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Record Group/Collection: George H.W. Bush Presidential Records
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Series: Card, Andrew, Files
Subseries:

OA/ID Number: 02719
Folder ID Number: 02719-006a

Folder Title:
Scheduling (POTUS)--Card/ 1990 [1]

Stack:

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Row:

15

Section:

21

Shelf:

6

Position:

THE WHITE HOUSE
WASHINGTON

Date: 6/27

FOR: *Linda G.*

FROM: ANDREW H. CARD, Jr.

☒ Action *Hand them to Hagin*

☐ Your Comment

☐ Let's Talk

☐ FYI



BRIDGEWATER STATE COLLEGE
Bridgewater, Massachusetts 02325

Honors Center
22 June 1990

Mr. Andrew H. Card, Jr.
Deputy Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20006

Dear Mr. Card,

It was a pleasure meeting you, if only briefly, at the Junefest in Boston earlier this month.

In our discussion of the October 26th date for Bridgewater's 150th Convocation, I think I may not have emphasized sufficiently our readiness to shift that date should our doing so make a visit from President Bush possible. Any date after September 3rd is definitely feasible.

From mid-July to early August I will be out of the country, but on the off chance that you might need to get in touch with me I am supplying the following details:

July 16-August 2: Bridgewater-at-Oxford Program
Wadham College
Oxford, England OX1 3PN Tel. (011-44) 865-277900

August 2-5: Bridgewater-at-Oxford Program
Canterbury Hall
Cartwright Gardens
London, England WC1H 9EE Tel. (011-44) 1-387-5526

Dr. Tinsley, of course, can be reached at the Office of the President - Tel. (508) 697-1201.

Thanks for all your help, and best wishes for a pleasant summer.

Kind regards,


Charles C. Nickerson

(508) 697-1378 (O)

(617) 585-8635 (H)

THE WHITE HOUSE

WASHINGTON

July 20, 1990

Dear Mr. Cohen:

Thank you for your letter of July 17th regarding your invitation to the President to address the 1991 AED convention.

Please know that the copy of the actual invitation was not enclosed. However, I will share your correspondence with the Scheduling Office for their information.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Martin Cohen, President
LCL Construction Equipment
Sales Co., Inc.
2590 Unionville Pike
P.O. Box 10
Hatfield, Pennsylvania 19440

LCL CONSTRUCTION EQUIPMENT SALES CO., INC.

2590 UNIONVILLE PIKE, P.O. BOX 10
HATFIELD, PA 19440
(215) 362-2510 PHILA (215) 242-5757
FAX # (215) 362-1219



July 17, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

At the suggestion of Mr. Jorge Mas, I am enclosing a copy of our invitation letter to President Bush, to address our 1991 AED convention in Las Vegas, which will be held from February 4, through the 7th. We will welcome the address on any day which is convenient. *(not enclosed)*

Your help in arranging for the President's visit to this important convention, will be deeply appreciated.

We look forward to your early and favorable response.

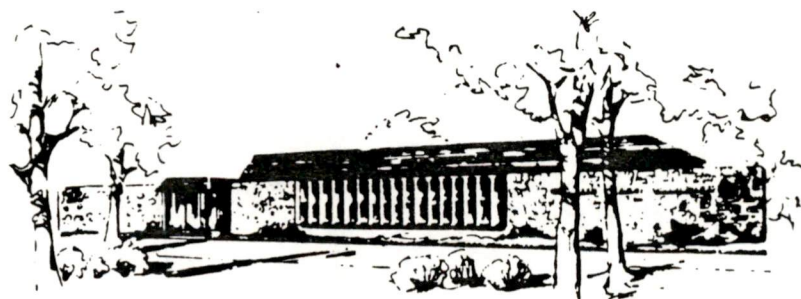
Very truly yours,

Martin Cohen
President

MC/bbo
cc.

Jorge Mas

AED 1990 Fact Sheet



Associated Equipment Distributors (AED) is an international association of nearly 1300 leading independent construction equipment distributors, manufacturers and industry service firms who supply and service machinery for construction, logging, mining and related industries in the United States, Canada and abroad. Steering committees focus on the special needs of heavy, general and light equipment distributors. Founded in 1919, AED's current

mission statement was adopted by the Board of Directors in 1981:

"The Associated Equipment Distributors, through its collective efforts, strengthens the ability of our member firms to pursue effective business strategies for the profitable marketing of equipment, service, parts and supplies, and seeks to establish a responsive economic, political, and industry environment favorable to this pursuit."

Officers in 1990



Burress

President John W. Burress III
J.W. Burress, Inc.
Roanoke, Virginia



Faloney

Vice President Bernard J. Faloney
Contractors Machinery &
Equipment Ltd.
Burlington, Ontario



Harbaugh

**Senior Vice President and
Treasurer Earl K. Harbaugh**
Ditch Witch of Illinois, Inc.
Carol Stream, Illinois



Johnstone

**Vice President (Canada)
Lucille M. Johnstone**
Cummins British Columbia
Langley, British Columbia



Hayden

Vice President H.B. Hayden, Jr.
Metroquip, Inc.
Plymouth, Minnesota



Mack

**Executive Vice President
Toby Mack**
Oak Brook, Illinois

Annual Meeting for member companies

A closed Convention, usually in January, draws some 3,000 distributor and manufacturer executives. The 1991 Annual Meeting will be in Las Vegas

from February 4-7. CONDEX Exhibit includes 150 manufacturers and suppliers of business services for distributors.

Areas receiving major attention in 1990

Heavy Equipment Steering Committee &
Round Table
Light Equipment Steering Committee & Round Table
Government Relations
Manufacturer Relations
Customer Service/Added Value Services
Management Development

Local Association Development
Young Executives Development
AED Foundation Study
Common Computer Interface
Hazardous Waste
Membership & Bylaws

THE WHITE HOUSE

7/23/90

Dear Betsy -

Thank you for your note and the copy of John Rowlands letter to the President. We'll take a hard look at scheduling a trip to Connecticut. Best to you -
Andy

Andy Card
THE WHITE HOUSE
WASHINGTON

Mrs. W. S. Heminway, Jr.
14 Deer Lane
Greenwich, Connecticut
06830

To Ed Rogers.

Mrs. W. S. Heminway Jr.
14 Deer Lane
Greenwich, Connecticut 06830

July 19, 1990

Dear Cindy,

~~Need~~ to get a glimpse of
you in Maine.

We really need to get The
President to Connecticut in the
fall - we need to get rid of
Wecker once and for all, and I
really think John has a shot.

I would really appreciate
any help you can give us - I know
his schedule is tight but on his
way to or from Maine - whatever -
also his mom will be in
Greenwich in the fall.

Thanks for your help.

All the best,

Betsy



HOUSE OF REPRESENTATIVES

JOHN G. ROWLAND
U.S. CONGRESSMAN
CONNECTICUT

July 13, 1990

The Honorable George Bush
President of the United States
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President,

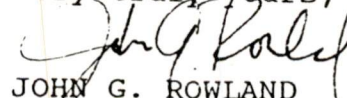
My campaign for Governor of Connecticut is a campaign to bring Republican principles and values to the people of Connecticut. I have been through this beautiful state that we both love many times during the past nine months and I know that Connecticut residents are crying for fiscal prudence, cuts in state spending, and to hold the line on taxes.

It is because of our shared values and high esteem in which you are held by Connecticut residents that I extend this request to you to campaign in Connecticut on my behalf. Your participation in my campaign is vital to restoring responsible government to your home state. I would be honored if you would agree to appear on my behalf this fall.

This would be an opportunity to renew your friendships in this state while driving home the message of how important a Republican-led Connecticut is to you and to the nation. Your presence would boost the already considerable efforts of our supporters, help with our fundraising and invigorate a campaign that already shows great promise of success.

Debi and I look forward to the opportunity of welcoming you and Barbara "home". I hope to hear from you soon.

Very truly yours,


JOHN G. ROWLAND
Member of Congress

CC: John Sununu
Lee Atwater
Richard Foley

THE WHITE HOUSE

WASHINGTON

July 23, 1990

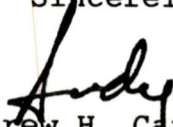
Dear Jack,

Thank you for letter of July 18th
regarding Vermont's Bicentennial in 1991.

Please know that I will do all I can to
see that the President participates in
Vermont's Bicentennial activities. I have
referred your correspondence to Joe Hagin,
Deputy Assistant to the President for
Scheduling and Appointments, for review
and consideration at the appropriate time.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. John M. Lindley, III
State Farm Insurance
444 South Union Street
Post Office Box 4148
Burlington, Vermont 05406



July 18, 1990

Andrew Card
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

It has come to my attention that next year Vermont will be celebrating our Bicentennial and, as the 14th State in the Union, this event will be marked in a very appropriate way by the residents of Vermont.

As a way of honoring our Bicentennial, the President will be receiving an invitation shortly to address Vermonters and the Nation in September 1991 at the University of Vermont in Burlington. In addition, the University wishes to confer an honorary degree on the President during the event. The crowd size would be approximately 8,000.

In my judgement, this one event with the President will cap the Vermont Bicentennial in a very special way.

Your guidance in accomplishing this stop in the President's schedule will be very much appreciated and, as always, helpful politically.

Best Wishes,

A handwritten signature in cursive script, appearing to read "Jack".

JOHN M. LINDLEY, III (JACK)
VT CHAIRMAN, BUSH 88

Regret

Lynda 6-11-90
Back to you.
R

Document Originally
Attached to
Following Page



THE CHAIRMAN

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

June 6, 1990

The Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
First Floor/West Wing
The White House
Washington, D.C. 20500

Dear Andy:

Thank you for taking a moment to consider this proposal for a possible visit and very brief remarks by President Bush at the first meeting of the SEC's Emerging Markets Advisory Committee ("EMAC"). This meeting will run from 10:30 a.m. to 4:00 p.m. next Tuesday (June 12) at the Securities and Exchange Commission.

This group includes 30 of the most talented leaders of U.S. securities, options and futures exchanges, large and small securities and banking firms, academic experts and leaders of other key private sector organizations. A full list of members is attached.

The members include the heads of the New York Stock Exchange, American Stock Exchange, Philadelphia Stock Exchange, National Association of Securities Dealers, Chicago Board Options Exchange and Chicago Mercantile Exchange; the Chairmen or (former Chairmen) of Merrill Lynch, Bankers Trust, IBM, Price Waterhouse, and Deloitte & Touche, as well as very senior officials of most other major U.S. securities firms. Also included are finance professors from the Harvard Business School and Stanford Business School, and many other top financial market leaders.

The EMAC members have committed themselves and their organizations to work with the SEC to provide sustained and direct assistance to the development of free capital markets in Hungary, Poland and other emerging market economies.

The mission of the EMAC is to foster developing capital markets, not only in Eastern Europe, where attention is currently focused, but in several countries from all corners of the globe. The President of the Securities Commission of Mexico will be participating actively with the group in considering problems of all developing capital markets.

The Honorable Andrew H. Card, Jr.
Page Two

By addressing this group, the President can emphasize several key aspects of his policy objectives relevant to Eastern Europe:

1. The U.S. is working to promote free capital markets in Eastern Europe as a key component of stimulating economic transformation and growth.
2. The Administration has enlisted the best minds and strongest U.S. private organizations for a sustained effort to assist economic development in these countries.
3. By making available the best public and private expertise in the U.S., the Administration is helping to develop the institutions of free capital markets, and to promote economic privatization. These developments will complement and strengthen the growth of political freedoms.
4. Through numerous efforts such as that of the SEC, the Administration is playing a strong leadership role in assisting the economic transformation of these countries. Agencies such as the SEC can also help guarantee that the U.S. role will be an ongoing and sustained program as markets begin to evolve.

The President can send a strong signal about the U.S. commitment for long-term support for countries that are seeking to develop free economic as well as democratic political institutions. This Blue-Ribbon volunteer advisory committee is an ideal forum in which to state these goals. The President personally met with one of the senior Hungarian officials working to restore the Budapest Stock Exchange, which will be formally reopening on June 21 after being closed for 42 years. I have been invited to speak at the reopening, as the Hungarians have decided to model their system largely on that in the U.S.

I have attached a membership list, and a proposed schedule for June 12. Needless to say, we will accommodate the President's schedule at any time during the day.

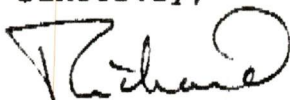
The Honorable Andrew H. Card, Jr.
Page Three

Also, if appropriate, we would be happy to move either the morning or afternoon session to a location at the White House or elsewhere if this would ensure the President's participation.

Thanks again for your help on this. I believe a short visit of 10-20 minutes could be very positive for the President, as well as for this effort.

Let me know if there is anything else you need.

Sincerely,



Richard C. Breeden
Chairman

Enclosure

6 JUNE 1990

THE U.S. SECURITIES & EXCHANGE COMMISSION
EMERGING MARKETS ADVISORY COMMITTEE

PROPOSED SCHEDULE

TUESDAY, JUNE 12, 1990

10:15 am	EMAC members arrive U.S. Securities & Exchange Commission Building, Main Lobby, and are escorted to 1C30 for Session One.
10:30 am	EMAC Session One begins.
12:15 pm	EMAC Session One concludes.
12:30 pm	Luncheon.
1:30 pm	Luncheon concludes.
2:00 pm	EMAC Session Two begins.
4:00 pm	EMAC Session Two concludes.

**MEMBERS OF THE SECURITIES AND EXCHANGE COMMISSION'S
EMERGING MARKETS ADVISORY COMMITTEE**

The initial members of the Securities and Exchange Commission's Emerging Markets Advisory Committee are the following:

Hans H. Angermueller, Former Vice Chairman, Citicorp, and Chairman, Centrale de Livraison de Valeurs Mobilieres S.A. (Cedel), a major international clearing organization, based in Luxembourg, for fixed income securities and other financial instruments.

Carliss Y. Baldwin, Professor of Business Administration and Director of Research, Graduate School of Business Administration, Harvard University.

J. Carter Beese, Jr., Principal, Alex. Brown & Sons, Inc., investment bankers, and Member of the Board, Overseas Private Investment Corporation.

Lewis W. Bernard, Managing Director, Morgan Stanley & Co., Inc., investment bankers.

Alger B. Chapman, Chairman & Chief Executive Officer, Chicago Board Options Exchange, the world's largest options exchange.

J. Michael Cook, Chairman & Chief Executive Officer, Deloitte & Touche, a major worldwide accounting firm.

Benjamin F. Edwards, III, Chairman, President & Chief Executive Officer, A.G. Edwards & Sons, Inc., investment bankers.

Matthew P. Fink, Senior Vice President and General Counsel, Investment Company Institute, the principal trade organization for U.S. investment companies.

Joseph R. Hardiman, President, National Association of Securities Dealers, Inc.

William H. Heyman, Managing Director, Smith Barney, Harris Upham & Co., Inc., investment bankers.

James R. Jones, Chairman & Chief Executive Officer, American Stock Exchange, Inc.

David M. Kelly, President and Chief Executive Officer, National Securities Clearing Corporation, the leading U.S. clearing corporation for processing transactions in corporate, municipal and mutual fund securities.

Gordon S. Macklin, Chairman, Hambrecht & Quist, Inc., a securities firm active in the venture capital market.

Charles B. McQuade, President and Chief Executive Officer, Securities Industry Automation Corporation, the automation arm of the American and New York Stock Exchanges, providing automation support for those exchanges and the National Securities Clearing Corporation.

Leo Melamed, Chairman of the Executive Committee, Chicago Mercantile Exchange, the world's largest stock index futures market.

Michael Minikes, Senior Managing Director and Treasurer, The Bear Stearns Companies Inc., investment bankers.

Shaun F. O'Malley, Chairman and Senior Partner, Price Waterhouse, a major worldwide accounting firm.

John R. Opel, Chairman of the Executive Committee and former Chairman and Chief Executive Officer, International Business Machines Corporation.

Aulana L. Peters, Partner, Gibson, Dunn & Crutcher, Director, New York Stock Exchange, and former Commissioner, Securities and Exchange Commission.

John J. Phelan, Jr., Chairman & Chief Executive Officer, New York Stock Exchange, Inc.

Michael Raoul-Duval, Managing Director, The First Boston Corporation, investment bankers.

William A. Schreyer, Chairman & Chief Executive Officer, Merrill Lynch & Co., Inc., investment bankers.

Stanley B. Shopkorn, Vice Chairman, Salomon Brothers, Inc., investment bankers.

James C. Van Horne, A.P. Giannini Professor of Banking and Finance, Graduate School of Business, Stanford University.

Roy J. Zuckerberg, General Partner, Goldman Sachs & Co., investment bankers.

Ex Officio Members:

The Honorable C. Austin Fitts, Assistant Secretary for Housing -- Federal Housing Commissioner, Department of Housing and Urban Development and former Managing Director, Dillon, Read & Co., Inc.

The Honorable David W. Mullins, Governor, Federal Reserve Board, and former Assistant Secretary for Domestic Finance, Department of the Treasury.

The Honorable Wendell L. Willkie, II, General Counsel, Department of Commerce.

THE WHITE HOUSE
WASHINGTON

May 31, 1990

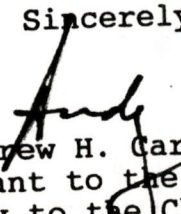
Dear Tim,

Thank you for your letter of May 29th.

The invitation for the 50th NBC Network Convention is being reviewed again. However, I cannot make any commitment.

With best wishes,

Sincerely,


Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Timothy J. Russert
Senior Vice President
NBC News
4001 Nebraska Avenue, N.W.
Washington, D.C. 20016

BUSH LIBRARY PHOTOCOPY - MISCELLANEOUS HANDWRITING



May 29, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

Enclosed is a copy of NBC President Bob Wright's "letter of appeal" regarding President Bush's attendance on June 5 at the 50th NBC Network Convention and the President's personal response.

I realize the immediate concern -- "if you do one, you have to do them all."

May I suggest this event is special and unique:

- (1) It is the only network convention being held in Washington, D.C.
- (2) It is the only network celebrating 50 years as a television network.

I really do hope that the President can drop by the National Theatre for literally 15 minutes on the evening of June 5 to welcome every owner and general manager of every NBC affiliate and television station in the nation.

Best regards.

Sincerely,


Timothy J. Russert

TJR:bf
Enclosure

*Only 2 blocks from the White House
and we only turn 50 once! Hope you will
support this tomorrow. Any questions, please call.*



THE PRESIDENT

May 17, 1990

Dear Bob -

I got your May 9th
letter with what is known in
Pentagon circles as a "reclama".
I've been bawled out for
butting into scheduling; but
the "reclama" process is
new way.

Great sorry you live
War Regrets,



May 9, 1990

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

Mr. Hagin notified me that your schedule precluded you from attending NBC's special event night on June 5 at the National Theatre. I certainly understand the enormous pressures on your schedule. I also understand the Summit meeting commitments. However, I just want to point out that our event includes every general manager/owner of every NBC affiliated TV station in the Nation -- 209 -- plus over 200 members of the Senate, House and others from official Washington. We have never before held a meeting of all our affiliates in Washington. Even a 15-minute walk-in would be very well remembered and appreciated. These are the men and women who oversee every news, public affairs, sports and entertainment show seen on their station in every market in the U.S. -- an unusually attractive audience for the President.

Sorry to be a pest but I wanted to clearly identify the audience.

Very truly yours,

Robert C. Wright

P.S. Suzanne and I can't thank you enough for your hospitality at The White House on Monday. The Ad Council was thrilled and we were honored to see you in your quarters. Thank you.

THE WHITE HOUSE
WASHINGTON

Billie Forman
5/6

April 30, 1990

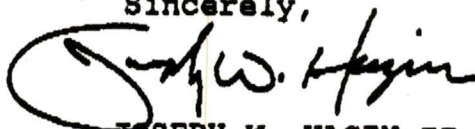
Dear Mr. Wright:

The President asked that I respond on his behalf and thank you for your letter inviting him to be a part of the celebration commemorating NBC's 50th anniversary.

The President and Mrs. Bush are honored that you wish to include them in the special events surrounding the celebration. Regrettably, we write to decline your kind invitation. As the June calendars have become firm, we find we are unable to add this to their schedules. This is a special occasion, and I know that the President and Mrs. Bush are disappointed in not being able to participate with you.

I know that the President and Mrs. Bush would want me to thank you for the invitation and your interest to include them. I know that they wish you and all of the other guests all of the best as you celebrate this golden anniversary.

Sincerely,



JOSEPH W. HAGIN II
Deputy Assistant to the President
for Appointments and Scheduling

Mr. Robert C. Wright
President and Chief Executive Officer
National Broadcasting Company, Inc.
30 Rockefeller Plaza
New York, New York 10112

RECEIVED
MAY 7 1990

THE WHITE HOUSE
WASHINGTON

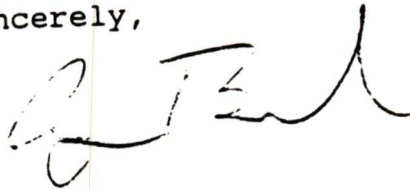
April 10, 1990

Dear Bob:

Barbara and I send our thanks for your letter and for that invitation to NBC's gala evening in June. We certainly enjoyed the Christmas in Washington program, and we'd like to be able to attend this new event.

We'll have our schedulers look at the possibility, and they'll be back in touch with a final answer. In the meantime, Barbara joins me in sending warmest best wishes.

Sincerely,



Mr. Robert C. Wright
President and
Chief Executive Officer
National Broadcasting Company, Inc.
30 Rockefeller Plaza
New York, New York 10112

bcc: IN & OUT

JOE HAGIN FOR FURTHER
ACTION

OUT ONLY

TIMOTHY J. RUSSERT



March 26, 1990

The President and Mrs. Bush
The White House
Washington, DC 20500

Dear Mr. President and Mrs. Bush:

Certainly the high point of 1989 for Suzanne and me was spending the **CHRISTMAS IN WASHINGTON** evening in your company, particularly our visit to the White House after the taping. Your gracious hospitality, the holiday music and decor provided an unforgettable climax to the night. Thank you for joining us at our gala and for being, in turn, such wonderful hosts.

Now I'd like to extend a new invitation. This year, for the first time in several decades, NBC will hold its Affiliate Convention in Washington. On Tuesday, June 5 we are planning a special celebration of fifty years of NBC network television, featuring a cavalcade of NBC stars. We would be honored and delighted if you would join us that evening.

We are planning a gala dinner at the J. W. Marriott Hotel and a live show at the adjoining National Theatre. While we won't have Michael Smith at the piano, we will have such past and present NBC stars as Milton Berle, Bob Hope, Bill Cosby and the casts of our hit series "The Golden Girls", "L.A. Law" and "Night Court". We hope to have you with us the entire evening, but we also appreciate the complexity of your schedule. If you can attend only one of these events, we hope that it will be the hour show, which we can begin at either 7:00 p.m. (with dinner following) or 9:00 p.m. (with dinner at 7:00 p.m.), depending on what time is most convenient for you.

We are inviting all Members of Congress, your Cabinet with their spouses, as well as others from "official" Washington. They will be joined by the owners and senior management of our affiliate stations, along with NBC's top executives and news correspondents.



Our company has a lot to celebrate this year. A half-century ago NBC created, in embryo, America's first network hookup, when it linked WNBT-TV (now WNBC-TV) New York with what was then GE's pioneer station in Schenectady, WRGB-TV. That 1940 event was the initial step that led to the television network we have today -- 209 affiliated stations, serving 92 million television homes across the nation with some 5,000 hours of entertainment programming and comprehensive news, sports and public affairs coverage.

We believe the network system that has grown up over the last 50 years is unmatched in its ability to respond to the needs and tastes of the vast majority of the population. It has proven invaluable in cutting through regional and cultural differences to bring to all Americans a common experience and a sense of national community.

With our June 5 dinner and gala, we will be rededicating ourselves to a continuation of that long 50-year tradition of service and innovation in programming and technology. It will be an important event for NBC, one that would be greatly honored by your presence. We do hope you can join us.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Robert C. Wright", written over a horizontal line.

ROBERT C. WRIGHT

RCW:db

THE WHITE HOUSE

June 7, 1990

Dear Barbara,

Thank you for your letter of May 31st.

Please know that I have passed on the copy of the request for a meeting with the President and Yale President Benno Schmidt, Jr. for review at the next scheduling meeting.

All the best,

Sincerely,



Linda M. Gambatesa

THE WHITE HOUSE
WASHINGTON

Ms. Barbara D. Savage
Director of Federal Relations
Yale University
451 College Street
Post Office Box 1074 Yale Station
New Haven, Connecticut 06520-1074

Yale University

OFFICE OF THE GENERAL COUNSEL

451 College Street

P.O. Box 1074 Yale Station

New Haven, Connecticut 06520-1074

Telephone: 203 432-4949

May 31, 1990

Ms. Linda Gambatesa
Special Assistant to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

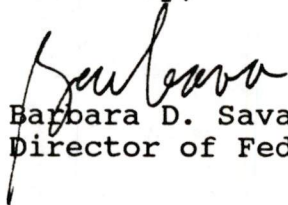
Dear Linda:

I enclose for your information a copy of a letter from Yale's President Benno Schmidt, Jr. to Governor Sununu requesting an appointment with President Bush. I would appreciate whatever assistance you can offer in making sure the request reaches the appropriate person within your office.

I recently spoke with Bill and Traci Crittenberger who seem excited to be returning to Virginia after their year at Yale.

Thank you for your help with this and again for your assistance last fall on the Chinese students issue. If I can provide any additional information, please call me at (203) 432-4949.

Sincerely,



Barbara D. Savage
Director of Federal Relations

BDS:cam
Enclosure

YALE UNIVERSITY
NEW HAVEN CONNECTICUT

OFFICE OF THE PRESIDENT

May 31, 1990

Governor John H. Sununu
Chief of Staff to the President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Governor Sununu:

I write to request your assistance in arranging a brief meeting with President Bush for me, Senator David Boren and Senator John Danforth. We wish to express to the President our deep concerns about the negative impact of current federal tax provisions on major giving to charitable institutions. I know how terribly busy the President is and I would only request an audience for a matter of the utmost importance to the entire voluntary sector.

I met with Secretary Brady on May 1st and had a detailed discussion with him about this matter. It is with his concurrence that I am requesting this opportunity to meet with the President.

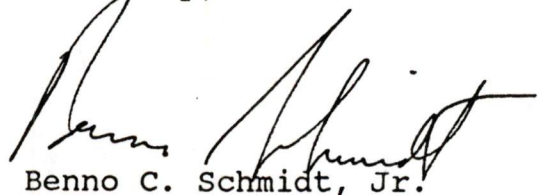
As you are aware, under the Tax Reform Act of 1986, Congress designated the appreciated portion of charitable gifts of property as an alternative minimum tax (AMT) preference item. Evidence here at Yale and at other institutions of higher education and non-profit organizations supports our belief that this change has caused significant deterioration in major and capital gifts at a time of unprecedented need. It is for this reason that Senators Boren and Danforth have been working in support of a reversion to the pre-1986 law regarding the treatment of charitable gifts of appreciated property.

I would greatly appreciate your help in scheduling a meeting as early as is convenient. If it can possibly be arranged, we would like to see the President before the end of June.

If I can provide any additional information at this time, please let me know.

With best regards,

Sincerely,



Benno C. Schmidt, Jr.

THE WHITE HOUSE

5.30.90

Dear Pat-

Thank you for your letter regarding a Presidential meeting and photograph with the Henry M. Jackson Foundation distinguished public service award winners. I follow up with the President's Scheduler.

I, too, enjoyed the K-School alumni meeting here. — Keep in touch.
Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Ms. Patricia G. McGinnis
The FMR Group, Inc.
1000 Potomac Street, NW
Suite 401
Washington, D.C. 20007



THE FMR GROUP, INC.

May 23, 1990

The Honorable Andrew H. Card
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy,

I am writing to ask your assistance in arranging a brief photo session with the President for two recipients of the Henry M. Jackson award for distinguished public service. The letter to the President from Helen Jackson, chairman of the Jackson Foundation, requesting a brief meeting and photograph is attached.

As a member and former chairperson of the Kennedy School Alumni Council, I was part of the Kennedy School group you met with in the White House last winter. It was so good of you to arrange for us to get an "inside glimpse" of what you and Roger Porter do at the White House. You invited us to call you from time to time so I thought I would see if you could help the Jackson Foundation in this effort to draw public attention to excellence in public service.

I will call your office to discuss this. Thanks for any help you can give.

Sincerely,

A handwritten signature in blue ink that reads 'Pat McGinnis'.

Patricia G. McGinnis

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Seattle, WA 98154-1101
(206) 682-8565
FAX (206) 682-8961
Washington, D.C. Office
Sixth Floor
1050 Thomas Jefferson Street NW
Washington, D.C. 20007
(202) 298-1800
FAX (202) 338-2361

May 17, 1990

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

To emphasize the importance of excellence in government -- a theme so well personified by your deep commitment to public service -- the Henry M. Jackson Foundation will honor two individuals with distinguished careers in the federal government at an award ceremony on June 19. In selecting the award recipients, George Hartzog and Phillip S. (Sam) Hughes, both with long and productive careers in government, the Board of the Foundation seeks to pay tribute to the many "unsung heroes" who serve the people of this country.

Mr. Hartzog served as Director of the National Park Service during the period of greatest expansion for the nation park system. Mr. Hughes served in a number of key posts, ranging from Deputy Director of the Bureau of the Budget, Assistant Secretary, Department of Energy to Under Secretary of the Smithsonian Institution.

The luncheon honoring the two recipients will take place on Tuesday, June 19, 1990 at the Hyatt Regency Hotel on Capitol Hill. The Honorable Paul Volcker, Chairman of the National Commission on Public Service, will provide the luncheon address.

We would be honored if you could find a few moments in your busy schedule, perhaps between June 14 and June 19, to meet Mr. Hartzog and Mr. Hughes to offer congratulations and commemorate this occasion with a photograph.

We hope to attract public attention, particularly among young people, to these fine examples of the challenges and benefits of public service. Your involvement would emphasize the importance of attracting "the best and the brightest" into government.

We deeply appreciate your consideration of this request.

Sincerely,

Helen H. Jackson
Chairman

THE WHITE HOUSE

May 30, 1990

Dear Mike-

Thank you for your note and the information regarding invitations to Mrs. Bush and Governor Sununu to participate in the A. G. A. Conference next October. It's too early to push for a firm commitment, but I'll keep the request on the table.

Keep in touch. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Michael Baly III
Executive Vice President
American Gas Association
1515 Wilson Boulevard
Arlington, Virginia 22209

THE WHITE HOUSE
WASHINGTON

Date: May 21, 1990

TO: LINDA G.

FROM: KATIE WINKELJOHN

Russ Keene sent this to me for Andy. Mike Baly really wanted to come in and see Andy about the attached invitation, but I thought a phone call would suffice.

The long and the short -- they are pushing hard for Sununu to address their annual meeting in Boston. They have scheduled the session on a Monday morning thinking JHS would go home for the weekend and stay over to address their group.

Whatever you think is appropriate for an acknowledgement . . .

AMERICAN GAS ASSOCIATION
1515 WILSON BOULEVARD
ARLINGTON, VA. 22209

AC HAS SEEN

MICHAEL BALE III
EXECUTIVE VICE PRESIDENT
AND CHIEF OPERATING OFFICER

May 15, 1990

(703) 841-8612

Dear Andy,

Attached is a copy of my April 19 letter to Mrs. Bush inviting her to be a keynote speaker at our major conference on Oct. 31 to discuss her illiteracy and education efforts. Ann Brock's reply is attached. I also received a call from Julie Cook in Mrs. Bush's office stating that our request is under review.

Also attached is my March 30 letter to Governor Sumner inviting him to be the kickoff speaker at the conference on October 29. I discussed this

with the Governor recently
at a reception for Rep. Tanke.

Our industry is very
grateful and supportive of the
excellent performance of the
Bush administration. We would
like to express our appreciation
to Gov. Sumner and Mrs. Bush.

We feel this would be very
timely occurring one week
before the election.

Thank you for reviewing
our requests. I hope we can
get behind you in your own
election in the future.

Sincerely,
Mile Baby



1515 Wilson Boulevard, Arlington, Va. 22209
Telephone (703) 841-8612

Michael Baly III
Executive Vice President and
Chief Operating Officer

March 30, 1990

Hon. John H. Sununu
Assistant to the President
and Chief of Staff
The White House
Washington, DC 20500

Dear Governor Sununu:

I enjoyed talking with you recently at Congressman Tauke's Senate reception. The natural gas industry has always been supportive of Congressman Tauke, and we hope to see him elected to the Senate where he can be even more active and effective in supporting President Bush's objectives.

As we discussed at the Tauke event, it is my pleasure to invite you, on behalf of the American Gas Association, to be our keynote speaker at 9:00 a.m. on Monday, October 29, at the 72nd Annual American Gas Conference and Exposition. The Conference is being held at the Sheraton Boston Hotel and Towers in Boston from Monday morning, October 29 through Wednesday, October 31. We expect about 2,000 registrants from natural gas distribution and transmission companies, natural gas producers, appliance and equipment manufacturers, and government agencies to attend this meeting.

The A.G.A. is a national trade association for the natural gas industry, with nearly 250 distribution and transmission company members from the U.S. and Canada. Our annual American Gas Conference is the industry's largest general meeting. It attracts middle to senior-management personnel, and its purpose is to discuss the major national and international issues facing the industry in the near term and impacts on the management and operations of the companies represented.

I would also be particularly proud if you could be the keynote speaker since our Board plans to elect me A.G.A. President at that meeting, as Bud Lawrence is retiring on November 1, after 13 years of service as president.

in H. Sununu

30, 1990

ge Two

Our delegates would be particularly interested in your presentation and remarks on the President's national agenda, including development of an integrated national energy strategy, assessment of the new Clean Air Act revisions and other issues facing our nation in energy and environmental policy. Of course, additional issues of the day that are on your mind would be most welcome.

We look forward to enthusiastically welcoming you to this important meeting. We believe it will be an excellent opportunity for our executives to learn more about President Bush, you and the Administration's activities and plans -- and for you to learn more about our industry, as well. Thank you for your consideration of this request.

Respectfully,

A handwritten signature in black ink that reads "Mike". The letters are stylized and cursive.

Michael Baly III

THE WHITE HOUSE

WASHINGTON

April 17, 1990

Dear Mr. Baly:

Thank you for your invitation for Governor Sununu to be keynote speaker for your 72nd Annual American Gas Conference and Exposition on October 29 in Boston.

We appreciate your extending this opportunity to the Chief of Staff. Although we are unable to make a commitment at this time, we are making a special note of this date. Your invitation will be carefully reviewed as the Chief of Staff's schedule develops, and we will be back in touch with you if he is able to accept.

Sincerely,



Jacqueline A. Kennedy
Assistant to the Chief of Staff

Mr. Michael Baly III
Executive Vice President
and Chief Operating Officer
American Gas Association
1515 Wilson Boulevard
Arlington, Virginia 22209



1515 Wilson Boulevard, Arlington, Va. 22209
Telephone (703) 841-8612

Michael Baly III
Executive Vice President and
Chief Operating Officer

April 19, 1990

The First Lady
The White House
Washington, DC 20500

Dear Mrs. Bush:

On behalf of the American Gas Association, it is my special pleasure to invite you to be the keynote speaker at A.G.A.'s 72nd Annual Conference and Exposition on Wednesday, October 31 at the Sheraton Boston Hotel and Towers in Boston at 10:15 a.m. We are very interested and grateful for your tireless efforts on behalf of improving literacy levels in the United States and our executives from every state in the U.S. and Canada can help take your important message back home. We expect about two thousand registrants from natural gas distribution and transmission companies, natural gas producers, appliance and equipment manufacturers, and government agencies to attend the conference. As the Annual Conference is our largest general meeting, most participant's spouses also attend.

The American Gas Association is a national trade association for the natural gas industry, with 250 distribution and transmission company members. Our Annual Conference attracts middle to upper-management personnel, and its purpose is to discuss the major national issues facing the industry in the near term and their impact on the management and operations of the companies.

All of us are interested to learn more of your efforts and interests in fighting illiteracy and stressing volunteerism opportunities in the many communities -- large and small -- which our member gas companies serve. John Croom, Chairman of Columbia Gas System and Chairman of the Boston Conference, is particularly interested to have you join us as our Wednesday keynoter. John serves on an advisory commission to Governor Castle in his home state of Delaware related to education and drug-free workplaces. As John's attached article, which has photographs of you on pages 23 and 24 states, "utility companies reach into virtually every home and business in the country, touch every family." And "trade associations speak to members on a common ground and are able to serve as a clearinghouse for ideas." He is acutely aware of the need, and a proponent for, greater private sector involvement in the nation's education system. You will have an audience that is very receptive to your message.

The First Lady
April 19, 1990
Page Two

A.G.A. was very supportive of President's Bush's election, and we are working aggressively to help get his clean air initiative enacted. We cannot say enough about how pleased we are with the President's and your achievements after one year in office. I hear many positive comments from our industry's executives and their spouses about how fortunate our country is to have a First Lady like you.

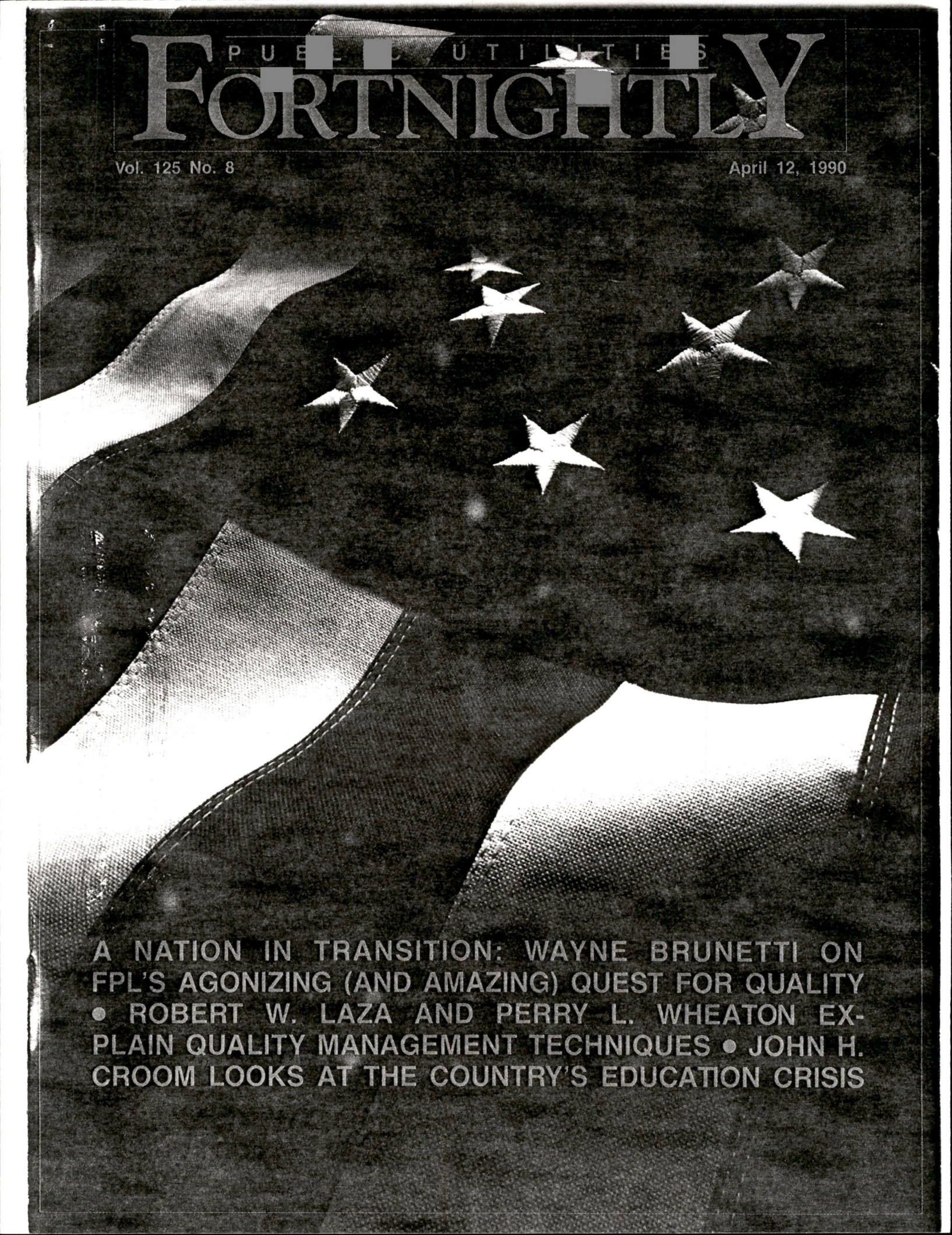
We hope your schedule will permit you to join us at this important meeting. I speak for our industry, in thanking you and President Bush for such devoted service on behalf of our country over the years. We look forward to enthusiastically welcoming you to the 72nd A.G.A. Annual Conference in Boston on October 31.

Respectfully,

A handwritten signature in black ink that reads "Mike Baly". The signature is written in a cursive, flowing style.

Michael Baly III

enclosure



PUBLIC UTILITIES FORTNIGHTLY

Vol. 125 No. 8

April 12, 1990

A NATION IN TRANSITION: WAYNE BRUNETTI ON
FPL'S AGONIZING (AND AMAZING) QUEST FOR QUALITY
• ROBERT W. LAZA AND PERRY L. WHEATON EX-
PLAIN QUALITY MANAGEMENT TECHNIQUES • JOHN H.
CROOM LOOKS AT THE COUNTRY'S EDUCATION CRISIS

The Education Crisis: A Utility Challenge

By JOHN H. CROOM

"Fuzzy altruism" is not enough to solve the problems of a nation facing a crisis in education. This top executive of a major natural gas company issues a personal challenge to his utility industry colleagues to get involved in the three "Cs" — and quick.

The current critical state of the country's education system should not be news to any utility executive. The shocking statistics on the declining ability of students to read, write, or do simple math and on the level of drop-outs bombard us almost daily.

The president has challenged Congress and the nation's governors with a six-point program to restore the country's education vigor by the year 2000. At its recent meeting, the National Governors' Association accepted the challenge and adopted a program calling for "sweeping, fundamental changes in our education system." In each state all citizens — notably businessmen — can expect a call for support as strategies for basic education reform are developed and implemented.

The Utility Challenge

Every major American industry will be expected to



John H. Croom is chairman, president, and chief executive officer of the Columbia Gas System, Inc. He also serves as second vice chairman of the American Gas Association, and is a director of the Gas Research Institute and a member of the Business Roundtable. He is a registered professional engineer and a member of the National Society of Professional Engineers. **Mr. Croom** received a BS degree in mechanical engineering from North Carolina State University.

answer this call in some way, but I believe that no industry faces a greater challenge in this situation than does the public utility group. Both our opportunities and our needs are unique.

Our companies — electric, gas, telephone, water — reach into virtually every home and business in the country, touch every family. Our offices and operations blanket the country, with employees in communities large and small. We have special resources in facilities and people — both active and retired. Through our operations we are broadly acquainted with communities — their people and their activities. We are in communication constantly with many people involved in education. We are knowledgeable on the functioning of the political process at all levels.

What group of companies is better positioned to work effectively with educators at the community level and to help mobilize corrective forces there and beyond?

Our needs are equally great. Utility notices and bills are universal communications, a key to our successful operations, but we must increasingly wonder (and worry) how well some customers understand them. Will safety notices be effective and invoices correctly handled? Can we expect contractors and others working close to our facilities to understand "Miss Utility" and other alerts? As our companies become more technology driven, must we struggle to find capable employees, and must we devote increasing funds and facilities to train employees in functions once expected of those high school graduates who come to work for us?

And beyond these and other aspects of operating each company, what kind of society will we have if more



BARBARA MANDRELL WITH PRESIDENT AND MRS. BUSH during Bell Atlantic Showcase presentation of "To Be Free: The National Literacy Honors from the White House."

and more citizens are functionally illiterate? Or if our high school graduates continue to lag educationally in all subjects behind students in other industrialized nations?

What then is the challenge to each utility executive? First, consider how — or even whether — your company is addressing the education problems of illiteracy, dropouts, and other school deficiencies. Inform yourself and other executives on the basic issues and how your company may help deal with them. Become informed on the president's program and the actions being planned in your state.

The range of possible activities is broad, but one summary makes the point when it says businesses should "communicate, cooperate, and collaborate." What form these three Cs can take will vary from city to city, town to town, for schools are particularly local institutions with their own needs for education reform and restructuring.

More importantly, companies must recognize that education programs can no longer take the form of what has been called "fuzzy altruism" — action based on

partnerships or adoption projects to solve problems that are usually defined by the schools themselves. It has been said that such education programs are the equivalent of doing your child's homework.

What is needed is a utility effort which brings into play the experience and influence of our business to force public education systems to restructure themselves in a manner that will enable schools to improve. Educators and schools should be pressed to deal with the challenges they face and then offered help when they do so.

Scores of utilities across the country are already deeply committed to programs to improve education and combat illiteracy. To name a few would run the risk of omitting many equally deserving of mention. I write this message out of no special knowledge or effort on Columbia's part, but because of a deeply felt need to enlist all utilities in the education reform effort.

Learn What Others are Doing

Second, become familiar with and support the work of the many national business organizations which are mobilizing companies large and small and providing useful program material. The Business Roundtable, the National Alliance of Business, the Conference Board, and the Committee for Economic Development are among the leading groups which can help you and at the same time need your support. These groups have available useful guides and case studies on business programs, including those of utilities, which are effectively coming to grips with education reform. (See the names and addresses in the adjacent box.)

Each group's activities seek the same end, and I think the four goals being pursued by The Business Roundtable members summarize well what companies should undertake to do:

- Develop a national vision for a world-class education system.
- Ensure acceptance of national goals for improving student achievement and completion rates and for developing a sound measurement system.
- Develop partnerships with federal and state governments, educators, parents, businesses, and other involved groups to produce a new education system.
- Help shape public opinion to support a restructuring of the nation's schools and promote more direct communication between schools and the people they serve.

While the challenge to us may be expressed in different words, I doubt it can be stated more concisely.

Develop a Plan of Action

Third, utilities must urge their individual industry trade groups — such as the American Gas Association and the Edison Electric Institute — to stimulate and monitor member activity directed at improving public education. Each association speaks to members on a common ground and is able to serve as a clearinghouse for ideas. While trade organization activity is no substitute for work at the local level by individual companies, it can serve a constructive function.

The industry information programs through which many trade groups now provide educational material to schools should not be viewed in the same light as efforts directed to basic education reform. Current school programs are a useful activity, but do not deal with the underlying deficiencies in the three "Rs." Indeed, if school children cannot read properly, they cannot be expected to get much from the industry information material our companies supply.

There is almost universal agreement that solving the nation's education problems does not call for large new outlays of money. Therefore committing a company to this vital national effort is not to add significantly to operating costs. To my mind the key contribution which utilities can make is the mobilization of existing resources, drawing upon the special nature of utility organizations and the quality of our people.

While some may criticize a company's educational efforts as simply a public relations move, such a reaction should not deter a sincere commitment by an executive or the company. The greater danger is that informed citizens will ask why the company is not involved.

Take a Long-range View

Utilities by their nature take the long view in designing facilities and planning operations. That long view is a key to education reform. Years of misdirected education programs cannot be turned around overnight. Those involved in the effort recognize their commitment as a long one, seeing the year 2000 as a working target for really meaningful accomplishments.



MRS. BUSH JOINS EDWIN LUPBERGER, chairman and president of Entergy Corporation, at the dedication of the utility's adult literacy center in New Orleans.

But the time to sign on is now. It has been said that the business community must rise to the need for educational reform and restructuring for two reasons: no one else will, and if business fails to do so, business itself will fail. The statement applies doubly to public utilities, I feel, because we have a unique opportunity, a special challenge — one each company must seize.

Sources for Further Information:

THE BUSINESS ROUNDTABLE
200 Park Avenue
New York, N.Y. 10166

COMMITTEE FOR ECONOMIC DEVELOPMENT
1700 K Street NW
Washington, D.C. 20006

THE CONFERENCE BOARD
845 Third Avenue
New York, N.Y. 10022

NATIONAL ALLIANCE OF BUSINESS
1201 New York Avenue NW
Washington, D.C. 20005

THE WHITE HOUSE

WASHINGTON

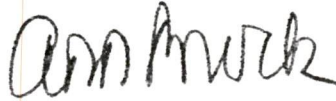
May 2, 1990

Dear Mr. Baly:

This is to acknowledge receipt of your thoughtful letter. Your kind invitation is under consideration, and we will be in touch with you as soon as possible.

With warmest regards,

Sincerely,

A handwritten signature in dark ink, appearing to read "Ann Brock". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Ann Brock
Director of Scheduling
for Mrs. Bush

Mr. Michael Baly III
Executive Vice President and
Chief Operating Officer
American Gas Association
1515 Wilson Boulevard
Arlington, Virginia 22209

THE WHITE HOUSE

5/30/90

Dear Tom -

Thank you for your letter
regarding the Lincoln "Great Coat."
I'll tweak Barry M'Bee and the
Scheduling operation.

Keep in touch.

Andy

THE WHITE HOUSE
WASHINGTON

Mr. Tom Gibson
Porter/Novelli
1001 - 30th Street, N.W.
Washington, DC 20007

May 30, 1990

The Honorable Andrew H. Card Jr.
The White House
West Wing
Washington, D.C. 20500

Re: Photo-op to re-open Ford's Theatre Museum

Dear Andy:

Barry McBee has been shepherding this request for David Bates in Cabinet Affairs. I'd appreciate your support when it comes up in scheduling.

I've been working with the National Park Service and Brooks Brothers on a unique partnership to re-open the Ford's Theatre Museum -- specifically the restoration and creation of a replica of the famous Lincoln "Great Coat," which is the centerpiece of the newly renovated Museum.

Brooks Brothers would like to present the replica of the Great Coat to President Bush, Secretary Lujan, and James Ridenour, Director of the Parks Service. Bill Roberti, the President of Brooks Brothers would do the presenting.

You all receive plenty of T-shirts and baseball jackets, this would be a nice touch. It is also a nice way to participate in the reopening of the Ford's Theatre Museum.

The reopening ceremonies are set for the evening of June 11. A photo-op on the afternoon of June 11 or the morning of June 12 would work very nicely.

Thanks very much and continued best wishes.

Sincerely,



Tom Gibson

*Good luck w/ the
Summit.
R.*

THE WHITE HOUSE

5.30.90

Dear Mr. Putnam -

Thank you for your letter regarding the President's comments about exploration to Mars. Percival Lowell's interest in the 'red planet' was contagious. I will make sure others here see your correspondence and that the President's Scheduler is aware of your invitation for 1994.

Please keep in touch. Sincerely, Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. William L. Putnam
Lowell Observatory
Post Office Box 2130
Springfield, Massachusetts 01101



LOWELL OBSERVATORY

MARS HILL ROAD, 1400 WEST • FLAGSTAFF, ARIZONA 86001 • USA • 602/774-3358

WILLIAM L. PUTNAM
SOLE TRUSTEE

AC HAS SEEN

To
Roger Porter
Jim Pinkerton
Joe Hagan.

REPLY TO:
POST OFFICE BOX 2130
SPRINGFIELD, MASSACHUSETTS 01101

Mr Andrew Card
Presidential Assistant
White House,
Washington, DC 20500

22 May, 1990

Dear Andy;

This letter is for two purposes - both dealing with your boss's recent expressions concerning the planet Mars.

As you may know, this planet was a favorite topic of study for Percival Lowell, and was the principal reason he founded his observatory in Flagstaff, Arizona. As a result of his fascination with the 'canalli' that had been observed by Schiaparelli in previous years, Dr. Lowell's interest and observations continued over many years and led to quite a few papers, books and lectures on what he (largely alone) was seeing on the 'red planet.'

With the development of larger telescopes after the turn of the century and the evolution of better photographic techniques, it became obvious that Lowell's imagination was ahead of the evidence, but his observatory was then possessed of the world's greatest repository of martian photographs. This effort was continued even after his death in 1916, and Lowell Observatory was instrumental in airforce studies in the late 1930's as well as NASA researches into planetary weather in the 1970's and much subsequent research, partially or wholly supported by federal grants.

I tell you all this for two reasons:

1. Whatever we have is available to aid in Mr. Bush's project, both our staff and our immense Martian archive;
2. We would like to ask the President to visit with us in the spring of our centenary year - 1994 - and take a personal look at Mars through our historic, but up-to-date facilities. I use the word 'historic' because Dr. Lowell's original 24" Clark refractor telescope is still in service - but now a registered national landmark, and I use the word 'up-to-date' because Lowell Observatory, while not possessing the size of mirrors of many university-affiliated observatories, is still in the two-meter league and has automatic guiders, computer controls and CCDs on all its major instruments.

If the foregoing, or any variations on it, are of interest, please let me know and I'll be pleased to supply additional material of any sort. There is little question in my mind that a presidential commitment by Mr. Bush for 1994 is a sound political bet.

Kitty Broman joins me in extending her best personal regards,

Bill Allen

THE WHITE HOUSE

WASHINGTON

April 12, 1990

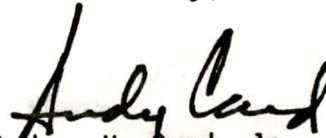
Dear Mr. Sullivan:

Thank you for your letter of April 11th informing the President of your father's upcoming retirement on May 27th and inviting the President to attend the International Association of Fire Chiefs convention in Baltimore, April 28 through May 2, 1990.

Please know that the President's schedule is fairly well committed for that time and is quite hectic through the month of May. However, I will see that the Scheduling Office receives a copy of your letter. In addition, I will be happy to request that your father receive a letter from the President on the occasion of his retirement.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Garrett S. Sullivan
7207 Cipriano Springs Drive
Lanham, Maryland 20706

THE WHITE HOUSE
WASHINGTON

Date: April 12, 1990

FOR: Shirley Green

FROM: **ANDY CARD**

- ☒ **Action** - to handle please
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☐ **FYI**

THE WHITE HOUSE
WASHINGTON

Date: April 12, 1990

FOR: Joe Hagin

FROM: **ANDY CARD**

- ☐ **Action**
- ☐ **Your Comment**
- ☐ **Let's Talk**
- ☒ **FYI**

April 11, 1990

Honorable Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
1600 Pennsylvania Avenue, NW
Washington, D.C. 20500

Dear Mr. Card:

As a courtesy to a former Massachusetts resident and my father,
Raymond M. Sullivan, could please see that this request is brought to
the President's attention.

Sincerely,



Garrett S. Sullivan

April 11, 1990

The Honorable President George Bush
The Oval Office
White House
1600 Pennsylvania Avenue, NW
Washington, D.C.

Dear Mr. President:

I am writing to inform you of the impending retirement of one of your major boosters in Western Massachusetts.

On May 27, 1990, after 39 years service with the Springfield, Massachusetts, Fire Department (pop. 150,000), my father, Raymond M. Sullivan, is retiring. He served as Chief of the 400 member professional department for the last five years of his career.

You may remember that two years ago Springfield was the site of a major chlorine fire that lasted three days. That was my Dad's major test as Chief, necessitating the evacuation of 20,000 city residents at the height of the blaze and a round-the-clock battle to bring it under control.

At 64 years of age he is young and vibrant, playing racquetball and golf whenever possible. He might have continued for another five years if Massachusetts law did not mandate retirement at 65 for public safety employees.

However, I do believe that he is ready for some fun and relaxation!

You may have served with my father in the Navy during the war. He was involved in some of the major naval battles from 1943 on, serving on the destroyer escort Richard M. Rowell, which went fresh from the Houston Shipyards through the Panama Canal to the South Pacific and the Phillipines. After the war, he returned to Springfield and married in 1949, joined the Fire Department in 1951, worked two jobs most of his adult life, while climbing through the ranks and raising four children with my mother, Mary Louise Sullivan.

He would love to hear from you on this landmark occasion in his life. He respects and admires your cool demeanor under pressure, and your gut beliefs about our country, its values, her people, and your devotion to public service.

I just remembered while writing this letter, that the International Association of Fire Chiefs will be holding their annual convention in Baltimore, Maryland, April 28, 1990 through May 2, 1990. I'm sure that Chief Sullivan and the other chiefs would covet your appearance at this event. I will provide you with my father's address and telephone number if your schedule can accomodate a speech to this honored group of citizens.

I want to thank you for your attention to this request and I would also like to thank you for guiding our country so steadily in your first year in office. Please accept my best wishes for the remainder of your term and re-election in 1992!

Most Sincerely,



Garrett S. Sullivan

* Chief Raymond M. Sullivan
Fire Hdqtrs./Springfield Fire Department
605 Worthington Street
Springfield, Massachusetts 01105 tel.# 413-787-6411

THE WHITE HOUSE

WASHINGTON

April 12, 1990

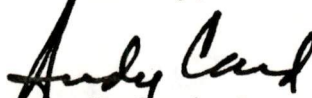
Dear Ken,

Thanks for your letter of April 12th inviting the President to participate in the groundbreaking ceremony for the U. S. International Cultural and Trade Center/ Federal Office Building complex.

Please know that I have forwarded the letter to the President to Joe Hagin, Deputy Assistant to the President for Scheduling, for review and consideration.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Kenneth R. Sparks, President
U. S. International Cultural and
Trade Center Commission
1301 Pennsylvania Avenue, N.W., #200
Washington, D.C. 20004

UNITED STATES
INTERNATIONAL CULTURAL AND TRADE CENTER
COMMISSION



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Information Agency
Chairman of the Pennsylvania Avenue
Development Corporation
Mayor of the District of Columbia
Chairman of the National Endowment
for the Arts

President
Kenneth R. Sparks

April 12, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy:

The attached letter is an invitation to the President to lead the groundbreaking ceremony scheduled for the week of June 4-8 for the U.S. International Cultural and Trade Center/Federal Office Building complex to be built on Pennsylvania Avenue.

Since our Commission includes Cabinet Secretaries, and we also plan to invite CEOs of major corporations and the diplomatic community, we need to confirm as soon as possible the President's availability for this program, as well as the date and time that would be most convenient for him.

We look forward to working closely with your office as we schedule this important event.

Sincerely,

Kenneth R. Sparks
President

Attachment: Letter for the President

THE WHITE HOUSE
WASHINGTON

DATE: 4-6-90

TO: Joe Hagin

FROM:

ANDY CARD

Andy

Loyalist Bob "Landslide" Turner
of NH is a mega-leader in the
Lions Club. He called today
pleading for an "accept" to the
invitation for the POTUS to
attend the Lions Club International
Convention in Nashville July 12, 13
or 14. It's a big deal - 20,000+ people
and they won't be back for
many moons.

c.c. David Q. Bates

THE WHITE HOUSE

^{copy}
3/22/90

Dear Mr. Tinker:

Thank you for your letter and interest in having the President meet a delegation of Birmingham Area Council Boy Scouts during his April 20th trip to Alabama. I will make sure your suggestion is fully considered.

Keep in touch.

Yours in Scouting,
Andy Card

P.S. I work with a Birmingham superstar, Ed Rogers.

Andy Card
THE WHITE HOUSE
WASHINGTON

Mr. Jim Tinker
Scout Executive
Birmingham Area Council, BSA
P.O. Box 320325
Birmingham, Alabama
35232

AC HAS SEEN

BIRMINGHAM AREA COUNCIL BOY SCOUTS OF AMERICA

3600 8th Avenue South, P.O. Box 320325, Birmingham, Alabama 35232
205-251-3322

March 22, 1990


*To Sig/Holmes
Letter
re. Alabama
w/ cc to Hagin, Rogers.
Andy*

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

Citizens in the Birmingham area are looking forward to President Bush's scheduled visit to our city on April 20th. The Birmingham Area Council, Boy Scouts of America is one of the most successful Boy Scout council in our nation. In addition to maintaining fourteen consecutive years of membership growth, we have developed many new innovative programs for youth at risk. Enclosed is a rough draft of a magazine article scheduled to appear in the national publication, Scouting Magazine, next September.

We would like to arrange for a delegation of uniform Boy Scouts from our community to greet the President and present to him a token of appreciation for his visit. This very brief meeting could be arranged at his convenience at the airport or any location while in town. The President's endorsement of Scouting and recognition for its contribution to our youth and environment would be of great value. Coincidentally, the Mayor of Birmingham has scheduled a luncheon to help secure support for our "youth at risk" programs within a few blocks from where the President will be attending a luncheon with Bill Cabaniss. We are flexible with our schedule and would appreciate any opportunity to recognize the President.

Sincerely,



Jim Tinker
Scout Executive

ns
Enclosure

P.S. I understand that you are an Eagle Scout. We are proud of you and your leadership in our national government.



Serving Jefferson and Shelby Counties

BIRMINGHAM'S ANSWER TO YOUTH AT RISK

By Suzanne Wilson

Some call them youth at risk.

Some call them youth with potential.

Either way, they're growing up with too many dangerous choices and too few chances to recognize their own abilities.

Around Birmingham, Alabama, people who work with children and teenagers are finding they have friends at the Birmingham Area Council who can help make a difference in young lives. The council does it by tailoring programs to fit the varied needs of youth from the heart of the city out to the suburbs and the rural areas.

Children in all these environments

(more)

are affected by common areas of risk: substance abuse, child abuse, detrimental peer pressure. The quality of life is at risk too for those held back by poverty, by physical or mental disability, or by the prospect of wasted potential.

Starting with a few isolated projects addressing youth at risk, the council has now made a commitment to a concentrated effort. To create plans to fit each need, professional staff and volunteers draw on programs from national BSA and from other councils, but they also listen to opinions of adults and youth in the areas the programs will serve.

Adopt-a-Troop, Explorer Support Program, Urban Teens in Action--the names of a few programs give a hint of their vitality and variety. In terms of results, such programs may mean inner city Scouts are going to summer camp for the first time or a troubled teenager has found an understanding friend instead of turning to drugs.

The benefits go not only to those

(more)

initiative. The troop holds popcorn sales, fish fries, and car washes, earning money toward purchase of a van. The adoption was just what they needed to get going. "After struggling for two years," says Patterson, "we've prospered." There's less turnover in membership, more boys on their way to Eagle.

Another successful adoption has taken place at the University of Alabama at Birmingham, which is assisting Troop 433, chartered by Green Acres Middle school.

Help comes from the various university schools according to the troop's needs. An archaeologist talked with the Scouts about Indian lore, an ROTC unit is conducting one session per month on first aid and outdoor skills, and faculty have been identified to help with merit badges.

Extending UAB's assistance even ^u farther, its students and faculty have provided first aid training, camp physicals, and swimming instruction for

(more)

to be disciplined."

Of the summer experience, he says, "It was worth it. It was a lifetime dream. You don't know what it meant to me to be out there, knowing I was a part of the Birmingham Area Council for that six weeks."

Loaned employees continue to receive salaries from their employers while working with Scouting. Stockham Valves and Fittings has also adopted ^{VICKER'S} ~~Patterson's~~ troop. ✓

Extended support to traditional Scouting in the inner city was provided by a generous gift from John M. Harbert III, President and CEO of Harbert International. The gift enabled the council to hire a "youth at risk" district executive to concentrate on improvements in program quality in the inner city.

With another contribution, a grant from the Hill Crest Foundation, the council established its Youth Protection Program, providing 200 schools with

(more)

"We realize there's a need for certain things Scouting can bring to our communities," says Ocyé Boyd, Youth Coordinator for the housing authority, "--leadership skills, teamwork, self-improvement, raising self esteem levels. There are lots of things Scouting can offer to enhance programs we already have."

Teenage membership is likely to take off in housing communities with the creation of a new program which has the working title Urban Teens in Action. It is expected to emerge from planning with a different name and a customized format designed by a team of older adolescents and the recreational center directors.

A new form of Exploring, it could include career awareness, community service, and peer support activities, but the design team will decide what it needs to be.

Exploring has already proved its versatility south of Birmingham. Dr. Ed Belue, Drug Education Coordinator for

(more)

the town of Alabaster was the pilot ESP post in Shelby County. Near the school's main entrance, there's a bulletin board displaying photos and names of post members so students who need someone to listen can find them.

"I think it's important for people to know there's always somebody there," says post president Shay Ward.

Post members listen to students who have problems with family, friends, or adjustment to school. The Explorers learn when to refer students to guidance counselors.

Secretary DeAnna Thompson keeps a list of new students. "Each person in the post is assigned someone," she explains, "to find out what they need, or we may just talk with them because they need a friend." The post provides tutoring services too.

The drug-free purpose is ongoing. Members help teens coming out of drug rehabilitation become acquainted with new friends. Rallying the whole school, the

(more)

anything but loafing, though, for the Birmingham high school students who applied and were accepted for the four-day session.

Each day was packed with experiences to bring out potential and build confidence: teamwork and problem solving on the camp's ropes course, leadership development through games, interaction in discussions of today's issues as seen by teenagers from a variety of backgrounds.

"We saw that leadership means not only developing our own ideas," says high school junior Nyya Parson, "but listening to the ideas of other people."

On the last day, each of the 21 teenagers was introduced to a mentor, a person in a career that interested the student. After the forum, they continued to meet in the mentors' workplaces.

C. L. Melenyzer IV, ~~P~~resident of Robbins Manufacturing, Inc., became a mentor for Andre "Dre" Gillmore, a junior interested in engineering. Melenyzer hopes to give Dre the widest possible

(more)

or puzzles, each was intended to cause students to share ideas and to work together. "It's important to be a contributing member of the team," says seventhth grade principal Gene Godwin.

A game of one-pitch kickball put the kids into a new situation, where the pitcher pitched to his own team and learned he needed to help them rather than being an adversary. "If you messed up pitching," says seventh grader Wade Parrott, "your whole team would mess up."

With area interest growing, the council executive board plans to hire an additional staff member to work at Winnataska with drug education and leadership camps.

In early 1990, the Birmingham Area Council brought all these programs together under the title Youth at Risk, plus Scouting for the handicapped, plus nature study trips for school children from special education classes, plus recruitment of minority professionals as volunteers to assist inner city troops,

(more)

THE WHITE HOUSE
WASHINGTON

DATE: 3/29

TO: Joe Hagin

FROM: ANDY CARD *Andy*

Ther Gov. and Sig
talked about this.

It's now a go
but keep the timer
tight.

THE WHITE HOUSE
WASHINGTON

March 22, 1990

TO: JOE HAGIN

FROM: BRUCE J. ZANCA
Office of Public Events
and Initiatives



RE: ATTACHED SCHEDULE PROPOSAL

Please find attached the schedule proposal we drafted earlier this week for the Roosevelt Room interview with the President and Curt Gowdy. I changed the date on the request from April 4 to April 5.

Please let me know the disposition of this as soon as you talk with the Governor. The shooters for the project are on the west coast and we would like to give them as much lead time as we can.

As always, thanks for your help.

THE WHITE HOUSE
WASHINGTON

SCHEDULE PROPOSAL

March 20, 1990

TO: JOSEPH W. HAGIN II
Deputy Assistant to the President
for Appointments and Scheduling

FROM: SIG ROGICH *B3 for SR*
Assistant to the President
for Public Events and Initiatives

REQUEST: For the President to participate in a
television interview with Curt Gowdy

PURPOSE: To further the President's public image as an
outdoorsman, naturalist and conservationist

BACKGROUND: The President has agreed to allow Curt Gowdy
and his "America the Beautiful" production
crew to accompany and film him on two
upcoming fishing excursions (see attachment).
The footage of the fishing trip will be used
in a forthcoming prime time "American
Sportsman" special. The Roosevelt room
interview would be used as companion material
to the fishing footage.

PREVIOUS
PARTICIPATION: None

DATE AND TIME: April 5, 1990 - Time TBD

DURATION: 25 Minutes

LOCATION: Roosevelt Room

PARTICIPANTS: The President
Curt Gowdy

OUTLINE OF EVENT: Standard interview format

REMARKS REQUIRED: None

MEDIA COVERAGE: Closed Press

RECOMMENDED BY: Sig Rogich

THE WHITE HOUSE
WASHINGTON

Date: 3/28

FOR: *Joe Hagin*
FROM: ANDY CARD *Andy*

- ☐ Action
- ☐ Your Comment
- ☒ Let's Talk
- ☐ FYI

*I'm inclined to
recommend "yes".*

AC HAS SEEN 3/28

THE WHITE HOUSE
WASHINGTON

DATE: 3/26/90

TO: JOE HAGIN

FROM: DAVID Q. BATES
Assistant to the President
and Secretary to the Cabinet



Regarding the attached, as I recall, Justine and I, after discussion with you and Andy, put in a schedule proposal early last Fall for a reception with the Commissioners (and Justine cleared the proposal with John Schmitz). The President, however, was not interested in having such a reception. Maybe he will reconsider. Let me know if you want us to put a proposal together again.

cc: Andy Card
John Schmitz
Justine D'Andrea

THE WHITE HOUSE
WASHINGTON

Date: March 22, 1990

TO: David Bates

FROM: JOSEPH W. HAGIN, II
Deputy Assistant to the President
for Appointments and Scheduling

- ☐ For Your Information
- ☐ For Your Action
- ☐ For Your Files
- ☐ As Requested
- ☒ For Your Comments and Suggestions
- ☐ Let's Discuss
- ☐ Please Return

COMMENTS:

THE WHITE HOUSE
WASHINGTON

Date: 3-15-90

FOR: *Joe Hagin*

FROM: ANDY CARD *Andy*

☒ Action

☐ Your Comment

☐ Let's Talk

☐ FYI



COMMODITY FUTURES TRADING COMMISSION

2033 K Street, N.W., Washington, D.C. 20581

(202) 254-6970

AC HAS SEEN

Wendy L. Gramm
Chairman

March 9, 1990

The Honorable Andrew H. Card, Jr.
Assistant to the President
and Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Andy:

I understand from Marshall Breger that the powers that be (i.e. - you all) are positively inclined towards a meeting between the President and Commissioners of independent regulatory agencies. (Please see attached letter.)

I believe such a meeting would be terrific. Many of these Commissioners have never met the President. It would be a help if they felt they were really a part of the Bush team.

I also believe the President would not mind taking time out of his busy day to spend with this group. These agencies promulgate an enormous number of economic regulations. The Commissioners are thus important in helping ensure that the regulations meet objectives in a rational way. (Remember, regulations of independent agencies are not subject to OMB or other White House review.)

The President has a real appreciation of how bureaucracies and special interests can stifle innovation and impose unnecessary costs on consumers. It would be great to have the President remind his appointees of his personal interest in regulation and in these agencies.

Any chance of getting such a meeting scheduled?

Sincerely,

Wendy L. Gramm
Chairman

P.S. I liked seeing the President's memo on federalism.

ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

2120 L STREET, N.W., SUITE 500

WASHINGTON, D.C. 20037

(202) 254-7020

August 28, 1989

OFFICE OF
THE CHAIRMAN

The Honorable Andrew H. Card, Jr.
Assistant to the President and Deputy to the Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Andy:

It was good seeing you earlier this month. I am writing to follow up on our discussion regarding a meeting between the President and the independent agency commissioners. As I mentioned, such a session would provide the President with an excellent opportunity to meet and get to know the individual commissioners who, in significant ways, determine the direction of the nation's economy. Further, it would allow the President to articulate -- as specifically or generally as desired -- his own regulatory philosophy and suggest broad guidelines to the agencies without in any way impinging upon their statutory independence.

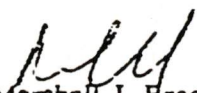
As you may know, President Reagan had a group meeting during his first term with the chairmen of the independent regulatory agencies (under the auspices of CIRA -- the Council of Independent Regulatory Agencies). Although it was helpful to those attending, a frustration regularly expressed by agency chairmen is that even if they personally have some contact with the White House, their commissioners have none and so feel no need to consider their actions within the context of broader governmental regulatory policy. (I believe you got a sense of this frustration at our breakfast a few weeks ago.) A session with the President would be an important step in addressing that problem.

For your information, I enclose a list of the agencies involved. The total group would comprise approximately seventy-five people. If useful as a means of stressing the Administration's respect for agency independence, the meeting could be arranged under the sponsorship of either the Administrative Conference or the Council of Independent Regulatory Agencies.

I would suggest you consider a date in mid-October for such a meeting and follow it with a series of briefings by relevant administration officials. Please let me know if you think it useful to pursue this matter further.

Warm regards.

Sincerely,


Marshall J. Breger
Chairman

Enclosure
MJB/njk

INDEPENDENT REGULATORY AGENCIES

Commodity Futures Trading Commission
Consumer Products Safety Commission
Equal Employment Opportunity Commission
Federal Communications Commission
Federal Deposit Insurance Corporation
Federal Energy Regulatory Commission
Federal Maritime Commission
Federal Mine Safety and Health Review Commission
Federal Reserve System
Federal Trade Commission
International Trade Commission
Interstate Commerce Commission
National Labor Relations Board
Nuclear Regulatory Commission
Occupational Safety and Health Review Commission
Postal Rate Commission
Securities and Exchange Commission

file copy

THE WHITE HOUSE
WASHINGTON

Date: 3-21

FOR: *Joe Hagin*
FROM: ANDY CARD *Andy*

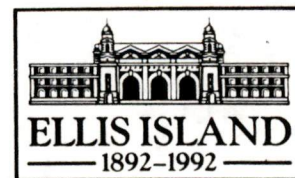
- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

*I don't know how this got into
the Samuels system. The memo says
"the President is inclined to accept."*

• The Statue of Liberty-
Ellis Island Foundation, Inc.

52 Vanderbilt Avenue
New York, NY 10017-3808
212-883-1986

AC HAS SEEN



TM © 1987 SL/EIF, INC.

Lee A. Iacocca
Chairman Emeritus

March 14, 1990

President George Bush
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

—Dear Mr. President:

In 1982, President Reagan assigned me the task of restoring the Statue of Liberty and Ellis Island. The guidelines set down for the project were that all the money was to come from private sources and as many Americans as possible were to be involved.

I am delighted to report to you that our task is nearly complete. Millions of Americans joined in our celebration of Miss Liberty's centennial in 1986. It was my distinct pleasure to have you and Mrs. Bush and Secretary and Mrs. Baker join me for our finale at Giant Stadium. After that was finished, we went to work on Ellis Island. Now the most historic buildings at Ellis Island have been restored and, by early September, a brand new 100,000 square foot Ellis Island Immigration Museum will be completed.

We estimate that more than 20 million Americans both volunteered to help us and contributed nearly \$400 million to get these two national memorials restored. Some 200,000 Americans honored their ancestry by placing names on The American Immigrant Wall of Honor at Ellis Island and, thereby, helping to fund Ellis Island's restoration. Mrs. Bush was among those who honored their ancestry and Thomas Thayer's name will be proudly displayed on the Wall.

Ellis Island processed some 17 million new Americans. They and their descendants account for nearly 40% of all Americans living today. While Ellis Island is of great importance to those who passed through, it symbolizes the American dream for all Americans. Therefore, the museum we have built there will tell the story of 400 years of the populating of America and record all the history of the people who came here to build our great nation.

Now it is time to celebrate the restored Ellis Island and all it symbolizes. We would be honored if you and Mrs. Bush would join us on the evening of September 8th and for a noontime ceremony on September 9th to dedicate and reopen this great national monument to the American people.

Sincerely,

Lee A. Iacocca

LAI:SM



"Dedicated to the Restoration and Preservation
of the Statue of Liberty and Ellis Island"

THE WHITE HOUSE
WASHINGTON

Date: 3-26-90

FOR: Joe Hagin

FROM: ANDY CARD *Andy*

- ☒ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☐ FYI

per JHS - "This is not
a bad idea. let's consider
doing something."



Senator John McClaughry
Caledonia-Orange District
Concord, VT 05824
(802) 695-2555

STATE OF VERMONT

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Senate Chambers
Montpelier, VT 05602
1-800-322-5616
(802) 828-2228

March 13, 1990

To: John Sununu, Chief of Staff
Andy Card, Jim Pinkerton, Bruce Gelb

From: John McClaughry *JMc*

Re: WORLD DEMOCRACY DAY, MAY 1

THE MARCH OF DEMOCRACY has been the hallmark of the most remarkable 12 months in this planet's history. Everywhere tyrants and despots have fallen to rising democratic forces.

Therefore President Bush should declare May 1 to be WORLD DEMOCRACY DAY.

On this day the respective leaders of the world's great democracies would repair to the site of their country's greatest democratic achievement and salute the rising tide of democracy and freedom.

The sites would include Independence Hall, House of Commons, Gdansk shipyard, Gaborone parliament building, Zapote [San Jose CR], Lithuanian parliament building, and special honors to the Althing House in Reykjavik [over 1000 continuous years of democracy] etc.

The televised celebrations would be beamed via satellite by USIA and counterparts into the emerging democracies (e.g. Baltic states, Soviet Georgia) and despotisms (Cuba, Albania) with translations as needed.

The advantages:

- 1) Recapture May Day from rotting Marxism forever.
- 2) Place the President at the head of the worldwide forces of democracy.
- 3) Kindle new hopes in the breasts of those struggling to throw off tyranny.
- 4) Solidify the kinship of the peoples of all democracies.
- 5) Real cheap.

The disadvantages:

- 1) Awakening the usual resentment of any new and valuable idea.
- 2) Displacing two hours of USIA programming and satellite time.
- 3) Air Force 1 fares to Philadelphia.

This is too good an idea not to run with. Please think of some neat way to give me credit for it later on. It's election year up here.

THE WHITE HOUSE
CORRESPONDENCE TRACKING WORKSHEET

INCOMING

DATE RECEIVED: MARCH 16, 1990

NAME OF CORRESPONDENT: THE HONORABLE JOHN MCCLAUGHRY

SUBJECT: URGES PRESIDENT BUSH TO DECLARE MAY 1 TO BE
WORLD DEMOCRACY DAY

		ACTION		DISPOSITION	
ROUTE TO: OFFICE/AGENCY	(STAFF NAME)	ACT CODE	DATE YY/MM/DD	TYPE RESP	C COMPLETED D YY/MM/DD
JOHN SUNUNU		ORG	90/03/16		
	REFERRAL NOTE:				
	REFERRAL NOTE:				
	REFERRAL NOTE:				
	REFERRAL NOTE:				
	REFERRAL NOTE:				

COMMENTS:

ADDITIONAL CORRESPONDENTS: MEDIA:L INDIVIDUAL CODES: _____

CS MAIL USER CODES: (A) _____ (B) _____ (C) _____

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*****
*ACTION CODES:          *DISPOSITION          *OUTGOING          *
*                      *                      *CORRESPONDENCE:   *
*A-APPROPRIATE ACTION  *A-ANSWERED          *TYPE RESP=INITIALS *
*C-COMMENT/RECOM       *B-NON-SPEC-REFERRAL  *          OF SIGNER *
*D-DRAFT RESPONSE      *C-COMPLETED          *          CODE = A   *
*F-FURNISH FACT SHEET  *S-SUSPENDED          *COMPLETED = DATE OF *
*I-INFO COPY/NO ACT NEC*                      *          OUTGOING  *
*R-DIRECT REPLY W/COPY *                      *                      *
*S-FOR-SIGNATURE        *                      *                      *
*X-INTERIM REPLY        *                      *                      *
*****

```

REFER QUESTIONS AND ROUTING UPDATES TO CENTRAL REFERENCE
(ROOM 75, OEOB) EXT-2590
KEEP THIS WORKSHEET ATTACHED TO THE ORIGINAL INCOMING
LETTER AT ALL TIMES AND SEND COMPLETED RECORD TO RECORDS
MANAGEMENT.

THE WHITE HOUSE
WASHINGTON

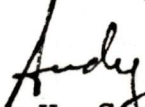
March 9, 1990

Dear Charlie,

Thank you for your letter of March 7th and for your suggestion on the 25th anniversary of both the National Endowment for the Arts and the National Endowment for the Humanities.

I will make sure that Joe Hagin, the person responsible for appointments and scheduling, has the suggestion.

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Charles K. McWhorter
101 West 12th Street
New York, New York 10011

THE WHITE HOUSE

2/24/90

Dear John-

Thank you for your note on behalf of Sid Small's interest in having the President come to Massachusetts. I'm an advocate for

Keep in touch.

Sincerely,
Andy Card

A. Card
THE WHITE HOUSE
WASHINGTON

Mr. John J. Motley, III
Vice President
NFIB
Suite 700
600 Maryland Ave. S.W.
Washington, D.C. 20024



National Federation of
Independent Business

AC HAS SEEN 2/24

February 16, 1990

Mr. Andrew H. Card, Jr.
Assistant to the President and
Deputy to the Chief of Staff
The White House
Washington DC 20500

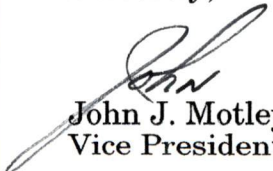
Dear Mr. Card:

Sid Small is a Director of NFIB and an activist Republican. He believes that there are real political opportunities for the GOP this year in Massachusetts. He also believes that an appearance at this Massachusetts Hotel and Motel Association, Northeast Foods and Lodging Exposition and Conference by the President or a high-ranking Administration surrogate would set the proper mood and be very helpful.

Sid is a pro and a real veteran of the Massachusetts political wars. I hope you can agree with him on the opportunity this Exposition presents and will help him get the right Administration speaker.

If, as he expects, the President can't make it, he would love to get Vice President Dan Quayle, Secretary Jack Kemp, or Secretary Elizabeth Dole.

Sincerely,


John J. Motley III
Vice President

Suite 700
600 Maryland Ave. S.W.
Washington, DC 20024
(202) 554-9000
FAX (202) 554-0496

cp/1781m

Enclosure

*Andy -
Sid senses that this would be
a good move politically. He wants
to help.*



The Guardian of
Small Business

THE WHITE HOUSE

WASHINGTON

January 30, 1990

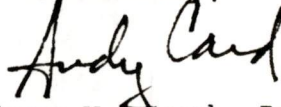
Dear Mr. Robie:

Thanks for your letter of January 26th in which you request the President to deliver the keynote address at the Federal Bar Association's 1990 Annual Salute on May 4th.

Please know that I will share your correspondence with the Office of Presidential Scheduling and Appointments for review and consideration.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

The Honorable William R. Robie
President
Federal Bar Association
5107 Leesburg Pike, Suite 2545
Falls Church, Virginia 22041



AC HAS SEEN —

Federal Bar Association

Office of the President
Hon. William R. Robie
Chief Immigration Judge
Executive Office for
Immigration Review
U.S. Department of Justice
5107 Leesburg Pike, Suite 2545
Falls Church, VA 22041
703/756-6247
FAX 703/756-3702
ABA/net 2832

January 26, 1990

The Honorable Andrew H. Card, Jr.
Assistant to the President
Deputy Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Card:

On ~~May 4, 1990~~, ~~the Federal Bar Association~~, a voluntary association of some 15,000 present and former Federal attorneys dedicated to improving Federal jurisprudence and the administration of justice, will hold its Annual Salute to the Law Enforcement Officers. At a time when our society is under increasing pressure from illegal drug trafficking, violent crimes, white collar crimes, procurement fraud, and savings and loan fraud, the Association thinks it most important to salute law enforcement officers, who so gallantly and unselfishly serve as our first line of defense.

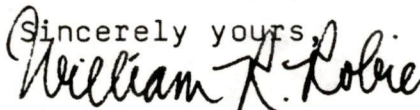
At last year's event, Judge Reggie Walton, Deputy to Drug Czar William Bennett, delivered the keynote address and television personality Jonathan Banks of the CBS series "Wiseguy" presented citations in recognition of the outstanding service of four police officers. The salute provided an opportunity for the Federal Bench and Bar to recognize the unstinting efforts of our police officers, efforts which unfortunately are too often taken for granted. We anticipate an attendance of well over 500 persons.

~~I am writing to invite the President to join us in the 1990 Salute~~ by delivering the keynote address. His commitment to the War on Drugs is well known. Our event will provide an excellent opportunity to reemphasize that commitment as well as

to make clear that, as Chief Executive, he is equally committed to combatting other types of crime. The President's participation with us in honoring police officers and Federal law enforcement agents is especially appropriate in light of the increasing pressure being placed on them by the drug crisis and otherwise.

This year's Salute takes place on Friday evening, May 4, at 6:30 p.m., at the Hyatt Regency Hotel, 400 New Jersey Avenue, N.W., Washington, D.C. We plan a dinner followed by several short speeches from Federal Judges and the presentation of awards by a national television personality. The keynote address recognizing the efforts of police officers and Federal law enforcement personnel will provide the high point of the evening. Judge Eugene R. Sullivan of the U.S. Court of Military Appeals will serve as Master of Ceremonies.

Please convey to President Bush our sincere belief that this event is one which merits his personal involvement. If you have any questions, please do not hesitate to contact me or the Chair of the Association's Administration of Justice Section, Judge John H. Frye. Judge Frye may be reached at 492-7861. If possible, we would greatly appreciate an early response to this invitation.

Sincerely yours,

William R. Robie
President

cc: Honorable James R. Wray
Deputy Assistant to the President
Director, Office of Political Affairs
Room 170, Old Executive Office Building
Washington, D.C. 20500

THE WHITE HOUSE

WASHINGTON

February 15, 1990

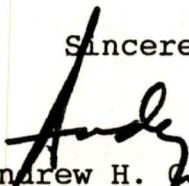
Dear Charlie,

Thank you for your letter of February 12th and the information you provided.

I am a jazz fan and will be happy to again tweak the scheduling system relative to a concert at the White House.

All the best,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Charles K. McWhorter
101 West 12th Street
New York, New York 10011

CHARLES K. McWHORTER

101 WEST 12TH STREET

NEW YORK, NEW YORK 10011

TELEPHONE (212) 255-6459

February 12, 1990

Hon. Andrew H. Card, Jr.
The White House
Washington, D.C. 20500

Dear Andy,

I don't know how carefully, if at all, you are following the current controversy relating to proposed changes in the judgment in the AT&T divestiture case but if you are interested in this matter I thought you might want to have the enclosed articles brought to your attention.

Should we revive the proposal for a jazz concert at the White House?

The President is looking better all the time. Congratulations!!!

Best always,

A handwritten signature in blue ink that reads "Charlie". The script is cursive and fluid, with the first letter 'C' being particularly large and stylized.

Charles K. McWhorter

Enclosures:

U.S. Audit Contradicts Nynex Assertion That It Didn't Intend to Overcharge Units

By MARY LU CARNEVALE

Staff Reporter of THE WALL STREET JOURNAL

WASHINGTON — Federal regulators' confidential audit report on Nynex Corp. contradicts the company's assertion that it didn't deliberately overcharge its telephone units to bolster corporate profits.

Last week, the Federal Communications Commission fined Nynex's two telephone units a record \$1.4 million for violations of agency rules, and ordered a \$35.5 million refund to customers for the excess charges on interstate telephone service. The agency concluded that the two telephone units, at customers' expense, overpaid for a wide range of supplies, services and telecommunications equipment sold by Nynex's purchasing arm, Materiel Enterprises Co., or MECO. A yearlong audit found that the overcharges from 1984 to the end of 1988 totaled \$118.5 million.

"In our opinion, Nynex was fully aware that MECO was subject to regulatory constraints and limitations," the report states. "Despite this awareness, MECO adopted a pricing and business policy that embraced and promoted overcharging on its sales" to New York Telephone Co. and New England Telephone & Telegraph Co. Among other things, the report cites Materiel Enterprises' 1984 business plan, which "expressed several serious regulatory concerns."

Late Friday, Nynex authorized the FCC to release the audit report to the public, which the agency is expected to do today. Meanwhile, the company has until March 9 to contest the FCC's fine and refund, and is carefully examining the audit team's methods and conclusions before deciding whether to take that step.

Nynex Denies Assertions

A Nynex spokesman said the "first and most important step is full disclosure of the audit, because it is in the public interest." The idea that Nynex units deliberately violated FCC rules "really makes no sense at all," he said. "For a business like ours to willfully violate any rule carries too great a price in terms of public trust." The FCC fine, he said, "is unjustified."

As for allegations of excessive markups charged by Materiel Enterprises, he said that "face value isn't necessarily true value," adding that quality, technical expertise and follow-up support all play a role in pricing. Moreover, he said, regulators appear to have overlooked the volume discounts and other savings Materiel Enterprises passed on to the phone companies and ultimately to phone customers.

The report said auditors turned up an interesting twist following a Nynex decision at the end of 1988 to rein in the huge markups the purchasing unit charged the telephone companies. In reaction to FCC rules governing transactions between phone companies and unregulated subsidiaries, Nynex told Materiel Enterprises to cut prices and refund \$42.2 million of 1988 overcharges.

"In fact, we discovered that from the middle of 1988, New York Telephone had been using separate accounts to record estimates of MECO's overcharges for 1988," the report states. "Since the refund was announced and publicly disclosed, we concluded that this action was primarily to promote good public relations and the appearance of corporate responsibility."

Although the company said the phone units were free to purchase from outside sources, auditors found that wasn't the case. Auditors said a New York Telephone purchasing cost analysis and control group was "ineffective in negotiating price reductions with MECO or redirecting purchases from MECO. Although the group found overcharges for cable and plug-in circuit boards, 'they were unable to bring about reductions in price.'"

Rate Request May Be Stymied

The FCC said it examined many transactions, including six involving the removal of old equipment from telephone switching centers, known as central offices. The report said that despite a "market based pricing" policy, MECO's markups were arbitrary. For the six jobs, markups ranged from 9% to 60%, and that markups on transportation costs alone were as high as 92%. For telephone cable, markups varied from 2.5% to 51% over MECO's purchase price, while they ranged from 3% to 25% for office supplies.

The audit report makes no mention of other Nynex units, and a Nynex spokesman said last week that the FCC isn't conducting any further audits at the company.

Nevertheless, New York state regulators are looking into transactions between the phone company and Nynex Systems Marketing Co., examining allegations of excessive charges.

The FCC audit could thwart Nynex's efforts to win New York Public Service Commission approval of a \$445 million rate increase for 1991 because it bolsters opponents' arguments that New York Telephone's dealings with other Nynex units should be thoroughly examined.

The audit could also hamper aggressive lobbying efforts by all seven regional Bell companies to persuade Congress to lift restrictions on their businesses because it fuels concern that the companies would illegally use telephone revenue to support unregulated ventures. The consent decree that broke up the Bell System bars the Bells from providing electronic information services and long-distance service, and from manufacturing telecommunications equipment.

On Friday, the staff of the House telecommunications subcommittee circulated draft legislation that would free the Bells from some of the restrictions, but included safeguards that the Bells are certain to find distasteful. For example, it would allow the companies to provide electronic yellow pages, but would bar them from updating the listings more than once a month. Although the Bell companies find parts of the draft bill to be too confining, they generally welcomed it as a vehicle for advancing their position on Capitol Hill. "We may not be embracing it yet, but we are holding hands," one Bell official said.

Although the Bell companies didn't endorse the proposed legislation, long-distance carriers and other opponents were unequivocal. "We don't think legislation is needed," an American Telephone & Telegraph Co. spokesman said. "It invites Congress down a dead end road. It will reignite old controversies, and will throw the industry into chaos again."

U.S. Accuses 2 Nynex Companies Of Overcharging and Fines Them

By CALVIN SIMS

The Government ordered the New York Telephone Company and the New England Telephone and Telegraph Company yesterday to pay a total of \$1.4 million in fines for what it called an illegal scheme that inflated profits at the expense of customers.

The Federal Communications Commission said customers had been overcharged about \$35 million between 1984 and 1988 by the two companies, which are owned by the Nynex Corporation.

The penalty is the largest ever imposed on a regulated telephone company and is the first involving accusations of a major abuse by one of the seven regional telephone holding companies.

Nynex was also ordered to return the \$35 million. The commission said the money would not go directly to consumers but would be used to lower the

fees that New York Telephone and New England Telephone charge long-distance companies. That would indirectly produce a very small drop in long-distance prices, the commission said.

The commission said the two phone companies had bought equipment, services and supplies from another Nynex subsidiary at prices inflated by \$118.5 million. About \$35 million of the cost was passed on to customers through higher rates, it said.

Violated the Rules

The commission said such a transaction violated rules requiring that when a regulated telephone company buys from an affiliated company, the telephone company passes on to customers no more than the cost that would have resulted had the transaction been done with an outside company.

The rules were created to protect consumers and competing telephone concerns from anti-competitive practices by the seven regional telephone holding companies created in the breakup of the Bell System telephone monopoly six years ago. Nynex is one of the seven companies.

Ken Moran, chief of the accounting and audit division at the Federal Communications Commission, said the Government thought that the excess charges were intentional and that "Nynex understood the rules and knew precisely what it was doing."

But William C. Ferguson, Nynex's chairman, said the company did not intend to overcharge customers. He said the rules to which the commission referred do not apply to this case.

"My first and overriding concern is the good faith of each of our customers," he said in a statement. "I want them to understand clearly that there has been no intention of overcharging."

The commission imposed the maxi-

Continued on Page D3, Column 4

2 Units of Nynex Are Fined by U.S.

New York Times Friday, February 9, 1990

Continued From Page A1

Phone regulators fear abuses in deals between related companies.

mum fine possible against the two telephone companies: \$709,500 each, or \$500 a day for each day of abuse that occurred within the last five years. The period before that falls outside the five-year statute of limitations. Congress recently increased such fines to \$6,000 for each day of violation, the commission said.

The F.C.C. has no authority over local telephone bills, and yesterday's action will not affect such bills, the commission said. The commission said it would require New York Telephone and New England Telephone to lower by a total of \$35 million the "access fees" they charge long-distance carriers like the American Telephone and Telegraph Company, MCI Communications and U.S. Sprint Communications. A.T.&T. is required to pass such savings on to consumers in the form of lower long-distance rates. In the past, MCI and Sprint have lowered their rates to remain competitive with A.T.&T.

Possibility of Appeal

Nynex has 30 days to appeal the commission's decision. Robert O'Brien, a Nynex spokesman, said the company planned to study the ruling

and respond. Mr. O'Brien said the company thought it had fully complied with F.C.C. rules.

Mr. O'Brien said it was unclear whether the purchasing rules applied to Nynex's supplier. The rules were written in 1977 for transactions between Western Electric and the other companies in the Bell System that it supplied. It was not until 1987 that the F.C.C. wrote a rule applying the 1977 policy specifically to purchases from Nynex's supplier, the Nynex Material Enterprises Company, and similar operations of other regional Bell companies.

The commission said its findings were based on an audit of transactions between Nynex Material and both New York Telephone and New England Telephone.

Nynex Material, which has its main offices at 441 Ninth Avenue in Man-

hattan, was created in 1984 to centralize Nynex's purchasing requirements. It buys everything from paper clips and note pads to fiber-optic cable and computer switching equipment for Nynex's 12 operating companies. The division manages about \$2 billion worth of contracts a year with about 6,200 vendors.

Seeking Looser Regulation

Yesterday's decision certainly will not help Nynex and the other regional Bell telephone companies in their attempt to persuade the Federal judge overseeing their operations to loosen restrictions and allow them to enter other businesses.

For Nynex, the ruling is yet another difficulty as it tries to recover from a six-month-long strike and win a major rate increase from the New York Public Service Commission. Nynex took an unexpected \$325 million charge against earnings in the fourth quarter of 1989, giving it a \$43.7 million net loss for the quarter.

The company has had difficulty controlling its costs, and its revenues have been hurt by a weak economy in the Northeast and heavy competition from fiber-optic telecommunications concerns that are attracting large business customers by offering private telephone networks.