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Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 02719
Folder ID Number: 02719-006c

Folder Title:
Scheduling (POTUS)--Card/ 1990 [3]

Stack:	Row:	Section:	Shelf:	Position:
G	15	21	6	

THE WHITE HOUSE

8/9/89

Dear Mr. Grant -

Thank you for your letter regarding an invitation for the President to participate in the Kick-off for National Drunk Driving Awareness Week. I'm glad David Walker had you write. He's a good friend.

Thank you, too, for recognizing my interest in the "corner office." It was

THE WHITE HOUSE
WASHINGTON

John F. Grant
Program Director
NCADD
Suite 204
1140 Connecticut Ave., NW
Washington, D.C. 20036

a difficult decision not to take up the
quest just yet. The other option is
just too spectacular.

I'll encourage acceptance of the
NCADD invitation. — Please keep
in touch.

Sincerely,
Andy Card

Copy
9/5/89 Sent to Haggan

September 5, 1989

THE WHITE HOUSE

Dear Elliot -

Thank you for your letter of August 24th. I, too, appreciated our discussion in June. We should get together again soon.

My decision not to run for Governor of Massachusetts came with a lot of heartache. I am, however, comfortable with the result.

Art Riedel's request is in the pipeline and I'll track it. Don't let expectations get too high.

Your continued interest in my activities means more to me than you realize. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Elliot L. Richardson
Milbank, Tweed, Hadley & McCloy
International Square Building
1825 Eye Street, N.W.
Washington, D.C. 20006

MILBANK, TWEED, HADLEY & McCLOY

INTERNATIONAL SQUARE BUILDING

1825 EYE STREET, N.W.

WASHINGTON, D.C. 20006

(202) 835-7500

FAX: (202) 835-7586

I. T. T. 440667

ELLIOT L. RICHARDSON
PARTNER
DIRECT DIAL NUMBER
(202) 835-7534

August 24, 1989

The Honorable Andrew H. Card, Jr.
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

First, I want to tell you that I can well imagine what a tough call it must have been for you to forego running for the governorship of our beloved Commonwealth. But Massachusetts will still be there whenever you're ready to run, and I know you must find your present job as challenging and satisfying as it is important to the nation.

Second, thanks ever so much for the time you gave me in June. It was a pleasure to catch up a bit, and I hope that some of what I said was useful.

Finally, I want to endorse enthusiastically the enclosed invitation to the President from Art Riedel of Portland, Oregon. Art has long been a loyal and effective Republican as well as a strong Bush supporter. He is also an outstandingly constructive citizen. Back in 1986, Bill Ruckelshaus enlisted me and Henry Diamond as members of the Riedel Environmental Advisory Board, and since Bill left to go to Browning-Ferris we have recently been joined by Russ Train and Judith Ayres, who was the Reagan Administration's Regional Director for EPA in San Francisco.

As Art's letter points out, the groundbreaking for Portland's new composting facility would be an ideal occasion for a major speech on environmental protection, with emphasis, perhaps, on the private sector's role.

Hope to see you again soon.

With warm regard,

Sincerely,



Elliot L. Richardson

1 CHASE MANHATTAN PLAZA
NEW YORK, N.Y. 10005

NIPPON PRESS CENTER BUILDING
2-1 UCHISAIWAI-CHO 2-CHOME
CHIYODA-KU, TOKYO 100

ALEXANDRA HOUSE
16 CHATER ROAD
HONG KONG

1 COLLEGE HILL
LONDON EC4R 2RA, ENGLAND

1903/04 SHELL TOWER
50 RAFFLES PLACE
SINGAPORE 0104

515 SOUTH FIGUEROA STREET
LOS ANGELES, CA. 90071



RIEDEL RESOURCES, INC.

4555 N. CHANNEL AVE., P. O. BOX 3320, PORTLAND, OR 97208-3320
503/285-9111

July 21, 1989

President George H. Bush
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President:

I would like to extend my sincere congratulations to you and your administration on your many accomplishments during the past six months. I certainly look forward to the next seven and a half years as a period of strong growth and progress for our nation under your outstanding leadership.

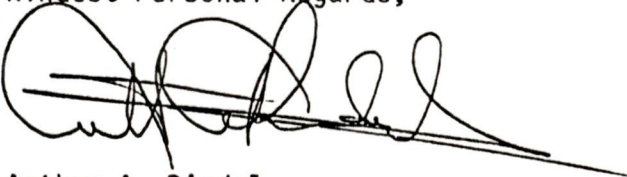
Since your brief visit and luncheon at our headquarters here in Portland last September, our environmental company, Riedel Environmental Technologies, has continued to seek out opportunities to apply our cutting edge technology in such areas as hazardous waste site cleanup and restoration, conversion of secondary sewage sludge to fertilizer, and manufacture and distribution of several products from waste rubber. At this time, we are heavily involved in the cleanup at Valdez. Our oil-spill expertise has proven to be a great assistance in restoring the environment of Alaska.

Recently, we have launched an initiative to construct and operate a municipal solid waste composting facility here in Portland. While the Dano process to be used by this facility has been proven and utilized throughout Europe for a number of years, garbage composting has not previously had any significant support in the U.S. because of the relative abundance of inexpensive land for landfills and "out-of-sight out-of-mind" attitude of our general population. Now, however, as our nation experiences increasing difficulties in finding acceptable methods of disposing of the vast amount of waste generated, this technology represents a major advancement for one of our Country's most pressing environmental problems. To achieve acceptance for composting, we need to convince people that the process is safe and environmentally sound.

Page Two
President George H. Bush
The White House
July 21, 1989

Mr. President, we are well aware of your great interest in the environment and in finding practical solutions to the problems we face in this area. Accordingly, we would be highly honored if you would attend the groundbreaking ceremonies for this facility as our Guest of Honor. We believe that your participation in this event would demonstrate clearly the commitment our Country's leadership has made to developing real, long-term solutions to the difficult challenges we face in this area. This dedication could serve as an excellent example of your environmental leadership. The timing of the event is quite flexible and could be scheduled to coincide with any trip you might make to the Northwest. I know that the Riedel Environmental Advisory Board-your friends Russ Train, Elliott Richardson, Judith Ayres and Henry Diamond-would be delighted to be your hosts.

Kindest Personal Regards,

A handwritten signature in black ink, appearing to read 'Arthur A. Riedel', with a long horizontal flourish extending to the right.

Arthur A. Riedel
Chairman and CEO

AAR:mks

THE WHITE HOUSE
WASHINGTON

Date: September 5, 1989

FOR: Joe Hagin

FROM: **ANDY CARD**

- ☒ **Action** - please staff for
comments
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☐ **FYI**

THE WHITE HOUSE

WASHINGTON

September 5, 1989

Dear Marshall,

Thank you for your letter of August 28th regarding a possible meeting between the President and independent agency commissioners.

Please know that I have forwarded a copy of your suggestion to the Office of Presidential Scheduling and Appointments for review and consideration.

In the meantime, all the best.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Give me a call!

Mr. Marshall J. Breger
Chairman
Administrative Conference of
the United States
2120 L Street, N.W., Suite 500
Washington, D.C. 20037



ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

2120 L STREET, N.W., SUITE 500
WASHINGTON, D.C. 20037
(202) 254-7020

August 28, 1989

OFFICE OF
THE CHAIRMAN

The Honorable Andrew H. Card, Jr.
Assistant to the President and Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy:

It was good seeing you earlier this month. I am writing to follow up on our discussion regarding a meeting between the President and the independent agency commissioners. As I mentioned, such a session would provide the President with an excellent opportunity to meet and get to know the individual commissioners who, in significant ways, determine the direction of the nation's economy. Further, it would allow the President to articulate -- as specifically or generally as desired -- his own regulatory philosophy and suggest broad guidelines to the agencies without in any way impinging upon their statutory independence.

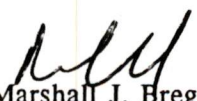
As you may know, President Reagan had a group meeting during his first term with the chairmen of the independent regulatory agencies (under the auspices of CIRA -- the Council of Independent Regulatory Agencies). Although it was helpful to those attending, a frustration regularly expressed by agency chairmen is that even if they personally have some contact with the White House, their commissioners have none and so feel no need to consider their actions within the context of broader governmental regulatory policy. (I believe you got a sense of this frustration at our breakfast a few weeks ago.) A session with the President would be an important step in addressing that problem.

For your information, I enclose a list of the agencies involved. The total group would comprise approximately seventy-five people. If useful as a means of stressing the Administration's respect for agency independence, the meeting could be arranged under the sponsorship of either the Administrative Conference or the Council of Independent Regulatory Agencies.

I would suggest you consider a date in mid-October for such a meeting and follow it with a series of briefings by relevant administration officials. Please let me know if you think it useful to pursue this matter further.

Warm regards.

Sincerely,


Marshall J. Breger
Chairman

Enclosure
MJB/njk

THE WHITE HOUSE

WASHINGTON

August 15, 1989

MEMORANDUM FOR DAVID BATES
MICHAEL BOSKIN
RICHARD BREEDEN
JIM CICCONI
DICK DARMAN
DAVID DEMAREST
MARLIN FITZWATER
BOYDEN GRAY
JOE HAGIN
BILL KRISTOL
FRED MCCLURE
BONNIE NEWMAN
ROGER PORTER
SUSAN PORTER ROSE
BRENT SCOWCROFT
STEVE STUDDERT
CHASE UNTERMEYER

FROM: ANDY CARD 
SUBJECT: Kennebunkport Schedules

Jim Cicconi and Bob Gates will be at Kennebunkport from August 16-25, returning to Washington, D.C. on August 26th.

Brent Scowcroft and I will be at Kennebunkport from August 26-September 4.

Linda Casey will run the staff office during the entire period.

There will be Senior Staff Conference Calls at 10:00 a.m. on Monday, August 21 and Monday, August 28. Everyone should make sure the Signal Board knows how to reach you. Regular Senior Staff meetings will resume on Tuesday, September 5 at 7:30 a.m.

THE WHITE HOUSE
WASHINGTON

April 27, 1989

MEMORANDUM FOR DAVID BATES
MICHAEL BOSKIN
RICHARD BREEDEN
JIM CICCONI
DICK DARMAN
DAVID DEMAREST
MARLIN FITZWATER
BOYDEN GRAY
BOB GUTTMAN
JOE HAGIN
FRED MCCLURE
BONNIE NEWMAN
ROGER PORTER
SUSAN PORTER ROSE
BRENT SCOWCROFT
STEVE STUDDERT
CHASE UNTERMEYER

FROM: ANDY CARD 
SUBJECT: Senior Staff Meeting

There will be a senior staff meeting on Saturday, April 29th from 10:00 - 11:00 a.m. in Governor Sununu's office.

If you have a scheduling problem, please let me know.
Thank you.

THE WHITE HOUSE

WASHINGTON

June 7, 1989

Dear Rey:

Thank you for your letter of May 25, 1989, regarding the Football World Cup scheduled to be held in Italy in 1990.

Please know that I have forwarded a copy of your letter to Joe Hagin, Deputy Assistant to the President for Appointments and Scheduling, for review.

I appreciate you taking the time to bring this suggestion to my attention.

In the meantime, all the best.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Rey Post, Director
Corporate and Political Affairs
Macro Systems, Inc.
655 - 15th Street, N.W.
Suite 300
Washington, D.C. 20005

THE WHITE HOUSE

WASHINGTON

May 25, 1989

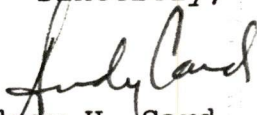
Dear Dr. Rondileau:

Thank you for your letter of May 17, 1989, in which you invite the President to speak at Bridgewater State College's Sesquicentennial Convocation in September 1990!

Please know that I have forwarded a copy of your kind invitation to the Office of Presidential Scheduling for their review and consideration.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

*Leon Lombardi did a good job
of advocating the cause.*

Dr. Adrian Rondileau
Acting President
Bridgewater State College
Bridgewater, Massachusetts 02324



BRIDGEWATER STATE COLLEGE
Bridgewater, Massachusetts 02324

Office of the President

617/ 697-1201

May 17, 1989

Mr. Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20006

c/o Leon J. Lombardi, Esquire

Dear Mr. Card:

On behalf of the Sesquicentennial Committee of Bridgewater State College, we write to seek your assistance in offering to President Bush an invitation to be the Principal Speaker at the College's Sesquicentennial Convocation in September, 1990, which will officially open the 150th academic year at Bridgewater State College.

Bridgewater is the "home of teacher education in America," for on this campus was constructed the first building in the United States for the preparation of teachers. Given President Bush's strong personal commitment to public education, we believe his participation in our Sesquicentennial Convocation would be most appropriate and fitting. Should the President accept this invitation, he would be assured of a most warm and cordial reception from this College where the tradition of excellence in Teacher Education, as well as many other academic programs, continues to thrive.

We thank you in advance for your help. The setting of the exact date of the Sesquicentennial Convocation is flexible, subject to President Bush's schedule. Kindly address any questions or comments to Dr. George Weygand, Chairman, Sesquicentennial Committee, Bridgewater State College, Bridgewater, Massachusetts, 02325, or telephone (508) 697-1201.


Dr. Adrian Rondileau
Acting President


Dr. George Weygand
Committee Chairman

WARNER & STACKPOLE
ATTORNEYS AT LAW
Established 1874

75 State Street
Boston
Massachusetts 02109

Telephone: (617) 951-9000
Telecopier: (617) 951-9151
Telex: 940139

Dear Andy,

Enclosed are materials from
Bridgewater State as a preliminary outline to
an invitation to the President for 1990. If you
are going to be on the campaign trail
next year, it would terrific to have the
President in Massachusetts at the same time.

I leave it to you to decide what the
next step is regard Bridgewater.

Sincerely,
Len

THE WHITE HOUSE
WASHINGTON

May 22, 1989

Dear Governor DiPrete:

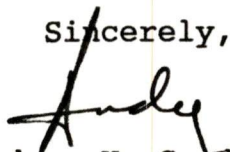
On behalf of Governor Sununu, thank you for your letter of May 12, 1989, urging a Presidential visit to Rhode Island some time in the near future.

Please know that your request will be reviewed to see what might work in terms of the President's schedule over the next few months. It is, however, true that with 2 European trips and time planned for Maine, there is not as much time as there might otherwise be within such a time frame.

We want to help, and will be back in touch with you as soon as possible.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

The Bristol Fourth of July Committee has a request in the pipeline that is being reviewed. No commitment yet!

The Honorable Edward D. DiPrete
Governor of Rhode Island
555 Wilbur Avenue
Cranston, Rhode Island 02920

THE WHITE HOUSE
CORRESPONDENCE TRACKING WORKSHEET

INCOMING

DATE RECEIVED: MAY 17, 1989

NAME OF CORRESPONDENT: THE HONORABLE EDWARD D. DIPRETE

SUBJECT: ATTACHES MEMO REGARDING THE POSSIBILITY OF A
PRESIDENTIAL VISIT TO RI IN THE NEXT 2-3
MONTHS, SEEK JHS'S ASSISTANCE; THANKS FOR
AGREEING TO SPEAK MAY 21 IN RI

ROUTE TO:		ACTION		DISPOSITION	
OFFICE/AGENCY	(STAFF NAME)	ACT CODE	DATE YY/MM/DD	TYPE RESP	C COMPLETED D YY/MM/DD
JOHN SUNUNU		ORG	89/05/17		C 89/05/17
DCCARD	REFERRAL NOTE:	A	89/5/17	AC	A 89/05/22
SC HAGI	REFERRAL NOTE:	I	89/05/23		/ /
PA WRAY	REFERRAL NOTE:	I	89/05/23		/ /
	REFERRAL NOTE:		/ /		/ /
	REFERRAL NOTE:		/ /		/ /

COMMENTS:

ADDITIONAL CORRESPONDENTS: MEDIA:L INDIVIDUAL CODES: 2110

CS MAIL USER CODES: (A) (B) (C)

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*****
*ACTION CODES:          *DISPOSITION          *OUTGOING          *
*                      *                      *CORRESPONDENCE:   *
*A-A-APPROPRIATE ACTION *A-ANSWERED          *TYPE RESP=INITIALS *
*C-COMMENT/RECOM        *B-NON-SPEC-REFERRAL *          OF SIGNER *
*D-DRAFT RESPONSE       *C-COMPLETED          *          CODE = A   *
*F-FURNISH FACT SHEET   *S-SUSPENDED          *COMPLETED = DATE OF *
*I-INFO COPY/NO ACT NEC *                      *          OUTGOING  *
*R-DIRECT REPLY W/COPY  *                      *                      *
*S-FOR-SIGNATURE        *                      *                      *
*X-INTERIM REPLY        *                      *                      *
*****

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REFER QUESTIONS AND ROUTING UPDATES TO CENTRAL REFERENCE
(ROOM 75, OEOB) EXT-2590
KEEP THIS WORKSHEET ATTACHED TO THE ORIGINAL INCOMING
LETTER AT ALL TIMES AND SEND COMPLETED RECORD TO RECORDS
MANAGEMENT.



Governor's Residence

May 12, 1989

/11/89

The Honorable John Sununu
Chief of Staff
The White House
Washington, D.C.

Dear John:

My office recently received the attached, which I am enclosing for your information.

Any help you could offer in this matter would be greatly appreciated.

Hoping to see you soon.

Sincerely,

Ed

Edward D. DiPrete
Governor

Enclosure #1

John: Many thanks for agreeing to speak on May 21st in R.I. at a dinner honoring me.

#2. I would deeply appreciate your intervention in scheduling a R.I. visit by the President within the next 2-3 months.

555 WILBUR AVENUE - CRANSTON, RHODE ISLAND - 02920

For political, as well as fundraising reasons, it's very important to me. Thank you.

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targeting

Governor
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ernor and

y, Deputy

STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS
INTER-OFFICE MEMO

TO: Arthur J. Markos, Chief of Staff DATE: 5/11/89
DEPT: Executive
FROM: Donna Treglia, Confidential Secretary to the Governor
DEPT: Executive
SUBJECT: Information on Presidential Visit

Arthur:

Gina from Paul Manafort's office called on 5/10/89 regarding the Governor's request for the President to visit Rhode Island.

The President will not be able to do anything this summer as he has two trips scheduled for 10 days or longer. The President is scheduled to go up to Maine and that was the slot we were targeting for--Not possible before the fall.

Gina suggests to get our request in the system the Governor should write a Dear Mr. President letter requesting the President to join in hosting a fund-raiser, leaving the dates flexible. The thrust should include something that would benefit the Governor and the President as well.

The letter should include a carbon copy to Jim Wray, Deputy Assistant to the President and Director of Political Affairs.

cc: Governor DiPrete
The Honorable John Sununu

THE WHITE HOUSE
WASHINGTON

May 17, 1989

Dear Ms. Kluge:

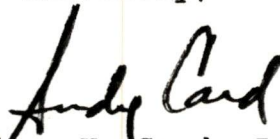
Jennefer Hirshberg passed along to me your letter of May 15, 1989, inviting the President and First Lady to participate in the 80th Anniversary celebration for the NAACP on December 15, 1989.

Please know that I will be happy to bring this kind invitation to the attention of other White House officials for review. However, while it is difficult to make any definite commitment this far in advance, rest assured that the invitation will be given very serious consideration at the appropriate time.

If I can be of any further assistance, please let me know.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Ms. Patricia M. Kluge
National Association for the
Advancement of Colored People
4805 Mt. Hope Drive
Baltimore, Maryland 21215-3297

cc: Jennefer Hirshberg

Ogilvy & Mather Public Affairs

1901 L Street, N.W.
Suite 300
Washington, D.C. 20036
Tel: 202-466-7590

Jennefer Hirshberg
Senior Vice President

May 15, 1989

Mr. Andrew Card
Deputy to the Chief of Staff
The White House
Washington, DC 20500

Dear Andy,

Per our conversation, attached please find a letter from Patricia Kluge requesting President and Mrs. Bush's participation in the NAACP's 80th Anniversary celebration.

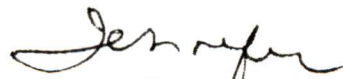
There will be a cross section of America's black leadership at the event which promises to be a very high profile affair. I think it presents the President an opportunity to communicate some very positive messages to important constituents.

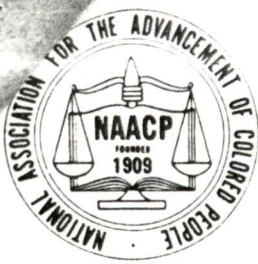
I have sent a copy of Patricia's letter to Lee Atwater per his request. As you probably know, John Kluge was one of the "Team 100" donors to the campaign.

I appreciate your shepherding this through the appropriate channels.

Thanks.

Sincerely,


Jennefer Hirshberg



NATIONAL ASSOCIATION FOR THE ADVANCEMENT OF COLORED PEOPLE

4805 MT. HOPE DRIVE • BALTIMORE, MD 21215-3297 (301) 358-8900

May 15, 1989

BENJAMIN L. HOOKS
Executive Director/CEO

Mr. Andrew Card
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

As co-chairs of the 80th Anniversary celebration for the NAACP, my husband John and I would like to invite President Bush and First Lady Barbara Bush to attend our fundraising gala on December 15, 1989 at the Waldorf Astoria in New York City.

The event will recognize the many notable accomplishments made by the NAACP since its inception in 1909, and, in addition, provide a major fundraising opportunity for the organization.

We would not only be greatly honored if President and Mrs. Bush could attend, but feel that their presence would symbolize support for the work of the NAACP on behalf of all Americans.

As President Bush would be an integral part of this gala, the program for the event, of course, would be structured in whatever way he considers appropriate. The event, for instance, could provide a forum for a major speech, or an opportunity for the President to recognize important black leaders in attendance and to remark on how far the organization and America have come over the last 80 years.

Through the leadership of NAACP and the collective efforts of many Americans, black Americans have made tremendous strides since the passage of the Emancipation Proclamation 126 years ago. Laws have not only provided more opportunity for education and employment for blacks, but millions have registered to vote and thousands have been elected to public office.

As we are nearing the end of this century, it is not only time to celebrate the goals that have been reached, it is time to reflect on the road the NAACP has traveled to achieve its successes. We must also not forget that there is still a great deal which needs to be accomplished by our government and by the NAACP to ensure that all Americans are woven into the fabric of American society.

Patricia Kluge to Andrew Card
Page 2

Thank you in advance for your consideration. We look forward to hearing from you in the near future about President and Mrs. Bush's participation in this historic event.

Sincerely,

A handwritten signature in cursive script that reads "Patricia Kluge". The signature is written in dark ink and is positioned above the typed name.

Patricia M. Kluge

THE WHITE HOUSE
WASHINGTON

April 27, 1989

*See memo
- Card*

MEMORANDUM FOR DAVID BATES
RICHARD BREEDEN
JIM CICCONI
DAVID DEMAREST
MARLIN FITZWATER
BOYDEN GRAY
FRED MCCLURE
BONNIE NEWMAN
ROGER PORTER
BRENT SCOWCROFT
STEVE STUDDERT
CHASE UNTERMEYER

FROM: ANDY CARD *Andy*
SUBJECT: Senior Staff Lunch

There will be a senior staff luncheon with the President on Tuesday, May 2, 1989, in the Roosevelt Room.

If you have a scheduling problem, please let me know.

Thank you.

THE WHITE HOUSE
WASHINGTON

April 27, 1989

MEMORANDUM FOR DAVID BATES
MICHAEL BOSKIN
RICHARD BREEDEN ✓
JIM CICCONI
DICK DARMAN
DAVID DEMAREST
MARLIN FITZWATER
BOYDEN GRAY
BOB GUTTMAN
JOE HAGIN
FRED MCCLURE
BONNIE NEWMAN
ROGER PORTER
SUSAN PORTER ROSE
BRENT SCOWCROFT
STEVE STUDDERT
CHASE UNTERMEYER

FROM: ANDY CARD 
SUBJECT: Senior Staff Meeting

There will be a senior staff meeting on Saturday, April 29th from 10:00 - 11:00 a.m. in Governor Sununu's office.

If you have a scheduling problem, please let me know.
Thank you.

THE WHITE HOUSE
WASHINGTON

April 27, 1989

MEMORANDUM FOR DAVID BATES
RICHARD BREEDEN ✓
JIM CICCONI
DAVID DEMAREST
MARLIN FITZWATER
BOYDEN GRAY
FRED MCCLURE
BONNIE NEWMAN
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BRENT SCOWCROFT
STEVE STUDDERT
CHASE UNTERMAYER

FROM: ANDY CARD 
SUBJECT: Senior Staff Lunch

There will be a senior staff luncheon with the President on Tuesday, May 2, 1989, in the Roosevelt Room.

If you have a scheduling problem, please let me know.

Thank you.

THE WHITE HOUSE
WASHINGTON

April 27, 1989

MEMORANDUM FOR JOE HAGIN

FROM: ANDY CARD 

SUBJECT: Doug MacKinnon

Doug MacKinnon has written a book which he expects to be out soon. He would like to have the opportunity to personally present the first copy to the President when it is released.

Would you please keep this in mind to schedule during Admin time when Doug has a more definite date.

Thanks.

THE WHITE HOUSE

WASHINGTON

April 5, 1989

Dear Mr. Chief Justice:

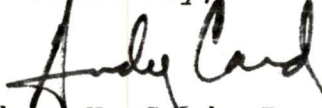
On behalf of Governor Sununu, thank you for your letter of March 31, 1989, keeping him up-to-date on the activities of the Bicentennial Commission.

We appreciate your candid thoughts with regard to the Foundation and its efforts toward drafting legislation for a Bicentennial coin. The President will be participating in bicentennial activities in New York on April 30, 1989. The details are being worked out with a special sensitivity to the recommendations you have made.

Again, many thanks for your valuable counsel. Keep in touch.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

The Honorable Warren Burger
Chief Justice
Supreme Court of the United States
Washington, D.C. 20543

Supreme Court of the United States
Washington, D. C. 20543

CHAMBERS OF
CHIEF JUSTICE BURGER
RETIRED

Joe Hagin
Andy - letter

March 31, 1989

Dear Governor:

The Bicentennial programs (and problems) are small bits on your large plate but I feel bound to keep you posted on several unrelated subjects.

I

New York City Program - April 30. The re-enactment of the 1789 Inaugural is now definite for April 30th, but the New York City Commission is very vague on details; New York events are under their Commission's jurisdiction. They have invited 10-12 public officials to participate including Mayor Koch, Governor Cuomo, Joseph Flom, Senators Moynihan and D'Amato, Speaker Wright, Senator Byrd, Lindy Boggs and myself. (In my view, this is too many for a single event.) Substantial T.V. coverage of the re-enactment is likely but they could give us no information on network coverage. Final word on that will await definite word on the President's participation.

II

Bicentennial Foundation. This is to supplement what I told you in our recent visit. The Foundation is a wholly independent body originally created to secure and administer private funding for Bicentennial Commission projects. The Foundation launched two major projects in 1987:

- (a) The CONSTITUTION Quarterly which they thought would serve broad educational purposes of the Bicentennial and also raise substantial funds for our Commission. The Foundation was under the management of Dwayne Andreas was Chairman and John Meyers as President. (Meyers is President of TIME-LIFE Magazine Group.) Two issues of the Quarterly came out and a third is expected, but Meyers informs us that publication will be suspended for lack of resources. Related to the magazine the Foundation announced a long-range program for a Constitution Society. I learned for the first time last week of the suspension of the magazine and other projects of the Foundation are "on hold" awaiting funding.
- (b) I also learned last week that the Foundation has drafted legislation for a Bicentennial coin which--if enacted--would produce very large returns (millions they state). \$10 million is the "matching funds" for the James Madison Scholarships and the balance is for projects of the Foundation. Congress has already appropriated \$20 million for the Madison Scholarships subject to securing \$10

million, presumably from the private sector. Senator Kennedy sponsored the Madison legislation and is Chairman of the Madison Fellowship group, Betty Southard Murphy is Vice Chairman. Both are members of the Bicentennial Commission but the Madison Project is not a Commission project.

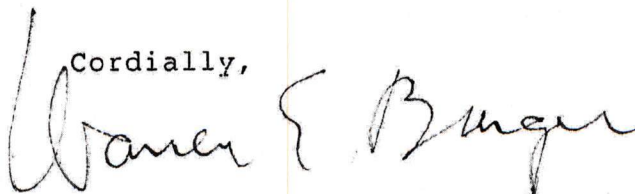
I am reliably informed that getting a coin bill passed is by Congress very difficult, especially if the proceeds go other than to the U.S. Treasury.

In my view, there are very grave policy questions, if not legal questions, about using proceeds of a coin issue to provide the "matching funds" for any statutory project. I have made my concerns known to the Foundation, and I have advised the Foundation that I will not support its proposed coin legislation. My impression is that they believe if the President and Mrs. Bush will become Honorary Presidents of the Foundation that will be of substantial help. That I leave with you, but I would be glad to discuss it further.

III

I have already informed you that the Commission is sponsoring a "replay" of George Washington's trip from Mount Vernon to New York in a four horse carriage with military escort on the road from April 16 to April 23, stopping at many schools along the route. In 1939 President Roosevelt attended a Mount Vernon program similar to ours but did not go to New York. We have refrained from inviting President Bush to Mount Vernon for April 16 so as to encourage his appearance in New York. We would be happy to have him in both places.

Cordially,

A handwritten signature in cursive script, appearing to read "Warren E. Burger". The signature is written in dark ink and is positioned below the word "Cordially,".

Hon. John Sununu
The White House
Washington, D.C. 20500

THE WHITE HOUSE

WASHINGTON

May 3, 1989

Dear Bob:

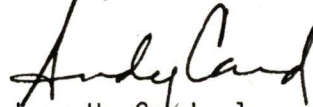
Thanks for your letter of May 1, 1989, in which you encourage the President's participation in the JASON Project.

Please rest assured that the request is being given serious consideration, and I will make sure that the appropriate folks are aware of your strong recommendation.

Again, thanks for your interest and suggestions for promoting the President's policies.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Robert M. Garrick
Garrick Associates, Inc.
233 South Euclid Avenue
Pasadena, California 91101

Andy--

How to handle?

Buck response!

Document Originally
Attached to
Following Page

GARRICK ASSOCIATES, INC.

Public & Government Relations

233 South Euclid Avenue • Pasadena, California 91101 • (818) 577-2110

May 1, 1989

Honorable Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

It is my understanding that this project has been at the White House for a couple of months. My personal concern is that there is an opportunity for the President to show strong evidence that he is the "education" president.

The latest I have been able to learn is that the project has stopped at Steve Studdart's desk.

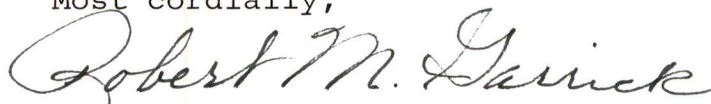
The plus I have determined as far as the President and the Administration are concerned is that if he would do a minute-and-a-half or two-minute pitch it would hit a major audience and give more weight to his education pledge.

As the program gets underway today, May 1, and will run for 14 days, it would appear to me that the best opportunity would be to have a President's spot at the lead-in of the Monday, May 15 segment, right in the middle of the 14-day series.

So you know where I am coming from, EDS is a client we handle in California. But my principal concern is that President Bush's Administration get some benefits from this educational endeavor.

If you have any questions, please do not hesitate to lean on me. I just don't want a good opportunity lost.

Most cordially,



Robert M. Garrick

RMG:fm



Electronic Data Systems Corporation
Office of Government Affairs
North Office, Suite 1300
1331 Pennsylvania Avenue, N.W.
Washington, D.C. 20004
(202) 637-6700

John D. Lacopo
Director

February 10, 1989

*The Honorable George Bush
President of the United States
The White House
Washington, D. C. 20500*

Dear President Bush:

It is with great pleasure that we anticipate the next four years under your leadership. We extend our heartfelt congratulations and best wishes for your every success.

Electronic Data Systems Corporation is aware of your dedication to education, as well as your intent to create an expanded dialogue between corporate America and the educational community. We are, therefore, pleased to inform you of a project which we feel exemplifies corporate commitment to scientific education.

Through the combined efforts of EDS, the Turner Broadcasting System, and the Woods Hole Oceanographic Institution, one hundred-fifty thousand students in the United States will explore ancient shipwreck sites and geological features on the floor of the sea in live broadcasts from the Mediterranean, May 1-14, 1989.

The JASON Project is a unique partnership of private industry, scientific research facilities, museums and educational organizations. Headed by Dr. Robert D. Ballard who discovered the wreck of the R.M.S. Titanic in 1985, the expedition will feature unprecedented live broadcasts from the sea floor through advanced technologies in robotics, fiber optics, television production, computer science, mechanical and electrical engineering and satellite communications. The goal of The JASON Project is to introduce students to the excitement of the scientific process through use of state-of-the-art technology, and to encourage them to pursue careers in science and technology.

On the evening of Monday, May 8, a live ship-to-shore broadcast will be received in Washington, D.C. at the National Geographic Society's Explorer's Hall at precisely 9:00p.m. We would be honored if you would participate in this historic educational event. This telecast will be simultaneously broadcasted to several other sites throughout the United States, namely Boston, Charlotte, Chicago, Dallas, Memphis, New York City, Philadelphia and Rochester.

Additionally, Dr. Ballard and EDS President, Lester M. Alberthal, Jr. will be in Washington from April 11-13 and would welcome the opportunity to brief you regarding The JASON Project. We look forward to your participation.

Respectfully,



JASON PROJECT



**Media information from
Woods Hole Oceanographic Institution
Woods Hole, Massachusetts 02543**

Contact: Shelley Lauzon
508-548-1400 ext. 2270

FOR IMMEDIATE RELEASE
November 16, 1988 (10:30 EST)

FIRST LIVE BROADCASTS FROM THE SEA FLOOR

Students to Participate in Interactive Exploration

Woods Hole, MA -- One hundred-fifty thousand students in the U.S. and Canada will explore ancient shipwreck sites and geological features on the floor of the sea in live broadcasts from the Mediterranean May 1-14, 1989.

The JASON Project, headed by Dr. Robert D. Ballard who discovered the wreck of R.M.S. TITANIC in 1985, is a unique partnership between private industry, scientific research facilities, museums and educational organizations. The expedition will feature the first live broadcasts from the sea floor through advanced technologies in robotics, fiber optics, television production, computer science, mechanical and electrical engineering and satellite communications.

The goal of The JASON Project is to use state-of-the-art technology to introduce students to the excitement of the scientific process and encourage them to pursue careers in science and technology. "When I give lectures at colleges and universities around the country, I am disappointed to see so few American students in science classes. Less than half of all science and technology graduate students in U.S. colleges are Americans," said Dr. Ballard.

-MORE-

"There is tremendous scientific illiteracy in the U.S. I want The JASON Project to spark interest in all the sciences."

During the live broadcasts, which will air each day at the participating museums, Dr. Ballard and his research teams will explore active underwater volcanoes, hydrothermal vents and the remains of ancient shipwrecks. Electronic Data Systems Corporation (EDS) will transmit the video material from shipboard to Turner Broadcasting System in Atlanta and on to the museums for the 40-minute "shows." Each program produced by the Turner Broadcasting System, Inc. (TBS), will include a live segment from the research vessel, taped background material and a question and answer period, with Dr. Ballard, for students.

National Geographic Television is producing a one-hour film on The JASON Project. The program will be part of the National Geographic EXPLORER series and will premier in the Fall of 1989 on SuperStation TBS.

In addition to the Woods Hole Oceanographic Institution, major sponsors of The JASON Project are Electronic Data Systems Corporation, The Quest Group, Ltd., the National Geographic Society, the National Science Teachers Association, the National Council for the Social Studies, and Turner Broadcasting System, Inc. Students will participate in the live broadcasts from the Boston Museum of Science (Boston, MA), Discovery Place (Charlotte, NC), Museum of Science and Industry (Chicago, IL), The Science Place (Dallas, TX), Memphis Pink Palace Museum (Memphis, TN), The Franklin Institute (Philadelphia, PA), Rochester Museum & Science Center (Rochester, NY), National Geographic Society Explorers Hall (Washington, DC), and the Royal British Columbia Museum (Victoria, British Columbia, Canada).

The JASON Project

One hundred fifty-thousand students in the U.S. and Canada will participate in a voyage of discovery to the deep waters of the Mediterranean Sea. Using advanced "tele-present" technology and live satellite transmissions, The JASON Project will explore active underwater volcanoes and the remains of ships lost beneath the ancient trade routes of the Mediterranean. For 14 days in May 1989, 84 separate live programs will be broadcast to a network of museums and other educational sites. The JASON Project is headed by Dr. Robert D. Ballard, a marine geologist at the Woods Hole Oceanographic Institution and explorer whose research team discovered the wreck of R.M.S. TITANIC in 1985.

The JASON Project is a unique partnership between private industry, scientific research facilities, museums, and educational organizations committed to making Dr. Ballard's dream of "telepresence" -- the ability to participate in live scientific exploration through advanced imaging systems -- a reality. A two-way audio line will allow students to question Dr. Ballard. The expedition will feature the first live broadcasts from the deep sea floor through advanced technologies in robotics, fiber optics, television production, computer science, mechanical and electrical engineering and satellite communications. It will mark the completion of the ARGO/JASON unmanned imaging system, first tested in the discovery of TITANIC in 1985, and the beginning of a new era in ocean exploration. It will also be the first time high quality color television images have been transmitted live to a network of museums for viewing by students and the general public.

The Participants

In addition to the Woods Hole Oceanographic Institution, major sponsors of The JASON Project are Electronic Data Systems Corporation (EDS) and the Quest Group, Ltd. EDS is providing the communications technology, management and expertise to allow live transmission of the expedition via satellite to museums and other organizations thousands of miles away in the U.S. and Canada. The Quest Group, Ltd. is a group of private individuals interested in deep-sea exploration and technology who are providing the financial support for the project.

-MORE-

Additional sponsors include the National Geographic Society, the National Science Teachers Association, the National Council for the Social Studies, and Turner Broadcasting System, Inc. The live broadcasts will be received at a network of museums in the U.S. and Canada: The Boston Museum of Science (Boston, MA), Discovery Place (Charlotte, NC), Museum of Science and Industry (Chicago, IL), The Science Place (Dallas, TX), Memphis Pink Palace Museum (Memphis, TN), The Franklin Institute (Philadelphia, PA), Rochester Museum & Science Center (Rochester, NY), National Geographic Society Explorers Hall (Washington, DC), (Dallas), and the Royal British Columbia Museum (Victoria, British Columbia, Canada).

Project History

During the 1970s Dr. Ballard led and participated in numerous expeditions in manned submersibles to the ocean floor to study the vast mountains of the Mid-Ocean Ridge, a 46,000-mile chain circling the earth like the seam on a baseball. Dr. Ballard participated in the first major exploration of the Mid-Atlantic Ridge in 1974 in Project FAMOUS (French-American Mid-Ocean Undersea Study), confirming the theory of continental drift. At spreading centers where the earth's giant crustal plates are pulling apart to create new crust, he and colleagues discovered strange new life forms. New marine life included foot-long clams and mussels and red-tipped tube worms up to 12 feet long existing on hydrogen sulfide being emitted from the earth's interior. He found "black smokers", chimney-like structures spewing superheated water laden with valuable minerals. Temperatures from the smokers measured 350 C (660 F), the hottest water ever sampled in the open ocean. In nearly 20 years of exploration, scientists have seen only one percent, about 50 miles, of the 46,000-mile ridge system. Dr. Ballard has explored and seen more of the ocean floor than any man alive. New technology was needed if he and other scientists were to continue exploration of the vast stretches of the sea floor. The ARGO/JASON system was the result.

The Development of ARGO/JASON

In 1982, the Office of Naval Research (ONR) and later the Office of Naval Technology (ONT) awarded a \$3.2 million development program to the Woods Hole Oceanographic Institution's Deep Submergence Laboratory (DSL), headed by Dr. Ballard, to build a revolutionary exploration vehicle system called ARGO/JASON. The first phase of that development effort

was the construction of the ARGO search and survey system which was successfully tested in August-September 1985 at the TITANIC loss site, resulting in the wreck's discovery. In December 1985, ARGO conducted its first major science program on an undersea mountain range off the west coast of Mexico called the East Pacific Rise. That program, also sponsored by ONR, successfully found and delineated numerous underwater warm water springs and sites of recent underwater volcanic eruptions. In just 20 days of data collection, ARGO had equalled the worldwide effort of the past 12 years, proving its potential for ocean exploration.

The second phase of the ARGO/JASON system development was construction of a small prototype remotely operated vehicle (ROV) named JASON JR. equipped with both color video and still (35mm) cameras. In July 1986, the Deep Submergence Laboratory tested JASON JR. on the wreck of TITANIC, maneuvering the vehicle inside and outside the ship from a 200-foot tether connected to Woods Hole's manned submersible ALVIN. JASON JR. performed successfully during its first sea trial, providing the basis for the development of the much larger and more sophisticated JASON and construction of a new fiber optic cable capable of transmitting the high quality color television images taken by JASON to the surface.

The next hurdle facing Dr. Ballard and his team at DSL was development of the fiber optic cable they needed for transmission of both data and television images. While JASON took shape at DSL, a test length of fiber optic cable was built and tested in 1987 and early 1988. A 4,000-meter (13,120-foot) cable was then built and will be used on ARGO during the 1989 JASON Project expedition. Special shipboard handling systems were also developed to prevent the fiber optic cable from kinking, causing distortion in the television image. That cable, a new dynamic positioning system on Research Vessel KNORR, and JASON were independently tested at sea in September 1988.

The final step in ARGO/JASON development is the successful at sea testing and operation of ARGO and JASON, which will take place during The JASON Project in May 1989. During the coming months ARGO will be redesigned to accommodate JASON in a garage, where it will be secured during launch and recovery. Once lowered to the desired depth, ARGO remains stable through a precision navigation system incorporating

Description of The JASON Project Transmission Plan

Engineered and managed by Electronic Data Systems Corp. (EDS)

A Technology "First"

The JASON Project transmission is the first time a live television broadcast has ever been attempted from the sea floor. This creates a telepresence opportunity never before realized. For the first time, students and other museum visitors will view and participate in an adventure with distinguished scientists as they explore the ocean floor together through this unique interactive television experience.

This transmission also represents the first time such diverse communications technologies have been used together in one project. The various technologies that come together for this unique use are robotics, fiber optics, television production, computer science, mechanical and electrical engineering and satellite communications. EDS will make the satellite communications possible by providing hardware (earth stations, satellites and encryption system) and professional and technical support for the systems selection, integration and operation of the network.

The Dream of Telepresence

Dr. Bob Ballard has carried the dream of exploration through telepresence since well before his discovery of the Titanic in 1986. At that time, only three persons in the Deep Submergence Vehicle ALVIN could share the awesome experience of coming upon the Titanic resting on the floor of the Atlantic Ocean. Now, by using state-of-the-art communications technology, thousands of people can share discoveries as they happen. And, as importantly, those viewers can participate in the exploration as they are able to communicate live with Dr. Ballard and other distinguished scientists about artifacts and oceanographic wonders.

The potential for future networking

The JASON Project creates a network which connects diverse science museums across the U.S. and Canada, another "first" among non-profit institutions as a result of this expedition. The on-site satellite and control room video equipment becomes a permanent part of each museum once the transmission is completed in May. For the first time ever, these museums can readily participate jointly in electronic field trips, lecture series, etc. The strengths of one museum now have the potential of being shared with any other museum in the JASON network.

How the Transmission Works

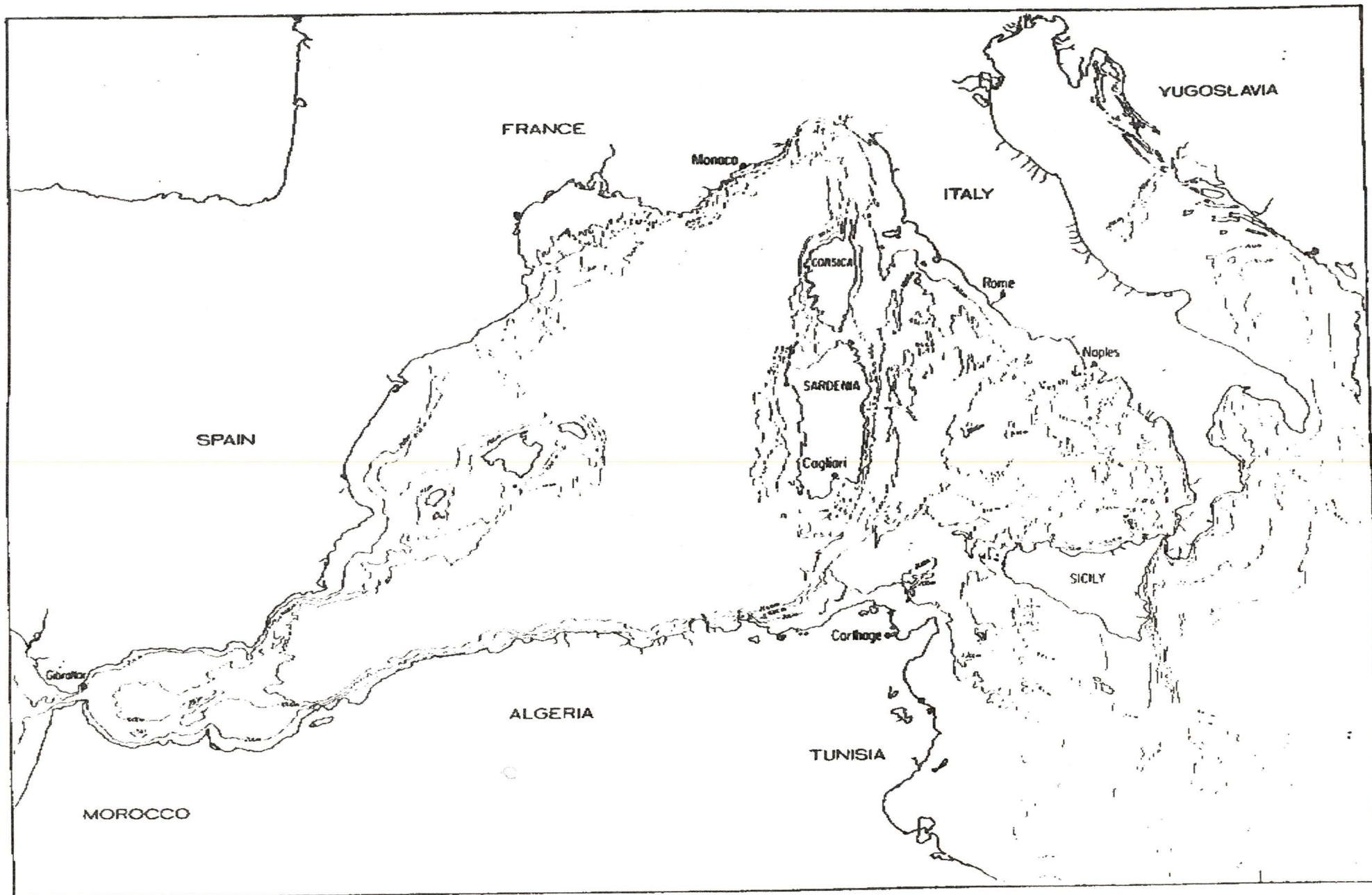
First, the video and audio signals are transmitted via fiber optic cable from the JASON robot at the bottom of the Mediterranean to shipboard production facilities. There, EDS will encrypt and transmit the selected program materials via a custom-designed, stabilized satellite transmitter to an international satellite above the Atlantic Ocean. Encryption scrambles and addresses the signal so that only the intended viewing audience is able to receive the program.

The program will be received from the international satellite (Satellite No. 1 on the diagram) at the EDS downlink truck and will be fed via fiber optic cable to Turner Broadcasting System's (TBS) Control Room in Atlanta, Georgia. There, the final program production will take place and a final program will be delivered to an EDS earth station in Atlanta for encryption and domestic transmission. More specifically, that signal is beamed to a domestic satellite (Satellite No. 2 on the diagram) and then re-transmitted to receiving stations at museums across the country and including Canada. These smaller receiving stations, including six-foot antennae, will be located permanently at the museums.

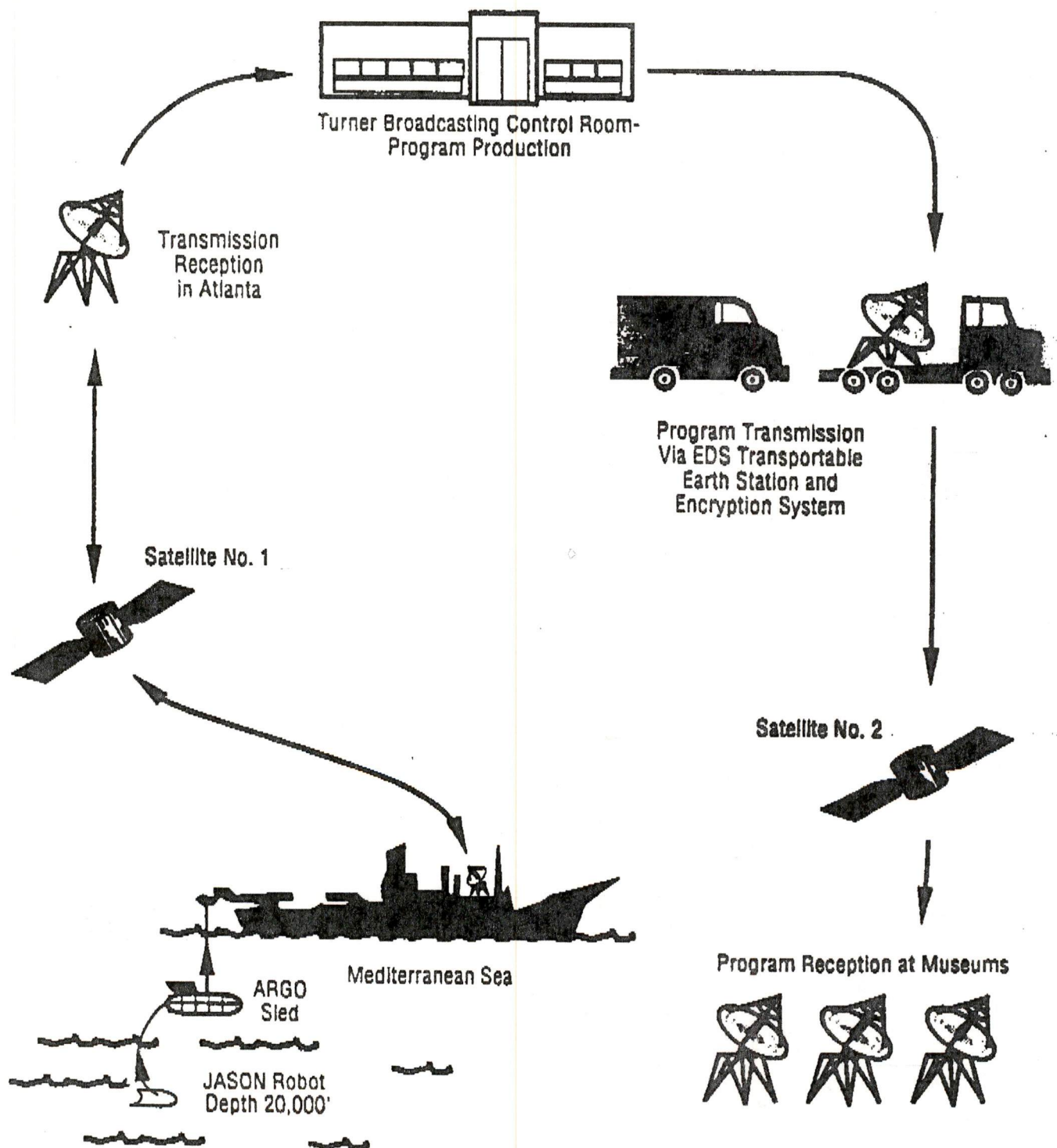
After a museum antenna receives the signal, the equipment will decode, or decrypt, the video and audio signal. Then the program will be displayed on large projection television systems which are part of a simulated shipboard command center located in each museum's auditorium or designated JASON "show area."

At a certain point in each 40-minute program, EDS will establish an interactive audio link between several museums and the ship. During this period of the program, students in museum audiences will have the opportunity to ask questions of Dr. Ballard directly. By calling TBS via phone lines, the link will be established via satellite with the ship.

EDS professionals will be on-site at each museum's command center mock-up to ensure reliable operation of equipment and reception. To add to the realism of the museum's command center, these professionals will wear JASON jumpsuits identical to those worn by the scientists and crew on the ship. EDS will also train the appropriate museum personnel in the use and maintenance of the equipment.



Jason Project Transmission Plan



Woods Hole Oceanographic Institution
Woods Hole, MA 02543
Phone: (508) 548-1400
Tele: 951679



ARGO Fact Sheet

ARGO, named for the vessel that carried Jason on his quest for the Golden Fleece, is a system of television cameras and sonars that helped locate the wreck of the R.M.S. TITANIC in 1985. The TITANIC discovery, during the system's sea trials, showed the world the potential of this new tool for ocean exploration.

ARGO was developed at the Woods Hole Oceanographic Institution's Deep Submergence Laboratory with funds provided by the Office of Naval Research. The development program began in 1982 and will be completed in 1989 during The JASON Project, the first sea trial of the dual vehicle ARGO/JASON system.

ARGO is a unique tool to acquire wide angle film and television pictures while "flying" high above the sea floor or zooming in for detailed views. In the coming months, ARGO will be redesigned to accommodate the remotely operated vehicle (ROV) JASON. The ARGO/JASON system, when combined with sonar to map the sea floor, will provide us with an unprecedented ability to explore the mysteries of the ocean bottom. These unmanned systems can operate 24 hours a day, doing the basic reconnaissance necessary for manned exploration in research submersibles like ALVIN, owned by the U.S. Navy and operated by the Woods Hole Oceanographic Institution for the U.S. ocean research community.

ARGO weighs 8,000 pounds and is approximately 16 feet long, 5.5 feet wide and 6 feet tall. Its heavy duty steel frame protects forward-looking and down-looking video cameras, an electronic still camera, side scan sonar, strobe lights, altimeter, and control electronics. Originally operated with a coaxial cable, ARGO is now equipped with a new 4,000-meter (13,120-foot) fiber optic cable that was successfully tested in August 1988. A newly designed 8,000-meter (26,240-foot) fiber optic cable is being built for future ARGO/JASON operations.

Both the 4,000-meter cable now on ARGO and the 8,000-meter cable under construction are new developments in fiber optics. Special winches and handling systems had to be designed to permit use of this cable in varying sea conditions without microbending of the fiber optics, which can degrade video and data quality. In 1985, ARGO was able to transmit one black and white television picture (one channel). Since then, the vehicle has been modified and upgraded to allow four real-time, high quality television images (four channels) to be sent back to the surface at one time, including images of JASON operating below.

With this depth capability, ARGO will be able to work in 98% of the world's oceans. Of particular interest to scientists is the Mid-Ocean Ridge, a mountain range that extends some 40,000 miles around the world like the seam on a baseball. The Mid-Ocean Ridge covers more than 20% of our planet and includes mountains higher than the Himalayas. The first detailed exploration of the ridge system began in 1973; from that time until ARGO's first scientific cruise in late 1985, scientists had managed to accumulate data on only 120 miles of the ridge. Shortly after the TITANIC discovery, ARGO explored 120 miles of the East Pacific Rise off Mexico in just 20 days, equaling the previous 12 years of work worldwide.

ARGO Fact Sheet -- Page 2

With its enhanced imaging capabilities and ability to operate in dangerous undersea mountain ranges, ARGO/JASON will find many uses. Geologists and geophysicists will be able to explore large areas with ARGO and inspect smaller features at close range with JASON. Biologists will be able to conduct surveys of seafloor populations. Geochemists will use ARGO/JASON for studies in the warm and hot water vents where chemicals spewing forth from deep within the earth support unique forms of marine life.

The dramatic engineering test of ARGO in the discovery of the TITANIC in 1985 and the capabilities of the prototype remotely operated vehicle JASON JR. in the return expedition to TITANIC in 1986 demonstrated to the world, and specifically to ocean scientists, the possibilities of the ARGO/JASON system. The JASON Project in 1989 will feature the first live broadcasts from the ocean floor, further demonstrating that we are on the brink of a new age of ocean exploration and discovery.

Woods Hole Oceanographic Institution
Woods Hole, MA 02543
Phone: (508) 548-1400
Teleex: 951679



JASON Fact Sheet

The Deep Submergence Laboratory (DSL) at the Woods Hole Oceanographic Institution is in the final stages of development of the remotely operated vehicle JASON, part of the dual-vehicle sonar and imaging system called ARGO/JASON which has been under development at DSL since 1982. Funding for the ARGO/JASON development was provided by the Office of Naval Research.

A prototype vehicle, JASON JR., was successfully tested in July 1986 on the wreck of the R.M.S. TITANIC, providing the basis for much of the technology employed in the larger, more sophisticated JASON. Engineers were able to test advanced video recording and enhancement equipment and assess state-of-the-art control and handling technology on JASON JR. in preparation for construction of JASON.

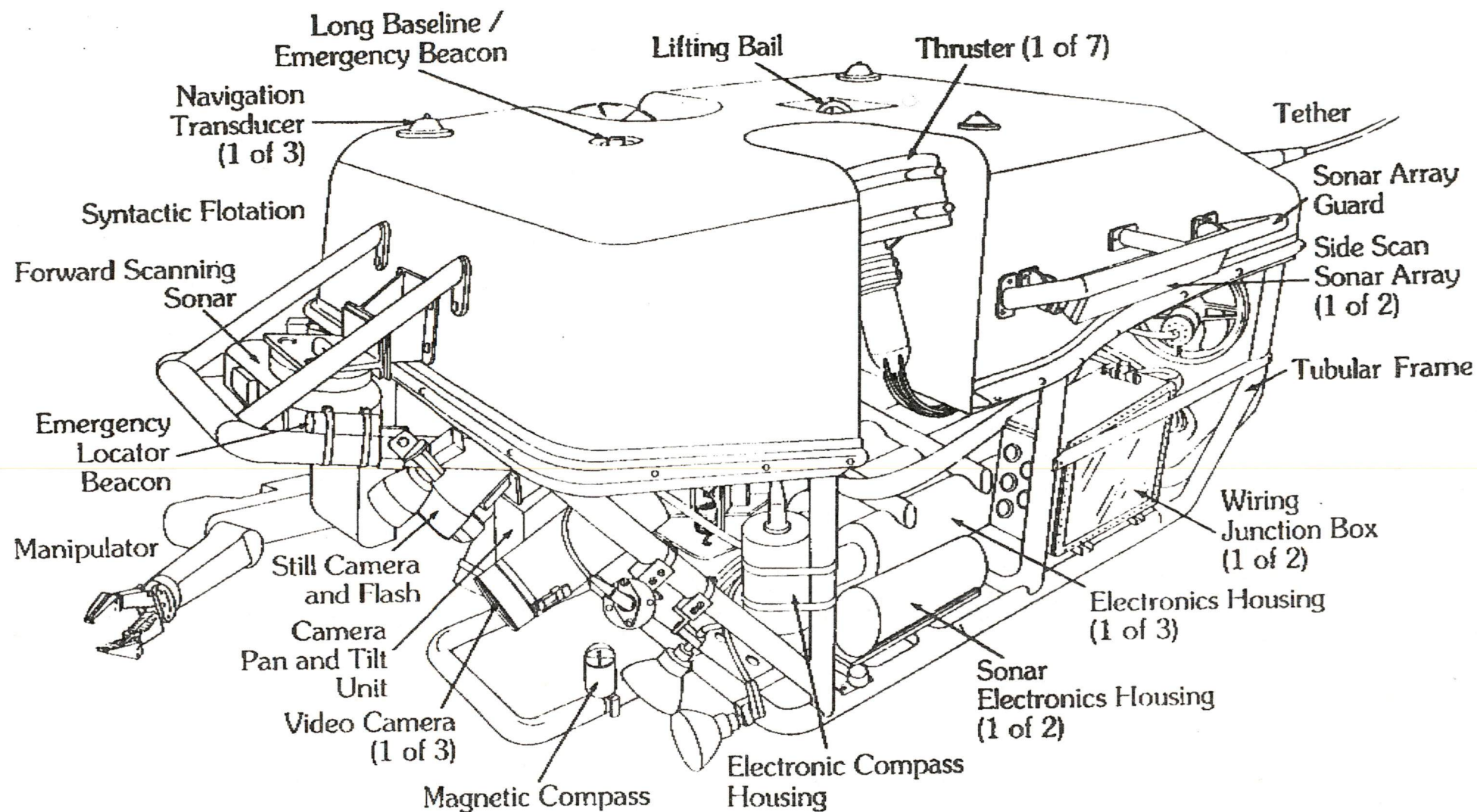
Named for the Greek explorer and leader of the Argonauts, JASON is 7 feet long by 3.5 feet wide by 3.5 feet tall. It weighs 2,400 pounds and is designed to work in depths up to 6,000 meters (20,000 feet). Features on the vehicle include syntactic foam flotation (accounting for 1,100 pounds of the vehicle's weight in air), seven thrusters that provide precision maneuvering capability in all directions, and side-scan sonar. It also has three high-resolution color video cameras and a 35mm camera supported by 2,000 watts of high-intensity lighting. Both video and still cameras are capable of pan and tilt action; additional camera configurations (such as down- or side-looking units) and lighting can be installed if required. The vehicle has a gyrocompass, magnetic compass, pressure sensor, altimeter and attitude (tilt) sensors.

JASON is capable of speeds to 1 knot (about 1 mile per hour), and can carry up to 250 pounds of equipment or samples it has collected on the ocean floor in a specially designed tray. Additional scientific equipment can be mounted onto the vehicle framework. Two articulated arms capable of lifting, pushing, pulling and grasping can be installed on the vehicle; manipulators can be installed singly or as a pair to meet user requirements or removed entirely to allow use of the manipulator power reserve and space. One manipulator will be used during the 1989 JASON Project expedition.

JASON is tethered to ARGO by a 500-foot-long neutrally buoyant tether cable. During launch and recovery, JASON will be secured in a specially designed garage in ARGO. When the desired operational depth is reached, surface controllers then send computer commands to the ARGO to deploy JASON. The JASON pilot, comfortable in the control van on the support vessel, then maneuvers the vehicle by its various sensors and camera systems. The pilot "sees" what JASON "sees" thousands of feet below; all visual and computer data is sent back to the surface via ARGO's fiber optic cable. ARGO/JASON can operate 24 hours a day as long as the support ship remains at sea, photographing large areas of the ocean floor, collecting samples and conducting experiments.

THE JASON ROBOT

7 ft. x 3.5 ft. x 3.5 ft.
2,400 pounds
works in depths up to 20,000 feet



ROBERT D. BALLARD

EDUCATION: Dr. Ballard received his undergraduate degree in Geology and Chemistry from the University of California. He attended graduate school at the University of Southern California, the University of Hawaii's Graduate School in Oceanography, and received his Ph.D. in Marine Geology and Geophysics from the University of Rhode Island.

MILITARY SERVICE: Dr. Ballard graduated from the University of California as a distinguished military graduate with a Commission in Army Intelligence. Later his Commission was transferred to the U.S. Navy, and during the Vietnam War he served on active duty as an Ensign, Lt. J.G. and finally as a Lieutenant. Dr. Ballard has rejoined the U.S. Naval Reserve as a Commander.

PUBLICATIONS: Dr. Ballard has published over 50 scientific articles in refereed journals including Science, Nature, Earth and Planetary Science Letters, the Journal of Geophysical Research, and many others. He received the Newcomb Cleveland Award from the American Association for the Advancement of Science for an article he co-authored in Science detailing the discovery of high temperature vent fields in the East Pacific Rise. Dr. Ballard has also written many popular articles for the general public including eight articles in National Geographic Magazine, as well as three books.

TELEVISION PRODUCTS: Dr. Ballard has participated in the production of numerous television programs for the B.B.C., Open University, National Geographic Educational films, Nippon Television, German Television, the Office of Naval Research, the National Science Foundation, Public Television, Walter Cronkite's "Universe", and three National Geographic Television programs entitled "Dive to the Edge of Creation", "Born of Fire", and "Secrets of the Titanic."

RESEARCH EXPEDITIONS: Dr. Ballard has led or participated in over 60 deep-sea expeditions including the use of the deep-diving submersibles ALVIN, ARCHIMEDE, TRIESTE II, BEN FRANKLIN, TURTLE, CYANA, and NR-1. These expeditions included the first manned exploration of the Mid-Ocean Ridge, the discovery of warm water springs and their unusual animal communities in the Galapagos Rift, the discovery of polymetallic sulfides and high temperature "black smokers", and the discovery of the R.M.S. TITANIC.

AWARDS: In addition to receiving the Newcomb-Cleveland Award from the AAAS, Dr. Ballard has received the Underwater Society of America Award for Science, the Cutty Sark Award for Science, the Compass Award from the Marine Technology Society, the Boston Sea Rovers Diver of the Year Award, the Underwater Society of America Northeast Region Diver of the Year Award, the Citation of Merit from the Explorers Club, the Distinguished Alumni Award from the University of California at Santa Barbara, the first Secretary of the Navy Chair in Oceanography, a member of Sigma Xi, Distinguished Achievement Award from the College of Engineering at the University of Florida, Innovations in Photography Award from the American Society of Magazine Photographers, Washburn Award from the Museum of Science, Lowell Thomas Award from the Explorers Club, Fellow of the Rochester Museum, Honorary Doctorates from the University of Rhode Island, Clark University, and the University of Southeastern Massachusetts. In 1988, Dr. Ballard received the National Geographic Society's Centennial Award and the David Bushnell Award from the American Defense Preparedness Association.

PRESENT POSITION: Dr. Ballard is a tenured Senior Scientist in the Ocean Engineering Department of the Woods Hole Oceanographic Institution and Head of the Deep Submergence Laboratory. He is also Director of the Institution's Center for Marine Exploration, founded in 1986 to foster the development and use of unmanned deep ocean systems.

Media Events Involving The JASON Project

Confirmed Events:

- **Tonight Show** (television-general interest)

Activity: Johnny Carson interview with Dr. Ballard
Timeframe: July/August timeframe

- **ABC's Good Morning America** (television-general interest)

Activity: TV news program
Timeframe: May 1, 1989/8:00 AM to 8:30 AM
(this is the first day of the Expedition)

- **PBS's MacNeil-Lehrer Report** (television-general interest)

Activity: TV news program
Timeframe: post transmission

- **CNN** (television news channel)

Activity: TV news coverage
Timeframe: Friday, April 29
Monday, May 1
Ongoing throughout May 1-14,

- **CNN-Science News** (television)

Activity: TV science new program
Timeframe: last week of May

- **Christian Science Monitor** (print)

Activity: article
Timeframe: May/June

- **World Science Monitor** (television)

Activity: TV news magazine coverage
Timeframe: May/June

- GEO Magazine (print)
(West German magazine)

Activity: article
Timeframe: May/June

- Science World (print)

Activity: article
Timeframe: May/June

- Popular Mechanics (print)

Activity: article
Timeframe: April issue

- Super Science (print-magazine for school children)

Activity: article
Timeframe: February 1989

- Sea Classics (print-magazine)

Activity: article(s)
Timeframe: April issue and May issue

- EPOCA (print-magazine)

Activity: article
Timeframe: May issue

Pending Events

- USA Today (both print and television-general interest)

Activity: article/TV new magazine coverage
Timeframe: May 1-14

- Time Magazine (print-general interest)

Activity: article
Timeframe: May 1-14

- Fortune Magazine (print-business)

Activity: article
Timeframe: May/June

- ABC's 20/20 (television-general interest)

Activity: TV news magazine coverage
Timeframe: May/June
(awaiting Hugh Downs's approval)

- ABC's World News Tonight (television)

Activity: TV news magazine coverage of Terlingua kids
Timeframe: first week of May

A Survey of the Reaction Generated by The JASON Project to Date--Both Internally and Externally

General:

- Dr. Ballard testified to the U.S. House of Representatives Subcommittee on Oceanography about the JASON Project. The committee was very impressed with the project and is planning a visit to the National Geographic site in Washington DC during the transmission. Dr. Ballard mentioned EDS numerous times during his testimony. (source-Randy Dove-Herndon Public Affairs)

- A salesman in the Commercial Insurance Group recently met with Mr. Bill Simpson, President of Transamerica Occidental Insurance. Mr. Simpson's attention was attracted to EDS by The JASON Project, especially the May 8th event and the fact that it is a one-time live event. He feels so strongly about the project that he equates JASON with "Neil Armstrong walking on the moon." In addition, Mr. Simpson is very impressed with the technology involved in making JASON happen. (source-Pat McCaffrey, Commercial Insurance Sales)

- A Senior Vice President of the NYNEX Corporation, after a meeting with Jim Young, responded in a letter that he had enjoyed meeting Jim and learning all about EDS, and our "impressive history and even more impressive future." Dr. Ballard's efforts were also discussed

FROM THE PRESIDENT

Making science a contact sport

THE NATIONAL GEOGRAPHIC SOCIETY

THROUGH the magic of telecommunications, students gathered in Grosvenor Auditorium at Society headquarters this month will be transported to the floor of the Mediterranean Sea for a live adventure of discovery.

Cruising thousands of feet below the surface, they will marvel at the sight of glassy lava from an underwater volcano and take part in a search for strange and beautiful forms of life near hydrothermal vents. Their undersea craft will be *Jason*, a seven-foot-long, remotely operated vehicle that carries three color video cameras. These cameras will send live pictures through a fiber-optic cable to a vessel on the surface, which will beam them to a satellite above the Atlantic Ocean. From there the pictures will be relayed to a ground-based receiver and broadcast via another satellite to a network of nine museums and other educational institutions in the U. S. and Canada. It will be the first live broadcast of its kind ever attempted from the bottom of the deep sea.

This exciting project has been organized by Robert D. Ballard, Director of the Center for Marine Exploration at the Woods Hole Oceanographic Institution, whose team discovered the wreck of R.M.S. *Titanic* in 1985. Bob has hopes for the endeavor that reach far beyond its immediate goals. He wants to convince every student who participates that science is challenging and fun.

"I want to show kids that science, and particularly oceanography, is a contact sport done by people with the right stuff," he said. "I want them to look at their math homework as an athlete looks at push-ups—as something you need to do because you want to play in the game."

Bob expects as many as 250,000 students to take

part in the interactive television programs, which will be broadcast from May 1 to 14. Through a telecommunication center at each of the participating institutions, students will be able to ask questions of Bob and other scientists aboard the research vessel to help the youngsters understand what they are seeing.

In addition to exploring the Marsili Seamount

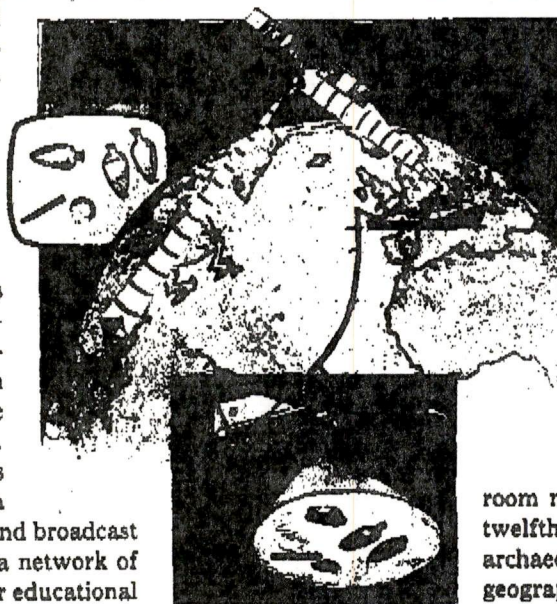
volcano, *Jason* and its companion sled *Argo* will be used to investigate a widespread area of wreckage, which Bob believes holds the remains of ships from the time of the Romans. A preliminary look at one site revealed amphorae used to export wine from Italy and Carthaginian jars used to carry fish sauce and oil. The National Science Teachers Association has developed class-

room materials for fourth through twelfth grades on related aspects of archaeology, trade, seafaring, and geography to help students prepare for the live broadcasts.

This project would not be possible, of course, without the generous support of sponsors, especially the

National Science Foundation, Quest Group Ltd., Electronic Data Systems Corporation, the Office of the Chief of Naval Research, and the Turner Broadcasting System. The National Geographic Society lent a hand in developing the advanced camera systems, whose images will be seen this fall in an EXPLORER TV documentary on TBS.

Bob Ballard and his team deserve a lot of credit for what they're attempting. Bob is not only an explorer but also a man with a vision. By bringing live television to the undersea world, he's doing for oceanography what we've been doing for geography—making the facts come alive. More than that, he's defining what it means to be a teacher in the 21st century by allowing students to share with him—in real time—the excitement of discovery.



CRADLED IN ARGO, ITS COMPANION SLED, THE REMOTE-CONTROL SUBMERSIBLE JASON SENDS LIVE PICTURES OF THE MEDITERRANEAN FLOOR ACROSS THE GLOBE VIA SATELLITE. ART BY RICHARD SCHLECHT.

THE WHITE HOUSE

WASHINGTON

April 3, 1989

SCHEDULE PROPOSAL

TO: Joseph W. Hagin, II
Deputy Assistant to the President and
Director of Presidential Appointments and
Scheduling

FROM: James R. Wray *JRW*
Deputy Assistant to the President and
Director of the Office of Political Affairs

REQUEST: For the President to host a reception and photo
opportunity for prospective state legislative
candidates.

PURPOSE: To encourage potential state legislative
candidates to run for office and to exhibit the
priority the President is placing on legislative
races.

BACKGROUND: The Republican National Committee is inviting
approximately 25 prospective legislative candidates
to Washington for a series of events. They plan
to be meeting with the Vice President, several
Cabinet members, Chairman Atwater, Co-Chairman
Austin, and various Republican leaders while they
are in town. This meeting will reinforce the
President's commitment to reapportionment.

PREVIOUS
PARTICIPATION: None.

DATE AND TIME: May 18, between 3:00 and 4:00 p.m. for 20 minutes.

LOCATION: The Roosevelt Room.

PARTICIPANTS: The President
Approximately 25 prospective Republican
legislative candidates
Lee Atwater
Jim Wray

OUTLINE OF
EVENT: The President enters the Roosevelt Room.
The President makes brief remarks.
The guests proceed through photo opportunity line.
The President departs.

REMARKS

REQUIRED: Talking points provided by the Office of Political
Affairs.

MEDIA

COVERAGE: Closed press

RECOMMENDED

BY: James R. Wray

PROJECT

OFFICER: E. Greta Terrell

THE WHITE HOUSE
WASHINGTON

April 20, 1989

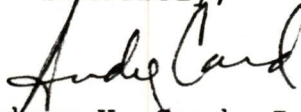
Dear Mr. Gomes:

Thank you for your letter of April 5, 1989, in which you enclose a copy of an invitation to the President to visit Plymouth, Massachusetts, August 5, 1989, on the occasion of the 100th anniversary of the dedication of the National Monument to the Forefathers.

Please know that I will be happy to contact the Scheduling Office to urge that serious consideration be given to your kind invitation.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Peter J. Gomes
The Memorial Church
Harvard University
Cambridge, Massachusetts 02138

THE MEMORIAL CHURCH • HARVARD UNIVERSITY



Peter J. Gomes

*Minister and
Plummer Professor of
Christian Morals*

April 5, 1989

The Honorable Andrew H. Card
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

My dear Sir:

I take the liberty of enclosing copies of correspondence relative to an invitation to the President to visit Plymouth, Massachusetts in connection with the 100th anniversary of the dedication of the National Monument to the Forefathers in Plymouth, on Saturday, August 5, 1989. Knowing of your continuing interest in the South Shore, I hoped you might be interested and pleased to learn of the possibility of a Presidential visit to our part of the world. We have not had a sitting President with us since President Harding, and I for one certainly know that the President would receive a tumultuous welcome in our midst should he be able to come.

May I presume to solicit your good offices in our behalf? The invitation is extended by the Pilgrim Society of Plymouth, founded in 1820, and of which I am Secretary and in whose behalf I am authorized to extend this invitation. The town of Plymouth and every citizen in it would join me in this invitation as well. The monument was built with gifts large and small from the people of America who from 1859 through the Civil War and to the completion of the Monument in 1889 gave generously for what was truly meant to be a national monument emblematic of the virtues of the Forefathers and their immigrant successors, among whom all of us count some of our ancestors. For the President to lend his presence to such an occasion can only assure the success of the commemoration and confirm the virtue of those men and women whose vision this monument now is.

If there is any way in which I can be helpful to you as you prove helpful to our cause I hope you will let me know. With appreciation and gratitude, I remain, sir,

Faithfully yours,

Peter J. Gomes

PJG:gar
Enc.

THE MEMORIAL CHURCH • HARVARD UNIVERSITY



Peter J. Gomes

*Minister and
Plummer Professor of
Christian Morals*

April 5, 1989

The Honorable George H. W. Bush
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

It was a great pleasure to meet you following the service in the National Cathedral on Sunday, January 22, 1989. As you and Mrs. Bush were kind enough to remark on my sermon of that day, I take the liberty of enclosing a copy of it with respectful compliments.

I write, sir, to extend an invitation to you to come to Plymouth, Massachusetts to speak on Saturday, August 5, 1989 at the rededication of the National Monument to the forefathers on the occasion of its 100th anniversary. This statue to faith and the fortitude of the Pilgrim fathers and mothers was begun in Plymouth in 1854 and completed in 1889. It remains the largest granite statue in the world, but its symbolic significance is greater than that mere statistic: It celebrates the Pilgrims as the first immigrants, and incorporating them with all others who have come to these shores, celebrates as well their virtues of faith, education, morality, civil law, and justice, each of which is represented by heroic statuary. The link between this statue and near-by Plymouth Rock is an intimate one, and both have come to represent the Pilgrims as the spiritual ancestors of all Americans.

This last point is a serious one and is one of the reasons that I, a Black American, have long rejoiced to identify myself with the Pilgrims and all they have represented to successive pilgrims. A principal point of the rededication ceremony on August 5, would be a public swearing-in ceremony of new American citizens on this historic day and site, and we would hope to have you as President of the Republic witness that oath and address the community and the nation.

Plymouth is a small town, old in the history of the nation and rich in the affections of her people. You would do us so great an honor if you would accept this invitation which I am authorized to extend to you in behalf of the Pilgrim Society and the people of the town of Plymouth.

With ardent hope of a favorable reply, and with every peaceful wish for the success of your Administration, I am

Respectfully yours,

Peter J. Gomes

PJG/gar

cc: Hon. Joseph W. Hagin
Enc.

April 3, 1989

Honorable Andrew H. Card Jr.
Deputy Chief of Staff
White House
Washington, D.C.

4/13/89 - AC sent h/w note
Sent to Joe Hagin.
LB

Dear Andy,

Thanks for getting back to me so soon, since our telephone conversation these are the things that are going to happen here in Newburyport that should be of interest to you.

This year will be the 32 nd year of Yankee Home Coming, the 2nd oldest celebration (City) in America, which I have been part of for 17 years. Also the United States Coast Guard commissioned a local shipbuilder to build its first Revenue Cutter "Massachusetts" which was the birth of the Coast Guard as we see it today some 199 years ago, August 6, 1790.

This brings me to the reason of my letter, we would sincerely hope the President would attend at least one of our events that will be held, August 4, 5, & 6 th. This is the time the Coast Guard will be kicking off their year long celebration that will end August 6, 1990 in Grand Haven, MI. YHC starts July 29 th - August 6th, with a Jimmy Day Parade concluding the YHC activities, this parade by the way is the oldest Jimmy Fund fund raiser for the Dana Farber Institute.

I have inclosed a letter sent to the Mayor of Newburyport for your review, I am working with him and the YHC Committee to make sure this whole event can be a success.

If you have any additional questions please don't hesitate to call me, you can be sure any thing you will need will be done.

There are a lot of us here really proud of what you have done with your career in Washington DC, I can be sure we will be keeping our " powder Dry " for the future.

Sincerely, Your Friend



C. Bruce Brown
Plum Island
Newburyport, MA 01950

508 465-6178



University of
Nebraska

Office of the President

Varner Hall
3835 Holdrege
Lincoln, NE 68583-0745
(402) 472-2111

April 8, 1989

Governor John Sununu
Chief of Staff
The White House
Washington, DC 20500

Dear Governor Sununu:

On behalf of the officers of the National Association of State Universities and Land-Grant Colleges, I should like to ask you to assist in persuading President George Bush to address the annual meeting in November. It will be held at the J. W. Marriott Hotel on Pennsylvania Avenue, just around the corner from the Oval Office.

There will be but one plenary session and that is scheduled for 11:00 a.m. Tuesday, November 21, 1989. It would be ideal if the President could be available to address the body at that time. If, for some reason, that is an inconvenient period we could readjust the schedule to accommodate him either earlier in the morning on November 21st or sometime during the day on Monday the 20th.

As a graduate of MIT, a NASULGC institution, you are probably aware that there are more than 2.7 million students enrolled in and something like 468,000 degrees granted by these institutions. In fact, 60 per cent of all U.S. doctorates are conferred by NASULGC member campuses.

There will be more than 1,200 persons in the audience including the top executives from the 149 member universities of the association. You will remember that the association includes the leading public universities in their respective states all the way from Alaska to Hawaii to Florida and Maine and including Puerto Rico, the Virgin Islands and Guam.

This would be another opportunity for President Bush to demonstrate his desire to be remembered as the "Education President." It would also be an occasion on which he could underscore his deep interest and involvement in White House initiatives to encourage predominantly black institutions.

*4/12/89
I met with
President Bush
4/12/89 when he
handed this letter
to me. Allard*

To Joe Hagin

Governor Sununu
April 8, 1989
Page 2

NASULGC includes 17 historically black land-grant colleges (Tuskegee, North Carolina A&T, Prairie View, Southern, etc.). In fact, our 1989 meeting will serve as a kick-off for a year-long commemoration of these institutions that were established in the Second Morrill Land-Grant Act of 1890. Thus, the President would have a great platform from which to project his encouragement of black public higher education and the access and opportunity that it provides. The Second Morrill Act relates, of course, to the First Morrill Act and Abraham Lincoln with whom the President may wish to associate himself.

It is my sincere hope that you will find it possible to assist us in conveying our invitation to President Bush.

Sincerely,



Ronald W. Roskens
President

jm

THE WHITE HOUSE

WASHINGTON

SCHEDULE PROPOSAL

April 5, 1989

TO: JOSEPH W. HAGIN, II
Presidential Appointments and Scheduling

FROM: FREDERICK D. MCCLURE *Fm*

REQUEST: Meeting with Representative Bill Goodling.

PURPOSE: To give Representative Goodling (R-PA) a chance to deliver personally four cases of apple juice to the President.

BACKGROUND: Several weeks ago, Congressman Goodling noticed remarks by the President in which he stated that he preferred carrot juice to apple juice because carrot juice is not sprayed with chemicals. Congressman Goodling, whose Congressional District includes many apple growers, would like to deliver apple juice made in his district to the President to demonstrate that apple juice remains a safe product. During conversations between the President and Congressman Goodling on other matters, Goodling indicated that he would like to deliver this apple juice to him, and the President has indicated that he would like to receive it.

DATE AND TIME: To be determined. Congressman Goodling has indicated that he wants to deliver the juice this week. No more than 10 minutes would be required.

LOCATION: Oval Office

PARTICIPANTS: The President
Representative Bill Goodling (R-PA)

OUTLINE OF EVENTS: Representative Goodling arrives at the West Lobby and is escorted into the Oval Office. He then presents the apple juice to the President.

REMARKS REQUIRED: No formal remarks required.

MEDIA COVERAGE:

White House photographer

RECOMMENDED BY:

Frederick D. McClure

OPPOSED BY:

None

4/1 Sent to Joe Hagin.

THE WHITE HOUSE
WASHINGTON

March 31, 1989

Dear Mr. Mas:

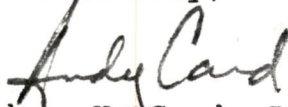
On behalf of Governor Sununu, thank you for your letter of March 30, 1989, in which you indicate your interest in a "Fiesta Cubana" on the White House grounds in honor of the President and the First Lady.

Please know that I will share your letter with the Office of Presidential Appointments and Scheduling for their review and consideration.

Again, we appreciate your kind words and look forward to a cooperative working relationship.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Jorge Mas, Chairman
The Cuban American National Foundation
1000 Thomas Jefferson Street, N.W.
Suite 601
Washington, D.C. 20007



THE CUBAN AMERICAN NATIONAL FOUNDATION

1000 Thomas Jefferson Street, N.W., Suite 601
Washington, D.C. 20007
(202) 265-2822

March 30, 1989

The Honorable John H. Sununu
Chief of Staff
The White House
Washington, DC 20500

Dear Mr. Sununu:

On behalf of the Cuban American community, I would like to express our gratitude and satisfaction regarding the emerging outlines of an excellent Bush administration policy for Cuba. Concrete support for TV Marti in the administration's budget submission, continuing pressure on Cuba on human rights in the United Nations venue, and public statements welcoming the Cuban troop withdrawal from Angola while continuing to insist that Castro must cease all of his overseas subversion all add up to a coherent, sophisticated and firm Cuba policy which we support and applaud.

Ever since the Cuban American National Foundation was founded in 1981, we have sponsored an annual Congress for our grassroots members. This year, the Congress will be held in Washington, D.C. from Sunday, June 11 through Wednesday morning, June 14, 1989. We have an ambitious proposal for our closing event on Tuesday evening, June 13, 1989, whose aim is to express the appreciation of the Cuban American community for George and Barbara Bush.

We would like to host a Fiesta Cubana on the White House grounds in honor of the President and the First Lady. The Fiesta would reflect the traditional Cuban customs of celebration, including "lechón asado", guayaveras, Cuban music and dancing, and Cuban gaiety and warmth. A more detailed concept proposal is attached for your consideration.

I would appreciate your assistance in making the Fiesta Cubana a reality and am available to discuss the details of this proposal in more depth at your convenience. I look forward to hearing from you.

Sincerely,

Jorge Mas
Chairman

THE WHITE HOUSE

WASHINGTON

March 31, 1989

Dear Michael:

Thank you for your letter of March 30, 1989. It was good to hear from you again, and it sounds as if you are doing very well.

Please know that I will be happy to support your invitation to the President to address your North American Conference scheduled for May 11 and 12 in Washington, D.C.

In the meantime, all the best and keep in touch.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Give me a call.

Mr. Michael P. Castine
SpencerStuart
Park Avenue Plaza
55 East 52nd Street
New York, New York 10055

MICHAEL P. CASTINE

3.30-89

Dear Andy -

On behalf of my colleagues, worldwide, we would appreciate any support you might give this request for the President to speak to our North American Conference Meeting.

It will be three days of substantive discussions by consultants who influence the marketplace on a global basis, without fanfare. (except for the recent Business Week cover story).

Thanks for your interest and support.
all the best.

Sincerely,
Michael

SpencerStuart

EXECUTIVE SEARCH CONSULTANTS

212 407-0200
Telex 236462
Fax 212 407-0296

New York

Park Avenue Plaza
55 East 52nd Street
New York, New York 10055

March 1, 1989

The Honorable
George Herbert Walker Bush
The President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

SpencerStuart is one of the oldest and largest executive recruiting firms in the world with 30 offices in 16 countries. In May of 1989, the SpencerStuart offices in the United States and Canada will be hosting a North American Conference meeting in Washington, D.C. It will be the largest gathering ever in our nation's capitol of executive search consultants -- roughly 130 of our colleagues from around the world.

As international management consultants, we are retained by the chairmen, chief executive officers and chief operating officers of the world's largest blue chip corporations. We work with these executives to assist them with recruiting needs, provide specific industry information and make recommendations on global trends in the marketplace. Of particular interest is the globalization of markets, international trade and the impact of Europe 1992.

We would indeed be honored if your schedule would allow you to join us at our North American Conference being held at the J.W. Marriott at 15th and Pennsylvania Avenue, NW to speak to our consultants. The dates of the North American Conference are Thursday and Friday May 11 and 12. Specifically, you would have a choice of Thursday from 2:00pm - 5:00pm or Friday anytime between 8:00am - 5:00pm.

The Honorable
George Herbert Walker Bush
March 1, 1989
Page 2

To further acquaint you with SpencerStuart, I am enclosing background material about our Firm and a recent cover story from Business Week magazine. In particular, you may be interested to see the former Vice President George Bush's comments about our Firm in the 30th anniversary brochure. We look forward to hearing from you. If more information is required, please do not hesitate to call. Thank you for considering our request.

Respectfully,

A handwritten signature in cursive script, appearing to read "Dayton Ogden", followed by a horizontal line.

Dayton Ogden
Managing Director and
Chief Executive Officer

/jd
Enclosure

THE WHITE HOUSE
WASHINGTON

March 13, 1989

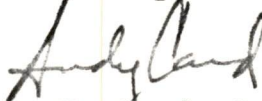
Dear Mr. Ferri:

Thank you for your letter of March 3, 1989, in which you enclose a copy of your invitation to the President to address the National Association of Securities Dealers, Inc. next September.

While it is too early to make any definite commitments for the President's schedule, please know that I will be happy to share your letter with the Office of Presidential Scheduling for review at the appropriate time.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Robert Ferri
Manager, Press Relations
National Association of Securities
Dealers, Inc.
1735 K Street, N.W.
Washington, D. C. 20006



**National Association of
Securities Dealers, Inc.**

1735 K Street, NW
Washington, DC 20006

50th Anniversary Committee

Andrew M. Blum
Managing Director
Member Firms and Institutional
Relations, NASD
New York, New York

Jeffrey H. Coors
President
Adolph Coors Company
Golden, Colorado

Richard B. Fisher
President
Morgan Stanley & Co. Inc.
New York, New York

Benjamin H. Griswold, IV
Chairman
Alex. Brown & Sons Inc.
Baltimore, Maryland

Joseph R. Hardiman
President
National Association
of Securities Dealers, Inc.,
Washington, D.C.

Richard H. Jenrette
Chairman
Donaldson, Lufkin & Jenrette
Securities Corporation
New York, New York

Alan B. Levenson
Partner
Fulbright & Jaworski
Washington, D.C.

Gordon S. Macklin
Chairman & Co-CEO
Hambrecht & Quist, Inc.
San Francisco, California

Bernard L. Madoff
Principal
Bernard L. Madoff Securities
New York, New York

C. Rader McCulley
Chairman, President & CEO
First Southwest Company
Dallas, Texas

William G. McGowan
Chairman of the Board
MCI Communications Corp.
Washington, D.C.

Elisabeth Claiborne Ortenberg
Chairman, President & CEO
Liz Claiborne, Inc.
North Bergen, New Jersey

Roy H. Park, Sr.
President
Park Communications, Inc.
Ithaca, New York

George Putnam
Chairman
The Putnam Mgmt. Co., Inc.
Boston, Massachusetts

William A. Schreyer
Chairman & CEO
Merrill Lynch & Co., Inc.
New York, New York

Alan F. Shugart
Chairman
Seagate Technology
Scotts Valley, California

William L. Tedford, Jr.
Senior Vice President
Stephens Inc.
Little Rock, Arkansas
1989 Chairman of NASD Board

David Underwood
Director
Underwood, Neuhaus & Co.,
Incorporated
Houston, Texas

Wilson C. Wearn
Chairman
Multimedia, Inc.
Greenville, South Carolina

Graham W. Whitehead
President
Jaguar Cars, Inc.
Leonia, New Jersey

March 3, 1989

Mr. Andy Card
The White House
Washington, D.C. 20500

Dear Mr. Card:

I thought I should send you copies of our invitations to the President and Treasury Secretary Brady to address the National Association of Securities Dealers, Inc., on Friday, September 15, here in Washington. The NASD's 50th Anniversary celebration promises to offer the President a convenient and timely forum to speak to a rare gathering of some 500 leaders of the nation's securities industry.

We would be delighted to hear the President speak on any subject he chooses. We would also be pleased to accommodate most any request of the White House regarding media coverage or any other matter.

If there is anything whatsoever I can do regarding this or anything else, please call me at any time, either at the office (728-8955) or at home (683-1259).

Sincerely,

A handwritten signature in dark ink, appearing to read 'Robert Ferri'. The signature is fluid and cursive, with a large 'R' and 'F'.

Robert Ferri
Manager, Press Relations

Enclosures



National Association of
Securities Dealers, Inc.
1735 K Street, NW
Washington, DC 20006

50th Anniversary Committee

Andrew M. Blum
Managing Director
Member Firms and Institutional
Relations, NASD
New York, New York

Jeffrey H. Coors
President
Adolph Coors Company
Golden, Colorado

Richard B. Fisher
President
Morgan Stanley & Co. Inc.
New York, New York

Benjamin H. Griswold, IV
Chairman
Alex. Brown & Sons Inc.
Baltimore, Maryland

Joseph R. Hardiman
President
National Association
of Securities Dealers, Inc.,
Washington, D.C.

Richard H. Jenrette
Chairman
Donaldson, Lufkin & Jenrette
Securities Corporation
New York, New York

Alan B. Levenson
Partner
Fulbright & Jaworski
Washington, D.C.

Gordon S. Macklin
Chairman & Co-CEO
Hambrecht & Quist, Inc.
San Francisco, California

Bernard L. Madoff
Principal
Bernard L. Madoff Securities
New York, New York

C. Rader McCulley
Chairman, President & CEO
First Southwest Company
Dallas, Texas

William G. McGowan
Chairman of the Board
MCI Communications Corp.
Washington, D.C.

Elisabeth Claiborne Ortenberg
Chairman, President & CEO
Liz Claiborne, Inc.
North Bergen, New Jersey

Roy H. Park, Sr.
President
Park Communications, Inc.
Ithaca, New York

George Putnam
Chairman
The Putnam Mgmt. Co., Inc.
Boston, Massachusetts

William A. Schreyer
Chairman & CEO
Merrill Lynch & Co., Inc.
New York, New York

Alan F. Shugart
Chairman
Seagate Technology
Scotts Valley, California

William L. Tedford, Jr.
Senior Vice President
Stephens Inc.
Little Rock, Arkansas
1989 Chairman of NASD Board

David Underwood
Director
Underwood, Neuhaus & Co.,
Incorporated
Houston, Texas

Wilson C. Wearn
Chairman
Multimedia, Inc.
Greenville, South Carolina

Graham W. Whitehead
President
Jaguar Cars, Inc.
Leonia, New Jersey

March 1, 1989

The Honorable John Sununu
Chief of Staff
The White House
Washington, D.C. 20500

Dear Governor Sununu:

The National Association of Securities Dealers, Inc. (NASD), the nation's largest self-regulatory organization for the securities industry, is celebrating its 50th Anniversary this year. On Friday, September 15, the NASD is hosting a number of activities here in Washington to commemorate "Fifty Years of Self-Regulation." Primary among these events are a luncheon at the National Press Club and a dinner at the Willard Hotel. The NASD and the nation's securities industry would be honored if President Bush would address our gathering, either at the luncheon or the dinner.

The NASD was established under the authority granted by the 1938 Maloney Act amendments to the Securities Exchange Act of 1934. It was organized in cooperation with Congress and the Securities and Exchange Commission primarily to standardize the industry's principles and practices, and to promote high standards of commercial honor and observance by its members of the federal and state securities laws.

As President Bush has noted frequently, the principle of self-regulation is a cornerstone of American business success. The NASD is the only securities association to have been established under the 1938 law. Today, the NASD's regulatory reach extends to some 460,000 registered representatives and 6,400 investment firms — virtually every securities professional and broker-dealer in the United States. The NASD, in turn, fulfills its statutory responsibilities through enforcement of the provisions of the federal securities laws as well as of its own broader ethical requirements.

The NASD also owns and operates NASDAQ, the second-largest stock market in America and the third-largest in the world. Approximately 5,500 domestic and foreign securities are traded in the NASDAQ market, which serves tens of millions of investors in 45 countries. NASDAQ has linkages with the International Stock Exchange in London and the Singapore Stock Exchange. NASDAQ's automated trading system is currently serving as a model for the Japanese Association of Securities Dealers' new stock market, to be called JASDAQ.

The Honorable John Sununu
March 1, 1989
Page 2

This 50th-anniversary year is more than a milestone for the investment industry and capital markets; it promises to be a watershed year, as well. The critical need for capital and the methods by which it is raised are central to the economic future of our nation. These and related issues are prominent in public discourse this year.

On the occasion of the 50th anniversary of the NASD, the leaders of the nation's securities industry will convene in Washington and consider these issues themselves. All members of the NASD would be honored if President Bush would speak to us on them on September 15. We have also invited Treasury Secretary Brady to address our meeting.

We would be happy to adjust our schedule to accommodate the President. Please do not hesitate to contact me at any time if I can be of any assistance at all.

Sincerely,



Joseph R. Hardiman
President



National Association of
Securities Dealers, Inc.
1735 K Street, NW
Washington, DC 20006

50th Anniversary Committee

Andrew M. Blum
Managing Director
Member Firms and Institutional
Relations, NASD
New York, New York

Jeffrey H. Coors
President
Adolph Coors Company
Golden, Colorado

Richard B. Fisher
President
Morgan Stanley & Co. Inc.
New York, New York

Benjamin H. Griswold, IV
Chairman
Alex. Brown & Sons Inc.
Baltimore, Maryland

Joseph R. Hardiman
President
National Association
of Securities Dealers, Inc.,
Washington, D.C.

Richard H. Jenrette
Chairman
Donaldson, Lufkin & Jenrette
Securities Corporation
New York, New York

Alan B. Levenson
Partner
Fulbright & Jaworski
Washington, D.C.

Gordon S. Macklin
Chairman & Co-CEO
Hambrecht & Quist, Inc.
San Francisco, California

Bernard L. Madoff
Principal
Bernard L. Madoff Securities
New York, New York

C. Rader McCulley
Chairman, President & CEO
First Southwest Company
Dallas, Texas

William G. McGowan
Chairman of the Board
MCI Communications Corp.
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Elisabeth Claiborne Ortenberg
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Liz Claiborne, Inc.
North Bergen, New Jersey

Roy H. Park, Sr.
President
Park Communications, Inc.
Ithaca, New York

George Putnam
Chairman
The Putnam Mgmt. Co., Inc.
Boston, Massachusetts

William A. Schreyer
Chairman & CEO
Merrill Lynch & Co., Inc.
New York, New York

Alan F. Shugart
Chairman
Seagate Technology
Scotts Valley, California

William L. Tedford, Jr.
Senior Vice President
Stephens Inc.
Little Rock, Arkansas
1989 Chairman of NASD Board

David Underwood
Director
Underwood, Neuhaus & Co.,
Incorporated
Houston, Texas

Wilson C. Wearn
Chairman
Multimedia, Inc.
Greenville, South Carolina

Graham W. Whitehead
President
Jaguar Cars, Inc.
Leonia, New Jersey

March 1, 1989

The Honorable Nicholas Brady
Secretary
Department of the Treasury
1500 Pennsylvania Avenue, N.W.
Washington, D.C. 20220

Dear Mr. Secretary:

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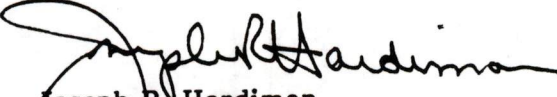
The Honorable Nicholas Brady
March 1, 1989
Page 2

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We would be happy to adjust our schedule to accommodate you and the President. Please do not hesitate to contact me at any time if I can be of any assistance at all.

Sincerely,



Joseph R. Hardiman
President

THE WHITE HOUSE
WASHINGTON

March 13, 1989

Dear Ms. Foley:

I have received a letter from Senator Locke concerning an outstanding invitation to the President to make a policy address to the University of Massachusetts at Boston.

Please know that I will be glad to discuss the request with appropriate Administration officials. This does sound like a worthwhile endeavor, and I will urge that it be given serious consideration.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Ms. Kathleen J. Foley
Director of Administration
and External Relations
The John W. McCormack Institute
of Public Affairs
University of Massachusetts
Boston, Massachusetts 02125-3393

cc: The Honorable David H. Locke



OFFICE OF THE REPUBLICAN FLOOR LEADER
MASSACHUSETTS SENATE
STATE HOUSE, BOSTON 02133

DAVID H. LOCKE
REPUBLICAN FLOOR LEADER
ROOM 306
TELEPHONE 722-1555

DANIEL G. ERAMIAN
CHIEF OF STAFF

March 3, 1989

The Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
White House
Washington, D.C. 20500

Dear Andy:

I am enclosing a letter from Kathleen J. Foley concerning the possibility of the President making a major policy address at UMass/Boston. While I know the demand upon the President's time is great, nevertheless, I think this offer would help in advancing his commitment to education.

Perhaps you could let Kathleen Foley know that you have received a request.

With kindest personal regards, I remain

Sincerely,

A handwritten signature in black ink that reads "David H. Locke". The signature is fluid and cursive, with the first name "David" being the most prominent.

David H. Locke
REPUBLICAN SENATE FLOOR LEADER

DHL/ljc

Enclosures:

Dictated but not read.



UNIVERSITY OF MASSACHUSETTS
AMHERST • BOSTON • WORCESTER

OFFICE OF THE CHANCELLOR
ADMINISTRATION BUILDING
HARBOR CAMPUS
BOSTON, MASSACHUSETTS 02125-3393

February 8, 1989

The Honorable George Bush
President
The White House
Washington, D.C. 20500

Dear Mr. President:

As Chancellor of the University of Massachusetts at Boston, I have followed with deep interest your oft-stated commitment to American education and wish to applaud you for your words and actions which have given a much needed sense of hope to all of us concerned with the future of our youth.

To further reaffirm your commitment to chart a new course for education, I would like to invite you to deliver a major public policy address on education at the University of Massachusetts at Boston. I suggest this city and this campus for several reasons:

Our challenge, as you have made clear, is to provide a dramatic new approach to education where the obstacles are greatest -- among the immigrant and underprivileged who are concentrated in the nation's large inner cities.

It was in Boston that Horace Mann, the father of American public education was born.

There are 260 degree granting colleges and universities in the six New England states, 56 of them in and around greater Boston. A number of these institutions belong to the Boston Compact, which involves collaboration between area businesses, colleges and schools for the improvement of education in our school systems. Also, a number of these institutions, such as Boston University, have introduced innovative proposals for improving educational quality in the public school system.

UMass/Boston was recently cited by Time Magazine as one of the "fast-rising and ambitious institutions now challenging the nation's elite schools." UMass/Boston was also highlighted in a report recently released by the American Council on Education as one of three campuses who have set examples on how to do things right in regard to minority recruitment and retention. This is not surprising since UMass/Boston enrolls 22% of all Black students entering public four-year institutions in New England.

The Massachusetts Field Center for Learning and Teaching has recently relocated to the UMass/Boston campus. The mission of this center is to provide the over 4000 teachers in this state the opportunity to contribute their expertise at the policy-making level to improve schools in Massachusetts.

A major Boston address on a nationwide call to educational excellence delivered on the campus of an inner-city public university, would, I believe, energize the entire American educational establishment to a dramatic new commitment.

It is my hope that you give this invitation your most careful consideration.

We look forward to welcoming the Education President to the city dedicated to education from the nation's earliest beginnings.

With best wishes for a successful tenure in office, I am

Sincerely,

A handwritten signature in cursive script, reading "Sherry H. Penney".

Sherry H. Penney
Chancellor

SHP/alr

Enclosure

February 14, 1989

The Honorable David H. Locke
Senate Minority Leader
State House
Boston, Massachusetts 02133

Dear Senator Locke:

A year or so ago, just prior to the beginning of the Presidential campaign, you had intervened on behalf of UMass/Boston to get then Vice President Bush to visit our campus.

Although his schedule did not permit him to make such a visit at that time, we have not given up in our pursuit and hope that you are still willing to work on our behalf.

Given the President's commitment to American education, our Chancellor, Sherry Penney, has invited him to deliver a major public policy address on education at UMass/Boston (see invitation enclosed). We believe, as the Chancellor's letter indicates, that Boston is the ideal location, and that a major Boston address on a nationwide call to educational excellence delivered on the campus of an inner city public university would energize the entire American educational establishment to a dramatic new commitment.

The President might also, while in Boston, make a hands-on visit to the City of Chelsea, which in cooperation with Boston University, has embarked on one of the most exciting proposals to re-energize elementary and secondary public education (see enclosed Menzies article). This proposal could lead to a dramatic new national approach to inner city public education.

Also, because the President travels to Maine rather frequently, we believe a swing through the Boston area would not be inconvenient.

The Honorable David Locke

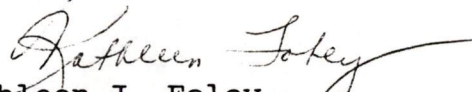
-2-

February 14, 1989

It would seem that at some point during his Presidency, President Bush will in fact make a major public policy address on education--and when that time comes, we hope that with your intervention, he will select UMass/Boston as the site.

Thank you in advance for any help you might give us. I hope to hear from you soon.

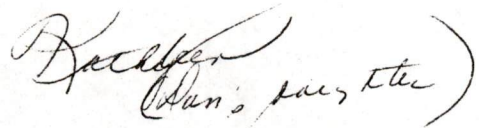
Sincerely,



Kathleen J. Foley
Director of Administration
and External Relations

KJF:pwm
Enclosures

Senator -
just so you know, I also dropped a note
to Andy Roca (whom I really don't know) asking
for his help. But I told him, we had also
asked our new Senate Minority Leader
for assistance! Do you think we might
have a shot this time? As in the past,
anything you could do would be greatly
appreciated.


(Dan's secretary)

Chelsea: Opportunity for an 'education president'

Ian Menzies

I have a proposal for President-elect George Bush. Back in September the then Republican nominee swung into Boston, boarded a cruise boat, and declared Boston Harbor the most polluted in the nation.

And, as he did so, he blamed Gov. Michael Dukakis for the harbor's condition.

His criticism of the harbor's filthiness was accurate; his criticism of Dukakis was a bum rap, but typical of the dirt-bag campaign of '88, as run by his handlers.

Well, George, I think you could make up for that mean-spirited, irresponsible personal attack.

You have told us you want history to memorialize you as "The Education President."

This is a worthy goal and undoubtedly the nation would be delighted to bestow on you that title, should you prove worthy.

So, why don't you plan a return trip to Boston, but this time instead of cruising the harbor, cruise around Greater Boston's schools and educational establishments.

And in particular pay a visit to Chelsea, a small city of 26,000 abutting Boston. This time praise instead of criticize a Greater Boston cleanup plan — namely, the decision by Chelsea to allow Boston University to run its underfunded, ineffective and terribly troubled schools.

Hopefully, by the time of your inauguration, or soon thereafter, this arrangement, which still needs gubernatorial and legislative approval, will have been satisfactorily concluded.

If it has not, then your blessing, with a promise of aid

would, almost certainly, ensure agreement.

And let's say right up front this BU-Chelsea proposal — good for 10 years — isn't some small-time parochial project.

No, this partnership could turn out to have a revolutionary impact on American elementary and secondary public school education.

Never before in this country have a university and a community school system proposed such a basic, all-encompassing educational partnership.

Nor has a proposal ever looked so deeply into the need to involve both parents and children in the learning process, even to the extent of educating the parents, or parent, and relating the community's entire social structure to the welfare of the child.

Surely this would be, for you, a most important endorsement; an auspicious start for a president already publicly dedicated to improving the quality of American education.

And your visit to Chelsea, with words of encouragement, could be combined with a major address on education. Such an address would be appropriate in the home state of Horace Mann, known as the father of American public education.

Mr. President-elect, you could not lose.

A Boston speech with a personal visit to Chelsea, endorsing that small city's desperate effort to upgrade its educational commitment, would assure the nation that you meant what you said about education.

It would not only prove your sincerity, it would show that you weren't just interested in the academic niceties of higher education but realized that the tragedy of American education begins today in the primary grades

of inner city school systems.

And by visiting such an urban school system you would do what no other president in recent memory has done, you would send a signal to the country that would boost the morale of teachers and parents alike.

Just a word about Chelsea and public education.

This small city, only 1.8 square miles, once a delightful suburb, has over the years been dumped on, suffering the indignities of junkyards, oil farms, truck traffic and an overbearing elevated interstate.

Its 3,300-pupil school system has an enormous 52 percent dropout rate and the highest teen-age pregnancy rate in the state, 18 percent.

Chelsea residents also have the lowest per capita income of any city in the state yet spend 35 percent of the local budget on schools. Almost sixty-five percent of the children are minorities — Hispanic and Asian — and 59 percent speak English only as a second language.

One-half of the parents of the city's schoolchildren don't have a high school diploma.

The situation has been called "desperate" by members of the school committee who, however, believe that with Boston University's help things will improve.

Now, Mr. President-elect, as we have no intent to deceive, we readily admit that the state's educational establishment and teachers' unions oppose what they call the "BU takeover."

Why?

In the face of failing urban school systems how can they take such a position? How can they oppose any effort to find a solution?

That, sir, is why you have to change the climate, shake up this status quo establishment and put the nation's children first.

And you don't have to worry about Boston University. Its president, John Silber, as you are no doubt aware, is a political conservative who vigorously, and publicly, supported the policies of Ronald Reagan.

And BU's new dean of education, Peter Greer, sees the partnership giving a needed fillip to the university's school of education which, reflecting student disinterest in teaching, has suffered decreasing enrollments in recent years.

It would seem to be a partnership promising all-around benefits although Chelsea's teachers remain unconvinced despite new promises of safeguards and participatory clauses.

But the proposal should and must be given a trial. Remember, too, we're not talking about suburban school systems that on the whole are doing reasonably well. We're talking about struggling inner city school systems facing enormous minority, immigrant, crime and drug problems.

It's been obvious to some observers for years that the only way to give one-parent ghetto children a chance is to create "family schools," as proposed by BU, which means teaching the parent or parents as well as providing nutritional and health services and job training.

This is the revolutionary type approach needed, Mr. President-elect, and you can endorse it. And why not in Boston?

P.S.: And if you have any questions call in Andrew Card of Holbrook, recently appointed deputy to Chief of Staff John Sununu, who knows Massachusetts well enough to be considering a run for governor one day.

Ian Menzies is a senior fellow at the John W. McCormack Institute of Public Affairs, UMass Boston.

THE WHITE HOUSE

WASHINGTON

March 10, 1989

Dear Marc:

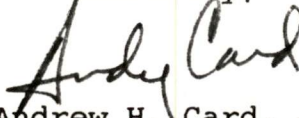
Thank you for your letter of March 5, 1989, letting me know about President Mitterand's visit to Boston in May and suggesting a Presidential visit against the backdrop of the U.S.S. Constitution and a French warship. It does sound like it has potential.

Please know that I will share your letter with the Office of Presidential Scheduling for their review.

Again, thanks for bringing this to my attention. I am still extremely busy, but do keep in touch.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Marc Valentine
Orchestrations
Zero Boston Avenue
Halifax, Massachusetts 02338

also send to
Steve Studdert

Document Originally
Attached to
Following Page

National Flag Exhibit

MOUNT RUSHMORE FLAG

GETTYSBURG PEACE FLAGS

March 5, 1989

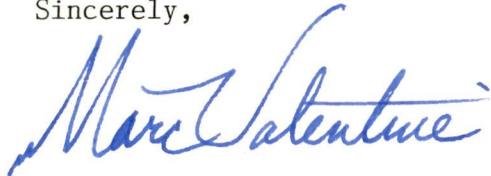
Mr. Andy Card
Office of the Chief of Staff
White House
Washington, D.C. 20500

Dear Mr. Card; Andy,

May 19 - 21, French President in Boston, at Harvard. A French warship will also be in town tied next to the U.S.S. Constitution in celebration of Lafayette's birthday. Perfect setting for a brief ceremony of friendship if the President happened to be passing through at this time. Also great "home front" forum to see you amidst all the pomp.

Hope to meet with you once things settle down and settle in for Rushmore Flag update.

Sincerely,



Marc Valentine

REDEDICATION OF THE ETERNAL
PEACE LIGHT MEMORIAL
GETTYSBURG

STORED ABOARD
U.S.S. CONSTITUTION
BOSTON NATIONAL
HISTORICAL PARK

GETTYSBURG PEACE FLAGS
DEDICATED ON THE BATTLEFIELD
AT GETTYSBURG

LINCOLN REDEDICATION
MOUNT RUSHMORE

DEDICATION OF THE MOUNT RUSHMORE FLAG
JOHN F. KENNEDY LIBRARY

COMMISSIONED BY THE
NATIONAL PARK SERVICE

2/14 Sent to Joe Hagin
+ Marlin

THE WHITE HOUSE

2/13/89

Ted-

Thank you for your note of
congratulations. — You helped to
make my opportunity possible, and
I'll not forget!

Your interest in having the President
"conclave" with the National Newspaper
Association in the White House on
March 16 will be discussed.

Keep in touch.

Andy Card

powdermill publishing company

POWDERMILL POND • P.O. BOX 267 • HANCOCK, N.H. 03449 • (603) 525-4260

Andy:

Wow, deputy chief of staff - hot damn for you - I'm just delighted for you and feel good that people such as you are filling so many key positions in the Bush team.

I have copied you on the enclosed letter because I feel that this is one whale of an important forum for the President. He has been there before and I'm sure that he will agree, but I just wanted to make sure that the invitation didn't slip through the cracks. A few minutes with this group will pay itself over a thousand fold. It will be great timing for getting a new grassroots shot in the arm for the budget message.

Again, I'm delighted that you came down where you did. I know the Bay State is beckoning, but for now, just be Andy Card and do your thing and you will benefit and America will too.

Kindest personal regards,

A handwritten signature in dark ink, appearing to be 'Ted Leach', written over the typed name.

Ted Leach

powdermill publishing company

POWDERMILL POND • P.O. BOX 267 • HANCOCK, N.H. 03449 • (603) 525-4260

February 6, 1989

To Joe Harkin
& Martin L.

President George Bush
The White House
Washington, DC 20500

Dear Mr. President:

Approximately 14 months ago, you and I spent an afternoon in the Ramada Inn in Concord, N.H. talking with representatives of 18 weekly and daily newspapers from around the Granite State. As you will recall, we concluded with some time with Fred and John Harrigan.

I have always felt that, minute for minute, those were some of the most productive times you spent in the state during the entire primary. In the space of one afternoon, you hit home in so many communities in a real, personal and tangible way. Boston TV gets into more homes, but the community newspapers carry the real message.

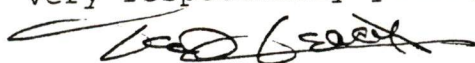
I am writing to reinvite you to do essentially the same thing again. I am following on an invitation extended to you on November 30, 1988, by Mr. David Simonson, Executive Vice President of the National Newspaper Association to host the members of the NNA's Government Affairs Conference in The White House on March 16.

You attended two of these conclaves during the previous administration, one in 1981, and again in 1983. I believe that this invitation has already worked its way into the Presidential scheduling labyrinth and that a Mr. Hector Irastorea is now on to it.

Inasmuch as I will be a part of the conference, I, of course, would be delighted to see you again. But as a member of the New Hampshire George Bush Freedom Fighters, I continue to feel that this is, indeed, time well spent.

I hope you can accommodate Mr. Simonson's request, and I, and many fellow publishers from across the nation look forward to seeing you on March 16.

Very respectfully yours,



Edward R. (Ted) Leach
Former publisher, Monadnock Ledger, Peterborough, N.H.
Current publisher, McCormick Messenger, McCormick, S.C.

cc: Andy Card ✓

THE WHITE HOUSE

WASHINGTON

February 13, 1989

Dear Roy:

Thank you for your letter of February 10, 1989, regarding the National Education Association Assembly scheduled to be held in Washington in July.

I was glad to have the opportunity to meet with you last week and will be happy to share your letter with appropriate officials in the Scheduling Office. In fact, I will encourage the President's involvement in this event.

Again, thanks for taking the time to come visit with me.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Roy Pfautch
Civic Service Incorporated
Suite 870
1050 Connecticut Avenue, N.W.
Washington, D.C. 20036

CIVIC SERVICE INCORPORATED

SUITE 870
WASHINGTON SQUARE
1050 CONNECTICUT AVENUE, N.W.
WASHINGTON, D. C. 20036
202/785-2070

To
for Hagin
FBI
Andy

ROY PFAUTCH
PRESIDENT

February 10, 1989

TELEX: ITT 4993605 CIVICDC
FACSIMILE: 202/785-1102

The Honorable Andrew Card
Assistant to the President
and Deputy to the Chief of Staff
The White House
Washington, D. C. 20500

Dear Mr. Card:

Thank you for your great courtesy in taking time from your very busy schedule to visit with me on Monday. I appreciated your listening to my comments regarding the National Education Association Assembly to be held in Washington, D.C., on July 2,3, and 4, 1989.

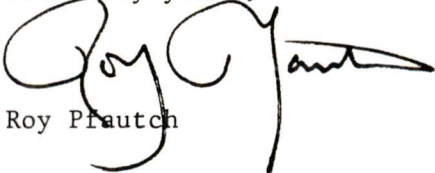
As I indicated to you, circa 13,000 educators will be in Washington for this important occasion. The NEA President Mary Hatwood Futrell has invited the President to address this year's Assembly.

I very sincerely hope that you will support this speech by President Bush. As I indicated to you, I suggest this is in the pattern of the outreach and interaction which the President has early established as basic to his Administration. We both know there is a long way to go...a long way... nevertheless, we help our allies and supporters within the ranks of the Association advance their beliefs when we do engage in dialogue which has not always been the case (which is not offered as criticism; but, as an observation of varying ways of approach). A survey of NEA members indicated that 600,000 claim the Republican Party as their home. We encourage their activity and increase their effectiveness within the ranks when dialogue is the norm allowing the confrontation to be on substance rather than fairness.

You are aware of several positive steps the Association has taken to encourage concourse with our Party in recent years.

It would seem in order that this occasion would be a dynamic opportunity for President Bush to enhance the enormously positive dimension of outreach which he has established. In a very real sense, moreover, this is a time to touch many of the teachers of America who must carry the reality of the message which he has so innovatively proclaimed. Thank you for your consideration and support.

Sincerely yours,


Roy Pfautch



NATIONAL EDUCATION ASSOCIATION • 1201 16th St. N.W. Washington, D.C. 20036-3290 • (202) 822-7000

MARY HATWOOD FUTRELL, President
KEITH GEIGER, Vice President
ROXANNE E. BRADSHAW, Secretary-Treasurer

EXECUTIVE OFFICE

DON CAMERON, Executive Director

February 9, 1989

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

As one who has devoted my life to the cause of education, I have been duly impressed with your commitment to make education a top priority in your Administration. I applaud your effort to reach out to teachers from across the nation and give them a chance to participate in your Inauguration ceremonies.

The National Education Association looks forward to working with you to address the needs of America's public school students and our nation as a whole. And toward that end, I would like to do what I can do to continue to build bridges, rather than walls.

Each year, 13,000 NEA members meet to discuss and act on the issues of the day and the future of education at our Representative Assembly. This year, the Representative Assembly will be held here in Washington, D.C. We would be very honored to have you speak to our members, at a time convenient to you, on July 2, 3, or 4.

I might note that your appearance would be in line with a proud tradition. Presidents Roosevelt, Eisenhower, Johnson, Nixon, and Carter have all addressed the National Education Association.

NEA members are proud to take part in the largest deliberative body in the world, the NEA Representative Assembly. And we would be deeply gratified if you would share this tribute to democracy with us.

I look forward to your response.

Sincerely,

Mary Hatwood Futrell
President

MH/mew

HOLD -
Scheduling

THE WHITE HOUSE
WASHINGTON

February 6, 1989

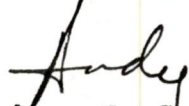
Dear Paul:

Thank you for your letter of February 3, 1989, advising me of your invitation to the President to address the Lighthouse 200 celebration in Maine in August 1989.

Please know that I will talk to the Office of Presidential Scheduling and Appointments with regard to your request. However, it may be somewhat early to make any definite commitments, but we will keep in touch.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

*You're a friend! I still remember
the encouragement you gave George Bush
and even me when it was early.*

Mr. Paul C. Cabot, Jr.
President
The Lighthouse Preservation Society
Post Office Box 736
Rockport, Massachusetts 01966



February 3, 1989

Mr. Andrew Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
1500 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Andy,

Enclosed is a copy of a letter we have sent to the President, inviting him to the Lighthouse 200 celebration in Cape Elizabeth, Maine on August 6-7, 1989. We hope that you will react favorably to the invitation and schedule this event on his calendar.

As described in the attached letter, Lighthouse 200 honors America's lighthouses, the long tradition of service by lighthouse keepers and the volunteers who are now donating countless hours to their preservation. In addition, however, Lighthouse 200 commemorates the passage by the First Congress of its Ninth Act, the Lighthouse Act, and the signing by President George Washington of the bill on August 7, 1789. Senator George Mitchell has already indicated his interest in attending the events and other supporters of lighthouse preservation in the Congressional delegation will be invited as well.

Thank you for your attention to this request.

Sincerely,

Paul C. Cabot, Jr.
President

P.S. If, as, and when, you decide to run for statewide office here in the Peoples Republic - count Jennifer and me in for whatever we can do.



February 3, 1989

President George H. W. Bush
The White House
1500 Pennsylvania Avenue
Washington, Dc 20500

Dear Mr. President:

I am writing to invite you to attend the Lighthouse 200 Celebration on August 6th and 7th, 1989 in Cape Elizabeth, Maine. On August 7, 1789 the First Congress passed and President George Washington signed the Ninth Act of the new nation, which established a U.S. Lighthouse Service. The bicentennial celebrations planned for this summer are in honor of this country's maritime history, of the beauty and symbolism of lighthouses, of the service and heroism of generations of lighthouse keepers and their families, and of the volunteers in one community after another rising now to save their local lighthouse from neglect.

Last year, the Congress passed and President Reagan signed a Proclamation naming August 7th as National Lighthouse Day. Up and down the coasts on that day, and the weekend leading up to it, will be fireworks, clambakes, concerts, sailboat regattas, reenactments of important lighthouse events, ceremonies honoring former keepers and local volunteers, relighting of historic towers and Coast Guard open houses at many of their lights still in use.

The celebrations at the Portland Head Light in Cape Elizabeth will be the centerpiece of the national events. Festivities are planned for the entire weekend and include a Coast Guard ceremony commemorating the automation of the lighthouse and the official transfer of a license for the site to the community of Cape Elizabeth. While a number of the events may be of interest to you, we would in particular like to invite you to a Portland Symphony Orchestra concert and fireworks at the Portland Head Light on the evening of August 6th.

Lighthouses have stood for two centuries as symbols of protection, hope and guidance, and of man's willingness to risk his life in service to those in distress at sea. Current threats to lighthouses have aroused a vital and

growing movement of local citizens, often working in new partnerships with federal, state and local agencies, and committed to preserve these sentinels along the shores.

On behalf of The Lighthouse Preservation Society, former lighthouse keepers, and advocates of lighthouse preservation up and down our coasts, we would be greatly honored by your presence at Lighthouse 200.

Sincerely,

Paul C. Cabot, Jr.
President

cc: John H. Sununu
Andrew Card
Stephen M. Studdert

file

2291
Gilda

MEMORANDUM FOR GOVERNOR JOHN H. SUNUNU

FROM: Joe Hagin

SUBJECT: Long Range Scheduling Meeting

Per our discussion, the following is a list of staff I would recommend be included in our Long Range Scheduling Meetings. I have attempted to keep the numbers down in order to make the meetings as brief and effective as possible.

- 1) Sununu
- ✓ 2) Bates
- ✓ 3) Card
- ✓ 4) Ciccone
- ✓ 5) Demarest
- ✓ 6) Fitzwater
- ✓ 7) Hagin
- ✓ 8) McClure
- ✓ 9) ~~Political~~ *(Gates)* → *Bo into classified briefing (Diane 2257)*
- ✓ 10) Scowcroft
- ✓ 11) Studdert

We should encourage the principals to attend in person to alleviate the need for further explanations and second guessing following the meeting.

I would like to schedule a meeting of this group for either Thursday or Friday of this week and then a minimum of once a week thereafter.

Please advise me of any additions or deletions to this list, and I will notify those involved.

Enc. att.
Pls rev. proposals in LK

2-3 pm
Roosevelt Rm.

file

MEMORANDUM FOR GOVERNOR JOHN H. SUNUNU

FROM: Joe Hagin

SUBJECT: Long Range Scheduling Meeting

Per our discussion, the following is a list of staff I would recommend be included in our Long Range Scheduling Meetings. I have attempted to keep the numbers down in order to make the meetings as brief and effective as possible.

- ✓1) Sununu
- ✓2) Bates
- ✓3) Card
- ✓4) Ciccone
- ✓5) Demarest *late*
- ✓6) Fitzwater
- ✓7) Hagin
- ✓8) McClure
- ✓9) ~~Political Office~~
- ✓10) Scowcroft
- ✓11) Studdert

We should encourage the principals to attend in person to alleviate the need for further explanations and second guessing following the meeting.

I would like to schedule a meeting of this group for either Thursday or Friday of this week and then a minimum of once a week thereafter.

Please advise me of any additions or deletions to this list, and I will notify those involved.

Jackie & Patty?

☐ APPOINTMENT

1/13/89
☐ SCHEDULE

THE WHITE HOUSE
WASHINGTON

RESPONSE DUE DATE: Tuesday, January 17, 1989 by 9:00 a.m.

REQUEST FOR SCHEDULING RECOMMENDATION

MEMORANDUM FOR:

☐ GOVERNOR SUNUNU	☐ JAMES CICCONI
☒ ANDREW CARD, JR. ✓	☒ DAVID DEMAREST
☐ ROGER PORTER	☐ MARLIN FITZWATER
☒ STEPHEN STUDDERT	☐ FREDERICK MCCLURE
☐ RICHARD BREEDEN	☐ J. BONNIE NEWMAN
☐ DAVID BATES	☐ BRENT SCOWCROFT
☐ CHASE UNTERMEYER	☐ C. BOYDEN GRAY

FROM: JOSEPH W. HAGIN, II
PRESIDENTIAL APPOINTMENTS AND SCHEDULING

Please provide your recommendation on the following scheduling request:

EVENT: Signing of Vice President's Desk Drawer

DATE: January 23, 1989

LOCATION: Old Executive Office Building

Additional information concerning this event is attached.

YOUR RECOMMENDATION:

Accept ☒

Regret ☐

Surrogate

Message

Priority ☐

Video ☐

Routine ☐

Written ☐

1/17 8:55 am

Called w/ AC's OKay. *LB*

If your recommendation is to accept, please cite reasons below:

PLEASE RETURN TO WINDY WHITE, ROOM 281, OEOB, BY THE RESPONSE DUE DATE ABOVE
SO THAT YOUR COMMENTS MAY BE CONSIDERED AS WE PROCEED WITH THIS REQUEST.
THANK YOU

TO: PROJECT OFFICERS
FROM: JOSEPH W. HAGIN II
SUBJECT: CHECKLIST FOR PRESIDENTIAL EVENTS

General Responsibilities

- _____ The Presidential Advance Office has responsibility for all logistical arrangements for any event involving press coverage. Please coordinate with them from the time your event is approved in order to avoid the need for last-minute modification.
- _____ Notify and clear all participants. (Full name, social security number, date of birth and place of birth).
- _____ Prepare and submit briefing paper to Jim Cicconi's Office by 3:00pm of the preceding day (14 copies)
- _____ Coordinate with Tim McBride on Presidential involvement.
- _____ Coordinate with Press Office and Media Relations regard Press Coverage. Provide Media Relations with hometowns of participants. No organizational photographers will be admitted to any event unless to press is present. Clearance of such photographers should be coordinated through Media Relation.
- _____ If remarks are required, coordinate with the Speechwriters Office well in advance.
- _____ For outdoor events at the White House, in case of inclement weather, clear and reserve the backup location indicated.
- _____ If participant plans to bring a gift, contact the White House Gift Unit, in advance, for review and proper procedure for handling.
- _____ If any foreign visitor or dignitary is to be involved, please coordinate with the NSC (x2224).
- _____ If any Department of Defense or Military personnel are to be involved, please coordinate in advance with the White House Military Office (x2150).
- _____ If press coverage is expected, please provide all pertinent information concerning this event (guests, scenario, backdrop, etc.,) to the Presidential Advance Office at least 72 hours prior to the event.
- _____ Submit a complete, confirmed list of staff and attendees, identified by title, as well as the actual starting and completion times, to the President's Diarist, Office of Presidential Appointments and Scheduling *within five (5) days after the event*.
- _____ If tent name cards are needed, send a list of names to Social Secretary's office (x7064) at least 48 hours in advance.
- _____ For West Wing Meetings all room arrangements (chairs, notepads, pencils, etc.) should be made through Carl Jones or Susie Peake.

Residence Events

- _____ Coordinate with the Social Secretary's office (x7064) for all arrangements.
- _____ Send guest list to Social Secretary's office, preferably three weeks prior to the event.
- _____ The President's attendance at this event should not be announced until official notification is given by the White House Press Office and any public announcement must be coordinated with that office. Also, prior to the distribution of any printed material, particularly details of the invitation, contact must be made with the White House Social Secretary, Laurie Fireston, at (x7064).

Charlie³ -
do a
schedule
request
on this

January 5, 1989

MEMORANDUM FOR DAVID DEMEREST

FROM:

CRAIG L. FULLER 

SUBJECT:

Vice President's Desk

As you probably know, Vice Presidents over the years have signed the top desk drawer of the desk they use in the Executive Office Building. David Beckwith has inquired as to whether or not it would be possible for President Bush to be present on Monday, ~~January 8th with Vice President Quayle~~ when he ~~signs the desk~~ drawer. I think the idea has some merit and it emphasizes that Dan Quayle is going to work.

I leave it to you to consider with other scheduling possibilities.

1/23

cc: Joe Hagin

Pass attached to Hector Irastorza

Thanks,

Kathleen

SCHEDULE PROPOSAL

January 9, 1988

TO:

HECTOR IRASTORZA
Director of Appointments and Scheduling

FROM:

DAVID DEMAREST *AD*
Director, Office of Public Affairs

REQUEST:

The President-Elect's participation in Vice President-Elect Quayle's desk drawer signing.

PURPOSE:

Vice Presidents over the years have signed the top desk drawer of the desk they use in the Executive Office Building, this would be a nice opportunity to symbolize the completion of the transition by showing Dan Quayle "going to work."

BACKGROUND:

David Beckwith has inquired as to whether or not it would be possible for President Bush to be present when Vice President Quayle signs the desk drawer.

PREVIOUS
PARTICIPATION:

The President-Elect signed the desk drawer when he became the Vice President in 1981.

DATE AND TIME:

Monday, January 23, 1989. The time will be determined.

LOCATION:

The Vice President's Office, Old Executive Office Building.

PARTICIPANTS:

President Bush, Vice President Quayle.

OUTLINE OF EVENT:

President Bush would join Vice President Quayle in the Old Executive Building office where President Bush would witness Quayle's signing the desk, offer congratulations, and depart.

REMARKS REQUIRED:

None.

MEDIA COVERAGE:

Press pool.

RECOMMENDED BY:

Craig Fuller