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# FOIA MARKER

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**Record Group/Collection:** George H.W. Bush Presidential Records  
**Collection/Office of Origin:** Chief of Staff, White House Office of  
**Series:** Card, Andrew, Files  
**Subseries:**

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**OA/ID Number:** 04012  
**Folder ID Number:** 04012-005a

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**Folder Title:**  
AHC General Correspondence December 1990 [1]

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Stack:	Row:	Section:	Shelf:	Position:
<b>G</b>	<b>15</b>	<b>21</b>	<b>6</b>	

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## Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Resume	Re: Charles J. L. T. Kovacs; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	
02. Resume	Re: Charles J. L. T. Kovacs; contains Personally Identifiable Information. (2 pp.)	n.d.	(b)(6)	
03. Fact Sheet	Re: Request by Lt. Col. (Ret.) John J. Higgins, III for reassignment; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	
04. Letter	MG (Ret.) Richard E. McLaughlin to Andy Card, Re: Request by Lt. Col. (Ret.) John J. Higgins for reassignment. (1 pp.)	09/25/90	(b)(6)	
05. Vitae	Re: Lt. Col. (Ret.) John J. Higgins; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	
06. Form	Departments of the Army and the Air Force National Guard Bureau Report of Separation and Record of Service, Re: Lt. Col. (Ret.) John J. Higgins. (1 pp.)	n.d.	(b)(6)	

**Collection:**

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**Office:** Chief of Staff, Office of the  
**Series:** Card, Andrew H., Jr., Files  
**Subseries:**  
**WHORM Cat.:**  
**File Location:** AHC General Correspondence December 1990 [1]

**Pinksheet Number:** RML16118  
**OA/ID Number:** 04012-005a  
**Date Closed:** 3/13/2025  
**FOIA/Sys Case #:** 2025-0373-S  
**Re-review Case #:**  
**P-2/P-5 Review Case #:**

Reminder to  
Reschedule

---

Per Monie Ryder - Position filled 4/30

Document Originally  
Attached to  
Following Page

Andrew Card, Jr.  
THE WHITE HOUSE  
WASHINGTON

Jan. 15

11:00

7-11-45

O - 212/552-5197

h - 201/670-8694

Mr. Charles J. L. T. Kovacs  
The Chase Manhattan Bank, N.A.  
1 Chase Manhattan Plaza  
New York, N.Y. 10081

THE WHITE HOUSE December 26, 1990

Dear Mr. Kovacs -

Thank you for your letter and your interest in the position of Alternate U.S. Executive Director of the IMF.

Susan Waters told me of your consideration.

I would be pleased to meet with you. Please contact me after the first of the year.

Sincerely,

Andy Card



December 4, 1990

The Hon. Andrew H. Card, Jr.  
Assistant to the President and  
Deputy to the Chief of Staff  
The White House  
Washington, D. C. 20500

Dear Mr. Card:

Susan Watters suggested that I write to you to follow up on the conversation she had with you about me last Sunday and her subsequent note to you.

I am being considered for the position of Alternate United States Executive Director of the International Monetary Fund. This is a Treasury post and it has been vacant since July. I have had positive meetings with Tom Needles in Presidential Personnel, Tom Dawson at the IMF and to John Niehuss and George Folsom at Treasury. As you can see from my enclosed resume, I can honestly claim to be very well qualified technically and to be equally well acquainted with the issues likely to feature on the IMF's agenda. I would very much like to have the post, because it would enable me to serve in my area of greatest expertise.

Mr. Butcher, Chase's former chairman, and some of my other seniors at Chase have written on my behalf to Sec. Brady and to Mr. Boyden Gray. A number of prominent individuals have also written to Messrs. Mulford and Dallara and I do have the blessings of my Representative, Marge Roukema from New Jersey.

I don't know whether all this will suffice, but I thought you might be interested in these details as proof of the seriousness of my intention and potential. I would be grateful for an opportunity to meet you, however, briefly, to introduce myself, answer any questions you may have about me and, hopefully, to benefit from whatever advice you may have for me.

Thank you in advance for your consideration.

With best regards,

Sincerely,

A handwritten signature in black ink, appearing to be 'C. Kovacs', written over a horizontal line.

# Withdrawal/Redaction Sheet

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**Date Closed:** 3/13/2025      **OA/ID Number:** 04012-005a

**FOIA/SYS Case #:** 2025-0373-S      **Appeal Case #:**  
**Re-review Case #:**      **Appeal Disposition:**  
**P-2/P-5 Review Case #:**      **Disposition Date:**

**AR Case #:**      **MR Case #:**  
**AR Disposition:**      **MR Disposition:**  
**AR Disposition Date:**      **MR Disposition Date:**

### RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

THE WHITE HOUSE December 26, 1990

Dear Susan -

Thank you for your note commending Charles Koussas. I would be pleased to meet with him. Please give me a call.

Kathi and I enjoyed the Kennedy Center Honors gala. Washington is full of opportunities!

Best wishes for the New Year.

Sincerely,  
Andy Card

Andrew W. Card, Jr.  
THE WHITE HOUSE  
WASHINGTON

Ms. Susan Watters  
Fairchild Publications  
Suite 570  
1333 H Street, N.W.  
Washington, D.C. 20005

Susan Watters

FAIRCHILD PUBLICATIONS

SUITE 570

1333 H ST. N.W., WASHINGTON, D.C., 20005

Dec. 4, 1990

The Honorable Andrew Card Jr.  
Assistant to the President and Deputy Chief of Staff  
The White House  
Washington D.C. 20500

AC HAS SEEN

Dear Mr. Card,

It was great seeing you at the White House reception for the Kennedy Center Honors gala the other night. And thanks for letting me have this chance to write on behalf of Charles Kovacs in the hopes that he can have the opportunity to meet you some time soon.

Charlie and I went to Tufts together at the Fletcher School of Law and Diplomacy. Since then, for the last 19 years, he's been in the international department of the Chase Manhattan Bank where he currently serves as Vice President and manager, international financing program. Over the years he has represented Chase on post in Germany, Lebanon, England, Singapore and Greece.

He currently has his name up for the job of Alternate U.S. Executive Director of the International Monetary Fund. Chase Chairman Willard Butcher has written to Nicholas Brady and Boyden Gray on his behalf. He has also met with Tom Needles in Chase Untermeyer's shop.

A Hungarian born American, Charlie is funny, exceptionally bright, discrete and a good friend. He is also tough and engaging.

If you could find a moment to meet with him, you would not be bored and he'd be most fortunate. Thanks for anything you can do to find the time to meet with him. And thanks again for letting me have the chance to try to help him out.

All the best,

*Susan*

Susan Watters

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1260 21st Street, NW  
#908  
Washington, D.C. 20036  
12/11/90

AC HAS SEEN

Dear Andy,

It looks like you've been logging quite a few miles these days. No rest for the weary I guess.

Things over in the Civil Division have been busy. And I'm enjoying it. As you're probably aware Stuart argued the government's defense in the suit brought by the 54 members of Congress. As for me, I'm "on brief" in the suit brought by the reservist. No decision yet in either case.

Politically, 1992 doesn't seem all that far away. The pundits, though, seem to be stirring more than potential challenges. Cuomo is going through his standard never ending minuet. For the first time, however, the press does not seem all that enthralled. Time will tell.

Anyway, that's about it for now. Best wishes to you and your family this holiday season.

Take care

Lloyd



**BOSTON EDISON**  
Executive Offices  
800 Boylston Street  
Boston, Massachusetts 02199

*f.b.*

**AC HAS SEEN**

**Stephen J. Sweeney**  
Chairman of the Board

December 4, 1990

Mr. Andrew H. Card, Jr.  
Assistant to the President  
& Deputy to Chief of Staff  
Executive Office of the President  
1600 Pennsylvania Ave., N.W.  
Washington, D.C. 20500

Dear Andy,

Thank you so much for taking the time out of your busy schedule to be with us at the Arthritis Foundation dinner.

Obviously, it was a great honor to receive the award but, more important, we raised over \$100,000 to continue the fight against that crippling disease.

Your speech was excellent. I still get positive comments about it.

Finally, you helped make it a more memorable evening for me and the Foundation.

Best wishes,

*Steve*

THE WHITE HOUSE December 8, 1990

Dear Reid -

Thank you for your note. I, too, enjoyed the November 28<sup>th</sup> SES function in the Indian Treaty Room. Did my talk help the cause?

I appreciate your thoughts on D.C. voter participation and the President's support for Puerto Rico's chance to become a State. Let's talk.

Yes, the NES is important and I have been following its development. Give me a call.

Sincerely,  
Andy Card

THE WHITE HOUSE  
WASHINGTON

B. Reid Detchon  
Principal Deputy Assistant Secretary  
Conservation and Renewal Energy  
Department of Energy  
Washington, D.C.

20585



## Department of Energy

Washington, DC 20585

AC HAS SEEN ✓

November 29, 1990

The Honorable Andrew H. Card, Jr.  
Deputy to the Chief of Staff  
The White House  
Washington, D.C. 20501

Dear Andy:

It was a pleasure to see you last night and get your perspective on how the President is doing, apart from what appears on the Evening News. I hadn't seen that formal, stand-up side of Andy Card before, but now I see why you would have made such a good candidate for Governor. You also showed your political skills by calling me out -- thanks.

I was particularly intrigued by your comments on Puerto Rico. Voting representation is probably long overdue for those citizens. It is equally overdue, of course, for residents of the District. I hope the President would consider an "empowerment" offer at home -- making the District part of Maryland for the purpose of Federal elections. I believe a similar suggestion was advanced by Governor Schaefer. It would kill the ridiculous statehood argument, and it would be a dramatic and counterintuitive thing for George Bush to do. Politically, it would mean Democratic control of Maryland forever, but I suspect that's the case already.

On another subject, the President soon will have to make some decisions on elements of a National Energy Strategy. Forgive me if I'm stating the obvious, but a "business-as-usual" strategy will not cut it, at a time when young Americans are at risk to protect Western access to oil. Some of the options in the area of conservation and renewable energy -- where I'm working -- have the potential to signal a new direction in energy policy without too much of a Jimmy Carter taint, and I recommend your close attention for political reasons.

Best wishes for the holiday season.

Sincerely,

A handwritten signature in dark ink, appearing to read "Reid".

B. Reid Detchon  
Principal Deputy Assistant Secretary  
Conservation and Renewable Energy

THE WHITE HOUSE

12-8-90

Dear Wes-

Thank you for your note  
and the "Money-Forecast letter."  
I will show it with the right  
folks here.

Keep in touch.

Sincerely,  
Andy Card

**A. Card**  
THE WHITE HOUSE  
WASHINGTON

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TO:

FROM:

DATE: 11/26/90



Andy,

President Bush should see the charts on page 2, <sup>16, 18</sup> <sub>20</sub> <sup>also 15 & 14</sup> page 4, and page 6. The reason for the collapse of real estate, the banks etc has been the decline in the money supply in the U.S.

If we are going to keep the White House in Republican hands some changes are needed at the FED. Regards,

Wes

Member New York Stock Exchange and Other Principal Exchanges

Increase the Money Supply and Cut Govt Spending & Taxes. It works in Japan!

THE WHITE HOUSE  
WASHINGTON

Date: 12/8/90

FOR: *Roger B. Porter*

FROM: ANDREW H. CARD, Jr.

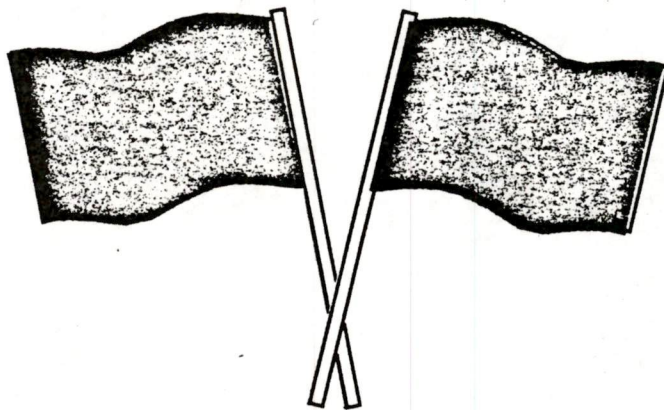
- Action
- Your Comment
- Let's Talk
- FYI

---

*The Financial Research Center*

**MONEY-FORECAST LETTER**

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**Yes! The Double Green Flags Still Fly!**

December, 1990



# THE FINANCIAL RESEARCH CENTER MONEY-FORECAST LETTER

December, 1990  
(Boston, Massachusetts; November 13, 1990)

WHEN YOU TURN THE PAGE YOU WILL SEE A CHART SHOWING THE GROWTH OF JAPAN'S BROAD M3 MONEY SUPPLY. IT IS A REAL EYE-OPENER. GO AHEAD AND PEEK. WE WILL WAIT UNTIL YOU SOAK THIS CHART UP WITH YOUR EYES AND COME BACK TO US.

\* \* \* \* \*

DID YOU SEE THAT GROWTH? THAT'S REALLY SOMETHING, ISN'T IT? AT LATEST COUNT, JAPAN WAS PUMPING ITS BROAD MONEY SUPPLY UP AT A RATE OF 12% A YEAR. THAT IS 1% ADDED TO THEIR MONEY SUPPLY EACH AND EVERY MONTH. TO HEAR SOME FOLKS TELL IT IN JAPAN'S CENTRAL BANK, THIS IS TIGHT MONEY. THE GROWTH RATE WAS 13.2% A YEAR IN APRIL. BUT THE JAPANESE GOVERNMENT DECIDED THAT WAS A LITTLE TOO RICH. SO IT PULLED BACK ON THE REINS JUST A BIT. NOT A LOT. JUST ENOUGH TO COOL DOWN JAPAN'S GROWTH TO A SPEED THAT SEEMED ACCEPTABLE TO THEM. NOTE THAT THEIR IDEA OF TIGHT MONEY IS SOMEWHAT DIFFERENT FROM WHAT YOU ARE USED TO HEARING OUT OF AMERICA'S FEDERAL RESERVE. THEY SLOWED THE GROWTH OF CASH IN CIRCULATION, CHECKING AND SAVINGS ACCOUNTS AND CERTIFICATES OF DEPOSIT DOWN FROM 1.1% PER MONTH TO 1.0% PER MONTH. AND THEY KEPT A STRAIGHT FACE WHEN THEY ANNOUNCED THIS AS A TIGHTENING. THE WEIRD PART IS THAT THE MARKETS BELIEVED THEM. THE YEN ROSE IN VALUE. THANKS TO "TIGHT MONEY" THE MARKETPLACE DECREED THAT IT SHOULD TAKE ONLY 130 YEN TO BUY AN AMERICAN DOLLAR. NOT MANY MONTHS EARLIER IT HAD REQUIRED OVER 155 YEN TO PURCHASE AN AMERICAN DOLLAR BILL! IT MAKES US REALLY WONDER WHAT MIGHT HAVE HAPPENED IF JAPAN HAD GONE HOG WILD IN TIGHTENING... AND HAD SLOWED THEIR M3 MONEY GROWTH DOWN TO A "MERE" 0.75% PER MONTH... OR A SNAIL'S PACE 9% PER YEAR GROWTH RATE!

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The MONEY-FORECAST LETTER is published monthly by The Financial Research Center, Inc., 7 October Hill Road, Holliston, Massachusetts 01746. Annual subscription fee is \$182 U.S.; \$227 U.S. complete with audio tapes. Copyright 1990; reproduction without authorization is forbidden. The Editor is Adrian Van Eck. Charts prepared by Thomas Myles. Tape Editor is Jonathan Van Eck.

## Growth in the Japanese Money Supply

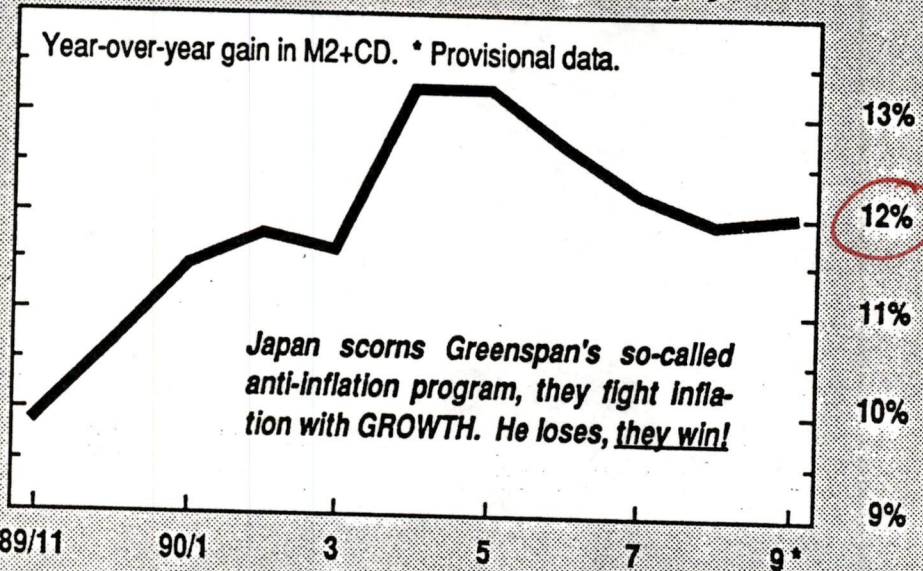


Chart No. 1

But enough of Japanese Money Growth Rates for now. We only opened with Japan's growth rate in order to nail a standard up on the board, where you can get a good look at it. We want you to keep that standard firmly in your mind as you look at two more charts. The next chart we want you to look at is on page 4. Again... we will wait while you turn the page and let your eyes siphon it right up. But promise us you will not turn yet to page 6. We want to keep that chart a secret until we can discuss page 4's chart with you. Go ahead.. turn the page now. Then return.

\* \* \* \* \*

Did you see that. Scary, isn't it? **America's Broad M3 Money Supply is shriveling up like a grape drying into a raisin.** This is an unusual pattern of non-growth... or more to the point of decline. It doesn't happen too often. But when it does it can cause some pretty nasty problems. It happened like this in 1970, 1975 and 1980. Three times. Each time it produced unpleasant side effects. Remember, for example, how the mighty PENN CENTRAL

CORPORATION shocked Wall Street and Washington in 1970 by going belly-up? It looked like a dead whale floating in New York's Hudson River. *Nasty thing to happen.* Poor Richard Nixon had been quite serious in his "Balance the Budget" drive until then. He had even challenged Congress head-on by impounding funds... simply refusing to spend appropriations voted by Congress. He got over that in a hurry when he found out that American Big Business and New York Real Estate was on the edge of an abyss. He called up Dr. Arthur Burns, Chairman of the Fed, and shouted: "Arthur — print me some Money... quickly... a lot of it." And of course Arthur did as he was told. Dr. Burns was nobody's fool. America was smack in the middle of the Vietnam War. He was not going to stand there and be accused of *collapsing the home front economy* at a time when young men were dying halfway around the World.

1975 and 1980 were almost identical replays. But in each case the cause was not the Budget Deficit. Rather it was Oil. OPEC had sharply raised the price of Oil in 1973 and 1979. Each time the Fed announced that it was not going to create Money to pay for the higher Oil prices. Each time the Fed told the American public to simply shift their Money from buying cars and houses to paying for gasoline and home heating Oil. Each time the Public was initially forced to do just that. Each time the U.S. economy turned down like a Boeing 747 loaded with 500 passengers... heading into a fast descent with all engines shut down. Each time the President of the United States looked out the cockpit window... saw the ground looming up ahead at an ever-faster speed... he barked an order to the Fed to restart the engines. Each time the Fed did as it was told. *Believe us. When the moment of truth arrives, talk of Independence goes out the window.* They are passengers on the same big plane called AMERICA and they do not want a crash any more than the Presidents did in 1970, 1975 and 1980. And so in 1970, 1975 and 1980 the Fed did restart all four engines. It yanked back hard on the wheel, pulled America out of a dive and then gunned the engines in a strong climb. Yes, in 1971, 1976 and 1981 the Fed did what it had to do to save America. You might be wondering right now whether we are going to tell you that we think the Fed will do it again in late 1990... and in 1991. A lot of other People are telling you that it

### Real Growth in the U.S. M3 Money Supply

Annual growth in M3, adjusted for consumer price inflation.

Here is the record of Broad Money Growth under Alan Greenspan. Left alone he would guide America and the World into a New Great Depression like the 1930's. But he will not be left alone to do such a bad thing!

*George Bush  
is President*

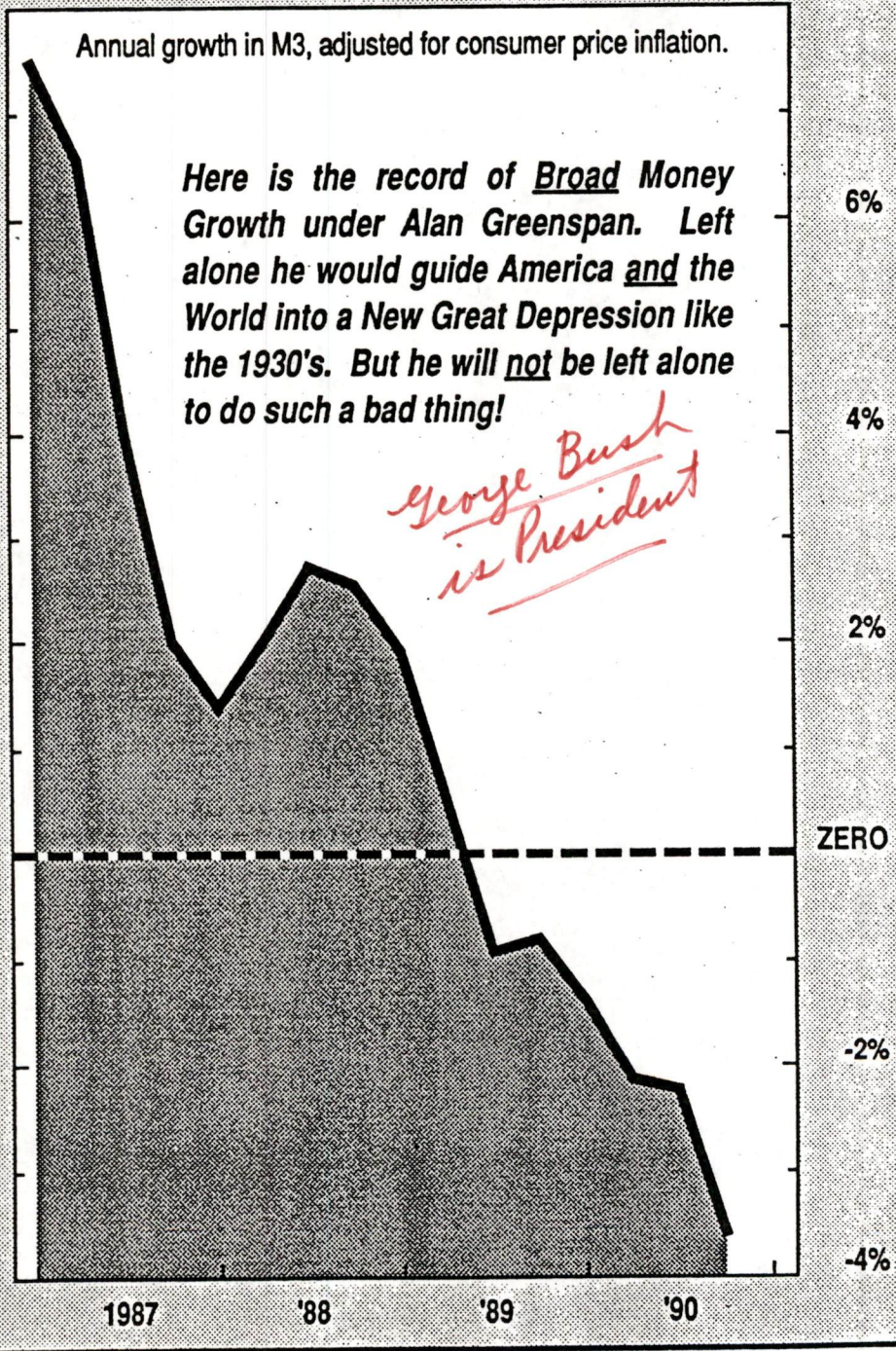


Chart No. 2

Source: Bank Credit Analyst

won't happen. Some speak of Recession. Some speak of Depression. But we know better. And in your Heart of Hearts, *so do you!*

**YOU CAN TURN THE PAGE ONE MORE TIME NOW.**

WE WANT YOU TO GLANCE AT THE CHART ON PAGE 6. IT IS VERY SCARY INDEED. LOOK FIRST. WHEN YOU COME BACK WE WILL HAVE SOMETHING MORE TO SAY ABOUT 1990-1991.

\* \* \* \* \*

Do you see why we are so sure the Fed cannot and will not postpone restarting the Money Engines now? The chart waiting for you on the next page proves without the slightest shadow of a doubt that the Depression of 1929 was completely man-made. It was no accident and no fluke of fate. It happened because of group of highly educated, long-seasoned bankers and economists on the Board of Governors of the Federal Reserve System... and their associates in the Presidency of regional Federal Reserve Banks... deliberately caused it to happen. *They did what they thought was their duty*. The result was a Great Depression that threw 25% of Americans out of work... pulled the prices of Blue Chip stocks down as low as \$1 a share... and surely caused World War Two.

**"Hell No. We Won't Go!"**

We tell you that today's Federal Reserve Board, today's President, today's Congress, today's leaders of Big Business and Big Banking and today's investors, entrepreneurs and voters all know this history of 1928-1933 just as well as we do. And you can bet your last Dollar that because of this it *won't happen again*. Even if the Fed tried to persist in its ruinous policies of the past few years, we can assure you that the credo of the American Draft-Resisters of the early 1970's would become the Battle-Cry of an America entering 1991. That cry, as you recall, was "HELL NO, WE WON'T GO!" And so we will once again see a big upturn in Money Creation and then the economy. This time things are worse than they were in 1970, 1975, and 1980. The Fed has clearly waited too long. So the upturn will be more abrupt. You will really feel the G-forces of

### Growth in the U.S. M2 Money Supply (1928-1932)

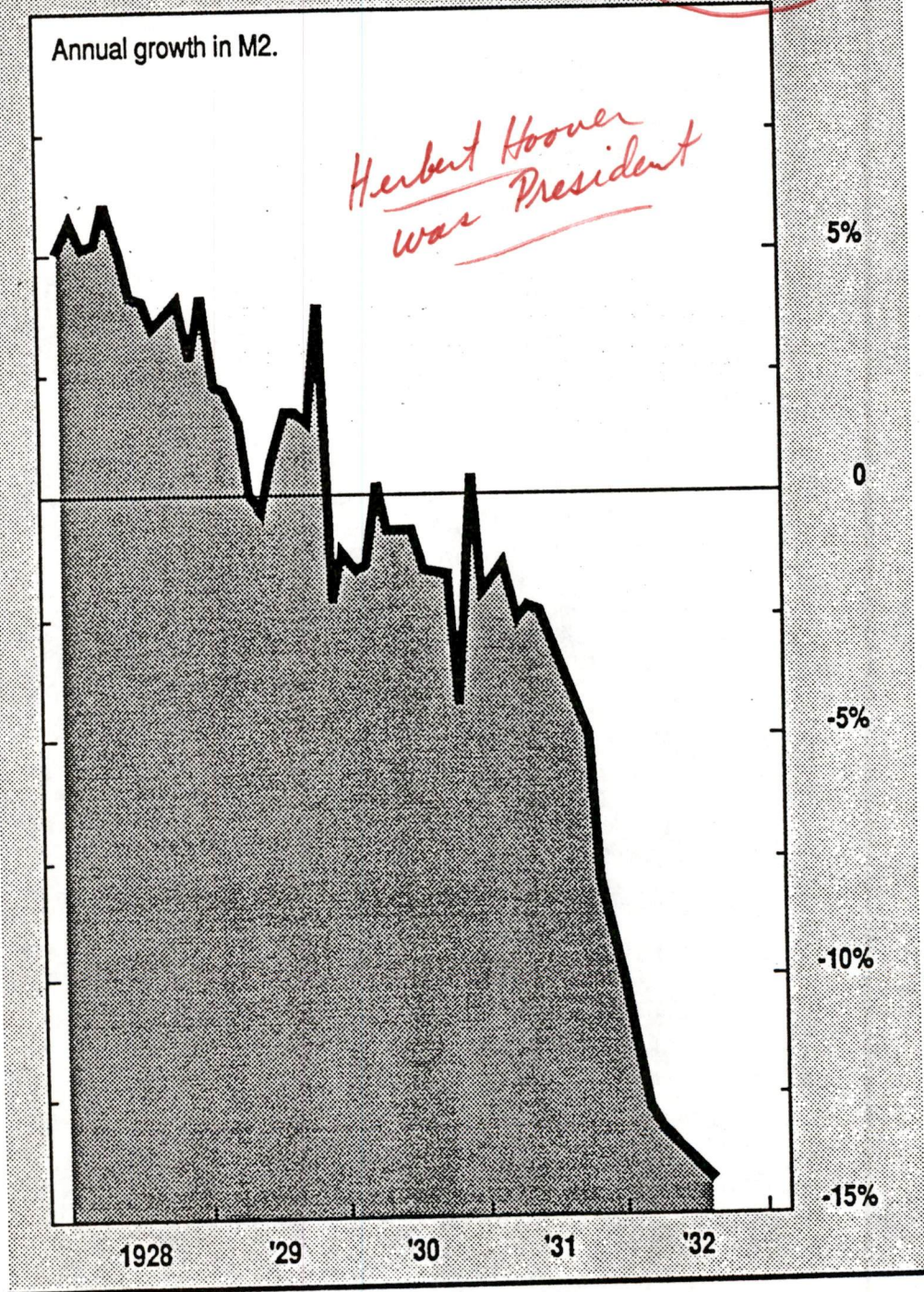


Chart No. 3

Source: Bank Credit Analyst

gravity pulling as we roar upward at high speed this time. It will get you in the pit of your stomach. But that's better than a crash!

The Fed will now be dragged back into the Real World of People and Money. That, as we have said for years, is what really makes the World go round. Paul Volcker knew that. So did Ronald Reagan. That's why, when they teamed up together, America enjoyed several consecutive years of growth. Volcker was a lucky man to serve six years with Ronald Reagan. And Reagan was a lucky man to serve six years with Paul Volcker. The difference was that Paul Volcker knew he was lucky to have Reagan. But Reagan allowed petty men around him to convince him that he would be better off with someone else at the Fed... *anyone else!* So he swapped Volcker for Greenspan. You know the rest. We said at the time we hoped Greenspan would benefit from the superior staff at the Fed. He had always, in our opinion, missed every major turn in the economy... coming to realize what was happening months after the event had taken place. This is one case where we allowed our good wishes for Greenspan's success to overcome our skepticism. He has enjoyed a Superior Staff. Somehow he has managed to waste this resource. He cooked up an elaborate computer model of a supposed American economy... a hypothetical model of a fairy-tale land. In this model he assumes that People will respond to events in mechanical ways. He calls his idea "P-STAR." We wrote about it once. We said that if his formula was any good it would work when you project it backwards in time. *It didn't.* As we understand it, his P-Star was off an average of 5% per year in predicting the inflation rate, going back several years. Put simply, if his computer model analyzed all of the given facts in the economy and predicted a 5% inflation rate... and this rate was then compared to what really happened looking backwards, he was off 5%. Inflation came in at either zero or at 10%. Hardly a small difference. Yet for the past three years this Man with a flawed computer program has been predicting America's economy... and then basing America's Money supply growth and interest rates on his expectations. He is off by about 5% this year. He thought inflation would be very low this year. But inflation for 1990 was running at 6.5% even before Iraq invaded Kuwait. Now it is higher than that. **We said**

## U.S. Long-Term Corporate Bonds (1898-1920)

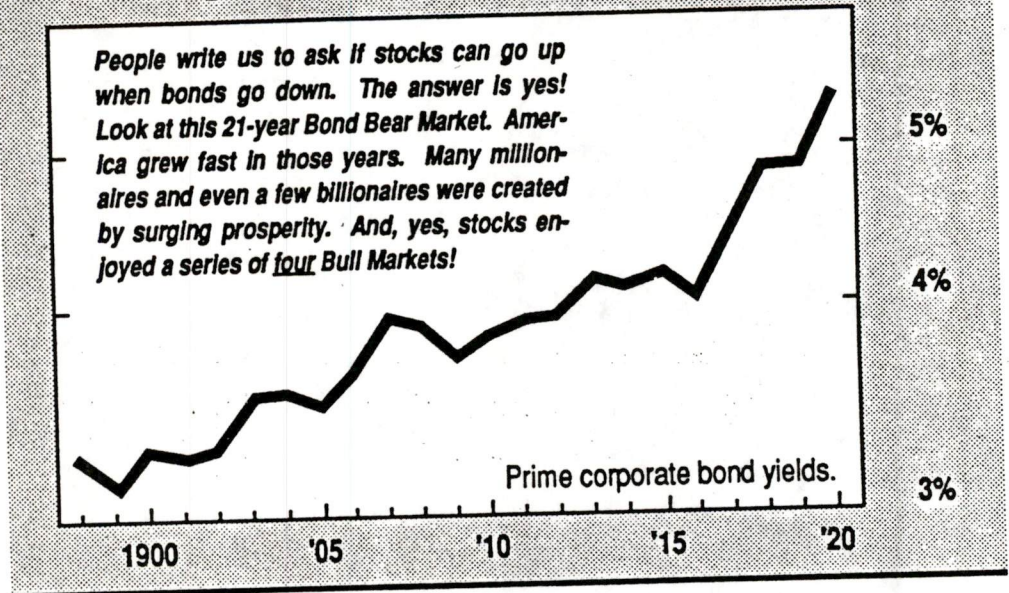


Chart No. 4

early in the year it would be 6.5%. And events proved us correct. There was no magic in what we predicted. We simply used common sense. We knew that American Government at all levels, businesses and individuals were deeply in debt and were facing high interest payments. We knew that the economy had cooled down. We knew that many people could not afford their payments on principal and interest. Desperate men and women do desperate things. They raise prices even when demand is soft. They go out on strike even when workers are being laid off. They do so because they figure they have nothing to lose. If they fail to do so they'll go under.

Once again, events proved us correct. Banks foreclosed on a lot of commercial real estate. Even Donald Trump had problems meeting his interest payments. Some Banks got into trouble. So they swallowed two consecutive cuts in the Fed Funds rate. They fattened their own spread, instead of passing cheaper Money along in the form of prime rate cuts. The interesting thing is that neither the White House nor the Banking Regulators protested about this failure of Banks to cut the Prime. Why didn't they

protest? Because they are more worried about Banks failing than they are about rising unemployment. We have already seen hundreds of Savings & Loans forced out of business. Tens of Billions of Dollars simply evaporated when they were shut down. That sounds strange. But we were told that by an official that much of it was in the form of Jumbo \$100,000 deposits. The more desperate S&L's paid outlandish interest rates to attract "Hot" Money and stay in business as long as they could. When we say the Money was "hot" we do not mean it was gangster money... although some Federal officials believe some of it may very well have originated from criminal sources. What we mean is that it is the kind of Money that moves from even a tiny advantage in interest rates. It is not like the passbook savings accounts of millions of middle class Americans that form the backbone of thousands of small town and small-city Banks across America. That money tends to stay in one bank for years... even a lifetime. But this "Hot" Money crosses State borders, even national borders in search of the best yield. Much of it was rounded up by major brokerage firms and funneled into S&L's. The FSLIC guarantee was all investors cared about. That and the interest rate. They were not interested in whether or not the specific S&L was likely to survive for a year... or even a month. At any rate, when the Federal Government finally shut down the sick S&L's, the Federal Savings & Loan Insurance Corporation made good on the CD's... apparently paying the interest payments for additional months in many cases.

When the terms of the CD's expired, the Federal Government paid off the CD's. And much of the Money simply vanished. It disappeared into thin air. No one in the national news media — and we do mean no one — seems to know where tens of Billions of Dollars of that Money went to. All they know for sure is that it apparently was not deposited in any Bank inside the United States itself. Nor has it been invested in Money Market Funds or Stocks or Real Estate. ACCORDING TO THE MEDIA, it simply walked away and was never seen again! Well, that answer wasn't good enough for us. And we didn't think it would be good enough for you. So we set out to find out exactly what in heck was going on here. We dispatched Henry Rycroft, the Editor of our affiliated FEDERAL LETTER, to Washington, D.C., and

## U.S. Long-Term Corporate Bonds (1828-1960)

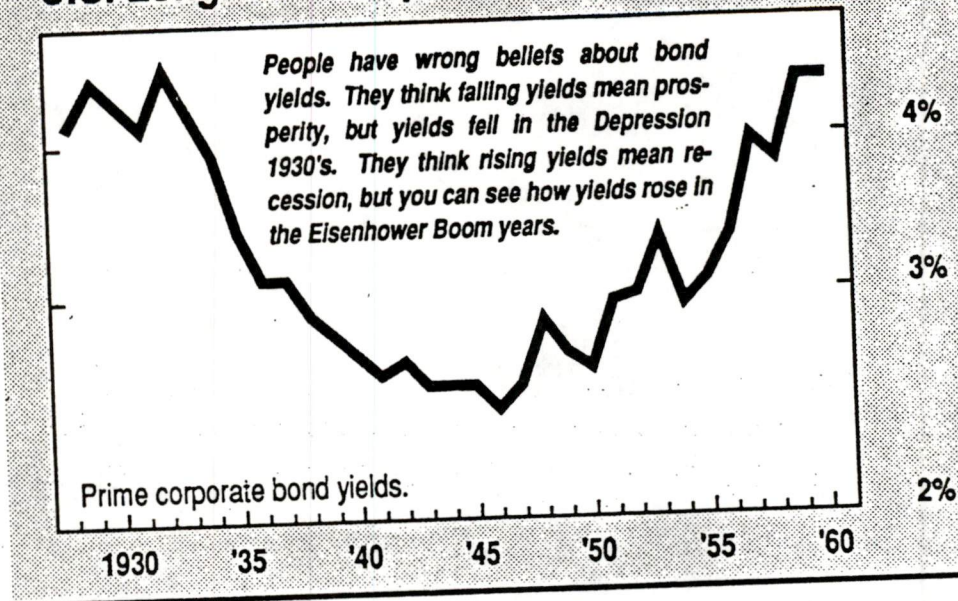


Chart No. 5

we asked him to find the missing Money. This is where our specialized affiliated Letters really pay off for you and our other readers. There are not enough hours in the day to even dream of our flying off regularly to The Federal City, as Washington used to be called. We depend on our Mr. Ryecroft at moments like this. He has the instincts of a detective and the talents of a bloodhound. He has also developed personal contacts with intimate knowledge of the inner workings of Washington. This is what we learned from Mr. Ryecroft:

**The Federal Government does understand that America is suffering from a severe shortage of Money in circulation. The most visible shortfall is taking place in printed Money... America's paper currency. Since the first of 1990, the Federal Bureau of Engraving and Printing has been working around the clock, seven days a week, printing Money at an unprecedented rate. (That equals four full shifts of payroll!) They turned out seven billion banknotes of all denominations... up from six billion bills in the previous year. The amount of paper Money officially listed as circulating has climbed by \$20 billion**

in this period... to about a quarter Trillion Dollars. That is roughly double the growth of paper money that took place in the preceding twelve months... an extra Ten Billion Dollars.

You probably have noticed that the paper Money passing through your hands these days seems to include an uncommonly large number of faded and worn bills... some of them in such bad shape that you may have asked yourself why they are still circulating. The answer seems to be that Banks used to routinely remove such worn paper Money from circulation and send it back to the Government to be burned... thus removing it from circulation. But because of the huge demand by Banks for more and more cash... this in response to demands from Bank customers... the Government is deliberately keeping more and more paper Money circulating, until it is close to the point at which it disintegrates in your hand. *Yet there is still a shortage of actual cash.* The Government is rushing an additional printing plant to completion in Fort Worth, Texas. It will start with two shifts a day... and at that rate it can produce Three Billion additional banknotes in the next year. Yet it is already clear that demand is still running far ahead of supply. There is a shortage of paper Money to meet requests. The law says that when a person with cleared funds in a Demand (checking) account walks into a Bank and demands cash... paper Money or coin... the Bank must pay out the cash requested. If a Bank does not have enough cash in its vaults to handle all of its requests on a given day, the People in the bank's community... whether it be a small town in Iowa or in New York City... might take that to mean that the Bank was out of Money... and was therefore about to go broke and close. With Banks going broke all over the United States at a disturbing rate, it would take remarkably little to cause a run on a Bank today. They would, of course, turn first to neighboring branches or Banks... seeking to Buy more vault cash. And behind that source stands the regional Federal Reserve Bank... which will also have reserves of paper money. But at some point... and no one in the Government wants America to reach that point... the well might run dry. The neighboring Branches or Banks might say something like: "Sorry... we have our own problems here meeting demands for cash and we can't spare any."

### Real Rates of Interest on U.S. 30-Year T-Bonds

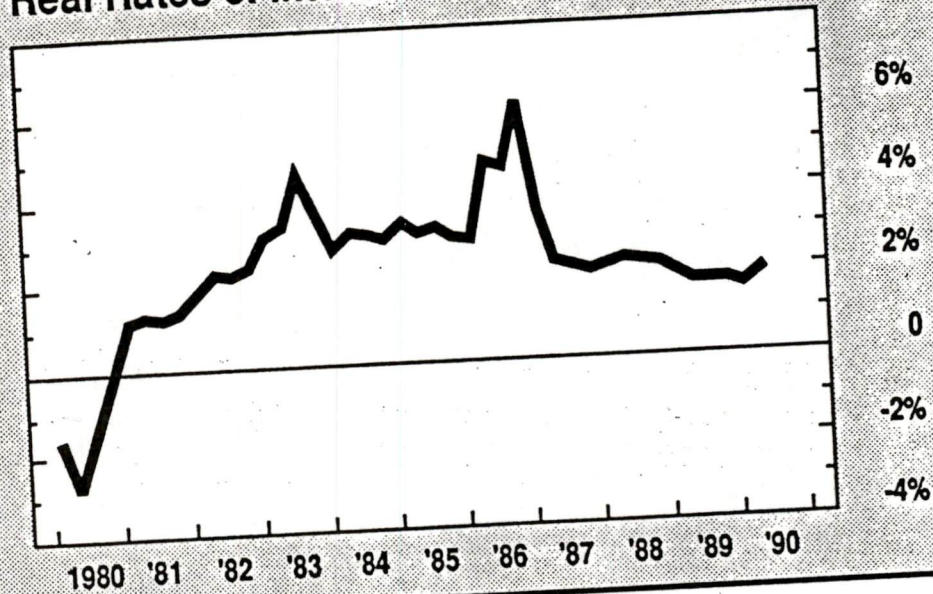


Chart No. 6

Source: Datastream

And the Regional Feds might find their vaults drained dry... down to the bare floors... by armored cars backing in to take the stuff away to area Banks as fast as it arrives from the printing plants. That would be the moment everyone dreads... it conceivably could start a national panic.

We are not saying this to make you worry, because that day is not at hand. But we like you to know what is going on behind the scenes. And we can tell you that some very responsible and respectable men and women in very important Government and Banking positions go to bed each night and toss and turn for hours because they dread the possibility that current trends could carry America too far towards these unpleasant results. Many of these People know how bad things are in terms of shortfalls of cash. But often even they do not know the WHY of the situation. We do. And we are going to tell you. And then you will know too. This will give you quite an edge when you read things in the newspaper or hear them on radio or TV. You will be able to form your own judgements about where America is going in terms of interest rates and inflation...

and we believe the answers you get will be closer to our Forecasts than to the prevailing WISDOM being spewed out by the sheep-like flocks of self-styled experts on Wall Street and in Washington.

One big sinkhole for American cash is in Argentina. That Latin nation was once proud and rich. That was before Juan Peron and his wife Evita imported from Rome the Corporate State ideas of Benito Mussolini. The Perons convinced the Workers of Argentina that they could work less, get paid more and enjoy a life of Government-guaranteed ease. *Argentina still hasn't recovered from the Perons.* Maybe it never will, for all we know. That is such a shame. The People of Argentina had and still have such great potential. But we cannot talk here of potential. We have to deal with what is and what likely will be. Last December the Government of Argentina decreed that everyone in that Country had to accept low-interest-rate Government Bonds valued in U.S. Dollars, in exchange for their Bank Deposits valued in Argentine Australs. That single move — and we have no doubt that it was done with the best of intentions by politicians who just don't understand how People feel about their Money — had the effect of finishing off the already-sick Argentine Money. Since then, the *official* rate of inflation inside Argentina has moved to a level somewhere between 800% and 1,000% a year. It is hard to be precise about such matters when the economy of an important nation like Argentina is in chaos.

What has happened this year is that the U.S. Dollar has replaced the Austral as the unofficial circulating medium of exchange. That's funny when you think about it. Everyone knocks the Dollar in America and talks it down. But in Argentina, if you want to buy food or gasoline or clothes or even pay rent or buy a car, **you had better have a pocketful of American Paper Money!** Our information is that there is probably about five Billion Dollars of U.S. Paper Money in the hands of the People and Merchants of Argentina. Without those American Dollars, Argentina would grind to a halt and riots would break out all over the Country. Think about that for a few seconds... and then let's move on.

## Money Supply - Japan

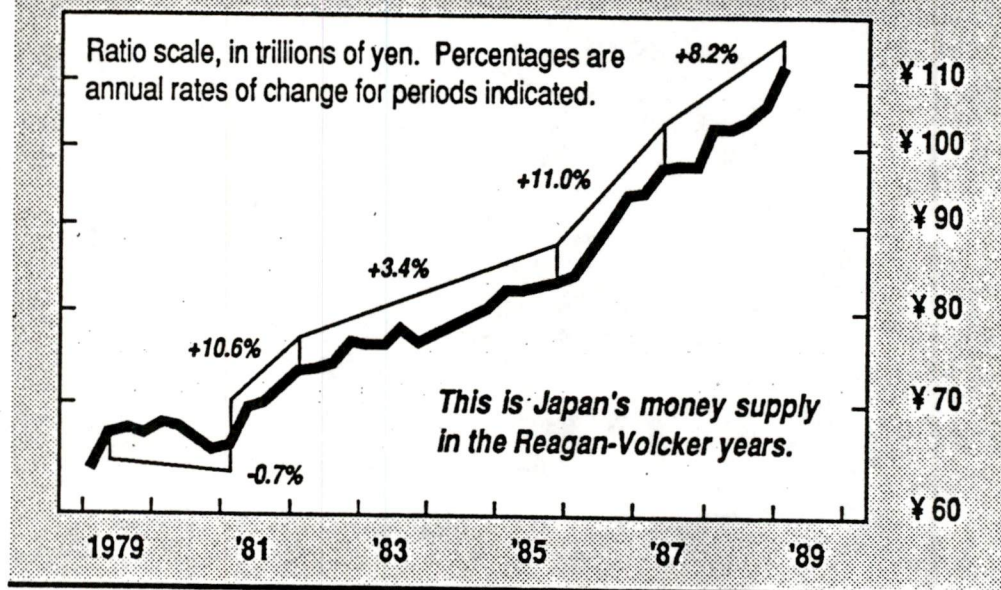


Chart No. 7

Source: The Federal Reserve Bank of St. Louis

Maybe 20 times that amount... possibly 100 Billion U.S. Dollars... is constantly circulating back and forth between Argentine banks (some of them American-owned)... which use this Money not only to settle accounts between themselves but also to pay for *imports*. For it is a fact that despite all of the efforts by International Financiers to create make-believe forms of Money... such as the SDR's - or Special Drawing Rights - the only Money that is instantly recognized and accepted anywhere and everywhere in the whole World is the American Dollar... and most People prefer to get it in the form of Paper Money!

Latin America is not the only part of the World where this desire for Dollars has become obsessive. It is also showing up in the former Soviet Colonies in Eastern Europe. Additional centers of hoarding American Paper Money have sprung up in Thailand and Indonesia. People around the World now *insatiably* demand American paper Money. And once they get any of this prized U.S. Money, they do not want to let it go. They do everything they can to hang on to it... to keep it circulating inside the borders of their own Country.

## Money Supply - Germany

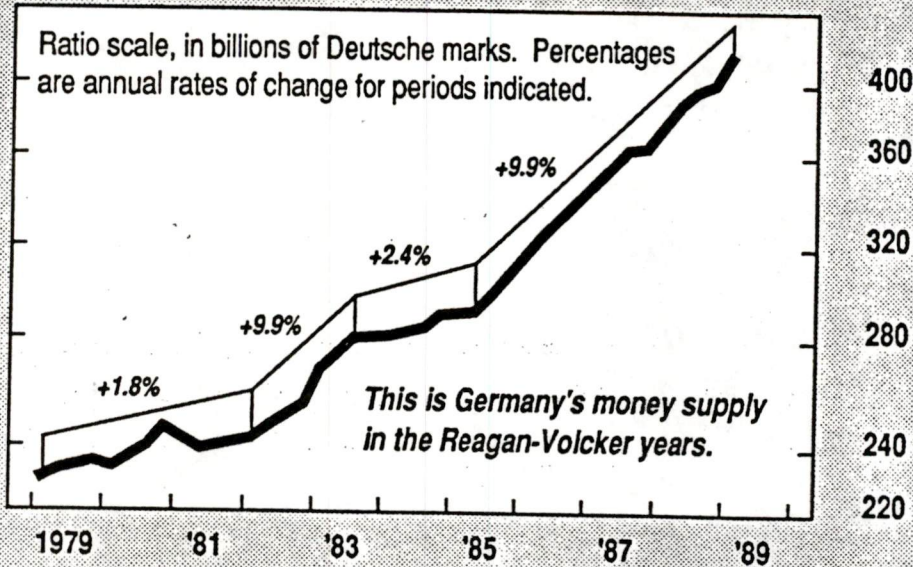


Chart No. 8

Source: The Federal Reserve Bank of St. Louis

Far and away the biggest magnet attracting U.S. Paper Money is in the Persian Gulf... and we do not mean the U.S. military build-up there. We refer here to OIL! The nations that possess and sell Oil in the Persian Gulf price their product in terms of U.S. Dollars. They insist on being paid in Dollars. They sell a lot of this Oil to Japan and Germany. And everyone on Wall Street seems to think that Japan and Germany have wonderful currencies... superior to the U.S. Dollar. Most of the experts — self-described — would tell you to keep money in the Mark and the Yen. *We do not agree.* This is not a game. This is a very real power-play situation. Here is how it goes: Most Oil sheikhs no longer accept checks drawn on American Banks. They are worried about our Banks. *We think those worries are foolish, at least for now.* But it is their Oil and so they set their own rules. They want only American Paper Money... deposited to their accounts with a specific American-owned financial institution in Bahrein. That Bank is now believed to have more Dollar value of Greenbacks stashed away in its vaults than any Bank inside The United States. To keep up with payments due to these Arab Oil producers, several giant plane loads of American

## Money Supply - Netherlands

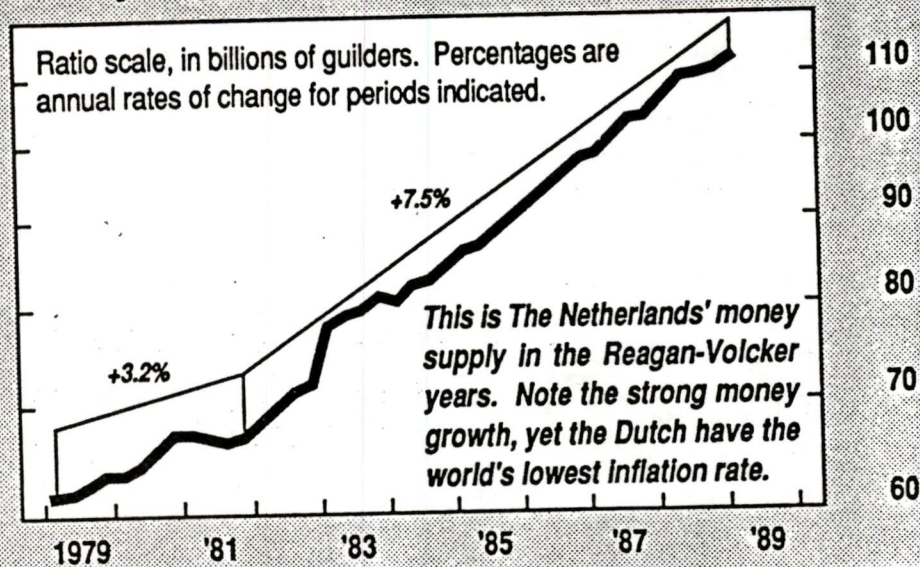


Chart No. 9

Source: The Federal Reserve Bank of St. Louis

Paper Money shuttle to Bahrein each and every week. This Money is used just the way America once used its Gold hoard at Fort Knox.. it becomes a form of Reserves. When Saudi Arabia wants to pay Money to its own citizens or to an American Defense manufacturer, it writes a check against its account in Bahrein. And the check is accepted instantly anywhere in the World. But the Money behind that check... the U.S. paper Money... stays in Bahrein.

This reminds us of a true story from Saudi Arabia in the mid-1970's. As you know, the Government of Saudi Arabia was run by a large, extended Royal family which has many nephews and cousins. With so much Oil Money flowing in to what had previously been a desert kingdom, there was then a great laxness about keeping track of who took how much American Paper Money out of the Royal Treasury. One day the King decided to put a stop to this laxness. He hired a Dutch Banker to run the Royal Treasury. He knew that the stern Dutch tolerate no nonsense when it comes to Money... which is why Dutchmen run a majority of the World's International bank settlement operations, behind the scenes. The Dutchman announced that from then on

strict controls would be put into place. He told the royal relatives that they would have to sign out when they took Money from the Palace vaults. And they would have to render an accounting for the Money. In the beginning, it was hard for the royal relatives to understand why such silly rules had to be imposed. After all... money was piled all over the place in the vault... with plenty of U.S. Dollars to go around... so why should anyone care what they took? And so when the first few royal relatives came out of the vault they did turn in their accounting slips, reporting how much cash they had withdrawn. The Dutchman adjusted his bifocals and looked down on the slip. "This won't do!", he growled. The slips said "Received... One bag of American Money." And: "Received... two bags of American Money."

#### The Arab Oil And Money Men Are More Sophisticated Now.

Some of them have master's degrees in accounting and business administration from universities in California and Arizona. The Money numbers are bigger now. And they take it in plane loads... big cargo planes, at that... instead of just bags that can be stuffed and carried. But they still have the same love for American paper Money. And that love is contributing to the shortage of circulating currency inside the United States. Looking at the much larger picture, the fact that so many Money People around the world now worry about American Banks is causing them to keep their American Dollars — both printed and electronic — on deposit in Banks outside the U.S. This means Money created in America flows quickly out of America and is not available in our Money Supply. Unless the Fed acts quickly to restore the World's faith in the American economy... especially the value of American Real Estate... you will continue to see problems growing out of this situation. No one at the Fed seems to appreciate just how serious all of this is. They are diddling away, week after week, trying to fight inflation by avoiding growth in the economy... when the real worry around the World is whether America is heading for a Deflationary Collapse and the worst Depression in our History. We frankly do not share these extreme views. But only a fool refuses to acknowledge that other People have such worries... and they will act to protect and defend themselves against such a

## Money Supply (M1) - United States

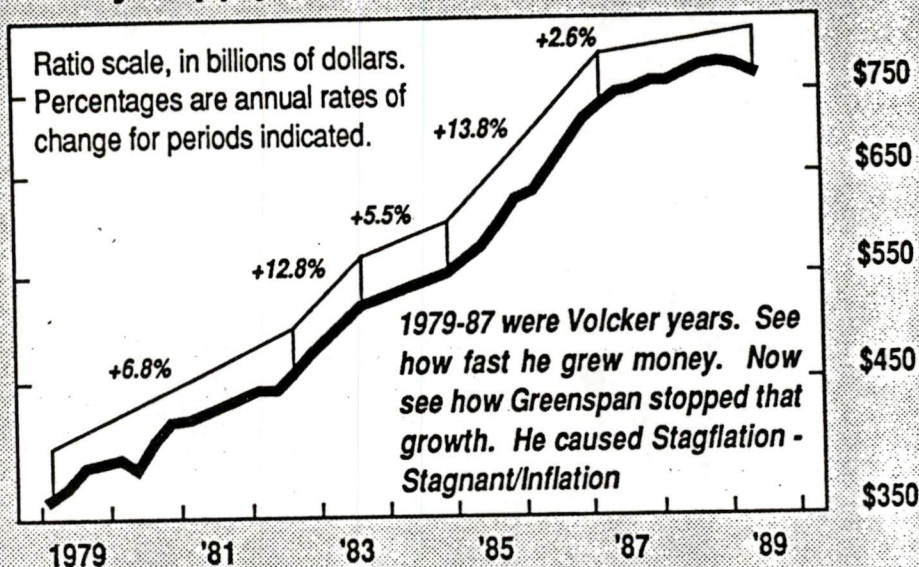


Chart No. 10

Source: The Federal Reserve Bank of St. Louis

possibility... and their actions, taken together, make any modest expansion of M2 or M3 by the Fed all but meaningless. We need first and foremost a restoration of Credibility concerning America's Banks. That is the Fed's Number One Assignment. Until they grasp that, the Fed will continue to be part of the problem.

NOW, YOU HAVE EVERY REASON TO ASK HOW IN THE WORLD WE CAN BE SO BULLISH AND KEEP **TWO GREEN FLAGS** UP WHEN WE KNOW AND HAVE SHARED WITH YOU FACTS EVEN WORSE THAN MOST PEOPLE SUSPECT MAY BE TRUE.

SIMPLE. AMERICA HAS A LONG HISTORY — IT IS OUR NATURE — OF NOT PAYING ATTENTION TO A PROBLEM UNTIL IT GROWS INTO A MONSTER THAT THREATENS TO RISE UP AND BITE US ON THE NOSE. THEN WE DRAW A SWORD AND SIMPLY HACK THE MONSTER'S HEAD OFF. (SADDAM HUSSEIN... ARE YOU LISTENING?)

THE SHORTAGE OF MONEY HAS REACHED THE LEVEL WHERE IT IS BITING AMERICA'S NOSE. EVERY FAMILY IN AMERICA THAT OWNS ITS OWN HOME NOW WORRIES THAT THE VALUE OF THIS HOME WILL SHRINK, DENYING THEM THE POOL OF CAPITAL THEY HAVE COUNTED ON USING IN THEIR RETIREMENT.

EVERY BANK IN AMERICA KNOWS THE DANGERS WAITING AHEAD IF THEY CANNOT GET THEIR CAPITAL RATIO HIGHER. TO MANY BANKS, THIS MEANS SHRINKING THE LEVEL OF LOANS OUTSTANDING DOWN TO THE LEVEL THEIR PRESENT CAPITAL WILL ACCOMMODATE. THEY HAVEN'T THE LUXURY OF WORRYING THAT BY SHRINKING THEIR LOANS THEY WILL REDUCE THE MONEY SUPPLY AND PULL THEIR OWN COMMUNITY DOWN INTO A SEVERE RECESSION. THE FIRST LAW OF NATURE IS SURVIVAL.

You have seen in this Letter the downward skid in the American M3 Money Supply. We have been stern with Greenspan at times. He has a big job and we make no secret of our belief he is not quite up to that job. We like the man. Like him a lot. We hate to see him personally hurt by what he feels are arrows into his soul. But a lot of other People are being hurt a lot more than he is. And we have to balance the here-and-now hurts to many other People against the possible future hurts to Mr. Greenspan. If you think this makes us sound insensitive, we apologize. But we promise this. If Alan Greenspan should suddenly have a change of heart, we promise you we will be as full of praise for him as we have been full of criticism.

***Greenspan Can Show His Change Of Heart This Way:***

Call up the banks. Say to them: "Get out your check books. Start writing out checks to some people whose loans you have been turning down! Forget what we have been telling you about the need for you to shrink your loan portfolio. Stop trying to become a smaller, leaner and meaner bank. Smile at customers again. Invite them to come in and ask for money. Make a real effort to be as open-minded as you can. Unless you find good reason to say no — and we mean good reason, not the silly reasons we invented and suggested to you — then loan them the Money they ask for. Remember... most of the Money in America is really created by Banks. It is made when people get loans and you write them checks. When you cut back on loans, you are cutting down on the Money supply. That is why even though the Fed has been pumping in new Monetary Base aggressively, the Money supply is going nowhere. You are trying to hang on to the SuperMoney we create to make your own balance sheets look better... safer and more secure.

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## U.S. Producer Prices

Ratio scale, seasonally adjusted; 1982=100. Percentages are annual rates of change for periods indicated.

*Note how after several years of strong growth under Reagan and Volcker, producer prices had barely changed. But no-growth policies of Greenspan sent wholesale prices sharply higher, starting three years ago!*

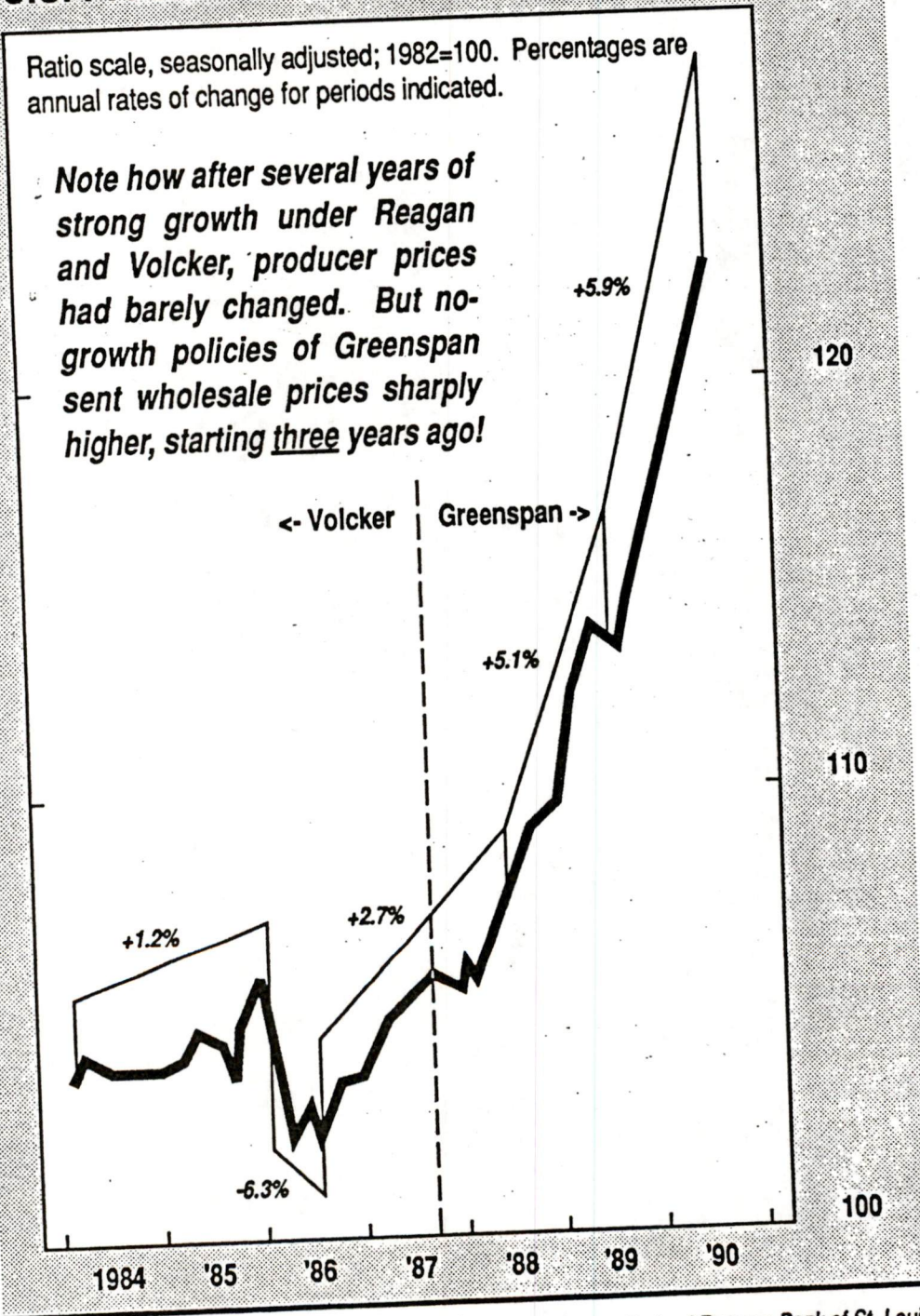


Chart No. 11

Source: The Federal Reserve Bank of St. Louis

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But what may seem safer for you is more dangerous for the nation as a whole."

*Remember... this is the same way it happened in the Great Depression. Businesses were forced to pay off notes and loans. Those notes and loans had been discounted at the Fed. When they were called or written off, the banks had to pay off their Fed discount loans... that took away bank reserves. As the reserves shrank, the banks were forced to call still more loans. On and on it went, down and down... with Money disappearing... and then companies disappearing... then Banks disappearing. The Fed must not go this route again. And it won't. We are positive of that.*

#### **The Big Banks Are On Our Side In This One!**

The bigger Bankers — those with national and international interests — see this whole picture just as clearly as we do and you do. They know what has to be done. *Even now they are pressuring to loosen Money and lower rates. They will succeed. The Fed will yield. Maybe at too-slow a rate... maybe by not enough to get Growth moving again. But they will cut the Federal Funds rate... the Banks will lower the prime... in due course the Fed will be forced kicking and screaming to drop the Discount rate... the Markets will respond with a joyous celebration similar to the New Orleans Mardi Gras. All this will happen and more.*

Inflation will come back, at least for a while. Bonds will suffer a new sinking spell as long-term rates climb back to 9.5%... maybe 10%. Gold will go up again... More Money will circulate. Corporate profits — with operations now so lean and mean — will zoom upwards at a shocking rate of speed. People will be happy again. That will please the Politicians. And this, Dear Reader, is why we still boldly fly not one but TWO green flags at a time when others see only RED INK AHEAD. It is also why we deliberately picked this time to reactivate a Trading Letter... which incidentally is doing nicely, thank you, for its first 144 subscribers.

—Adrian Van Eck, Editor

120

110

100



AC HAS SEEN 12/11/90

HOUSE OF REPRESENTATIVES  
WASHINGTON, D. C. 20515

ROBERT J. LAGOMARSINO  
NINETEENTH DISTRICT  
CALIFORNIA

December 7, 1990

PERSONAL

Dear Andy:

HAND DELIVERED

I am leaving on Saturday for the Soviet Union on NRIIA business, but will try to reach you by phone before I leave.

However, in the event that we don't connect, it is imperative that I talk with you before anything is done on the NRIIA Presidency position -- unless the White House nomination is Lynn Martin who has my full support.

I can be reached through our Embassy in Moscow (staying at the Mezhdunarodnaya in Moscow) and will try to call you from there. In the meantime, my Administrative Assistant, Susan Gerrick, is fully apprised of all NRIIA matters and can discuss them in my absence.

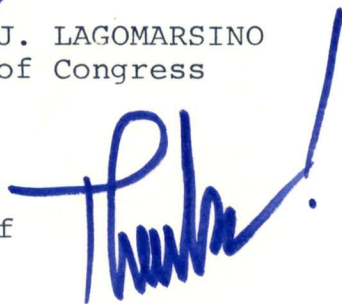
Look forward to talking with you as soon as possible.

With best regards.

Sincerely,

  
ROBERT J. LAGOMARSINO  
Member of Congress

Mr. Andy Card  
Assistant to the President  
and Deputy to the Chief of Staff  
The White House  
Washington, D. C. 20515





AC HAS SEEN

## Saltmarsh Insurance Agency

751 Main Street  
Winchester, Massachusetts 01890

617-729-4615

December 10, 1990

Andrew H. Card,  
Assistant to the President  
White House  
1600 Pennsylvania Ave NW  
Washington, DC 20500

Dear Andy,

Enclosed is a copy of the resume I will offer to Governor-Elect Weld at the suggestion of several member of his Transition Team.

I am willing to offer what I consider to be a unique background in transportation, private sector and government. Any advice you may have or assistance you can provide would be greatly appreciated.

I will contact you in the next several days.

Personal regards,

Sherman W. Saltmarsh, Jr.

**SHERMAN W. SALTMARSH, JR.**  
**154 Mt. Vernon Street**  
**Winchester, Massachusetts 01890**

**(617) 729-5639 (Home)**  
**(617) 729-4615 (Office)**

**Candidate for Secretary of Transportation and Construction**

**PRIORITIES/OBSERVATIONS:**

In my opinion, there are four top priorities for this Secretariat; these include:

- Economy of Operations
- Central Artery/Tunnel Progress
- Central Artery Financing
- 1991 Capital Outlay Budget

The Economy of Operations will be the top priority to assist the Administration in addressing the Commonwealth's going forward budget deficit of \$350 - 500,000,000. Maintaining the momentum of the Central Artery/Third Harbor Tunnel progress and firming up the funding of the Central Artery are priorities two and three. Priority four is the establishment of a Capital Outlay Budget in that no transportation capital bond issue has been enacted since 1988.

Having served as a member of the Transportation Committee for 14 years, as a member of the MBTA Advisory Board for 25 years and as a member of the Massachusetts Aeronautics Commission for one year, I am knowledgeable in all phases of the Secretariat and looking forward to affecting economies by utilizing the existing resources of the various independent entities.

My support of the Third Harbor Tunnel dates back to the seventies when, as a Legislator, I filed Legislation for several years for a Third Harbor Tunnel. In 1985, in cooperation with Secretary Salvucci, I provided the language for Chapter 811 of the Acts of 1985, which established for the first time the Commonwealth's commitment to this project. Like other supporters of the Tunnel, I see the Central Artery/Tunnel progress as a top priority of this Administration and feel confident that I can stimulate the business and environmental communities to continue the existing momentum while looking for solutions to the remaining problems, not the least of which is the Central Artery funding.

The Commonwealth needs a new transportation capital bond issue in 1991; I consider this to be of major significance to the Commonwealth. I have personally and actively participated in the development of seven transportation capital outlay bond issues from 1975 to 1988.

**PROFESSIONAL EXPERIENCE:**

- |                |  |
|----------------|--|
| 1990 - Present | Massachusetts Aeronautics Commission<br>Commissioner                         |
| 1990 - Present | New England Association of Schools and Colleges<br>Executive Committee       |
| 1964 - Present | Massachusetts Bay Transportation Authority<br>Advisory Board Member          |
| 1960 - Present | Saltmarsh Insurance Agency<br>Owner, 3,000 Customers                         |
| 1975 - 1989    | Massachusetts General Court<br>State Representative, 34th Middlesex District |
- Joint Committee on Transportation, 14 Years  
Ranking Member, Committee Clerk
  - Developed seven major Transportation Bond Issues: 1975, 1977, 1979, 1981, 1983, 1985 and 1988.
  - Co-authored Public Works Economic Development (\$100M+)
  - Authored Off Street Parking Programs (\$100M+)
  - Special Commission of Infrastructure Finance Member
  - Marine Transportation Commission, Vice Chairman

**EDUCATION:**

- |      |  |
|------|--|
| 1953 | Boston College, Bachelor of Science Degree, History and Government |
| 1949 | Kimball Union Academy  |
| 1948 | Winchester High School   |

**SPECIAL RECOGNITION:**

- |      |  |
|------|--|
| 1988 | Outstanding Contribution Award, Stoneham Chamber of Commerce       |
| 1986 | Service Award, Central Middlesex Association for Retarded Citizens |
| 1982 | Legislator of the Year, Massachusetts Municipal Association        |
| 1981 | Man of the Year, Winchester Chamber of Commerce                    |

**OTHER:**

- |           |   |
|-----------|---|
| 1957-1989 | Winchester Town Meeting Member                    |
| 1969-1972 | Winchester Board of Selectmen                     |
| 1959-1962 | Winchester Board of Selectmen, Chairman 1961-1962 |

THE WHITE HOUSE

Dear Jim -

Thank you for your letter. My response is a bit tardy. My schedule had me on the road with the President - Europe, Saudi Arabia, South America - from 11/16 to 12/9.

Jim Dobson and Gary Bauer just aren't reflecting reality with regard to the White House and "Family Issues." President Bush is committed to the same cause you espouse.

THE WHITE HOUSE  
WASHINGTON

Mr. Jim Force  
4044 Silver Fir Ct.  
Marietta, Georgia 30066

By the way, the child care Bill did include  
WERTS!

Keep in touch. Kathi, Tasha,  
Rachel and Drew join me in wishing  
you a very Merry Christmas.

Sincerely,  
Andy Card

THE WHITE HOUSE  
WASHINGTON

Mr. Jim Force  
4044 Silver Fir Ct.  
Marietta, Georgia 30066

4044 Silver Fir Ct.  
Marietta, Ga. 30066  
November 15, 1990

Dear, Andy,

It's been many years since I last saw you...Christmas Eve in the early 1980's at our old Congregational Church in Holbrook. I was proudly showing off my three children to all the folks that had played a role in my shaping my life.

Since then, my wife Jane & I and the kids have moved to Atlanta. I'm working for Liberty Mutual Insurance in our division office.

My sister Chris married an Englishman who is a professor at the University of Michigan in Flint. At the tender age of forty Chris had her first baby.

My folks are enjoying their retirement up in the wilds of Maine not far from the cottage y'all used to go to as a kid.

Back in 1985 you arranged a tour of the White House for my family. I don't think I ever thanked you...but I want you to know we really enjoyed it... A belated thanks!

I know you're a busy man so I'll me get to the point of my letter. Since 1977, Jane & I have been active in conservative issues: (supporting Republican candidates, writing letters to our representatives, testifying b-4 Statehouse legislative committees, writing editorials to our local papers etc,...generally expressing our beliefs concerning family matters).

Last Friday night we attended a conference and heard Dr. James Dobson and Gary Bauer speak on their new book; CHILDREN AT RISK. I had the opportunity to speak with Gary Bauer and asked if he knew you. He obviously did. We talked briefly about White House procedures and protocol and how the Administration is handling "Family Issues."

Both Gary and Dr. Dobson shared their deep concern for the "lack" of representation and commitment to "Family Issues" in both the Administration and on Capitol Hill.

The continual erosion of the Judeo-Christian value system in this country has many people alarmed and downright angry. In 1980 Americans overwhelmingly elected Ronald Reagan into office because of his vocal support for the family and the values we all hold so dear. George Bush was elected on the same premise. Americans trusted him to carry on the fight for sanity in our public policies.

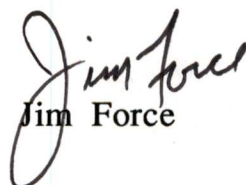
His recent tax reversal and the curtailment of \$500 million from the Child Care bill (which would have helped stay-at-home moms) are sending signals to conservative Christians that could adversely impact him in 1992. Not that conservatives would switch and vote for a liberal Democrat, but apathy in supporting an uncommitted candidate, even if he is the standing president, could occur and be devastating.

The liberal establishment's views are well represented and articulated at every Congressional hearing dealing with child care, abortion & family matters. The Christian/traditional perspective is very rarely presented. N.O.W., ACLU, NARAL Gay right activists are organized and effective. However, despite their rhetoric, no matter how deftly it's packaged, it is a "minority opinion" which unfortunately is having a devastating impact on the average American family.

It is the Administrations job to stand in the gap for what is right and decent...what will best serve the country. Not acquiesce to the latest opinion poll. There is a growing sense of alienation amongst pro-family activists in dealing with the White House. These are the people who wield tremendous influence on the Christian community. They are looking to the Administration to listen to their concerns and lead us back to a higher moral ground. I know in your position your influence would be most appreciated.

I hope the tone of this letter is not shrill or demanding but rather sincere. I appreciate your taking the time to read this.

Tell Kathy hello!

  
Jim Force

THE WHITE HOUSE Dec. 11, 1990

Thorn -

My schedule has had me on the road, so my response to your note is not as prompt as I would have liked.

Yes, I will help and weigh in with Bill & Paul. - Keep in touch.

Andy Card

Andy Card  
THE WHITE HOUSE  
WASHINGTON

Thorn Mead  
57 Webster Street  
Boston, MA 02128

THE WHITE HOUSE

12/12

Paul -

Thom Mead, loyal Bush supporter,  
contacted me regarding an interest  
in the Weld/Cellucci Administration.  
His resume is attached.

Keep in touch.

Andy

THE WHITE HOUSE  
WASHINGTON

Honorable Paul Cellucci  
Post Office Box 395  
Hudson, Massachusetts 01719

AC HAS SEEN

THORN MEAD  
57 Webster Street  
Boston, MA 02128  
(617) 569-9593

November 18, 1990

Mr. Andrew Card, Jr.  
Assistant to the President and  
Deputy to the Chief of Staff  
The White House  
Washington, DC 20500

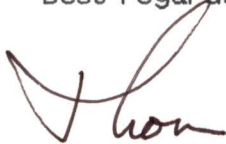
Dear Andy:

I must say, Bill Weld certainly peaked just at the right moment. As you know, I worked for Steve Pierce for about a year and when Weld won the primary, I immediately went to work for the Weld/Cellucci ticket. My biggest contribution was the whistle-stop train trip Bill and Paul did the Saturday before the general election. Most seem to think it was a very successful event. Ray Howell told me during Bill's victory speech that the train was the event that pushed us over the top. That was my intent. While John Silber was beating up on Natalie Jacobsen, we were out riding the rails. It made for a nice contrast.

Now of course, the employment feeding frenzy begins, and I'm interested. My interests and experience are in the areas of transportation, as the train trip should prove, and the environment. I would prefer to serve in the Executive Office of Transportation and Construction in a senior policy position, possibly as Deputy Secretary for Land Use and Rail or Assistant Secretary, Rail Programs.

Getting through to the decision makers in situations like this can be terribly difficult and I am seeking both your advice and assistance. I look forward to hearing from you soon and in advance, thank you.

Best regards,



Thorn Mead

THORN MEAD  
57 Webster Street  
Boston, MA 02128  
(617) 569-9593

## PROFESSIONAL EXPERIENCE

### ENVIRONMENTAL PLANNER, Fort Point Associates, Boston, MA, (1987-present).

Environmental impact analysis and permitting consultant. Experience includes traffic, wetlands, historical and waterfront impact analysis and liaison between developer and federal, state and local government agencies. Projects include urban and rural real estate developments and rail and commuter boat transportation projects.

### PROPERTY MANAGER, Boston Marine Works, Boston, MA (1986-1987)

Property Manager for 18 acre waterfront development. Responsibilities included management of state and federal environmental review process. Served as principal community group and government relations representative on environmental issues. Developed budgets and managed operations.

### CONSULTANT, Highland Consulting Company, Needham, MA (1985-1986)

Consultant to a variety of small and medium size firms in the Greater Boston area including real estate developers, software development firms and accounting firms. Projects included development of marketing plan for Boston Harbor real estate development, business plan development and implementation assistance, product feasibility analysis and market research for several software products.

### DIRECTOR OF MARKETING, Scribe Data Systems, Inc., Cambridge, MA (1984-1985)

Member of new management team in turn-around situation. Developed and implemented new marketing plan for DEC based subscription fulfillment computer system, including direct mail, print advertising, publicity and trade shows. Increased lead generation by 80%.

### DIRECTOR OF SALES AND MARKETING, Data Display Corporation, Boston, MA, (1981-1984)

Marketed and sold Flight Information Display Systems and TRACON Information Systems to major and commuter airlines and the Federal Aviation Administration. Responsibilities included federal contract administration, product development, positioning of product, managing sales and installation program and development and implementation of print advertising and direct mail campaigns, trade show program, and customer training and support for all products.

## THORN MEAD

### EXECUTIVE DIRECTOR, Rockingham Regional Ambulance, Inc., Nashua, NH (1976-1980)

Managed 25 employee ambulance service providing emergency medical care in Southern New Hampshire. Negotiated and signed long term contract for emergency services with City of Nashua, NH. Designed and implemented communications system in conjunction with City Police and Fire Departments. Responsibilities includes local government agency contract administration. Introduced and testified for legislation before New Hampshire General Court Health and Welfare Committee. Served as Regional Chairman of Emergency Medical Services Council, organized re-certification training sessions, industry conferences and public health shows. Emergency Medical Technician Instructor.

### POLITICAL EXPERIENCE

#### WELD FOR GOVERNOR CAMPAIGN (1990)

Coordinated and advanced old-fashioned railroad whistlestop campaign train. Coordinated campaign effort to provide talk show callers with Weld Campaign positions on the issues.

#### PIERCE FOR GOVERNOR CAMPAIGN (1989-1990)

Chairman, Environmental Policy Committee. Developed positions and policies on a variety of environmental subjects including transportation, waterfront development, harbor cleanup, air quality, hazardous waste and conservation. Served as communications coordinator for campaign convention effort, member of the campaign finance committee.

#### BUSH/QUAYLE CAMPAIGN, 1988

Researcher, Massachusetts State Government policy issues for Republican National Committee and Bush Headquarters in Washington. During New Hampshire primary, worked in Manchester, NH telephone bank.

#### BUSH 1980 PRESIDENTIAL CAMPAIGN (1979-1980)

Field Worker. Experience in small event coordination, telephone soliciting and literature distribution during New Hampshire primary campaign.

### EDUCATION

B.S. 1981, Northeastern University, Business Administration

THE WHITE HOUSE  
WASHINGTON

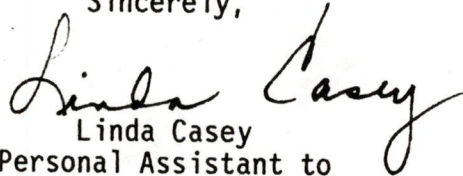
December 12, 1990

Dear Mr. Wall,

Enclosed is a copy of President Bush's birthday greeting to Mrs. Rose Zappala. Andy was happy to follow up on this request for you.

Andy asked me to pass along to you his very best wishes for a joyous holiday season.

Sincerely,

  
Linda Casey  
Personal Assistant to  
Andrew H. Card, Jr.

Honorable William X. Wall  
City Councilor  
Lawrence City Council  
City Hall  
Lawrence, Massachusetts 01840

November 29, 1990

Dear Mrs. Zappala:

Barbara and I are delighted to send best wishes as you celebrate your 100th birthday.

What a remarkable life you've led -- great in accomplishments and great in years! We join your family and friends in wishing you a wonderful celebration, surrounded by the warmth of happy memories and secure in the knowledge that you have made this a better world.

God bless you.

Sincerely,

GEORGE BUSH

Mrs. Rose Zappala  
78 Summer Street  
Lawrence, Massachusetts 01840

GB/ES/TL/BW/CH/emu (11PRESC)  
P-2B.pf

cc: Andy Card, WW

WILLIAM X. WALL  
CITY COUNCILLOR



LAWRENCE CITY COUNCIL  
CITY HALL  
LAWRENCE, MASSACHUSETTS 01840

TELEPHONE  
683-1211  
686-1256

Chairman  
Ordinances and  
Intergovernmental Relations

November 28, 1990

Ms. Linda Casey  
Executive Secretary  
c/o Deputy Andrew Card  
White House  
1600 Pennsylvania Avenue  
Washington, D.C. 20500

Dear Ms. Casey:

This letter will confirm my conversation with you on November 27, 1990 regarding Mrs. Rose Zappala, 78 Summer Street, Lawrence, Massachusetts, who will be 100 years old on December 4, 1990.

Enclosed is a newspaper clipping which is complete in detail.

I am very grateful to you for this courtesy. Please give my best regards to Deputy Andrew Card. Andrew was an outstanding legislator during his term in the Massachusetts House of Representatives.

I wish you good health and a Happy Christmas.

Sincerely,

William X. Wall  
City Councilor

WXW/mm

# Baker Rose Zappala retired at 91

For more than 65 years, Rose Zappala greeted customers seeking fresh Italian bread with a madonna-like smile.

They often stayed for a half hour just chatting with this matriarch of one of the Lower End's best-known businesses, Tripoli Bakery at the corner of Common and Newbury streets, Lawrence.

Many of those friends she made over the years are looking forward to greeting this little woman when she turns 100 next month.

A century ago, she was born in a small town in Firci, Sicily.

At 18, she married and set out with her husband, Rosario Zappala, to make a new life in America.

Because many other Sicilians had settled in Lawrence, they came here and both went



Mary Fitzgerald around town

to work in Wood mill.

Soon Mr. Zappala had saved up enough to buy his own chicken store on Common Street and he and Rose became parents of seven children.

Later Mr. Zappala added a bakery to the chicken business so he would have a legacy to leave to their sons.

By the time her oldest daughter was able to care for the younger children, Rose began helping out in the bakery.

To her, helping meant doing whatever had to be done, from making sure each customer felt welcome to helping to bake bread until the wee hours of the morning.

She was big on cleanliness, making sure it was maintained in every corner of the operation right up until she retired in 1961.

She gave up then only because she had broken her hip in a fall.

But she still keeps busy, playing matriarch to her family that now includes 14 grandchildren and seven great-grandchildren.

She has already completed an afghan for each of her grandchildren and will soon get to work on the next generation.



**Proud matriarch:** Rose Zappala surrounded by her loving family (clockwise from lower left) Mary Gennaro, North Andover; Grace Ciofalo, Methuen; Angelo Zappala, Seabrook, N.H., and Steve Zappala, Methuen.

She's always bright and smiling when home health aides look in on her, enjoys every family celebration, watching television and listening to Italian music.



**As young mother:** Rose Zappala got dressed up for picture



**Before retirement:** Rose Zappala in midst of employees



**Still smiling:** Rose Zappala at 100

## Being there is the best part of the holiday

It's the best of all holidays.

You don't have to dress up in a costume. You don't have to buy a present or trim a tree. You don't have to hide eggs, buy a new outfit, be a valent or shoot off fireworks.

At Thanksgiving, we celebrate family. Kids watch the parades, men watch football and women watch turkeys brown by the minute. It has always been that way.

As a kid, I remember it as a day my grandfather was allowed to smoke cigars in the house. A day when all the children were allowed to bang on the piano without Grandma closing the lid on their fingers.

It was a day Grandma baked extra loaves of yeast bread for everyone to take home. It was a day that, no matter how poor we were, nickels and dimes always appeared to send the kids to the neighborhood picture



**At Wit's End**  
Erma Bombeck

show after dinner.

I can never remember my family offering grace or thanks before a Thanksgiving dinner. It was always an awkward moment when they seemed to want to, but they felt like they didn't have the right words. So my uncle would yell something like, "Over the lips and over the gums, watch out stomach, here it comes."

Given that, there was something significant about our reunions: We all showed up for them. I cannot remember a Thanksgiving during my childhood that all of Grandma's children and their large families were not seated around her table.

And in return for our dedication, we took something away with us. We took away a sense of belonging to something that was bigger than us, richer than us, better than us, stronger than us — that would outlive us all. If there was a death, unemployment, ill health, domestic problems, it didn't matter. Every Thanksgiving, we all returned to that house to bind up our wounds before we returned again to life outside the cocoon.

I guess what I'm saying is, it doesn't matter if the dishes didn't match, there weren't enough chairs to go around, you used soup spoons to stir coffee, the turkey was too small, the pumpkin pies were runny, you borrowed from the credit union to get there, and all the kids drove you crazy.

You had a place to be, and you are blessed.

Erma Bombeck appears Tuesday, Friday and Sunday.



**Stockings for servicemen:** Employees of AAA on Parker Street, Lawrence, made and stuffed more than 400 stockings for servicemen on the USS San Jacinto, which was assigned to Saudi Arabia in August. Shown stuffing them with candy canes, gum, balloons, pens and chapsticks are (from left) Lynn Hey, Lawrence; Elaine Doucette, Andover; Barbara Robitaille, Methuen; and Rosemary Spitalere, North Andover. Mrs. Spitalere's son, Philip Spitalere, Fire Control, 2nd Class, is serving aboard the ship.

Eagle-Tribune photo by Carl Russo

**Tomorrow: A page full of ideas for holiday weekend fun**

*Miriam X. Carter*

THE WHITE HOUSE  
WASHINGTON

DATE: 12.14.90

TO: Gov. Sununu

FROM: ANDY CARD *Andy*

Bill Archer called following  
up on your conversation regarding  
"RESORT's gift." Archer was  
requesting Presidential recognition  
for RESORT's gift of 12,000 - 25,000  
free vacations for servicemen  
returning from the Gulf.  
DOD is involved.

C.C. Fred McClure.

THE WHITE HOUSE  
WASHINGTON

DATE: 12.14.90

TO: Ede Holiday

FROM: ANDY CARD *Andy Card*

Gov. Sumner met today with Gov. George Sinner (D-N.D.) and former Gov. Tom Kean (R-N.J.) who serve on A.E.A.C. They were in to talk about the N.E.S.

A.E.A.C. stands ready to help but is concerned about where we are headed - or at least that our plan may be too rigid. "We may be running into a buzzsaw."

Dick Gross, Gov. Sinner's CJS and a participant in both the AEAC and JHS mtgs, also reported that a "Vito and Mark" from DOE briefed Hall & the State types. They reported on "all of the consensus" items.



P.6

# STATE OF FLORIDA

OFFICE OF THE GOVERNOR

BOB MARTINEZ

December 4, 1990

Honorable Andy Card, Jr.  
Assistant to the President  
White House  
Washington, D.C. 20500

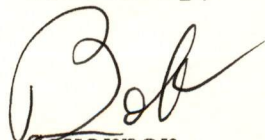
Dear Andy:

Thank you for being so attentive during the period President George Bush was considering me for the office of National Drug Control Policy. You made what could have been a difficult process a very pleasant activity.

Please thank everyone else concerned for their attentiveness. I look forward to working with the President George Bush/Dan Quayle Administration.

Mary Jane joins me in sending our best wishes to you and your family for a Happy Holiday Season.

Sincerely,

  
Governor

BM/aag

Andrew Card  
Assistant to the President  
West Wing, The White House  
Washington D.C. 20500

*file*

Dear Sir,

Thank you for taking the time to read this letter. I was advised to direct this letter to you by a co-worker of mine who used to work on the White House staff, Jane Lankering. I had asked her how to get a letter read by the president or one of his chief advisors. Jane asked me why, and upon hearing my reply, suggested I put the letter to your attention.

I have a suggestion that may prove useful in the Persian Gulf and with President Bush's popularity at home. Should hostilities prove necessary in the Gulf, we should try something new. Rather than dropping costly incendiary, concussive, or fragmentation bombs, the use of which greatly upsets pacifists and humanitarians, we should dump garbage. Imagine the effect on Iraqi morale if we dump fifty or one-hundred or one-hundred fifty tons of garbage on Baghdad each day. One can adjust to the idea that a large bomb may fall on or near one at any time. Londoners during World War II proved that people can and will cope with the concept of sudden death or injury for a very long time. But, it is very difficult to adjust to the idea that you may at any moment be buried in medical waste, trash, and excrement. Moreover, you are reminded of the prospect of more garbage being dumped upon you every time you venture near a window or out of doors. Manhattan's garbage smells bad enough in its clime, imagine the reek in someplace as hot as Baghdad. It is likely that the Iraqis would capitulate in record time.

A side benefit of garbage warfare is the popular acclaim that it would win for the president. Even his most vocal detractors could not deny the effectiveness or the pragmatism of combining two of our nations greatest problems in this manner. Criticism of a policy of garbage warfare would be blunted by the laughter that would accompany any discussions of the merits of such a campaign. Moreover, we would certainly get the support of our newer allies in Eastern Europe, who, faced with a site to discard their nastier garbage and industrial waste, will wholeheartedly support, and exercise, the use of force in the Gulf.

Garbage Warfare could even provide us with new industry and jobs and tip the balance of Middle Eastern trade in our favor. Once Iraq has capitulated, they will need someone to help them clean up the mess. America has led the world in garbage production, and we've developed industries to reclaim up the mess we produce. I'm sure companies like Thor-tech would jump at the chance to make money cleaning up Iraq. All in all, a modest proposal, and one that would find much success. Thank you.

Sincerely,

*W. Christian Lavallie 12/13/90*

W. Christian Lavallie  
14 Mountain Avenue  
Marlborough, MA 01752

THE WHITE HOUSE December 17, 1990

Dear Mitch -

Thank you for sending me a copy of your December 5<sup>th</sup> letter to Governor Sumner. The points you raise are thoughtful and, for my two cents, right on target. I will do what I can to see to it that your recommendations are included in the deliberations here.

Merry Christmas to all of the Daniels.  
Keep in touch. Sincerely, Andy Card

*Andrew H. Card, Jr.*  
THE WHITE HOUSE  
WASHINGTON

Mr. Mitchell E. Daniels, Jr.  
Vice President - Corporate Affairs  
Eli Lilly and Company  
Lilly Corporate Center  
Indianapolis, Indiana  
46285

THE WHITE HOUSE

12-17-90

Dear Mr. Gillikin -

I appreciated your interest in my comments during the Republican Governors' Association meeting in North Carolina.

Please keep in touch.

Sincerely,  
Andy Card

Andrew H. Card

THE WHITE HOUSE

WASHINGTON

Mr. Claude F. Gillikin  
Glaxo Inc.  
Five Moore Drive  
Research Triangle Park, NC  
27709

THE WHITE HOUSE

WASHINGTON

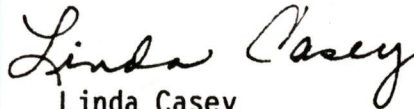
December 17, 1990

Dear General McLaughlin,

Andy Card asked me to pass along the enclosed fact sheet regarding LTC John Higgins. I hope this information is helpful.

Andy sends you and yours his best wishes for a happy holiday season.

Sincerely,

A handwritten signature in cursive script that reads "Linda Casey".

Linda Casey  
Assistant to  
Andrew H. Card, Jr.

Richard E. McLaughlin  
M/G, USAF (Ret.)  
181 Upland Road  
Cambridge, Massachusetts 02140

# Withdrawal/Redaction Sheet

## (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03. Fact Sheet	Re: Request by Lt. Col. (Ret.) John J. Higgins, III for reassignment; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

**Collection:**

**Record Group:** Bush Presidential Records  
**Office:** Chief of Staff, Office of the  
**Series:** Card, Andrew H., Jr., Files  
**Subseries:**  
**WHORM Cat.:**  
**File Location:** AHC General Correspondence December 1990 [1]

<b>Date Closed:</b> 3/13/2025	<b>OA/ID Number:</b> 04012-005a
<b>FOIA/SYS Case #:</b> 2025-0373-S	<b>Appeal Case #:</b>
<b>Re-review Case #:</b>	<b>Appeal Disposition:</b>
<b>P-2/P-5 Review Case #:</b>	<b>Disposition Date:</b>
<b>AR Case #:</b>	<b>MR Case #:</b>
<b>AR Disposition:</b>	<b>MR Disposition:</b>
<b>AR Disposition Date:</b>	<b>MR Disposition Date:</b>

### RESTRICTION CODES

**Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]**

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

**Deed of Gift Restrictions**

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]



OFFICE OF THE SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301

8 NOV 1990

MEMORANDUM FOR THE MILITARY ASSISTANT TO THE PRESIDENT

SUBJECT: White House Special Action W28504

Pursuant to your request, attached is a fact sheet to OSD White House Case Number W28504.

A handwritten signature in black ink, appearing to read "John A. Dubia", is written over the typed name and title.

John A. Dubia  
Executive Secretary

Attachment

THE WHITE HOUSE  
WASHINGTON

October 11, 1990

90 OCT 11 AM 9:30

OSD  
WHITE HOUSE LIAISON

MEMORANDUM FOR WHITE HOUSE LIAISON  
THE PENTAGON

FROM JONI STEVENS

Please have a fact sheet prepared for General Trefry regarding the incoming correspondence from MGen Richard McLaughlin, USAF (Ret).

Thank you.

W28504

**THE WHITE HOUSE  
WASHINGTON**

**DATE:** October 5, 1990

**TO:** General Trefrey

**FROM: ANDY CARD**

For appropriate handling.

Thank you.

THE WHITE HOUSE  
WASHINGTON

October 11, 1990 90 OCT 11 AM 9:30

OOD  
WHITE HOUSE LIAISON

MEMORANDUM FOR WHITE HOUSE LIAISON  
THE PENTAGON

FROM

JONI STEVENS

Please have a fact sheet prepared  
for General Trefry regarding the  
incoming correspondence from MGen  
Richard McLaughlin, USAF (Ret).

Thank you.

w28504

THE WHITE HOUSE  
WASHINGTON

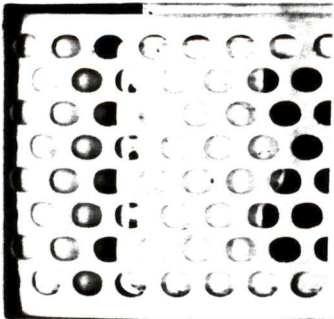
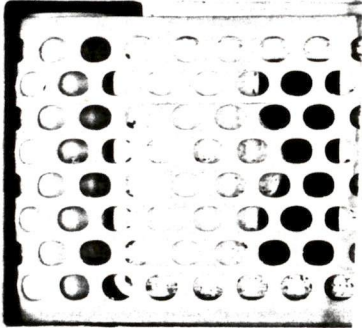
**DATE:** October 5, 1990

**TO:** General Trefrey

**FROM:** **ANDY CARD**

For appropriate handling.

Thank you.



THE WHITE HOUSE

10-4-90

Dear General McLaughlin -

Thank you for your letter regarding Lt. Col. John J. Higgins. I have asked the appropriate people here to look into the situation regarding a transfer from Inactive Status MassARNG to Active Status with the Army's Reserve.

Thank you, too, for your support of the President. — Keep in touch.

Sincerely, Andy Card

*Andrew H. Card, Jr.*  
THE WHITE HOUSE  
WASHINGTON

The Honorable  
Richard E. McLaughlin  
181 Upland Road  
Cambridge, Massachusetts  
02140

# Withdrawal/Redaction Sheet

## (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
04. Letter	MG (Ret.) Richard E. McLaughlin to Andy Card, Re: Request by Lt. Col. (Ret.) John J. Higgins for reassignment. (1 pp.)	09/25/90	(b)(6)	

**Collection:**

**Record Group:** Bush Presidential Records  
**Office:** Chief of Staff, Office of the  
**Series:** Card, Andrew H., Jr., Files  
**Subseries:**  
**WHORM Cat.:**  
**File Location:** AHC General Correspondence December 1990 [1]

<b>Date Closed:</b> 3/13/2025	<b>OA/ID Number:</b> 04012-005a
<b>FOIA/SYS Case #:</b> 2025-0373-S	<b>Appeal Case #:</b>
<b>Re-review Case #:</b>	<b>Appeal Disposition:</b>
<b>P-2/P-5 Review Case #:</b>	<b>Disposition Date:</b>
<b>AR Case #:</b>	<b>MR Case #:</b>
<b>AR Disposition:</b>	<b>MR Disposition:</b>
<b>AR Disposition Date:</b>	<b>MR Disposition Date:</b>

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**Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]**

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**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

**To:** Richard E. McLaughlin  
181 Upland Rd.  
Cambridge, MA 02142

**From:** LTC John J. Higgins III 002 32 2658  
47 Malvern St.  
Melrose, MA 02176  
(617) 665-8030

**Subject:** Request to be assigned to Flight A Selective Service, Hanscom Air Force Base, Bedford, MA.  
Request is on file at Region HQ. Philadelphia, PA 19112 (215) 897 6654.

**Experience:** Five years Selective Service, Massachusetts National Guard

**Current Assignment:**

USAR CONTROL GROUP (Reinforcemnet)  
ARPERCEN  
9700 Page Blvd.  
St. Louis, MO 63132-5200

**Person to Contact:**

Navy CPT. Pete Walls Chief of Staff Selective Service, National Headquarters, Washington, D.C. (202 724 0820)

# Withdrawal/Redaction Sheet

## (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
05. Vitae	Re: Lt. Col. (Ret.) John J. Higgins; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

**Collection:**

**Record Group:** Bush Presidential Records  
**Office:** Chief of Staff, Office of the  
**Series:** Card, Andrew H., Jr., Files  
**Subseries:**  
**WHORM Cat.:**  
**File Location:** AHC General Correspondence December 1990 [1]

<b>Date Closed:</b> 3/13/2025	<b>OA/ID Number:</b> 04012-005a
<b>FOIA/SYS Case #:</b> 2025-0373-S	<b>Appeal Case #:</b>
<b>Re-review Case #:</b>	<b>Appeal Disposition:</b>
<b>P-2/P-5 Review Case #:</b>	<b>Disposition Date:</b>
<b>AR Case #:</b>	<b>MR Case #:</b>
<b>AR Disposition:</b>	<b>MR Disposition:</b>
<b>AR Disposition Date:</b>	<b>MR Disposition Date:</b>

### RESTRICTION CODES

**Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]**

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

**Deed of Gift Restrictions**

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

# Withdrawal/Redaction Sheet

## (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
06. Form	Departments of the Army and the Air Force National Guard Bureau Report of Separation and Record of Service, Re: Lt. Col. (Ret.) John J. Higgins. (1 pp.)	n.d.	(b)(6)	

**Collection:**

**Record Group:** Bush Presidential Records  
**Office:** Chief of Staff, Office of the  
**Series:** Card, Andrew H., Jr., Files  
**Subseries:**  
**WHORM Cat.:**  
**File Location:** AHC General Correspondence December 1990 [1]

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<b>AR Case #:</b>	<b>MR Case #:</b>
<b>AR Disposition:</b>	<b>MR Disposition:</b>
<b>AR Disposition Date:</b>	<b>MR Disposition Date:</b>

### RESTRICTION CODES

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- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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# Selective Service System

---

WOBURN ARMORY 286 MAIN STREET WOBURN, MASSACHUSETTS 01801

TO: COLONEL GUNTER MARK  
FROM: LT COLONEL JOHN J. HIGGINS III  
DATE: 14 MAY 1990  
SUBJECT: REQUEST FOR ACTIVE RESERVE

I AM HEREBY REQUESTING THAT I BE CONSIDERED FOR ASSIGNMENT IN AN ACTIVE RESERVE POSITION IN THE SELECTIVE SERVICE SYSTEM RESERVE OFFICER FORCE.

AS YOU ARE AWARE I WAS SEPERATED FROM MAARNG 31 MAY 1990.

THANK YOU FOR YOUR ATTENTION TO THIS MATTER.



# Selective Service System

---

NATIONAL GUARD ARMORY 286 MAIN STREET, WOBURN, MA 01801

TO: SELECTIVE SERVICE SYSTEM REGION 1

FROM: COLONEL SANTO L. BONACCORSO

*5 May 90*

SUBJECT: EXCEPTIONAL SERVICE AWARD- SSS BRONZE MEDAL

DATE: 5 MAY 1990

For exceptional meritorious service while serving as a Selective Service Area Office Manager and as the Selective Service Detachment Executive Officer during the period of 1 October 1989 to 31 May 1990.

During this period Lt Colonel Higgins demonstrated initiative and expertise in coordinating the civilian and military functions necessary to the Selective Service operation. His ability to deal with the media for public service announcements and his ability to deal with the Registry of Motor Vehicles in obtaining Selective Service information contributed significantly to the efficiency of this Detachment.

Lt Colonel Higgins' outstanding achievements reflect a credit upon himself, the Selective Service System and the Massachusetts Army National Guard.



# Selective Service System

---

WOBURN ARMORY 286 MAIN STREET WOBURN, MASSACHUSETTS 01801

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AS YOU ARE AWARE I WAS SEPERATED FROM MAARNG 31 MAY 1990.

THANK YOU FOR YOUR ATTENTION TO THIS MATTER.

10-26-90

Ms. Kelly per telecon concerning LTC Higgins, because of the realignment of the National Guard we ~~can~~ not bring on any officer above Major. If you have any questions feel free to contact Colonel Gunter Mark at 215-897-6654, because LTC Higgins was assigned to his Region.

Jeannie Pernell

THE WHITE HOUSE

12-17-90

Dear Col. Muratti -

Thank you very much for your help during the President's trip to South America. The visit went very well and proved to have been historic.

Again, your efforts are appreciated.

Sincerely,  
Andy Card

Andrew H. Card, Jr.  
THE WHITE HOUSE  
WASHINGTON

Jose Muratti, Jr.  
Colonel, U.S. Army  
Commander, 4SMILGP  
Caracas, Venezuela  
APO Miami, Florida  
34037-0008

THE WHITE HOUSE

Dear Bill,

I got your note and will work with our folks here to follow up on your request.

I hope your holiday season is a good one. Keep in touch.

Sincerely,



Andrew H. Card, Jr.  
Assistant to the President  
and Deputy to the Chief of Staff

THE WHITE HOUSE  
WASHINGTON

Mr. William H.G. FitzGerald  
Honorary Chairman  
Washington Tennis Center Committee  
The William H.G. FitzGerald Tennis Center  
1800 Connecticut Avenue, N.W., Suite 300  
Washington, D.C. 20009

*Note - Entire file sent  
to Scheduling for  
follow-up*

THE WILLIAM H. G. FITZGERALD  
TENNIS CENTER

1800 Connecticut Ave. NW #300  
Washington, DC 20009  
Tel: 202/667-1233 Fax: 202/332-8684



33 YEARS OF TENNIS  
FOR THE COMMUNITY

WASHINGTON TENNIS  
CENTER COMMITTEE  
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JOHN SAFER  
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PETER B. WORK  
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JOHN A. HARRIS  
PAUL R. IGNATIUS  
WILLIAM R. MORRIS, III  
LESLIE A. NICHOLSON, JR.  
RAMSAY D. POTTS  
STEPHEN D. POTTS  
JONATHAN W. SLOAT  
ERNEST WITTENBERG

November 19, 1990

Honorable Andrew Card  
Deputy Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Andy:

The enclosed letter is self-explanatory. This Tennis City of the Year will be a national event and has all the advantages of sponsoring motherhood-disadvantaged boys and girls, taken out of the streets and alleys to be given instruction in discipline, and good sportsmanship.

Anything that you may be able to do to help this cause with the President would be deeply appreciated.

With my best as always,

Sincerely,

*Bill.*

William H.G. FitzGerald

WHGF/tks  
Enclosures

SUSAN E. ALVARADO  
MARCY ANTHONY  
JEFF AUSTIN  
MARK V. BARREN, DDS, MSD  
JAMES L. BAYLESS, JR.  
RAY BECERRA, JR.  
MRS. PETER BELIN  
STUART E. BENSON  
RAYMOND S. BENTON  
GRANT R. BERNING  
MRS. JONATHAN D. BLAKE  
DONALD A. BROWN  
MARVIN P. BUSH  
MRS. WILLIAM R. BUSH, JR.  
MRS. CALVIN H. COBB  
JAMES A. CRANDALL  
MRS. CHARLES T. CUDLIP  
DAVID D'AMICO  
JEFFREY L. DEARTH  
HAROLD C. DeMOODY  
FRED DRILLING  
LOU DURDEN  
GERRY EHRLICH  
MIKE EIKENBERRY  
WARREN ELLIOTT  
MELVIN J. ESTRIN  
WILLIAM A. FRANCH  
ANTONY F. GIL  
PETER LADD GILSEY  
RALPH S. GOLDIN  
HON. WILLIAM H. GRAY, III  
SYDNEY O. HALL, Ph.D.  
CHARLES E. HAWKINS, III  
MRS. WEBB COOK HAYES, III  
JOSEPH B. HEAD  
GEORGE G. HILL  
CAROLYN M. JOHNSON  
VICTOR KAMBER  
JEROME A. KAPLAN  
ALLEN P.K. KEESEE  
ROBERT M. KELSO  
HON. HENRY H. KENNEDY, JR.  
SAMUEL LEHRMAN  
WILLIAM A. LUBBERS  
JACK Y. MATTHEWS  
DIANA M. MOBILLE  
ROBERT J. MULLIGAN  
MARK N. MUTTERPERL  
THOMAS L. NORDLINGER  
CARL T. PERGLER  
MRS. MILDRED PORETSKY  
ANTHONY M. RACHAL, III  
JOSHUA A. RIPPLE  
ELIZABETH F. RUFF  
PHILIP E. RUPPE  
ROBERT J. SCHMONSEES  
JAMES DONALD STRONG  
ANTHONY J. THOMPSON  
JOSEPH D. TYDINGS  
HON. WILHELM WACHTMEISTER  
ROBERT WAGER  
PHILIPP WALTER  
JOHN WEAVER  
MARY BUNTING WYATT  
JOHN S. ZAPP, DDS  
L. ANDREW ZAUSNER  
JOHN H. ZENTAY