.

Editor, *NewsWatch*, August 1987 - December 1987: Wrote stories for and edited monthly newsletter focusing on press coverage of public policy issues. Responsible for all business operations as well.

Conference Coordinator, January 1985 - January 1986: Arranged conferences for NCF Policy Advisory Council with Cabinet and sub-Cabinet officials on policy issues. Planned and executed programs with full responsibility for budget formulation and management as well as conference design.

U.S. SENATOR PHIL GRAMM

Legislative Correspondent, January 1986 - June 1986: Research and writing of the Senator's official correspondence on legislative issues under jurisdiction of Judiciary and Governmental Affairs Committees and Health and Social Security Subcommittees.

AFFILIATED ORGANIZATIONS

Member, United States Naval Institute, July 1987 - present.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Form	Application for Federal Employment (SF-171), Re: Scott Edward Belliveau. (5 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--B [3]

Date Closed: 3/17/2025	OA/ID Number: 04883-002c
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
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(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

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PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

THE WHITE HOUSE April 23, 1991

Dear Michael -

Your op-ed article in Sunday's Boston Globe, "The course of education," was right on the mark. Secretary Lamar Alexander read the column and told me of its complementary impact.

Please give my greetings to all on Beacon Hill. Keep in touch.

Sincerely, Andrew


THE WHITE HOUSE
WASHINGTON

The Honorable Michael Barrett
Massachusetts Senate
State House
Boston, Massachusetts
02133

bcc: Honorable Lamar Alexander
Roger Porter
Mary McClure

p/s 4/21

A39

The course of education

MICHAEL J. BARRETT

Beneath those broad strokes on education President Bush painted on Thursday is a genuinely radical program — ambitious, new, politically potent and politically daring. Democrats will focus on the glaring omission of funding, but we need to look again: there is more to the education issue than money, and much in the president's plan to think about.

The Bush team would take the education system and yank it sharply upward and downward at the same time, creating national standards in place of local ones, crafting a role for parents, and leaving the political institutions in the middle — school committees and central offices — with much less power and much less to do.

The upward tug invites the schools to discard the bewildering variety of standardized exams in favor of a new set of American Achievement Tests. The goal is to create quality and excellence in a country with an almost fatally decentralized network of schools.

The Bush people reason that parents must be able to tell how well the local school compares with the schools not only in the next neighborhood or town, but also across the state, the country, and eventually the world.

A hidden upward tug in the program will come as the national exam forces local curricula to converge upon a core of common learning. Far from being nervous about schools "teaching to the test," the Bush team believes that as long as exams incorporate the latest research on fair and effective testing, and focus on key concepts and reasoning skills, convergence will be good. After all, they contend, there might be hundreds of ways to teach math, suited to different teachers and students, but there are not hundreds of valid definitions of what a math student should learn.

In terms of detail and substance, the plan creates an hourglass effect; below the national level, there is a long drop to the neighborhoods before the plan broadens out again. Here the emphasis is on parental choice and school board management, and the Bush people act on a daring assumption; that the typical parent cares about the individual school his or her child will attend, but doesn't care about the school "system" above it, the administrators and the school committee.

The lack of public interest creates a political opening for parental-choice advocates, who regard bureaucracy as the deadliest sin anyhow. They argue that the most effective schools are liberated from control up the line, run instead by school-site teams consisting of the teaching staff and the principal, and accountable only to parents — who will read the comparative test results, pick up other useful information on their own, and then vote with their feet and vouchers.

Interesting stuff, this: a strategy that is internally coherent and that knows its target audience, the American middle class and the substantial number of inner-city residents who don't belong to the discouraged underclass but are upwardly mobile and ready to choose.

No wonder Education Secretary Lamar Alexander has said confidently of the plan, "There's more than meets the eye to it, rather than less." The challenge for Democrats is to wrestle honestly and explicitly with the key premises here: convergence toward national standards; a means of measuring progress toward these standards; local power in the hands of parents and teachers, rather than the local school committee or administration. The plan will likely find ready public support, and a healthy period of serious competition over the nation's domestic agenda is finally about to begin.

However, the plan is not adequate to bring US education up to international standards.

Even if the net result of Bush's initiatives was genuine quality within the traditional American school year — a big if — this would not be enough. Quality learning at 180 days a year will always leave kids short of quality learning at 240 days (Japan), 230 days (Germany) or 220 days (South Korea). We need quality and time both, and for this the federal government will have to do more than fund pilot programs. We're starting to get serious about world-class excellence in education, but we're not there yet.

Michael Barrett is a state senator (D-Cambridge).

THE WHITE HOUSE

4-23-91

Carter -

Thank you for your note.
I had fun speaking with
Red Fay's group.

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. J. Carter Beese
Alex Brown & Sons
135 East Baltimore St.
Baltimore, MD
21202



ALEX. BROWN & SONS
INCORPORATED

One Thirty-five East Baltimore Street
Baltimore, Maryland 21202

Rec'd
APR 22 1991

AC HAS SEEN

J. CARTER BEESE
Principal

301-727-1700

WEDNESDAY

Andy —

THANK YOU FOR TAKING THE TIME TO SPEAK AT RED FAY'S MEETING. AS YOU CAN SEE, I'M QUITE FOND OF RED. THE GROUP HE ASSEMBLES IS A HIGH CALIBER ONE AND THEY SHOULD HELP GET THE MESSAGE OUT — AFTER YOU LEFT WE TALKED MORE ABOUT FAST TRACK, EDUCATION, ETC. WE ALSO TOOK A STRAW POLL AND ENDORSED YOU FOR YOUR NEXT GOVERNATORIAL RUN....

SERIOUSLY, PEOPLE WERE QUITE IMPRESSED BY HOW YOU GENTLY SET THE RECORD STRAIGHT ON THE BUDGET TALKS, DOMESTIC AGENDA, THE KURDS, ETC. LATER IN THE DAY I HEARD "I'VE ALWAYS HEARD GOOD THINGS ABOUT ANDY CARD, NOW I SEE WHY; VERY IMPRESSIVE AND CHARISMATIC" ! (NO B.S. — EVEN I COULDN'T MAKE THAT UP!)

AGAIN — MANY THANKS —

(Carter)

April 23, 1991

THE WHITE HOUSE

Dear Congressman Barrett -

Thank you for your letter on behalf of Merlyn Carlson. I am pleased to know that you so strongly recommend that he be named Special Assistant to the President for Agriculture.

I enjoyed my meeting with Merlyn and will make sure that he is given every consideration for the position.

Keep in touch. Sincerely, Andy Card

Anthony Card
THE WHITE HOUSE
WASHINGTON

The Honorable
Bill Barrett
Member of Congress
1607 Longworth Building
Washington, D.C. 20515

cc: Fred McClure
Ede Holiday

BILL BARRETT
3D DISTRICT, NEBRASKA

1807 LONGWORTH BUILDING
WASHINGTON, DC 20515
(202) 225-6435

DISTRICT OFFICES:
GRAND ISLAND OFFICE
312 WEST THIRD STREET
GRAND ISLAND, NE 68801

SCOTTSBLUFF OFFICE
1502 SECOND AVENUE
SUITE 2
SCOTTSBLUFF, NE 69361
(308) 632-3333

Congress of the United States

House of Representatives

Washington, DC 20515-2703

April 19, 1991

COMMITTEES:
AC HAS SEEN
AGRICULTURE
SUBCOMMITTEES:
WHEAT, SOYBEANS, AND
FEED GRAINS
CONSERVATION, CREDIT AND
RURAL DEVELOPMENT
DEPARTMENT OPERATIONS,
RESEARCH AND FOREIGN AGRICULTURE

EDUCATION AND LABOR

SUBCOMMITTEES:
HUMAN RESOURCES
LABOR MANAGEMENT
POSTSECONDARY EDUCATION

HOUSE ADMINISTRATION

RANKING, SUBCOMMITTEE ON
LIBRARIES AND MEMORIALS

SELECT COMMITTEE ON CHILDREN,
YOUTH, AND FAMILIES

Mr. Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

I want to express my appreciation for the time you took on Wednesday to speak with me about my choice for the position of Special Assistant to the President for Agriculture, Merlyn Carlson.

I can't emphasize strongly enough what an asset Merlyn would be to President Bush's re-election campaign. He demonstrated his national agricultural leadership ability while serving as President of the National Cattlemen's Association, and would be an outstanding supplement to Secretary Madigan in farm and ranch country.

Merlyn is a team player and would be a strong addition to the White House. After narrowly losing the Republican nomination in the Third District race, he put aside his disappointment and joined with me to turn back a strong Democratic challenger--insuring that outstate Nebraska sent a Republican to Washington.

With his grass-roots experience, Merlyn could be the Administration's best voice to appeal to those California, Texas, and Midwestern livestock producers on issues such as private property rights, international trade, and the environment to name just a few. Merlyn is a good friend and deserves very serious consideration.

Sincerely,

Bill

BILL BARRETT
Member of Congress

BB/bl

cc: Clayton Yeutter

*Copies
of incoming
and outgoing
to Fred McChesney
& Ed Holiday.*

*Rec'd
APR 22 1991*

*To Fred
& Ed*

AC HAS SEEN

To Clayton Yetter
FYI

9212 Farnsworth Court
Potomac, MD 20854

April 8, 1991

Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Andy:

I note there is beginning to be some collective discussion about the structure of the 1992 campaign. I offer the enclosed for your consideration. I trust you will find it helpful.

With best wishes, I remain

Sincerely,



Michael J. Bayer

Enclosure

THE WHITE HOUSE
WASHINGTON

Date: April 18, 1991

TO: Clayton Yeutter

FROM: ANDY CARD

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

RE : OPPOSITION RESEARCH 1992

In 1992, opposition research will move into a new phase -- a phase completely unlike any seen before. Microcomputer technology will cause the disappearance of the masses of volunteer paper cutters and highlighters of campaigns past. This memo will outline the mission, the organization and the structure of this state of the art approach.

I. BACKGROUND

It is hard to believe that in 1984 -- only seven years ago - - opposition research first emerged as a separate, fully functional division within the modern national political campaign. Prior to 1984, opposition research had been relegated to a subordinate role, typically assigned as an afterthought within either the political field division or the press secretary's office. Research was neither very sophisticated nor especially accurate, often leading to embarrassing moments for the candidate and his staff.

During the 1970's, young campaign managers, enlightened as to their increased ability to hold candidates responsive to their past records by the explosion of mass communications technology, began to focus more and more energies on exposing voting histories and other documentation of opposing candidates and their past activities. This brought with it a need for more sophisticated research methods and more accurate analysis and presentation. Increased communication technology enabled the campaigns to disseminate more information about an opposing candidate while simultaneously creating a trap for those who didn't quite get the facts straight.

In 1984, the Republican National Committee embarked on an ambitious plan of allocating resources, including dollars, equipment, space, and trained researchers, specifically to the task of gathering, indexing, analyzing, and disseminating information about opposition candidates. A then state of the art DEC MicroVax mini computer was purchased and database software was written. An elaborate coding system was developed to catalog information by subject, issue and personality. Swarms of eager young volunteers and near volunteers were set loose on the Library of Congress and other data repositories. Every major magazine and newspaper was culled for quotes, votes and facts.

By the time Ronald Reagan had been re-elected to the White House in November 1984, the RNC had collected, verified, and indexed several hundred thousand items about Walter Mondale and the leadership of the Democratic Party. A book was produced, entitled "Mondale Malaise." The national political circuit had never seen anything like it before. The Democrat Party was caught off guard. For the first time, the Party had to answer in specific terms for

the years of nuzzling up to every special interest group in order to garner support. Promises made and long since forgotten were reprinted with deadly consequences. Full blown opposition research had permanently earned itself a place on the national campaign scene.

After the 1984 campaign, the Republican Party continued to build its database of facts and figures behind the leaders and other potential candidates of the Democrat Party in anticipation of the 1988 race. Efforts were made to assist statewide candidates across the country in 1986. Networks of political operatives were enlisted to gather more local materials for the database.

The gathering of information on one presidential candidate continued in 1988 in the basement of the RNC national headquarters building. The campaign of Mike Dukakis was hit with quotes, votes and pronouncements for which he was forced to respond. Some were of his own doing, such as his gubernatorial veto of the pledge of allegiance bill in Massachusetts, some were from within the party he claimed to lead. The opposition research which emanated from the Bush campaign, supported by the RNC, was no doubt a significant factor in George Bush's overwhelming victory in 1988.

II. THE FUTURE

Several factors have determined that the present computer system may be at its breaking point.

Primary among these factors are the technological developments since the RNC MicroVax was installed:

- o The mini-computer market has all but vanished since the RNC purchased its VAX system -- witness the financial hard times suffered by DEC, manufacturer of the VAX system. The computer market over the past seven years has split into the very large or the very small. In 1984, only large businesses regularly used computers. Today, a small business can hardly be competitive without one.
- o In 1988, PC networks were in their infancy -- a neat idea with lots of problems. Today, they are widespread and trouble free.
- o Computing power seven years ago that cost more than \$20,000 now costs less than \$5000. Desktop computers are now available with more memory and data storage than the MicroVax.
- o CD technology was barely even heard of in 1984, yet today it has become more and more of a common medium for volume storage and retrieval systems.
- o Optical scanning of documents, along with sophisticated

character recognition (OCR) software, is commonplace today.

- o Linking up computers over telephone lines used to be available to very few of us. Now housewives are able to shop at home using easy to hook up Prodigy and Comp-U-Serve services.
- o Portable computers are becoming so powerful, yet so lightweight, that they are threatening to push the desktop market off the radar screen.
- o Computer literacy has increased tenfold over the last 5 years, thus lessening the training time necessary to get a system up and operating.

Second, it must be remembered that opposition research is not dissimilar from other information gathering, organization and analysis processes. Accordingly, there is no need to create an entirely custom system.

Law firms, especially product liability litigation firms, are very experienced in research tasks such as mass document storage retrieval, including the development of text searchable databases. In fact, there are now a number of turnkey hardware and software systems available in the market today. These systems use microcomputers, usually networked together, typically with CD and text scanning technology. They are well tested and surprisingly inexpensive, with the largest systems costing in the ballpark of \$50,000.

Third, since 1984, and even 1988, more on-line and CD-based databases have become available, thereby eliminating much of the lengthy lead time associated with the present RNC system, that of culling through years of major newspapers and magazines and inputting them into the database.

The present system is prone to multiple opportunities for error and, thus, requires several layers of proofing by human hands and eyes. Commercial online databases, such as NEXIS and LEGISLATE, eliminate gathering, indexing, and proofing a large pool of necessary material and, therefore, substantially reduce the need for crowds of volunteers. Volume usage contracts can be negotiated with vendors, cutting search costs and online time charges.

Beyond online systems, it is now possible to purchase compact disks libraries, which can read and analyzed for a one-time cost. These libraries simply require the purchase of a compact disk reader, similar to a stereo CD player, which is attached to almost any desktop computer.

Finally, the modern opposition research effort can take some lessons from our intelligence organizations. Our intelligence community has been criticized for substituting computers and

computer analysts for human intelligence. Opposition research, like intelligence, is a human art. Ultimately, the opposition research effort with the smartest and the most creative minds will prevail. All the techno-creations in the universe would not have been able to discern the relevance of Dukakis' Pledge veto. We cannot replace human intelligence with computers, we can only make the human job easier and more efficient by focusing on the data, rather than gathering it.

We must remember that technology, especially computers, are only tools and are not able to think. Advanced computer and communication technology should be used in partnership with traditional gathering and analysis of information, not as substitutes. From a political perspective, computers and communications should be used to free up human and fiscal resources for other tasks.

APPENDIX I

OPERATIONS MISSION:

Then

Beat Presidential opponent

Now

To develop a state of the art system to beat opponent

RNC GOALS:

Then

Free standing research operation, focused on Presidential campaigns, including complete analysis and political spin.

Now

Creation of a complex data bank for all campaigns and a training ground for future analysts

BUSH CAMPAIGN GOAL:

Then

Duplication of the RNC operation in toto: gathering, indexing, analysis, plus political spin

Now

Complete focus on analysis and political spin

SYSTEM GOAL:

Then

Mainframe\mini computer with significant human gathering, read-coding and inputting

Now

Complete low cost micro-based system, focusing human element on analysis

HARDWARE FUNCTION:

Then

Mainframe/micro-based, requiring significant technical support and overhead

Now

To be responsive to changes in technology with minimum lag time -- on the cutting edge

SOFTWARE FUNCTION:

Then

Custom written without benefit of significant error checking and testing

Now

To be commercially available with ease of use and maintenance

ANALYSTS' FUNCTION:

Then

Assist in gathering, indexing,

Now

To be focused on analysis and

and labeling, in addition to analysis and political spin

political spin

VOLUNTEER FUNCTION:

Then

Hand gathering, clipping and of commonly found materials; hand typing of read-code assignments.

Now

Gathering obscure and not easily classified materials

Top management personnel should be selected. A budget should allocated. Equipment, software, and pre-compiled databases, both on-line and CD-based, should be evaluated and purchased.

Research analysts should be enlisted. Qualifications for these individuals should be established. Once hired, these analysts should begin the process of compiling lists of potential candidates and issues. Then first cuts of candidate profiles should be prepared.

Volunteer networks across the country should be organized to gather the more obscure and less organized materials, such as gubernatorial bill signings, attorney general opinions, veto messages, local papers and personal interviews with acquaintances of potential candidates. In 1988, a well-developed network of political operatives within Massachusetts had been thoroughly debriefed regarding past campaigns of Governor Dukakis. These materials were as significant as any the campaign had in its possession.

APPENDIX II

Schedule of Events

APRIL 1991	Selection of top personnel, preparation and allocation of budgets
MAY	Request, review of system bids for communications and computer hardware and software
JUNE	Selection of systems, begin installation, testing and training
JULY	Merger of new system with old, identification of issues and adversaries, commence gathering of materials.
AUGUST	
SEPTEMBER	First cut of profiles of issues and adversaries
OCTOBER	
NOVEMBER	Second cut of profiles of issues and adversaries
DECEMBER	
JANUARY 1992	
FEBRUARY	Democratic primaries begin Third cut of profiles of issues and adversaries
MARCH	
APRIL	
MAY	
JUNE	Democratic primaries end
JULY	Democratic Convention
AUGUST	Republican Convention
SEPTEMBER	First Debates
OCTOBER	Second Debates
NOVEMBER	Election Day

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON



Mr. Charles Black
208 Virginia Avenue
Alexandria, Virginia
22302

THE WHITE HOUSE April 12, 1991

Dear Charlie -

Thank you! The friendship you gave Lee and the strength you gave to Sally and Lee's friends taught me much. For many years I have respected your political counsel, now I add to that ultimate respect for your character.

I pray that I will be as good a friend to others as you have been to Lee.

Sincerely,
Andy Card

THE WHITE HOUSE

April 11, 1991

Dear Mr. Bonsignore -

It was a pleasure to meet and talk with you when you were here yesterday. The Honeywell story is impressive. I especially appreciate your interest in the Administration's initiatives on national service, education and energy.

Please keep in touch.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Michael R. Bonsignore
Executive Vice President and
Chief Operating Officer
Honeywell Inc.
Honeywell Plaza
P.O. Box 524
Minneapolis, MN 55400-0524



TOMMY G. THOMPSON
GOVERNOR

STATE OF WISCONSIN

Washington Office
444 N. Capitol St., Suite 345
Washington, D.C. 20001
(202) 624-5870

AC HAS SEEN

*Send copy
to Rose E. for
her file.*

DAVID J. BEIGHTOL
DIRECTOR

November 19, 1991

Mr. Andy Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

RECEIVED
NOV 21 1991

Dear Andy:

I'm writing to let you know that I appreciate the way you handled the selection process for the Governor's slot. I'm anxious to start my new position.

Regarding salary, I understand and am grateful for your offer of \$76,000 with a bump to \$80,000 in April 1992. One point related to salary that I wanted to make before David Demarest joined us concerned health insurance. In leaving the State of Wisconsin health plan, I've calculated that my out of pocket health care costs will increase at least a few thousand dollars, (I have two kids under 2 1/2 years). As a result, anything you can do to go beyond \$80,000 next April would be appreciated. If not, I understand.

Thanks for everything Andy.

Sincerely,

David

David J. Beightol

THE WHITE HOUSE
WASHINGTON

Date: Nov. 25, 1991

TO: Rose Zamaria

FROM: ANDY CARD

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Letter	Governor Carlos Romero-Barcelo to Andrew Card, Re: Recommendation of an acquaintance. (2 pp.)	09/18/91	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: Correspondence--B [3]

Date Closed: 3/17/2025	OA/ID Number: 04883-002c
FOIA/SYS Case #: 2025-0373-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

**THE WHITE HOUSE
WASHINGTON**

DATE: October 21, 1991

TO: Sally Kelley

FROM: ANDY CARD

For appropriate action -- routine.