

Originally Processed With FOIA(s):
2025-0373-S

FOIA Number:
2025-0373-S

FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04013
Folder ID Number: 04013-001a

Folder Title:
Correspondence - General (1/90 -) [1]

Stack:	Row:	Section:	Shelf:	Position:
G	15	21	7	

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Letter	Andrew H. Card, Jr. to William D. Orr, Re: Question regarding visa application. (1 pp.)	04/04/90	(b)(6)	
02. Memo	Matthew D. Smith to Andy Card, Re: Constituent's visa application issue. (1 pp.)	03/20/90	(b)(6)	
03. Letter	Lee E. Cobb to Bill Orr, Re: Visa application issue. (2 pp.)	03/06/90	(b)(6)	
04. Letter	U.S. Representative Jim Leach to Shan Lin, Re: Visa application. (1 pp.)	10/11/89	(b)(6)	
05. Cable	U.S. Embassy, Beijing to Secretary of State, Re: NIV Case. (2 pp.)	09/12/89	(b)(6)	

Page 1 of 1

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Series: Card, Andrew H., Jr., Files
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WHORM Cat.:
File Location: Correspondence - General (1/90 -) [1]

Pinksheet Number: RML16124
OA/ID Number: 04013-001a
Date Closed: 3/14/2025
FOIA/Sys Case #: 2025-0373-S
Re-review Case #:
P-2/P-5 Review Case #:

THE WHITE HOUSE
WASHINGTON

277947
FG006-01

October 1, 1991

MEMORANDUM FOR LINDA CASEY
FROM: ROBERT S. NICHOLS
OFFICE OF THE CHIEF OF STAFF
SUBJECT: ANDREW H. CARD CORRESPONDENCE FILES

Per your request, the following files were sent to Records Management.

BOX 1 OF 2 OA 4012

- 1) AHC General Correspondence 1989
- 2) AHC General Correspondence June - August 1991
- 3) AHC General Correspondence October 1990
- 4) AHC General Correspondence November 1990
- 5) AHC General Correspondence December 1990
- 6) AHC Phone Logs July - December 1990

BOX 2 OF 2 OA 4013

- 1) AHC General Correspondence 1990
- 2) AHC General Correspondence January - April 1990
- 3) AHC General Correspondence April - June 1990

ENCLOSURES FILED OVERSIZE ATTACHMENTS

4012
4013
2 boxes filed 10/15/91

THE WHITE HOUSE
WASHINGTON

October 1, 1991

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FOIA/SYS Case #: 2025-0373-S

Appeal Case #:

Re-review Case #:

Appeal Disposition:

P-2/P-5 Review Case #:

Disposition Date:

AR Case #:

MR Case #:

AR Disposition:

MR Disposition:

AR Disposition Date:

MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

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WOODMEN ACCIDENT AND LIFE COMPANY

WILLIAM D. ORR, CLU
SENIOR VICE PRESIDENT
DIRECTOR OF AGENCY AND MARKETING

March 7, 1990

Mr. Andrew Card, Jr.
Assistant to the President
The White House, West Wing
Washington, D.C. 20500

Dear Andy:

Enclosed is the information we discussed by phone. Hopefully there is something you can do to get "the rest of the story." Anything you do will be greatly appreciated. Warmest regards.

Cordially yours,

William D. Orr, CLU

WDO/aa

Enclosures

Withdrawal/Redaction Sheet

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03. Letter	Lee E. Cobb to Bill Orr, Re: Visa application issue. (2 pp.)	03/06/90	(b)(6)	

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THE WHITE HOUSE

4/17/90

Rich -

You're good to keep in
touch. The Cuomo CBS
Morning News segment was
worth the viewing.

Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Richard S. Williamson
Mayer, Brown & Platt
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Chicago, Illinois
~~606~~ 60603-3441

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RICHARD S. WILLIAMSON
312-701-7119

April 13, 1990

The Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, DC 20500

Dear Andy,

Congratulations! The President is doing great on all fronts. John Sununu, you and the rest of the team are a big reason why. The New York Times poll today about his extraordinary support among blacks is just superb!

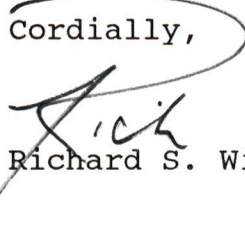
Yesterday, Governor Mario Cuomo was on CBS Morning News. He was excellent at presenting his case -- as he usually is. I highly recommend that you have it played for you. I suspect its the best line we can get on the Democrat's message in this mid-term election and on into the President's '92 re-election campaign. He has some good stuff there on taxes (cutting the income tax rate on the wealthy while increasing it -- social security tax -- on the poor and middle class). And he did a nice job of linking the cut in the tax rate on the wealthy with excessive defense spending and the \$500 billion S&L bail out. I highly recommend it to you for review.

Regarding the S&L situation, I continue to feel that it is a political achilles' heel. Enclosed is James Gannon's recent column, "The S&L Crisis: A Time Bomb No One is Trying to Defuse" (The Detroit News, April 8th).

Again, congratulations on the President's solid momentum. I am hopeful here in Illinois that Jim Edgar and Lynn Martin will be able to pull it off in November.

Kind personal regards.

Cordially,


Richard S. Williamson

RSW/sk

The S&L crisis: A time bomb no

Tick, tick, tick. Listen carefully and you can hear the nation's most threatening economic problem — and possibly the most dangerous political problem facing President Bush.

It is the sound of the savings-and-loan scandal.

This gigantic, still-spreading financial debacle is a "morass ... growing more expensive for taxpayers and threatening to the general economy," the Wall Street Journal editorialized last week. "It is becoming a financial Vietnam."

Republican political consultant Douglas Bailey warns: "The S&L time bomb just keeps on ticking. It is ticking toward some fairly predictable explosions for Democrats in some races. But it is an economic time bomb for Bush, and therefore a political time bomb for him."

The breadth of the mess is almost too much to comprehend. Due to risky investment policies, bad management, fraud and

lax government oversight, S&Ls are going belly up everywhere. The government will take over and liquidate at least 600 of them, with their losses absorbed by the taxpayer.

The ultimate cost is anyone's guess. Estimates keep escalating weekly. Figures range from \$150 billion to \$200 billion, but the tab may go higher. The latter figure is 10 times what the federal government spends on education annually, 20 times what it spends on the "war on drugs."

Bush likes to be known as the education president and the environment president, but Sen. Bob Kerrey, D-Neb., remarked in Senate debate last week that he ought to be called "the savings and loan president." This administration will spend far more on paying off bankrupt thrifts' depositors than it will on education or environment.

So far, the S&L issue has caused more political headaches for certain Democrats than it has for the president.

It is an ethics scandal as well as an economic mess. By intervening with S&L regu-



James P. Gannon

lators on behalf of campaign contributor Charles Keating — granddaddy of all the bankrupt thrift tycoons — five senators have seriously jeopardized their careers. Some of the "Keating Five" — Donald Riegle of Michigan, John Glenn of Ohio, Alan Cranston of California, Dennis DeConcini of Arizona, all Democrats, and Republican John McCain of Arizona — may not survive politically.

For Bush, the danger is less obvious — but growing. He inherited the mess from his predecessor and moved quickly to propose a legislative bailout. But that amounts to

one is trying to defuse

throwing money at the problem, which is getting worse.

Bush treats the S&L mess as if it disappeared. He has said virtually nothing about it since last Aug. 9 when he signed the bailout law. It's as if he wiped it off his agenda.

Bill Seidman, chairman of the Federal Deposit Insurance Corp. and Washington's most knowledgeable official on the mess, complains that there is nobody at the White House to talk to about it. The \$200-billion buck has been passed to Treasury Secretary Nicholas Brady.

The bailout has begun slowly, bogged down by bureaucratic disputes and legal challenges. Bush installed a new official last week to jump-start the process after a court ruled that the previous S&L supervisor had been appointed illegally without Senate confirmation.

So now a labor lawyer with no experience in finance is the top S&L regulator. Unable to find a banking executive willing to take the job, Bush nominated Timothy Ryan and

This gigantic financial debacle is 'becoming a financial Vietnam.'

Brady muscled him through a reluctant Senate. In the end, many Democrats with doubts about the nominee decided to let Bush have his man, for good or ill.

"Tim Ryan makes this Bush's problem now," observed political consultant Bailey.

The S&L industry is like a crippled jet spiraling downward, and Ryan — who has never been inside a cockpit — has been handed the controls.

He promised the Senate he would learn fast. Taxpayers, please fasten your seat belts.

Detroit News Washington Bureau Chief
James P. Gannon's column appears each Sunday.

The Detroit News 4/8/90

THE WHITE HOUSE

WASHINGTON

October 24, 1989

ENDORSEMENT FOR URBAN INSTITUTE'S "COPING WITH MANDATES"

I offer my congratulations to the Urban Institute for your publication of the important papers presented at last year's Conference on Mandates. At nearly every conference held by state and local officials, mandates continue to be a pervasive topic of conversation and panel discussions. Therefore, the Urban Institute's interest is timely and constructive.

President Bush has reaffirmed the Executive Order on Federalism first issued by President Reagan. Furthermore, this Administration has pledged to actively promote federalism at every opportunity.

Our federal system works because it is dynamic and flexible, because it encourages and facilitates change. It works because it provides opportunities for experimentation and innovation. It works because it allows for diversity among the states and because, by preserving government close to the people, it assures greater responsiveness and accountability.

Your contribution to federalism with the publication of this volume on mandates is very much appreciated.



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

AC HAS SEEN ✓

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TERRI L. REICHER†*
CONRAD WAI-PAC WONG†
THOMAS E. ZEHNLE†
T. ANTHONY QUINN†*
DOREEN M. EDELMAN†
THOMAS MOORE LAWSON†
SHU FAN LEE†

OF COUNSEL:
DANIEL D. SMITH, P.C.*†

*DC †MD ‡VA

November 3, 1989

Andrew H. Card, Jr.
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Andy:

Thank you for carving out some time to chat Wednesday. It was good to see you. The West Wing seems to be treating you well. Let's keep in touch and let me know if I can be of help.

Take care and the best to Kathy and the kids.

Warm personal regards,



Bret S. Wacker

BSW/mmww

THE WHITE HOUSE

12/27/89

Feb -

Thank you for your letter and
Holiday greetings. Keep in touch.

Andy Card

P.S. Happy New Year to the Florida Bushes!

Andy Card
THE WHITE HOUSE
WASHINGTON

Feb Bush
Bush Klein Realty, Inc.
Museum Tower
150 W. Flagler Street, Suite 1500
Miami, Florida 33130

THE WHITE HOUSE
WASHINGTON

Date: 12-27-89

FOR: *Boyd Gray*

FROM: ANDY CARD *Andy*

- ☐ Action
- ☒ Your Comment *and help*
- ☐ Let's Talk
- ☐ FYI

What do I do?



BUSH KLEIN REALTY

Bush Klein Realty, Inc.
Museum Tower
150 W. Flagler Street, Suite 1500
Miami, Florida 33130
(305) 536-3722

AC HAS SEEN 12/27

December 14, 1989

Mr. Andy Card
Deputy Chief of Staff
to the President
The White House
Washington, D.C. 20500

Dear Andy:

Enclosed is a letter written to me by the lawyer of Reinaldo Lopez-Lima.

Mr. Lopez-Lima is accused of hijacking a plane from Florida to Cuba. He spent 23 years in jail in Cuba for that crime and for "counter-revolutionary activities". After being released from jail, he was parolled into the U.S. Two years later, the Department of Justice decided to prosecute him for the hijacking case.

Andy, I do not know Mr. Lopez-Lima but it appears unfair that he would be parolled into the country and then tried for the crime that made him stay in Castro's jail for 23 years. If it was a problem, he shouldn't have been allowed into the country to begin with.

If you can look into this matter it would be greatly appreciated.

Sincerely,

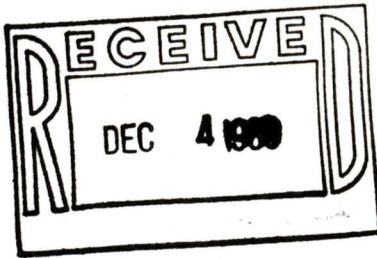
Jeb Bush
Jeb Bush

JB/ad

P.S. I hope you have a joyous holiday season, my friend.

Enclosed is info for Jeff Feldman, Reinaldo's lawyer.

Fine Jacobson Schwartz Nash Block & England



*One CenTrust Financial Center
100 Southeast 2nd Street
Miami, Florida 33131
(305) 577-4000
Fax (305) 577-4088*

December 30, 1989

Mr. Jeb Bush
Bush Klein Realty, Inc.
Museum Tower - Suite 1500
150 West Flagler Street
Miami, Florida 33130

RE: United States of America vs. Reinaldo Lopez-Lima
Case No.: 69-096-JE (KLR)

Dear Jeb:

Thank you for taking an interest in Mr. Lopez-Lima's case. As you have requested, I have prepared for your consideration a short factual summary of this matter. Mr. Lopez-Lima is accused of hijacking a small plane from Key West to Cuba in 1964. The Cuban government accused my client of this same offense as well as anti-revolutionary activities and incarcerated him for twenty-three years. Mr. Lopez-Lima was released from jail in March, 1987. In April, 1987, the U.S. Interests Section in Havana advised Mr. Lopez-Lima that the INS had authorized his immediate parole into the United States. Mr. Lopez-Lima returned to the United States on July 23, 1987.

I have enclosed for your consideration the State Department's correspondence pertaining to Mr. Lopez-Lima's entry into our country. Please note that the INS authorized Mr. Lopez-Lima's entry into the United States under Section 212(d)(5) of the Immigration and Nationality Act. I have enclosed a copy of this section of the Act for your consideration. Under this section of the Act, an alien may not enter the United States unless the Attorney General initially finds that the alien's admission is justifiable either for emergent reasons or for reasons deemed to be in the public interest. Since my client was admitted to the United States under this statute, I must presume that the Attorney General made such a finding in Mr. Lopez-Lima's case.

Between July 1987 and May 1989, my client sought to nurture a life that had been interrupted by twenty-three years of imprisonment. Clearly, he never expected to be arrested in the United States for the very aircraft hijacking that he had been prosecuted for in Cuba. He is bewildered by the Justice

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Tallahassee, Florida 32301
(904) 681-9500
Fax (904) 681-6651*

87

THE WHITE HOUSE

1-19-90

Bruce -

Thank you for sending me a
copy of your letter to Bob Michel.
You're a good guy, Bruce Rounds!
Keep in touch.

Sincerely,
Andy

THE WHITE HOUSE
WASHINGTON

Mr. Bruce C. Rounds
2101 South Atlantic Avenue
Marko Villa
Cocoa Beach, Florida 32931

Bruce C. Rounds
2101 South Atlantic Avenue
Marko Villa
Cocoa Beach, Florida 32931

AC HAS SEEN 419

January 13, 1990

Representative Robert Michel
United States House of Representatives
Cannon Office Building
Washington, D.C.

Dear Representative Michel:

I have just finished reading the 1/10/90 Washington Post article on John Sununu.

I was the Majority Leader of the New Hampshire House for most of the period when John was Governor and there is one statement in the story, attributed to you, which I'm certain was not an intentional mistake. The Governor did not then have a line item veto though John would have liked to have had it. I was then, and am now, opposed to a line item veto for New Hampshire and even though John and I were both strongly on opposing sides on that issue we were, and still are, good friends.

I wish you the good fortune to become a friend of Governor and Nancy Sununu. They brightened my life.

Sincerely yours,

Bruce C. Rounds

Andy
411

THE WHITE HOUSE

1-7-90

Dear Will -

Two years have passed since the frenzy of a real political challenge had America wondering who New Hampshire would put on track to be President. It was a time when Will Abbott would work his magic. I'll not forget that you contributed most significantly to George Bush's greatest political victory. You helped make a President, and he's proving to be a great one.

Happy New Year!

Sincerely, *Andy Card*

Andy Card
THE WHITE HOUSE
WASHINGTON

Mr. William G. Abbott IV
Tanglewood Drive
Henniker, New Hampshire
03242

THE WHITE HOUSE

WASHINGTON

January 10, 1990

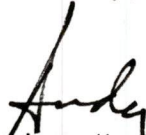
Dear Mr. Christie:

Thanks for the information. I do not know what can be done, but I have forwarded your correspondence to the appropriate officials for further review.

I know Middleborough well! In fact, there is a Card family there -- no relation. The Commonwealth of Massachusetts is in desperate straights because of poor state government leadership. Hopefully 1990 will prove to be a year of correction with Republicans winning in November.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Alexander K. Christie
Alexander K. Christie Associates, Inc.
5305 Cromwell Drive
Bethesda, Maryland 20816

THE WHITE HOUSE

1-10-90

Scott -

Thank you for your note.
I appreciate your spirit and
persistence. — Keep in touch.

Sincerely,

Judy Card

Judy Card
THE WHITE HOUSE
WASHINGTON

Scott E. Belliveau
Apt. J.
6517 Potomac Avenue
Alexandria, VA 22307

January 8, 1990

Dear Mr. Card,

Thank you very much for your help with my efforts in 1989 to get a position with the Bush Administration. I greatly appreciate your assistance during what was undoubtedly a very busy year for you.

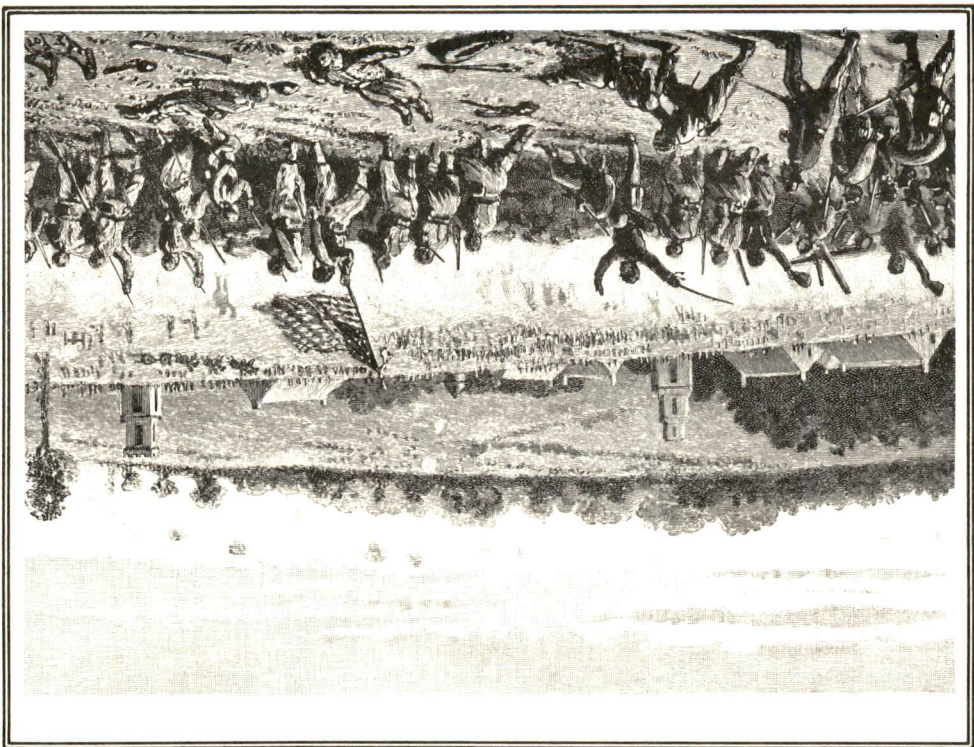
Although I did not get the job at HHS for which you recommended me, certainly your support enabled me to advance as far as I did.

I apologize for not writing sooner to express my thanks. I remained hopeful that something would develop and, so, allow me to thank you on official stationery.

As always, my best regards to you and your family for the New Year.

Sincerely yours,

Scott E. Belliveau



Burnside's Attack on Sharpsburg

Edwin Forbes, Wood Engraving, 1884

© 19th Century Views, 1633 16th Street, N.W.
Washington, D.C. 20009

THE WHITE HOUSE

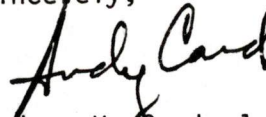
January 18, 1990

Dear Jack,

Kathi and I thank you and Mary Margaret for including us in your "Treasure Island" evening. We thoroughly enjoyed the company and the film.

I appreciate you thinking of us.

Sincerely,

A handwritten signature in black ink, appearing to read "Andy Card". The signature is written in a cursive, somewhat stylized font.

Andrew H. Card, Jr.

THE WHITE HOUSE
WASHINGTON

Mr. Jack Valenti
1600 Eye Street, N.W.
Washington, D.C. 20006

JACK VALENTI

January 2, 1990

1/5
Accepted
LJ

To: Kathleen + Andrew Card

Mary Margaret and Jack Valenti cordially invite you to a buffet dinner and private screening of the remake of the film classic "Treasure Island", on Wednesday, January 17. Based on the renown novel by Robert Louis Stevenson, the film stars Charlton Heston, Christian Bale, Oliver Reed, Julian Glover and Richard Johnson.

Our very special guests for the evening will be Charlton Heston and his son Fraser C. Heston, who wrote, directed and produced the film.

We will begin the evening with cocktails at 6:45pm. Dinner and the screening will follow. The Motion Picture Association offices are located at 1600 Eye Street, NW. Parking is available in the garage adjacent to the building's entrance.

Please R.S.V.P. at your earliest convenience to Elizabeth Barnes at 293-1966.



AC HAS SEEN 111

Stephen Gerard Malley
1792 Reading Street
Crofton, Maryland 21114

8 January 1990

Dear Andy,

— Once again I want to
thank you for making
our visit to the White
House possible & interesting.
The Kennedy School Alumni
Council will fondly remember
the time with you & Roger
Porter!

— I sent a separate note
of thanks to Bonnie Newman
for the superb tour we had
before we met with you.

Please pass on our appreciation
to Linda - without her attention
the visit could not have happened!

— Many thanks!

Steve Malley

THE WHITE HOUSE

1-10-90

Dear John & Patricia -

As a Megatrends fan I was especially pleased that you heeded Lee Atwater's suggestion and sent me a copy of Megatrends 2000. Your latest work will be read from cover to cover.

Thank you for your interest. Please keep in touch.

Sincerely,
Andy Card

Andy Card
THE WHITE HOUSE
WASHINGTON

John Naisbitt
Patricia Aburdene
Megatrends, Limited
2020 R Street, N.W.
Washington, D.C. 20009

Patricia Aburdene



John Naisbitt

January 5, 1990

Dear Mr. Card:

At Lee Atwater's suggestion, we are sending you this pre-publication copy of Megatrends 2000.

In Megatrends 2000 we have endeavored to describe the most important trends of the 1990's, just as Megatrends described the trends of the 1980's. We are very optimistic about the decade ahead of us, as you will see. We may not drive the doomsayers out of business, but we do present a real alternative to the (only bad news is news) media.

We believe that the decade of the 1990's will be the most exciting decade of our lives. We hope that Megatrends 2000 will serve you as a roadmap.

Sincerely,

John

Patricia

Megatrends, Limited

2020 R Street, N.W., Washington, D.C. 20009

Tel: 202-483-7320 • Fax: 202-483-7323

THE WHITE HOUSE

1/3/90

John -

Thank you for your note &

Holiday greetings. I hope yours
was Merry and that you
rang in the New with cheer.

Good luck at Wesleyan. Please
keep in touch. Sincerely, Andy

THE WHITE HOUSE
WASHINGTON

Jonathan Bush, Jr.
530 East 86th Street, Apt. 14A
New York, New York
10028

JONATHAN BUSH, JR.

December 19, 1989

It has just stopped snowing and Boston is temporarily pacified by a soft white comforter. It's too cold to walk to the library and study, but it's too beautiful to bake my brains in front of a television. So, here I am in the window making up cheeseball similes and thinking grand and noble thoughts.

I may be out of date, but I'm proud to be an American; especially at a time when the whole world seems to be cracking a smile of approval at our way of life.

I'm proud to have an uncle in a position to guide our light of individual dignity farther and brighter than anyone ever dreamed it would go.

Most of all though, I'm proud to really know the people who got him there. I envy your chance to serve at a time like this, but I'm grateful from the bottom of my heart for the example you set.

Have a Merry-

On January 18, 1990, I will enter Wesleyan University as a second semester Sophomore. I owe both my admission and the confidence with which I enter, in large part, to you.

- Thanks Andy

Jon Bush Jr.

THE WHITE HOUSE

1-4-90

Dear Mr. Cole:

Thank you for sending me a copy
of your correspondence to David Demarest.
I was honored to be part of the
ceremony citing the New York State
Bankers Association for the success
of the Nehemiah II program. You
are one of those brighter "points of
light." — Keep in touch.
Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Robert S. Cole
New York State Bankers Assoc.
485 Lexington Avenue
New York, N.Y. 10017

AC HAS SEEN 1/4



new york state bankers association

Robert S. Cole, Vice President, Communications (212) 949-1173

485 LEXINGTON AVENUE
NEW YORK, N.Y. 10017
(212) 949-1155

December 20, 1989

Mr. David F. Demarest, Jr.
Assistant to the President for Communications
The White House
Washington, D.C. 20500

Dear Mr. Demarest:

On behalf of the entire membership of the New York State Bankers Association, I am writing to thank the Executive Office of the President for the President's Citation for Private Sector Initiatives that was presented to our organization on November 17. It was a singular honor for us to be recognized, and to have our Nehemiah II program grouped with such distinguished efforts at improving the quality of life in America through volunteerism.

In addition to being honored by the Citation, we're pleased that such recognition will further motivate those active in Nehemiah II and inspire others to initiate similar efforts. Towards this end, we would very much hope to have a videotape or audiotape message from President Bush that would congratulate the Association and welcome attendees to our 1990 Mid-Winter Meeting, which will be held January 25 at the Waldorf Astoria in New York City. Some 800 individuals from banking, other financial service sectors and representatives of New York City and State Government will be present at this event. A program is attached.

A brief greeting by the President and congratulatory note on the Citation would significantly enhance the event and, more important, emphasize our joint commitment to the goals of Nehemiah II, which are to improve the quality of education and reduce the high dropout rates in our high schools. We know you are dealing with a backlog of similar requests in the midst of the holiday season; we hope you, in turn, can understand why receiving a message from the President would be such an honor for the association.

Thank you very much for your consideration of this matter.

Sincerely,

Robert S. Cole

Enclosure

cc: Andrew H. Card, Jr.
Bobbie G. Kilberg



New York State Bankers Association Mid-Winter Meeting

Thursday, January 25, 1990
The Waldorf-Astoria
New York, New York

9:00 - 9:30 am **Registration - Continental Breakfast**
Hilton Room

Host: Fidelity Investments

9:30 - 12:30 pm **Meeting Convenes in General Assembly**
Empire Room

Welcome

WILLIAM L. BITNER III

President

New York State Bankers Association

Chairman & President

The First National Bank of Glens Falls

How the New Decade's Trends Will Impact Banking

DR. ROGER A. HENDRIX

President

Hendrix Information Group

Banking Forum

What are the major priorities for the banking industry as it moves toward the year 2000?

CHARLES R. NESSON, Moderator

Professor of Law

Harvard University Law School

JOHN R.H. BOND

Executive Director & CEO - Americas

The Hongkong and Shanghai

Banking Corporation Limited

RICHARD L. COLLINS

President & CEO

The Herkimer County Trust Company

President, Independent Bankers

Association of New York State

WILLIAM M. ISAAC

Managing Director & CEO

The Secura Group

VICTOR J. RILEY, JR.

Chairman, President & CEO

KeyCorp

WALTER V. SHIPLEY

Chairman & CEO

Chemical Bank

12:30 - 1:00 pm **Reception**
Hilton Room

*Co-Hosts: Bankers TV Network
New York State Bankers Association*

1:00 - 2:30 pm **Luncheon**
Empire Room

Address

HONORABLE E. GERALD CORRIGAN

President

Federal Reserve Bank of New York

2:30-3:30 pm **Regulators' Panel**
Hilton Room

HONORABLE ROBERT L. CLARKE

Comptroller of the Currency

HONORABLE JILL M. CONSIDINE

Superintendent of Banks

State of New York

Chairman, Conference of State Bank Supervisors

HONORABLE L. WILLIAM SEIDMAN (invited)

Chairman

Federal Deposit Insurance Corporation

6:30 pm **Reception**
East Foyer

Host: Dreyfus Institutional Services Division

7:15 pm **Banquet**
Grand Ballroom

Greetings

C.G. HOLTHUS

President, American Bankers Association

President & CEO

First National Bank (York, NE)

Address

TOM BROKAW

Anchor

NBC Nightly News

THE WHITE HOUSE

1-4-90

Dave -

Thanks for your note and continued interest in what I'm doing.

I'm honored to be pictured next to Nick!

Happy New Year.

Sincerely,
Andy Card

AC HAS SEEN —

DAVID A. BOCKORNY

1/3/90

Andy — Congrats, but also
Sorry you had to have your
picture in Dossier show up
next to "Calis".

Sincerely, hope you're having
fun. Your Legislative

AC HAS SEEN —

11/3/90

DAVID A. BOCKORNY

Andy — Congrats, but also
Sorry you had to have your
picture in Dossier show up
next to "Calio."

Seriously, hope you're having
fun. Your Legislative

team — particularly the House
group — ~~is~~ is getting very good
marks on the Hill.

Call if I can even be
helpful to you or the Governor.

All the best for the
New Year & much success.

Sincerely David

THE WHITE HOUSE

1-6-90

Jane -

Thanks for the newsclipping.
I'm glad all worked out so well.
Happy New Year! Let's get
together soon.

Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Jane Kenny
ACTION
Washington, DC
20525

OFFICE OF THE DIRECTOR

ACTION

WASHINGTON, D.C. 20525

12-22-89

Dear Andy,

As a result
of your help in
getting this new
appointment into
the President's Memphis
speech, we got
some excellent
press. Thanks
for your help,
Jane Harvey

NOV 23 1989
BURRELLE'S

Bush taps Ryans for ACTION

Poverty program chief to head regional agency

624741
By Deborah M. Clubb
The Commercial Appeal
Jerome Ryans, executive director of Free the Children, was named Wednesday to head the Southeast regional office of ACTION, the nation's domestic vol-

unteer agency.
The appointment, which will pay \$48,502 to \$57,158 a year — will move Ryans to Atlanta by Dec. 20 to direct a staff of 12 in the regional office and to work with staffs in seven state offices from Mississippi to North Carolina. It is the largest ACTION re-

gion in the country.
ACTION administers and coordinates domestic volunteer programs sponsored by the federal government including VISTA, the Foster Grandparent Program, the Retired Senior Volunteer Program, the Senior Companion Program, Student Community Service Projects, several grant programs, technical assistance and state offices of voluntarism.
The board of the nonprofit corporation that directs Free



Jerome Ryans
Free the Children is a Shelby County-founded initiative to re-

duce welfare rolls by 75 percent by 1997 through focused assistance with jobs, education, housing, health and social services.
ACTION was created as an independent agency in 1971 to mobilize volunteer service in programs that support self-help efforts of low-income individuals and communities to overcome conditions of poverty.
Ryans, an active Republican, will select a replacement for himself, who held the \$65,000-a-year post less than a year after five years as executive director of the Memphis Housing Authority.
Please see RYANS Page

Ryans

said the appointment became impossible to resist because it is an opportunity to work for the President. "It's one of these opportunities that come along once in a lifetime. I think I'll enjoy working for President Bush. I'm impressed with the man and I'm going to enjoy serving him."

County Mayor Bill Morris, chairman of the Free the Children Foundation, said he and FTC board president Bob Cannon have discussed possible replacements for Ryans in anticipation of his departure. "We do not intend to go into a long search. We have some people in mind to talk to. We have too many irons in the fire and things happening to let momentum get lost in a long search."

Morris said he has watched Ryans in his administration and in other positions for 10 years. "I've been impressed with his sincerity and the way he commits himself to a job. We'll miss him but . . . Free the Children is at such a strong point in its existence, and fortunately, a mayor or director or a single board member (change) does not create a lot of trauma because it's structured so it is not a one-person show."

Ryans, 40, was one of a half dozen people mentioned by President Bush as he began a speech in Memphis Wednesday at The Commercial Appeal — and he named Ryans before he named Gov. Ned McWherter.

Many people share credit in his appointment, Ryans said, but especially key was Rep. Don Sundquist (R-Tenn.).

"To me, it's history-making. Anytime the president wants you to serve, you serve," Ryans said.

"I'm honored. I'm tickled pink. Out of all the people in this

country, he asked me to serve . . . Lord knows, I'm delighted to be his choice."

Ryans said the Free the Children program will continue to be successful without his presence because it has Morris's support, the growing support of the larger community and a good staff, which he organized.

"We're on the cutting edge of making a difference on the issue of poverty in this whole country. I expect some great things to come. I think this is going to be the model program," Ryans said.

Elnora Farwell, a member of the FTC board and a resident of the program's target North Memphis neighborhood, was disappointed to hear of Ryans's decision to leave. "We are losing a very fine young man who had an interest in the people in this community."

"Memphis has a great loss and Atlanta has a great gain . . . I would hope we could get a duplicate — a caring person, one who understands," she said.

Fred Leatherwood, a real estate broker who was brought to

FTC by Ryans as director of economic development, said, "We remain committed to Free the Children with Jerome being here or not being here. We're going to work just as hard if not harder because we don't have Jerome to carry the banner."

Ryans said a person he will particularly miss is Mayor Morris, chairman of the FTC Foundation. "I've worked closely with him and he is really com-

mitted to seeing that everybody is part of the economic upswing in this county. He's sincerely committed to making a difference in this town."

Ryans said he will review material about the new job during the Thanksgiving holiday. He said he will probably move to Atlanta before his wife Patricia and sons Jerome II, 15, and Rodney, 10, depending on how quickly his house here sells.

THE WHITE HOUSE
WASHINGTON

January 19, 1990

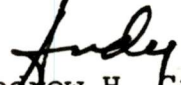
Dear Ed,

I certainly hope our paths will cross again in the future. Congratulations on your new endeavor. I'm sure you'll do a great job!

Thanks for keeping me posted on your whereabouts.

Please keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Edward R. McGlynn
McGlynn, McCormack & Petrolle
38 Roseland Avenue
Roseland, New Jersey 07068

AC HAS SEEN —

MCCORMACK & PETROLLE

A PROFESSIONAL CORPORATION

THOMAS M. MCCORMACK AND MICHAEL A. PETROLLE

ATTORNEYS AT LAW

ARE PLEASED TO ANNOUNCE THAT

EDWARD R. MCGLYNN

FORMERLY CHIEF OF STAFF TO THE HONORABLE THOMAS H. KEAN

GOVERNOR OF NEW JERSEY

WILL BECOME A MEMBER OF THE FIRM EFFECTIVE

JANUARY 16, 1990

THE FIRM WILL BE KNOWN AS

MCGLYNN MCCORMACK & PETROLLE

38 ROSELAND AVENUE

ROSELAND, NEW JERSEY 07068

(201) 228-7818

*Andy,
I'm sure our
PATNS will cross
again in the future.
If I can ever be
helpful in any way
please call
EL*

THE WHITE HOUSE
WASHINGTON

January 23, 1990

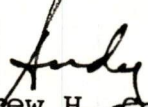
Dear Steve,

Thank you for your letter of January 19th in which you enclose a copy of AOPA's Aviation: The Future is Now.

Please know that I share AOPA's suggestions on how to improve the airport and airway system with Roger Porter, Assistant to the President for Economic and Domestic Policy, for review.

Your input is appreciated.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Stephen R. Bassett
Senior Vice President
Aircraft Owners and Pilots
Association
421 Aviation Way
Frederick, Maryland 21701-4798

THE WHITE HOUSE

WASHINGTON

January 24, 1990

Dear Dean Coquillette:

It is my pleasure to write you on behalf of Brian Yablonski who is applying to Boston College School of Law for the 1990 Fall Semester.

I have known Brian Yablonski and worked closely with him during the last five months. Brian is diligent, competent, trustworthy, and I have found him to be even-tempered. He is a valued member of the President's staff with whom we all enjoy working on a daily basis.

As someone who is from Massachusetts and is mindful of the quality of your institution, I am especially pleased to recommend that you give Brian serious consideration. If I can be of any further assistance, please do not hesitate to let me know.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Dean Daniel R. Coquillette
Boston College Law School
Newton, Massachusetts 02159

THE WHITE HOUSE

WASHINGTON

January 24, 1990

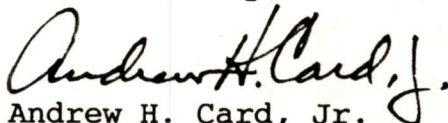
Dear Dean Brodley:

It is my pleasure to write you on behalf of Brian Yablonski who is applying to Boston University School of Law for the 1990 Fall Semester.

I have known Brian Yablonski and worked closely with him during the last five months. Brian is diligent, competent, trustworthy, and I have found him to be even-tempered. He is a valued member of the President's staff with whom we all enjoy working on a daily basis.

As someone who is from Massachusetts and is mindful of the quality of your institution, I am especially pleased to recommend that you give Brian serious consideration. If I can be of any further assistance, please do not hesitate to let me know.

Sincerely,

A handwritten signature in dark ink, reading "Andrew H. Card, Jr." with a stylized flourish at the end.

Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Dean Joseph F. Brodley
Boston University School of Law
765 Commonwealth Avenue
Boston, Massachusetts 02215

THE WHITE HOUSE

1-30-90

Dear Mary Jo -

Congratulations on being named
Senior Vice President at Drexel Burnham
Lambert. They are fortunate to have
you on their team,

Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Mary Jo Jacobi
Senior Vice President
Drexel Burnham Lambert
60 Broad Street
New York, New York 10004

AC HAS SEEN 129

Drexel Burnham Lambert

*We are pleased to announce that
Mary Jo Jacobi
has been named
Senior Vice President*

*60 Broad Street
New York, NY 10004
212-232-4222
Fax 212-232-4220*

THE WHITE HOUSE
WASHINGTON

DATE: 1-29-90

TO: Jim Pinkerton

FROM: ANDY CARD *Andy*

Please give some creative thought
to ways to plug physical fitness.
The President would like to give
some backing to Arnold Schwarzenegger's
efforts as Chairman of the President's
Council on Physical Fitness and
Sports.

c.c. Sig Rogich
Jim Cicconi

THE WHITE HOUSE
Office of the Press Secretary

For Immediate Release

January 22, 1990

STATEMENT BY THE PRESIDENT

I am pleased to announce the appointment of Arnold Schwarzenegger as Chairman of the President's Council on Physical Fitness and Sports, and I challenge him to raise the consciousness of all Americans on the importance of good health through physical fitness.

The physical health of all Americans must have a stronger commitment than an annual New Year's resolution. We now know that individuals can influence their health, fitness and productive prime of life through the active pursuit of regular exercise programs.

I have asked Arnold to chair the Council because I believe he is uniquely qualified to address and influence national health and fitness issues especially among our youth. Arnold has devoted much of his career to the pursuit and advocacy of physical fitness. His abilities have produced a broad range of career successes involving athletic competition, acting and business ventures.

The continued success of the President's Council on Physical Fitness and Sports is in large part due to the efforts of past Councils and Chairmen, especially immediate past Chairman Dick Kazmaier. I have asked Dick to remain on the Council so that his experience and knowledge can be of benefit to the new Chairman.

I will be announcing other new Members of the Council in the very near future, and I know that, through the Council's work and Arnold's leadership, physical fitness will become a priority for all Americans in the 1990's.

#

DEBORAH STEELMAN

AC HAS SEEN 1/19

Dear Andy,

Here's the stuff I talked to you about this afternoon. I also talked to Ed; he has copies but I would appreciate it staying with the three of you. I sure welcome any feedback or guidance you could give me. Thanks! Debbie

1-17

ROUTING - REQUEST

Please

☐

READ

To

henda

☐

HANDLE

☐

APPROVE

and

☐

FORWARD

☐

RETURN

☐

KEEP OR DISCARD

☐

REVIEW WITH ME

Date

11/17/90

From

Chris w/ D. Steelman

Document Originally
Attached to
Following Page

1/17/90

HEALTH CARE FOR THE UNINSURED

THE QUESTION

Is the issue ripe for Administration reference in the State of the Union, and what are the likely 1990 legislative scenarios that may play into Administration policy considerations?

RECOMMENDATION

The issue is important. It won't go away. The President will not be remembered for being "out front" when he is sent an unacceptable bill to veto. The Senate is a particularly liberal place on this stuff. Why give the Democrats a reason to send him a bill? To stake out the ground in a more strategic fashion, do a couple of events that expose the President's compassion, and ask Sullivan to get visible on the subject; one thing he has is excellent public presence. Count on the issue to be even more alive in 1991 than it is today and set in motion the policy and coalition-building apparatus to develop the necessary position and support over the next year; then put in the 1991 SOU.

BACKGROUND

While health care did not play a role in the 1988 elections, in 1989 many legislators began to hear more and more from their districts on the issue. This phenomena was fueled by several factors:

1. The demise of catastrophic;
2. The highly publicized role of health benefits in last summer's telephone strikes;
3. Increased discomfort in the business community due to unprecedented cost increases and the proposed FASB ruling regarding retiree health costs;
4. Increased anxiety and fear among the general population as out-of-pocket costs go up;
5. On the political front, Democrats do not want to lose another of "their" issues (like they lost environment and child care) to the Republicans; and continued successes on the economic and foreign policy fronts cause the Democrats and the press to look further down the domestic agenda in search of an issue; many of them see health care as the most mature of the lot;
6. Millions of poor people do not have health coverage and even for many non-poor Americans getting sick without coverage is a terrible and weighty fear.

All of the above are active, ongoing dynamics to which there is no short term conclusion.

THE CONTEXT FOR DECISION

How is the Congress handling this hot potato:

In the Senate, the race is on. Rockefeller hopes to run with a Pepper Commission proposal, but Kennedy, Mitchell, and Reigle have all put their dibs in as well.

Obviously the more to the left the Pepper report, the easier it is for these liberals to have "moderate" proposals. One idea gaining credence among all but conservatives as just such a "moderate" proposal is "pay-or-play": the employer provides the coverage or he pays a payroll tax to fund a public insurance program.

The January 10-11 retreat of the Pepper Commission was inconclusive, and the Chairman's proposal (a \$40 billion or so liberal dream) fared poorly; Baucus and Pryor led the charge. Chaos reigns; why give them a reason to coalesce?

One logical place to coalesce would be "a modified pay or play"; no one will be fooled -- that is still a mandate. Another fallback may be a tax cap on employer-sponsored health benefits with the money going to an expansion of Medicaid or tax credits/vouchers for the near poor and/or small business.

If health is seen as an issue of heightened importance to the Administration, the Senate Finance Committee might like to put some awkward choices:

- a) can the Administration oppose both ideas and win on both; or
- b) try to force an Administration choice between a mandate OR tax cap choice; or
- c) see if the Administration will accept both a mandate (through the tax code) AND a tax cap (tied to either a specific dollar limit per month or year, or tied to federally established benefit package guidelines)?

Unions will remain the most stalwart opponents of any tax exclusion restrictions, and large employers with heavily unionized employee populations will be right behind them. But these two groups are also the most significant proponents of mandates; could Congress buy them off with a pro-mandate/pro-tax cap package?

Big Business has never trusted small business and the insurance industry as partners in fighting the mandate question, and may try to beat them at the pass by supporting a mandate in hopes of forestalling a change in the tax treatment of employee benefits.

On the House side, the legislative agenda for health is on a much slower track. While Stark can be expected to reintroduce his 10 or 12 bills without fail, the committee jurisdictions are much more complex. It seems more likely that a health bill in the House depends almost entirely on a cohesive Pepper Commission report or Senate inclusion of a proposal in reconciliation.

As for the health interest groups and health lobbyists, these people get a piece of the action about every twenty years; they're not like tax lobbyists. If they see a SOU reference, they'll have kittens. The bottom line is that these people believe even now that this issue is so important that "something has to happen." The group dynamics following a mention in the State of the Union would be to get their oar in before "the train pulls out of the station." Why give the people teetering on the brink toward mandates a reason to think that it is time to negotiate?

STRATEGY OPTIONS

If there is a reference in the SOU, decisions on certain legislative strategy options will follow. The mandated benefits "solution" to the lack of coverage for millions of Americans will continue its role as the darling of the Democrats and will also pick up others in the "throw up our hands" category, like the big unionized companies. The latter are fond of quoting Winston Churchill who purportedly once said that "the Americans always do the right thing after they have tried everything else."

Legislative options for the year appear to be these:

- a. If you believe that today's run at health care will fade away like many other such drives in this century, and that the main requirement in the "fight something with something" division is to have a credible, even if unenactable, position statement:

Status quo (go for a few Medicaid expansions, rhetoric toward subsidies for small business and near poor, no discussion of how to pay for it.)

- b. If you believe that this health care drive is serious and that action is necessary to keep the issue from benefiting the Democrats within the next two to three years:

Add to current policy various proposals designed to be enacted to address significant portions of the problem: restructuring the small business insurance market with or without tax credits, significant incentives to use cost containment strategies, significant action on the tax cap, and a redistribution of health care resources toward the poor.

- c. If you believe that the business community has started an irrevocable decline into the "throw up our hands" mentality, is concerned only about cost containment, and believes it can cut a better deal with the liberals who want a national system that continuing to duke it out on their own:

Change position. Decide that a voluntary system can no longer work in this country, and decide where you want to put the requirement: with the individual, with the taxpayer, with the employer, or with a changed combination of all three.

CONCLUSION

Options B and C require knowing more than we can know right now. Within the first six months of 1990 the picture will become much clearer. Pursuing Option A requires:

- 1) No reference in the SOU. The SOU unleashes risky and potentially uncontrollable forces even if you say something that seems innocent;
- 2) Ask all Administration speakers to give a clear strong signal to hold the line against mandates;
- 3) To satisfy the increasingly concerned members of both parties, focus on health costs/economy questions and on expanding health care for the poor and the near-poor;
- 4) Count on the issue to be even more alive in 1991 than it is today and set in motion the policy and coalition-building apparatus to develop the necessary position and support over the intervening months. Then, if appropriate, put it in the 1991 SOU.

2/5/90

THE WHITE HOUSE

2/5/90

Dear Mark -

Thank you for your most recent letter. I, too, wish a February visit to Scottsdale could be scheduled.

1992 promises to be a very important year. I will contact Ed Rollins and the NRCC so they know of your interest.

Keep in touch.

Sincerely,
Andy Card

Andy Card
THE WHITE HOUSE
WASHINGTON

Mark G. Maggio
City Clerk
3939 Civic Center Boulevard
Scottsdale, Arizona
85251-4468

Scottsdale City Council
Herbert R. Drinkwater, Mayor
Susan Bitter Smith
Sam Kathryn Campana
Ross Dean
Myron R. Deibel
Bill Soderquist
Bill Walton



AC HAS SEEN

Mark G. Mazzie
City Clerk

4/19

City Clerk's Office

"Your Source For Voter Information and Public Records"

January 9, 1990

Mr. Andrew H. Card, Jr.
Deputy to the Chief of Staff
First Floor, West Wing
The White House
Washington, DC 20500

Dear Andy:

I received your letter regarding the unsuitability of a February visit. Needless to say the Club was disappointed. Would it be possible for you to visit on any other date? We can still provide the arrangements discussed in my previous letter and would obviously look forward to having you speak to our group. I understand the difficulties of your schedule but you are welcome at any time.

On another matter I have been working closely with a small group of active Republicans who are helping me plan for a possible congressional bid in 1992. As you are aware, Arizona will pick at least one and possibly two seats that year. Due to the population growth in our area it is likely that Scottsdale will be the basis for one of the new districts. Do you know anyone in Ed Rollins' operation that I should be speaking to at this point? Obviously, everything is contingent on whether a seat opens up but I would like to have my plans completed in that event.

Sincerely,

Mark G. Mazzie

THE WHITE HOUSE

WASHINGTON

February 9, 1990

Dear Paul,

Thank you for your letter of February 4th relative to Dr. Rensselaer W. Lee.

Please know that I have forwarded your correspondence to both the National Security Council and the Office of National Drug Control Policy for their review. I have also recommended that they consider your suggestion.

We appreciate your input.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Paul Corley
3628 Whitehaven Parkway
Washington, D.C. 20007

AC HAS SEEN 2/7

PAUL CORLEY

Ph.D., Stanford German Studies, California Attorney at Law
GBfP & Bush/Quayle 88, Transition Personnel Staff
3628 Whitehaven Pkwy., Washington, D.C. 20007 (202) 342-1370
February 4, 1990

Andy Card
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy,

Apropos the upcoming Cartagena drug summit and its topics, I would like to strongly recommend a good friend of mine, Dr. Rensselaer W. Lee, for White house briefing. This comes, of course, on my own initiative and without his knowledge.

Rens and I have been good friends since our graduate school days together at Stanford. Over the years he has developed a two-fold career in both scholarship/research and active involvement in consulting, first in the Chinese and Soviet areas with subsequent emphasis on risk analysis (including CIA clearance within the scope of his original consulting duties). He has lived in the Washington area since the early seventies, and currently resides at 3835 Fessenden, N.W. (363-9429).

In the last decade Rens has focused on the Andean area and has become an expert in the range of issues and problems involving this area and drug trafficking. Over the years he has become fluent in Spanish and has made numerous trips, even recently, to the Andean area - to my mind at personal risk - to conduct first hand research.

In terms of both scholarship, the Hill, and the Media Rens has become a recognized leading expert in the Andean-drug area. He has appeared on CBS, CNN and ABC, including Nightline, and has testified extensively on the Hill (the latest scheduled for February 6th before, I believe, the Senate Foreign Commerce Subcommittee). Rens has published extensively in the area, including a book The White Labyrinth, Cocaine & Political Power, Transaction Publishers, New Brunswick, 1989.

Rens is currently president of Global Advisory Services, 1101 King St. #601, Alexandria, VA, 22314, (703) 838-9219. He is also an associate scholar at the Foreign Policy Research Institute in Philadelphia, and is also affiliate with George Wahington University, where he taught a course last semester on drug trafficking issues.

I believe Rens is an important Washington resource for background and perspectives vis-a-vis Andean-drug policies and risks.

A couple of personal policy opinions:

With the memory of JFK still fresh, it's hard not to have real misgivings about the wisdom of the President travelling to Cartagena. One cannot help wonder whether the potential detriments far outweigh any possible benefits to be gained.

Just recently I read a front-page item in the Diario Las Americas referring to the possible importation of anti-aircraft firearms into Columbia and the potentially underestimated threat the situation there poses, despite public assertions that the President can be protected. From what I've heard and read the drug culture has so thoroughly penetrated all levels and aspects of Colombian society that, it seems to me, no potential threat should be underestimated, no precaution not taken.

Shifting to another area: Regularly monitoring German press and periodicals impresses me that pressures forcing the reunification issue are rapidly building. East German and East European refugees continue to flood West Germany at a rate that is increasingly alarming the West Germans. They are simply running out of room and facilities to absorb the inflow.

Meanwhile, East Germany's physical infra-structures are on the verge of collapse, while its political infra-structures are headed in that direction. Indeed, some areas of East Germany, eg. Bittburg as described in a recent Der Spiegel article are so ecologically hazardous as to be seriously health- if not life-threatening. But without political resolution and stability, the several hundred billions required to rebuild and encourage people to stay or return will probably not be invested.

Thus I hope those in the Administration privileged to be working in this policy area are carefully calibrating the balance between external factors and internal pressures in weighing policy decisions and forming longer-term policy perspectives.

With best regards,

Paul

Paul Corley

THE WHITE HOUSE
WASHINGTON

February 9, 1990

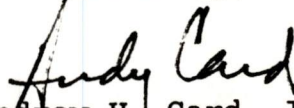
Dear Ms. Wise:

Thank you for your recent letter enclosing Gus Speth's op-ed on the world environment.

Please know that I will share your correspondence with appropriate Administration officials who are working on this issue for their information and review.

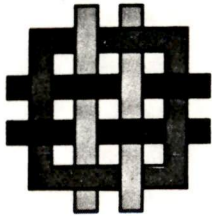
With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Ms. Donna W. Wise
Director, Policy Affairs
World Resources Institute
1709 New York Avenue, N.W.
Washington, D.C. 20006



WORLD RESOURCES INSTITUTE

1709 New York Avenue, N.W., Washington, D.C. 20006 Telephone: 202-638-6300
Facsimile: 202-638-0036 Telex: 64414 WRIWASH Direct Dial: (202) 662-

AC HAS SEEN _____

January 24, 1990

Mr. Andrew H. Card
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. Card:

I hope you will find the enclosed op/ed, "Six Steps Toward Environmental Security" by Gus Speth, President of the World Resources Institute, of interest.

Gus notes that in the 1980s global leaders made public commitments to improve the global environment. He argues that in the 1990s world leaders must be prepared to move beyond words to cooperative and concrete actions. Specifically he describes a series of large-scale social and economic transitions in both the industrial and developing countries that he believes is needed to reverse environmental deterioration and widespread poverty.

I know he would welcome your reaction and comments.

Sincerely,

Donna W. Wise
Director, Policy Affairs

DW:cf

Enclosure

THE WHITE HOUSE

2/9/90

Dear Peter -

Thanks for your letter and the newsletter.
The President makes us all look good.
Keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Peter J. Sweetser
25 Broadway
New York, New York 10004

PETER J. SWEETSER
25 BROADWAY
NEW YORK, NEW YORK 10004

February 5, 1990

Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

I thought you might enjoy this edition of our weekly newsletter which is always written by Jim Lebenthal.

Reporting from Wall Street - Industry spirits are grim and bond investor sentiments are positive! Securities firms are in the middle of a historically classical repositioning and refocusing, what the Europeans call "Rationalizing".

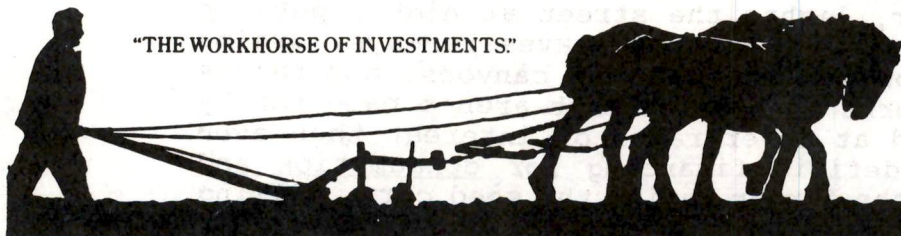
My informal poll indicates that you guys are doing great! We like the balance of restrained reaction to international events such as China and Eastern Europe and the demonstrated willingness to take action where necessary.

Our areas of concern: protect the constitutional rights of The Presidency; Break up the incumbent monopoly in the house; produce a "peace dividend" large enough to give credibility to defense expenditures that remain.

I hope that you are having fun and that your success will continue, for all of our sakes.

Sincerely,

A handwritten signature in blue ink, appearing to be 'PJS', with a long horizontal line extending to the right.



"THE WORKHORSE OF INVESTMENTS."

LEBENTHAL

25 BROADWAY, NEW YORK, N. Y. 10004
200 PARK AVENUE (PAN AM BUILDING) NY, NY 10166
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THERE OUGHT TO BE A SIGN WITH THE WORDS, "BUILT BY BONDS."

We may sing of "purple mountain's majesty above the fruited plain," but we live in the cities and towns of America, where kids have to be fitted into classes, jails have to be run, potholes have to be filled, the garbage has to be hauled, fire engines have to come, the homeless have to be sheltered, and occasionally a cat has to be pulled down from a tree--and where for the most part the services that people demand of their government have to be funded and paid for. The United States is unique in the degree to which educating our young, curing our sick, moving masses of people to work in the morning are local responsibilities to be funded locally. In the United Kingdom the local authorities borrow from the Public Works Loan Board, an arm of the central government. The heart of the municipal finance system in France is the Credit Local de France. Any public issuance by Japanese municipalities requires the approval of the Home Affairs Ministry, which establishes the percentage of capital costs that can be funded by debt. And in West Germany municipalities rarely tap the bond market on their own. The German banks issued Kommunalobligation bonds on their behalf.

But, in the USA you can't get up in the morning, take a shower, a subway, a bus, go under the river or over the bridge without a Municipal Bond touching your life. Our quality of life flows from borrowing for bridges that span canyons and leap over obstacles to traffic and commerce; borrowing for schools that replenish our supply of leaders and enlightened followers; borrowing for mass transit that moves commuters to work and home again in comfort and on time; borrowing for waste to energy plants that plow our garbage back into useful form and prolong our well-being in this land of plenty.

In campaigning for the New Deal in 1932, FDR said the Old Frontier was closed. The days of climbing into a covered wagon, and moving west, wiping the slate clean and starting over were over.

The new frontier of the 1990s is right here in the interior --not off in Glacier or Zion Park somewhere--but right here in the broken cities and towns of America. Man is a better tunneler, digger, builder, spanner of rivers, and civil engineer than he is social engineer. Goals that we can do something about and feel good about accomplishing beckon to us from the potholes and corroding bridges. Come, rebuild. Look what we and government can accomplish in building a happy, harmonious common life for ourselves. A success or two controlling nature, and the war on drugs, on crime, on AIDS, on poverty, on homelessness seems almost do-able. Perhaps there is a political, societal, and spiritual side to public works. "Structures," says David P. Billington in The Tower and the Bridge, The New Art of Structural Engineering, "are symbols. They stand for continuity, tradition, and protection of society." Civil engineering is more than just how many cars can drive over the bridge. Public structures built by the bonds we sell are solutions to society's non-engineering problems, too.

At Lebenthal, we love debt that digs roads, builds schools, lays sewers, produces power, lights the street at night, puts up hospitals, removes slums, moves commuters, paves runways, drains swamps, dredges harbors, bores tunnels, spans canyons, and raises the money for the public works in America that aren't paid for by the federal government--and at lower rates of interest than even Uncle Sam pays. Whereas deficit financing for consumption and operating expenses is like the farmer eating the seed corn, killing the laying hens and slaughtering the breeding cows for beef, deficit financing that has a future payoff is the essence of capitalism. A man has an idea. It can be as harebrained as a hula-hoop. As bold and visionary as as a suborbital launchpad at Orlando International Airport that will put Tokyo but an hour and a half away. A man has an idea. He borrows at 7% and adds to the well being of the community at some rate greater than the interest being paid. Paper money turns into real assets. Men's dreams into reality. Other visionaries and developers follow. The assets are self reproducing. The future payoff is worth more than the dollars borrowed. It's alchemy. It's capitalism. It's what Alexander Hamilton fmust have meant when he wrote of "public debt as public blessing."

Maybe it's trying too hard to identify with the good guys, but when you think of the valuable, dynamic process we're involved in...

We take people's savings. We take the money they don't need for the rent or groceries and that we don't want going into more VCRs and non-productive consumption. And we invest it instead in schools and hospitals, roads and runways that get our people to work and our goods to market, that make us work smarter, and make us more productive in this competitive global economy.

And we do it on the cheap, at, say, 7%, because the interest is tax free and worth more than 7%. Exactly how much more, you can now look up on this new updated 1990 Tax Chart. But it's worth even more than just the "taxable equivalents" in the chart when you know what the bonds are for, which is why there ought to be a sign with the words "Built By Bonds." We'd put one up on the World Trade Center, hang one from the Verrazano Bridge, stick one on every car of the Broadway Local Number One. Then when we get up on radio with our bond of the day, you'd know we're talking meat and potatoes--bridges, tunnels, subways--the great public works built by the tax free bonds we sell. Like New York State Dorms for the State University of New York. They're for higher education, new classrooms, laboratories, dorms throughout the State University System. There really ought to be a sign: the future of the State of New York--Built By Bonds. 7% triple tax free, anybody?

EQUIVALENT YIELDS: TAX EXEMPT VERSUS TAXABLE SECURITIES

The tables below give the approximate yield a security subject to Federal and New York State and City income taxes must earn in various income brackets to produce an after-tax equivalent to that of a tax-exempt bond yielding from 4.5% to 7.5%, based upon 1990 NYC, NYS, and federal tax rates. New York City taxpayers use Table I. New York State taxpayers outside of NYC use Table II. Locate your approximate net taxable income after deductions and exemptions. Run finger across to your combined NYC/NYS/Federal income tax bracket based on whether you file a joint or single return. Run finger down tax-exempt yield you've been offered to taxable equivalent. Do you belong in tax exempts? Study the table, and you decide.

TABLE I. COMBINED EFFECT OF FEDERAL, NEW YORK STATE AND NEW YORK CITY INCOME TAXES

If your net taxable income * is approximately: **		Approx. 1990 Federal, NYS & NYC Tax Bracket	To equal a tax-exempt of:								
			4.5%	5.0%	5.5%	6.0%	6.25%	6.5%	6.75%	7.0%	7.5%
Joint Return	Single Return		A taxable investment would have to pay you								
\$33,000-\$78,000	\$19,000-\$47,000	35.6%	7.0%	7.8%	8.5%	9.3%	9.7%	10.1%	10.5%	10.9%	11.6%
\$79,000-\$162,000	\$48,000-\$97,000	40.1%	7.5%	8.3%	9.2%	10.0%	10.4%	10.9%	11.3%	11.7%	12.5%
\$163,000+	\$98,000+	35.7%	7.0%	7.8%	8.6%	9.3%	9.7%	10.1%	10.5%	10.9%	11.7%

TABLE II. COMBINED EFFECT OF FEDERAL AND NEW YORK STATE INCOME TAXES

If your net taxable income* is approximately: **		Approx. 1990 Federal and NYS Tax Bracket	To equal a tax-exempt of:								
			4.5%	5.0%	5.5%	6.0%	6.25%	6.5%	6.75%	7.0%	7.5%
Joint Return	Single Return		A taxable investment would have to pay you								
\$25,000-\$32,000		20.9%	5.7%	6.3%	7.0%	7.6%	7.9%	8.2%	8.5%	8.8%	9.5%
\$33,000-\$78,000	\$19,000-\$47,000	33.3%	6.7%	7.5%	8.2%	9.0%	9.4%	9.7%	10.1%	10.5%	11.2%
\$79,000-\$162,000	\$48,000-\$97,000	37.9%	7.2%	8.1%	8.9%	9.7%	10.1%	10.5%	10.9%	11.3%	12.1%
\$163,000+	\$98,000+	33.3%	6.7%	7.5%	8.2%	9.0%	9.4%	9.7%	10.1%	10.5%	11.2%

*After exemptions and deductions, other than state and local tax deductions.

**The tables cover only a representative range of incomes, and income brackets have been rounded off to facilitate illustration. Actual New York City, New York State and Federal income brackets may differ slightly from those in the table.

For more complete information, including all sales charges and expenses on this series, request a free prospectus from your broker or any one of the sponsors listed on the other side. Read it carefully before you invest or send money.

THE WHITE HOUSE

WASHINGTON

February 15, 1990

Dear Mr. Young:

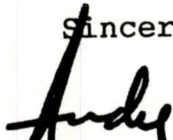
Thank you for your letter of February 10th in which you set forth your concerns regarding Line-Item Veto.

As you know, the President is firmly in favor of a Line-Item Veto. Your suggestion is credible, and I will make sure that the appropriate Administration officials have a chance to review it.

We appreciate the time you have taken to let us know of your views.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Richard B. Young
20 Ned's Point Road
Mattapoisett, Massachusetts 02739

**RICHARD B. YOUNG
20 NED'S POINT ROAD
MATTAPOISETT, MASSACHUSETTS 02739**

February 10, 1990

Mr. Andrew Card
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:-

You may recall that about a month ago I sent to you a series of charts and proposals to help correct our deficit program. You were most kind to send me a handwritten note of appreciation. (this is much more than I received from any other political figure!)

I have been thinking of the problem of Line Item Veto. The President needs it, and Congress doesn't want it because they like to slip their pet projects into a big bill the President can't veto. It is pretty obvious that Congress will not pass a Line Item Veto as presently proposed.

With a Line Item veto Congress would need a two thirds vote to override.

What would happen if the President was given authority to merely separate out of a bill those line items to which he objects, and then return them to Congress to act again on each one of them separately with a simple majority vote?

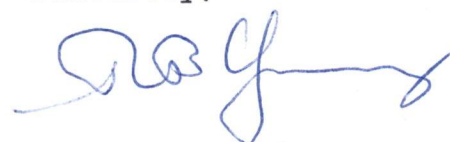
Maybe this could be called Line Item Return rather than Line Item Veto. If Congress does pass the item which he returned with a simple majority, then the President would be forced to sign it.

However, this would give the item a lot of publicity, and would inform the public when undesirable items are being passed and forced on the President by their representatives.

It sure isn't as good as a line item veto, but it would be much better than how it operates at present. It would at least stop the practice of hiding a lot of little goodies in a big necessary bill.

Good luck!

Sincerely,

A handwritten signature in blue ink, appearing to read 'R. Young', written in a cursive style.

THE WHITE HOUSE

2/24/90

Dear Peter-

Thank you for your note. Of course I remember you.

Rebekah stopped me on the stairs the other day, so I know she was here. You should be proud!

I'll see what I can do about a photo. - Keep in touch. Sincerely, Andy Card

A. Card
THE WHITE HOUSE
WASHINGTON

Mr. Peter R. Greer
96 Bay St #7
Boston, MA 02215

AC HAS SEEN 2/24

Andy Card, Jr.
Presidential Assistant
West Wing
White House
Pennsylvania Avenue
Washington, D.C.

Dear Mr. Card,

You probably don't remember, but you and I sort of knew each other when I served as Deputy Under Secretary of Education, 1986-88.

My daughter, Rebekah Greer Gabor, works for Paul Bateman in the West Wing. She tells me she sees you from time to time.

I live in Boston and know that the Republicans still haven't found a winner for the governorship. Where are you?! I predict that Ray Flynn enters the race and takes it all.

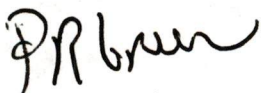
Besides saying hello, I want to ask for a favor. Rebekah has worked hard and well for two Presidents for almost three years (she recently won a special performance award while at the Facilities Management Office in the Old Executive Office Building), but has yet to have her photo taken with either President Reagan or President Bush. If I am to believe her anguish, just about everyone else in the OEGB has had that wonderful opportunity for such a consideration.

If there is ever the opportunity for Rebekah to have a photo opportunity with President Bush, at the time others are "in line," she is very deserving and this opportunity would bring her great happiness.

A lesson from this letter is that you never stop being a father.

Thank you for your consideration of this request.

Sincerely,



Peter R. Greer

February 19, 1990

THE WHITE HOUSE
WASHINGTON

February 22, 1990

Dear Mr. Elazar:

Thank you for your recent letter inviting me to participate in your workshop in Israel on April 19th sponsored by the Jerusalem Center for Public Affairs.

While the program sounds very interesting and the prospect of visiting Israel fascinating, unfortunately I am unable to accept your kind offer. Thank you for thinking to include me.

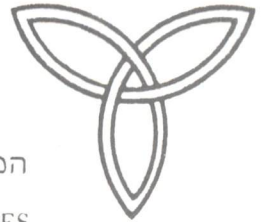
With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Daniel J. Elazar, President
Jerusalem Center for Public Affairs
Temple University
1017 Gladfelter Hall
Philadelphia, Pennsylvania 19122



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Director General
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Executive Committee,
Board of Overseers

Robert L. Adler
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Esther Leah Ritz
Gary S. Rubin
Zalman Shoval

January 31, 1990

Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House, West Wing
Washington, DC 20500

Dear Mr. Card:

I am pleased to invite you to participate in a workshop and accompanying working group session sponsored by the Jerusalem Center for Public Affairs on "Staffing the Office of the Head of Government: American and Israeli Perspectives." This workshop is part of a continuing series of workshops on constitutional reform in Israel that we have undertaken over the last few years (a list of earlier workshop topics and working groups is enclosed).

Because there is so much discussion in Israel over reorganizing the Prime Minister's office, we have been asked to put together a program in which selected American officials and academics, together with present and former officials from the Prime Minister's office and similar officials from European countries can talk about problems of government organization.

The Jerusalem Center would be pleased to pay your travel expenses to and in Israel, but is not in a position to provide an honorarium. As with all our foreign guests, we intend to include a tour of the country to better prepare participants in the workshop.

The workshop will be held April 19, and a further working group meeting April 24. Because of the expense of transatlantic airfare, we would like you to both address the workshop and participate in the first working group meeting.

For your information, the Jerusalem Center is the Israel arm of the Center for Jewish Community Studies,

FELLOWS

Walter Ackerman
Gabriel Ben-Dor
Lawrence Berman
Gerald J. Blidstein
Gerald B. Bubis
David Clayman
Stuart A. Cohen
Daniel J. Elazar
Stephen R. Goldstein
Ilan Greilsammer
Moshe Hazani
Leon A. Jick
Jacob Landau
Peter Y. Medding
Rela Geffen Monson
Moshe Sanbar
Shmuel Sandler
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Please let me know as soon as possible whether you are able to attend, and we can then talk about specific speaking assignments. If you are interested and the April dates don't work, please let me know because we have some flexibility.

I look forward to hearing from you at your earliest convenience.

Sincerely,

A handwritten signature in blue ink, appearing to read "Dan J. Elazar", with a long, sweeping horizontal stroke extending to the right.

Daniel J. Elazar
President

THE WHITE HOUSE

2/24/90

Dear Kevin -

Thank you for your letter regarding the Armenian resolution being considered by the Senate. I am very familiar with the situation and have worked with others in the Administration on the issue.

Keep in touch. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Kevin W. Billings
Vice President
Legislative Affairs
The New England Council, Inc.
1455 Pennsylvania Avenue, N.W.
Suite 1000
Washington, D.C. 20004



AC HAS SEEN 4/24

The New England Council, Inc.

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February 22, 1989

The Honorable Andrew H. Card, Jr.
Assistant to the President &
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

Just a note to follow up on my phone call this morning. The Armenian community in New England and especially in the Commonwealth strongly supports the compromise resolution crafted by Senator Dole dealing with the recognition of the genocide which took place in Armenia between 1915 and 1923.

One of the Council's directors, John Simourian, President and CEO of Lily Trucking in Brighton, asked that I give you a call and express our concern and ask if you could see your way clear to help make passage of S.J.Res.212 as timely as possible.

The cloture vote is at 1:30 today, so any help you could provide would be greatly appreciated.

Thanks for your help.

Sincerely,

Kevin W. Billings
Vice President
Legislative Affairs

THE WHITE HOUSE
WASHINGTON

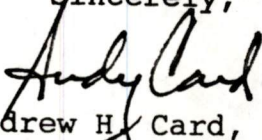
February 13, 1990

Dear Mr. Kaye:

Thank you for your letter of February 7th in which you ask that I autograph the inauguration cover for President Bush. As requested, I have done so and am returning it to you.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Norman L. Kaye
1781 Riverside Drive
New York, New York 10034

Enclosure

Norman L. Kaye
1781 Riverside Drive
New York, New York 10034

February 7, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and Deputy to Chief of Staff
The White House Office
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Card,

Thank you very much for autographing the inauguration cover for me that I had sent to you. It is very much appreciated. I would, however, be very grateful if you could autograph the enclosed cover honoring the inauguration of President George Bush. I have enclosed a stamped, self addressed envelope for your reply. Thank you very much, and
God Bless.

Sincerely,
Norman L. Kaye