

Originally Processed With FOIA(s):
2025-0373-S

FOIA Number:
2025-0373-S

FOIA MARKER

**This is not a textual record. This is used as an
administrative marker by the George Bush Presidential
Library Staff.**

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Card, Andrew, Files
Subseries:

OA/ID Number: 02718
Folder ID Number: 02718-017d

Folder Title:
Personnel (Inquiries for White House Jobs) [4]

Stack:	Row:	Section:	Shelf:	Position:
G	15	21	6	

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Form	Application for Federal Employment (SF-171), Re: Elizabeth Roberta Dixon. (3 pp.)	11/03/89	(b)(6)	
02. Resume	Re: Scott A. Neitzel; contains Personal Identifiable Information. (1 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records

Office: Chief of Staff, Office of the

Series: Card, Andrew A., Files

Subseries:

WHORM Cat.:

File Location: Personnel (Inquiries for White House Jobs) [4]

Pinksheet Number: RML16096

OA/ID Number: 02718-017d

Date Closed: 2/27/2025

FOIA/Sys Case #: 2025-0373-S

Re-review Case #:

P-2/P-5 Review Case #:

Processed by: Matt Lee

Processed by:

Processed by:

E. Roberta Dixon
1312 Maryland Avenue, N.E.
Washington, DC 20002

AC HAS SEEN ✓

202-397-3367

Dear Andy,

Please find enclosed SF 171, a letter to Chase, and to Ron. After talking with you I talked with Megan and she said that she sent my papers to the Dept. of Education in July. Deputy Carol Fox called me and said the position was wanted by a Reagan appointee who, at that time, did not have White House clearance. I called Ron, as you said, but never received a return call. Megan said she would send my papers to the Dept. of Labor and U.S.S. I don't know what she wants me to do to follow through. I called the Personnel Office and reached Les Corbin, Special Placements Officer, and he said my file has not been reviewed yet. He asked if anyone from the White House called me regarding campaign work. No one has. What is the procedure Andy? I am so very confused and dismayed by the process. What do I do next? How do I do it?

I feel terrible in disturbing you because you are so busy but Ron doesn't know that much about me and how I work. We only had the pleasure during the President's campaign.

The courtesy of a reply is appreciated, I am,

Respectfully yours,

E. Roberta Dixon

November 6, 1989

E. Roberta Dixon
1312 Maryland Avenue, N.E.
Washington, DC 20002

202-397-3367

Dear Ron,

I do hope that you will be able to help me get an assignment. I am anxious to work now and moved here in good faith to work for the Bush Administration. What is the next step? Megan said that she would send my file to the Dept. of Labor and H.H.S. Please advise me as to what procedures to follow. I need your help and I need Megan's help. I have actively supported the Republican Party since 1961 (28 years) and have never asked for anything. I did not ignore any calls nor requests for help when they came to me. I am now dismayed and at a loss as to what to do. Since I have submitted my papers, I have never had recognition of such nor a telephone call, returned by you or your office, acknowledging a request. What does this mean? What do I do next? How do I follow through? I do hope that you will take a minute free to put me on the right track so that I too can be of service. I need your support now.

Respectfully yours,

E. Roberta Dixon

November 6, 1989

1312 Maryland Avenue, N.E.
Washington, D.C. 20002
202-397-3367
November 6, 1989

Hon. Chase Untermeyer
Director of Personnel
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Untermeyer:

Please find enclosed a completed Application for Federal Employment - SF 171 - for my file.

I am now anxious to begin an assignment and do hope that you have included me as one of your considerations for a position.

If any further information is required, I can be reached at the above address and telephone number.

With deep appreciation for your immediate attention, I am,

Respectfully yours,



E. Roberta Dixon
(Elizabeth Roberta Dixon)

RACCNr: 42822
BATCH#: G003

cc: Ronald Kaufman, Deputy Director of White House Personnel

E. ROBERTA DIXON

Elizabeth Roberta Dixon

*1312 Maryland Avenue, N.E.
Washington, D.C. 20002*

202-397-3367

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Form	Application for Federal Employment (SF-171), Re: Elizabeth Roberta Dixon. (3 pp.)	11/03/89	(b)(6)	

Collection:

Record Group: Bush Presidential Records

Office: Chief of Staff, Office of the

Series: Card, Andrew A., Files

Subseries:

WHORM Cat.:

File Location: Personnel (Inquiries for White House Jobs) [4]

Date Closed:	2/27/2025	OA/ID Number:	02718-017d
FOIA/SYS Case #:	2025-0373-S	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

THE WHITE HOUSE

WASHINGTON

November 9, 1989

Dear David,

Thank you for your correspondence of November 11th relative to Scott Neitzel's interest in the Inter-governmental Affairs position now vacant at the Federal Energy Regulatory Commission.

Please know that I will be happy to pass along Scott's resume to Kathi for her review.

For your information, I will not be attending the RGA Conference next week, but hope all goes well.

With best wishes,

Sincerely,



Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. David J. Beightol
Director
State of Wisconsin
444 N. Capitol Street
Suite 345
Washington, D.C. 20001



TOMMY G. THOMPSON
GOVERNOR

STATE OF WISCONSIN

Washington Office
444 N. Capitol St., Suite 345
Washington, D.C. 20001
(202) 624-5870

AC HAS SEEN ✓

DAVID J. BEIGHTOL
DIRECTOR

MEMO TO: Andrew Card

FROM:  David J. Beightol

RE: Scott Neitzel/FERC Position

DATE: November 11, 1989

It's my understanding the Intergovernmental Affairs position is now open at FERC.

Scott Neitzel, who is now a Bush appointee at Energy, is interested in working for your wife at FERC in this capacity. As you can see by the following letter of recommendation, the Governor holds Scott in the highest regard.

If there is anything I can do to assist further, please let me know.

I hope to see you at Hilton Head for the Republican Governors' meeting next week.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Resume	Re: Scott A. Neitzel; contains Personal Identifiable Information. (1 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Bush Presidential Records

Office: Chief of Staff, Office of the

Series: Card, Andrew A., Files

Subseries:

WHORM Cat.:

File Location: Personnel (Inquiries for White House Jobs) [4]

Date Closed:	2/27/2025	OA/ID Number:	02718-017d
FOIA/SYS Case #:	2025-0373-S	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information



TOMMY G. THOMPSON

Governor
State of Wisconsin

March 21, 1989

Admiral James Watkins
Secretary
US Department of Energy
1000 Independence Ave., SW
Washington, D.C. 20585

Dear Mr. Secretary:

Congratulations on your appointment as Secretary of the Department of Energy. Your call for a national energy policy is both visionary and necessary to our national security.

I am writing to request that you consider Scott Neitzel for a senior-level position in the Department of Energy to help you achieve your ambitious goals.

Since becoming Governor of the State of Wisconsin, I have made a special effort to revitalize an entrenched bureaucracy with the brightest young talent I could bring to state government. No one has had a greater immediate impact than Scott Neitzel.

Since giving up elective office at the age of 26 to join my administration, Scott has proven himself to be one of those rare individuals who combines political, policy, and management skills in equal measure.

Scott is a first-rate administrator. As Deputy Director of the Wisconsin Council on Criminal Justice, he reorganized their entire operation in less than four months. As Administrator of the Division of Energy and Intergovernmental Relations, Scott again reorganized the division, playing a lead role in intergovernmental relations activities in my administration, while refocusing and redirecting energy policy.

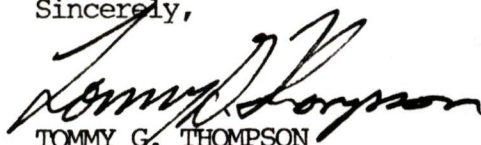
I appointed Scott to chair the Wisconsin Acid Deposition Research Council, a particularly sensitive policy area for my administration. He served as my personal representative on the Executive Committee of the Council of Great Lakes Governor's and Vice-Chairman of the Great Lakes Commission. Scott's ability to analyze and direct state policies related to national energy and natural resource issues has been invaluable to me in Wisconsin's recent success in setting the agendas for both organizations.

Finally, as you may know, economic development is the number one issue on my agenda. Nowhere is the pressure greater to respond than in the Wisconsin Department of Development. Late last year, I appointed Scott to the number two position in that agency, Deputy Secretary of Development. Once again, he is doing an outstanding job.

Mr. Neitzel has requested my assistance in securing a position with your agency. I am confident that Scott Neitzel's abilities match his ambition to serve you and President Bush at the national level.

Scott has my unqualified support.

Sincerely,



TOMMY G. THOMPSON
Governor

THE WHITE HOUSE

WASHINGTON

October 31, 1989

Dear Richard,

Thank you for your note and resume.

I am flattered that you would want to work for only me; however, no such positions exist with the exception of Linda's job. I will keep my ears open for any positions which might be of interest to you.

In the meantime, I wish you all the best in your search for new opportunities.

Sincerely,


Andrew H. Card, Jr.
Assistant to the President
and Deputy to the Chief of Staff

Mr. Richard J. Feldman
400 Devonshire Way, #225
Palm Beach Gardens, Florida 33418



COALITION of
AMERICANS to
PROTECT

SPORTS

From the Desk of:

Richard J. Feldman

AC HAS SEEN

Andy,
as of last Friday
I've resigned from
CAPS. I'm looking
at a number of
opportunities in town -
none with the
government. If there
were a position
working for you
only you, I would
be interested. Regards
(over) Richard

I can be reached
here in town at

775-1762

thru next Thurs.

the 9th.

Thanks for the
meeting today
with Bill & Marc.
See you soon.

RICHARD JAY FELDMAN, Esq.

400 Devonshire Way #225
Palm Beach Gardens, FL 33418
(407) 622-7783

PROFESSIONAL EXPERIENCE

Executive Director

(1987-Current)

Coalition of Americans to Protect Sports
North Palm Beach, Florida

- ★ Headed nationwide effort to reform civil liability laws.
- ★ Created and nurtured grassroots legislative and political campaign using business people, sports celebrities and local activists.
- ★ Hosted news conferences, addressed issue on television and radio and in other public policy forums.
- ★ Developed legislative outreach program with congressional and state leaders. Addressed and successfully influenced national party platform hearings.

Regional Political Director

(1984-1987)

Legislative Lobbyist

National Rifle Association
Washington, D.C.

- ★ Directed all political and legislative activity in the Northeast, and maintained an 85% win ratio in more than 600 election campaigns.
- ★ Supervised state house lobbyists and a large activist network supporting the controversial Volkmer/McClure gun reform act passed by Congress.
- ★ Organized, implemented and participated in news conferences and debates on national television and radio.
- ★ Arranged and managed large conferences, seminars and fundraisers.

Special Assistant

(1982-1984)

Office of the Assistant Secretary
Office of the Chief Counsel
National Telecommunications and
Information Administration
U.S. Department of Commerce
Washington, D.C.

- ★ Carried out special assignments of a confidential nature for the assistant secretary (Secret clearance).
- ★ Conducted internal liaison with policy and program officials of the department and external relations with other government agencies and private organizations.
- ★ Identified and developed Executive Branch telecommunications policy choices and recommendations. Researched, coordinated and drafted major position papers.

RICHARD JAY FELDMAN, Esq.

400 Devonshire Way #225
Palm Beach Gardens, FL 33418
(407) 622-7783

PROFESSIONAL EXPERIENCE

Executive Director

(1987-Current)

Coalition of Americans to Protect Sports
North Palm Beach, Florida

- ★ Headed nationwide effort to reform civil liability laws.
- ★ Created and nurtured grassroots legislative and political campaign using business people, sports celebrities and local activists.
- ★ Hosted news conferences, addressed issue on television and radio and in other public policy forums.
- ★ Developed legislative outreach program with congressional and state leaders. Addressed and successfully influenced national party platform hearings.

Regional Political Director

(1984-1987)

Legislative Lobbyist

National Rifle Association
Washington, D.C.

- ★ Directed all political and legislative activity in the Northeast, and maintained an 85% win ratio in more than 600 election campaigns.
- ★ Supervised state house lobbyists and a large activist network supporting the controversial Volkmer/McClure gun reform act passed by Congress.
- ★ Organized, implemented and participated in news conferences and debates on national television and radio.
- ★ Arranged and managed large conferences, seminars and fundraisers.

Special Assistant

(1982-1984)

Office of the Assistant Secretary
Office of the Chief Counsel
National Telecommunications and
Information Administration
U.S. Department of Commerce
Washington, D.C.

- ★ Carried out special assignments of a confidential nature for the assistant secretary (Secret clearance).
- ★ Conducted internal liaison with policy and program officials of the department and external relations with other government agencies and private organizations.
- ★ Identified and developed Executive Branch telecommunications policy choices and recommendations. Researched, coordinated and drafted major position papers.

Pressured by
Martha Goodwin -
to hire -

asked to put
Russell Rauding
on 120 days
@ FERC

Is okay person?

10/19 I asked
Kaufman to check.
Bush must hire?

Document Originally
Attached to
Following Page

RUSSELL BALCOME-RAWDING
7446 ADAMS PARK COURT
ANNANDALE, VA 22003

(202) 586-4607 - o
(703) 941-1670 - h

EMPLOYMENT:

DEPARTMENT OF ENERGY

1/89 - Present

Special Assistant
International Affairs
and Energy Emergencies
(Afghanistan Energy Reconstruction Study)

10/86 - 1/89

Special Assistant
to the Secretary of Energy

NATIONAL OCEANIC AND ATMOSPHERIC ADMINISTRATION

10/85 - 10/86

Special Assistant
to the Deputy Administrator - NOAA

DEPARTMENT OF COMMERCE

6/85 - 10/85

Confidential Assistant
to the Chief Economist

THE WHITE HOUSE

2/85 - 5/85

Executive Assistant
to the Assistant to the President
for Political Affairs

2/83 - 2/85

Special Assistant
to the Assistant to the President
for Presidential Personnel

DEPARTMENT OF THE NAVY

10/81 - 1/83

Special Assistant
to the Assistant Secretary of the Navy

THE WHITE HOUSE

2/81 - 10/81

Special Assistant
to the Deputy Assistant to the President
for Presidential Personnel

REAGAN-BUSH CAMPAIGN

8/80 - 11/80

Staff Assistant
Office of the Press Secretary

ESSCO

7/75 - 6/80

Private corporation owned by family
while living in the Middle East (Jordan)

AMERICAN AIRLINES

4/68 - 6/75

Flight Attendant

1965 - 1968

NORTH AMERICAN ROCKWELL

Secretary
Space Division

1963

CONTINENTAL INSURANCE COMPANY

Typist

EDUCATION:

Present

James Madison University

1981 - 1984

University of Maryland

1977 - 1978

University of Jordan

1966

El Camino College

LANGUAGES:

Arabic
Pashto (current study)

CLEARANCE:

Q
Top Secret

VOLUNTEER:

1983 - 1989

Afghanistan Resistance Relief Center

1975 - 1980

Jordanian Relief Project

1975

Cambodian Refugee Relief

THE WHITE HOUSE

10/30/89

Josito -

Thank you for your note. Ponce
will benefit by having you back.

You are a very good lawyer and
should be able to build a profitable private
practice. My best to you and your
family.

Please keep in touch.

Sincerely,  Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Jose S. Dapena
14844 Dufief Drive
Gaithersburg, Maryland 20878

Jose S. Dapena, Esq.
14844 Dufief Drive
Gaithersburg, Md. 20878

October 26, 1989

Mr. Andrew J. Card
Assistant to the President
The White House
Washington, D. C. 20500

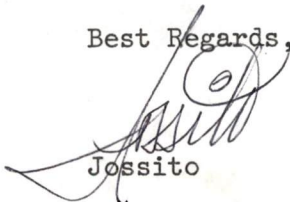
Dear Andy,

Just a note to say goodbye; time finally caught up with me and I will be returning to Puerto Rico by the 19th of November. My family will be staying in Gaithersburg till the kids finish school in December when I'll come to pick them up.

I'm going back to private practise in Ponce, if you ever have a chance to take a break in the future remember that we will always have that old coffee Hacienda deep in the mountains ready for you.

I wish you continued success in your endeavours and that everything keeps on going as well for the Administration and our great President.

Best Regards,



Jossito

THE WHITE HOUSE

10/30/89

Michael -

Thanks for your FAX expressing interest in serving on a commission that oversees student loans. Frankly, I think you should let some dust settle before you pursue a slot with the Administration. Sincerely, *Andy*

THE WHITE HOUSE
WASHINGTON

Mr. Michael Govan
The Jefferson Group
1823 Jefferson Place, N.W.
Washington, D.C. 20036

The Jefferson
G R O U P

FAX COVER SHEET

DATE: 10/27
TIME: _____

CLIENT #: 10

PAGES: 2 (INCLUDING COVER SHEET)

CONFIDENTIAL DOCUMENT: YES _____ NO _____

URGENT/RUSH DELIVERY: YES _____ NO _____

TO: Andy Card

COMPANY: _____

FAX PHONE #: 456-2397

PHONE #: _____

FR: Michael Swan

FAX PHONE#: (202) 293-3376

INSTRUCTIONS: _____

If you have trouble receiving this transmission or if you have not received the specified number of pages shown above, please contact The Jefferson Group immediately at (202) 833-3535.

The Jefferson
G R O U P

October 27, 1989

Mr. Andy Card
Deputy Chief of Staff
The White House
Washington, DC 20500

Dear Andy:

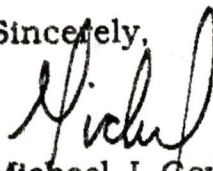
This morning I met with Ms. Diane Dracos in Presidential Personnel regarding a commission appointment with the Department of Education. I have expressed my interest to serve on a commission that oversees student loans for secondary education.

The issue of student financial assistance has been a special concern of mine going back to my days as a County Commissioner in Mecosta County, Michigan. I have followed with great interest the developments in our national policy with regard to student financial assistance. I am extremely critical of the high delinquency rate of "for profit" institutions. I would be honored to serve this Administration in this critical area.

There is a chance that Diane may call you in reference to this appointment. For that reason I would appreciate your support.

With warm personal regards,

Sincerely,


Michael J. Govan

MJG:ls

THE WHITE HOUSE

10.26.89

Mitch-

Thank you for your note on behalf
of Marshall Breger. I, too, think he would
make an outstanding federal judge.

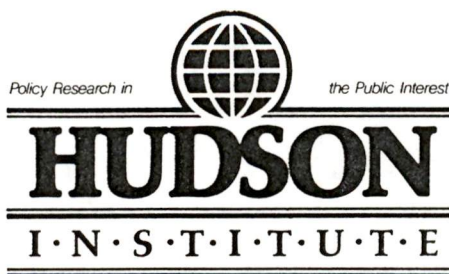
So far, the signals I'm getting look
very encouraging!

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Mitchell E. Daniels, Jr.
President & CEO
The Hudson Institute
P.O. Box 26919
Indianapolis, Indiana
46226



AC ✓

Herman Kahn Center • 5395 Emerson Way • P.O. Box 26-919 • Indianapolis, Indiana 46226 • 317-545-1000 • Telex 855477 • FAX 317-545-9639

October 16, 1989

Andy - FBI.

MD 10/18

The Honorable John Sununu
Chief of Staff
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Governor:

I would like to register an unsolicited vote for Marshall Breger for a district judgeship appointment for which I understand he is being considered.

In addition to being an outstanding legal intellect, Marshall would be a very astute political choice. He earned the respect and affection of important constituencies during his White House liaison work, and I believe that his selection would be widely applauded. He is, I should think, unquestionably confirmable.

I know that you know Marshall, and that all of this is intuitively obvious to you, but I was excited by the prospect that he might be chosen, and I couldn't resist chiming in. Thanks for the consideration.

Sincerely,

Mitchell E. Daniels, Jr.
President and
Chief Executive Officer

MED:11

bc: Andy Card

THE WHITE HOUSE

10/19/89

Dear Martha -

Your tenure as chairman of FERC
has had a lasting impact - all a plus!
Thank you for taking the initiative to
suggest a replacement that will keep
the legacy alive.

You've done much for the President
and it is greatly appreciated.

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Martha O. Hesse
3247-D Sutton Place, NW
Washington, DC 20016

THE WHITE HOUSE

10/19/89

Dear Martin-

The President made a great choice when he tapped you as the next chairman of FERC. We here are ready to help!

Sincerely,
Andy Card

THE WHITE HOUSE
WASHINGTON

The Honorable
Martin Allday, Jr.
601 Fontaine Street
Alexandria, Virginia
22302

AC HAS SEEN ✓

332 E Street, N.E.
Washington, D.C. 20002

October 17, 1989

The Honorable Andrew H. Card, Jr.
Deputy to the Chief of Staff
The White House Office
The White House
Washington, D.C. 20500

Dear ^{Andy} Andrew:

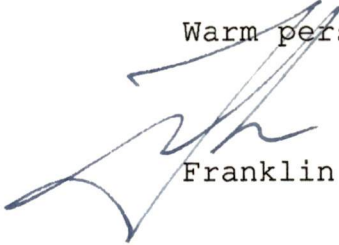
Can I ask your help in something I am pursuing with
Presidential Personnel?

There are two vacancies at OPIC in December and I have
contacted Chase to see if I could be appointed.

If you could send Chase a brief not supporting my candidacy
for this position, I would very much appreciate it. ||

Thank you for your help on this.

Warm personal regards,


Franklin L. Lavin

P.S. Longer letters attesting to my breadth of vision,
intellectual depth and physical prowess would also be
appreciated, but I do not think they are necessary.

Thanks for your help, Andy

THE WHITE HOUSE

WASHINGTON

October 17, 1989

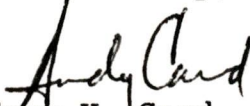
Dear Congressman Lent:

Your letter of October 12th reached me on October 13th. On October 16th, the President announced the appointment of Martin L. Allday to a term on the Federal Energy Regulatory Commission (FERC) to commence when the term of Commissioner Stallon expires. The President also indicated that he would be designating Mr. Allday as Chairman of FERC upon his confirmation.

Your interest in Joseph Vasapoli serving on FERC is appreciated, and I will make sure that Mr. Vasapoli receives consideration when the White House looks to fill the vacancy left as a result of Chairman Martha Hesse's resignation.

With best wishes,

Sincerely,



Andrew H. Card, Jr..
Assistant to the President
and Deputy to the Chief of Staff

The Honorable Norman F. Lent
U. S. House of Representatives
Washington, D. C. 20515

NORMAN F. LENT
4TH DISTRICT, NEW YORK

COMMITTEE ON ENERGY
AND COMMERCE
RANKING REPUBLICAN

COMMITTEE ON
MERCHANT MARINE AND
FISHERIES

SUBCOMMITTEE ON
MERCHANT MARINE

Congress of the United States
House of Representatives
Washington, DC 20515

October 12, 1989

PLEASE ADDRESS REPLIES TO THE
WASHINGTON, DC, OFFICE
UNLESS OTHERWISE INDICATED

WASHINGTON OFFICE:
2408 RAYBURN HOUSE OFFICE BUILDING
TELEPHONE: (202) 225-7896

DISTRICT OFFICES:
☐ ROOM 300, 2280 GRAND AVENUE
BALDWIN, NY 11510
TELEPHONE: (516) 223-1616

☐ MASSAPEQUA PARK VILLAGE HALL
151 FRONT STREET
MASSAPEQUA PARK, NY 11762
TELEPHONE: (516) 795-4454

*Rec'd 10/13/89
ATC*

Honorable Andrew Card, Jr.
Assistant to the President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Card:

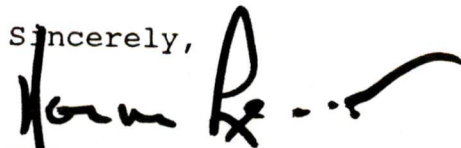
As you know, there will soon be a vacancy at the Federal Energy Regulatory Commission (FERC) when the term of Commissioner Stalon expires.

I have long supported the appointment of Joe Vasapoli to this slot and I am joined in this effort by all the Republicans on the Energy and Commerce Committee, House Republican Leader Bob Michel and Joe's home state senator, John Warner. For your information, I have enclosed copies of letters from those supporters which have already been filed with the Office of Presidential Personnel.

Briefly, I just want to reiterate Joe Vasapoli's solid credentials as an '88 Bush delegate and former Chairman of the Arlington (Virginia) Republican Party. In addition, Joe has extensive knowledge and experience with FERC issues, serving as a FERC staff attorney, Minority Counsel for energy issues on the Energy and Commerce Committee, and now as a lawyer in private practice. In sum, I know of no one more qualified for a FERC seat than Joe Vasapoli.

As you and your colleagues in the Administration consider the matter of a successor to Commissioner Stalon, I hope you will take a close look at Joe Vasapoli. He is most deserving of your support.

Sincerely,



NORMAN F. LENT
Member of Congress

NFL/geb

fb

THE WHITE HOUSE
WASHINGTON

October 3, 1989

MEMORANDUM FOR ANDY CARD

From: Ted Barreaux TED

I met yesterday with Richard Breeden for an hour and forty-five minutes to talk about my joining his SEC team. The meeting was quite friendly and at least from my perspective went very well.

He told me that he would be making a recommendation about the existing Republican vacancy on the Commission sometime next week (following his confirmation). He might even make it sometime sooner.

Here is the problem I need your help with. I keep hearing that Richard may have his own candidate or at least someone whose name he threw into the mix after President Bush announced his intention to nominate. That is the person I have to beat. I think it fair to say That I have developed significant political and professional support for this appointment. In addition, I may be the only one in this race with strong Bush credentials. I need your support with Governor Sununu and Richard Breeden at that crucial meeting when the final decision about the Republican vacancy on the SEC is made.

I know that a number of people have already spoken to you and Governor Sununu about me. In any case, I am attaching a package of letters that highlight the support I enjoy. A group of people have also spoken to Richard on my behalf including the Chairman and Chief Executive of the New York Stock Exchange.

Andy, we can win this one, hang in there with me.

BERT H. MICHEL
8TH DISTRICT, ILLINOIS
MICHAEL S. JOHNSON
CHIEF OF STAFF

H-232, THE CAPITOL
WASHINGTON, DC 20515
225-0600

Office of the Republican Leader
United States House of Representatives
Washington, DC 20515

September 20, 1989

Honorable John Sununu
Chief of Staff
The White House
Washington, D.C. 20500

Dear Governor:

I want to again express my strong support for Ted Barreux's appointment to the Securities and Exchange Commission.

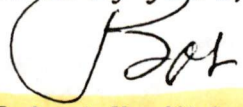
In addition to being superbly well qualified to serve on the SEC, Ted has demonstrated his commitment to George Bush during the campaign, at the Transition and now as a member of the White House staff. He has been handling SEC related issues since 1972 when he was a member of the Commission's executive staff.

He knows the SEC as an institution, its history and its personalities. Simply put: he really knows what makes it tick.

He would, in my opinion, be an invaluable resource to the new Chairman Richard Breeden, who has never worked there, and I think Ted would help establish and maintain a close and effective working relationship with the Congress, which has been sadly lacking in recent years.

I know there is never a dearth of candidates for these very important positions, but I think you also have a voluminous file of letters from Members of Congress who support Ted's aspirations and I certainly want mine to be at the very front of that list, if it can make any difference.

Sincerely yours,



Robert H. Michel
Republican Leader

RHM:sy

CC: Chase Untermeyer

Congress of the United States
House of Representatives

WASHINGTON, DC 20515

December 15, 1988

Mr. Chase Untermeyer
Office of Presidential Transition
Presidential Personnel Resume Management
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

Dear Chase:

Enclosed is the resume of Ted Barreaux, who is currently working in the Transition Office, but who is interested in serving at the Securities and Exchange Commission.

As you can see from Ted's background, he is extremely well qualified and experienced -- a good candidate for a slot at the Commission.

I am very pleased to recommend him, Chase. I hope he can be favorably considered.

Best regards,

A handwritten signature in black ink, appearing to read 'Dick', with a large, stylized initial 'D'.

Dick Cheney
Member of Congress

Enclosure

NORMAN F. LENT
4TH DISTRICT NEW YORK

COMMITTEE ON ENERGY
AND COMMERCE
RANKING REPUBLICAN

COMMITTEE ON
MERCHANT MARINE AND
FISHERIES

SUBCOMMITTEE ON
MERCHANT MARINE

Congress of the United States

House of Representatives

Washington, DC 20515

February 6, 1989

PLEASE ADDRESS REPLIES TO THE
WASHINGTON DC OFFICE
UNLESS OTHERWISE INDICATED

WASHINGTON OFFICE
2408 RAYBURN HOUSE OFFICE BUILDING
TELEPHONE (202) 225-7896

DISTRICT OFFICES
☐ ROOM 300, 2260 GRAND AVENUE
BALDWIN, NY 11510
TELEPHONE (516) 223-1616

☐ MASSAPEQUA PARK VILLAGE HALL
151 FRONT STREET
MASSAPEQUA PARK, NY 11762
TELEPHONE (516) 795-4454

Honorable John Sununu
White House Chief of Staff
The White House
Washington, D.C. 20500

Dear John:

I know you have heard from other members of Congress about their strong support for the appointment of Ted Barreux to the Securities and Exchange Commission.

As the Ranking Republican Member of the House Energy and Commerce Committee, which has jurisdiction over the SEC, I want to add my own unqualified support for Ted's candidacy. Ted not only knows the SEC but also has a special set of long standing personal relationships with leaders of Congress from both sides of the aisle (for example I've known and worked with Ted since 1972). He is an extremely knowledgeable person about securities regulation and financial issues generally.

In the interest of seeing a strong and effective SEC in these challenging times, I hope that you will join those of us who have known Ted over the years in supporting his appointment.

Sincerely,

N. F. Lent

NORMAN F. LENT
Member of Congress

NFL/geb
cc: Chase Untermeyer

MATTHEW J. RINALDO
7TH DISTRICT, NEW JERSEY

COMMITTEES:
ENERGY AND COMMERCE

SUBCOMMITTEES:
TELECOMMUNICATIONS AND FINANCE
(RANKING MINORITY MEMBER)

COMMERCE, CONSUMER PROTECTION
AND COMPETITIVENESS

SELECT COMMITTEE
ON AGING

(RANKING MINORITY MEMBER)

Congress of the United States
House of Representatives
Washington, DC 20515

WASHINGTON OFFICE:
2469 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-5361

DISTRICT OFFICES:
1961 MORRIS AVENUE
UNION, NJ 07083
(201) 687-4235
290 ROUTE 22
GREEN BROOK, NJ 08812
(201) 981-9090

December 12, 1988

Mr. Chase Untermeyer
Director of Presidential Personnel
Office of the President-Elect
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

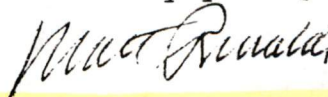
Dear Mr. Untermeyer:

I understand Mr. Theodore C. Barreaux is under consideration for appointment to the Securities and Exchange Commission as a Commissioner.

I have known Ted for the past sixteen years and have worked with him both in his capacity as Group Vice President for the American Institute of Certified Public Accountants and as Director of Congressional Affairs at SEC. He has an excellent background in accounting and financial management and enjoys a good working relationship with Congress.

I am confident Ted has the qualifications necessary to perform with duties of SEC Commissioner with distinction and is certainly capable of dealing with the important and challenging issues facing the securities industry.

Sincerely yours,



MATTHEW J. RINALDO
Member of Congress

MJR/bb

Ernst & Young

R. J. Groves
Co-Chief Executive

787 Seventh Avenue
New York, New York 10019

Telephone: (212) 830-6000

September 11, 1989

The Honorable Richard C. Breeden
Assistant to the President
The White House
Washington, DC 20500

Dear Mr. Breeden:

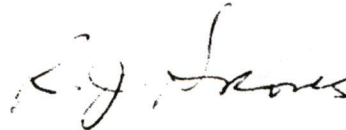
With a strong personal and professional commitment to our country's capital markets, I enthusiastically endorse Theodore C. Barreaux as a Commissioner of the Securities and Exchange Commission.

Ted Barreaux and I have worked closely together on a wide variety of securities matters for more than ten years. In particular, during my term as Chairman of the Board of Directors of the American Institute of Certified Public Accountants, I worked very closely with Ted on securities legislation and financial reporting matters. We also had many meetings with Congressional committees and their staff members.

I am also certain that Ted Barreaux will be a key resource when you assume your challenging responsibilities as Chairman of the Securities and Exchange Commission.

Thank you for your personal commitment to public service. If my firm or I may be of any service or assistance to the Commission and its staff, please do not hesitate to call upon us.

Sincerely,



ARTHUR ANDERSEN & Co.

SOCIÉTÉ COOPÉRATIVE

RICHARD L. MEASELLE

MANAGING PARTNER

ACCOUNTING, AUDIT AND TAX - WORLDWIDE

1345 AVENUE OF THE AMERICAS

NEW YORK, N. Y. 10105

September 18, 1989

The Honorable Richard C. Breeden
Assistant to the President for Issues Analysis
The White House
Washington, D.C. 20500

Dear Mr. Breeden:

Congratulations on your nomination to serve as chairman of the Securities and Exchange Commission. Among the first challenges the Administration will face at the Commission is naming several new members. We understand that Theodore Barreaux is being considered for nomination as a Commissioner. As managing partner of accounting, audit and tax services for Arthur Andersen & Co., I am writing to express strong support for naming him to that position.

As group vice president of the American Institute of Certified Public Accountants, Ted Barreaux worked closely with Administration officials, Members of Congress and business executives. He was a respected and effective government relations professional, and was particularly involved with many significant issues before the SEC. Additionally, Ted's previous service in a senior staff position at the Commission gives him a unique insight into the agency's functions and organization.

Throughout the many years my firm has worked closely with Ted Barreaux, he has always been distinguished by his intelligence, sound judgment and high level of integrity. Because of these qualities and his substantive background, Ted would be an outstanding member of the Securities and Exchange Commission, and we strongly support his nomination to this important position.

Very truly yours,

ARTHUR ANDERSEN & CO.

By

Richard L. Measelle

Richard L. Measelle

OVERRIDE

RESUME MANAGEMENT

TERENCE C. GOLDEN

2442 BELMONT ROAD N.W., WASHINGTON, D.C. 20008, 202/328-7544

6 DEC 1988

DEC 16 1988

Dear Chase,

I would like to recommend that you select Ted Barreault as a member of the Securities and Exchange Commission. Ted is a capable leader who has a strong financial background and excellent relationships within the financial community. He is a person of integrity who has a personal commitment to President Elect Bush and his policies.

If I can provide you with any additional information, let me know.

Best Regards, Terry

United States Senate

WASHINGTON, D.C. 20510

December 8, 1988

The Honorable John Sununu
Office of the President-Elect
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

Dear John:

I greatly appreciate the opportunity to give my highest recommendation to Ted Barreaux for the Republican vacancy on the Securities and Exchange Commission. Having served in the Chairman's office at the SEC for four years, Ted knows the Commission. And equally important, Ted knows the Congress.

As Washington Vice President of the American Institute of Certified Public Accountants, Ted is familiar with many of us on the Hill, and I think he would be a particularly effective choice for this tough job.

The Democrats in Congress will be likely to come up with many ill-advised "solutions" to the problems, real and imagined, they see on Wall Street. If the past is any guide, most of those "solutions" would only serve to make the situation worse.

I believe that Ted, because of his excellent background and philosophy, would be a solid addition to the Commission, and I sincerely hope you will give his candidacy every possible consideration.

Best regards,



Robert W. Kasten, Jr.

RWK/dle

Ted is a person I have a
very high regard for - I hope
you'll consider this very seriously

JOHN H. CHAFEE
RHODE ISLAND

CHAIRMAN, REPUBLICAN
CONFERENCE

FINANCE COMMITTEE

COMMITTEE ON ENVIRONMENT
AND PUBLIC WORKS

COMMITTEE ON BANKING
HOUSING, AND URBAN AFFAIRS

SPECIAL COMMITTEE
ON AGING

OVERRIDE
United States Senate

WASHINGTON OFFICE:

WASHINGTON, DC 20510
(202) 224-2921

PROVIDENCE OFFICE:

301 JOHN O. PASTORE
FEDERAL BUILDING
KENNEDY PLAZA
PROVIDENCE, RI 02903
(401) 528-5294

TOLL FREE NUMBER
IN RHODE ISLAND
1-800-662-5188

December 15, 1988

copy
The Honorable Nicholas F. Brady
Secretary
Department of the Treasury
Washington, DC 20220

Dear Nick:

Re Theodore C. Barreaux

It was good to talk with you yesterday. We are all so pleased that you are Secretary of the Treasury and look forward to working with you in the years ahead, which I am convinced are going to be fruitful for our country. What's more, it's going to be fun!

Yesterday I spoke to you about Ted Barreaux' interest in being SEC Commissioner to take the seat currently occupied by Charles Cox, whose term has expired.

Ted was a member of the SEC executive staff from 1972 to 1976, and for the last 12 years has headed the Washington office of the American Institute of CPAs.

He is highly qualified and enjoys the support of the securities industry.

He left his job at the Institute to work full time on the Bush election campaign and is now at the transition office.

He would make a superb commissioner and I strongly endorse his desire. Any consideration you can give to his appointment would be most appreciated.

I enclose his resume.

Warm best wishes.

Sincerely,


John H. Chafee
United States Senator

JHC:bb
CC: Chase Untermeyer

Alan B. Levenson
1150 Connecticut Avenue, N.W.
Washington, D.C. 20036

December 15, 1988

Mr. Chase Untermeyer
Director of Personnel
Office of the President-Elect
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

RE: Theodore C. Barreaux

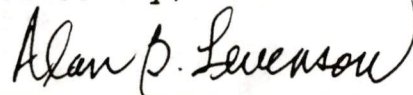
Dear Mr. Untermeyer:

This letter is to recommend that Theodore C. Barreaux be appointed a Commissioner of the Securities and Exchange Commission. Ted has sound judgment, is sensitive to policy issues, would add materially to the skills and needs of the Commission, and would be a credit to our country and the President-Elect.

I have known Ted both on a professional and social basis since 1972. My recommendation is based upon personal knowledge. I worked closely with Ted for the period of time (October 1972-1976) that he served at the SEC as Director of Congressional Relations, Office of the Chairman. I was then Director of the SEC's Division of Corporation Finance. Since that time, I've worked with Ted during his tenure at the American Institute of Certified Public Accountants (since 1983 I have been a public director on the Board of the AICPA). Ted has outstanding skills in dealing with the Congress, including Senators, Congressmen and staff. At present and in the ensuing years, there will be a need for such a person at a policy level at the SEC, and Ted's skills in this regard will make a material contribution. In addition, Ted's sound judgment and understanding of the securities laws will serve our country and public interest well in these times of financial change. While Ted, as you know, is not a lawyer, he is more knowledgeable about the securities statutes than many lawyers I work with. Ted knows how and does get a job done and always conducts himself as a gentleman in dealing with others. He will be a

credit to our country and the President-Elect should he be appointed a member of the Securities and Exchange Commission. I give Ted the highest recommendation for this position without qualification.

Sincerely,

A handwritten signature in dark ink, reading "Alan B. Levenson". The signature is written in a cursive style with a large, sweeping "A" and a distinct "L".

Alan B. Levenson*

*Senior Partner, Fulbright & Jaworski; American Law Institute; Executive Committee, ABA's Federal Regulation of Securities Committee; Chairman, NASD Legal Advisory Board; Emeritus, FBA's Securities Law Committee; Chairman Emeritus, University of California, San Diego, Annual Securities Regulation Institute.

Hughes Hubbard & Reed
A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

*1201 Pennsylvania Avenue, N.W.
Washington, D. C. 20004*

ONE WALL STREET
NEW YORK, NEW YORK 10005
212-709-7000

47, AVENUE GEORGES MANDEL
75116 PARIS, FRANCE
4-553-9901

PHILIP A. LACOVARA
202-626-6262

TELEPHONE: 202-626-6200

TELECOPIER: 202-347-1781

TELEX: 892674

555 SOUTH FLOWER STREET
LOS ANGELES, CALIFORNIA 90071
213-489-5140

801 BRICKELL AVENUE
MIAMI, FLORIDA 33131
305-358-1666

December 9, 1988

The Honorable Chase Untermeyer
Director of Presidential Personnel
Office of the President-Elect
1825 Connecticut Avenue, N.W.
Washington, DC 20270

Re: Theodore C. Barreaux

Dear Mr. Untermeyer:

I understand that Ted Barreaux is being considered for appointment to the Securities and Exchange Commission. I am writing to urge favorable consideration of his candidacy.

Over the past four years, I have had the opportunity to work closely with Ted Barreaux on issues affecting the securities industry and the accounting profession. I know that his experience at the SEC and his years of subsequent service in government and the private sector have given him a keen appreciation of the industries most directly affected by the SEC's regulatory jurisdiction. His practical understanding of the impact of SEC policies and regulations on the financial markets and the participants in those markets would make him an astute, balanced, and effective Commissioner.

Beyond his experience in the areas most directly affected by the SEC, Ted's wide exposure to, and involvement in, other issues of public policy would add breadth and depth that would greatly lighten the Commission. He has a capacious grasp of history,

Hughes Hubbard & Reed

- 2 -

politics, and public policy and extraordinary insights into the political/legislative process. These talents would, I am sure, contribute mightily to his performance as a Commissioner. On this multi-member Commission, I think that it would be especially suitable to include a seasoned professional with highly relevant background but who is neither a lawyer nor an economist.

In submitting this recommendation, I draw upon my own extensive experience with a wide variety of people in and around government and the business community. My own federal service includes serving as Deputy Solicitor General of the United States, as Counsel to the Watergate Special Prosecutor, and as counsel to several congressional committees. I am also presently the President of The District of Columbia Bar. In addition to my law firm affiliation, I now serve as Vice President and Senior Counsel of a large, multi-national, diversified company. Against this background, I am pleased to commend Ted Barreaux as one of the brightest and most dedicated public servants I have had the opportunity to know. If appointed to the Commission, Ted would bring energy, devotion, and talent that would reflect credit on the agency and the Administration.

If you would like to review any of my comments further, I would be happy to discuss them with you.

Sincerely,

A handwritten signature in black ink, appearing to read "Ted Barreaux", with a long horizontal flourish extending to the right.

Columbia University in the City of New York | New York, N.Y. 10027

GRADUATE SCHOOL OF BUSINESS

URIS HALL

December 20, 1988

The Honorable Chase Untermeyer
Office of the President-Elect
1825 Connecticut Avenue, N.W.
Washington, D.C. 20270

Dear Mr. Untermeyer:

I write to enthusiastically recommend the appointment of Theodore Barreaux to a seat on the Securities & Exchange Commission. I have known Ted for many years, first as a staff colleague when we both worked on the Commission's Executive Staff in the 1970's, and since both as a friend and as a professional colleague during the years he has served as Vice President of the American Institute of Certified Public Accountants in charge of their Washington office.

I believe that Ted would be an ideal Commissioner. He is knowledgeable about Washington activities and would serve the Commission well in its relationships with the Congress and other arms of government. At the same time, he is knowledgeable about financial disclosure issues having spent more than ten years working for the leading professional accounting organization, and one of the continuing needs of the Commission is expertise at the Commissioner level on accounting, auditing and reporting issues. Finally, I believe that he is a highly collegial worker who would be most effective as one of a group of five Commissioners dealing with crucial issues regarding our capital markets. During the next few years we will certainly see the need for intelligent regulation in complex markets and I believe Ted is highly qualified to be a part of this effort.

I might add that during his time with the AICPA I have asked him on a number of occasions to talk with my graduate classes at Columbia on subjects relating to the SEC and the Washington environment and he has done this with flair and imagination.

I would, of course, be happy to supply any other information I can regarding Mr. Barreaux's qualifications if you would find this helpful in the process of selection.

Very truly yours,

John C. Burton
Arthur Young Professor of
Accounting and Finance

cc: The Honorable Nicholas Brady
Secretary of the Treasury

MARK S. HAYWARD

195 Sutton Avenue
East Providence, Rhode Island 02914
(401) 434-8942

10/2 Meghan
checking
Ron's schedule

September 28, 1989

Honorable Andy Card
Deputy Chief of Staff to the President
The White House
Washington, D.C. 20500

Dear Andy:

I was sorry to hear that you decided not to run for Governor. Its to bad, because I just moved into Massachusetts a few weeks ago. Anyway, the reason I'm am writing is because I would really like to get back to Washington and work for the Administration.

The President is doing such a great job. Andy, I really believe that I have something to offer this Administration. I'm going to be in Washington, Friday, October 6th and I am trying to get an appointment with Ron Kaufman.

I know that you have a very busy schedule, If by any change you should have a free moment, I would like to have the opportunity to speak with you. In any event, I would appreciate your assistance in getting an appointment with Ron.

I can be reached through Thursday night at the number listed above or during the day at my office (401)431-9211 or in the evening at my new home number of (508) 336-7507.

Andy, thanks for all of your help. I hope to hear from you soon.

Sincerely yours,



Mark S. Hayward

MARK S. HAYWARD

195 Sutton Avenue
East Providence, Rhode Island 02914
(401) 434-8942

EXPERIENCE

VICE PRESIDENT FOR GOVERNMENT/CORPORATE RELATIONS NEWBAY CORPORATION, ROCKLAND, MASS.

4/89 - Present

- Responsible for coordination of Company's policies and programs with City Council and City Administration in the development of a 72 megawatt state of the art power plant.
- Assisted in constituency and coalition building for the project with local, regional and statewide leaders, as well as special interest groups and industry.
- Served as Company spokesman and coordinated information with local and statewide media, trade press and environmental groups.
- Responsible for organizing and arranging public events, including, formal presentations to city, state and special interest groups.
- Assisted in the development of a strategic community relations plan for the project. Monitored state legislation on power plant development.
- Served as liaison to the Chamber of Commerce, labor organizations and local business leaders.

DEPUTY ASSISTANT SECRETARY (Acting Assistant Secretary) Office of Territorial and International Affairs U.S. Department of the Interior, Washington, D.C.

7/87 - 4/89
12/87 - 5/88

- Responsible for the administration of Federal Laws and authority of the Secretary of the Interior for the U.S. Territories, Trust Territory of the Pacific Islands and Freely Associated States.
- Developed and reviewed departmental policy and programs pertaining to international activities
- Directed multi-million dollar technical assistance program with emphasis on private sector development, privatization, government financial efficiency and tourism development.
- Arranged and negotiated over \$300 million in bonds for territorial infrastructure development. Projects included power and water production and distribution, airport and port development.
- Member of U.S. Delegation for Bilateral Aviation negotiations with Japan, Korea, Australia, New Zealand, Malaysia, United Kingdom, Western Samoa, and Thailand.
- Assisted in development of comprehensive aviation policy for the Pacific, including essential air service requirements and airport security.
- Testified before committees of the Congress and agencies including the United Nations regarding territorial administration.

EXECUTIVE ASSISTANT/CHIEF OF STAFF Office of the Assistant Secretary U.S. Department of the Interior, Washington, D.C.

7/84 - 7/87

- Principal management advisor concerning staff, budget, administration, operations, and policy development.
- Directed legislative, public affairs, field and technical assistance staff regarding policy initiatives.
- Developed and managed legislative and technical reports on health care, aviation, surface transportation, financial management systems, wage rate impacts on local economic conditions, and utility rate impacts.
- Served as member of U.S. Delegation for Bilateral Aviation Negotiations, and Transportation Facilitation Committee of Department of Transportation.

EXECUTIVE ASSISTANT/CHIEF OF STAFF

8/83 - 7/84

Office of Public Affairs**U.S. Environmental Protection Agency, Washington, D.C.**

- Principal management advisor to the Director for policy administration, budget, and public outreach.
- Developed comprehensive agency community relations plan.
- Directed press, community relations and regional public affairs staff on matters of policy.
- Served as Administrator's liaison to Regional Public Affairs Director, and arranged and coordinated regional conferences.

ASSISTANT DIRECTOR FOR LOCAL AFFAIRS

1/82 - 8/83

Office of Intergovernmental Affairs**U.S. Environmental Protection Agency, Washington, D.C.**

- Responsible for planning, directing and coordination of local government liaison activities for the Administrator.
- Served as primary contact for Mayors, Council Members, County Commissioners and Governors on matters concerning administration policy.
- Presented administration positions regarding clean air, toxics, pesticides, clean water, etc. to government officials at association meetings.
- Recommended plans, policies, and procedures governing relationships with local governments and the Administrator.

MAYOR/COUNCIL MEMBER

12/76 - 1/82

City of East Providence, Rhode Island

- Responsible for the overall efficient management of the city government.
- Municipal budget of \$47 million and 437 employees.
- Negotiated with five municipal labor unions.
- Developed policies and legislative initiatives for Rhode Island League of Cities and Towns.
- Served as Presiding Officer of the City Council.

EDUCATION

Providence College

Providence, Rhode Island

B.A. American History, 1977

Double Minor: Political Science/European History

Foundation for Economic Education

Irvington on the Hudson, New York

Summer Seminar: Economics

PROFESSIONAL ASSOCIATIONS

- Allen Pond Homeowners Association, President 1/84 - 5/89
- U.S. Conference of Mayors 1977 - 1982
Committee on Human Development
- National League of Cities 1977 - 1982
Committee on Public Safety, Transportation, and Communications.

THE WHITE HOUSE

10-16-29

Sumner-

Thank you for your note
of October 1. I'm glad the situation
at SSA is improving for you and
for the Administration.
Keep in touch.

Andy

THE WHITE HOUSE
WASHINGTON

Mr. Sumner G. Whittier
9312 Meadow Hill Road
Ellicott City, Maryland 21043

SUMNER G. WHITTIER
9312 MEADOW HILL ROAD
ELLCOTT CITY, MARYLAND 21043

AC HAS SEEN ✓

October 1, 1989

Mr. Andrew Card
Assistant to the President
The White House
Washington, D. C. 20500

Dear Andy,

I know you are a busy guy in your critical spot, so I am especially grateful for your taking the time to express interest in my behalf. The new Commissioner arrived and within 24 hours my responsibilities were increased, tremendously important from a sense of selfworth. So I am very very grateful to you and Ron.

The President is doing extraordinarily well. He seems to have an excellent mind and a knowledge of every aspect of the government. But nice as he is Mrs. Bush is the alltime charmer, gracious, down to earth. Governor Sununu is ^W the position where he is supposed to be the lightning rod to take all the heat protecting the President, but he has escaped the volumes of critical comment that Sherman Adams and Don Reagan attracted. Good job all around!

The new Commissioner is an absolute charmer too. Her manner is liking people. As you may have seen from the press morale at SSA is very very low. Dorcas Hardy seemed hostile even when she didn't mean to be I think.

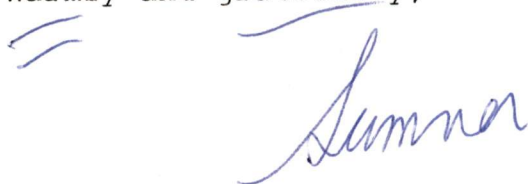
Page 2...

I saw the President and Mrs. Bush at the Inner Circle party Monday night. And heard Cabinet members brief us during the day. Skinner and Kemp were vigorous!

If I am troubled about anything it is that this agency is about to become independent. Early on I called people saying early action was essential, but I suspected Hardy gave it lip service and thought she'd get the job after the change. HHS will be left for a lesser thing---Carter took Education now SSA goes. But the real problem is that it is set up so that Bob Ball, a master politician, will manage to control it as he has for years. He is an elitist who thinks only he and few top minds can understand and control it. I think it belongs to the people and their elected representatives. A President should control it--it affects everyone. And it is as political bombshell. The present Commission is working hard to save it...but I think we got to that kind of action late.

But so be it..SSA will survive either way. I really just wanted to tell you how grateful I am for your interest. Jaye and Terry always told me you were a fine guy who deserved to be Governor.

Warmly and gratefully,

Sumner

AC HAS SEEN ✓

THE WHITE HOUSE
WASHINGTON

MEMORANDUM FOR LINDA GAMBATESA (ANDY CARD'S OFFICE)

FROM: RON KAUFMAN *RA*
SUBJECT: SBA - REGION I
DATE: OCTOBER 11, 1989

Please let Andy know that at the direction of Governor Sununu, I have now talked to Governor DiPrete three times regarding SBA. Governor Sununu directed that the SBA Regional Director was to come from Rhode Island. Governor DiPrete has promised me names, for which I anxiously await. Thank you.

THE WHITE HOUSE
WASHINGTON

OCT

3 1989

9-70

TO:

~~LINDA~~

FROM:

RONALD C. KAUFMAN

Deputy Assistant to the President
Office of Presidential Personnel

SORRY , BUT I NEED TO
KNOW DO YOU WANT ME
TO FIX THIS OR IS ANDY.
I WOULD BE GLAD TO!

10-2

RCK:

Andy would like a status
report on SBA. ix: LG

THE WHITE HOUSE
WASHINGTON

SEP 20 1989

Date: 9-20-89

FOR:

Ron K.

FROM:

ANDY CARD

- ☐ Action
- ☐ Your Comment
- ☐ Let's Talk
- ☒ FYI

SEP 20 1989

THE WHITE HOUSE

9/18/89
aboard AFI

Carol -

Great to hear from you. Thank
you for your note.

I can't make any promises
but I will look into the Boston
SBA situation.

Keep in touch.

Sincerely,
Andy

THE WHITE HOUSE
WASHINGTON

Carol A. Carroll
55 Prospect Street
Brockton, Massachusetts 02401

OFFICE OF THE INSPECTOR GENERAL/AUDITING
CAROL A. (LEDWITH) CARROLL
10 CAUSEWAY STREET, ROOM 416
BOSTON, MASSACHUSETTS 02222
617/835-6905 (work) (FTS)

September 11, 1989

Mr. Andrew Card, Special Assistant to the President
c/o White House
1600 Pennsylvania Avenue
Washington, D.C. 20416

Dear Andy:

Although you may not remember me, I graduated with you, from Holbrook High School Class of 1965. I have a combined civil service employment of 18.5 years, 14 of which have been with the Boston Office of the Small Business Administration, Office of the Inspector General. My position is a GS-6, Clerk/Steno. I am employed on a permanent part/time basis, 32 hours per week. My position is considered a Central Office position and my supervisor is located in New York City. Of the three clericals who work for the New York Office, (two physically located in New York), I have the most seniority.

I have recently been informed by Mr. Charles Gillum, Inspector General, Washington, D.C. that my position (Boston) is likely to be eliminated due to budget cuts. I asked Mr. Gillum how my position as a \$16,000 per year clerical could possibly make any significant impact on the budget. He stated that I was working for only one person and that he could not support having a clerical for one auditor. This is not the case, however, since my direct supervisor is in New York and I have always provided clerical support to the New York Office. If my position is eliminated, the auditor in Boston will be required to mail all his work to New York. Furthermore, the Boston Office will be empty when the auditor is working on-site. My question is, if a position must be eliminated, why not eliminate a position in the New York Office? Work could as easily be sent to me for typing, and the Boston Office would be manned rather than empty. Please understand that I am not advocating the elimination of any clerical position, as I feel that these positions are usually filled by people like myself, who trully need the jobs; but I do feel that my seniority and the manning of the Boston Office, should be taken into consideration.

I would also like to point out that an in-depth study by Richard Trojan, ARIG, Philadelphia, showed that the Boston office should be strengthened and not reduced. The study showed the concentration of Small Business Investment Companies in the area is larger than in any other area in the country except for New York. Also, we are now widening our audit activities, and part of this is the monitoring of other SBA programs. Boston is a prime location, with a District Office of the SBA located in the same building as the Inspector General's office and the Boston Regional Office of SBA located within walking distance.

I feel that my position here is important and necessary. I don't believe that giving my work to someone in New York will cut costs as long as the Boston Office remains open.

I realize that you are an extremely busy person and this probably seems a minor problem compared to others, but it is extremely important to me and any help you can give will be remembered always.

Very truly yours,



Carol A. Carroll
55 Prospect Street
Brockton, Ma. 02401
508/587-1338

2 Sep 89

THE WHITE HOUSE
WASHINGTON

AC has seen ✓

TO: Andy Card

FROM: CHASE UNTERMEYER
Assistant to the President
and Director of Presidential Personnel

re Dornan staffers

on Dornan's 3 recommendations we've
batting .333 — Jim
Skinner will become
exec. dir. of Radio
Mktg. (Lorge M's
gave his blessing,
tho' he had another
choice.)

Chase

THE WHITE HOUSE

8/2/89

John -

Thanks for your letter. I'll lean
on Ron.

Yes, I'll see you in K'port.

Andy

THE WHITE HOUSE
WASHINGTON

Mr. John H. Meserve
Post Office Box 110
Somersworth, New Hampshire 03878

JOHN H. MESERVE

P.O. BOX 110
SOMERSWORTH, NEW HAMPSHIRE 03878

(603) 743-4535

July 27, 1989

Andrew H. Card
Assistant to the President
& Deputy to the Chief of Staff
The White House
Washington, DC 20500

*To Ron K -
FYI
Andy*

Dear Andy:

Thank you for your note of inquiry today. Must admit that my heart's in my throat every time I get mail from the White House!!

I have not heard from Ron K. since before the Fourth of July, when he sent me a personal note calming my sense of frustration at the time this was taking, and telling me to be patient, that I would hear from him when get got back from vacation after the 4th.

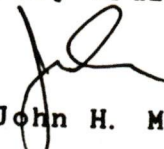
Well, I'm still waiting, and quite frankly, my employment situation has grown more and more desperate as I cannot really make any commitments to clients given the tenuous nature of my stay here (I hope), and business has tailed off to nothing.

In the mean time I continue to provide assistance to the staff at Kennebunkport, and to be part of that staff, as often as possible, and I guess I'll see you next month.

Thanks again for your inquiry, and your continued support. I really appreciate it.

Best personal wishes.

Very truly yours,


John H. Meserve

JHM: tm

Rec'd
8/4/89
AKR

1. What is the mission of the independent agency?

Not all agencies are created alike; some have a mission that is quasi-judicial in nature, which does not lend itself to direct policy direction from the White House.

2. What is the President's policy with respect to the mission of the agency?

With respect to some agencies, there is not a detailed statement as to what the President expects in the way of policy direction or changes.

3. What is the criteria for selecting appointees?

Not all congressional staffers are lackeys for their former bosses.