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FOIA MARKER

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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 04012
Folder ID Number: 04012-005d

Folder Title:
AHC General Correspondence December 1990 [4]

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Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Resume	Re: Philip Olynciw; redaction. (1 pp.)	n.d.	(b)(6)	

Collection:	
Record Group:	Bush Presidential Records
Office:	Chief of Staff, Office of the
Series:	Card, Andrew H., Jr., Files
Subseries:	
WHORM Cat.:	
File Location:	AHC General Correspondence December 1990 [4]
Pinksheet Number:	RML16120
OA/ID Number:	04012-005d
Date Closed:	3/13/2025
FOIA/Sys Case #:	2025-0373-S
Re-review Case #:	
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Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Martin J. Flynn
16 May Alice Lane
Hyannis, Massachusetts
02601

THE WHITE HOUSE December 26, 1990

Dear Marty -

Thank you for your recent letter. My response is a bit tardy, as I have been on the road more than I've been in the office.

I will make sure Mrs. Deborah Hill's proposal is reviewed by the appropriate officials.

The President's visit to the Cape was a great success. I believe it contributed much to the Weld/Cellucci victory. — Best wishes for 1991.

Sincerely, *Andy Card*

26 Nov, 1990

Wm. Flynn.
16 Mary Alice Ln.
Hyannis, Mass
02601

Dear Andy,

AC HAS SEEN

I am pleased to enclose a copy of Drug Abuse grant submitted by Mrs. Deborah Hill, the Town Director of Community Services. Mrs. Hill has been funded by the town for the past five years to establish program to combat substance abuse. Much progress has been made but much more has to be done - hence this grant request.

I forward you this copy on a person who has first hand knowledge of the state and town and ask you to do what you can that would put the town in a position to receive this grant. My and the town's thanks for whatever you can manage.

This is the first chance I've had to tell you how much I enjoyed seeing you and the president at Otis on Nov. 1. It was a great thrill for me, Shirley, & many of our friends. I got some great pictures and it got wide publicity. You sure do a lot of traveling. Must be a tough job but exciting. The people I talk to are all behind the president in what he is trying to do. - Don't have some reservations about war. Enough - My best regards to you Kathy & children.

Wm Flynn

Town of Barnstable 

Barnstable Magic

Building a vision of substance abuse free Town of Barnstable

OSAP Programs
Division of Research Grants, NIH
Room 240 Westwood Building
5333 Westbard Avenue
Bethesda, Maryland 20892

To Whom It May Concern:

On behalf of the Town of Barnstable, let us please say thank you for the opportunity to apply for the OSAP Community Partnership Grant. The Town of Barnstable has serious problems with alcohol and drug abuse among all sectors of its population. With a population of approximately 40,000, we are classified as rural community yet we have all the problems of drug related crime, hospitalization teen substance abuse and community breakdown found in a metropolitan setting.

Over the past five years, the Director of Community Planning for the Town of Barnstable and members of the Barnstable Community Board for Substance Abuse Prevention have invested countless volunteer hours to develop a strategic plan for impacting substance abuse in this town. This application represents the fine tuning of those informational meetings with treatment agencies, youth groups, parent groups, and town employees, to mention a few of the groups who were polled. We believe that because of our commitment to substance abuse prevention, that you will agree that our proposal is worthy of becoming an OSAP funded program.

The fabric of our community is threadbare. Although we have been making heroic efforts to stop drug use, we have much more to do. With a comprehensive team approach, a little "magic" and a unification of efforts, we can substantially impact substance abuse in this community.

Sincerely,

Elaine Grace
Chairperson
Barnstable Community Board
for Substance Abuse Prevention

Deborah J. Hill
Director of Community Services
Town of Barnstable

Warren Rutherford
Town Manager
Town of Barnstable

P.O. Box 955, Hyannis, MA 02601, Phone 508-790-6440 

Barnstable, Massachusetts



Population: 39,931

Barnstable is a major economic, medical, tourist, and education center for Cape Cod and the County of Barnstable.

Applicant Organization



Town of Barnstable
Barnstable Magic
P.O. Box 955
Hyannis, MA 02601
Phone 508-790-6440

Contact Person:
Deborah J. Hill
Director of Community Services
Town of Barnstable

Abstract



Barnstable Magic

Building a vision of substance abuse free Town of Barnstable

The Town of Barnstable has been on a social and economic rollercoaster for the past 10 years. Our population, projected to be 39,931 in 1990 has an inordinately high rate of substance abuse. 1985-1987 302 patients hospitalized per year with substance abuse related problems. 103 alcohol and drug related deaths per year from 1986-to 1988. 1092 treatment admissions per year from 1986-1988. Court drunk driving cases per year 3362. Court narcotic cases per year 1986-88 = 437.67. In a study of Massachusetts communities of the same size with $n = 46$, Barnstable had the highest abuse statistics in all but two categories and was second in those areas of abuse.

A Comprehensive Community Wide Substance Abuse Prevention program must be developed.

Phases are:

1. Create a community team that links all aspects of the community into a system of prevention, intervention, and treatment of substance abuse.
2. Create an umbrella identity for all prevention efforts in the town.
3. Create a community volunteer force that has a common understanding of the various causes of substance abuse in our community.
4. Develop and launch publicity campaign to raise awareness of the need for individuals and groups to become involved in substance abuse prevention.
5. Design and implement a plan which will assess our present usage and will assist us in tracking our progress in impacting substance abuse.
6. Develop primary prevention activities for all youth and families in the Town of Barnstable.
7. The task force be involved in team building training and rejuvenation training for itself and the other teams which are part of this project.

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Narrative

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Budget Pages

Specific Aims



During the past five years, the Director of Community Services and members of the Barnstable Community Board for Substance Abuse Prevention have met with various groups in the town to attempt to assess their goals for the substance abuse prevention efforts in the Town of Barnstable. These areas of concern have been categorized as follows:

Coordination of Resources:

In the Town of Barnstable there is a lack of coordination of resources and a lack of a concerted effort by local human service agencies, community organizations and potential monetary donors to focus their efforts to fight substance abuse in a unified way. The vision of many of the agencies and some groups is Cape-Wide. Other individuals and families are unaware of what resources are available. These dilemmas are impeding our ability to form a solid coordinated prevention effort in the Town of Barnstable. The enormity of our substance abuse problem demands a strong management style and a systems approach to improve the coordination and management of resources.

Community Involvement:

In today's Barnstable, many groups and individuals have a sense of hopelessness regarding their ability to stop substance abuse. There is a need to set substance abuse as an effort which demands the total involvement of the community. In this comprehensive effort, we must listen to those who live with the substance abuse related problems or are at risk to abuse. The list of potential "investors" includes substance abusers, criminal justice people, youth who have no where to go business people who see the cost of abusing employees. We need to have a team which has defined a clear mission, concise goals and will apply management techniques to our fragmented community.

Data and Information:

There is a need to quantify the extent and nature of the Town of Barnstable's substance abuse problem. At the present time, we are primarily relying on data generated by the State of Massachusetts and have very few local studies or data to actually assess the types of drugs being used and what is actually working to impact substance abuse in our Town. An understanding of the relationship between harmful substance abuse and other social problems is needed to better develop programs and to place resources in the areas that can actually impact those who are at risk for substance abuse.

Norms and Values:

Although our community is aware that we have a serious substance abuse problem, many still define an abuser as a "skid row bum". Also, they fail to see the sense of confusion and hopelessness that is created when there are conflicting alcohol and drug usage messages in the community. Conflicting

messages include lack of a cap on liquor licenses in the town yet the police being frustrated because of the large number of liquor licenses. Parents are serving alcohol and illegal drugs to minors, and there are whispers of fortunes being made through drug sales. We are a year round community in a resort Town. This "melting pot of drug usage standards" has become very confusing and intoxication is becoming the norm.

Training and Rejuvenation:

We have learned that people wish communication skills and also knowledge. It is our goal to train our board people to be a team first. Then we can target various groups and individuals so that they either provide or utilize resources to impact substance abuse in the town. It is also important to keep the members of our team enthused about their mission. We wish to incorporate a rejuvenation component.

Background and Significance



How did we get to the point of applying for this grant?

Our schools have a variety of prevention and intervention programs ranging from a health curriculum to teacher training and student assistance programs. The town has admired the efforts of the school and has hired a person to oversee prevention efforts in the Town of Barnstable. The Barnstable Community Board for Substance Abuse Prevention has been formed and this group has set out to find out the needs and resources of the community at large. Through their efforts, we have begun to reclaim our town and our children.

What is the significance of this project?

This project is significant because we are looking at the psychosocial causes of substance abuse (the reasons why people drink and take drugs) and we are applying a management technique to impact the problem. We realize that a well run, and developed system is necessary in any successful business. The Town of Barnstable has made substance abuse prevention our business.

We will show people a way to make a healthy community.

We will do this by utilizing the techniques developed and utilized by Dr. Gerald Edwards. Barnstable Public Schools have recently received a grant from the United States Department of Education to develop school and community prevention teams. Trainers will be developed to work with the schools and community. By utilizing the expertise of Super Teams, the participants will learn communication skills, management techniques and other skills which will be transferable.

This training will assist us in fighting substance abuse. We will improve referral networks. We will develop primary prevention programs. We will establish a cadre of trainers to teach everyone a common definition of prevention, a model for examining abuse and a method for strong program design.

Description of Community to be Served

At this time, this ocean side community of eight distinct villages, comprised of 64 square miles has a population of 39,931. In 1940, our population was 8500. Our minority population is approximately 6% of our total population with blacks comprising the largest portion of the 6%. We have had an influx of Brazilian families since 1988. Our schools have been sensitive to the cultural needs of our minority groups, however the town will develop a concerted response to these youth.

Barnstable was the fastest growing county in Massachusetts until 1989. At present, the "Massachusetts Miracle" has ended and we are in the middle of a severe economic decline.

We are still the economic hub of Barnstable County serving as the home for our local college and the county government. Our economy has been very dependent on tourism and real estate development. Real estate development served many purposes. One purpose was a way to launder drug money. Tourism, the other fiscal mainstay, brings economic benefits. Tourists often view their vacation in our town as a time to drug and get drunk. Our shores provide recreation and also become inlets for illicit drug trafficking. People have moved here for a geographic cure from stresses. They brought their social troubles with them. A Barnstable high school survey indicates one of three high school pupils live in single parent homes. Barnstable has the third highest rate of homeless families in the State.

Barnstable has a Town Manager and a Town Council comprised of 18 members.

We are served by one Cape-Wide daily paper and four weekly papers, two which service the town only and two which are Cape-Wide. We are the home of three radio stations and two television stations. One television station is Cape-wide and one services the town.

We are the home base for a variety of human service agencies and the town provides funding amounting to \$125,000 to nine human services agencies. We fund two agencies who service substance abusers with a combined dollar amount of 69,000.

Cape Cod Council On Alcoholism reports it serviced 678 females and 824 males from the town. Primary drug of choice was alcohol, secondary was marijuana and tertiary was cocaine and other drugs. Most clients were low income. We also fund Independence House, a program for battered women. People who run Safe Homes for these women indicate substance abuse is involved in 90% of all battering incidents. Our Recreation department, schools and Project Coach (a program that

services youth offenders) indicate that the age of first drug use is dropping. The referrals for treatment of substance abusing children is up and teen pregnancy is also rising. Our elderly population comprises one third of our total. This group is often isolated, moving here without family and having limited mobility because of a lack of public transportation.

Project Approach



Umbrella Identity - All programs will be under the umbrella of Barnstable Magic.

The primary group in this plan is the Barnstable Community Board for Substance Abuse Prevention.

The mission of this group will be to:

Oversee the Director and to provide assistance with management of a comprehensive community prevention project.

Approve the budget and assist with financial expenditures.

Monitor results against plans.

Generate and maintain community support.

Membership in the group includes community representatives. The people we have brought together include a representative of the Barnstable Youth Advisory Council, a representative from the Main Street Merchants Association, Hyannis Area Chamber of Commerce, Alternatives Youth Center, Channel 22, Town Manager, assistant superintendent of schools, the Family Education Center of the South Shore, Inc. (See Members Index).

These individuals will be key in the effort to create community wide programs. These representatives will train as a team and create action plans for the targeted projects. They will build teams to work in the following areas:

Objective #1 - Create an integrated community wide system

We will develop a highly visible, action oriented Barnstable Community Board for Substance Abuse Prevention that will integrate people, resources, and information to reduce alcohol and illicit drug usage. By linking various groups and applying a systematic approach, we will develop leadership and positive role models in the community. Resources will be better utilized and there will be a central point for collection of information and data re: usage and referral rates. A publicity component will be created, positive community based peer influence programs will be another component, as well as a parent training program.

Maintaining momentum and enthusiasm and as well as sustaining commitment will require the assistance of experts. Team building and problem solving training will be conducted in the first nine months of the project. Experts in community organizing, actual issues of substance abuse, profiles of abusers and their families, and program development will be key in the early stages. Information will be disseminated from the Community Board and the sub-groups through publicity and the creation of projects. In turn more people will be recruited by joining programs and or participating in designing programs.

The Community Board will develop clear statements of purpose, lists of groups they will work with and action plans. Communication strategies will be developed including television and radio programming, newsletters, and press release. Work plans will also include public education campaigns.

In kind contributions will be made by the Main Street Merchants Association as well as the development of a non-profit group for fund raising.

An annual form for evaluation of programming will be developed by the end of the first year.

Evaluation Measures:

Director in place for project July 1991

Volunteer structure in place by September 1991

Leadership training program completed by January 1992

Local funding begins immediately

Detailed work plans, with outcome goals, for community wide implementation
by February 1992

Objective #2 Design and launch a public awareness campaign.

The goal is to impact all aspects of the population in the Town of Barnstable to become aware the campaign to prevent substance abuse and become involved in the program. The activities of the community board and parent trainings, youth activities and other services will be publicized by a multi-media campaign but will be spearheaded by Channel 22, our school television station.

Action Plan:

The Publicity Committee led by the director and coordinator of Channel 22 will recruit media representatives to produce a multi-faceted media campaign. Attention will focus on high abuse times of the year and at risk populations. Information re: referral sources and also

identification of risk/abusers will be provided to the public.

Evaluation Measures:

Channel 22 coordinator hired and in place July 1991

Regular and frequent media campaigns and reports to the Community Board beginning July 1991

Publicity Committee Operational September 1991

Periodic newsletters of program progress to relevant parties

Public awareness campaign action plan and opinion sampling completed by February 1992

Objective # 3- Design a comprehensive information system in order to identify current dimensions of the local problem, set outcome goals and track progress.

The information system will support program and organizational development as well as the goals of the public awareness campaign. Incidence of drug use in all populations as well as death rates, alcohol related and drug related arrests and health problems will be measured. Local data will be used in the publicity campaign.

Action Plan:

Present methods of data collection will be utilized including those from the Massachusetts State Department of Public Health. We will develop a partnership with the Cape Cod Community College to employ pupils in the statistical development to assist in data collection and design. They will also inventory all the pre-existing treatment programs and examine referral trends. They will inventory capacity, utilization and waiting times for treatment programs.

Evaluation Measures:

Staff for Task force selected by November 1991

Measures and strategies selected by May 1992

Inventory of resources and gaps identified and reported on by May 1992

Measures of current drug and alcohol problem collected, analyzed and released to the media by November 1992

Program outcome goals set by July 1993

Work plans with tools and measures for tracking developed by April 1993

Objective #4 Enhance and support primary prevention activities for youth and families.

These will be multi-faceted programs aimed at impacting the psycho-social causes of substance abuse. These include programs to address boredom, loneliness isolation, lack of self esteem, decision making, refusal skills, and other reasons why people take drugs. There will be knowledge components and activities components.

Action Plan:

There will be three types of programs and each will be woven into the community projects. The will be multi-faceted programs for all youth, designated programs such as Alateen and Young People's AA, stress management, etc.. for at risk youth and parent training.

Presently, the town operates a youth club, Alternatives, for Barnstable Teens in grades 6 through 9. The facility is under-utilized and could provide parent forums, family sleep overs, serve as a meeting site for AA and Narcotics Anonymous. Provide tutorial programs after school and evening awareness workshops.

Alternatives presently has an Advisory Board that could:

Develop a community survey of parent and youth needs September 1991

Hire a full-time Director August 1991

Compile a list of pre-existing youth and parenting programs in the Town October 1991

Work with local agencies surveying at risk youth to determine how these young people could be better served by the community January 1992

The above-mentioned groups combine resources to best service youth.

Implementation of Parent Training February 1992

Also a pre-existing Board for the Main Street Merchants, Inc. will begin a business youth partnership. By hiring a person to develop a core of youth to work in various volunteer roles, the business community wishes to support and promote positive, drug free youth involvement on Main Street Hyannis.

Hire Main Street Youth Coordinator November 1991

Inventory level of merchant in-kind support for Main Street Kids- ex. shoes, clothing, food (like the drug dealers do) December 1992

Recruit various youth through publicity committee, human service organizations, Alternatives Youth Center, and local youth groups and shelters. January 1992

Publicize efforts through Publicity Committee February 1992

Budget Narrative



a. Personnel

Name and Title	% of Effort	Salary Required	Fringe Required
Executive Director Melissa Hall	100	35,000	7700
Channel 22 Director to be hired	100	25,000	5500
Director of Alternatives to be hired	75	25,000	5500
Youth Worker to be hired	100	25,000	5500
Program Assistant to be hired	100	18000	3960
Totals		\$128,000	\$28,160

b. Fringe Benefits: \$28,160

The fringe rate for employees is 22% for the projected budget year of 6/1/91 to 5/31/92

c. Travel: \$2,485

Travel expenses in one year are budgeted at \$2,485 and include:

two persons to attend an OSAP meeting in Washington, D.C. (transportation by plane estimated to cost \$399/person)

two persons to travel to State prevention meeting held annually for persons active in substance abuse prevention field (transportation by car @ \$.22/mile);

one person to attend national substance abuse meeting for presentation of project methods and findings (round trip estimated at \$500 (location unknown at this time)

Per diem costs are estimated at \$75 for hotel accommodations and \$30 for meals. A total of 11 days are budgeted for OSAP state and national meetings

d. Equipment: \$0.00

No equipment is budgeted because this is the Town and the business communities in-kind contribution.

e. Supplies: \$1500

Office supplies are budgeted at \$1500 and include the purchase of paper for xeroxing, pencils pens markers, notepads and other materials necessary to run a small office. Computer disks and ribbons will be contributed by the Town and local business.

f. Contractual

There will be one secondary receipt organization.

1.	Function	Organization	Amount
	Training	Super Teams	\$8,000

This contract is for team building training. Rate of pay for trainers is \$200/day and is based on 2 trainers for 5 days (\$2000) for training the Community Board and an additional 4 trainers for 3 days (\$2400) to train teams from the various components (Alternatives, Main Street, Channel 22, Publicity Team) and an additional 18 days of technical assistance in the first year.

2. Justification

Community Partnership Program:

The successful establishment of this community based program will demonstrate that in order to reduce substance abuse, a coordinated, systematic local program must be firmly established. Once the local initiative is maintained, the project's method of problem solving can be replicated anywhere.

3. Type of Contract

There will be fixed price contracts with the employees and one contractor.

4. Kinds of Organizations to be selected

Public non-profit and private.

5. Selection Process:

Competitive Bidding.

g. Construction:

No construction costs are anticipated for this project.

h. Other

Office space is an in-kind donation. Telephone costs include local and long-distance phone calls. In kind contributions will cover the expense of equipment.

j. Indirect Charges: \$6291

Indirect costs are figured at \$6291 because it is based on one year figures for supplies.

Barnstable Community Board For Substance Abuse Prevention Members

Peter Kurzberg - Assistant Superintendent of Schools

Deborah J. Hill - Director of Community Services

Elaine Grace - Chairperson, Community Board; active in local library fund raisers, knowledgeable re: community resources, active with various self-help groups in the area.

Rick Bishop - Main Street Manager

Bobbi Moritz - President, Family Life Institute

Paul Talbot - Advisor, Alternatives Youth Program

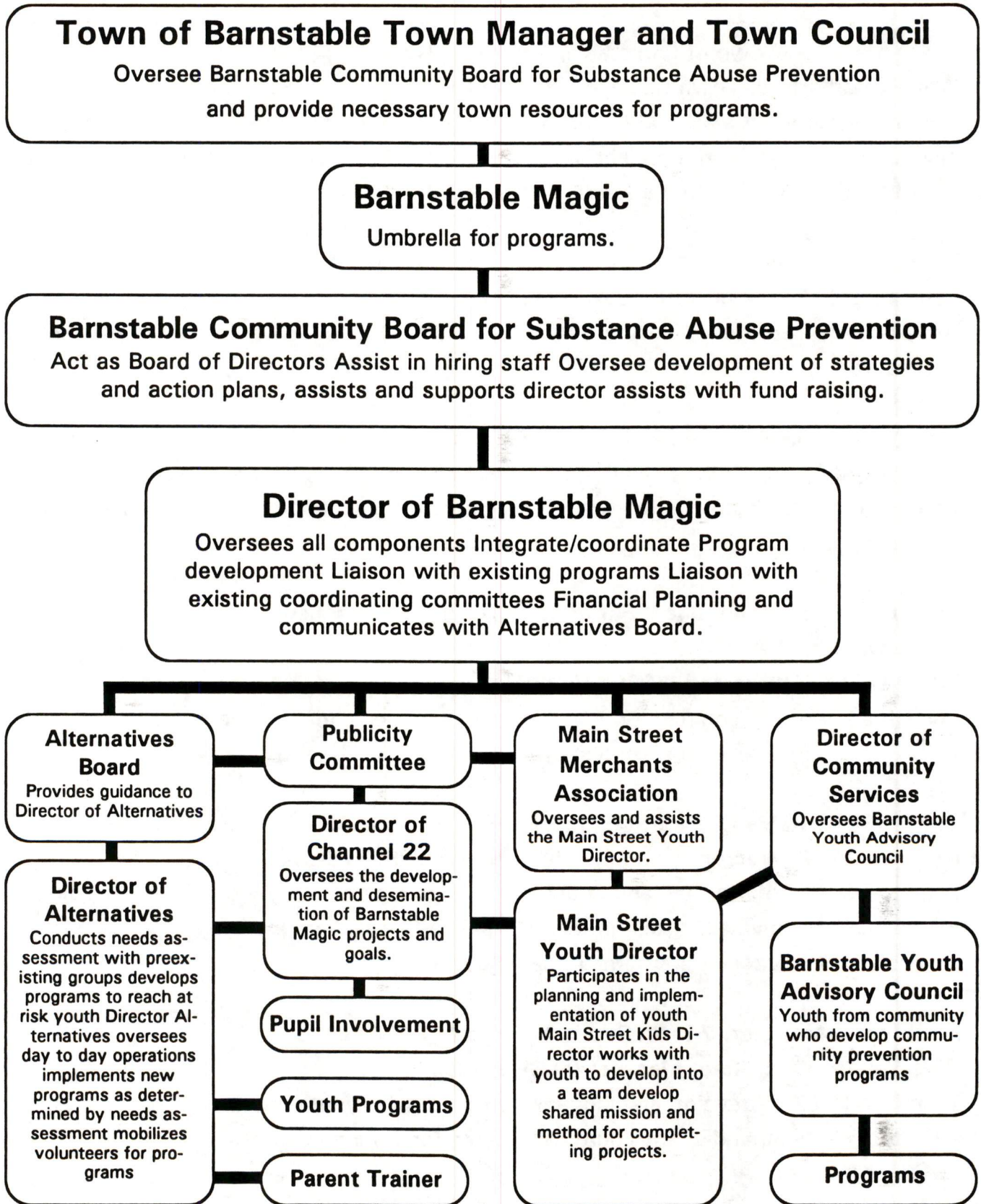
Martin J. Flynn - Advisor, Barnstable Youth Advisory Council

Proposed Staff

For the planning stage, staffing will consist of a full-time Director and a full-time Administrative Assistant. A coordinator for the Alternatives Youth Center and Main Street and Channel 22 will be hired

Roles for staff and others are summarized in the organizational chart on Page 13.

Organizational Chart



Participating Organizations and Roles

Town Manager, Town of Barnstable, Town Hall Hyannis, MA 02601

Warren Rutherford, Town Manager. (508) 790-6205

Commit appropriate staff and departmental information/resources to CBFP Commit municipal funds to assist the project. Serve on the CBFP. Participate in public awareness. Inform elected officials and others.

Town of Barnstable, Town Council, Town Hall, Hyannis, MA 02601

Peter Souza, Assistant. (508) 790-6205

Act as the representative for the Town Council. Work with Town Council re: policies and procedures.

Barnstable Public Schools, P.O. Box 955, Hyannis, MA 02601

Peter Kurzberg, Assistant Superintendent of Schools (508) 790-6440

Participate in CBFP share information re: present drug situation in schools enlist parents, teachers and pupils in programming

Barnstable Community Board For Substance Abuse Prevention,

P.O. Box 955, Hyannis, MA. 02601

Elaine Grace Chairperson (508) 362-4688

Involve a variety of community people in the volunteer efforts in the areas of prevention and fund raising. Develop resources for manpower and fiscal planning.

Town of Barnstable Office of Community Services, P.O. Box 955, Hyannis, Ma. 02601

Deborah J. Hill Director of Community Services (508) 778-6838

Incorporate youth into the various programs. Introduce at risk youth to team building and other positive activities. Assist in recruiting Main Street Kids. Involve Human Service organizations in various programs in Barnstable Magic.

Main Street Manager, 7 Main Street, Hyannis MA.02601

Rick Bishop, Main Street Manager (508)790-2711

Work the CBFP to develop an innovative program with youth and merchants. Develop an inventory of merchandise for youth as benefits for volunteer work.

Cape Cod Council On Alcoholism, West Main Street, Hyannis, MA 02601

Frank McKay

Serve as a representative of human services assist in training and developing knowledge base. Assist in developing publicity educate community and other board members Information Task Force.

Melissa Hall, Debbie's Lane Marstons Mills, MA 02654

Director of Barnstable Magic (tent) oversee and coordinate all aspects of grant.

Family Education Center of the South Shore, Inc., P.O. Box 54, Centerville, MA 02632

Bobbi Moritz Director (508)771-2371

Participate in the CBFP Design and implement parenting programs. Recruit at risk youth and parents Train youth at Alternatives youth program. Train Main Street Kids

Community Action Council, 583 Main Street Hyannis, MA 02601

Karen Wedge, Homeless Advocate (508)771-1727

Serve on the CBFP and work with informational group re: substance abuse prevention homeless. Recruit homeless youth and parents to participate in training.

Hyannis Area Chamber of Commerce, Barnstable Road, Hyannis, MA 02601

Wendy Northcross, Director (508)775-2201

Provide assistance from community business. Available to assist with projects. Recruit chamber members to work on Publicity Committee.

Alternatives Youth Center, 135 South Street, Hyannis, MA 02601

John Mitchell, Board Chairperson (508)771-1912

Develop information to determine the needs of parents and youth who use the program .

Hyannis Junior Women's League, West Main Street, Hyannis, MA 02601

Lee Ann Boyd, Youth Activities Coordinator 420-2166

Provide manpower and financial support for various anti-drug programs.

Barnstable Youth Advisory Council, Mary Alice Road, Hyannis, MA 02601

Martin J. Flynn, Advisor (508)771-3605

Provide youth for boards. Gain input for programming from BYAC. Assist in investing youth in programs.

Super Teams, P.O. Box 403, Sayville, N.Y. 11782

Phil Olyncew, Training Director (516)589-7894

Provide training staff for team building staff will train CBFP in systems approach to substance abuse prevention.

Other Relevant Information



The Town has been successful in beginning to gain investment for business and receiving other grants for the community.

The Hyannis Area Rotary has funded Get High On life, the town's anti-drug activity.

The Community Board for Prevention has started a SAFE HOMES Pledge program for youth and parents.

The town departments heads have trained in Employee Assistance training.

The schools have a variety of prevention programs.

We are having some success but need more help. We will continue on with this process whether we receive OSAP funding or not.

Job Descriptions



Program Director - Melissa Hall

Full-time position

Year 1-5, \$35,000

The Program Director's responsibility is to oversee and guide the total program ensuring that the planning and performance goals listed in the program narrative are met. The Director will be responsible for the daily administration of the program including hiring, supervising, evaluating staff; management of financial resources and budgeting, fundraising, public relations for the OSAP grant and communication with OSAP. The Director will report directly to the Town Manager and to the Barnstable Community Board for Substance Abuse Prevention. She will be the primary contact person for all components of the total organization.

The first year will be spent on establishing a highly visible organization and creating linkages among organizations and community sectors.

Melissa has extensive organizational skills and as Director of Marketing at Cape Cod Mall, she is familiar with all community groups, resources and contact people. She has extensive leadership and organizational skill.

Program Assistant to be hired

Full time position

Years 1-5, \$18,000

The Program Assistant will provide administrative support to Barnstable Magic. In addition to fulfilling secretarial duties, the Program Assistant- with the Director - will develop efficient administrative systems for the Barnstable Magic group. In addition to secretarial duties the person will do financial bookkeeping;develop scheduling; arrange meetings,etc. Strong organizational skills and communication, word processing and computer skills are necessary.

Alternatives Director

Full time, \$25,000

The Director of Alternatives will participate in the design and distribution,evaluation and development of action plans from a survey of targeted youth groups. They will oversee the day to day operations of Alternatives and expand the program to include activities after school, and in the evenings. These programs will be geared to all youth, high risk youth, and parents. The Director will work with

Alternatives Board to recruit volunteers and to design a recognition program for volunteers and various youth. The Director will oversee the budget for Alternatives and participate in fundraising activities as well as soliciting donations of products. The Director is responsible to the Alternatives Board and the Project Director.

Strong communication skills, the ability to work with youth and support and recruit volunteers are necessary skills. Budgetary experience is a must as well as program design skills.

Director of Channel 22

Full time, 25,000

Years 1-5

The Director of Channel 22 must have knowledge of television equipment and programming. They must also have the ability to recruit and train volunteers, primarily youth, in all aspects of television programming and production. Their primary goal is to design and implement alcohol and drug abuse prevention media campaigns.

Other key programming needs are: before and after school programming that can educate young people in refusal skills as well as assisting in the development of positive leisure time activities. They will also have responsibility for raising community awareness re: the Barnstable Magic Program. They will be key in publicizing outstanding volunteers and the recruitment of community members in prevention activities.

Youth Worker

Full time 25,000

Years 1-5

The Main Street youth worker will work with the Main Street Merchants Board and the Project Director. This person will work with a group of youth to develop a positive partnership among business and community. The youth worker must have the ability to communicate with and effectively train volunteer youth as positive role models and productive teens on Main Street. They must have the ability to provide direction and accountability to youth.

She/He must attend Main Street Board Meetings and participate in the design of Main Street events such as the Halloween activities and other major events. She/he will participate in the selection of in-kind donations for the Main Street Kids such as jackets, sneakers, etc. She/he will participate in evaluation of the project. This person must be able to work weekends, nights and during school vacations, that is during the hours when youth are out of school.

Trainers

Contractual

Trainers must demonstrate a proven track record training teams in team building and a systematic approach to program design and implementation. Trainers must have a minimum of 3 years training experience and have expertise in working with community based groups as well as developing positive peer programming. A working knowledge of the psychosocial causes of substance abuse and the ability to teach a systematic approach to prevention of substance abuse is key.

Trainers will be accountable to the Program Director. They must be willing to provide evaluation tools for all trainings that are delivered. In the first year, trainers will be responsible for assisting the Community Board in developing into a unified team. They will also assist in developing the components into well functioning groups.

Barnstable Magic



Building A Vision of an Abuse Free Town

Line Item Budget

Grant Period: 6/1/91 to 5/31/96

Budget Period: 6/1/91 to 5/31/92

Personnel	Base Salary	%Time	Total	Grant	Other
Program Director	35,000	100	35,000	35,000	0
Program Assistant	18,000	100	18,000	13,000	5,000
Youth Worker	25,000	100	25,000	25,000	0
Channel 22 Director	25,000	100	25,000	25,000	0
Alternatives Director	25,000	75	25,000	18,000	7000
		Subtotal	\$128,000	\$116,000	\$12,000
Fringe at 22%			28,160	25,520	2640
		Total	\$156,160	\$141,520	\$14,640
Office Operations			7,200	3,500	3,700
Supplies			1,500	1,500	0
Printing			2,000	2,000	0
Copying			500	0	500
Phone			2,000	0	2,000
Postage			1,200	0	1,200
Staff Travel			2,485	2,485	0
Consultant Travel			3,284	3,284	0
Indirect Costs			6,291	6,291	0
Equipment			0	0	0
Consultants			0	0	0
Subcontracts			8,000	8,000	0
		Total	\$183,420	\$165,080	\$18,340

Barnstable Magic



Building A Vision of an Abuse Free Town

Line Item Budget/Consolidated Budget

Grant Period: 6/1/91 to 5/31/96

Personnel	Base Salary	%Time	Total	Grant	Other
Program Director	175,000	100	175,000	175,000	0
Program Assistant	90,000	100	90,000	65,000	25,000
Youth Worker	125,000	100	125,000	125,000	0
Channel 22 Director	125,000	100	125,000	125,000	0
Alternatives Director	125,000	75	125,000	90,000	35,000
		Subtotal	\$640,000	\$580,000	\$60,000
Fringe at 22%			140,800	127,600	13,200
		Total	\$780,800	\$707,600	\$73,200
Office Operations			36,000	17,500	18,500
Supplies			7,500	7,500	0
Printing			10,000	10,000	0
Copying			2,500	0	2,500
Phone			10,000	0	10,000
Postage			6,000	0	6,000
Staff Travel			12,425	12,425	0
Consultant Travel			16,420	16,420	0
Indirect Costs			31,455	31,455	0
Equipment			0	0	0
Consultants			0	0	0
Subcontracts			40,000	40,000	0
		Total	\$917,100	\$825,400	\$91,700

Bibliography

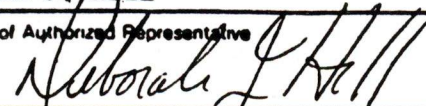


"Indicators of Substance Use In Massachusetts", Dennis McCarty, Ph.D., Commonwealth of Massachusetts, Department of Public Health

"Building Capable Young People", Stephen Glenn

"Proceedings of the 1st National Conference on Alcohol and Drug Abuse Prevention -Sharing Knowledge for Action", p.129-135, Dr. Peter Bell

APPLICATION FOR FEDERAL ASSISTANCE

1. TYPE OF SUBMISSION: <i>Application</i> <input type="checkbox"/> Construction <input checked="" type="checkbox"/> Non-Construction <i>Preapplication</i> <input type="checkbox"/> Construction <input type="checkbox"/> Non-Construction		2. DATE SUBMITTED 11/13/90	Applicant Identifier																												
		3. DATE RECEIVED BY STATE	State Application Identifier to be assigned																												
		4. DATE RECEIVED BY FEDERAL AGENCY	Federal Identifier																												
5. APPLICANT INFORMATION																															
Legal Name: Town of Barnstable		Organizational Unit: Office of Community Services																													
Address (give city, county, state, and zip code): P.O. Box 955 Barnstable County Hyannis, Ma. 02601		Name and telephone number of the person to be contacted on matters involving this application (give area code) Deborah J. Hill 508-790-6440																													
6. EMPLOYER IDENTIFICATION NUMBER (EIN): 04 4 - 6 0 0 1 0 7 9		7. TYPE OF APPLICANT: (enter appropriate letter in box) <input checked="" type="checkbox"/> <ul style="list-style-type: none"> A. State B. County C. Municipal D. Township E. Interstate F. Intermunicipal G. Special District H. Independent School Dist. I. State Controlled Institution of Higher Learning J. Private University K. Indian Tribe L. Individual M. Profit Organization N. Other (Specify): _____ 																													
8. TYPE OF APPLICATION: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision If Revision, enter appropriate letter(s) in box(es): <input type="checkbox"/> <input type="checkbox"/> A. Increase Award B. Decrease Award C. Increase Duration D. Decrease Duration Other (specify): _____		9. NAME OF FEDERAL AGENCY: OSAP																													
10. CATALOG OF FEDERAL DOMESTIC ASSISTANCE NUMBER: 1 3 - 1 9 4 TITLE: Community Partnership Grant		11. DESCRIPTIVE TITLE OF APPLICANT'S PROJECT: Barnstable Magic- Building a Drug Free Town																													
12. AREAS AFFECTED BY PROJECT (cities, counties, states, etc.): Town of Barnstable																															
13. PROPOSED PROJECT: Start Date: 6/91 Ending Date: 5/96		14. CONGRESSIONAL DISTRICTS OF: a. Applicant: 10 b. Project: 10																													
15. ESTIMATED FUNDING: <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td>a. Federal</td> <td>\$</td> <td>165,080</td> <td>.00</td> </tr> <tr> <td>b. Applicant</td> <td>\$</td> <td>18,340</td> <td>.00</td> </tr> <tr> <td>c. State</td> <td>\$</td> <td>0</td> <td>.00</td> </tr> <tr> <td>d. Local</td> <td>\$</td> <td>0</td> <td>.00</td> </tr> <tr> <td>e. Other</td> <td>\$</td> <td>0</td> <td>.00</td> </tr> <tr> <td>f. Program Income</td> <td>\$</td> <td>0</td> <td>.00</td> </tr> <tr> <td>g. TOTAL</td> <td>\$</td> <td>183,420</td> <td>.00</td> </tr> </table>		a. Federal	\$	165,080	.00	b. Applicant	\$	18,340	.00	c. State	\$	0	.00	d. Local	\$	0	.00	e. Other	\$	0	.00	f. Program Income	\$	0	.00	g. TOTAL	\$	183,420	.00	16. IS APPLICATION SUBJECT TO REVIEW BY STATE EXECUTIVE ORDER 12372 PROCESS? a. <input checked="" type="checkbox"/> YES. THIS PREAPPLICATION/APPLICATION WAS MADE AVAILABLE TO THE STATE EXECUTIVE ORDER 12372 PROCESS FOR REVIEW ON _____ DATE _____ in process b. NO. <input type="checkbox"/> PROGRAM IS NOT COVERED BY E.O. 12372 <input type="checkbox"/> OR PROGRAM HAS NOT BEEN SELECTED BY STATE FOR REVIEW	
a. Federal	\$	165,080	.00																												
b. Applicant	\$	18,340	.00																												
c. State	\$	0	.00																												
d. Local	\$	0	.00																												
e. Other	\$	0	.00																												
f. Program Income	\$	0	.00																												
g. TOTAL	\$	183,420	.00																												
		17. IS THE APPLICANT DELINQUENT ON ANY FEDERAL DEBT? <input type="checkbox"/> Yes If "Yes," attach an explanation. <input checked="" type="checkbox"/> No																													
18. TO THE BEST OF MY KNOWLEDGE AND BELIEF, ALL DATA IN THIS APPLICATION/PREAPPLICATION ARE TRUE AND CORRECT. THE DOCUMENT HAS BEEN DULY AUTHORIZED BY THE GOVERNING BODY OF THE APPLICANT AND THE APPLICANT WILL COMPLY WITH THE ATTACHED ASSURANCES IF THE ASSISTANCE IS AWARDED																															
a. Typed Name of Authorized Representative Deborah J. Hill		b. Title Director of Community Services	c. Telephone number 508-790-6440																												
d. Signature of Authorized Representative 			e. Date Signed 11/12/90																												

BUDGET INFORMATION — Non-Construction Programs

OMB Approval No. 0348-0044

SECTION A — BUDGET SUMMARY

Grant Program Function or Activity (a)	Catalog of Federal Domestic Assistance Number (b)	Estimated Unobligated Funds		New or Revised Budget		
		Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	Total (g)
1. Partnership	13.194	\$	\$	\$ 165,080	\$ 18,340	\$ 183,420
2.						
3.						
4.						
5. TOTALS		\$	\$	\$ 165,080	\$ 18,340	\$ 183,420

SECTION B — BUDGET CATEGORIES

6 Object Class Categories	GRANT PROGRAM, FUNCTION OR ACTIVITY				Total (5)
	(1)	(2)	(3)	(4)	
a. Personnel	116,000	\$	\$	\$	\$ 116,000
b. Fringe Benefits	25,520				25,520
c. Travel	5,769				5,769
d. Equipment	0				0
e. Supplies	3500				3,500
f. Contractual	8000				8,000
g. Construction	0				0
h. Other	6,291				
i. Total Direct Charges (sum of 6a - 6h)					
j. Indirect Charges					6,291
k. TOTALS (sum of 6i and 6j)	184,420	\$	\$	\$	\$ 184,420
7. Program Income		\$	\$	\$	\$

CHECKLIST

NOTE TO APPLICANT: Complete and forward this sheet with your application.

Type of Application

NEW

Noncompeting Continuation

Competing Extension

Supplemental

CHECKLIST

- Proper Signatures and Dates (Item 18 on face page and reverse side of appropriate assurances page).
- Human Subjects Certification (when applicable).
- Staff and Position Data (biographical sketch(es) with job description when required).
- Intergovernmental review under E.O. 12372 if required by the State.
- Civil Rights Assurance on File with HHS (45 CFR 80).
- Assurance Concerning the Handicapped on File with HHS (45 CFR 84).
- Assurance Concerning Sex Discrimination on File with HHS (45 CFR 86).
- Debarment Certification (45 CFR Part 76).
- Drug-Free Workplace Certification (45 CFR Part 76).

A private, nonprofit organization must include evidence of its nonprofit status with the application. Any of the following is acceptable evidence:

- (a) A reference to the organization's listing in the Internal Revenue Service's most recent cumulative list of organizations.
- (b) A copy of a currently valid Internal Revenue Service Tax exemption certificate.
- (c) A statement from a State taxing body or the State Attorney General certifying that the organization is a nonprofit organization operating within the State and that no part of its net earnings may lawfully inure to the benefit or any private shareholder or individual.
- (d) A certified copy of the organization's certificate of incorporation or similar document if it clearly establishes the nonprofit status of the organization.
- (e) Any of the above proof for a State or national parent organization, and a statement signed by the parent organization that the applicant organization is a local nonprofit affiliate.

If an applicant has evidence of nonprofit status on file with an agency of PHS, it will not be necessary to file similar papers again, but the place and date must be indicated.

Previously filed with: _____ on _____ (date)

Name, title, address and telephone number of official in business office to be notified if an award is made.

Name, title, address and telephone number of official responsible for carrying out the proposed project.

If this is an application for continued support, include: (1) the report of inventions conceived or reduced to practice required by the terms and conditions of the grant; or (2) a list of inventions already reported; or (3) a negative certification.

ASSURANCE OF COMPLIANCE WITH THE DEPARTMENT OF
HEALTH AND HUMAN SERVICES REGULATION UNDER
TITLE VI OF THE CIVIL RIGHTS ACT OF 1964

Town of Barnstable

Name of Applicant (type or print)

(hereinafter called the "Applicant")

HEREBY AGREES THAT it will comply with Title VI of the Civil Rights Act of 1964 (P.L. 88-352) and all requirements imposed by or pursuant to the Regulation of the Department of Health and Human Services (45 C.F.R. Part 80) issued pursuant to that title, to the end that, in accordance with Title VI of that Act and the Regulation, no person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the Applicant receives Federal financial assistance from the Department; and HEREBY GIVES ASSURANCE THAT it will immediately take any measures necessary to effectuate this agreement.

If any real property or structure thereon is provided or improved with the aid of Federal financial assistance extended to the Applicant by the Department, this Assurance shall obligate the Applicant, or in the case of any transfer of such property, any transferee, for the period during which the real property or structure is used for a purpose for which the Federal financial assistance is extended or for another purpose involving the provision of similar services or benefits. If any personal property is so provided, this Assurance shall obligate the Applicant for the period during which it retains ownership or possession of the property. In all other cases, this Assurance shall obligate the Applicant for the period during which the Federal financial assistance is extended to it by the Department.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all Federal grants, loans, contracts, property, discounts or other Federal financial assistance extended after the date hereof to the Applicant by the Department, including installment payments after such date on account of applications for Federal financial assistance which were approved before such date. The Applicant recognizes and agrees that such Federal financial assistance will be extended in reliance on the representations and agreements made in this Assurance, and that the United States shall have the right to seek judicial enforcement of this Assurance. This Assurance is binding on the Applicant, its successors, transferees, and assignees, and the person or persons whose signatures appear below are authorized to sign this Assurance on behalf of the Applicant.

Date November 3, 1990

Town of Barnstable

Applicant (type or print)

By

Signature and Title of Authorized Official

P.O. Box 955

Hyannis, MA 02601

Applicant's mailing address

NOTE: If this form is not returned with the application for financial assistance, return it to DHHS, Office for Civil Rights, 330 Independence Ave., S.W., Washington, D.C. 20201

ASSURANCE OF COMPLIANCE WITH TITLE IX OF THE
 EDUCATION AMENDMENTS OF 1972 AND THE
 REGULATION ISSUED BY THE DEPARTMENT OF
 HEALTH, EDUCATION, AND WELFARE IN
 IMPLEMENTATION THEREOF

Pursuant to 45 C.F.R. 86.4:

Town Of Barnstable (Name of Applicant or recipient)
P. O. Box 955 (address)
Hyannis, Ma. (city, state, zip code)
EO46001079 (identifying code-FICE, OE, or IRS)

(hereinafter the "Applicant") gives this assurance in consideration of and for purpose of obtaining Federal education grants, loans, contracts (except contracts of insurance or guaranty), property, discounts, or other Federal financial assistance to education programs or activities from the Department of Health, Education, and Welfare (hereinafter the "Department"), including payments or other assistance hereafter received pursuant to applications approved prior to the date of this assurance.

ARTICLE I - TYPE OF INSTITUTION SUBMITTING ASSURANCE.

A. The Applicant is (check the following boxes where applicable):

- 1. A state education agency.
- 2. A local education agency.
- 3. A publicly controlled educational institution or organization.
- 4. A privately controlled educational institution or organization.
- 5. A person, organization, group or other entity not primarily engaged in education. If this box is checked, insert primary purpose or activity of Applicant in the space provided below:

*HEW Form 639 A (3/77) This form supersedes HEW Form 639 (7/76). HEW Form 639 (7/76) submitted prior to this revision are valid and recipients need not submit a new assurance.

NOTE: If this form is not returned with the application for financial assistance, return it to DHHS, Office for Civil Rights, 330 Independence Avenue - S W

Explanation Of

HEW FORM NO. 441, ASSURANCE OF COMPLIANCE WITH THE DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE REG- ULATION UNDER TITLE VI OF THE CIVIL RIGHTS ACT OF 1964

Section 80.4 of the Department of Health, Education, and Welfare's Regulation effectuating Title VI of the Civil Rights Act of 1964 requires that every application to the Department for Federal financial assistance shall contain or be accompanied by an Assurance that the program or facility to be assisted will be conducted or operated in compliance with Title VI of the Civil Rights Act and with all requirements imposed by or pursuant to the Department's Regulation.

Section 80.4 further provides that "the form of the foregoing Assurance and the extent to which like Assurances will be required of subgrantees, contractors, transferees, successors in interest and other participants," shall be specified by the responsible Department official. Under this authority, HEW Form No. 441 has been specified as the form of Assurance which shall apply to all applications for Federal financial assistance (except for continuing state programs which must meet the requirements of Section 80.4(b) and school districts availing themselves of Section 80.4(c) of the Regulation) submitted to the Department after January 3, 1965; also the circumstances have been specified under which an Applicant shall obtain comparable written Assurances of compliance from its subgrantees, contractors, and transferees. (See answers to Questions 11 and 12 below in this regard.)

HEW Form No. 441 constitutes a legally enforceable agreement to comply with Title VI of the Civil Rights Act of 1964, and with all requirements imposed by or pursuant to the Regulation of the Department of Health, Education, and Welfare issued thereunder. Applicants are urged to read the Department's Regulation before executing the Assurance.

The following explanation of the requirements of the Department's Regulation and the examples of the kinds of discriminatory practices prohibited by them are for the guidance of the Applicants.

1. *By executing the Assurance (HEW Form No. 441), what does an Applicant agree to do?*

A. The Applicant agrees to make no distinction on the ground of race, color, or national origin in providing to individuals any service, financial aid, or other benefit under any program receiving Federal financial assistance extended to the Applicant by the Department.

2. *What is meant by "distinction on the ground of race, color, or national origin"?*

A. "Distinction on the ground of race, color, or national origin" includes (1) any type of segregation, separate or different treatment, or other discrimination on that ground; (2) the imposition of any admission, enrollment quota, eligibility, or other requirement or condition which individuals must meet in order to be provided any service, financial aid, or other benefit under a program or to be afforded an opportunity to participate in a program, if the race, color, or national origin of individuals is considered in determining whether they meet any such requirement or condition; (3) the use of membership in a group as a basis for the selection of individuals for any purpose, if in selecting members of the group there is discrimination on the ground of race, color, or national origin; and (4) the assignment of personnel to provide services, or the assignment of times or places for the provision of services, on the basis of the race, color, or national origin of the individuals to be served. It does not, however, include distinctions on the ground of race, color, or national origin determined by the responsible Department official to be necessary to the conduct of research or experimental programs having as their primary objective the discovery of new knowledge concerning special characteristics of particular racial or other ethnic groups.

8. *What effect will the Regulation have on a college or university's admission practices or other practices related to the treatment of students?*

A. An institution of higher education which applies for any Federal financial assistance of any kind must agree that it will make no distinction on the ground of race, color, or national origin in the admission practices or any other practices of the institution relating to the treatment of students.

(a) "Student" includes any undergraduate, graduate, professional, or postgraduate student, fellow, intern, student, or other trainee receiving education or training from the institution.

(b) "Admission practices" include recruiting and promotional activities, application requirements, eligibility conditions, qualifications, preferences, or quotas used in selecting individuals for admission to the institution, or any program of the institution, as students.

(c) "Other practices relating to the treatment of students" include the affording to students of opportunities to participate in any educational, research, cultural, athletic, recreational, social, or other program or activity; the performance evaluation, discipline, counseling of students; making available to students any housing, eating, health, or recreational service; affording work opportunities, or scholarship, loan or other financial assistance to students; and making available for the use of students any building, room, space, materials, equipment, or other facility or property.

9. *Does the Assurance of nondiscrimination apply to the entire operation of an institution?*

A. Insofar as the Assurance given by the Applicant relates to the admission or other treatment of individuals as students, patients, or clients of an institution of higher education, a school, hospital, nursing home, center, or other institution owned or operated by the Applicant, or to the opportunity to participate in the provision of services, financial aid, or other benefits to such individuals, the Assurance applies to the entire institution. In the case of a public school system the Assurance would be applicable to all of the elementary or secondary schools operated by the Applicant.

10. *What about a university which operates several campuses?*

A. Section 80.4(d)(2) of the Regulation provides for a more limited Assurance only where an institution can demonstrate that the practices in part of its operation in no way affect its practice in the program for which it seeks Federal funds. This would be a rare case.

11. *If an Applicant intends to make use of other individuals to help carry out the Federally-assisted program, does the requirement not to discriminate apply to such a subgrantee or contractor?*

A. It does. The Applicant must require any individual, organization, or other entity which it utilizes, to which it subgrants, or with which it contracts or otherwise arranges to provide services, financial aid, or other benefits under, or to assist it in the conduct of, any program receiving Federal financial assistance extended to the Applicant by the Department, or with which it contracts or otherwise arranges for the use of any facility provided with the aid of Federal financial assistance for a purpose for which the Federal financial assistance was extended, to comply fully with Title VI of the Civil Rights Act of 1964 and the Regulation of the Department of Health, Education, and Welfare issued thereunder.

12. *Must this Assurance of nondiscrimination by the subgrantee, etc., be in writing?*

A. In the case (1) of any contractual or other arrangement with another such individual or entity which will continue for an indefinite period or for a period of more than three months, (2) of any subgrant, or (3) of any conveyance, lease, or other transfer of any real property or structures thereon provided with the aid of Federal financial assistance extended to the Applicant by the Department, the Applicant shall obtain from such other person, subgrantee, or transferee, an agreement, in writing, enforceable by the Applicant and by the United States, that such other individual or entity, subgrantee, or transferee will carry out its functions under such subgrant, or contractual or other arrangement, or will use the transferred property, as the case may be, in accordance with Title VI of the Act and the Regulation will otherwise comply herewith.

13. *What obligations does the Applicant have to inform beneficiaries, participants, and others of the provisions of the Regulation?*

A. The Applicant must make available to beneficiaries, participants, and other interested persons information regarding the provisions of the Regulation and protections against discrimination provided under Title VI of the Civil Rights Act. The Department will issue shortly more detailed instructions on carrying out this phase of the Regulation.

3. Make no transfer or other conveyance of title to any real or personal property which was purchased or improved with the aid of Federal financial assistance covered by this assurance, and which is to continue to be used for an education program or activity and where the Federal share of the fair market value of such property has not been refunded or otherwise properly accounted for to the Federal government, without securing from the transferee an assurance of compliance with Title IX and Part 86 satisfactory to the Director and submitting such assurance to the Department.

4. Submit a revised assurance within 30 days after any information contained in this assurance becomes inaccurate.

5. If the Applicant is a state education agency, submit reports in a manner prescribed by the Director under 45 C.F.R. 80.6(b) as to the compliance with Title IX and Part 86 of local education agencies or other education programs or activities within its jurisdiction.

ARTICLE IV-DESIGNATION OF RESPONSIBLE EMPLOYEE AND ADOPTION OF GRIEVANCE PROCEDURES. (Check the appropriate box.)

A. 1. () Pursuant to 45 C.F.R. 86.8, the Applicant has adopted grievance procedures and designated the following employee to coordinate its efforts to comply with Part 86 and has notified all of its students and employees of these grievance procedures and the following name, address and telephone number of the designated employee:

2. Patricia Machado BMEA
(name of employee)

3. 130 Bearse Way
(office address)

4. 508-790-6345
(telephone number)

B. 1. (X) The Applicant is not presently receiving Federal financial assistance subject to Part 86 and, consequently, has not designated a responsible employee or adopted grievance procedures pursuant to 45 C.F.R. 86.8 but will do so immediately upon award of such assistance and will immediately notify the Director, its students and employees of the name, office address, and telephone number of the employee so designated.

Deborah J Hill



*Town of Barnstable
Office of Community Planning*

DEBORAH J. HILL
Director

ADMINISTRATION CENTER
P.O. BOX 955
HYANNIS, MA 02601
TELEPHONE: 771-2211

OSAP Prevention Grants
Community Partnership Grants
Division of Research Grants
Room 240 Westwood Building
5333 Westbard Avenue
Bethesda Maryland 20816

November 14, 1990

Dear Ms. Held,

The Town of Barnstable has made a commitment to substance abuse prevention. We believe that the community has lived with the causes of substance abuse and that the community knows the solutions. The Town of Barnstable will provide to this grant, financial assistance and also the manpower assistance which will assist in data collection, community projects and financial planning. We realize that it will almost take magic to wipe out substance abuse. We will provide representation on the Barnstable Community Board for Substance Abuse Prevention. We will ensure that all our resources from meeting space, to Department of Public Works employees are available to the Barnstable Community Board for Substance Abuse Prevention.

Sincerely,

Director of Community Services



Deborah J Hill

CAPE COD COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE, INC.

THE FOSTER BUILDING
76 W. MAIN STREET
HYANNIS, MA 02601
(508) 771-0132



AFFILIATE NCADD

A UNITED WAY AGENCY

OFFICERS

Eather Landry
President

Donald Southworth
1st Vice President

Johnetta Harrigan
2nd Vice President

Joan Wales
Secretary

John Durgin
Treasurer

Hank Cook
Pres. Ex. Officio

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Hank Cook
Skip Finnell
Jane Flemming
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Barbara Hill
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Marcia Maistrosky
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Jack DeMello
Martin Flynn
Lois & James Gaquin
Joe Gargan
Bob Grady
Ken Hogan
Mary LeClair
James Noonan
Bill Spence
Robert & Dorothy Whelden
Louella Wood

September 11, 1990

Subject: The Community Partnership Program Grant
Applicant: Town Of Barnstable, Mass.

To Whom It May Concern:

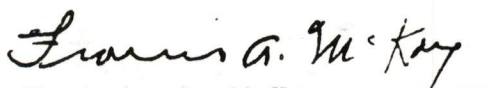
The Town of Barnstable on Cape cod, the largest and most community oriented of the 15 towns that comprise the population of Cape Cod, is not only the most ideal, but the most logical town on the Cape to be the recipient of funds that are being offered by the Partnership Grant. The Cape Cod Council on Alcoholism and Drug Dependence, because of its 25 year history of working with all the communities of the Cape from the Bourne Bridge to Provincetown, unequivocally and without reservation is ready and willing to stand by the above statement.

The reason why we, as a Council, are so emphatic about Barnstable being the logical and ideal choice as the principal applicant for such a grant is because of its already well-established and community functioning office of Community Planning. This office under the Direction of Ms. Deborah Hill, not only has proved its effectiveness in unifying the different Human Service resources to work together as a community effort, but has reached out, at the request of other towns on the Cape, to assist them in doing likewise.

Barnstable has also been used by Human Service experts as a model for what can be accomplished by a community that makes an effort to share its resources for the common good of that community.

The Cape Cod Council on Alcoholism and Drug Dependence, based on its experience in dealing with all segments of Cape Cod community life, strongly endorses the application of the Town of Barnstable Office of Community Affairs as the recipient of a Community Partnership Grant, because, in the opinion of the Council, it is the one group on the Cape that already has the expertise to implement the requirements necessary to attain the goals and objectives of the grant.

Sincerely yours,


Francis A. McKay
Executive Director

Deborah Hill

To: Ms. Deborah Hill, Director
Office of Community Planning
P.O. Box 955
Hyannis, Massachusetts 02601

From: Ms. Bobbi Moritz, Director
Family Education Center of the South Shore, Inc.
P.O. Box 54
Centerville, Massachusetts 02632

Re: Community Partnership Grant
Office of Substance Abuse Prevention

Dear Ms. Hill:

On behalf of the Family Education Center of the South Shore, Inc., I respectfully submit this proposal and letter of support.

The Family Education Center of the South Shore, Inc. is a non-profit educational organization designed to promote improved family relationships by providing information through parent study groups, seminars, workshops, and publications to parents and families. The theoretical concepts are based on Individual Psychology as developed by Alfred Adler and Rudolf Dreikurs. The F.E.C. does not provide counseling or therapy. It does provide a continuing educational opportunity for families to explore alternative methods of parenting styles for today's society.

Research studies have shown that there is a direct relationship to parenting styles (authoritative, permissive, democratic), the chances of drug involvement, and the specific substance of choice.

Needless to say, the importance and the need for effective parent education programs have increased drastically. The public is aware, more than ever before, of the rise in substance abuse, child abuse, teen suicide, teen pregnancy, and crime. Although crisis intervention is essential, prevention programs such as those offered by the F.E.C. are a primary and necessary component for developing long-term, positive goals. Through the combined efforts of professionals, the community, and politicians we can strive for:

1. a society which is no longer drug dependent
2. a society in which people develop effective coping skills
3. a society in which people experience encouragement, self-worth, mutual respect, responsibility, capability, and are able to communicate effectively

The F.E.C. will provide to the Town of Barnstable:

1. A parent educator to organize, coordinate, facilitate programs, and to serve as a consultant to the town on a part-time basis at \$25.00/hr.
2. A wide variety of courses for parents:

Deborah Hill

STEP - Systematic Training for Effective Parenting
STEP/Teen - Systematic Training for Effective Parenting of Teens
New Beginnings - for single parents and step-families
Raising Kids Who Can - focuses on family meetings

Courses are for 10 weeks at 2-1/2 hours per week.
Texts for the courses range between \$9.95-\$12.95 per book.
Enrollment cannot exceed 12 participants per course.
Courses are confidential, non-judgmental.

3. Speakers for individual seminars (\$200.00/seminar)
4. Training for leaders
materials
time
5. Video resources to be offered to the public schools for review.

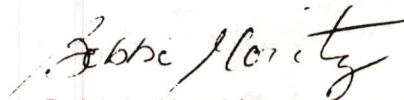
Additional expenses will depend on decisions made by the Community Planning Board (newsletter, postage, photocopying, advertising, and publicity.)

The Town of Barnstable will have the opportunity to participate in a national network of other community parent education programs and training workshops.

The evaluation tool used to date is a post course questionnaire. To determine the long-term effects of the courses, a voluntary follow-up study with a yearly financial incentive (\$10.00) would be devised and offered to class participants.

I look forward to hearing from you.

Sincerely,



Bobbi Moritz

Deborah J. Hill

A DRUG AND
ALCOHOL-FREE
ENVIRONMENT
FOR
BARNSTABLE YOUTH

Alternatives

135 SOUTH ST. HYANNIS
778-1890

BARNSTABLE TEEN
CENTER, INC.

POST OFFICE BOX 338
CENTERVILLE, MA 02632
508-778-0089

OSAP Research Grants
Division of Research Grants
Room 240 Westwood Building
5333 Westbard Avenue
Bethesda, Maryland 20816

Dear Ms, Gail Held,

As chairperson for the Alternatives Youth Center Board, will let you know that the whole board is excited about this Community Partnership Grant. For your information, Alternatives was begun with donations and volunteer efforts. We need more training and an opportunity to really make a good plan for the future of the kids who use this center. On a Friday night, we have 140 young kids here. Sometimes they don't want to leave because their parents are high or drunk. The Alternatives Board will survey kids about their concerns and ideas. We will attend any workshops and have kids involved on the Board, too. Give us a better shot at keeping these kids clean.

Sincerely,


John Mitchell

Deborah Hill

BARNSTABLE COMMUNITY BOARD
School Administration Building
230 South Street
Hyannis, MA 02601

Building A Vision To Reduce Substance Abuse In Barnstable

November 13, 1990

To Whom It May Concern:-

The Barnstable Community Board for Substance Abuse Prevention fully supports Deborah J. Hill, Director of Community Planning for the Town of Barnstable in her application for a community based substance abuse prevention grant.

Since 1986, the Community Board has been active in the promotion and implementation of prevention programs which involve youth and adults in Barnstable. The Board is comprised of concerned community members who volunteer their time for various projects.

The Board will participate in any training, provide manpower for fund raising activities and work as the coordinating body for prevention activities in the Town. We are willing to invest as much time and effort as necessary to achieve our goal.

Sincerely yours,



Elaine L. Grace
Chairperson
Barnstable Community Board
for Substance Abuse Prevention

Diborah Hill



Ms Gail Held
OSAP Research Grants Division
Room 240 Westwood Building
5333 Westbard Avenue
Bethesda, Maryland

November 5, 1990

Dear Ms. Held,

It is imperative that the Town of Barnstable receive the Community Partnership grant. The Main Street Merchants Association, Inc. will incorporate youth into the day to day happenings of Main Street. In the 1920's and 30's Main Street Hyannis used to have a small number of young people "cruising" the main drag. An occasional group of young people were intoxicated and abusive language was not heard. There are many causes for the problems that Main Street Hyannis is experiencing in 1990. As a group of concerned merchants we realize that we need to assist in the development of economic and human resources (including our youth). Main Street Merchants have committed to donate clothing and other items to assist the Main Street Kids to feel positive about themselves and to feel they are a part of the community. We will work closely with them and incorporate them as volunteers into various projects. This grant will greatly assist the Town of Barnstable in becoming safe and drug free.

Sincerely,

A handwritten signature in cursive script that reads "Richard G. Johnson".

Main Street Manager

Deborah T Hill

MELISSA HERSH HALL
9 Debbies Lane
Marstons Mills, MA 02648
(508) 420-0890 home
(508) 771-0200 work

EXPERIENCE:

CAPE COD MALL, HYANNIS, MA

SEPTEMBER 1987 - PRESENT

Marketing Director largest retailing facility on Cape Cod:
550,000 square feet, 100-shop Mall

- o Promoted from Assistant Marketing Director in June 1988
- o Determine and target appropriate marketing sector
- o Prepare and implement annual \$375,000 marketing budget
- o Increase Mall traffic and sales through creative merchandizing
- o Analyze and select television, radio and print advertising
- o Initiated major recycling program for both merchants and public
- o Promote good will and creatively motivate both merchant and Mall employees
- o Interview, train and supervise support staff

**THE AETNA CASUALTY &
SURETY CO., BROCKTON, MA**

JULY 1986 - SEPTEMBER 1987

Claims Adjuster

- o Initiated negotiations and concluded settlements for homeowner and auto insurance policies
- o Reduced case load by 40% in five months
- o Conducted an arbitration seminar for new employees

EDUCATION:

SEMINARS:

International Council of Shopping Centers, Marketing
Institute II, Miami, FL - April 1990
International Council of Shopping Centers, Marketing
Institute I, Athens, GA - August 1989
Image and Self Projection - Cambridge, MA - March 1987
How to Listen Powerfully - Boston, MA - December 1986
Business Communications - Brockton, MA - October 1986

SIMMONS COLLEGE - Boston, MA
BA - Communications, French - May 1986

CENTRE D'ETUDES FRANCAISES - AVIGNON, FRANCE
Concentration: Liberal Arts, French - January-May 1985

WASHINGTON UNIVERSITY - ST. LOUIS, MO
Concentration: Liberal Arts - August 1982-December 1983

**SPECIAL
SKILLS:**

Computer Literate
French Fluency

OTHER:

United States Coast Guard Reserve

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Resume	Re: Philip Olynciw; redaction. (1 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff, Office of the
Series: Card, Andrew H., Jr., Files
Subseries:
WHORM Cat.:
File Location: AHC General Correspondence December 1990 [4]

Date Closed: 3/13/2025 **OA/ID Number:** 04012-005d

FOIA/SYS Case #: 2025-0373-S **Appeal Case #:**
Re-review Case #: **Appeal Disposition:**
P-2/P-5 Review Case #: **Disposition Date:**

AR Case #: **MR Case #:**
AR Disposition: **MR Disposition:**
AR Disposition Date: **MR Disposition Date:**

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

RESUME

D.O.B.

(b)(6)

Philip Olynciw
200 Rider Avenue
Patchogue, New York 11772
516/289-2131
S.S. #114-34-7921

Family Information - Married, wife Janet, three children, Tamara 19 yrs., Jenese 9 yrs., Janet 7 yrs.

Education/Degrees

Ed. M. Educational Psychology 1969
Rutgers University
New Brunswick, New Jersey

B.S. Education 1966
Rutgers College
New Brunswick, New Jersey

Career Experience/Positions

Regional Manager
Northeast Regional Training Center
United States Education Department

Regional Manager
Project Team
New York State Division of Substance Abuse Services/Prevention

Consultant
Super Teams
Super Teams Operating Company/National Football League Players Association

Director
Camp Conquest
New Jersey State Hospital at Trenton
Trenton, New Jersey

Teaching Fellow
Rutgers Grad. School of Ed.
New Brunswick, New Jersey

Teacher of Children with Learning Disabilities
Massapequa School District #23/East Lake Elementary School
Massapequa, New York

Special Education/Work Study Teacher
Franklin Township High School
Franklin Park, New Jersey

Teacher of Adaptive Physical Education
Central School
Larchmont, New York

CHECKLIST

NOTE TO APPLICANT: Complete and forward this sheet with your application.

Type of Application

NEW

Noncompeting Continuation

Competing Extension

Supplemental

CHECKLIST

- Proper Signatures and Dates (Item 18 on face page and reverse side of appropriate assurances page).
- Human Subjects Certification (when applicable).
- Staff and Position Data (biographical sketch(es) with job description when required).
- Intergovernmental review under E.O. 12372 if required by the State.
- Civil Rights Assurance on File with HHS (45 CFR 80).
- Assurance Concerning the Handicapped on File with HHS (45 CFR 84).
- Assurance Concerning Sex Discrimination on File with HHS (45 CFR 86).
- Debarment Certification (45 CFR Part 76).
- Drug-Free Workplace Certification (45 CFR Part 76).

A private, nonprofit organization must include evidence of its nonprofit status with the application. Any of the following is acceptable evidence:

- (a) A reference to the organization's listing in the Internal Revenue Service's most recent cumulative list of organizations.
- (b) A copy of a currently valid Internal Revenue Service Tax exemption certificate.
- (c) A statement from a State taxing body or the State Attorney General certifying that the organization is a nonprofit organization operating within the State and that no part of its net earnings may lawfully inure to the benefit or any private shareholder or individual.
- (d) A certified copy of the organization's certificate of incorporation or similar document if it clearly establishes the nonprofit status of the organization.
- (e) Any of the above proof for a State or national parent organization, and a statement signed by the parent organization that the applicant organization is a local nonprofit affiliate.

If an applicant has evidence of nonprofit status on file with an agency of PHS, it will not be necessary to file similar papers again, but the place and date must be indicated.

Previously filed with: _____ on _____ (date)

Name, title, address and telephone number of official in business office to be notified if an award is made.

Name, title, address and telephone number of official responsible for carrying out the proposed project.

If this is an application for continued support, include: (1) the report of inventions conceived or reduced to practice required by the terms and conditions of the grant; or (2) a list of inventions already reported; or (3) a negative certification.

Andrew H. Card
THE WHITE HOUSE
WASHINGTON

Mr. Bob Walsh
Bob Walsh & Associates
101 Elliott Avenue West, Suite 430
Seattle, Washington
98119

THE WHITE HOUSE 12-24-90

Dear Bob -

Thank you for your letter of 11/26. I apologize for my tardy response. I spent Thanksgiving with the President and the troops in Saudi Arabia, so obviously I did not make it to the Bay State. Christmas has me in Washington hosting the Card clan.

Your interest in helping with Soviet assistance efforts is truly appreciated. I will

make sure that the National Security
Advisor and the State Department know
of your value.

Best wishes for 1991. Please keep
in touch.

Sincerely,
Andy Card



BOB WALSH
& ASSOCIATES

AC HAS SEEN

TO NSC
and State (Matt Smith)

November 26, 1990

Andy Card
Assistant to the President
The White House
Washington, D.C.

Dear Andy:

I hope you had a nice Thanksgiving. I was hoping to get back to Massachusetts this year, but had to change my plans at the last minute.

There have been many newspaper accounts recently that the President is considering food relief this winter for the Soviet Union. Having been there several times in the past months, I consider the problem there grave, and getting worse. Everyone I talk to there, many of whom I have known for years, seem more and more desperate, despondent even, and concerned that lack of food will be the final step toward some kind of violence. As we all know, it then becomes not only a Soviet problem, but a world-wide problem. I urge you to begin such a relief effort.

If you proceed with any kind of assistance, I would like very much to be involved. As you know, I have been there over 30 times in the past five years, know the people and country well and have the trust of a wide range of people, from the government to the "common" people. Back in the "evil empire" days, we were involved in bringing Soviet children to the United States for medical treatment. I coordinated the first U.S. relief efforts for the Soviets after the Armenian earthquake, negotiated the Lynn Cox swim of the Bering Strait for the U.S.I.A. and created all the exchange programs for 3,000 Soviets during the Goodwill Games. I also have met President Gorbachev and know Aleksandr Dsasokhov of the Politburo and Vladimir Lukin of the Russian Parliament, among others, very well. None of this is to "blow my own horn," only to give you some background on the trust and relationships that have been established.

Recently, I have been working with a variety of people on providing assistance during the food crisis. We have a group of Hollywood actors, including Valerie Harper and her hunger program, which I know you are familiar with, and other respected organizations currently working on ways to help. I have several contacts with major food distribution firms also ready to help.

The involvement of the White House and U.S. Government would be an incredible move, not only for the Soviet Union, but also for the future of the two countries.

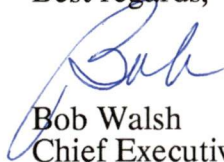
101 Elliott Avenue West, Suite 430
Seattle, WA 98119
206-285-3212
FAX (206) 282-2648

Andy Card
Page 2
November 26, 1990

Since I don't know your plans, I don't know how I can help, but I would very much like to be involved, whether it is in a major way or in a small role. I think a relief effort, especially before winter arrives and the situation gets worse, is in everyone's best interest. We are currently helping the Soviets in identifying "respected" U.S. organizations for future joint ventures and trying to urge American businesses to look to the future, take a risk and find ways to work with the Soviets. But the most immediate problem seems to be helping to feed the 290,000,000 people there, and in making sure the help gets to the right people.

If you think there is any way I could become involved, please let me know. In the meantime, I realize there are many problems facing the White House today; hang in there, we have confidence in the administration and know you'll solve them one by one.

Best regards,



Bob Walsh
Chief Executive Officer

BW/kb



**BOB WALSH
& ASSOCIATES**

**BOB WALSH
CHIEF EXECUTIVE OFFICER**

Bob Walsh has engineered many prestigious events, including the recent 1990 Goodwill Games, for which he served as president of the Seattle Organizing Committee (SOC).

A veteran of campaigns to draw major athletic events to Seattle, Walsh locked horns with other major U.S. cities, and his winning bid gave the Emerald City the right to host this renowned multinational athletic and cultural event.

As SOC president, Walsh shouldered an awesome responsibility. Goodwill Games II brought to the Pacific Northwest 2500 athletes from 50 countries. An even larger media contingent reported on the results of 22 competitions via newspapers and the Turner Broadcasting System to national and international audiences numbering in the millions. The Goodwill Arts Festival was the largest arts and cultural event in the U.S. since the 1984 Olympics, and the Soviet citizen exchange the largest international exchange in history.

To accomplish this, Walsh assembled a management team to oversee the administration, organization, planning, marketing, promotion and programming of the Games. This sports and cultural extravaganza cost a total of \$120,000,000.

Walsh has pioneered many big events in Seattle. Under Walsh's direction, Seattle staged in 1984 what NCAA officials acknowledge as the finest college basketball championship ever held. Since that time, the NCAA has rewarded Walsh and Seattle with eight more Division I basketball tournaments including the 1989 and 1995 Final Four Basketball Championships and the 1987 and 1988 Western Regional Basketball Championships.

Thanks to his efforts, the 1987 NBA All-Star Game/Weekend and the Moscow Circus have visited the Puget Sound area, as well.

Since 1977, Walsh has been president and chief executive officer of Bob Walsh and Associates, a full-service sports and events marketing agency he founded. BW&A has produced and promoted more than 75 major sports and cultural events, represented more than 90 professional athletes and directed marketing programs for more than three dozen corporations.

101 Elliott Avenue West, Suite 430
Seattle, WA 98119
206-285-3212
FAX (206) 282-2648

Bob Walsh Biography
Page 2

Athletes represented by BW&A include; NFL's Steve Largent, Jim Zorn, Matt Millen, Sam McCullum, Ray Horton and Vince Newsome; basketball's Lenny Wilkins and Bill Russell; and Olympic gold medalist Tracy Ruiz-Conforto.

Walsh has nurtured strong ties between the United States and the Soviet Union and has spearheaded several support operations there. These include major relief efforts for earthquake stricken Armenia for which he was awarded "Memorial Medals" from the Supreme Soviet of the Armenian SSR and the Supreme Soviet of the USSR in 1990. Only three other individuals, including President George Bush and former President Ronald Reagan, have received the medals.

Since 1986, Walsh has also worked to bring young Soviet people to the United States for life saving operations. He has established a joint venture business operation in Moscow and has negotiated dozens of Soviet business, government and humanitarian contracts. He has travelled to the USSR more than 30 times in the past five years, and he and other members of his committee were the first foreigners allowed into Kamchatka in the Soviet Far East since 1945.

He and BW&A have also raised over 300 tons of food (782,000 meals) for Northwest Harvest, and secured major financial contributions for the Seattle Symphony, Fred Hutchinson Cancer Research Center and a variety of other community organizations and needy individuals.

Walsh came to Seattle in the early 1970's as the assistant general manager of the Seattle SuperSonics. Early in his career, he was program director at KABC-AM radio in Los Angeles, where he pioneered the talk radio format, employing celebrities such as William Shatner, Maureen Reagan, Regis Philbin, Mr. Blackwell, Merlin Olson, Bill Russell, and Army Archard.

A graduate of Marietta (Ohio) College, Walsh has been honored with several prestigious awards including the Abe Lincoln Award for Top Broadcaster in North America, the Martin Luther King, Jr. Award, two Associated Press Awards, the Golden Mike Award and the Big M Award for Man of the Year in California.

Walsh was named Washington Man of the Year in 1990, earned Seattle's 1990 Distinguished Marketing Award and the 1986 Seattle Mayor's Small Business Award, and was presented with the 1990 "Friend of Man" trophy by the Association of Washington Generals. He was also chosen the 1990 Washington State Travel Person of the Year, American Diabetes Man of the Year and was given the the 1990 World Citizen Award from the World Affairs Council.

He is Chairman of the Seattle/King County Convention and Visitors Bureau, a member of the University of Washington Tyee Club, and on the Board of Directors for the Fred Hutchinson Cancer Center.

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

Ms. Joanie Shildneck
12 Winding Hollow
Amherst, NH 03031

THE WHITE HOUSE 12-24-90

Dear Joanie -

Thank you for your note of 11/22. I apologize for my tardy response. (The President had me on the road with him as he visited eleven countries on three continents, so I was busy, busy, busy.)

I will get with Dave Carney and others here to follow up on your interest.

Best wishes for 1991.

Sincerely,
Andy Card



AC HAS SEEN

Mr. Andrew Card
The White House
Washington, DC 20016

Dear Andy,

22 November 1990

It was wonderful to have George Bush and the rest of you in NH once again. I was so happy I could hand him my report on my homestay in Estonia. I hope you had a chance to read it too. If not, I enclose a copy for you. I received nice notes from both George and Barbara, saying they enjoyed reading it.

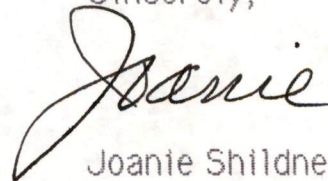
I am continuing to follow up on my interest in doing something more for the Estonian people. I wrote to Dave Carney, but have not heard from him. ~~Do you know of any government organizations or commissions concerned with advising the government and the American people what they might do to help the Eastern Block, particularly individual citizens who want to start businesses.~~ I have applied to the International Executive Service Corps in Stamford CT.

I also had my hostess' brother-in-law visit me last week, and he is starting a stamp business so I was able to have the President of Kenmore Stamp over for dinner and they now have a business relationship going.

My hostess is coming over next spring with Hannes and I hope to initiate some travel groups and some musical exchanges.

If you have any thoughts, I'd love to hear from you.

Sincerely,



Joanie Shildneck

12 Winding Hollow
Amherst, NH 03031
603-673-3184

Estonia Homestay

For Joan Shildneck, living with an Estonian family was a life-changing experience.

BY JOAN SHILDNECK

I have just spent three weeks in the Soviet Union with a Delegation of 17 NH women. The trip was sponsored by the US-USSR Bridges for Peace, of Norwich, Vermont. We flew to Moscow, toured the Kremlin, the Metro, etc., and spent a wonderful week in Leningrad, but I want to focus on the highlight of the trip, which were our homestays in Estonia, the people we met, what they have endured these last 50 years, and the deprivations they will surely suffer as the USSR attempts to convert to a "market economy."

For one week, I lived in a tiny 3-room flat in Jogeva, Estonia, with Kersti Varrak, 33, her daughter, Marju, 13, and son, Alar, 8. Her good friend, Hannes Vald, Director of a regional youth camp program, who has a car for his work, drove us to almost every corner of Estonia during my week's stay. It was one of the most moving and wonderful weeks I have ever spent. The bonding I felt with Kersti and all her family, and all the people I met in Estonia was at times overwhelming for all of us. In many villages I visited I was the first American they had seen in 50 years. Their eagerness to practice their English, to tell me about their history, their hopes for the future brought me to tears many times. They ask "do Americans know anything about Estonia, who we are, our life under communist Russia for the last fifty years? Everywhere they ask me for American pen pals, both to practice their En-

glish and to be in touch with America.

There is no self-pity in their attitudes, only an increasing awareness and knowledge of what the Russians have done to their country, and a quiet but restless hope that they will soon have some political, social and economic independence.

To go back a bit, when we first arrive in Moscow from NY, our hotel suddenly demands "hard" currency for our three day stay, or dollars, not rubles. Our host committee cannot pay dollars, so we make plans to take the night train to Tallinn, the capital of Estonia. But first we tour Red Square, St Basils, and the Metro for 4 hours with Igor and Andrew, our young Russian guides, whom we love. Before a huge stone bust of Karl Marx in the Metro I say "You were wrong, Mr. Marx" and Igor somberly says "Yes, and now my generation has the weight of that stone on our shoulders." Both men are extremely aware of, and eager to talk about, all the terrible deeds of Stalin, and the almost hopeless condition of their economy. I praise Andrew for his sense of humor and he says "We have no choice, it is the only way we survive." We give them gifts, and they say "Please, we only want to know Americans and to practice our English." Andrew is an excellent guide, anxious to meet more Americans and to conduct his own tour business. I have his name & address if you are going to Moscow.

In Moscow we begin to get a

feeling, from the lines everywhere, of the desperate shortages of food, clothing, and so many basic goods that we Americans take for granted. We see the tent city of homeless people, and everywhere we are besieged for Marlboros, and to buy pins, fur hats, caviar, post cards, nesting dolls, army belts and epaulets, whatever the young men, many of them students looking like our American youth, can find to earn American dollars. A short while ago, these young men would have been put in jail for this "black market" activity, but now, if they are cautious, the military authorities look the other way. We buy from them a few small items the Russians do not need or want.

We visit St. Nickolai, Tolstoy's church, and are moved by the old women crossing themselves over and over, kissing every picture or statue of Christ or their saints, and then going around to do it again.

Once on the train to Tallinn, the capital of Estonia on the Baltic Sea, we have 2-bed cabins, not 4-bed, and a whole car to ourselves, which is a relief, so we party and get better acquainted with our NH group. We walk through nine sleeping cars to a diner, have hot dog plates, bread, cole slaw, and Pepsis for 40 cents each, before settling into a good sleep.

In Tallinn we see all the sights, Catherine's Palace, the oldest town square in USSR, the Olympic yachting site at Pirita, (also the site of their wonderful

quadrennial folk festival), and a beautiful cemetery for their famous artists, musicians, and sculptors. They have preserved a rubble block in the center of Tallinn which the Russians bombed in 1944. For 44 years they had been told it was the Germans who had bombed them and only learned two years ago it was the Russians. Nearby is Freedom Square, where they declared independence from the USSR last year. They do not have independence and will not have it for some time. We meet with a youth group director and have an evening of folk singing and baroque chamber music, ending with a sing-along with them of Cumbaya and American folk songs. As always, the evening ends with many hugs, requests for, and promises of, more American-Estonian ties.

Everywhere there are lines, lines, lines. I look out my hotel window in Tallinn one morning and see 200 people standing in the rain in front of a department store. (We have been in the day before and there is almost nothing we want to buy.) They rush in at 9:00 am., not knowing what might be on sale, but knowing if it is in anyway desirable, it will be quickly gone. Then they rush to another line, and often go back the next day to try again.

We go to a school and talk with 18-yr-old youths, — about the US, about their hopes for college, perhaps how to get into an American college. Two girls want to study humanities, but know it is not practical, that they must have a career. No-one is very optimistic about their economy, they don't trust or like Gorbachev, and they know there will be even more shortages as they attempt to convert to a market economy. It seems a most hopeless task at this point. This week food prices will triple. With an average income of 300 rubles a month (\$50) it is obvious to us that conditions will get much worse before they start to get better.

On Tuesday morning, September 25, we meet at the Pedagogical Institute with two

researchers studying the coming conversion to a free market economy, the massive disruption of labor forces and widespread unemployment that will occur as they attempt to undo 70 years of bureaucratic Communist control and set up a private ownership economy, and the training necessary for the thousands of people who will be dislocated. Some cities are 40% Russian, permanently settled there, (285,000 Russians have moved to Estonia), some cities, like Narva, in the northeast section are 98% Russian. Overall, the population is only 60% Estonian, and many will have to move as they slowly set up their own businesses. (There is great resentment at the Russians who have moved into Estonia.)

To earn money for these studies the researchers are printing maps of Estonia. Three years ago you couldn't find a map of Tallinn. One could buy a map in Helsinki, but it would be taken by customs agents. The Russians destroyed all Estonian maps, and in 1977 they instituted "village reform", actually moving villages on the map and calling them another name. "They wanted to erase all our memory of old Estonia." Even now, to secure paper, print and sell the maps, etc. they must get many, many permits from Moscow, and it takes months to publish one map.

Everyone is very upset with Gorbachev. They say "He has been 'straightening' for six years, and we are not yet straight. We do not yet have any more food on our tables". In our very open and honest discussions with Estonians, we sometimes point out that at least Gorbachev has secured peace with the US, and has slowed the arms race, two necessary steps for economic reform, and that the whole world now knows about the problems facing the USSR. Also, that if he gives independence to all 15 republics, there will be no more USSR. They agree, but they still do not trust him at all, and many fear, as do I, that there is a great risk of uprisings as the prices go

up, and jobs are not available, and then the risk that he will have to suppress the people with military force again.

We have dinner one night with an industrialist who has three factories making spare auto parts, a critical shortage since the few cars are very old. However, all the parts go to Russia, and Estonians must constantly cobble their cars to keep them running.

On Friday, September 28, at 11a.m., begins our homestay, the highlight of our trip. We all wait expectantly in the lobby of the Viru Hotel for our hosts to pick us up, not knowing where we will be going or who we will be living with. My hostess, Kersti Varrak, has signed on for an American only two days before and only after she is certain that her friend Hannes Vald, one of few people with a car, can pick me up and drive us around Estonia. When she walks into the lobby, she is told by our Estonian Peace Committee hostess that she has a choice of a 59-year-old or a 74-year-old. Kersti, only 33, quickly says, "I'll take the 59 year old." Thus, with a warm handshake, begins a friendship between Amherst NH, and Jogeva, Estonia.

I leave my now good American friends, not knowing where Jogeva is, or where any of them will be for the next week, and we start our two-hour drive south to Jogeva. Since my Estonian is non-existent, Kersti's high school English quickly improves and we soon are talking about our families, our children, what we will do for the week, changes in the USSR, America, Bush, Gorbachev, etc.

We stop in Paide and tour a new Culture Hall, with a large theater, and many rooms for music, dance, art, for the town's youth and adults. My guide, 30-year old Vallo Aaresild, is very anxious to practice his English and to teach it. He would like pen pals for all ages, and needs books, maps, lesson plans. If anyone would like an Estonian pen pal please call me. I have many names to share.

We stop at a "food store" to pick up whatever might be available that day. Kersti asks if I want to come in, and warns me that it might be a shock. Even after seeing Moscow stores, it is a shock! Food stores are very dreary, with perhaps 6-10 items, and maybe the largest supply that day is pickled beets. You line up for a basket, line up for any item you want, and line up to pay, and then pack your own bag from home. She buys cheese, bread and eggs. Bread is unwrapped, milk comes in plastic bags and eggs are loose - we break a couple on the way home.

After lunch in a restaurant, (their dinner is usually about 1-2 p.m. with a light meal at night) we arrive "home". Kersti, her daughter Marju, 13, and son. Alar, 8 live in a tiny "flat" of three rooms, perhaps 450' sq. She gives me her bedroom, she sleeps in the living room and Marju and Alar sleep, study, and play in their room. She tells me that she wanted an American to see how a perhaps more typical Estonian lives. I'm not sure many people would have the courage to invite an unknown American to a tiny flat in Jogeva, but I am convinced I have the best homestay of all.

Kersti teaches flute to young boys and girls, and earns only 200 rubles a month. At 6 rubles to the dollar, that is \$1 a day. The state owns her flute and she would lose it if she stops teaching. I ask if she could teach private lessons after school to earn more money, but none of her students own their flutes and could not even practice at home. I now want to find some second-hand flutes to send to her and her students. As food prices triple I wonder how she will feed her family.

On Saturday Kersti has a high school reunion, so she and Hannes drive me to Tartu to stay one night with her sister, Karin, husband Tonu and their four children, Leo, 15, Elo, 14, Ivo, 12, who also want pen pals, and Arno, almost 5. The children stay home all day to be with their American guest. While I

am dressing, Arno sneaks into my room, to be with me and to hide from his sister and brothers. He is delighted to fool them and in rapid sign language indicates to me "Don't tell them I am in here." They are looking throughout the flat and yelling for him. We giggle together at our private joke.

The four children are eager to speak English and delighted with the T-shirts and other gifts I give them. Estonians usually give gifts to their guests, so they are shy about accepting mine, but they love them and immediately don the T-shirts, pins, etc. Tonu is a PhD physicist. He takes me to see "My Fair Lady," 3 1/2 hours in Estonian, and one of my most delightful evenings. The acting and singing are superb. Sitting two rows in front of us, two of my American friends are thunderstruck when they turn and see me.

I persuade Karin's family to go to church the next morning. Not many people go to church - the children say they do not believe - but we set out, late we think - to pick up Enn Kaambre, Tonu's physicist "boss", only to discover we hadn't set our clocks back and are an hour early. Amid much laughter, we have coffee, a small cognac, conversation, and arrive in ample time. Hannes and Kersti join us at church.

After church we tour Tartu, a University city. We sing Brother John, Clementine as we walk - it is obvious there is an American in town. Tonu points to the town square, where, to everyone's delight, a huge statue of Lenin has recently "disappeared" in the middle of the night. Except in all-Russian schools, Lenin is toppling everywhere. We have lunch, sing songs at the piano, and then visit an agricultural museum, an athletic training center and a ski jump at Kaariku. Finally, with more hugs, promises of pen pals and more visits, we leave Tartu.

We stop at Hannes' aunt and uncle's farm. It is planned, but is a surprise to me. Silvi and Kalju Oja live in Otepaa city. His

aunt, with her few words of English she has practiced, hugs me and sweeps me into the room where there is a feast laid out for us. Kalju dresses up, breaks out the champagne, we sing songs, laugh, and in very limited English it is obvious how happy they are to have an American visitor and how thrilled I am with their warm reception. Many toasts to America, Estonia and promises of more visits. When I leave, Kalju sweeps me off the floor in a long bear hug. What wonderful people! I sense already how hard it is going to be to leave my extended Estonian family on Friday, and this is only Sunday!

We pick up Marju and Alar at Kersti's parents, Villu and Ally Kottise in Tabivere village. He was an agronomist on a collective farm and they have a nice home with a large garden, fruit trees, berries, etc. Kersti comes here in the fall to can food for the winter. The children are tired, but Kersti starts singing gospel songs from the front seat and slowly they start to sing with her. Another beautiful moment for an American visitor.

Kersti says to me on one of our walks "You know Joanie, I am very happy. I love my children, I love teaching and playing the flute, I have many friends, and I am happy." It makes me wonder how many of us Americans, with all our material wealth, are as content as Kersti.

Hannes appears to know everyone in Estonia and he arranges personal tours for me wherever we go - to Palamuse and the Oscar Luts Museum, to a school, a gymnasium; to a sport hall and a castle, now an agricultural school in Koremaa, and to a church in Laiuse. That evening we go to a rock concert from Finland, which is too loud for us all, then off to a local bar and then to see a bar Hannes is quietly, and somewhat secretly, building under the Communist Party Building!! I love his courage and entrepreneurial spirit! He says 100,000 did belong to the Party, now only 2000.

Next day Kersti plays the pi-

ano and sings more gospel songs with Marju and Alar. She translates—they are about God, love, heaven . . . She tells me when she feels sad, she sings with the children, sometimes cries, and she feels better.

There is so much farmland - collective farms for miles and miles—thousands of cows. But there is not good meat and no fruits or vegetables on the table. We see convoys of trucks going to Moscow—they know not what is in them? In the middle of the night I hear a train go by endlessly and wonder what is in it. My resentment toward the Russians, who have occupied Estonia for 50 years, grows by the hour. Later, when we meet and love Russians in Moscow and Leningrad, we realize it is not the people, but the system that Marx and Lenin imposed on them.

Kersti goes to the doctor's for Alar's sinus infection. He is now out of school for two weeks, and still has a large dark spot on his X-ray. We visit the hospital where he holds a "sonar-type" vibrator with heat on his cheek. The hospital technicians are eager to hear how it would be treated in America. My guess is that a prescription medicine would have cured it in a few days.

Alar loves the balloons, bubble gum, solar calculator, digital watch I have brought him, and especially the AA batteries—he can now run his small remote car and Walkman.

On Monday we go by Peipsi Lake to Vasknarva on the Russian border. Hannes charms a Russian nun into opening their very poor church for "the American visitor." Nuns are scrubbing the floor, others are washing grapes in the yard—it is a quiet, moving moment in the church and I feel privileged to be in their church. Hannes buys me a framed picture of Christ. We drive on to a beautiful cloister in Kuramae. There are many women inside polishing brass icons, candelabra, etc.—many pictures of Christ and other saints, a beautiful cloister.

On to Kohtla-Järve near the Baltic Sea, where there is a ghost town around a factory still producing nitrates and phosphates for fertilizer to go to Russia. There are poisonous steamy clouds rising from the ground all around. Well-made old Estonian homes are abandoned for miles around the factory. Mostly Russians work there, and the death rate is very high in the city where they live a few miles away. Again we see many trucks going to Russia with Estonian goods. I struggle to suppress my resentment at the Russians. My heart, right now, is Estonian.

Estonia was free only from 1920 to 1940. She was occupied by the Swedes in the 19th century, by the Germans until 1920, and since 1940 by the Russians. We visit the site of the home (destroyed by the Russians) of former President Pats. In 1940 the KGB arrested Pats, sent him to a mental hospital, he became sick, was sent to Russia and no one knows where he is buried.

The next day we go to Viljandi, which was on the Hanseatic trade route 700 years ago. Girt, a lovely guide, shows us the castle ruins, moats and dungeons. Again, I am perhaps the first American visitor in years. It is only the second sunny day since we arrived, a welcome sight. The weather is rainy most every day - they don't need that. We visit a lovely restored farm of Carl Robert Jacobsen, a famous author who lived 1841-1882.

On Wednesday Alar takes me to his school to attend an English class. The students, 9 to 10 yrs, are quizzed on Snow White for this hour. Again, the teacher gives me names of students, age 13 to 18 who would like American pen pals. After class three English teachers rush in to sit and talk with me for an hour, delighted to speak English with an American. "We have no chance to practice our English!" They are quite pessimistic that any good changes will happen soon, and know that teachers will be the last to receive pay

increases to meet the rising costs of food and living. I tell them American teachers will hear this with a very understanding and sympathetic ear. They introduce me to other teachers, follow me to the front door and ask me to please try to come back. I could not, but I will some day.

The next day to Mustvee, and lunch at Arvo and Tiina Raudsepp's. He is a civil engineer and has travelled all Russia filming various ethnic groups, and hopes to distribute it in the US. He has filmed volcanoes on the Kamchatka Peninsula near the Bering Sea and the Pacific Ocean. He would like to take Americans on exotic tours of all the USSR, esp. in the mid and eastern sections, not just Moscow and Leningrad. Hannes, with his many contacts, plans to work with him.

In the evening Hannes invites Dr. Kote Botshiorishvili, a gynecologist resident (in the Jogeva hospital) from Georgia to come tell me about the "peaceful demonstration" for independence in Tbilisi on April 8 and 9, 1989. The Russians came in—he shows me a book with graphic pictures of the tanks, of the 20 Georgians who were killed with shovels by the Russians and the 4000 who were gassed. Although western doctors went to help they were not told by the Russians for three months what type gas it was, and so were helpless to treat anyone. Kote and Hannes wonder how aware we are in America of this Russian suppression. I explain that we see and read about everything in the news, but obviously not everyone is privileged to have a Georgian doctor, with tears in his eyes, and through Hannes' translation, tell the story and say "Please tell Americans what is still happening over here and what could still happen if we ask for our independence too soon." I promise I will tell all these stories to Americans when I get home.

On my last night Hannes brings 8 VCR films of local events, of the raising of the Esto-

nian flag for the first time in 48 years on Feb 24, 1988, of the July 1990 Song Festival in Tallin, held every four years since 1869 except for the war years. Estonians came from America and all over the world to participate, and it was a happy, hopeful day. Again the message in showing the tapes, "please get to know Estonians, who we are, what we are, how we have lived and endured under the USSR and our hopes for the future."

I give Marju a black sweater the last night. All smiles she puts it on, goes quietly to her room and in half an hour has made a matching black and white plaid skirt, fixed her hair. At 13, she is beautiful, and tells us she is going to the local disco on Saturday night. I tell Kersti the boys will be on her doorstep soon, she gives me a knowing mother's look.

After Hannes leaves, Kersti and I do the dishes and then talk into the night. Her tears start at the thought of parting the next day and mine do too. We both marvel at how an American from Amherst and an Estonian from Jogeva could have such a friendship in one week! We suddenly realize it is 3:30 a.m., and we have to be up at 7 to drive to Tallinn. Hannes arrives at 8 a.m, I hug and say goodbye to the children. In Tallinn we visit St. Nicolai Church, have lunch, and then we visit Kersti's brother in law, Andres and Mari Ani. He is starting a stamp collection business and will come to stay with me November 10 & 11 and visit Kenmore Stamp.

We say our final good-byes and then our group walks to the train station to take the night train to Moscow. Everyone has had similar and wonderful homestays and it is obvious there are many new, warm bonds of friendship between NH and Estonia. Many of the Estonians will visit NH in the spring.

We wake on the train to another drizzly day as we approach Moscow. So many piles of concrete forms lie everywhere, untouched for months and years. You keep thinking you will see

some workmen put up a building, but you never do. With no profit incentive there seems to be no motivation to do much of anything.

We are met again by Igor and Andrew. The porters taking our bags from train to bus demand dollars and for the first time we see angry Russians. I mistakenly give them \$5 and they want more. We are only supposed to pay in rubles. We go to a remote hotel (nothing goes or works right in Moscow, but we have come to expect snafus and we laugh at all our mishaps.) We visit the Kremlin, and shop on Arabat Street. We try to go to the circus but Igor has the dinner tickets in his pocket and we must return to the hotel. Dinner and some wild dancing with many nationalities at the hotel. Many of us join in, rhythmic clapping heightens the festive mood.

At the hotel there are 2 or 3 "Key" ladies on each floor. One is dividing and rolling 10 small rolls of toilet paper from each regular (like sandpaper!) size roll. My room 423 is on the fifth floor. A final party with our Igor and Andrew, gifts all around, sleep and then up at 6:30 for the plane to Leningrad. At the airport a friendly Indian businessman helps us order rolls and chocolate. A huge line to pay 20-30 kopecs (3 cents) and no line for the food! The cashier laughs along with, and at, this happy American group. We have obviously brightened her day. On the plane I sit with a fascinating Nigerian, who is studying International Economics at Leningrad University. He has brought a large bag of plaintain (looks like a banana) and rice from home. I tantalize my group by waving the banana-like fruit up the aisle. We have not seen bananas or much fruit in Russia.

We have a superb week in Leningrad! Our tall blond lovely guide, Lena, is a cybernetics teacher at Leningrad University. School will not open for two months because all students have been ordered to go dig potatoes, which are rotting in

the ground.

I go to the Hotel Sovetskaja Lobby to buy a book, and meet Andy Alexandrov, 22, who becomes my "new best friend" in Leningrad. He quietly offers to exchange dollars at 10 or 12 rubles to one, to get us tickets to the Kirov Theater, sell us anything. A hotel guard asks him to take his business outside. He laughs and chats with the guard. It is obvious he will not go to Siberia for this activity. I worry about two soldiers following us and he says, "Don't worry, they just want to sell me their uniforms". Sure enough, later he gives me the army belt as a gift. That night he takes three of us on a complete tour of the city, then home to meet his mother, head of the teachers association in the whole region, he sells us some shirts, medals—one girl buys a wool double-breasted Navy coat—and then takes us to the Jazz Club—wonderful American music—we have a fabulous time! Several Russians come over to our table to talk with us, and give us their addresses. Everyone would like to come to the US!! (And all hope the name of this city will change to St. Petersburg again.)

We visit the Piskarevskoye Memorial Cemetery where are buried in mass graves a half million unknown men, women and children, who died in the 900-day seige of Leningrad (9/8/41 to 1/27/44), . Another somber and moving visit. As the only conservative Republican in my American group, I have had many spirited political discussions, but I feel a strong kinship with the "peace activists" as I spend an hour alone in this cemetery. The Germans dropped 245 bombs a day, aiming at the Hermitage, the churches and the palaces to break the will of the Leningraders. Over 2.5 million people, including 400,000 children, died, esp. Nov. 1941 to Jan 1942, when the pipes froze, there was no heat, electricity, or transportation, and each had only 125 grams of bread a day. 700,000 starved. Tears well up and I feel

very somber on the ride back.

We visit the Hermitage—there is a long line to pay 40 kopeks (6 cents) to get in. I approach the ticket collector to see if she would take our money directly so we impatient Americans don't have to waste time buying tickets. She won't take money, but when I quietly flash a pack of Marlboros she says, "Go get your friends". So nine of us enter one of the largest museums in the world for a pack of cigarettes—(30 seconds at each painting or statue would require 10 years - and only 35% of the art is hanging at any one time!) The French Impressionist paintings are stunning. Two Monet's must be 10' by 10'. We wonder how they were all "acquired."

We walk Nevsky Prospect, the main shopping street. I chat with another handsome young man named Roman. He takes us to a small cafe, we treat him to lunch. When I tell him about our homestays in Estonia, he and the waiter both give us their addresses and ask if we would stay with their families if we come to Leningrad again. We hug them both—by now I am hugging everyone I meet.

I spot four old speed boats in the canal and ask if one can take us to meet our group at Lavra Monastery. He can, for \$3 each. When we got in, though, our driver asks and then takes us on a three-hour tour of the Neva River and every canal in the city. It is a superb afternoon! We wave at soldiers and sailors practicing drills—quietly and shyly, they wave back, obviously wondering who those crazy people are.

On Tuesday we see a stunning Swan Lake at the Kirov Theatre for 5 rubles (80 cents) and on Wednesday it is Aida from red velvet lined box seats, for 80 cents. We know we would pay over \$100 for equivalent productions in the US. We pass up Gisele on Thursday, because it is our last night.

After Aida we go to the hotel dance floor where we are sent champagne and asked to dance

by Armenians, Russians, Georgians and on and on. Toasts are proposed to the Americans, we sing "Yankee Doodle Dandy" to everyone's delight and finally drag ourselves to bed.

Next day we go to Catherine the Great's summer palace at Pushkin, completely destroyed by the Germans, but restored now—and to Petrodvorets, Peter the Great's castle on the Baltic. We marvel at the will it has taken to restore these treasures, but also understand why there was a revolution in 1917.

We visit the "artists' park" in town and buy paintings and nesting dolls, constantly jostled by good-natured but persistent young men selling caviar, fur hats, etc. We learn there is a certain Mafia-like territorialism to these activities, which is troublesome to us. On the other hand, we meet some of the finest young people this way. Andy, 22, in Leningrad, and Andrew, 26, in Moscow could easily be American students, clean-cut, polite. Most of us feel they will be the entrepreneurs who may have some chance to help create a market economy from the grass roots up. None of us feel it will happen easily, if at all, from the top down. All the people we meet need and want our prayers, our understanding and our support when the timing is appropriate.

We rise at 2:30 a.m. to catch Aeroflot to Moscow. As we approach the Aeroflot plane on the runway, the pilot reaches out his side window and wipes the front windshield with a rag, giving us another good belly laugh and something else to worry about if we so choose. None of us chooses to worry.

On the plane home, an agitated man at first makes me apprehensive, but later he touches my arm and asks "why are you flying on Aeroflot?" (a good question and another whole story!!!). I tell him of our homestays in Estonia and how many friends we have made. He tells me his son (beside him, with his girl-friend) is an oil painter, and they had planned to have an

exhibit of 15 of his paintings through friends in New York and Chicago. That morning at the Moscow airport customs men had made them leave the paintings behind. The whole purpose of their expensive trip is ended. They are very somber. It will be a while before it is safe to leave Russia or to send packages or mail over to friends.

Many Russians talk with us on the plane, asking how they can earn some money in the US, what life is like, telling us with great intensity many very personal stories. We spend an hour at Kennedy helping one couple, who speak no English, buy tickets to Cleveland, and phone her aunt that they are coming. Their gratitude is overwhelming. More hugs and kisses as they board with only 4 minutes to spare.

What a trip!! It has changed all our lives. If anyone would like pen pals I will give you names and addresses. If you know of second-hand flutes, have old sheet music, or would like to know more about our trip, please call me at 673-3184. If you would like to meet Estonians, many of them will visit NH in the Spring. We want to share them with you.

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

The Honorable
Pete V. Domenici
United States Senate
Washington, D.C.

THE WHITE HOUSE 12-24-90

Dear Senator Domenici -

Thank you for your letter regarding the appointment of a Tenth Circuit Court Judge. Governor Sweeney mentioned his discussion with you.

I will follow up with the appropriate officials here.

Best wishes for 1991.

Sincerely,
Andy Card



United States Senate
WASHINGTON, D. C.

AC HAS SEEN

December 14, 1990

Mr. Andrew Card
Assistant to the President and Deputy to
the Chief of Staff
The White House
Washington, D.C. 20500

re: Tenth Circuit Court Judge - Appointment
from New Mexico

Dear Andy:

Attached is resume for the man I have discussed with
Governor Sununu in connection with the above appointment.

He would have any Republican credentials that are
necessary -- of that I am sure.

Thanks. Happy Holidays to you and yours.

Sincerely,

A handwritten signature in blue ink that reads "Pete".

Pete V. Domenici
United States Senator

*PS. Tell Gov. Sununu
This is one I talked about
and is important to me
ja*

AC HAS SEEN

C. LeROY HANSEN
Attorney at Law
Post Office Drawer 887
Albuquerque, New Mexico 87103
Telephone: (505) 842-8255

President, Managing Director, and Shareholder
Civerolo, Hansen & Wolf, P. A.

PERSONAL HISTORY

Born Audubon County, Iowa, April 18, 1983.
Married to Maxine Cowton Hansen; children are Julia
Louise, 25, and Heather JoAnn, 21.

EDUCATIONAL BACKGROUND

Audubon High School, Audubon, Iowa,
Graduated, 1951.

University of Iowa, B.S.M.E., 1956
Elected to Tau Beta Pi and Pi Tau Sigma, Scholastic
Honorary Engineering Societies.

University of New Mexico School of Law, J.D., 1961
Graduated First in Class.
Chairman, Board of Editors, Natural Resources
Journal, 1960-61.

Honorary Member of the Order of the Coif.

EMPLOYMENT EXPERIENCE

Sandia Corporation, Prime Contractor to Atomic Energy
Commission

Design and Development Engineer, 1956-58, part time,
1959 and 1960; attained a "Q" Security Clearance as
condition of employment.

ADMITTED TO PRACTICE BEFORE

New Mexico Supreme Court, 1961

United States District Court, District of
New Mexico, 1962

United States Court of Appeals, Tenth Circuit

PROFESSIONAL ORGANIZATIONS, OFFICES AND ACTIVITIES

Member of the American Bar Association,
Litigation, Business Law, and Law Practice
Management Sections.

Member of the Albuquerque Bar Association.

Member of the American Board of Trial Advocates, 1974--

A national organization of trial counsel having a
qualification requirement of a minimum of twenty jury
trials.

Elected as Fellow of the American College of
Trial Lawyers, 1984

Qualification is limited to outstanding trial lawyers
considered to be the best within a state with high
ethical and moral standards and excellent character.
Membership is limited to those lawyers actively
engaged in trial work as their principal activity and
consists of less than 1 percent of lawyers in the
United States.

Fellow, New Mexico Bar Foundation.

Adjunct Professor, Trial Practice, University of New
Mexico School of Law, 1989-90; Occasional Guest
Lecturer.

Member of the Alternative Dispute Resolution Committee,
State Bar of New Mexico.

Member of the Board of Bar Commissioners, State Bar of
New Mexico, 1983-85.

Member of the Board of Bar Examiners, New Mexico Supreme Court, 1982-84.

Past Chairman of the Trial Practice Section, State Bar of New Mexico.

Past Chairman of the Federal Bar Committee, State Bar of New Mexico

The Committee was charged with the responsibility of liaison between the New Mexico Bar and the United States District Court Judges with specific emphasis on local rules.

Member of New Mexico Appellate Judicial Selection Commission, appointed by State Bar President.

Appointed by New Mexico Supreme Court as both prosecution and hearing officer for lawyer disciplinary proceedings.

Appointed as Settlement Mediator in State District Court and Intermediate Appellate Court matters.

At the request of the New Mexico Supreme Court, assisted in drafting of proposed rules for Pilot Project for Mandatory Arbitration of Civil Cases in State District Court.

Selected to Roster of Business Litigation Division of Best Lawyers in America, 1989-90 edition.

PROFESSIONAL EXPERIENCE

1961-62, Clerkship with The Honorable Irwin S. Moise, Justice, New Mexico Supreme Court.

1962-64, Partner, Law Firm of Snead & Hansen

General practice, including Civil and Criminal Trial and Appellate Practice before Federal and State Courts.

1964-- , Civerolo, Hansen & Wolf, P. A., and predecessor firms

Extensive Civil Trial and Appellate Practice in Federal and State Courts, including Criminal Trial Practice during first three years. Civil Litigation

practice includes Tort and Products Liability; Professional Liability relating to accountants, architects, and engineers; Construction Law and Contracts; Federal and State Securities Fraud; and Corporate Director and Officer Liability. During the past ten years, principally engaged in complex Business and Securities Litigation. Served as lead counsel in four and one-half month Business Litigation trial.

Continued involvement in recruiting, training, and supervision of lawyer associates; management of all aspects of firm including budgeting and administration.

REFERENCES

Federal Judiciary

United States Court of Appeals, Tenth Circuit:

The Honorable Bobby R. Baldock, Circuit Judge
Post Office Box 2388
Roswell, New Mexico 88202
Telephone: (505) 625-2388

United States District Court, District of New Mexico:

The Honorable Howard C. Bratton, Senior Judge
200 East Griggs
Las Cruces, New Mexico 88001
Telephone: (505) 525-2342

The Honorable E. L. Mechem, Senior Judge
500 Gold Avenue SW
Post Office Box 97
Albuquerque, New Mexico 87103
Telephone: (505) 766-2541

The Honorable Santiago E. Campos, District Judge
United States Courthouse, South Federal Place
Post Office Box 2244
Santa Fe, New Mexico 87501
Telephone: (505) 988-6341

The Honorable John E. Conway, District Judge
500 Gold Avenue SW
Post Office Box 1160
Albuquerque, New Mexico 87103
Telephone: (505) 766-1573

The Honorable James A. Parker, District Judge
421 Gold Avenue SW
Post Office Box 566
Albuquerque, New Mexico 87103
Telephone: (505) 766-1129

State Judiciary

New Mexico Supreme Court:

The Honorable Richard E. Ransom, Justice
237 Don Gaspar
Post Office Box 848
Santa Fe, New Mexico 87504-0848
Telephone: (505) 827-4883

The Honorable Seth D. Montgomery, Justice
237 Don Gaspar
Post Office Box 848
Santa Fe, New Mexico, 87504-0848
Telephone: (505) 827-4889

New Mexico Court of Appeals:

The Honorable William W. Bivins, Chief Judge
237 Don Gaspar
Post Office Box 2008
Santa Fe, New Mexico 87504-2008
Telephone: (505) 827-4908

The Honorable Harris L. Hartz, Judge
237 Don Gaspar
Post Office Box 2008
Santa Fe, New Mexico 87504-2008
Telephone: (505) 827-4912

New Mexico District Court:

The Honorable W. John Brennan, Chief Judge
Second Judicial District
Post Office Box 488
Albuquerque, New Mexico 87103
Telephone: (505) 841-7500

The Honorable Frank H. Allen
District Judge, Division IV
Second Judicial District
Post Office Box 488
Albuquerque, New Mexico 87103
Telephone: (505) 841-7456

The Honorable Gerald R. Cole
District Judge, Division XII
Second Judicial District Court
Post Office Box 488
Albuquerque, New Mexico 87103
Telephone: (505) 841-7434

State Bar of New Mexico:

Ms. Amanda J. Ashford, President
Post Office Box 25883
Albuquerque, New Mexico 87125
Telephone: (505) 842-6132

Mr. James Jay Mason, Immediate Past President
101 West Aztec, Suite B
Gallup, New Mexico 87301
Telephone: (505) 722-4463

THE WHITE HOUSE 12-24-90

Dear Jim -

Thank you for your letter and interest in joining the President's Team. I will help.

Ron Kaufman is the right person to contact for opportunities. I promise that Ron and I will get together to look at possible options.

Happy 1991!

Sincerely,
Andy

The Honorable
John H. Larson
60 Willow Street
Acton, Massachusetts
01720

ANDREW CAROLINE
THE WHITE HOUSE
WASHINGTON

THE WHITE HOUSE
WASHINGTON

AC HAS SEEN

TO:

ANDREW H.

FROM:

RONALD C. KAUFMAN

Deputy Assistant to the President
Office of Presidential Personnel

WHAT DO YOU WANT

TO DO FOR REP. LOEWING?



The Commonwealth of Massachusetts

HOUSE OF REPRESENTATIVES
STATE HOUSE, BOSTON 02133

HOUSE COMMITTEE ON WAYS AND MEANS

AC HAS SEEN

DEC 14 1990

JOHN H. LORING
14TH MIDDLESEX DISTRICT
60 WILLOW ST.
ACTON, MA 01720
TEL. (508) 263-4453

PAT McNAMARA
LEGISLATIVE AIDE

Committees on
Energy
Ethics
Public Service
State Administration
Republican Caucus
Chairman
ROOM 540, STATE HOUSE
TEL. (617) 722-2090

December 11, 1990

Andrew Card
Assistant to the President
White House
Washington, D.C.

Dear Andy:

Enclosed please find a copy of my resume. The time has come for me to look to you for some help in order that I might continue my public service career.

Although my preference would be to remain in the New England area, I would consider a move to Washington should the right opportunity arise. I am particularly interested in any influence you can exert at the EPA, HUD or SBA in the New England region.

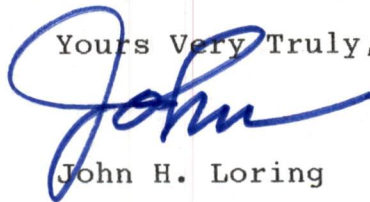
I would hazard a guess that not too many job applicants can offer the broad and diverse experience I have had. My background combines over 30 years in business and industry as a registered professional chemical engineer, troubleshooter and inventor, with an additional advantage of 30 years of government service at both the local and state level. I have in-depth knowledge of and sensitivity to corporate activities. Yet I also have tremendous experience in the regulatory and administrative role of government.

My legislative background spans almost every subject from taxes and budgets (drafting of Proposition 2 1/2 was one achievement), to reform of the state's zoning laws and drafting a local condominium bylaw to protect tenants that became the model for the eventual state law. I have served on nearly every House Committee from Energy to Housing and Urban Development to Ways and Means and Taxation. I know I have the knowledge and the experience to find solutions and make important contributions.

I would be happy to meet with you in Washington at your convenience to discuss the possibilities.

Thank you in advance for your assistance.

Yours Very Truly,



John H. Loring

cc: Ron Kaufman
Deputy Assistant

RESUME

JOHN HAYES LORING
60 Willow Street
Acton, MA 01720
(508) 263-4453

PERSONAL

Married, four children, sound financial status, active in professional, civic and government affairs.

EDUCATION

Northeastern University, Boston, MA Associate in Chemistry (1954)
Northeastern University, Boston, MA B.B.A. in Engineering and Management (1956)
Massachusetts Institute of Technology, Cambridge, MA Graduate School, Credit Course in Plastics Engineering (1957)
Registered Professional Engineer (Massachusetts)
Licensed Real Estate Broker

PUBLIC SERVICE

Representative in the General Court of Massachusetts, (1973-1974, 1977-1990)
Board of Selectmen, Acton, MA (1964-1970, 1975-1978)
Board of Assessors, Acton, MA (1970-1975)
Planning Board, Acton, MA (1957-1964)
Metropolitan Area Planning Council (1969-1970)

EXPERIENCE

January, 1973-1974, 1977-1990, State Representative
Serving 14th Middlesex District - Acton, Carlisle, Concord, MA

Began eighth term as a legislator in January, 1989. During the past 16 years, I have been instrumental in achieving passage of hundreds of pieces of legislation which not only impact constituents in my own district, but every resident of Massachusetts.

As a member of the Special Committee on Zoning, I was a drafter of the enabling legislation which allowed us to rewrite the Massachusetts zoning laws. I was prime sponsor in the development of a workable bottle bill. I sponsored a bill on behalf of Acton tenants to regulate the process of condominium conversion. This

home rule bylaw became the model for similar bills in other communities and for our present state law.

I was chairman of the subcommittee to study Proposition 2 1/2, developed the referendum question and implemented its passage. I have sponsored numerous bills to exempt the elderly from certain taxes and served on a Special Commission on the Availability of Workers in Long Term Care Services for the Elderly. I have also filed legislation to reimburse elderly persons who care for disabled spouses in their homes to avoid the expense of placing them in nursing homes.

I am a proponent of tax incentives for businesses and achieved passage of legislation to permit a tax loss carry forward for businesses. I was part of a coalition which managed to enact Rules Reform and worked toward making the legislative process more fair and more efficient.

In recent years, my interests have expanded to include energy conservation and environmental concerns. I served on the Energy Committee as well as the Legislative Commission to Study Pollution of Massachusetts Rivers, the forerunner of the citizens' group, the Organization for the Assabet River. I also served on the Indoor Air Pollution Commission, which sponsored legislation to protect the public from radon gas and other indoor air contaminants.

A creative incentive program to encourage private industry to provide day care and an act to provide a trust fund for low income tenants to purchase housing are among the major bills I have sponsored.

My current legislative assignments include: Committee on Ways and Means, Committee on Energy, Committee on Ethics, Committee on Public Service, Committee on State Administration, Chairman of Republican Caucus, Member, Republican Steering and Policy Committee, Rural Caucus, ALEC member of National Task Force on Telecommunications and member of Task Force on Energy and the Environment.

October 1960 to 1975, Department Manager
Hollingsworth and Vose Co., West Groton, MA

Complete responsibility for operation of non-woven production facility. Responsibilities included production development, quality control, technical service to customers, sales development and all aspects of the departmental operation. During the years I was department manager, the growth rate averaged 20 % per year, with continuing product development and improvement required by changing market requirements. In addition to acquired management skills, the position accorded me maximum expertise in all areas of filtration with particular emphasis in the respiratory protection safety products area.

October 1958 to October 1960, Chemical Engineer
Raytheon Manufacturing Company, Waltham, MA

Senior Engineer in new product development group. Projects included:

1. Program to increase operating life of electron tubes for industrial applications. The objective was to improve quality by improved parts preparation techniques, cleaning, storing, handling and assembly. Techniques employed included: ultrasonics, ultra pure water cleaning and chemical cleaning of glass and metal components.
2. Development of high efficiency gettering alloys and testing in high vacuum equipment for life and efficiency, including design and construction of test apparatus and experiments.
3. Developed techniques and set up complete department for encapsulating welded module electronic devices in plastic materials. Mold design, mold materials, and methods of handling component production included.
4. Was used by several departments within the company for consultation on problems concerning plastics, coatings, adhesives and printing inks.

March 1952 to October 1958 Research Chemist
Arthur D. Little, Inc. Cambridge, MA

Participated with groups of chemists and engineers in the investigation of innumerable industrial chemistry problems for government and civilian clients. Planned research programs and supervised laboratory work, equipment design, preparation and presentation of written and oral reports to staff and clients. Project leader on several research programs.

Major contributions made in research programs including organic insulative coatings, protective coatings, rubber compounding, adhesives, textile finishes, non-woven fabric developments and others. The projects have, for the most part, been concerned with plastics, elastomers, and textiles and their application to product development and improvement.

March 1947 to March 1952, Control Chemist
Dewey and Almy Chemical Company, Cambridge, MA

Quality control testing of synthetic and natural rubber base can sealing and can lining compounds, synthetic and natural rubber base shoe and specialty adhesives, resin emulsion adhesives, synthetic copolymer resins (latex and crumb), plasticizers, phthalic anhydride, and battery separators. Was in charge of water treatment for low pressure boilers for process steam. Also, did raw material analysis for all incoming raw materials. Had close contact with production problems on all of the above products.

September 1944 to September 1945
B.B. Chemical Company, Cambridge, MA

Laboratory assistant in adhesives research laboratory,
compounding and evaluating latex emulsion and solvent base shoe
and specialty adhesives.

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Committee on Ways and Means
Committee on Bills in Third Reading
Committee on Taxation
Committee on Energy
Committee on Ethics
Committee on Public Service
Committee on State Administration
Subcommittee on Elderly Abatements
Subcommittee on Corporation and Taxation Reorganization
(vice-chairman)
Subcommittee to Study Proposition 2 1/2 (Chairman)
Committee on Housing and Urban Development
Special Committee on Zoning
Committee on Public Safety
Steering Committee - Coalition for Legislative Rules Reform
Middlesex County Hospital Study Commission
Environmental Caucus
Massachusetts Vice Chairman - American Legislative Executive
Exchange Council

PROFESSIONAL SOCIETIES

American Association for Contamination Control, Regional
Vice-President (1965-1967)
American Industrial Hygiene Association (1970-1980)
American Chemical Society (1953-1970)
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AWARDS

Northeastern University 1987 Public Service Award



The Commonwealth of Massachusetts

HOUSE OF REPRESENTATIVES
STATE HOUSE, BOSTON 02133

HOUSE COMMITTEE ON WAYS AND MEANS

JOHN H. LORING
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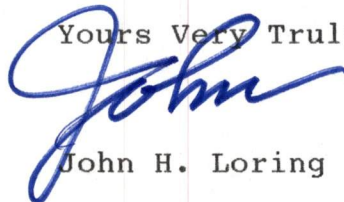
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John H. Loring

cc: Ron Kaufman
Deputy Assistant

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Massachusetts Assessors Association (1970-1975)
Massachusetts Selectmens' Association (1964-1978)

AWARDS

Northeastern University 1987 Public Service Award

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Patrick J. Walsh
39 Chickataubut Street
Dorchester, Massachusetts
02122

THE WHITE HOUSE

12-24-90

Dear Patrick -

Thank you for your letter and interest in serving on the President's Team as HUD's Region One Director. I will make sure your name is considered.

Best wishes for the New Year.

Sincerely,
Andy Card

Patrick J. Walsh
39 Chickatawbut St.
Dorchester, MA. 02122
617-288-1049

To
Ron Kaufman

AC HAS SEEN

Andrew Card
Deputy Chief Of Staff
The White House
Washington, D.C.

Dear Andrew,

I am writing you for your support. I last wrote you from Ireland while I was working for Ambassador Heckler at the U.S. embassy. At that time, I urged you to run for governor of Massachusetts, and offered my support. I wish you had run. I would much rather have you as governor, because I believe you would be more active with a knowledge of how to get things done.

Before leaving for Ireland, I was Co-coordinator for the Bush campaign in Suffolk County. I sent all my portfolio to the White House Personnel Office in the hope of getting a position at the White House.

Now, I would like to be considered for the vacancy at HUD in Boston. As you know David Forsberg is now a Secretary for the Weld administration.

I have a strong background in development from working at the Boston Redevelopment Authority, and in issues of Housing after serving for Rep. Fitzgerald who is chairman on Housing issues for Massachusetts. I have a good relationship with Mayor Flynn, and other local officials.

I want to do an outstanding job for the administration in this position, and ask you to take a hard look at my qualifications. Thank You.

Best Regards
Sincerely

P. J. Walsh
Patrick J. Walsh

PATRICK J. WALSH
39 Chickatawbut Street
Dorchester, MA 02122
(617) 288-1049

EDUCATION

BOSTON COLLEGE

Newton, Massachusetts

BA Cum Laude in Political Science and History
(1982)

TRINITY COLLEGE

Dublin, Ireland

Postgraduate Degree in Anglo-Irish Literature
(1985)

HARVARD UNIVERSITY

Cambridge, Massachusetts

Extension course in American and English Poetry
(1986)

EMPLOYMENT

Oct 1989 - Present : URBAN RESOURCES CONSULTANTS, Boston, MA

June 1988 - Oct 1989: SPECIAL ASSISTANT for US Ambassador to Ireland, Margaret M. Heckler. Speechwriter, Policy Advisor, Special Events Coordinator, Ambassadorial Representative, Personal Secretary. Supervised executive office.

Nov 1986 - June 1988: POLITICAL CONSULTANT to Massachusetts Representative Kevin Fitzgerald. Speechwriter, Policy Advisor.

Jan 1986 - Nov 1986 : SPEECHWRITER AND CONSULTANT to Massachusetts Senate President, William M. Bulger. Campaign Field Coordinator.

May 1985 - Jan 1986 : SMALL BUSINESS ADMINISTRATION, Federal Loan Specialist.

Jan 1983 - Oct 1984 : BOSTON REDEVELOPMENT AUTHORITY, Assistant Public Information Officer for BRA Director, Robert J. Ryan. Duties consisted of the writing of news releases, speechwriting, answering queries from the news media as well as domestic and foreign dignitaries concerning the history and current scope of development in Boston.

Oct 1982 - Jan 1983 : BOSTON RETIREMENT BOARD, Administrative Assistant, assisted in the drafting and implementation of new disability rules for the City of Boston's employee retirement system.

Oct 1980 - Oct 1982 : SPECIAL POLICE OFFICER, Boston Police Department, at Boston City Hall.

May 1980 - Sept 1980: MAYOR'S OFFICE OF CRIMINAL JUSTICE, Boston, Summer Intern.

1976 - 1979 : BARNES AND NOBLE BOOKSTORE, Floor Manager in charge of current trade paperbacks.

Freelance Journalist Published in Boston Globe
Columnist - Boston IRISH NEWS

INTERESTS

Reading, Writing, Politics, Poetry.

ORGANIZATIONS

Knights of Columbus, Popes Hill Neighborhood Association, Friends of Boston Harbor Islands, Irish-American Partnership.

ESSAY AWARDS

Boston Public High School Essay Contest: "The Evaluation of Boston by the British in 1776" - Third Prize, available at the Boston Public Library, 1976. Ancient Order of Hibernians National Essay Contest: "Padraig Pearse, Dreamer or Realist?" - Third Prize, 1980.

AWARDS

1976 Massachusetts Honorary State Auditor

OTHER

Marital Status: Single

Age: 31

THE WHITE HOUSE December 26, 1990

Dear Mr. Walsh -

Thank you for your correspondence requesting the President's participation in a ceremony recognizing the achievements of Dr. Edwin H. Land. I will make sure your invitation is reviewed by the appropriate officials here.

Best wishes for 1991.

Sincerely,
Andy Card

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. John J. Walsh
Chairman of Dr. Edwin H. Land
Recognition Committee
Polaroid Corporation
868 Winter Street
Waltham, Massachusetts
02254

THE WHITE HOUSE
WASHINGTON

Date: 12-26-90

FOR: *Katly Super*

FROM: ANDREW H. CARD, Jr. *Andy*

- Action, *as appropriate*
- Your Comment
- Let's Talk
- FYI

AD HAS SEEN

Polaroid Corporation
868 Winter Street
Waltham, Massachusetts 02254

Polaroid

December 5, 1990

Mr. Andrew Card
Assistant To The President
The White House
Washington 25, D.C.

Dear Mr. Card:

I am the Chairman of the Dr. Edwin H. Land Recognition Committee and an employee of Polaroid Corporation. On behalf of this Committee I would like to ask for your help in persuading the President to visit the Polaroid Corporation's Reservoir Site in Waltham, Massachusetts to deliver the opening speech at an unveiling of a bronze plaque in honor of Dr. Edwin H. Land. Due to his illness, Dr. Land will be unable to attend this dedication yet we intend to proceed with the ceremony and deliver a video tape of this occasion to his home.

I know that you may be asking yourself why should the President of the United States be leading a dedication, when it could be done by the Chairman of the Company or a local politician with some clout. I feel that now is the time for the President to make a public statement about the second most productive inventor of the twentieth century. Dr. Land made significant contributions to the security, economic welfare and the enjoyment of the citizens of the United States for over 50 years.

I know that Dr. Land has been honored by many of the former Presidents and that he was expected to travel to Washington in May of this year to receive an award but, as I understand, he was prevented from attending due to poor health. I thought that now might be the time for the President, if he has the inclination, to appear for the man and say a few words to help encourage other American Inventors as well as giving a boost to our failing national creativeness.

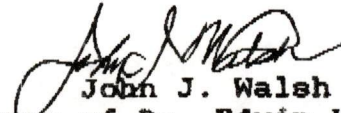
Dr. Land left Polaroid Corporation in 1985, and the affection of the members is still so enduring that the employees of the Corporate Reservoir complex contributed the funds that allowed the commissioning of a sculptor to create a bronze plaque honoring him.

Page 2 of 2

We have not scheduled a date for this ceremony as yet, because we hope for a positive reply to our plea.

I would very much appreciate the opportunity to answer any questions that you may have regarding this request. I can be reached at my home at (617)729-6018.

Sincerely yours,



John J. Walsh
Chairman of Dr. Edwin H. Land
Recognition Committee

John T. Bottomley

Post Office Box 461
Rye Beach, New Hampshire 03871

603-964-6998

AC HAS SEEN

I called
and left
message on tape 1/5
Att

I talked
to John,
all is on
track.
Att

December 19, 1990

Mr. Andy Card
Assistant to the President
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

I hope this letter finds you and yours enjoying the Holiday Season although with the present climate in the Middle East that may be a bit more difficult down there than up here.

I've just had a long conversation with Will Abbott about Bush/Quayle in 1992 and we continue to be worried about the Gregg - Sununu-Bush rift which we know if left unresolved will effect the President in New Hampshire in the primary now just 14 months away.

As you know, I wrote the President regards this situation this past summer and you responded by scheduling the Kennebunkport fundraiser which was successful from a money raising point of view. I personally thought the President went out of his way to praise Judd and also his Dad and talked about the closeness his family feels for them. I felt some real progress was made, but the reality is it has not. I wish I could state why it has not. To some degree there are some philosophical differences in that Judd is a strict conservative and a believer in not raising taxes. He has worked hard at cultivating the support of The Union Leader which has supported him well and is bashing the President on a regular basis. I'm not and have never been a fan of the paper but the reality is it has a lot to say about who gets elected in the Granite State and will in 1992.

I've known and been a good friend of Judds since we were kids and have known Kathy even longer. Even to close friends he is very uncommunicative on this rift, but I surmise the following:

I think he keeps very close counsel with his Dad and I believe his Dad is hurt that the close relationship he had, or perceived he had, with the President, before the election has not continued. I frankly don't know whether the guy expects to be invited to Kennebunkport, State Dinners or lunch with the President, but I believe that is a source of irritation, which the entire family feels.

I think Judd and Kathy feel they have been slighted by the White House. I can't believe it is intentional, but whether its a missed photo op, no State Dinner invitations, no notification of Pease landings or whatever, every little incident seems to drive the resentment deeper. I've talked with Bonnie about this numerous times and was hoping that she and Kathy could open up a line of communication. I personally talked with Kathy about it and she told me she'd talk with Bonnie but never did. An example of how bad this has gotten is: This fall Bonnie called and graciously asked my kids to come see Air Force One at Pease. As it happened we were watching the Gregg kids, so Nina called Kathy to let her know where she was going. Kathy nixed the visit. I couldn't believe it!

My writing you is in no way connected with any conversation I've had with Judd or Kathy. Will and I are terribly concerned about it and we think we've got to try to get some kind of a bridge mended. Rumor has it Judd wants to invite Pat Buchanan up to the Republican Convention in January! He should be inviting Vice President Quayle as I think that as a part of the 1992 ticket he ought to get up here often and stop worrying about the spin the media will put on it. Its important the voters, particularly here in New Hampshire, get to know him better in the next year. I would hope a lot of the media bashing can be reversed by him meeting the public.

I think there are some things you can consider doing that might ease this rift. First and foremost the President should re-establish some kind of a personal relationship with Hugh; they must have had a pretty close one at some point. During the various political races the President did stay at the Gregg's house some 70 nights! Notify Judd's office when the President lands at Pease and on occasion invite him over. I agree with Bonnie that this should not have to be the case but thinking of what's at stake come 1992, I'd do it. I think Judd and Kathy should be invited to a dinner or two down there and as the weather gets better I think a meeting should be arranged in Kennebunkport and hopefully a one on one chat occurs (perhaps on the golf course - both enjoy the game). Perhaps the Vice President ought to call Judd directly and see if a line of communication can open up there (did they

have a relationship during Judd's Congressional years?). John Sununu and Judd have got to get some kind of a relationship going and slights of whatever kind, even though unintentional, must be eliminated.

I know there have been opportunities and apparently Judd has not nurtured these. God knows why, but I think its important to try to get him to express his feelings on whatever the hell is bothering him.

If in the end he truly is not going to support the President, then that will at least let you and those of us up here plan a strategy for it. I hope that is not the case, but as a layman I believe New Hampshire could be critical to the Presidents re-election and John Sununu won't carry the weight here in 92 the he did in 88; Governor Gregg will.

I stand ready to do whatever I can to solve this "riddle." I have tremendous loyalty to all three gentlemen and it bothers me that we can't get this thing resolved.

Obviously there are other things on the priority list down there now but keep this in mind as I and other key Bush supporters don't like the look of the consequences.

My thoughts are with you down there. We appreciate the hard work, dedication and steady course you are maintaining.

Best regards,



John T. Bottomley

cc: Ms. J. Bonnie Newman
Mr. Will Abbott

THE WHITE HOUSE

12-8-90

Dear Jim -

Thank you for your letter of 11/23/90. Peter Forman has the Massachusetts House GOP leadership position in the bag. He'll do a great job.

I appreciate your thoughts regarding the Social Security Fund.

My best to all in Plymouth. (My brother, John lives there.) - Keep in touch.

Sincerely, Andrew Card

Andrew H. Card Jr.
THE WHITE HOUSE
WASHINGTON

Mr. James E. Tribble
32 Doter Road
Plymouth, MA 02360

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32 Doten Road
Plymouth, MA 02360

November 23, 1990

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White House Staff
Washington, DC

AC HAS SEEN

Dear Andy:

You may not remember me, but I met you some time ago with Peter Forman. As you doubtlessly know, Peter won reelection handily, and may well end up as House Minority Leader. Fortunately, that minority is not as small as before.

The reason that I am writing to you now is because I am most disturbed that the Bush Administration is contemplating playing Robin Hood with Social Security. What are they thinking of? Every person whose Social Security benefits will be cut (now or in the near future) is going to be livid. They will never vote Republican again -- and that includes lifelong Republicans like me.

Whether we are "more affluent" or not, we have contributed that money to the Social Security Fund and we have planned on it for our retirement. To redistribute this money now (for anyone at or near retirement) is tragically wrong. How can any one do any financial planning for retirement, when the rules can change retroactively or at the eleventh hour?

Whether the present Social Security or Tax laws are the best or the fairest or not, people get used to them, and do their planning around them. When an Administration comes in and changes all the rules, lots of people get hurt. (This happened with the 1986 Tax Act.)

I sincerely hope the Bush Administration will not start tinkering with Social Security benefits. This is a no win situation for the Republicans. Most of the "more affluent" over age 50 vote Republican, but they won't again if the Administration cuts their Social Security benefits. And I doubt very much that the Republican party will pick up many votes from the "less affluent" as a result of this Robin Hood proposal.

I realize that you may not be directly involved in this Andy, but will you please do what you can to stop this potential Republican blunder? As a minimum, would you please pass this letter on to whomever is working on this in the White House, or wherever you think it may do the most good?

Sincerely,

