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AHC General Correspondence December 1990 [2]

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THE WHITE HOUSE

Dear Oneglia-

Greetings and Merry Christmas! I hope you are well. The Cards are fine. The whole clan will be together for Christmas.

President Bush had a spectacular visit to South America and I was thrilled to be included in his official delegation. Unfortunately the schedule was such that we didn't spend much time in any one country. I did get to see Brazil, Uruguay, Argentina, Chile and Venezuela.

Brazil was beautiful, but would have been more fun if I had seen you. (I attended a State Dinner and mentioned you to all at the table.)

Andrew Card, Jr.
THE WHITE HOUSE
WASHINGTON

Oneglia M. A. Cavalcanti
Hotel Bougainville
CX Postal 81854
27500 Resede, R.J.
Brazil

Did you hear? Talastha, my eldest, is engaged to be married on May 26th. We are very excited. She's 22 so I can't be surprised.

Rachel, 21, graduates from the University of South Carolina in May.

Drew, 15, is a sophomore at Fork Union Military Academy in Virginia.

Well, on my next trip, I'll track you down.

Keep in touch.

Sincerely,

Audrey Card

Audrey Card, J.
THE WHITE HOUSE
WASHINGTON

Oneglia M. A. Cavalcanti
Hotel Bougainville
CX Postal 81854
27500 Resede, R. J.
Brazil

Gincerely,
Andy Card

Keep in touch. - Merry Christmas.
Purchurst:

Thank you for your interest in
my comments during the Republican
Governor's Association meeting in
Dear Mr. Purchurst -

12-17-90

THE WHITE HOUSE

Andy Card
THE WHITE HOUSE
WASHINGTON

J. Ward Purchurst
LeBoeuf, Lamb, Leiby & MacRae
2240 Plaza Place
P. O. Box 31507
Raleigh, N. C. 27622-1507

THE WHITE HOUSE
WASHINGTON

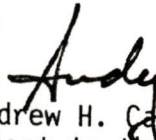
December 17, 1990

Dear Jerry,

Thanks very much for your note. It's always great to get positive feedback about fellow government employees, and I appreciate your taking the time to write me about Carmen Blondin. Thanks again.

Happy holidays to you and yours. Keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Jerry Abrams
Fresh Water Fish Co., Inc.
145 Northern Avenue
Boston, Massachusetts 02210

Andy,

Carmen Blondin is International Interests
Deputy Assistant Secretary at NOAA.

**Document Originally
Attached to
Following Page**

Fresh Water Fish Co., Inc.



WHOLESALE DEALERS IN
FRESH AND SALT WATER FISH

145 NORTHERN AVENUE
BOSTON, MASS. 02210

TEL. (617) 227-4232

TELEX 940699
FRESHWATER BSN
FAX 617-426-8766

November 23, 1990

**The Honorable Andrew Card
Deputy
White House Chief of Staff
Washington, D.C.**

Dear Andy,

Having been a vocal critic of our role in ICCAT for many years, it is my pleasure to report to you a very important turning point. I have just returned from our annual meeting in Madrid at which we achieved a multi-lateral management plan for swordfish with the other member Nations with whom we share this resource. This plan will result in a significant reduction of the pressure put upon this stock in recent years however it will not require United States fishermen to bear this burden alone. This is exactly the intent of our belonging to this treaty organization in the first place.

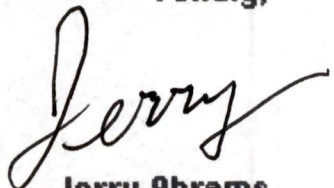
In attaining this achievement our commissioners and the delegation did a superb job however I would be remiss and unfair if I did not bring to your attention the role played by the lead commissioner Carmen Blonden. In the past as you well know Andy, I have never hesitated to be perhaps Mr. Blondin's harshest critic. I have known Carmen Blondin for many years and have always regarded him as the most skillful career bureaucrat in NOAA. He is articulate and possesses a keen intellect, all of the qualities needed including experience to bring to the international negotiating table to reach a successful agreement.

As you know, Bill Fox sent a memo to our advisory committee meeting suggesting our positions and what our strategy should be, in my view and others a recipe for certain failure. Thankfully these suggestions were rejected by the commissioners and the committee. Although overtly everyone supports the concept of international multi-lateral management for the fisheries resources that we share in common with other countries, there are those both inside and outside

of our government who for their narrow selfish reasons would prefer unilateral-lateral domestic management of these resources. I bring this to your attention so that you will know that even within our own delegation there were forces covertly desiring failure. Despite the negative pressures, some from within his own department, Mr. Blondin stood firm in his resolve to reach a successful conclusion and deserves our recognition and thanks.

For ICCAT this represents a new course, to borrow a phrase a "*new world order*". One could find many similarities between what Carmen Blonden, Lee Weddig, Mike Montgomery, and the delegation accomplished in this treaty organization and what our Nation is trying to accomplish in a much larger way in the United Nations. **We can all be proud!**

Fondly,



Jerry Abrams

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PACKAGE TRACKING NUMBER

2920057921

9041N

2920057921

RECIPIENT'S COPY

Date: 11/26/90

From (Your Name) Please Print: Gerald Abrams

Your Phone Number (Very Important): (617) 227-4232

Company: FRESHWATER FISH CO

Department/Floor No.:

Street Address: 145 NORTHERN AVE

City: BOSTON State: MA ZIP Required: 02210

To (Recipient's Name) Please Print: Honorable Andrew Card

Recipient's Phone Number (Very Important):

Company: White House Chief of Staff

Department/Floor No.:

Exact Street Address (We Cannot Deliver to P.O. Boxes or P.O. Zip Codes.): Washington, DC

City: Washington, DC State: ZIP Required: 20500

YOUR BILLING REFERENCE INFORMATION (FIRST 24 CHARACTERS WILL APPEAR ON INVOICE.)

IF HOLD FOR PICK-UP, Print FEDEX Address Here

Street Address:

City: State: ZIP Required:

PAYMENT

Bill Sender Bill Recipient's FedEx Acct. No. Bill 3rd Party FedEx Acct. No. Bill Credit Card

Cash

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1 **PRIORITY 1** Overnight Delivery

2 **COURIER-PAK OVERNIGHT ENVELOPE***

3 **OVERNIGHT BOX**

4 **OVERNIGHT TUBE**

5 **STANDARD AIR** Delivery not later than second business day

6 **OVERNIGHT LETTER***

7

8

9

10

*Declared Value Limit \$100.

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1 **HOLD FOR PICK-UP** (Fill in Box H)

2 **DELIVER WEEKDAY**

3 **DELIVER SATURDAY** (Extra charge)

4 **DANGEROUS GOODS** (Extra charge)

5 **CONSTANT SURVEILLANCE SERVICE (CSS)** (Extra charge) (Release Signature Not Applicable)

6 **DRY ICE** Lbs.

7 **OTHER SPECIAL SERVICE**

8

9 **SATURDAY PICK-UP** (Extra charge)

10

11

12 **HOLIDAY DELIVERY** (if offered) (Extra charge)

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5 Station

FEDEX Corp. Employee No. 57990

Date/Time for FEDEX Use 11/26/90

Emp. No. Date

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Return Shipment

Third Party Chg. To Del. Chg. To Hold

Street Address

City State Zip

Received By: X

Date/Time Received FedEx Employee Number

Sender authorizes Federal Express to deliver this shipment without obtaining a delivery signature and shall indemnify and hold harmless Federal Express from any claims resulting therefrom.

Release Signature:

Federal Express Use

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Declared Value Charge

Other 1

Other 2

Total Charges

PART #111800

REVISION DATE 10/88

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X RAYED

MULTIPLE PACKAGE SERVICE

**IF YOU ARE
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THE SELF ADHESIVE
MPS COPY HERE**

DEFINITIONS

On this Airbill, we, our and us refer to Federal Express Corporation, its employees and agents. You and your refer to the sender, its employees and agents.

AGREEMENT TO TERMS

By giving us your package to deliver, you agree to all the terms on this Airbill and in our current Service Guide, which is available on request. If there is a conflict between the current Service Guide and this Airbill, the Service Guide will control. No one is authorized to alter or modify the terms of our Agreement.

RESPONSIBILITY FOR PACKAGING AND COMPLETING AIRBILL

You are responsible for adequately packaging your goods and for properly filling out this Airbill. Omission of the number of packages and weight per package from this Airbill will result in a billing based on our best estimate of the number of packages received from you and an estimated "default" weight per package, as determined and periodically adjusted by us.

AIR TRANSPORTATION TAX INCLUDED

Our basic rate includes a federal tax required by Internal Revenue Code Section 4271 on the air transportation portion of this service.

LIMITATIONS ON OUR LIABILITY AND LIABILITIES NOT ASSUMED

Our liability for loss or damage to your package is limited to your actual damages or \$100, whichever is less, unless you pay for and declare a higher authorized value. We do not provide cargo liability insurance, but you may pay forty cents for each additional \$100 of declared value. If you declare a higher value and pay the additional charge, our liability will be the lesser of your declared value or the actual value of your package.

In any event we will not be liable for any damages, whether direct, incidental, special or consequential in excess of the declared value of a shipment, whether or not Federal Express had knowledge that such damages might be incurred including, but not limited to, loss of income or profits.

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We won't be liable for loss, damage or delay caused by events we cannot control, including but not limited to acts of God, perils of the air, weather conditions, mechanical delays, acts of public enemies, war, strikes, civil commotions, or acts or omissions of public authorities (including customs and quarantine officials) with actual or apparent authority.

DECLARED VALUE LIMITS

The highest declared value we allow for Overnight Letter and Courier-Pak Overnight Envelope shipments is \$100. For other Priority-1 and Standard Air shipments, the highest declared value we allow is \$25,000 unless your package contains items of "extraordinary value," in which case the highest declared value we allow is \$500. Items of "extraordinary value," include artwork, jewelry, furs, money, precious metals, negotiable

TERMS AND CONDITIONS

instruments, and other items listed in our current Service Guide.

If you send more than one package on this Airbill, you may fill in the total declared value for all packages, not to exceed the \$100, \$500 or \$25,000 per package limit described above. (Example: 5 packages can have a total declared value of up to \$125,000.) If more than one package is shipped on this airbill, our liability for loss or damage will be limited to the actual value of the package(s) lost or damaged (not to exceed the lesser of the total declared value or the per package limits described above). You have the responsibility of proving the actual loss or damage.

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ALL CLAIMS MUST BE MADE BY YOU IN WRITING: You must notify us of your claim within strict time limits. See current Service Guide.

We'll consider your claim filed if you call and notify our Customer Service Department at 800-238-5355 and notify us in writing as soon as possible.

Within 90 days after you notify us of your claim, you must send us all relevant information about it. We are not obligated to act on any claim until you have paid all transportation charges, and you may not deduct the amount of your claim from those charges.

If the recipient accepts your package without noting any damage on the delivery record, we will assume that the package was delivered in good condition. In order for us to process your claim, you must, to the extent possible, make the original shipping cartons and packing available for inspection.

RIGHT TO INSPECT

We may, at our option, open and inspect your packages prior to or after you give them to us to deliver.

NO C.O.D. SERVICES

We don't provide C.O.D. services.

RESPONSIBILITY FOR PAYMENT

Even if you give us different payment instructions, you will always be primarily responsible for all delivery costs, as well as any costs we may incur in either returning your package to you or warehousing it pending disposition.

QUALIFIED ACCEPTANCE

We reserve the right to reject a shipment at any time, when such shipment would be likely to cause damage or delay to other shipments, equipment or personnel, or if the transportation of which is prohibited by law or is in violation of any rules contained in this Airbill or our Service Guide.

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In the event of untimely delivery, Federal Express will at your request and with some limitations, refund or credit all transportation charges. See current Service Guide for further information.

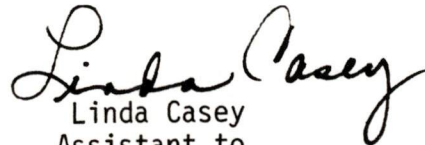
THE WHITE HOUSE

December 17, 1990

Dear Mr. and Mrs. Trost,

Andy Card was happy to hear from you and is pleased to send you the photograph of President Bush that you requested. It comes with best wishes.

Sincerely,

A handwritten signature in cursive script that reads "Linda Casey". The signature is written in black ink and is positioned above the typed name and title.

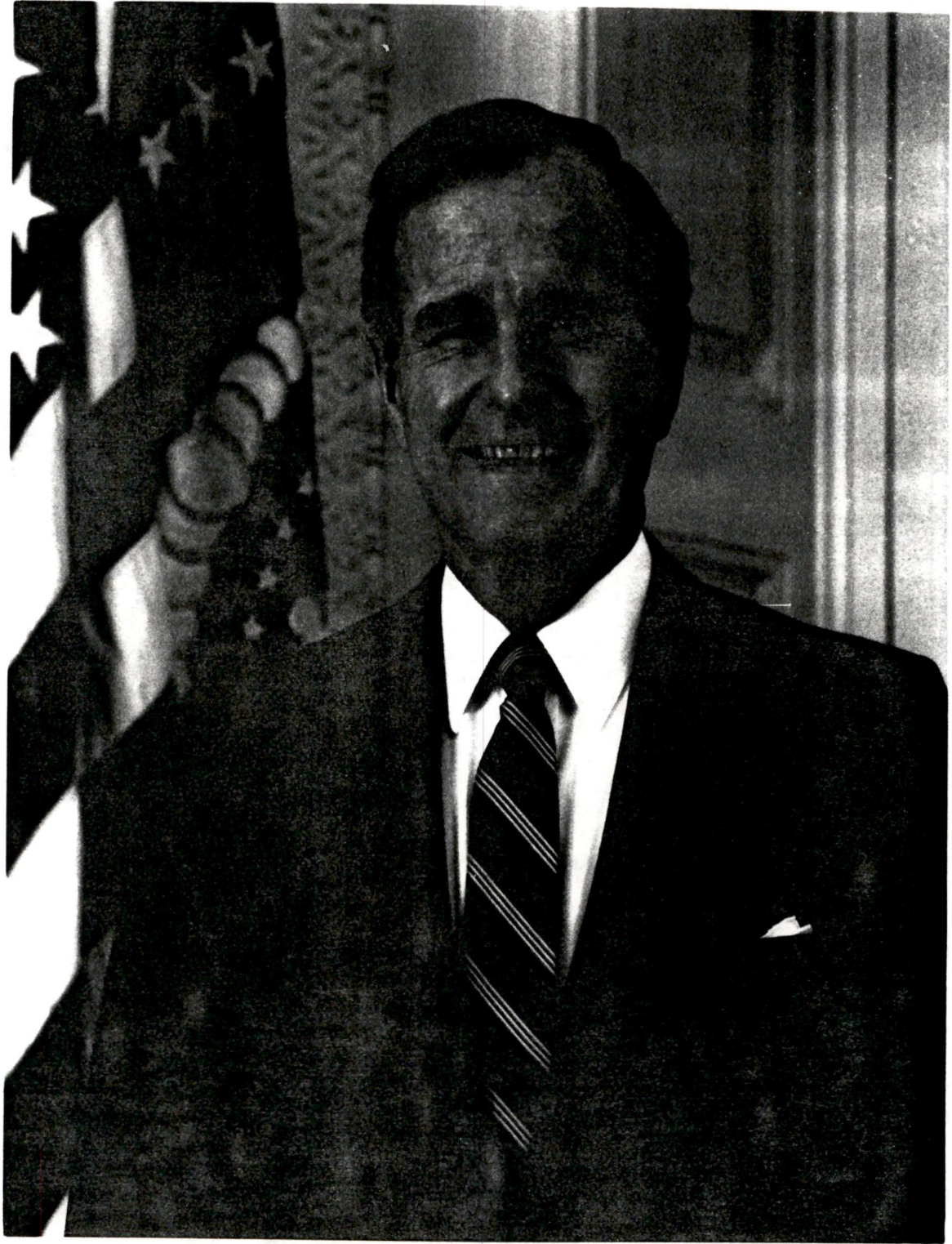
Linda Casey
Assistant to
Andrew H. Card, Jr.

FROM

THE WHITE HOUSE

WASHINGTON, D.C.

Mr. and Mrs. Chet Trost
2752 North 69th Street
Milwaukee, Wisconsin 53210



To Loraine and Chet Trost
With best wishes,
Clyde Beul

Mr. & Mrs. TROST
2752 North 69th Street
Milwaukee, Wisconsin 53210

Document Originally
Attached to
Following Page

The Ilikai

W A I K I K I

October 29 - 1990

Mr Andy Card
The White House
Washington, D.C.

Dear Andy ~

My wife and I were privileged to meet and to talk with you and Marlin Fitzwater at the Hawaiian Village last Saturday night - we were also favored with your autographs which we highly prize.

We did see the President several times, but like many others, at a secured distance.

In memory of this lifetime occasion, may we have an autographed picture of President Bush, to the two of us - Lorraine and Chet

We are here in apt 641 at The Ilikai, through November, when we go to the Waikoloa Village on the Big Island

We appreciated your obvious liking of Honolulu and our conversation very much ~ we like it here in Hawaii, too; and sincerely hope that our paths will cross again one day.

Our very best wishes to you and yours and say hello to Marlin for us

Aloha and mahalo ~

Lorraine and Chet + Host

Requested
11/13/90

Heller-White Hawaii

1777 Ala Moana Boulevard, Honolulu, Hawaii 96815 Telephone (808) 949-3811

apt 641 is

-3114

THE WHITE HOUSE
WASHINGTON

DATE: 12-18-90

TO: Chase Untermeyer

FROM: ANDY CARD *Andy*

re. Michael Williams

Michael has been a
superstar. We should
make sure he is not hurt
with the DoEd change
and possibly considered
for a promotion - there
or other places.

M·A·L·U

The Massachusetts Association of Life Underwriters

501 Boylston Street · Boston, MA 02116-3743 · (617) 266-0903

P.L.

December 3, 1990

Andrew H. Card, Jr.
The White House
Washington, D.C.


Dear Mr. Card:

On behalf of the entire Executive Committee of the Massachusetts Association of Life Underwriters, we would like to thank you for being the keynote speaker at our John P. Meehan Award Breakfast on November 27, 1990. Your thought provoking remarks on the President's recent trip to Europe and the Middle East were well-received by our members.

Thank you again for taking time out of your busy schedule to speak to us.

Best wishes,


Donald B. Flanagan, Jr.
Executive Director


Charles G. Mascott, CLU
MALU Treasurer; MALU Legislative Chairman



United States Department of State

Washington, D.C. 20520

f.l.c.

December 11, 1990

AC HAS SEEN

MEMORANDUM FOR AMBASSADOR JAMES LILLEY

From: Matthew D. Smith *MDS*
White House Liaison
(202) 647-9793

Subject: Visit of Peter Dennis Read Smith to Beijing

V I A T E L E F A X

White House Deputy Chief of Staff Andrew Card forwarded a request to my office on behalf of Dennis Smith of Massachusetts. Mr. Smith's son Peter is currently in Beijing, studying at the People's University. Mr. Smith would appreciate it if his son could drop by and visit with you while he is in China. Peter will be in Beijing until the middle of June, so there is a great deal of flexibility with regard to the time frame. All of the concerned parties understand your busy schedule, and ask only that you treat this like any other request from a U.S. citizen. If I can be of any assistance, please do not hesitate to call me at (202) 647-9793.

cc: Andrew H. Card

THE WHITE HOUSE
WASHINGTON

DATE: 12.14.90

TO: Gov. Sununu

FROM: ANDY CARD *Andy*

Bill Archer called following up on your conversation regarding "RESORT's gift." Archer was requesting Presidential recognition for RESORT's gift of 12,000 - 25,000 free vacations for servicemen returning from the Gulf.

DOD is involved.

*F called
12/17*

C.C. Fred McClure.



**American Resort &
Residential Development
Association®**

1220 L Street, N.W., 5th Floor
Washington, D.C. 20005
(202) 371-6700
(202) 289-8544 (Fax)

November 30, 1990

Andrew H. Card
Deputy Chief of Staff
The White House
Washington, DC 20500

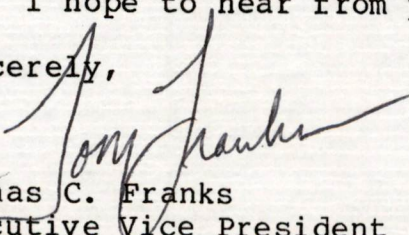
Dear Mr. Card:

Steve Studdert suggested I send the attached letter directly to you. The letter which has been sent to Gregg Petersmeyer, outlines a program we have developed: "Time for Troops". In summary, the American Resort and Residential Development Association wishes to provide literally thousands of vacations to our active duty troops stationed in the Persian Gulf region. Our membership wishes to convey to the President our strong support for this nation's Middle East policy and our commitment to the men and women who are serving America in the Persian Gulf.

I believe it would be mutually beneficial if you and I could spend ten minutes together early next week to discuss this important program. We believe a public announcement, and launch of this program within the next few weeks would be very helpful to the President (whom we have strongly endorsed).

I hope to hear from you in the near future.

Sincerely,


Thomas C. Franks
Executive Vice President

TCF/alr

cc: Steve Studdert



**American Resort &
Residential Development
Association®**

1220 L Street, N.W., 5th Floor
Washington, D.C. 20005
(202) 371-6700
(202) 289-8544 (Fax)

November 20, 1990

The Honorable C. Gregg Petersmeyer
Deputy Assistant to the President
and Director of the Office of
National Service
OEOB Room 100
The White House
Washington, D.C. 20500

Dear Mr. Petersmeyer:

The American Resort and Residential Development Association (ARRDA) is the national trade and professional association representing the vacation resort, second-home and camp resort industry. Our membership wishes to convey to the President our strong support for this nation's Middle East policy and our commitment to the men and women who are serving America in the Persian Gulf.

We want to express this commitment in a tangible way.

Together with the leaders of the major developers of vacation and camp resort property, ARRDA has brought together resources of this industry and related sectors of the economy to provide moral support that is both real and symbolic. My letter to you is to offer this support to the President for the benefit of the armed forces now stationed in the Persian Gulf.

Enclosed you will find a general statement of our proposal, which we have designated "TIME FOR TROOPS". We propose to offer vacations to a number of our troops for their use once they return from combat duty, as well as to promote the active moral support for these troops among our members, their customers, and the owners of vacation property in America.

Our hope is to work closely with The White House and Department of Defense, as you deem appropriate, to bring this proposal to fruition. We believe that public support by the President of efforts by the private sector of this type reinforces our nation's will and determination, and encourages others to do what they can in this time of our troops' sacrifice for us. As we have been encouraged by the volunteer efforts of others, we hope this will, in some small way, encourage others.

Our objectives are simple:

- o We want to deliver as many vacation opportunities for our troops as possible.
- o We want to develop a network of vacation owners who give personal moral support to as many troops as possible.
- o We want to demonstrate our overall support of our troops and their Commander in Chief, and for the nation's policy in the Persian Gulf.

At your convenience, I would like to visit with you to discuss the details and to explain specifically what ARRDA and its members are prepared to do. Because we want to launch this project before Christmas, if that is possible from your standpoint, I would hope that we could meet just after the Thanksgiving holiday, and I will call for an appointment.

In an informal discussion I had with Jim Pinkerton, he advised me to write also to Bradley Mitchell, which I have done. Thank you for your attention, and I look forward to talking to you.

Sincerely,

Thomas C. Franks
Executive Vice President

cc: Jim Pinkerton, Deputy Assistant to the President for Policy Planning



**American Resort &
Residential Development
Association®**

1220 L Street, N.W., 5th Floor
Washington, D.C. 20005
(202) 371-6700
(202) 289-8544 (Fax)

TIME FOR TROOPS

The Program: A) **VACATIONS;** A base of 6000 timeshare and 6000 outdoor campground weeks, for a combined total of 12000 vacation weeks, set for a one year program beginning January 1991. The initial vacations will be awarded by a lottery. Each month, for twelve months, starting January 1991, 1000 vacation weeks will be awarded. The winners must use/consume their vacations (except in bona fide hardship cases) within a one year time period after receipt of awarded vacation.

B) **ADOPT A SOLDIER;** ARRDA will coordinate a mailing to the ownership base for the industry's top fifteen resort companies. The mailing will explain the Time for Troops program to the owners and ask them to indicate on a tear off response card their commitment to adopt a soldier and/or to donate a vacation week of their own. These donations would supplement the base of vacations described in paragraph "A" above. ARRDA will have lists of troops stationed in Saudi sorted by their state of residence by the Department of Defense. The names of the participating families will be randomly matched up with troop names - and where possible, with troops who live in the state or region where the family's resort is located. The family will then correspond with their soldier, send gifts to their soldier, communicate with the soldier's family, and so forth.

C) **TROOP ESSAYS;** The essay part of the program is to collect a grouping of stories from the troops and to select the winner by a panel of judges. These stories will be centered around " America and how I feel." Or some other name that is appropriate for this program. The concept is simply to gather the stories and select 100 -150 winners who will then fly free on Continental Airlines anywhere Continental flies. Continental has offered 100-150 FREE tickets to be used as we deem necessary. It is our hope and intention then to make a collection of stories and place them in a book. However, the winners will have their stories published and our task will be to place these stories around the country. Our clear intent is to provide the soldier with other thoughts while in the Gulf.

The Providers: The base of weeks will be supplemented after the announcement of the program by donations from developers and individual owners, and the two timeshare exchange companies and Cost to Coast Resorts who assist in the initial week base. Such contributions will be encouraged by mailings, and by the use of drop boxes at resorts and by articles with detachable donation forms in publications such "Developments", RCI and II and Coast to Coast magazines as well as in the resort newsletters.

The Winners: All winners will be chosen by random lottery, facilitated by representatives of ARRDA and the Department of Defense. The random lottery drawing will take place monthly. Winners will be notified through the DOD and their members of Congress, subsequently, all necessary individuals and companies will be notified of the winners.

Transportation: At this time, we have had discussions with Continental Airlines who has offered to provide 12000 airline tickets for a nominal fee to the traveling soldier and his/her family. We have explored the possibility of offering 100-150 free tickets to the winner of the submit a story theme and the winner will be able to fly anywhere that Continental airlines flies.

The Target Date: The initial announcement will be made in December on or around the 15th but not later than Christmas. Following that date, the program is set to begin in January and run through December 31, 1991.

The Target Forum: It is our intent to make this announcement either at the White House or at Andrew Air Force Base. We are working on the media particulars as well as who will actually make the announcement. Continental Airlines has agreed that they will assist us in the public relations efforts by use of their PR firm and in-house staff, should we elect to go with them.

Council on Competitiveness

AC HAS SEEN ✓

December 13, 1990

Andrew Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, DC 20500


Dear Andy:

Thank you very much for the President's letter to John Young and the Council. We had worked hard to make it a special evening for John and the President's letter was the highlight.

I was sorry that you could not make the dinner, but I can imagine how demanding your current post is. We will try again next year.

Best for the holidays.

Sincerely,


Kent H. Hughes



AC HAS SEEN

J. B.

Arthritis Foundation
Massachusetts Chapter, Inc.
Chatham Center-Suite 450
29 Crafts Street
Newton, Massachusetts
02160
617 244.1800
800 882.1464

December 11, 1990

Co-Chairmen
William F. Connell
Connell Limited Partnership
S. James Coppersmith
WCVB-TV

Mr. Andrew H. Card, Jr.
Assistant to the President
The White House
Washington D.C. 20024

Dear Mr. Card:

Thank you for your nice note of November 28, and an additional thank you for joining us as the keynote speaker for our Lifetime Achievement Award Dinner. The committee, as well as our honoree, Mr. Sweeney, joins me in extending our appreciation to you for taking the time to come to Boston and participate on behalf of the Arthritis Foundation. We, too, were sorry that you could not have stayed for the evening.

The event was a great success, raising in excess of \$100,000 for the Arthritis Foundation, and expanding the awareness of arthritis and the Foundation to the corporate community here in Massachusetts. Once again, we thank you for your role in this success.

With all good wishes for a happy and healthy holiday season.

Sincerely,

A handwritten signature in blue ink, appearing to read "Judi Kaplan Elkin".

Judi Kaplan Elkin
Director of Development

JKE:ht

FREYER MANAGEMENT ASSOCIATES

AC HAS SEEN

1.6

November 28, 1990

Mr. Andrew H. Card
Assistant to the President
The White House
Washington, DC 20001

Dear Andy:

Just a short note to thank you for taking time out of your schedule to speak at the Arthritis Foundation Banquet.

Your remarks were more than timely and received very positive response. Our only regret is that you couldn't spend the evening with us.

As a lifelong Republican and political observer, I am a great supporter of the President. If there is anything I or my small troop of clients can do to help you out, please don't hesitate to ask.

Again, thanks for your participation. I am hopeful we'll run into one another down the road.

Sincerely yours,



Stephen P. Freyer
President

THE WHITE HOUSE

11.26.90

Dear Stephen -

It was a pleasure to meet you last evening at the Arthritis Foundation Dinner. I wish I could have stayed for the entire program. Your interest is appreciated. Please keep in touch.

Sincerely, Andy Card

Andrew Card, f.
THE WHITE HOUSE
WASHINGTON

Mr. Stephen P. Freyer
President
Freyer Management Associates
One Essex Green Drive
Peabody, MA 01960

THE WHITE HOUSE

12/27/90

Dear Og -

Thank you for your
December 10th letter. You raise
some excellent points.

Happy New Year! Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Osborne A. Day
1400 20th Street, N.W.
Washington, D.C.

20036

THE WHITE HOUSE
WASHINGTON

Date: 12-27-90

FOR: *David Demarest*

FROM: ANDREW H. CARD, *A. Card*

- Action
- Your Comment
- Let's Talk
- FYI

OSBORNE A. DAY
1400 20TH STREET, N.W.
WASHINGTON, D. C. 20036
(202) 466-6789

AC HAS SEEN

December 10, 1990

Dear Andy:

We talked this fall about actions the White House should take to hold onto or increase the 6½ million voters from the disabled population (37 million people). Below I'm suggesting three actions that can be taken fairly quickly and easily without large outlays of funds.

The jumping off place for this initiative lies in the fact that the President in several of his talks during the presidential campaign (and the state of the union message) mentioned his strong conviction that disabled persons must be mainstreamed. The result of these statements, according to a Louis Harris poll, was that about two million disabled voters (traditionally Democrats) switched from Dukakis to George Bush. In spite of this strong indication that the disabled population are an important voting block, during the recent midterm elections Republican candidates were silent when it came to disabled voters instead of following the President's lead. Virginia would likely have a Republican governor if the candidate had made the same appeals that George Bush did.

Here are a few bullets on what should be done:

- Most important are a few words in the state of the union address reinforcing the President's previous statements on his support for disabled Americans. It would be a good idea to have a signer for the deaf alongside the President when he delivers his address. (Chris Winston has familiarity with the issue).
- The RNC should be greatly more active in supporting the goals -- which after all are truly Republican -- of the disabled people. Up until now RNC minority outreach activity has not been extended in any serious way to disabled voters. This is illogical because 7 times more disabled people than black people voted for George Bush. It would be very helpful to get Bill Bennett on board. Evan Kemp and I will need to discuss with you how to do this.
- All "Points of Light" activity should reach out to disabled persons, particularly youngsters. Because they seek to be like everyone else, disabled volunteers will inspire others while placing themselves in the mainstream. Evan and I have plans to discuss this

initiative with Gregg Petersmeyer and other points of light persons. ,

The administration and all Republicans should claim a large degree of credit for the passage of the American Disability Act (ADA). The White House is not receiving the credit it deserves. It's a mistake because disability politics cuts right across civil rights lines: for example, 22% of all blacks are disabled and a slightly smaller percentage of Hispanic people, and more than half disabled persons are women.

The disabled population is still making up their minds on which party to support. The Republican philosophy (independence, equal opportunity) parallels the philosophy of the great majority of disabled persons. But aside from George Bush few Republicans are making this case. Now is a good time to begin making the case more strenuously in preparation for 1992.

Can Evan and I visit you to discuss the points above and longer term possibilities? I'll call Linda.

Sincerely,


Osborne A. Day

THE WHITE HOUSE

12-26-90

Dear Dick -

Thank you for your note.
I, too, enjoyed the recent
seminar. It's great to have
you on the team.

Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON



RICHARD V. BERTAIN, Ed.D.
ASSOCIATE DIRECTOR
DOMESTIC AND ANTI-POVERTY OPERATIONS
ACTION

SUITE 7100
1100 VERMONT AVENUE, N.W.
WASHINGTON, D. C. 20525

(202) 634-9314

Richard V. Bertain, Ed.D.
Associate Director
ACTION
Suite 7100
1100 Vermont Avenue, N.W.
Washington, D.C. 20525



ACTION

1100 VERMONT AVENUE, NW
WASHINGTON, DC 20525

December 3, 1990

Dear Mr. Card:

I was a participant in
last Friday's "White House
Seminar for Presidential Appointees."

I merely wished to thank
you for taking the time to meet
with the group and for providing
an excellent overview of the White House.

I hope all continues well
with you, Mr. Sumner, and the
President.

Thanks again.

Sincerely yours,
Dick Beaton

ACTION'S MISSION

To stimulate voluntary citizen participation in addressing the needs of American communities,
particularly those of the poor, the disadvantaged and the elderly.

THE WHITE HOUSE
WASHINGTON

DATE: 12-17-90

TO: Gov. Sununu

FROM: ANDY CARB *Andy*

re. HUD Region One

Dave Forshung (HUD Region 1)
has been named to Bill Weld's
cabinet.

Ron Kaufman called today
to say Kemp and the NE
crowd want to move with
John Mastropietro - John Rowland's
Chief of Staff.

Ed King, Steve Pierce, etc. are
pushing Paul May.

JOHN A. MASTROPIETRO
48 Augusta Street
Oakville, Connecticut 06779
H (203) 945-0347

EXPERIENCE

CHIEF OF STAFF

Waterbury, CT
Washington, DC
1985 - 1990

United States Representative John G. Rowland

- Advised Congressman Rowland on matters of national importance and their local impact.
- Supervised staff of 18 through all aspects of operations in both Waterbury and Washington offices, including press relations, legislative research and agenda, constituent casework, and committee assignments.
- Managed internal budget of \$600,000 for both Waterbury and Washington offices.
- Represented Congressman Rowland at functions his schedule would not accommodate.

CAMPAIGN MANAGER

Waterbury, CT
1989 - 1990

Rowland Governor Committee

- Designed and implemented statewide campaign strategy, achieving our targeted goal of garnering 38% of total votes cast in the first three-way race waged in state history.
- Earned statewide recognition as a successful political strategist, after leading the most unified Republican Convention in recent history, and achieving all goals set in the campaign strategy.
- Coordinated the efforts of 30 staff people in all departments, including fund raising, media, press relations, field operations, research, direct mail, and day to day operations
- Managed \$2.7 million budget

CAMPAIGN MANAGER

Waterbury, CT
1988, 1986, 1984

Rowland Congress Committee

- Designed and implemented 25-town campaign strategy for the Fifth Congressional District, resulting in three victories with progressively larger pluralities.
- Supervised and coordinated all aspects of the Congressional campaigns including fund raising, media, press relations, field operations, research, direct mail, and day to day operations.
- Managed budgets of \$600,000 in 1988, \$425,000 in 1986, and \$325,000 in 1984.

JOHN A. MASTROPIETRO

ATTORNEY

Waterbury, CT
1979 - 1985

Mascolo, Rinaldi, Zipoli & Buckley, P.C.

- Firm engaged in General Practice of Law.
- Each attorney specialized in various areas of the law; my primary areas of concentration included Domestic Affairs/Child Custody, Criminal Law, and the U.S. Bankruptcy code.

EDUCATION

J.D. Western New England College School of Law, 1978

Springfield, MA

Academic and Extracurricular Activity:

Course concentration in Contracts, Business Law and Organization, Labor Law, Collective Bargaining and Employment Relations.

Member:

Legislative Committee of Student Bar Association
P.A.D. Law Fraternity

B.A. Political Science, University of Connecticut, 1975

Storrs, CT

Academic and Extracurricular Activities:

Course concentration in Political Science, Business Law, Economics, History, and English.

Member:

Student Government; elected Senator for two terms, Vice President and President for one term each. Recipient of several student associated awards.

ADDITIONAL INFORMATION

Member, American Bar Association
Member, Connecticut Bar Association
Member, Waterbury Bar Association
Member, Connecticut Trial Lawyers Association
U.S. Government Top Secret Security Clearance
Licensed Real Estate Broker

I took the
"letter" to
read.
fjk

THE WHITE HOUSE December 27, 1990

Dear Lee -

Thank you very much for your note
and the special holiday season letter,
"Remember in November: The 1990 Taxpayers
Rebellion in Massachusetts." Your recollections
will have me celebrating with even more
enthusiasm on January 3RD, as Bill Weld and
Paul Cellucci take their oaths of office.

Best wishes for 1991. Sincerely,
Andrew Card

P.S. Thank Bill Glidden too!

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mr. Lee J. Thomas
27 Mill Street
Manchester, Massachusetts
01944

VOINOVICH & DEWINE
INAUGURAL COMMITTEE

8 East Broad Street
Suite 100
Columbus, Ohio 43215
(614) 228-1999



Chairman
Mr. Paul C. Mifsud

Co-Chairmen
Mr. Robert T. Bennett
Mr. Michael F. Colley
Miss Martha C. Moore
Mr. W. R. Timken, Jr.
Mrs. Paul V. Voinovich

December 17, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20501

Dear Mr. Card:

Lieutenant Governor-elect Mike DeWine and I cordially invite you to attend our Inaugural celebration in Columbus, Ohio this January. We hope that your busy schedule will permit you to attend the official swearing-in ceremony and parade. You are also invited to attend the other festivities planned to celebrate the Inaugural. An information packet explaining these events is enclosed for your review.

The ceremony will take place on January 14, 1991 beginning at 11:30 a.m. at the Ohio Statehouse. The Inaugural parade will take place immediately following the swearing-in at approximately 1:00 p.m. Please inform Dave Randall at (614) 228-1999 of your intentions so that arrangements can be made for your visit. I look forward to your favorable reply.

called 12/28

Sincerely,

George V. Voinovich
Governor-elect

Enclosures

| | | | | | | | |
|--|--|---|--|--|--|---|--|
| Sheldon G. Adelman William A. Antonoplos Alex Arshinkoff Herbert T. Atkins Julia A. Ault Kay Ayres Daniel L. Baker Sandra K. Barber John C. Beringer, Jr. John W. Berry, Sr. Dr. William C. Binning Michael D. Block William W. Boeschstein Mitch Boich Wayne Boich Don Bowser Edward B. Brandon David L. Brennan James H. Brennan William B. Burgett | John Burry, Jr. John J. Cafaro Vincen P. Carbone James E. Carnes David L. Carto Marcus V. Cavanagh Nancy S. Chiles Michael J. Cicak Neil S. Clark Clifford R. Cloud Joseph E. Cole Frank A. Cremeans Bert Dawson Dr. Donald E. Demkee Joseph T. Deters Douglas P. Dick Dr. Thomas E. Dicke Alfred S. Dietzel Eddie Edwards Peter H. Edwards | Daniel L. Ekelman Richard T. Farmer Umberto P. Fedeli John E. Fisher Patrick A. Flannigan Hon. Michael A. Fox Thomas L. Fries Ray Gallagher Stanley C. Gault John B. Gerlach James L. Gibney Robert W. Gillespie Dennis E. Golem N. Victor Goodman Ernest Green William L. Gunlock Vinnu Gupta Phillip Hamilton R. Mark Hamlin, Jr. | Thomas W. Hannon Douglas L. Hawthorne Ralph E. Hazelbaker C. Luther Heckman Col. Richard E. Higgins, U.S.A.F. (Ret.) Richard A. Hodges Carole F. Hoover George M. Humphrey, II Leonard J. Immke, Jr. Billy R. Inmon Richard E. Jacobs Hon. Dave Johnson Richard O. Johnson Richard Kaplan John W. Kessler Peter Kostoff Thomas Laco Gregory S. Lashutka John Lee Ruth Ann Leever | Fred A. Lennon Ronald J. Leukart Fred Lick, Jr. Larry L. Liebert George J. Limbert Peter H. McCann John H. McConnell John G. McCoy Palmer C. McNeal Raymond D. Meyo Robert J. Mickey David Paul Miller Samuel P. Miller Arthur B. Modell Lewis Moore Burton D. Morgan Michael E. Moritz Frank Mosier Robert Murray Hon. Robert W. Ney Ervin Nutter | Tom O'Brien Michael J. Occhionero James D. Oelschlager Hugh O'Neill, III Vince M. Panichi Carmen E. Parise Terrence G. Parmelee John B. Patton Hon. Jim Peck Roger S. Penske Vincent D. Pettinelli Stanford N. Phelps Ronald A. Pizzuti Richard W. Pogue Laurel A. Pressler V.V. Rajadhyaksha Albert B. Ratner Sue Reagor J. Gilbert Reese Gordon Reis, III | Hon. James A. Rhodes Frederick J. Richardson Hon. Don Robert Lawrence Rogers Charles J. Ruma L. Jack Ruscilli Alfonso P. Sanchez George E. Scantland, III Ralph E. Schey Robert B. Sheely Charles D. Shipley George A. Skestos Daniel M. Slane Clarence R. Smith, Jr. Zuheir Sofia Richard J. Solove John Steinberger, Jr. John S. Steinhauer James Stover Joseph Sullivan | Robert E. Sweeney Milton J. Taylor Timothy N. Toma Robert J. Tomsich Roger W. Tracy Kurtis A. Tunnel Hon. Thomas A. Van Meter Paul V. Voinovich David E. Waddell Gerald Hart Wallingford Geoffrey E. Webster Leslie Wexner William J. Williams J. W. Wolfe Dennis L. Wojtanowski Richard B. Wright Bart L. Wolstein Roger A. Yurchuck George B. Zane |
|--|--|---|--|--|--|---|--|



*The honor of your presence
is requested at the ceremonies commemorating
the Inauguration of
George W. Voinovich
as Governor of the State of Ohio
and
Mike DeWine
as Lieutenant Governor of the State of Ohio
on the thirteenth and fourteenth of January,
one thousand nine hundred and ninety-one
in the City of Columbus, Ohio*

Accommodations

In order to receive the discount rates listed below, reservations must be made by January 1, 1991. When making reservations, inform the clerk that you are in town for the Governor's Inauguration. The Inaugural Committee is in no way recommending any of the hotels below; the list was compiled randomly and for your convenience. You are responsible for your own hotel arrangements. No price below includes tax.

Downtown Columbus

Hyatt Regency Columbus
\$89.00 Flat Rate
614/463-1234
350 N. High Street
Columbus, OH 43215

Great Southern Hotel
\$59.00 Flat Rate
800/228-3789
310 S. High Street
Columbus, OH 43215

Envoy Inn
\$42.00 Flat Rate
614/228-3200
35 W. Spring Street
Columbus, OH 43215

Guest Quarters
\$59.00 Flat Rate
800/424-2900
50 S. Front Street
Columbus, OH 43215

Holiday Inn at Ohio Center
\$74.00 Flat Rate
800/338-4462
33 Nationwide Blvd.
Columbus, OH 43215

Quality Hotel
\$43.00 sgl./\$53.00 dbl.
614/221-3281
175 E. Town Street
Columbus, OH 43215

North Columbus

Trueman Club Hotel
\$65.95 Flat Rate
800/477-7888
900 E. Dublin-Granville
Columbus, OH 43229

Marriott North
\$59.00 Flat Rate
614/885-1885
6500 Doubletree Avenue
Columbus, OH 43229

Radisson Hotel North
\$64.00 Flat Rate
800/333-3333
4900 Sinclair Road
Columbus, OH 43229

Embassy Suites Hotel
\$85.00 single
614/890-8600
2700 Corporate Exchange
Columbus, OH 43231

Parke Hotel
\$46.00 Flat Rate
614/885-8244
900 Morse Road
Columbus, OH 43229

Ramada University Hotel
\$55.00 Flat Rate
614/267-7461
3110 Olentangy River Rd.
Columbus, OH 43202

East Columbus

Columbus Sheraton East
\$55.00 Flat Rate
614/861-7220
2124 S. Hamilton Road
Columbus, OH 43232

Hilton East
\$55.00 Flat Rate
614/868-1380
4560 Hilton Corporate Dr.
Columbus, OH 43232

Ramada Inn East
\$43.00 Flat Rate
614/864-1280
2100 Brice Road
Reynoldsburg, OH 43068

Throughout Greater Columbus

Red Roof Inns
\$29.95 Flat Rate
800/874-9000

Cross Country Inns
\$33.95 Flat Rate
800/621-1429



JANUARY 13 & 14, 1991
COLUMBUS, OHIO

SCHEDULE OF EVENTS

~
A portion of the Inaugural proceeds will benefit various Ohio charities.



Please note that **A Salute to the First Lady, The Inaugural Gala, The Ohio Heritage Celebration and The Inaugural Balls** require the purchase of a ticket for admission. Tickets for these events will be reserved on a first-come, first-served basis. To reserve your ticket(s) for any of these events, please promptly return the enclosed reservation cards. Tickets will be mailed out between December 26 and January 5. Individual event locations will be announced at that time. Tickets for late reservations may be picked up from the will-call at the Hyatt Regency at the Ohio Center on January 13 and 14 between the hours of 9:00 a.m. and 5:00 p.m. All ticket sales are final.

The Inaugural Gala is an Ohio Republican Party event. Accordingly, payment for ticket reservations for this event must be made payable to the Ohio Republican Party. Checks for all other paid-admission events should be made payable to the Voinovich & DeWine Committee. All reservations and accompanying payment must be sent to the Voinovich & DeWine Inaugural Committee, 8 East Broad Street, Suite 100, Columbus, Ohio 43215. For further information, please call 614/228-5280.

Sunday, January 13, 1991

A Salute to the First Lady

A private reception in honor of Ohio's next First Lady, Janet Voinovich. Beginning at 3:00 p.m., this special salute will also provide an intriguing historical perspective of Ohio's past Inaugurals.

Admission: \$35/person Please make check payable to the Voinovich & DeWine Committee

The Inaugural Gala "An Evening with Bob Hope and Ohio's Best"

At 8:00 p.m., Bob Hope will join his fellow Ohioans for an Inaugural Gala in honor of the Governor-elect and Lieutenant Governor-elect. Those who purchase the \$2,500 per person ticket will join the performers, the Governor-elect and the Lieutenant Governor-elect for a private reception to follow the show.

Admission: \$2,500/person for the Gala Performance and Reception
\$ 500/person for the Gala Performance - V.I.P. Seating
\$ 250/person for the Gala Performance - Preferred Seating
\$ 50/person for the Gala Performance - General Seating

Black tie optional. Please make check payable to the Ohio Republican Party

Monday, January 14, 1991

The Inauguration of the Governor and Lieutenant Governor

Commencing at 11:30 a.m. on the West Steps of the Statehouse, the oath of office will be administered to Governor-elect George V. Voinovich and Lieutenant Governor-elect Mike DeWine, after which the Inaugural Address will be delivered.

Open to the Public

Monday, January 14, 1991, continued

The Inaugural Parade

The Inaugural Parade will begin at 1:00 p.m., traveling south on High Street from Nationwide Boulevard, then turning east on Broad Street and continuing to Third Street where the parade will go north back to Nationwide Boulevard. Governor Voinovich, Lieutenant Governor DeWine and other dignitaries, marching bands from all over Ohio, and others will participate in the parade.

Open to the Public

The Ohio Heritage Celebration

At 4:00 p.m. begins an exciting salute to Ohio's vast and diverse citizenry. Included in this celebration will be various cultural performers and musicians from throughout Ohio.

Admission: \$15/person Please make check payable to the Voinovich & DeWine Committee

The Inaugural Balls

The Inaugural Balls will begin at 8:30 p.m. The culmination of the day's activities, each Inaugural Ball will be attended by George and Janet Voinovich and Mike and Fran DeWine.

Admission: The Chairman's Ball - Black Tie \$1,000/person
The Carnation Ball - Black Tie \$ 250/person
The Governor's Ball - Black Tie Optional \$ 75/person

Please make check payable to the Voinovich & DeWine Committee



VOINOVICH & DEWINE INAUGURAL COMMITTEE

8 EAST BROAD STREET • SUITE 100 • COLUMBUS, OHIO 43215



VOINOVICH & DEWINE INAUGURAL COMMITTEE

Mr. Paul C. Mifsud
CHAIRMAN

Mr. Robert T. Bennett
CO-CHAIRMAN

Mr. Michael F. Colley
CO-CHAIRMAN

Miss Martha C. Moore
CO-CHAIRMAN

Mr. W.R. Timken, Jr.
CO-CHAIRMAN

Mrs. Paul V. Voinovich
CO-CHAIRMAN

Sheldon G. Adelman
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Vincent P. Carbone
James E. Carnes
David L. Carto
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Nancy S. Chiles
Michael J. Cicak
Neil S. Clark
Clifford R. Cloud
Joseph E. Cole
Frank A. Cremeans
Bert Dawson

Dr. Donald E. Demkee
Joseph T. Deters
Douglas P. Dick
Dr. Thomas E. Dicke
Alfred S. Dietzel
Eddie Edwards
Peter H. Edwards
Daniel L. Ekelman
Richard T. Farmer
Umberto P. Fedeli
John E. Fisher
Patrick A. Flannigan
The Hon. Michael A. Fox
Thomas L. Fries
Ray Gallagher
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John B. Gerlach
James L. Gibney
Robert W. Gillespie
Dennis E. Golem
N. Victor Goodman
Ernest Green
William L. Gunlock
Vinny Gupta
Phillip Hamilton
R. Mark Hamlin, Jr.
Thomas W. Hannon
Douglas L. Hawthorne
Ralph E. Hazelbaker
C. Luther Heckman

Col. Richard Higgins, U.S.A.F. (Ret.)
Richard A. Hodges
Carole F. Hoover
George M. Humphrey, II
Leonard J. Immke, Jr.
Billy R. Inmon
Richard E. Jacobs
The Hon. Dave Johnson
Richard O. Johnson
Richard Kaplan
John W. Kessler
Peter Kostoff
Thomas Laco
The Hon. Gregory S. Lashutka
John Lee
Ruth Ann Leever
Fred A. Lennon
Ronald J. Leukart
Fred Lick, Jr.
Larry L. Liebert
George J. Limbert
Peter H. McCann
John H. McConnell
John G. McCoy
The Hon. Palmer C. McNeal
Raymond D. Meyo
Robert J. Mickey
David Paul Miller
Samuel P. Miller
Arthur P. Modell
Lewis Moore
Burton D. Morgan
Michael E. Moritz

Frank Mosier
Robert Murray
The Hon. Robert W. Ney
Ervin Nutter
Tom O'Brien
Michael J. Occhionero
James D. Oelschlager
Hugh O'Neill, III
Vince M. Panichi
Carmen E. Parise
Terrence G. Parmelee
John B. Patton
The Hon. Jim Peck
Roger S. Penske
Vincent D. Pettinelli
Stanford N. Phelps
Ronald A. Pizzuti
Richard W. Pogue
Laurel A. Pressler
V.V. Rajadhyaksha
Albert B. Ratner
Sue Reagor
J. Gilbert Reese
Gordon Reis, III
The Hon. James A. Rhodes
Frederick J. Richardson
The Hon. Don Robart
Lawrence Rogers
Charles J. Ruma
L. Jack Ruscilli

Alfonso P. Sanchez
George E. Scantland, III
Ralph E. Schey
Robert B. Sheely
Charles D. Shipley
George A. Skestos
Daniel M. Slane
Clarence R. Smith, Jr.
Zuheir Sofia
Richard J. Solove
John Steinberger, Jr.
John Steinhauer
James Stover
Joseph Sullivan
Robert E. Sweeney
Milton J. Taylor
Timothy N. Toma
Robert J. Tomsich
The Hon. Roger W. Tracy
Kurt A. Tunnel
The Hon. Thomas A. Van Meter
Paul V. Voinovich
David E. Waddell
Gerald Hart Wallingford
Geoffrey E. Webster
Leslie Wexner
William J. Williams
J.W. Wolfe
Dennis Wojtanowski
Richard B. Wright
Bart L. Wolstein
Roger A. Yurchuck
George B. Zane

1-(202) 456-2397 ^{P. 1/8}



**New England Shelter
for Homeless Veterans**

17 Court Street
Boston, Massachusetts 02108

AC HAS SEEN

FAX COVER SHEET

DATE 12/27/90

To: Andy Card

From: Ken Smith

The number of pages for this transmission is 2 pages,
including this cover sheet.

REMARKS:

Our FAX number is (617) 248-0958
Any inquiries concerning this transmission
should be made to (617) 248-9400



**New England Shelter
for Homeless Veterans**

17 Court Street
Boston, Massachusetts 02108
(617) 248-9400
FAX (617) 248-0958

MEMORANDUM

**TO: Andy Card
The White House**

FROM: Ken Smith

DATE: December 27, 1990

RE: Joe Kennedy

Andy:

I am faxing to you a letter that I received from Congressman Joe Kennedy today. I thought that it might be important for you to look over. It appears as if on December 21st, he sent a letter to every member of Congress asking them to help him sponsor a binding resolution calling on the President to exhaust economic sanctions before American blood is spilled in the Persian Gulf.

I just thought that it was important for you to see the material as it was given to me today. I want you to be up to speed on what's crossing my desk.

Hope everything went well with you and your family over the holidays. Look forward to hearing from you soon.

God bless the warriors,

Ken Smith

03/04/60 22:48

002

JOSEPH P. KENNEDY II
6TH DISTRICT, MASSACHUSETTS

Congress of the United States
House of Representatives
Washington, DC 20515

December 24, 1990

Dear Friends:

As the Persian Gulf crisis continues to occupy our nation's concern, it is critical that we speak out on the direction of United States policy.

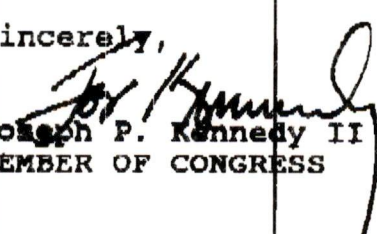
Recently, I had an opportunity to address my Democratic colleagues in the House of Representatives in support of a resolution that re-affirms the President's constitutional duty to obtain Congress's approval before waging war. Unfortunately, that resolution was defeated by the Democratic Caucus. These remarks were later transcribed and I am sending a copy to you for your information.

On Friday, December 21st, I sent out a letter to every Member of Congress asking them to join me in sponsoring a binding resolution calling on the President to exhaust economic sanctions before American blood is spilled in the Persian Gulf. I believe working towards a peaceful solution and avoiding a shooting war should be this nation's main priority.

Your participation in the ongoing debate over the Persian Gulf is welcomed, and I urge you to stay involved as events unfold. Please let me know if you have any comments about the enclosed information or any questions about positions I have offered at other times.

It is important for us to show our support for the men and women in the Armed Forces of this nation. It is also part of our responsibility to voice our concerns about the policies our nation adopts to guide the action of our Armed Forces. In that spirit, I look forward to hearing from you and working with you in the months ahead.

Sincerely,



Joseph P. Kennedy II
MEMBER OF CONGRESS

JPK:js

03/04/60 22:48

003

JOSEPH P. KENNEDY II
8TH DISTRICT MASSACHUSETTS

Congress of the United States
House of Representatives
Washington, DC 20515

STATEMENT OF REP. KENNEDY ON DEMOCRATIC CAUCUS
POLICY STATEMENT REGARDING THE PERSIAN GULF
DECEMBER 4, 1990

Forty-five thousand body bags. That is how many body bags are on order for our troops in the Middle East. There can be no more stark fact to bring to light to the members of this Caucus or to the American people as to what is at stake in this debate.

This debate is not about politics, it is about what is right and what is wrong. It is about our Constitution. It is not about what is good for us as Members of Congress. It is not even about what is good for the Congress. It is about what is good for the country.

President Bush has told the American people that the purpose of our mission in the Middle East is to stop aggression. He says it is to stop a nuclear threat. He says it is to protect the free flow of oil. He says it is to help our Kuwaiti allies.

We stopped aggression by the defensive forces that we had in the region prior to November 8th. The Israelis demonstrated to the world how to stop the nuclear threat against Iraq years ago. Not with 400,000 troops, but with a targeted strike.

They say that we are there to protect the free flow of oil. I spent 10 years in the oil business before I came to the Congress. Make no mistake about it, we do not need to invade Iraq to defend the free flow of oil to this country. There is plenty of oil on this planet to keep our engines going. There is plenty of oil to keep us warm in the winter. There is plenty of oil, wasted oil, in this country, that every person in this chamber can do something about through energy conservation. I started the two largest energy conservation companies in this country.

03/04/60 22:50

JOSEPH P. KENNEDY II
8TH DISTRICT, MASSACHUSETTS

Congress of the United States
House of Representatives
Washington, DC 20515

December 21, 1990

Dear Colleague:

I am writing to invite you to be an original co-sponsor of a resolution calling on the President to exhaust economic sanctions before opting to wage war against Iraq.

All Americans are outraged by Iraq's brutal occupation of Kuwait. We support the President's firm resolve to end it, particularly by leading the effort to implement and enforce comprehensive economic sanctions. Virtually all analysts agree that the sanctions have successfully closed Iraq's economic lifelines to the outside world. One recent report on National Public Radio stated that Iraqi imports and exports have both been reduced by more than 90 percent.

However, recent Administration actions indicate that the President is preparing to forsake sanctions in favor of a massive offensive military action against Saddam Hussein and his soldiers. The decision to double ground forces in Saudi Arabia, to refrain from rotating troops and to obtain the consent of the United Nations Security Council for offensive action are all signals that U.S. forces are being placed on an offensive war footing.

The wisdom of these actions has been sharply questioned by many of us in the Congress, as well as by no less than seven former Secretaries of Defense, two former heads of the Joint Chiefs of Staff, and one former Secretary of the Navy. These individuals -- and millions of Americans -- share the view that the sanctions will effectively dislodge Saddam Hussein from Kuwait if given a reasonable amount of time to work. Four months is far too short a period; 12 or more months is. They urge patience, and warn that a shooting war could cause the needless loss of American lives, dollars and prestige, not to mention political and economic stability in the Gulf region.

03/04/60 22:49

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page two

If you have to go home and tell your constituents that their sons and daughters died because we were unwilling to provide for an energy conservation policy in this country, then you will feel the tears of their parents.

Then they tell us about our allies --- our allies in Kuwait, our allies in Saudi Arabia. Our allies held up this country in 1973, held us up again in 1979, and would do it again in 1990 if they thought it was in their own economic interest.

There is a lot of machismo that goes around in America today saying that we are going to get behind George Bush, we are going to make this country strong again, and we are going to stand up. We have been through the Vietnam War, we've been through the Mayaguez, then Grenada, then Panama, and now is the time to take on the Iraqis.

Well, you tell that machismo what it's like to see a son or a brother or a father come back in a body bag. That's what this debate is about.

Dick Durbin has an important resolution before the Caucus. I disagree that we should postpone the debate until the first or second week in January. This is a debate that should be before the American people today, and the Congress and the Democratic Caucus ought to be willing to take a stand, to put it before the American people today.

Sure, it will cost you a few votes. Sure, they will tell us that the Democratic Congress is laying down again. But the fact is, that's all the up side. I think Secretary Baker has done a great job with the U.N., but it is unrealistic to think that George Bush can send him over to meet with Saddam Hussein to demand that he pull back his troops and eliminate his nuclear weapon capabilities.

What we are looking at is war, and if we don't debate these issues before the guns are fired, we will be debating them after the guns are fired. At that time the debate will be a lot more divisive, and if you think it's going to be easier to come back here the first week in January and stand up to a President and to Saddam Hussein, I think you're wrong --- it's better to have that debate early. I think that if the Congress and those of us that believe that this is a mistake in terms of an aggressive posture towards the Iraqis at this time are going to be overruled, so be it. And, those of us such as General Schwarzkopf and Admiral

03/04/60 22:50

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page three

Crowe who believe that we ought to give the sanctions a chance--if we are going to be overruled, then so be it. Have the Congress take a stand --- give George Bush the green light that he needs to be able to take this issue and tell Saddam Hussein whatever he wants.

But if the American people and the Congress are not behind it, and don't believe that it is in our national interest that we pursue these policies by waging war, then give the sanctions a chance to work. Let's have this vote now, and I urge you, my Democratic colleagues, to not only have this vote, but to call this Congress to come back into session, and to have the full debate on these issues that the American people need and demand.

Dear ANDREW,

The only good news is that the **AC HAS SEEN** ^{p.4}
Firing has not started on the Kuwait-
Saudi Arabia border.

One good news, from Office of Management
and Budget - minimum deficit for 1991
will be \$250 billion, a report of scientific
journal says it ~~is~~ is ~~at~~ at \$500 billion.

Also health care inflation and growth
will expand to 19% of G.N.P. by the
year 2000. Since we don't have a trade
surplus it may be 40% of our domestic
economy by 2000. One ought to consider
the productivity of that sector, the enclosed
New nuclear medicine notion of China is
a good barometer. Under 70% of their
population dies in 1 year - it could be used
China has the best health care system in
the world.

Sincerely yours,

John Vercellone

Mr JOHN U. VERCELLONE

62 WASH BOW ST

BEVERLY HILLS, CALIF 91605-3660

(Over)

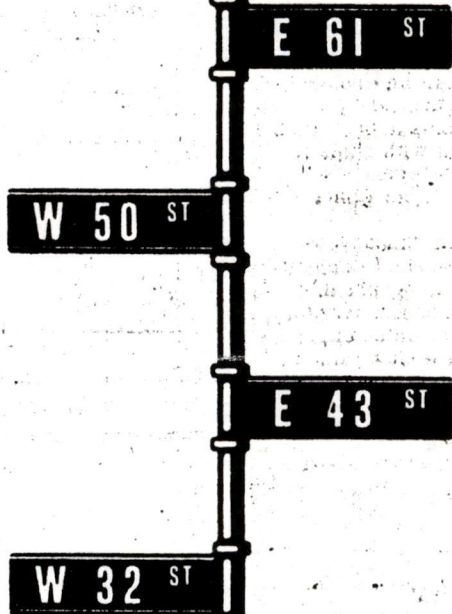


You may want to tell perceptors don't
Insects have six rights, over

Trans.

Although they may not know they
could live in the Jurassic like space

© 1990 Bally's Health & Tennis Corporation.



CENSUS BY CHINA FINDS 1.13 BILLION

Growth Rate Among Minority Ethnic Groups May Bring More Curbs by Beijing

By **NICHOLAS D. KRISTOF**
Special to The New York Times

BEIJING, Oct. 30 — China announced today that the most thorough census in the nation's history had found that the country's population is 1.133 billion.

The official New China News Agency announced a precise figure — a population of 1,133,682,501 — as of July 1, "zero hour" for the fourth national census. But in the four months since then, China's population has grown by another 5.5 million or so, based on the reported annual growth rate of 1.47 percent that the press agency disclosed.

The figure was about 13 million higher than China's previous estimates, but almost precisely in line with United Nations calculations. It contradicted a series of rumors about Beijing in recent weeks that the census had found a total of nearly 1.4 billion inhabitants.

In fact, the figure reported by the New China News Agency for China's total population was 1.16 billion. But that included areas like Taiwan and Hong Kong that Beijing does not administer even though it claims sovereignty over them. Only in the second paragraph of the dispatch did the agency disclose that the population over the part of mainland China that the Government controls is 1.133 billion.

Enforcing One-Child Policy

The growth rate of 1.47 percent per year is in line with previous estimates. But the census also reported sharp differences in the growth rates of various nationalities, and that might lead the Government to impose tougher family planning measures on ethnic minorities.

For Han Chinese, the ethnic majority accounting for 92 percent of the population, the annual growth rate is 1.08 percent. But the census found that for the ethnic minorities — including Tibetans, Mongols, and peoples in northwestern China who speak languages related to Turkish — the growth rate was 3.55 percent per year.

The Government has been far tougher in carrying out its one-child policy in Han areas than in minority regions, partly to avoid antagonizing the minorities. But in the last few years, there have been increasing signs that the leadership would like to curb the rising population in minority areas, and the census results could encourage them to go ahead with such restrictions in Tibet and other regions.

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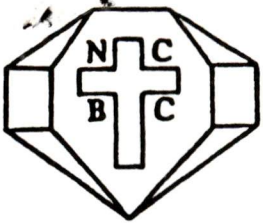
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UPI

MANHATTAN: 525 N
Tel. (212) 986-8585 •
MANHA
BRIDGE
PRINCETON, Tel. (609) 6



New Cornerstone Baptist Church

AC HAS SEEN

REV. E. W. JACKSON, SR.
PASTOR

670 Cummins Highway
Mattapan, MA 02126
(617) 296-5125 • Church
(617) 576-2895 • Office

December 19, 1990

Mr. Andrew Card
Assistant Chief of Staff
The White House
Washington, DC 20500

Dear Andy,

Thank you for meeting with Mike, Bayard and me. I have followed up with a letter to the President, as you suggested, asking him to speak at our kick-off dinner sometime in March or April. I will also be speaking with Greg Petersmyer about the Points of Light Program.

The problem of urban blight, drugs and violence must be addressed in a systematic way which gets government out of it and allows the creative and productive capabilities of people to flourish and address their own community needs. EXCEL is the only comprehensive program which systematically addresses the values and attitudes which produce inner city problems. If the violence continues, these problems will loom very large in 1992.

We do not want federal funds, but we do need the full support of the White House to make this approach a national model of community independence as opposed to government dependence.

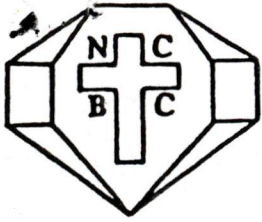
In behalf of Mike and Bayard, thank you again for hearing us out on this matter and for your cooperation.

Sincerely yours,

Rev. E. W. Jackson Sr.
Pastor

RJ/cd

cc: Michael Valerio



New Cornerstone Baptist Church

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December 19, 1990

The Honorable George Bush
President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

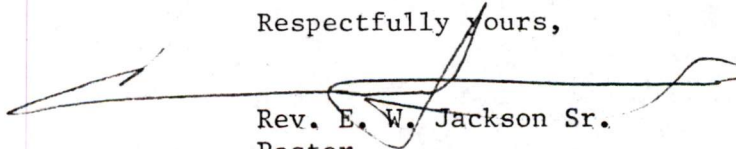
I recently had the pleasure of meeting with Mr. John Sununu and Mr. Andy Card at The White House. The meeting was arranged by Mr. Michael Valerio, Chairman of the Board of Papa Gino's of America, and we were joined by Mr. Bayard Waring, Managing Trustee of the Amelia Peabody Foundation.

We were there to present a program which I have developed called "EXCEL", the EXODUS Center for Enhancing Life, Inc. EXCEL is a project dedicated to addressing urban problems by focusing on the values of inner city youth. If we can inculcate the right values in young people before they become involved in gangs, drugs, violence, teen pregnancy, etc., we can break the cycle of government dependency and create productive self-sufficient human beings. These persons can in turn transform their own communities. EXCEL is a program designed to teach youngsters and motivated adults how to excel! EXCEL is not seeking any kind of government funding. However, it would be extremely helpful to have Presidential backing as we reach out to the community and business people for support, financial and otherwise.

We are writing to respectfully request the honor of your presence at our EXCEL kick-off dinner sometime between March 19 and April 19, 1991. Our preference is any Tuesday, Thursday or Friday evening. However, we will plan the event around the President's schedule if you will be in Boston during that period. While we would be disappointed if the President were unable to speak for us, we would certainly accept the Vice President or another appropriate surrogate.

Attached is an outline of EXCEL's model for addressing the problems of urban communities and the diverse group of people who are supporting it. Thank you for your consideration, and we look forward to hearing from you.

Respectfully yours,


Rev. E. W. Jackson Sr.
Pastor

RJ/cd
Enclosure

cc: Mr. John Sununu Mr. Michael Valerio
 Mr. Andrew Card

Dear Andy:

1/1/91

Happy New Year **AC HAS BEEN**
You, Family, Ron, and others.
As I have stated I will continue
to promote the President's views
in education.

Also I make my offer to
volunteer in the future of working
on the campaign. I would like
to offer to you as the President
if you need additional coverage
at the summit in Moscow my
staff and I will be willing
to help out.

Keep in touch



N-976 Cardinal
Made in U.S.A.
© 1989 NOTATIONS

Mike Pietrowski
7 Elizabeth Lane
So Dennis, MA 02664

Oh, Andy, don't tell me we're
going to start getting letters
on this!!!

1c

**Document Originally
Attached to
Following Page**

AC HAS SEEN

Doddridge, Ar.
Dec. 23, 1990

Andrew W. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D. C.

Mr. Card:

I am disgusted with President Bush's remark recently that "if we get into an armed situation, Saddam Hussein is going to get his ass kicked".

He seems to be joining the TV shows with all the "kick butts" and "butts" phrases. It's vulgar and degrading and most of the people I know, expect more from the leader of this nation.

I surely hope you will express my opinion to the President. He needs to know such remarks meet with a lot of disapproval.

Thank you.

Sincerely,
Charlette Yates
Rt. 1 Box 226
Doddridge, Ar.

71834

AC HAS SEEN

January 4

Andy,

Mr. D'Agostino called today about his letter to you. I told him we have received it and assured him you would pass it along to the appropriate staff. He reiterated that it's "such a waste" that he isn't being called upon to help with the Soviets.

Bruce F. D'Agostino

D'Agostino Corporation
GENERAL CONTRACTORS, BUILDING & REMODELING

5 Tournament Road
Natick, Mass. 01760
508-655-5399

Dec. 31, 1990

Dear Andy,

Happy New Year to you
and your family!

I hope that your holiday season
was a warm and joyous one.

I've enclosed this year's review from
the Middlesex News. I hope you enjoy it.

I still have not heard from the
personnel office as to the status of
my application for an appointment.

It seems that the "Window of Opportunity"
is here. If you could inquire for me
I would appreciate it.

Sincerely,
Bruce D'Agostino

Vietnam faces life after Soviets

Beset by its own problems, Moscow cuts aid and trade concessions to Hanoi

By Mary Kay Magistad
SPECIAL TO THE GLOBE

HANOI — The chimes that ring in 1991 will sound the beginning of the end of the Soviet era in Vietnam.

There will be no dramatic pictures, as when US helicopters lifted off the embassy roof in Saigon in 1975, evacuating Americans only hours before North Vietnamese troops laid claim to the city.

Now, 15 years after Moscow's support helped Hanoi to victory in the Vietnam War, the Soviets have served notice that they will no longer be doing the Vietnamese any special favors on aid and trade concessions. From now on, deals must be in hard cash and at world market rates.

Hundreds of Soviet technical advisers and diplomats have already packed their bags and returned to face the troubles wracking their own country. Hundreds more will remain, but with less direct influence over how Vietnam is run.

As Americans found a generation ago, that is just what the Vietnamese prefer. In the 1960s, US military advisers often seethed with frustration when their Vietnamese counterparts ignored their advice, sometimes to the detriment of the South Vietnamese war effort.

Vietnam's desire for self-rule was strengthened by centuries of keeping superpowers at bay — including its northern neighbor, China. Vietnamese nationalism grew even stronger from three decades of fighting French colonizers, and then

American troops. Although they accepted the Soviet Union as an economic patron for a dozen years, the Vietnamese urge to independence never flagged.

"We listen to advice, but we take only what is appropriate for Vietnam," Foreign Minister Nguyen Co Thach said. "Each country has its own reality."

Vietnam's current reality is bleak. Millions are unemployed. Prices are soaring as inflation hits 5 percent per month. Soviet cutbacks in oil, fertilizer, cotton and steel have hammered the Vietnamese economy. But the Vietnamese insist they can still make it on their own.

Some Soviets in Vietnam admit grudging respect for this independent streak.

"Both the Soviets and the Americans were too persistent in trying to have influence over Vietnam," said Andrej Levin, Soviet counselor in Hanoi. "We considered ourselves more experienced, more clever, more civilized."

"Soviet, number 10"

Vietnam has been a passion for Levin for almost three decades. Fluent in Vietnamese, he has spent a dozen years in this country since 1967, working as a journalist for Tass and as a translator for the Soviet Embassy.

Levin also edited a monthly Soviet magazine about Vietnam and wrote novels about Vietnamese guerillas and Chinese criminal networks in Southeast Asia.

"The Vietnamese made films of those two books," Levin said proudly. "But now they're not so interested in films based on Russian literature. Now they want to see second-rate Hong Kong westerns."

Having devoted most of his professional career to Vietnam, Levin speaks with a hint of bitterness at how the Vietnamese seem to perceive the Soviet legacy.

"I've talked with Vietnamese people who were not very happy about the Soviet presence here," Levin said. "They said our help was not effective. Our buildings were not built according to plan and took too long to build. Frankly speaking, I guess they're right. . . . But we did help build up the electric supply and some of the infrastructure."

Vietnamese scoff at some of that "infrastructure." They point to the Soviet-built bridge over Hanoi's Red River. The costly behemoth spans the river miles upstream of the city, far out of the way for many Hanoi commuters. The Vietnamese ended up building their own bridge closer to town.

Then there is Hanoi's dreary Cultural Palace, which one pedicab driver sneered at as he drove by.

"Soviet, number 10," he said. "America, number one."

Trade links will remain

The Vietnamese may be veering away from Soviet culture, but the socialist government is likely to keep up economic ties even after transactions switch to a hard currency basis.

"It's an easy market for us," said a senior Vietnamese economist. "They want tropical products like fruit, rubber and timber — and we can supply them. The trade routes are already established. We just continue."

One Hanoi-based Western diplomat said Vietnam's sagging economy needs to keep up such trade links.

"It's not easy for the Vietnamese to find markets for their goods, because the quality control and packaging aren't up to scratch," he said. "But the Soviets will gladly accept them."

Crippled by its own economic woes, the Soviet Union is starting to pressure Vietnam to repay its debt of \$2.9 billion plus 9.8 billion rubles. Analysts say it is certain the Soviet Union's annual \$2 billion aid package to Vietnam will be slashed next year.

Like the Americans before them, the Soviets never really caught on to the Vietnamese way of life. Veteran US reporter Stanley Karnow noted how the Vietnamese used to deride the Soviets as "Americans without dollars."

"Tiny, tarty Vietnamese girls invariably flanked the Americans, while the Russians are usually accompanied by wives as hefty as themselves," Karnow wrote.

Such Vietnamese disdain has not been lost on Soviets like Levin. He admits that it is getting hard to fill the Russian classes in Vietnamese universities.

"They all want to learn English instead," he shrugged.

Vietnam faces life after Soviets

Beset by its own problems, Moscow cuts aid and trade concessions to Hanoi

By Mary Kay Magistad
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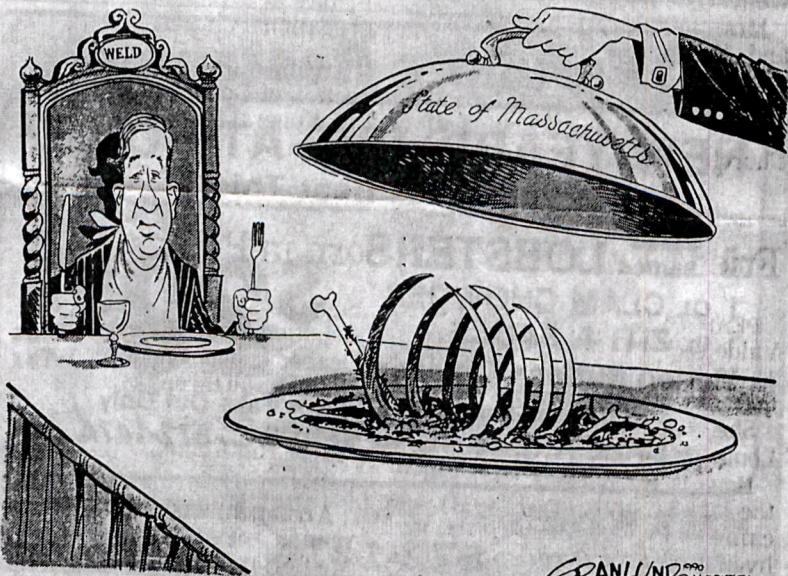
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'90 IN REVIEW

MIDDLESEX NEWS • MONDAY, DEC. 31, 1990 • 9A

By DAVE GRANLUND





THE WHITE HOUSE

WASHINGTON

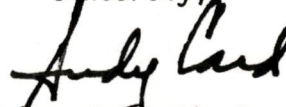
December 19, 1990

Dear Friends,

Thank you for remembering me during this holiday season with the "Scenes of America 1991" calendar. It's beautiful and will be a wonderful reminder in the coming year of all the dedicated people who are the Brockton Visiting Nurse Association.

From our family to all of you, a Merry Christmas and a bright 1991.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Brockton Visiting Nurse Association
1280 Belmont Street
Brockton, Massachusetts 02401

THE WHITE HOUSE
WASHINGTON

Date: December 19, 1990

FOR: ROGER PORTER

FROM: **ANDY CARD**

- Action
- Your Comment
- Let's Talk
- FYI

THE WHITE HOUSE

December 18, 1990

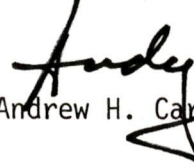
Dear Kent,

The letter is "on its way." Thanks for your good work.

I was really sorry to miss the Council's dinner last month. Thanks for understanding.

Have a great holiday, and stay in touch.

Sincerely,

A handwritten signature in black ink, appearing to read "Andy", with a stylized flourish at the end.

Andrew H. Card, Jr.

Council on Competitiveness

December 14, 1990

Andrew Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D. C. 20500

Dear Andy:

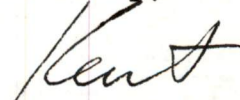
Our new Chairman, George Fisher, CEO of Motorola, and other senior members of the Council have written a letter to the President urging him to make American technological preeminence a national priority. The letter is enclosed.

I was not sure what were the best steps to bring the letter to the President's attention. But working on the assumption that all paper and proposals flow through the Governor, I thought I might prevail on you to get the letter on its way.

Thank you again for the lovely letter from the President to John Young and the Council. It was very much appreciated.

Best for the holidays.

Sincerely,



Kent H. Hughes
President

Council on Competitiveness

December 13, 1990

The Honorable George Bush
President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

We recognize that you are in the midst of a pressing international responsibility that will have a major impact on America's and the world's future. We are writing about another issue -- U.S. technological strength -- that helps create the resources that are critical to our standard of living at home and our international leadership abroad.

Mr. President, we have reached the conclusion that although the United States retains a lead in science, it has lost or is losing a large part of the technology base that is of vital importance to industry. For the past year, the Council on Competitiveness has worked with top R&D executives around the country to conduct an in-depth, original self-assessment of nine technology intensive sectors of the U.S. economy as part of its "Technology Priorities Project." As a result of this assessment, we are convinced that America has growing technological weaknesses that threaten its economic performance and national security.

Mr. President, we believe that in order to assure U.S. technological leadership, we need a new national priority to drive critical generic technologies that meet the real world needs of American industry. Only you can set such a priority. We offer the following thought for your State of the Union message:

To meet our commitments at home and our responsibilities abroad, the United States must regain leadership where we have faltered and sustain it where we continue to lead in the critical technologies driving economic performance and productivity. As President, I am establishing a national priority to meet that challenge.

Because technology is essential to competitiveness, it should be a priority focus of U.S. domestic policy. There are too many economic warning signs to think otherwise. With an economy that is just over half the size of ours, Japan out-

The Honorable George Bush
December 13, 1990
Page Two

invested America by \$36 billion in plant and equipment last year. While U.S. non-defense R&D has been flat at just under 2 percent of GNP for the past decade, Germany's has increased to 2.6 percent and Japan's has surged to almost 3 percent. And U.S. productivity growth, which is largely based on our ability to develop and apply technology, has not kept pace with the rapid improvements of other industrial nations during the past fifteen years. These trends, including the high cost of capital, are behind the weakness in U.S. income growth and the loss of entire U.S. industries to foreign competitors. They threaten not only American jobs, but also our standard of living.

Making technological strength a national priority does not mean that it is up to government to solve the problem. The private sector must work with you as a committed partner to match and surpass the best technology commercialization practices of our foreign competitors and to create a national information network of critical technologies and commercialization practices. Public policy must reinforce these efforts by increasing investment in the research, education, facilities and equipment that constitute the nation's technology infrastructure, by stimulating private sector investment in technology, and by continuing its efforts to end unfair trade practices by our trading partners that undermine America's technology advances.

Your Administration has already taken some steps in these areas. OSTP's new report on U.S. Technology Policy, in particular, makes a major contribution by recognizing that we have a national technology policy and by laying the foundation for a constructive dialogue between the public and private sectors on this issue. We encourage you to build on this and other Administration technology initiatives to send a clear signal to the country about the pressing need to strengthen U.S. technological competitiveness. We believe that this makes not only good economic sense, but also good political sense.

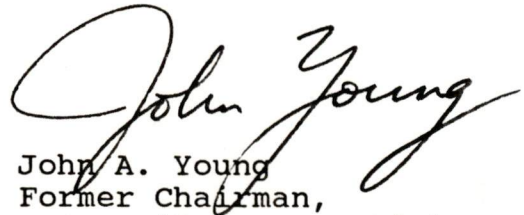
The Council on Competitiveness, its members and many other private sector organizations are ready to respond to your leadership. Once we have concluded our "Technology Priorities Project," we would very much like to meet with you personally to discuss our findings and recommendations. In the interim, we would be happy to provide any assistance that we can to your staff.

The Honorable George Bush
December 13, 1990
Page Three

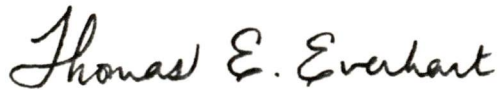
Respectfully yours,



George M.C. Fisher
Chairman, Council on
Competitiveness
Chairman and Chief
Executive Officer
Motorola, Inc.



John A. Young
Former Chairman,
Council on Competitiveness
President and Chief
Executive Officer
Hewlett-Packard Company



Thomas E. Everhart
Council Vice Chairman,
Council on Competitiveness
President
California Institute of
Technology



Paul E. Gray
Former Council Vice Chairman,
Council on Competitiveness
Chairman of the Corporation
Massachusetts Institute of
Technology



B.R. Inman
Technology Project Advisor,
Council on Competitiveness
President
B.R. Inman Associates



Howard D. Samuel
Council Vice Chairman,
Council on Competitiveness
President
Industrial Union Department,
AFL-CIO

The Honorable George Bush
December 13, 1990
Page Four

A handwritten signature in cursive script, reading "Donald E. Petersen".

Donald E. Petersen
Council Vice Chairman,
Council on Competitiveness
Retired, Chairman of the Board
Ford Motor Company

bcc: Andrew Card

THE WHITE HOUSE

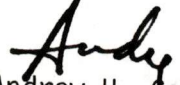
December 19, 1990

Dear Senator Thurmond,

The entire Card family thanks you for the wonderful barbecue sauce from South Carolina. You are thoughtful to remember us.

Best wishes for a joyous holiday season. Thanks again.

Sincerely,

A handwritten signature in cursive script that reads "Andy".

Andrew H. Card, Jr.

THE WHITE HOUSE
WASHINGTON

The Honorable Strom Thurmond
United States Senate
Washington, D.C. 20510

Andrew *Card*



December 1990

Dear Friend,

In the spirit of this Holiday Season and as a token of our friendship, Nancy and I are pleased to present you with this gift of Maurice's Gourmet Heirloom Recipe Barbecue Sauce from South Carolina.

Our friends at Piggie Park Enterprises provided this unique mustard-based sauce to help us spread holiday cheer. South Carolinians are barbecue connoisseurs and Maurice's is a Palmetto State favorite. I hope that you will have the opportunity to enjoy this special blend of herbs and spices with your friends and family during this festive time of year.

Nancy and I hope that you will enjoy this gift, and wish for you and your family a holiday season filled with joy and happiness.

With kindest regards and greetings of the season,

Sincerely,

Strom Thurmond

Strom Thurmond

THE WHITE HOUSE
WASHINGTON

December 18, 1990

Dear Patrick,

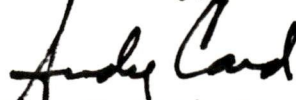
Thank you for writing me about your interest in an internship at the White House. We are always happy to hear from young people who want to serve in government.

I have enclosed information about the White House Internship program, as well as an application form. Shara Castle, our Intern Coordinator, can be reached at 202/456-6266 and would be happy to answer any additional questions you may have.

Best of luck for the remainder of the school year. I hope our paths cross someday -- at the White House perhaps!

Happy holidays, and thanks again for writing.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Patrick K. Faherty
One Trevore Street
Quincy, Massachusetts 02171

THE WHITE HOUSE

WASHINGTON

WHITE HOUSE INTERNSHIP INFORMATION

The White House has a number of departments which provide internship opportunities year-round to students who wish to learn more about the Executive Branch of the United States Government.

In the White House interns perform a broad range of office support functions. Opportunities are given to students to explore some of Washington's attractions as well as attending selected White House functions. Because of President Bush's strong commitment to community service, students will also be encouraged to participate in group volunteer projects throughout their internship.

Our departmental requirements for interns are as follows:

- o Must be at least 18 years of age.
- o Must be able to serve for a 90 day period.
- o Strongly prefer availability to be full-time (40 hours per week).
- o Must be an American citizen.
- o Prefer applicants be registered to vote and have voted in the last election for which they were eligible.

The following is a list of the departments that accept interns and a brief description of their mission:

o **Communications** - This office has two major functions: (1) to assure that the various communities, interests, and individuals in the country have the opportunity to present their policy concerns and recommendations to the White House and have them integrated into the policy making process; (2) to build public support for the President's policies and programs. In order to accomplish its functions, the department organizes briefings, events, policy discussion sessions, and photo-ops for the President and his senior staff. The following offices are open to interns: Research, Public Liaison, Media Relations and Public Affairs.

o **Correspondence** - is responsible for handling all correspondence addressed to the President and the First Lady of the United States. Interns assist in the processing of inquiries received by the President and First Lady. Offices within this department that are open to interns include: Mrs. Bush's Correspondence, Children's Correspondence and Presidential Greetings and Comments.

o **Counsels Office** (Law students only) - Provides legal advice to the President and White House Staff. In this department the interns assist the President's legal advisors.

o **Intergovernmental Affairs** - This office serves as the liaison between the President and state and local elected officials. The office is broken down into three divisions: statewide elected officials (including Governors); state

Please Note: Interns at the White House are not financially compensated for their work. All expenses incurred are the sole responsibility of the student. Some students choose to do their internship for college credit. The White House does encourage this; however our program cannot be regulated around each student's individual academic requirements.

For additional information, please contact:

Shara Castle

White House Intern Coordinator

The Office of National Service

The White House

Washington, DC 20500

(202) 456-6266

FAX: (202) 456-6244

THE WHITE HOUSE
WASHINGTON

APPLICATION FOR WHITE HOUSE INTERNSHIP

(Please **type** or print neatly.)

I am applying for an internship in the following term:

Spring 1991 _____ Summer 1991 _____ Fall 1991 _____

Dates of Availability: _____

Hours a week you are willing to work: _____

PERSONAL DATA:

Full Name: _____

College Residence Address: _____

College Residence Phone Number: _____

Permanent Address: _____

Permanent Address Phone Number: _____

Social Security #: _____ Birth Date: _____

EDUCATIONAL INFORMATION:

College or University: _____

Expected Year of Graduation: _____ GPA: _____

Major Areas of Study: _____

Extracurricular Activities: _____

Computer Skills: _____

Briefly describe your future career goals: _____

By applying for this position, you must have some ideas or expectations as to what you think White House Interns do. Describe what you believe your duties would entail as an intern. What are your expectations?

What can we expect from you if you were selected as a White House intern?

In which departments of the White House are you interested in working? (In order of preference.)

1st choice: _____

2nd choice: _____

PLEASE RETURN THIS APPLICATION ALONG WITH:

- * Your current resume
- * 3 letters of recommendation or phone numbers of references

to: Shara Castle
White House Intern Coordinator
The Office of National Service
The White House
Washington, D.C. 20500

1 Trevore Street
Squantum, Massachusetts 02171
December 10, 1990

Andrew H. Card, Jr.
Assistant to the President
Deputy to the Chief of Staff
The White House

Dear Mr. Card,

My name is Patrick K. Faherty and I am currently a ~~senior~~
at NorthQuincy High School, in Quincy Massachusetts.

A few months back for the first time in my life I attended
the Massachusetts Republican Party State Convention in
Boston. It was the night before ~~that~~ when I met you,
while I was working for then gubernatorial candidate
Steven Pierce in his quest for the governership.

For a great many years my interest in politics has
heightened to the point where I even attended Massachusetts
Boys State sponsored by the American Legion. I was
at that point elected by my peers to represent them
at Boys Nation held in Washington D.C. After seeing
and experiencing Washington D.C. I soon realized that that
was where I wanted to attend college and experience
American Politics firsthand. Currently I am applying
to Georgetown University where I hope to major in political
science or government. Due to the fact that I am

interested in politics and enjoy being a member of the North Quincy High School Young Republican Club it would be a dream come true for me to experience a whole summer in Washington D.C. close to the seat of a government and political spectrum I truly aspire to learn more about. The reason I write you Mr. Card, is that I am interested in obtaining a White House internship for the summer. I have no political connections or insiders to help me along this route, all I have is a deep desire to learn more about the Executive Branch of government, and our political system and government in general through work at The White House. Intrigued by the Republican Party, and ideologically in line with what it stands for I find this to be a once in a lifetime opportunity to learn and mature as a future political science major and young citizen of this great nation of ours. I would ask you to please contact me about the possibility of being an intern in The White House and the chance of a lifetime, as well as an important goal in my life thus far. Thank you very much for your time Mr. Card as well as inspiration "local boys" like yourself have given me.

Respectfully,



Patrick K. Faherty

1 Trevore Street

Quincy, Massachusetts

02171

(617)- 328-1683

THE WHITE HOUSE December 19, 1990

Dear Mr. Talbot -

Thank you very much for your note informing me of the 171st Annual Meeting and Dinner of the Pilgrim Society. Unfortunately, my schedule is such that I will not be able to join you in Plymouth on December 21st. Please convey my greetings.

Best wishes for the Holiday Season.

Sincerely, Andy Card

Andrew Card
THE WHITE HOUSE
WASHINGTON

Mr. Richmond S. Talbot
Secretary
The Pilgrim Society
75 Court Street
Plymouth, Massachusetts
02360-3891

12-19-90

Dear John -

Thank you for your note of 11/27.
My response is a bit tardy as I've been
on the road much of the time.

Yes, I will gladly help with a
MacGovern campaign debt retirement
effort. Let me know . . .

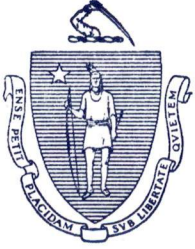
Merry Christmas!

Audrey

Audrey Card
THE WHITE HOUSE
WASHINGTON

The Honorable
John F. MacGovern
House of Representatives
State House, Boston, MA

02133



The Commonwealth of Massachusetts **AC HAS SEEN**
HOUSE OF REPRESENTATIVES
STATE HOUSE, BOSTON 02133

JOHN F. MACGOVERN
2ND MIDDLESEX DISTRICT
ROOM 473F
617/722-2210

NOEL DANFORTH
ADMINISTRATIVE ASSISTANT

Committees on
Housing & Urban Development
Transportation
Chairman
John F. Kennedy
Memorial Commission

Nov. 27, 1990

Dear Andy,

Thank you for your great help to me in my campaign. You, and thanks to you and Ron, the National Committee, the President, Vice-President and various members of the Cabinet were such a tremendous help to me in my campaign.

I will be having a retirement/debt-retirement party in January and would like very much to have you the guest of honor. I will call your office to see if you could do that for me.
In the mean time

Best Wishes

John

P.S. I have put my name in the Wild basket for possible appointment.

THE WHITE HOUSE

12-19-90

Dear Peter -

Thank you for your note,
the 1991 "Pocket Pal" and the news
clippings.

Merry Christmas and a very
Happy New Year. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Peter G. Carlos
Berkshire County Treasurer
Pittsfield, MA
01201

AC HAS SEEN

P.6

18 December 1990

*I talked to Michael
and to Chas.
AKK
12/19*

Andy--

I called today to check whether you were aware of any particular interest, there, in the outcome of the DPC work on medical malpractice? You may or may not know that the DPC will recommend that the President withhold limited amounts of federal medicare/medicaid payments as leverage on the states to enact malpractice reform. My question arises because the Secretary is absolutely opposed to it, but does not wish to run against some larger interests without checking first. As I understand it, the DPC is to close on the issue on the 19th.

While I have your attention, you will remember our conversation on Friday to come to closure on the "Healy" package today. As I have not heard from Chase, I assume events have overtaken this time line.

If there is no decision as yet, I would like to offer a further compelling justification for our candidate. We well understand and share the concern held by outside groups and some within the White House about the lack of sophisticated and effective political decision making at the Public Health Service. The idea is to put someone in the job that can assure effective analysis and appropriate outcomes. The candidate being proposed, as a practical matter, will not be able to have such an impact. Not only does she lack any experience in public policy, more importantly she would not have the confidence of her boss. She would most likely have the position in title only, with no capacity to affect outcomes.

Our candidate, on the other hand would come with the confidence of his boss and his boss's boss, and would, therefore, actually be permitted to perform the function of the position. Moreover, he well understands the role he would be expected to play and, thus, through the close relationship he has with us, the level and direction of policy analysis desired by everyone would be assured.

I look forward to hearing from Chase. Please let me know about the malpractice matter.

PATRICIA SAIKI
1ST DISTRICT, HAWAII

OFFICE ADDRESS:
1609 LONGWORTH BUILDING
WASHINGTON, DC 20515
(202) 225-2726
FAX (202) 225-4580

DISTRICT OFFICE:
300 ALA MOANA BOULEVARD, ROOM 4104
PRINCE KUHIU FEDERAL BUILDING
HONOLULU, HI 96850
(808) 541-2570
FAX (808) 541-2579



AC HAS SEEN
12/21

file
COMMITTEE ON BANKING, FINANCE
AND URBAN AFFAIRS

SUBCOMMITTEES:
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HOUSING AND COMMUNITY DEVELOPMENT
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INTERNATIONAL DEVELOPMENT,
FINANCE, TRADE AND
MONETARY POLICY

COMMITTEE ON MERCHANT MARINE
AND FISHERIES

SUBCOMMITTEES:
FISHERIES AND WILDLIFE
CONSERVATION AND THE ENVIRONMENT
OCEANOGRAPHY

SELECT COMMITTEE ON AGING

Congress of the United States
House of Representatives
Washington, DC 20515

December 19, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President &
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Andy:

It was very reassuring to receive your call last week. Of course, I was a little disappointed, but I think Lynn Martin will serve the President very well as Secretary of Labor.

I am enclosing some clips from our local newspapers. They have high hopes that I, too, will be able to serve the President in a meaningful capacity. Incidentally, I have avoided commenting to anyone about any of this.

I will be leaving Oregon for Honolulu tomorrow, Thursday, and can be reached there at: 808/737-4016.

I know I can count on you to do the best you can on my behalf. I plan to return to Washington in January, but hope to hear from you as soon as possible with encouraging news.

I hope you'll stay in touch. Merry Christmas!

Sincerely,

Patricia Saiki
Member of Congress

Enclosures.

ccs: Gov. John Sununu
David Carney
Chase Untermeyer

A-20 □ Tuesday, December 18, 1990

Honolulu Star-Bulletin

Published by Bennett Inc./The Corporation

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The Saiki saga

BEING on the list of candidates for a cabinet post is an honor of sorts, but not quite the same as a nomination for an Academy Award. After the cabinet winner is chosen, those in the running would just as soon have it forgotten that they were contenders who didn't make it.

Hawaii's Rep. Patricia Saiki's name was among those on a short list of people to be considered for Secretary of Labor and Secretary of Education. Her House colleague and fellow unsuccessful Senate candidate, Lynn Martin of Illinois, was chosen secretary of Labor, and the former GOP governor of Tennessee, Lamar Alexander, is the secretary of Education.

Martin's closer political ties to President Bush and her more conservative voting record made the difference in the case. Alexander, a sitting university president whose name was not included in earlier speculation, has combined political and academic credentials that are hard to argue with.

We think Pat Saiki would have worked as Secretary of Education. Her record as a school teacher, a champion of teachers' bargaining rights and a leader of legislative efforts on behalf of education equip her for such a challenge. Her energy and political talents would be useful in reawakening a sleepy department, a task awaiting the new secretary.

"We had hopes that the president would have selected someone with hands on classroom experience," said Keith Gelman, president of the National Education Association, expressing coolness toward the Alexander choice.

Saiki could have brought that kind of experience to the job, but her search for work after her term in Congress ends continues. Republicans are looking for a national chairman now that William Bennett has dropped out. This is another job for which Saiki, former Hawaii GOP leader, is qualified.

Politicians, especially those between jobs, have to pursue their career moves in the public fish bowl, not the easiest way to conduct the business of life. We trust the Bush administration will not wait too long to put Pat Saiki's skills to work for the benefit of Hawaii and the nation.

The Honolulu Star-Bulletin,
Tuesday, December 18, 1990

Bush Education choice likely to spur action

PRESIDENT Bush's selection of Tennessee's Lamar Alexander as Secretary of Education should raise the energy level and operating prestige of that department.

Alexander, 50, has been president of the University of Tennessee since 1988 and is a former two-term Republican governor of the state who built a reputation for improving the quality of its public schools. The new secretary would replace the luckluster Laura Cavazos, former president of Texas Tech, a Reagan administration appointee who adopted too passive a style in his approach to the nation's public schools and colleges.

Alexander's nomination was widely viewed as part of a Bush administration attempt to infuse the national education effort with a renewed sense of direction and vitality. The choice drew widespread early positive reaction, including words of praise from Sen. Edward M. Kennedy, D-Mass., chairman of the Senate Labor and Human Resources committee which will conduct confirmation hearings.

Only the National Education Association questioned the choice. The NEA, the largest teachers' organization, disagreed with Alexander's school reform efforts in Tennessee that rewarded teaching competence with merit pay increases. Alexander's "Better Schools" program provided incentive pay and other recognition for teachers judged to be outstanding, and sought to raise standards within the teaching profession.

But leaders of the American Federation of Teachers and the American Council on Education said they considered Alexander a good choice and looked forward to working with him.

Alexander is a lawyer who has worked in Washington D.C., has a good TV presence, was chairman of the National Governors' Association, left office in 1986 as a popular governor, spent six months in Australia with his family, and since becoming head of his state's university nearly three years ago has helped reconstitute its academic standing. Still politically ambitious, Alexander is seen by some as using the cabinet post as a step toward the 1996 presidential nomination.

The nation's schools and universities need the kind of self-starting leadership of someone able to move bureaucratic mountains. Alexander's record as governor and university president in improving education indicated he could be a new propelling force in a troubled, critical field.

Education

ADV 12/18/90

Alexander is a good choice

It's too bad Hawaii Congresswoman Pat Salki didn't get one of the vacant cabinet positions in Washington. We hope the Bush administration will find an appropriate job for someone of her talents and political credentials.

But, that said, it does seem that President Bush made an excellent choice, politically as well as for education, in selecting former Tennessee governor Lamar Alexander to be education secretary. Alexander, 50, is a thoughtful, moderate Republican who made a name as an educational reformer while governor from 1978 to 1986. He has added to that reputation as president of the University of Tennessee for the past three years.

He should have little trouble being more dynamic than his fired predecessor, Lauro Cavazos, and less controversial than the outspoken conservative education secretary before that, William Bennett.

Not only was Alexander an outstanding state executive and chairman of the National



Alexander

Governors Association, in 1988 he was considered a possible running mate for George Bush. His moving to Washington now will give him new

visibility and may revive speculation about him as a future candidate.

Regardless, he seems to have good mix of political skill, reformist determination and educational priorities, including his support for better worker training and adult education. Bush will need all the help he can get if he hopes to catch up to his promises to be an education president.

Andrew H. Card, Jr.
THE WHITE HOUSE
WASHINGTON

Mrs. Helen J. Valerio
1064 Grove Street
Framingham, Massachusetts
01701

THE WHITE HOUSE

12-26-90

Dear Helen -

Your resume and note of interest in serving in the Administration are appreciated. I will make sure that the appropriate people here give careful consideration to your desire to serve on a Board or Commission.

Best wishes for 1991. Please keep in touch.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

Date: 12-26-90

FOR: *Ron Kaufman*

FROM: ANDREW H. CARD, Jr. *Andy*

- Action
- Your Comment
- Let's Talk
- FYI

*Helen would like to serve
on a Board or Commission.*

HELEN J. VALERIO

Executive Vice President
Papa Gino's of America, Inc.
600 Providence Highway
Dedham, Massachusetts 02026

office - (617) 461-1200

Helen Valerio is co-founder of Papa Gino's of America, Inc., a restaurant enterprise that wholly owns and operates 220 restaurants throughout New England, New York, and Florida.

PROFESSIONAL HISTORY

- 1957 to Present - Papa Gino's of America, Inc., Exec. V.P./Treasurer
Dedham, Massachusetts
- 1983 to 1990 - Helen Broadcasting Company d/b/a WEEI A.M. Radio
Station, Boston, Massachusetts - Chairman Of The Board

BOARD MEMBERSHIPS

Papa Gino's of America, Inc., Director
Archdiocese of Boston - Finance Committee
Nichols College, Dudley, Mass. - Trustee

PROFESSIONAL MEMBERSHIP

Committee Of 200
National Restaurant Association
Women In Business Of Boston

COMMUNITY SERVICE

Catholic Charitable Bureau Of Boston, Vice Chairman
Weston Community League

RECOGNITION

- 1981 - Appointed by President Reagan to serve on the National
Advisory Council On Women's Educational Programs
- 1984 - YWCA Women of Achievement in Business & Industry
- 1984 - Elected to the Electoral College for the Commonwealth
of Massachusetts
- 1986 - Appointed Chairman of the National Advisory Council On
Women's Educational Programs
- 1988 - Boston Women's Magazine - "100 Most Interesting Women"

EDUCATION

Degree Candidate In Liberal Arts - Harvard University
Extension School
Senior Managers In Government - Kennedy School,
Harvard University, 1986