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1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE * WASHINGTON, DC 20503
202-408-0290 (FAX) 202-408-0298

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May 23, 1990

MEMORANDUM FOR JAMES A. BAKER, III, Secretary of State
NICHOLAS F. BRADY, Secretary of the Treasury
JOHN H. SUNUNU, Chief of Staff
BRENT SCOWCROFT, Assistant to the President for
National Security Affairs

FROM: FREDERIC V. MALEK

FVM

This memo provides a brief update on our progress with the 1990 Economic Summit of Industrialized Nations. Overall we are on schedule and do not perceive any major problems. Now that most plans and schedules have been approved, we are turning our attention to the detailed preparation and execution. To this end, by June 1, we will have relocated our main base of operations to Houston. The following highlights recent progress:

President Bush Visits Summit Headquarters

On May 19, The President stopped by Summit headquarters in Houston to personally thank the volunteers and staff for their efforts. It was a big morale booster to all of our people. Jack Steel of the Host Committee did a fine job of orchestrating the Presidential drop-by.

Summit Schedule Review

We will be conducting a comprehensive review of the detailed Summit schedule with your representatives on May 29. We intend to get everyone's input and thoughts on the schedule before we finalize it.

Summit Events

Homer Luther, a very successful local businessman, native Houstonian, and former Presidential advance man, came on board last month as Director of Summit Events. Homer served as Director of Events at the 1988 Republican Convention in New Orleans. He has been a very effective and natural link between our Summit staff and the Houston Host Committee. Under Homer, there is also an event site director in charge at each location. For example, Lloyd Hatcher (formerly head of events at Georgetown University) is the site director for the Tuesday evening dinner and entertainment at the Fine Arts Museum.

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Homer is serving as a full-time volunteer. In fact, four of our senior full-time Summit organizers are all serving without compensation.

Wednesday Evening Thank-You Gala

We have consolidated the original two "thank-you" events into one event to be held at the University of Houston. The President and Mrs. Bush will attend a reception to thank the key Houston Host Committee leadership in the Architectural Building on the campus. Following, everyone will move to an outside area of the U of H for brief remarks by the President to the Houston Summit volunteers. This will be followed by a live concert highlighting a number of entertainers who we will announce later. We expect nearly 8,000 volunteers to attend. This will be an opportunity for the President to thank the people who helped make the Summit a success.

Foreign Delegations Site Surveys

The second delegation site surveys will be held in Houston on the following dates:

May 23 - 24	Canada
June 6 - 7	France
June 8 - 9	Japan
June 12 - 13	Germany
June 13 - 14	European Communities
June 15 - 16	Italy

Great Britain feels it does not need to participate in a second site survey.

Summit Staff

As mentioned earlier, the entire Summit staff organization will be in place in Houston by June 1. Our staff will remain in Houston until after the Summit. While many on our staff are detailees from various government agencies and departments, there are still a number of individuals who will be seeking employment after the Summit. We have been in touch with Presidential Personnel to set up a personnel system for Summit staff who will be looking for positions in the administration after August 1st.

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Volunteers

The Houston Host Committee has done an excellent job of recruiting volunteers to help support the Summit staff's activities as well as assisting in the clean up and presentation of the City of Houston in preparation for the Summit. The Houston volunteers and the Summit staff are melding together very well and the cooperation between the two is going smoothly for the most part. Both Summit staff and the volunteers are sharing offices at the Kirby Mansion. We are all grateful for the efforts being made by the Houston volunteers, which, of course, also enables us to hold personnel expenditures down.

Summit Theme

Dick McCormack has had three productive Sherpa sessions aimed toward framing an agenda. With this backdrop, we anticipate that following the Bush/Gorbachev Summit, even more attention will be focused on development of a general theme for the Summit.

Should you have any questions, or need to contact me regarding our plans, I can be reached in Houston at 713/853-0400 after May 30th. Thank you for your support and I will continue to keep you advised on our progress.



1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

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Jji

April 27, 1990

MEMORANDUM FOR THE CHIEF OF STAFF

FROM:

FRED MALEK *Jm*

SUBJECT:

Summit Conference Tables

This memo responds to the questions you raised concerning the Summit tables and their financing.

Background

In order to accommodate the Restricted and Plenary Sessions of the Economic Summit, we as the host country will have to provide four tables. The largest table to be used during the Main Plenary Sessions of the Summit must accommodate 24 participants. The table in the Restricted Sessions of the Heads of Delegations must accommodate the eight principals. Concurrent to the Restricted Sessions of the Heads of Delegations will be Restricted Sessions for the Foreign and Finance Ministers. The table for the meeting of the Finance Ministers must accommodate sixteen, and the number to be seated at Secretary Baker's table is yet to be determined.

Because of the conference rooms' sizes and configurations, the normal, existing conference tables cannot accommodate the requirements. Further, tables must also be specifically built in order to accommodate the intricate translation equipment needed.

Plan

Approximately two months ago a Houston based architectural design company approached the Houston Summit Host Committee regarding the donation of a conference table for the Summit. After being advised of this offer by the Host Committee, representatives of my Summit staff met with this company, Planning Design Research Corporation (P.D.R.), and inquired about their willingness to build all four conference tables that will be used during the Summit.

The agreement crafted with the Houston company revolved around two major benefits: the larger table used during the Main Plenary Sessions would be donated to the Summit, and would become the property of the Federal Government at the conclusion of the

Summit. The three other tables, while built to our specifications, would be considered a loan to the Summit. P.D.R.'s intention was to approach Houston-based companies and ask them to sponsor the construction of the three smaller tables. Should no suitable sponsor be found, P.D.R. would provide the tables at their cost. Such an arrangement was approved by the State Department Legal Advisor. The Houston Host Committee was in full agreement with these proposed plans.

P.D.R. estimates the cost of building the four Summit tables would be near \$167,000.00. All of this is donated money, and at no expense to the Federal Government. The 1983 Williamsburg Summit had one table constructed at a cost of \$75,000.00, paid for by the U.S. Government. Other tables were adapted from William & Mary College at additional cost to the Government. The Canadians spent comparable amounts for two tables for the 1988 Toronto Summit.

As far as I know, neither our staff nor P.D.R. has approached any individual or company at this time for donations...certainly no past Bush campaign contributors.

Alternatives

We feel our approach is sound and totally defensible. It provides an excellent product, it saves considerable U.S. Government funds, and it provides another meaningful avenue of involvement for Houstonians. There are three alternatives we can take:

1. Work with P.D.R. to reduce the specifications and costs of the table they are preparing.
2. Terminate the relationship with P.D.R. and go to our back-up plan. In order to protect against any unexpected delays or failure of P.D.R., we have a back-up plan to adapt specific existing tables owned by the U.S. Government and private concerns (e.g. the 1983 Williamsburg table is at the Department of Agriculture). The adaption and shipping expenses, of course, would be borne by the Government and would be considerable. The end product would not be as good but would be acceptable.
3. Have P.D.R. donate only the main plenary table and adopt other existing tables for the remaining three. This would cost less money overall but would cost the U.S. Government more, due to the adaptation/reconfiguration costs.

I hope this clarifies our actions to date with regard to the Summit conference tables. All of our actions have been directed towards saving the government a substantial amount of money, consistent with having the best possible product.

Again, I recommend we stay with our original plan for reasons already stated. Please let me know if you feel otherwise.

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1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

4/24/90

Dear John,

Enjoyed talking to you yesterday. As discussed, the Houston press reports on schedule are attached.

As you can see, we have played down the "fun & games" theme & I believe conveyed the proper orientation toward substance. It will keep in touch.

Regards,

Jed

Bush takes personal interest in Economic Summit plans

BY KATHY LEWIS
POST WASHINGTON BUREAU

WASHINGTON — President Bush is taking a keen interest in the planning for the 1990 Economic Summit and the schedule that will be released today in Houston will very much reflect the kind of summit he hopes to host.

Summit director Fred Malek said the president's primary message to summit planners has been to make certain they produce the kind of schedule and venue that will contribute to the most productive meetings possible.

"Of course, the most important thing to everyone is that this be a summit of real substantive accomplishments," Malek told The Houston Post.

It will be, he noted, the first time the summit leaders have all been together since much of the "wonderful outbreaks of freedom" have occurred in Eastern Europe and Central America.

"So the most important thing is to ensure that we have got the type of locations and the type of schedule that will lead to the greatest substantive accomplishment," Malek said. "It really is — first and foremost — a most serious, substantive session."

Malek will unveil the summit schedule during a noon news conference at the George R. Brown Convention Center.

As summit director he is charged with overseeing the preparations for and the staging of the July 9-11

summit. The personal representatives of the summit leaders prepare the issues to be discussed.

Bush also has signaled he wants as host to do everything possible to consider the comforts and needs of his guests and wants time set aside for more informal talks. He wants the leaders to have a fair amount of time to meet by themselves and to have adequate time for one-on-one meetings:

The president, Malek said, doesn't want everything scheduled down to the very last second.

"We want to have a full sched-



MALEK:
Full slate

Please see **MALEK, A-18**

From A-1

ule, but we also want to have enough time built in so there will be time for bilaterals and informal discussions," said Malek, who has met with the president twice in the past two weeks.

"I know he feels you don't always achieve the fullest range of everybody's thoughts in the more formal sessions and he likes to combine the formal sessions with opportunities for more informal discussions."

Bush, who places a premium on the importance of personal diplomacy and who always takes his role as host very seriously, also knows most of the summit leaders very well.

He, for example, knows British Prime Minister Margaret Thatcher has a son in Dallas and already has inquired as to whether she would be seeing him.

He knows West Chancellor Helmut Kohl likes to walk a lot and reportedly has mentioned this as well.

"He is very sensitive to the needs of the guests. He has a sense of how they are going to feel and the kind of time they are going to need to confer with staff. He is very sensitive really to the kind of schedule that would meet the needs of everybody," Malek said.

"He takes his view of this as a leader very seriously, but he also takes very seriously his role as host."

Malek said he believes Bush is taking a "very special interest" in the summit planning because it is the first one he will host and because of his "intimate knowledge of Houston, the attractions of Houston, the people of Houston and his desire to make this a very special, very hospitable occurrence and his desire to really showcase his home."

Bush has said part of the reason he selected Houston was "it's my home and I'd like these world leaders to see it." He's also said he wants to give them "a little Texiana" while they're there and for them to "feel the spirit of the state," and that he was trying to figure out "how many barbecue eaters (are) in the crowd."

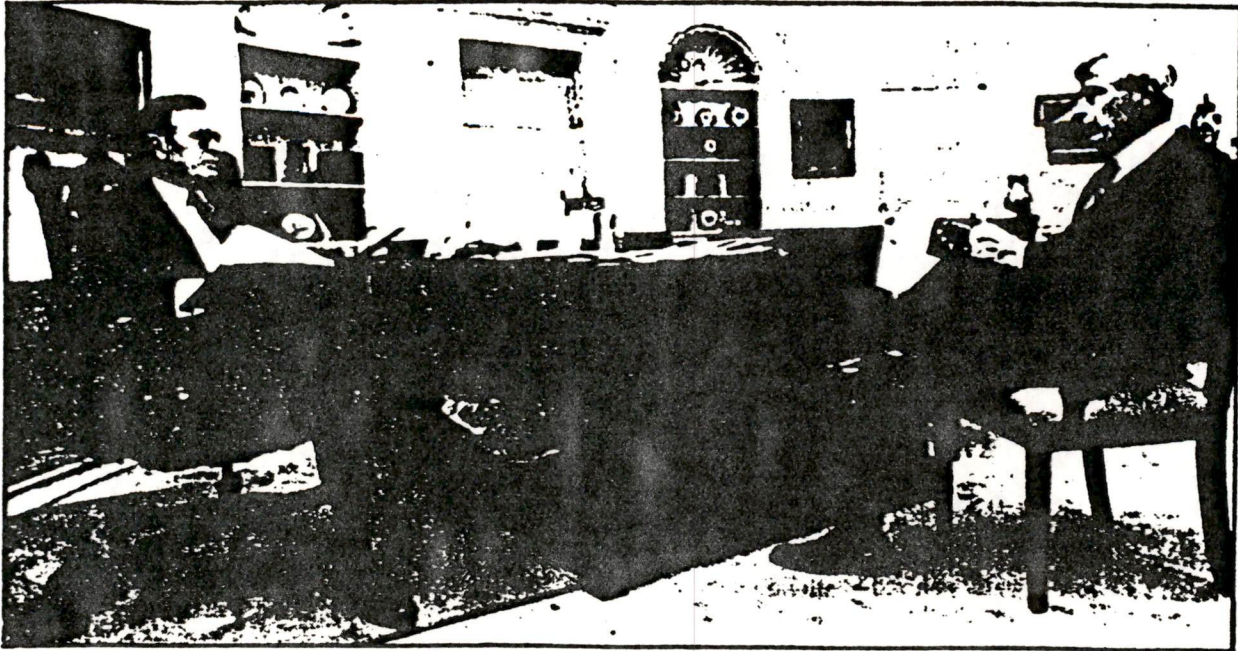
There basically will be three groups attending the summit: the leaders, their delegations and the international news media. Of the three, the summit leaders will have the least amount of time to get out and see Houston.

Malek said Bush has emphasized that he wants the leaders to "understand that Houston not only is a great representative of Texas and the southwest, but also is a city of great culture and great sophistication."

"It's a great example of the American Southwest. It's a leader in commerce, medicine and space technology and it's a very sophisticated and cultural city," Malek added.

And he said the leaders are "going to get a great sense of the cultural side of Houston," but declined to discuss details of the schedule in advance of the news conference.

Over the past several weeks other summit officials, however, have spoken of tentative plans for Bush to attend a rodeo the night before the summit begins, to host one working dinner for the leaders and one evening cultural event



Susan Biddle/The White House

President George Bush talks with Summit director Fred Malek in the Oval Office.

MALEK: Bush takes personal interest in summit

is expected to host a thank-you-Houston gala — an idea that is said to have come straight from him.

The rodeo would not be an official summit event, although sources have said any summit leaders who arrive early and would like to come most certainly would be invited.

Over the months since the summit was announced there have been reports of some friction between the Houston and Washington contingents, but Malek said he does not believe there has been any tug-of-war between the two groups.

He credits the Houston Economic Summit Host Committee for "great ideas" for the schedule and said, "We have had great support not only from the host committee, but also from the elected officials. Mayor Kathy Whitmire and Harris County Judge (Jon) Lindsay have been fabulous, totally cooperative."

Malek has retained his position as president of Northwest Airlines and is commuting between Minne-

apolis and Washington. He currently is spending about half his time on the summit. That will pick up to 70 percent in May and probably will be at 100 percent by June. Neither Malek nor his deputy, Charles Hagel, is being paid for the summit work.

Malek acknowledges he's never done anything like this before and when asked what's come up that he didn't expect, he readily quips, "All of it."

He has, for example, in the last few months learned to think of things like keeping the media center at the George R. Brown open 24 hours a day during the summit to accommodate European and Japanese journalists working on very different time zones and deadlines.

Asked if he doesn't feel at times a little schizophrenic as he tries to run an airline and simultaneously plan an international event, he said, "You do feel a little bit that way, but the key is really to focus on what you are doing and the key also is that I have great partners in this."

Summit guests to get welcome with a twang

By **BOB TUTT**
Houston Chronicle

President and Mrs. Bush will host an evening of western entertainment at the Astrohall the night before the annual economic summit of world leaders here this summer.

The event, on Sunday, July 8, will include a rodeo, barbecue and performances by country stars not yet identified. It will fete dignitaries and the press corps, but probably no other head of state will arrive until the next day, when the summit officially opens.

Frederic Malek, director of the summit, announced the event Thursday in disclosing a tentative schedule of events for the July 9-11 conference, which will convene at Rice University.

Summit planners originally proposed asking foreign leaders to arrive a day early, but the leaders reportedly resisted expanding the schedule, traditionally 2½ days.

The Italian delegation reportedly balked because July 8 is the date for the deciding match of the World Cup soccer competition, an immensely important event outside the United States.

Malek indicated he expects the tentative schedule will substantially be the final one. He gave this outline:

At Rice on Monday, July 9, from 10

a.m. to noon, Bush will greet heads of the delegations from Italy, Japan, West Germany, Canada, the United Kingdom, France and the Commission of the European Communities.

The heads of the delegations will meet at 3 p.m., followed by a working dinner at the Bayou Bend Collection of American Decorative Arts at 7 p.m. Back at Rice on Tuesday, July 10, the world leaders, along with foreign and finance ministers, will hold a plenary session at 9 a.m., continuing until a working lunch at 1 p.m. The plenary session will resume at 2:30 p.m., followed by staff and bilateral meetings of leaders at 3:30 p.m.

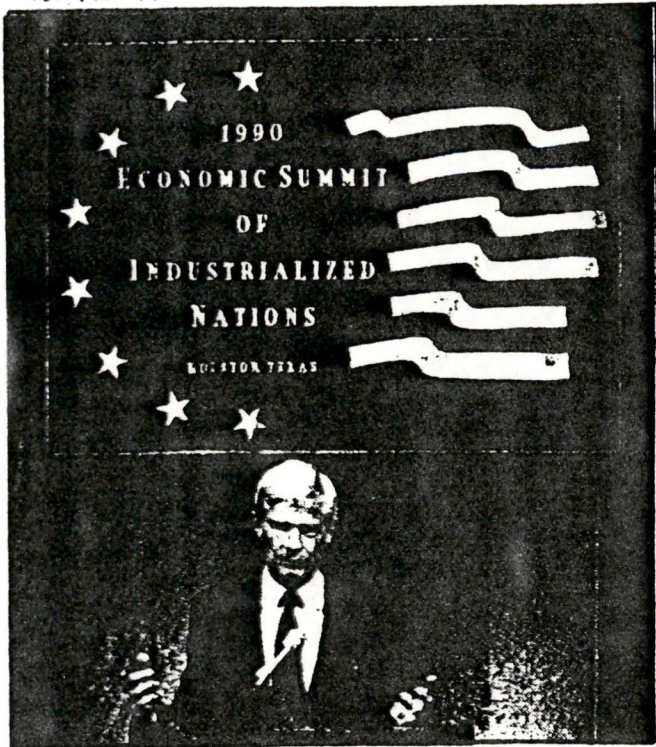
At 7:30 p.m. the leaders, other top officials, their spouses and other special guests will attend the summit's official dinner at the Houston Museum of Fine Arts.

On Wednesday, July 11, there will be a plenary session at 9 a.m., and at noon Bush will read the final communique at the George R. Brown Convention Center, officially concluding the summit.

That evening the Bushes will host entertainment at the Wortham Theater to honor the many Houstonians who helped put on the summit.

Traditionally, discussions during the summit's working sessions center on economic issues, and those at

See **SUMMIT** on Page 31A.



Carlos Antonio Rios / Chronicle

Summit logo

Frederic Malek, director of the 1990 economic summit, stands before the summit's official logo, unveiled Thursday: Page 21A.

Summit

Continued from Page 21A.

the dinners go over political issues.

Malek said the summit's taut schedule was formulated to "best allow the president and his counterparts a chance to openly discuss their views on world affairs in an atmosphere very conducive to thoughtful discussion."

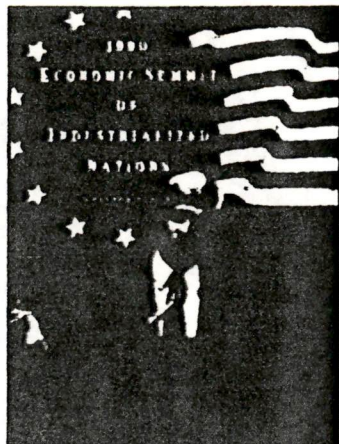
The estimated 7,000 members of delegations and the news media contingents coming here should give Houston's economy a modest transfusion, Malek said, but the city's

greatest benefit should come from its global exposure.

Air-conditioning should make Houston's customary hot summer weather no special problem, he said.

Malek also introduced the 1990 summit's official logo, described as "an artistic rendition of the American flag," with 13 red and white and eight white stars emblematic of the seven nations and the European Community organization.

Nancy Ames, a member of the Houston Economic Summit Host Committee, proposed the logo's creation, and her firm, Ward and Ames Special Events, financed its production. It was designed by the firm of graphic artist Linda Limb.



Jerry Click/The Houston Post

Fred Malek, director for the 1990 Economic Summit, with official logo in background.

All work, little play at summit

**BY MIKE DORNING
AND KATHY LEWIS
OF THE HOUSTON POST STAFF**

A schedule for the 1990 Economic Summit was announced Thursday that focuses on a traditional, work-oriented meeting and gives a lesser place to cultural events focused on Houston.

The schedule includes the much-publicized Texas rodeo and barbecue July 8 — the night before the summit begins and before most of the foreign leaders are likely to arrive — and pushes a cultural evening at the Wortham Center to the evening of July 11 — after the leaders leave.

As recently as a month ago, Summit Host Committee Co-Chairman George Strake had outlined a tentative schedule that included the rodeo and Wortham Center gala in the world leaders' schedule, which would have given the Houston-centered events maximum exposure.

The official 2½-day schedule includes a closed working dinner at the Bayou Bend Collection on July 9 and a closed official dinner at the Museum of Fine Arts on July 10, said summit Director Fred Malek. The rest of the leaders' scheduled time will be spent in meetings and an arrival ceremony at Rice University.

While the format emphasizing closed dinners rather than Texas cultural events runs contrary to plans that have been discussed in recent months, it is in line with most previous summits.

One Washington official said President Bush probably made a conscious decision to avoid over-programming his guests and "really decided to stay in the tradition of summitry."

In the Toronto Economic

Please see **SUMMIT, A-16**

SUMMIT: All work, little play scheduled for leaders at meeting

From A-1

Summit of 1988, governmental leaders spent every night in working dinners, and the participants decided to cancel an official dinner at last year's Paris summit when they finished early.

After French Bicentennial and summit activities, even the usually energetic Bush told reporters he "wasn't about to argue" with the decision to end the Paris summit early.

Another Washington-based official said Houston planners had overestimated the amount of time the leaders could spend on galas and locally oriented activities.

"There was not a great idea in Houston of what exactly an eco-

nomic summit is," he said.

Strake said the official itinerary, which is subject to revision, will still give Houston enormous international exposure.

He noted the rodeo and a "Thank You" gala at the Wortham Center will focus attention on local culture and are likely to receive international press coverage.

"The press will also have access to a lot of Houston culture (at a media party), and we'll be bringing the Houston story to them at the press center during the week, making people like Paul Chu available to them," Strake said.

Chu is director of the University of Houston's superconductivity laboratory.

The summit is likely to put Rice University on the pages of every major news publication in the Western World. The traditional summit "class photo" of all the governmental leaders will be taken on the Rice quadrangle in front of Lovett Hall, the university's original building and a symbol of the college.

"We chose Lovett Hall because it is basically the signature building of the campus and where the leaders will have their first session," said Gary Foster, communications director for the summit.

Foster said television network correspondents are also likely to give their reports using the building as a backdrop.

Malek said there is a good chance some of the foreign leaders will be in town in time to join Bush and the media at the rodeo July 8. He said the Astroarena event would feature "big name" performers, although the entertainment has not been set.

A summit schedule for the leaders' spouses has not been set yet but may highlight such Houston institutions as NASA's Johnson Space Center and the Texas Medical Center, said Chuck Hagel, deputy summit director.

The July 9-11 summit meeting includes delegations from the United States, Canada, France, Germany, Italy, Japan, the United Kingdom and the Commission of the European Community. Each delegation includes the head of government and Cabinet members in charge of foreign affairs and finance.

Sleeping arrangements tax summit planners

Special requirements causing a scramble for accommodations

By MIKE DORNING
OF THE HOUSTON POST STAFF

There's little danger that Italian Prime Minister Giulio Andreotti will be spending the night under the Pierce Elevated, but his efforts to find a place to stay in Houston have not been easy.

Two and a half months after the planners for the 1990 Economic Summit made tentative hotel assignments for foreign leaders, the Italian delegation's Houston address is still uncertain.

The Italians may well be in the Ritz-Carlton with British Prime Minister Margaret Thatcher and her entourage, making them the only

two delegations sharing digs in Houston. They may also be at the Wyndham Warwick, where the summit planners originally put them.

But the Italians, who developed an affinity for the Ritz during President Francesco Cossiga's stay there, aren't the only ones whose rooming arrangements have gone through a period of uncertainty, according to summit, consular and hotel officials.

The German delegation responded with a *nein* when summit officials showed them the Westin Galleria, and they have their quarters at the Doubletree at Post Oak.

A German official would only say the Doubletree suites and facilities were more fitting for a head of government.

And the video camera-bearing Japanese advance team had chosen the Inn on the Park for their leaders, accepting the J.W. Marriott only after the general manager agreed to give up his own suite for

his guests.

Protocol in the Japanese government, a coalition of factions headed by cabinet members, requires all the ministers on the trip to have equal suites. Alas, there were four ministers with tickets to Houston and only three suitable guest suites at the Marriott, so the manager is going to be temporarily evicted.

But even if Prime Minister Toshiki Kaifu and his government could find a place to sleep, where could he swim? Kaifu and his wife swim an hour every morning, and the pool at the Marriott was not large enough.

"Somebody from the State Department called me to ask if they could use the pool. We'll shut it down for them an hour every morning," says Angela Hornsby, general manager of the University Club, which has an Olympic-size pool on top of the nearby Galleria.

There was never any question where the Canadians would stay — the Canadian Inn on the Park —

and that was surely a source of comfort for Prime Minister Brian Mulroney, both politically and physically.

Once before, he had passed up a Canadian-owned hotel on a foreign visit, a decision that cost him dearly in the press at home. But perhaps more importantly, the Inn on the Park has a very nice suite on the third floor, ideal for Mulroney, who has a fear of heights.

The French remain at the Westin Oaks, where the summit officials originally proposed quarters for President Francois Mitterrand, and the hotel administration has surely already made sure the presidential suite will include a double bed for Mitterrand and his wife, who avoid single beds.

For President Bush, there's been no fuss. The host country hands out the hotel assignments, and when he hosts a summit in his adopted hometown, he of course returns to his Houston address — The Houstonian.

The Houston Post

Houston owned, Texas proud

THURSDAY, April 5, 1990

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HEADQUARTERS FOR THE HOSTS

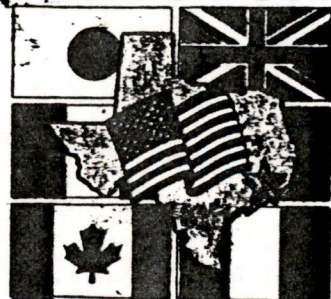


Gaylon Wampler/The Houston Post

Call it the 'Economic Mansion'

With the snip of garden shears, the Kirby Mansion became the official local headquarters for the 1990 Economic Summit Wednesday. Dedicating the home for the Washington-based organizers of the July 9-11 meeting and the Houston Host Committee, were, from left: Mayor Kathy Whitmire, Kenneth Lay (co-chairman), Ambassador Joseph Reed (chief of protocol), Ambassador Frederic V. Malek (director), George Strake Jr. (co-chairman) and Houston Partnership's Lee Hogan.

THE
HOUSTON



SUMMIT



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1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

April 18, 1990

MEMORANDUM FOR ANDY CARD

FROM: CHUCK HAGEL 

RE: ECONOMIC SUMMIT SCHEDULE

For your information, attached please find a brief outline and statement regarding the schedule for the 1990 Economic Summit of Industrialized Nations, to be held in Houston, Texas, July 9-11.

Based on Fred Malek's meeting with President Bush on Monday, and prior discussions with you and your colleagues, Malek will be holding a press conference on Thursday, April 19, 1990, 12:00 CST in Houston, Texas. Malek will read the attached statement at that time, as well as release the tentative schedule and hold a question and answer session.

In addition, Marlin Fitzwater will issue a statement from the White House on Thursday from Key Largo, Florida.



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FOR YOUR INFORMATION - NOT FOR RELEASE

INTRODUCTORY STATEMENT BY FRED MALEK

APRIL 19 PRESS CONFERENCE

GEORGE R. BROWN CONVENTION CENTER

12:00 NOON (CDT)

I'M STANDING IN THE SAME ROOM WHERE -- LESS THAN THREE MONTHS FROM NOW -- OUR PRESIDENT, GEORGE BUSH, WILL DELIVER THE FINAL COMMUNIQUE OF THE 1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS. THE PRESIDENT CHOSE HOUSTON AS THE LOCATION FOR THIS HISTORIC EVENT BECAUSE HE KNEW THAT THIS CITY WOULD NOT ONLY PROVIDE AN EXCELLENT SETTING FOR THE MEETING, BUT THAT HOUSTON WOULD SHOW THE WORLD A PART OF THE UNITED STATES THAT MEANS SO MUCH TO HIM.

I'D LIKE TO TAKE A MOMENT TO THANK EVERYONE IN HOUSTON WHO HAS CONTRIBUTED TO THE FINALIZATION OF THIS SCHEDULE WE ARE ANNOUNCING TODAY. THE CO-CHAIRMEN OF THE HOUSTON HOST COMMITTEE, KEN LAY AND GEORGE STRAKE, HAVE GATHERED TOGETHER THE FINEST TALENT IN HOUSTON AND HAVE PRESENTED US WITH SO MUCH CREATIVITY, ENTHUSIASM AND PROFESSIONAL ADVICE THAT I'M SURE IT WOULD BE DIFFICULT TO MATCH IN ANY OTHER CITY. WE HAVE BEEN OVERWHELMED WITH GOOD IDEAS.

THE SCHEDULE THAT MOST OF YOU NOW HAVE A COPY OF CONTAINS THE OUTLINE OF THE JULY 9-11 ECONOMIC SUMMIT.

page 2 Malek statement

WE BELIEVE THAT THIS SCHEDULE, WITH THE SUMMIT MEETINGS HELD AT RICE UNIVERSITY, WILL BEST ALLOW THE PRESIDENT AND HIS COUNTERPARTS FROM THE G7 NATIONS A CHANCE TO DISCUSS OPENLY THEIR VARYING VIEWS ON WORLD AFFAIRS IN AN ATMOSPHERE THAT IS CONDUCIVE TO THOUGHTFUL DISCUSSION. THE SCHEDULE ALLOWS THE LEADERS TIME TO MEET SEPARATELY AND HOLD BILATERAL DISCUSSIONS. WE HOPE THAT IT WILL ALSO ALLOW THEM AN OPPORTUNITY TO RELAX AND ENJOY HOUSTON'S CULTURAL SIDE WITH A WORKING DINNER HELD AT THE BAYOU BEND COLLECTION -- ONE OF THE FINEST COLLECTIONS OF DECORATIVE ART IN THE WORLD, AND AN OFFICIAL SUMMIT DINNER AND EVENING OF ENTERTAINMENT ON TUESDAY AT THE HOUSTON FINE ARTS MUSEUM, WHICH BOASTS A FINE COLLECTION OF BOTH AMERICAN AND EUROPEAN ART.

THE GEORGE R. BROWN CONVENTION CENTER, THIS STATE OF THE ART FACILITY THAT THE CITY OF HOUSTON HAS MADE AVAILABLE TO US, PROVIDES EXCELLENT WORK SPACE FOR THE INTERNATIONAL AND DOMESTIC MEDIA THAT WILL BE COVERING THE SUMMIT. DOWN THE HALL IN EXHIBITION HALL "D", THE HOUSTON HOST COMMITTEE, WITH THE HELP OF MANY CONTRIBUTORS FROM, HOUSTON, THE STATE OF TEXAS AND THE REST OF THE UNITED STATES, WILL PROVIDE TWENTY-FOUR HOUR MEAL SERVICE FOR THE MEMBERS OF THE PRESS.

BEFORE I TAKE YOUR QUESTIONS, I'D LIKE TO POINT OUT TWO EVENTS THAT WILL TAKE PLACE PRIOR TO AND AFTER THE "OFFICIAL SUMMIT." ON SUNDAY, JULY 8TH -- IN COORDINATION WITH OUR ECONOMIC SUMMIT ORGANIZATION -- HARRIS COUNTY, THE CITY OF HOUSTON AND THE HOUSTON HOST COMMITTEE WILL HOST A WESTERN EVENING THAT WILL

page 3 Malek statement

INCLUDE A RODEO, BARBEQUE, AND COUNTRY MUSIC ENTERTAINMENT FOR PRESIDENT AND MRS. BUSH AND THEIR GUESTS FROM AROUND THE WORLD. ALSO INVITED WILL BE MEMBERS OF THE DOMESTIC AND FOREIGN PRESS CORPS, THE STAFFS AND LEADERS OF THE G7 COUNTRIES THAT ARE IN TOWN ON SUNDAY, AND STATE AND LOCAL OFFICIALS. THE WESTERN NIGHT WILL BEGIN ON SUNDAY AT 5:00 P.M.

ON WEDNESDAY EVENING, JULY 11, THE PRESIDENT AND MRS. BUSH WILL SALUTE THEIR HOME TOWN WITH AN EVENING OF ENTERTAINMENT AT THE WORTHAM THEATER. THE BUSHES WILL HONOR THE MANY HOUSTONIANS WHO HAVE HELPED TO PUT ON THE 1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS. THE EVENT AT THE WORTHAM WILL BEGIN AT 8:00 P.M.

BY NOW YOU ALL HAVE NOTICED THE HANDSOME LOGO HANGING BEHIND ME. THIS IS THE OFFICIAL LOGO OF THE 1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS, AND IT WILL APPEAR ON ALL OFFICIAL SUMMIT DOCUMENTS AND PUBLICATIONS. THE ARTWORK WAS DONATED TO THE SUMMIT BY THE HOUSTON ADVERTISING AND ENTERTAINING FIRM WARD AND AMES. LINDA LIMB IS THE WOMAN RESPONSIBLE FOR THIS PARTICULAR DESIGN -- SHE DID AN OUTSTANDING JOB. THE EIGHT STARS ON THE LEFT REPRESENT EACH OF THE SEVEN INDUSTRIALIZED NATIONS, AND THE EUROPEAN COMMUNITY.

I'D BE HAPPY TO ANSWER ANY QUESTIONS NOW THAT YOU MIGHT HAVE.



1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

EMBARGOED UNTIL 1:30PM (EST), APRIL 19, 1990

FOR IMMEDIATE RELEASE
APRIL 19, 1990

CONTACT: ROXANNE CASSCELLS
202/408-1644

TENTATIVE ECONOMIC SUMMIT SCHEDULE ANNOUNCED

(HOUSTON, TEXAS) -- Fred Malek, Director of the 1990 Economic Summit of Industrialized Nations, announced today the official schedule of events for the Summit to be held in Houston, Texas on July 9-11, 1990. The tentative schedule follows:

Monday, July 9, 1990

10:00 AM to 2:00 PM

Arrival Ceremonies

Academic Quadrangle

Rice University

President Bush Greets Heads of Delegations:

Commission of European Communities

Italy

Japan

Federal Republic of Germany

Canada

United Kingdom

France

3:00 PM

Restricted Session

Heads of Delegations

Founders Room, Lovett Hall

Rice University

7:00 PM

Working Dinner

Heads of Delegations

Bayou Bend Collection

Tuesday, July 10, 1990

9:00 AM

Main Plenary Session

Heads of Delegations, Foreign and Finance Ministers

Herring Hall

Rice University

1:00 PM

Working Lunch

Heads of Delegations

Cohen House

Rice University

page 2 summit schedule

2:30 PM **Main Plenary Session**
 Heads of Delegations, Foreign and Finance Ministers
 Herring Hall
 Rice University

3:30 PM Open for staff consultation and bilaterals

7:30 PM **Official Dinner**
 Heads of Delegations, Foreign Ministers, Finance
 Ministers and Spouses
 Houston Fine Arts Museum

Wednesday, July 11, 1990

9:00 AM **Main Plenary Session**
 Heads of Delegations, Foreign and Finance Ministers
 Herring Hall
 Rice University

12:00 Noon **President Bush Reads Final Communique**
 Assembly Hall B
 George R. Brown Convention Center

###

file

CLOSE HOLD
THE WHITE HOUSE
WASHINGTON



DATE: April 18, 1990

GENERAL SCOWCROFT
ANDY CARD
BILL SITTMAN
JOE HAGIN
SIG ROGICH
JOHN KELLER

NOTE FOR:

The President has reviewed the attached, and it is forwarded to you for your:

information
action

Thank you.

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
(x-2702)

cc:





1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

1990 APR 10 PM 4:09

April 10, 1990

MEMORANDUM FOR THE PRESIDENT

FROM: FREDERICK V. MALEK

FVM

THE PRESIDENT HAS SEEN

SUBJECT: Schedule for the 1990 Economic Summit

Attached please find the proposed schedule with appropriate support material for the 16th Economic Summit of Industrialized Nations to be held in Houston, July 9 - 11, 1990.

This schedule has come as a result of numerous meetings with the State Department, the Treasury Department, the National Security Council, and the appropriate White House Offices.

As you can see, there are eight issues where your early decision is needed.

I look forward to our upcoming meeting to discuss it further.

Thank you.

P R O P O S E D S C H E D U L E
1 9 9 0 E C O N O M I C S U M M I T

Sunday, July 8 - Wednesday, July 11, 1990

Sunday, July 8, 1990

5:00pm THE PRESIDENT and Mrs. Bush host
an Evening of Texas Barbeque, Rodeo and Country
Music Entertainment

Location: AstroArena
See Tab "A"

Monday, July 9, 1990

am Heads of Delegations arrive Houston

Location: Ellington Field
See Tab "B"

10:00am Heads of Delegations begin arriving Rice
University for Arrival Ceremonies and
Brief Bilateral Receptions in Reverse Protocol
Order in 30 Minute Intervals

10:00am E.C.
10:30am Japan
11:00am Italy
11:30am Canada
12:00pm FRG
12:30pm United Kingdom
1:00pm France

Location: Academic Quadrangle,
Rice University
See Tab "C"

✓ early pm

Private Time

3:00pm Heads of Delegations and Sherpas participate in
Restricted Plenary Session

Location: Founders Room, Lovett Hall
See Tab "D"

Foreign and Finance Ministers participate in
separate Plenary Sessions

5:00pm Heads of Delegations, Foreign and Finance
Ministers conclude Plenary Sessions and
depart Rice University

pm Private Time

7:00pm Heads of Delegations participate in Working
Dinner

Location: Bayou Bend Collection
See Tab "E"

Foreign and Finance Ministers and Sherpas
participate in separate Working Dinners

9:00pm Heads of Delegations, Foreign and Finance
Ministers, and Sherpas conclude Working
Dinners

pm Sherpas draft Political Statement

OVERNIGHT HOUSTON, TEXAS

Tuesday, July 10, 1990

9:00am Heads of Delegations, Foreign Ministers and
Sherpas begin Main Plenary Session

Location: Business Information Center,
Herring Hall

9:30am Finance Ministers join Main Plenary Session

12:30pm Heads of Delegation, Foreign and Finance
Ministers conclude Main Plenary Session

Secretary Baker reads Political Statement to
Press

1:00pm Heads of Delegations participate in Working
Lunch

Location: Cohen House

Foreign and Finance Ministers and Sherpas
participate in Working Lunches

2:15pm Heads of Delegations, Foreign and Finance Ministers and Sherpas conclude Working Lunches

2:30pm Heads of Delegations, Foreign and Finance Ministers and Sherpas continue Main Plenary Session

Location: Business Information Center,
Herring Hall

4:30pm Heads of Delegations, Foreign and Finance Ministers and Sherpas conclude Main Plenary Session

5:00pm Heads of Delegations and Sherpas begin Informal Session

Location: Sewall Hall

6:30pm Heads of Delegations and Sherpas conclude Informal Session and depart Rice University

pm Private Time

8:00pm Heads of Delegations, Foreign and Finance Ministers and their Spouses participate in an Official Dinner to be followed by brief Entertainment

Location: Houston Fine Arts Museum
See Tab "F"

10:00pm Heads of Delegations, Foreign and Finance Ministers and their Spouses conclude Official Dinner

10:30pm Sherpas prepare draft Economic Communique

OVERNIGHT HOUSTON, TEXAS

Wednesday, July 11, 1990

9:00am Heads of Delegations, Foreign and Finance Ministers and Sherpas begin Main Plenary Session

Location: Business Information Center,
Herring Hall

10:30am Heads of Delegations, Foreign and Finance Ministers and Sherpas conclude Main Plenary Session and depart Rice University

12:00pm THE PRESIDENT reads the Final Communique

Location: Brown Convention Center
See Tab "G"

12:30pm THE PRESIDENT concludes reading the Final Communique. Heads of Delegations proceed to National Press Conferences

Location: Brown Convention Center

Optional:

2:00pm Heads of Delegations and their Official Parties participate in Official Lunch (15 per Delegation)

3:30pm Heads of Delegations conclude Official Lunch and depart Houston

8:00pm THE PRESIDENT and Mrs. Bush host a "Thank You" Gala for Houston

Location: Wortham Theatre
See Tab "H"

Entertainment:

It is proposed that the Grand Ole Opry be asked to perform during an entertainment portion of the event to follow the rodeo. The Opry offers a fast paced, high energy variety show in the best tradition of American Country Music. Virtually all major artists are members of the Opry and the show could be highlighted by featuring a number of THE PRESIDENT'S favorite performers.

1990 represents the 65th anniversary of the Grand Ole Opry. The Opry has performed outside of Nashville only once in the last 35 years.

Opry member options include:

- Roy Clark
- Larry Gatlin & the Gatlin Brothers
- Loretta Lynn
- Barbara Mandrell
- Reba McEntire
- Ricky Skaggs

✓ *would not*
late *too*

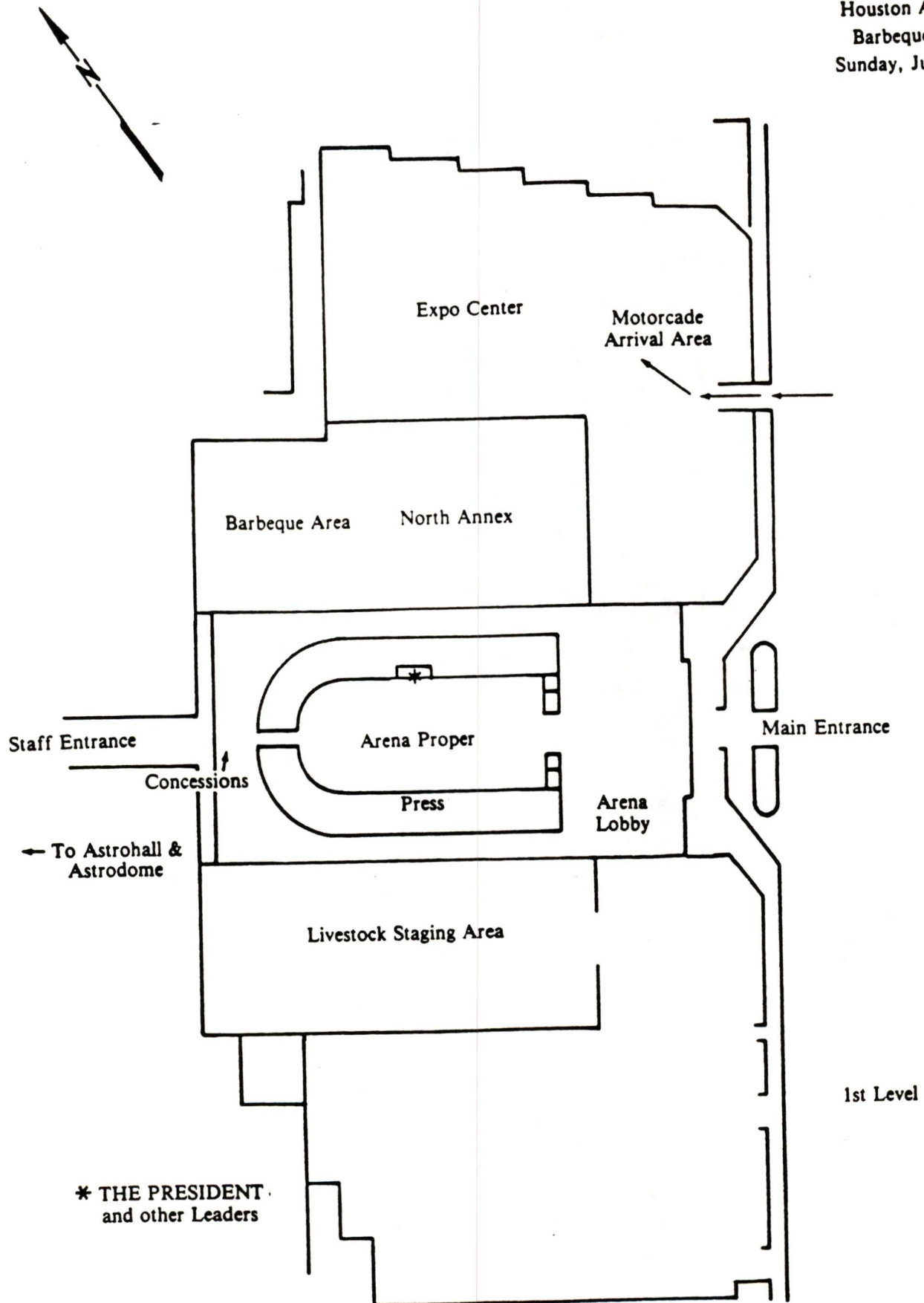
 AGREE

 DISAGREE

Suggested Artists:

- Oak Ridge Boys*
- Mae Barry*
- Lee Greenwood*
- Crystal Gayle (Loretta's sister)*

HOUSTON, TEXAS
1990 Economic Summit
Houston Astroarena
Barbeque & Rodeo
Sunday, July 8, 1990



C O N C E P T P A P E R

EVENT: Airport Arrivals

DATE: Will vary from country to country
Most expected Sunday, some Monday morning

LOCATION: Texas Air National Guard Base, Ellington Field

PARTICIPANTS: Head of Delegation, Spouse and Official Party
The U.S. Deputy Chief of Protocol

PRESS: Open Press Coverage

CONCEPT: Heads of Delegations and their parties will arrive at Ellington Field aboard their national aircrafts. The Deputy Chief of Protocol and possibly a Texas/Houston Member of Congress will greet the arriving Delegation and escort its Head (and spouse, when present) past a military cordon to an awaiting helicopter for transport either to their hotels or to the Official Arrival Ceremony at Rice University.


AGREE

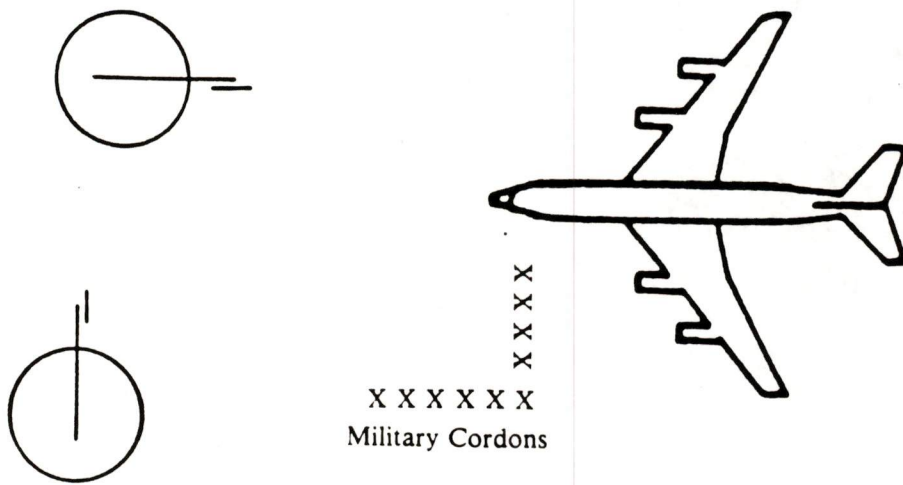
DISAGREE

HOUSTON, TEXAS

Ellington Field

Arrivals in Reverse Protocol Order

Sunday, July 8, 1990



X X X X X X
Military Cordons

Press

Texas Air National Guard
Operations Building

C O N C E P T P A P E R

EVENT: Arrival Ceremonies

DATE: Monday, July 9, 1990

TIME: 10:00am -- Consecutive Ceremonies in Reverse
Protocol Order every 30 minutes

LOCATION: Rice University, Academic Quadrangle

DRESS: Business Attire

PARTICIPANTS: THE PRESIDENT and Mrs. Bush
Head of Delegation and Spouse
The Secretary of State and arriving Foreign Minister
The Secretary of the Treasury and arriving
Finance Minister
The U.S. Chief of Protocol
U.S. and Arriving Official Delegations

PRESS: Expanded Press Pool Coverage

CONCEPT: THE PRESIDENT and Mrs. Bush, Secretary Baker, Secretary Brady, and the Chief of Protocol will greet the Head of Delegation, and Spouse when present, at the arriving motorcade or helicopter. THE PRESIDENT will escort the Head of Delegation onto a platform for appropriate arrival honors. Mrs. Bush, the Spouse and the Official Delegations will assume a position of honor just off the main platform.

At the conclusion of each arrival ceremony, it is proposed that THE PRESIDENT and Mrs. Bush escort the arriving Head of Delegation, Spouse, and Official Delegation to a nearby site for a brief reception.

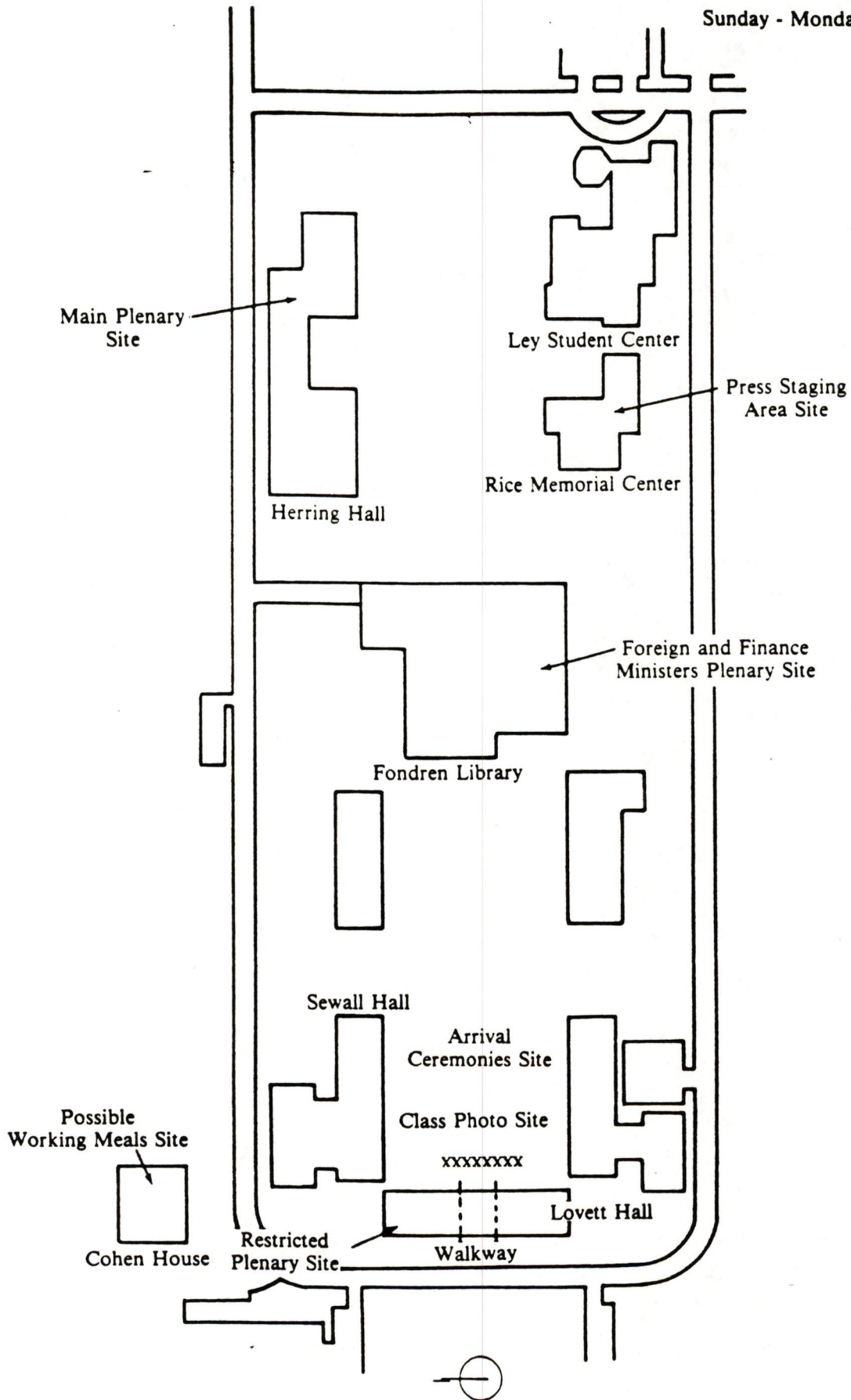
THE PRESIDENT and Mrs. Bush then bid farewell to the Head of Delegation, Spouse, and Official Party and return to the staging area for the next arrival.

✓ *om*

AGREE

DISAGREE

Sunday - Monday, July 8 - 11, 1990



C O N C E P T P A P E R

EVENT: Restricted and Main Plenary Sessions

LOCATION: Rice University

DRESS: Business Attire

MEETINGS: Monday, July 9, 1990

3:00 - 5:00pm: Restricted Sessions

Tuesday, July 10, 1990

9:00 - 12:30pm: Main Plenary Session

1:00 - 2:15pm Working Lunches

2:30 - 4:30pm: Main Plenary Session ✓

5:00 - 6:30pm: Informal Session ✓

Wednesday, July 11, 1990

9:00 - 10:30am: Main Plenary Session

PARTICIPANTS: Heads of Delegations and Sherpas for Restricted Plenary Session and Informal Session
Heads of Delegations, Sherpas, and Foreign and Finance Ministers for Main Plenary Sessions

PRESS: Press Pool Coverage at the beginning of Sessions

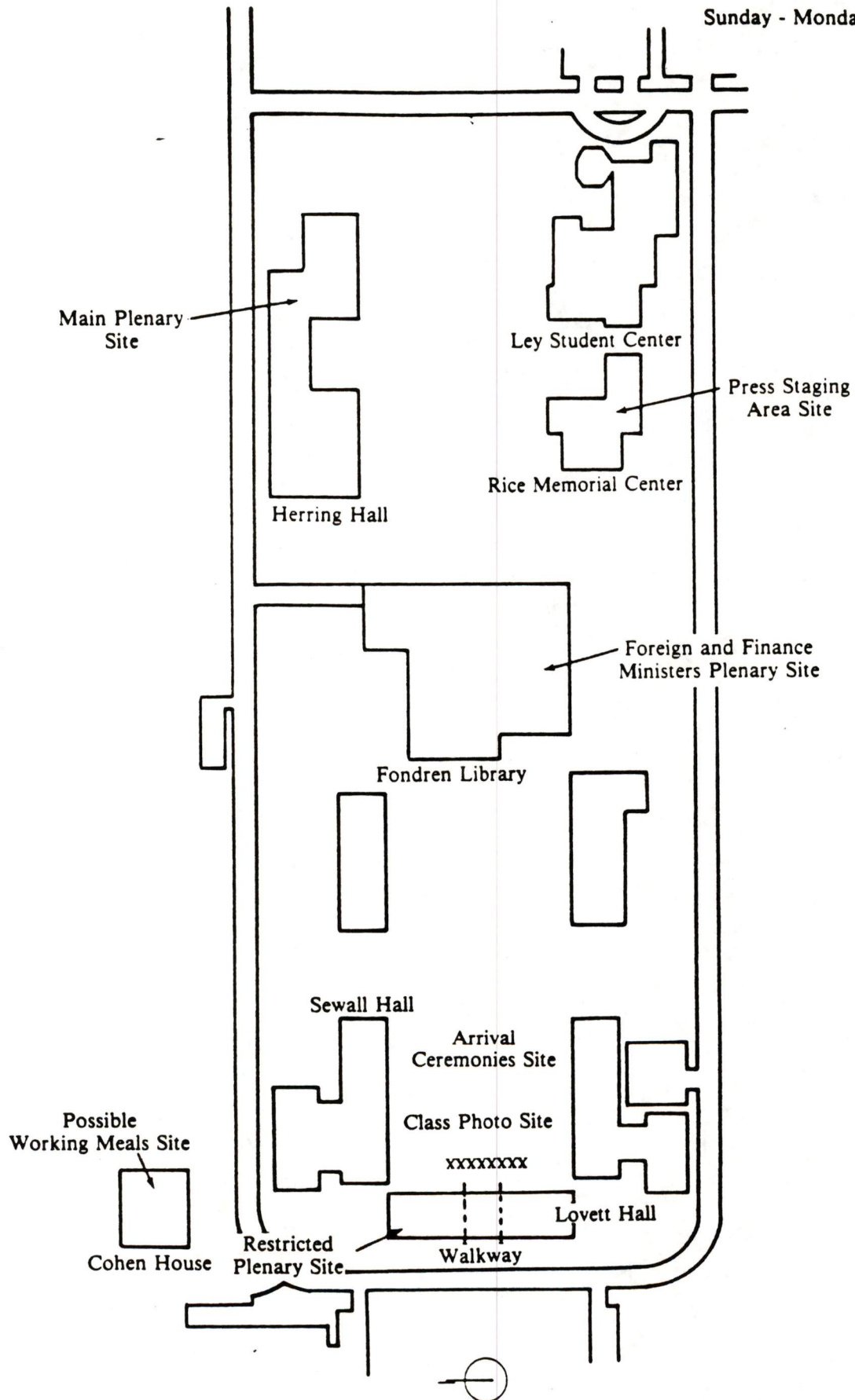
CONCEPT: Lovett Hall, the original building on the Rice University campus, will accommodate the Restricted Plenary Sessions of the Economic Summit. The University's Herring Hall will accommodate the Main Plenary Sessions of the Summit.

Heads of Delegations will be provided with holding rooms in each building, but delegation offices only in Herring Hall.

When appropriate, the Foreign and Finance Ministers will meet for separate sessions in the Fondren Library Building.

V CS
AGREE

DISAGREE



C O N C E P T P A P E R

EVENT: Working Dinner
DATE: Monday, July 9, 1990
TIME: 7:00pm
LOCATION: Bayou Bend Collection
DRESS: Business Attire
PARTICIPANTS: Heads of Delegations
(Sherpas nearby)
PRESS: To be Determined

CONCEPT: This dinner is envisioned as a private, casual time for the Leaders to gather and further discuss the day's business in a relaxed atmosphere. The Sherpas will also dine at Bayou Bend in a separate location.

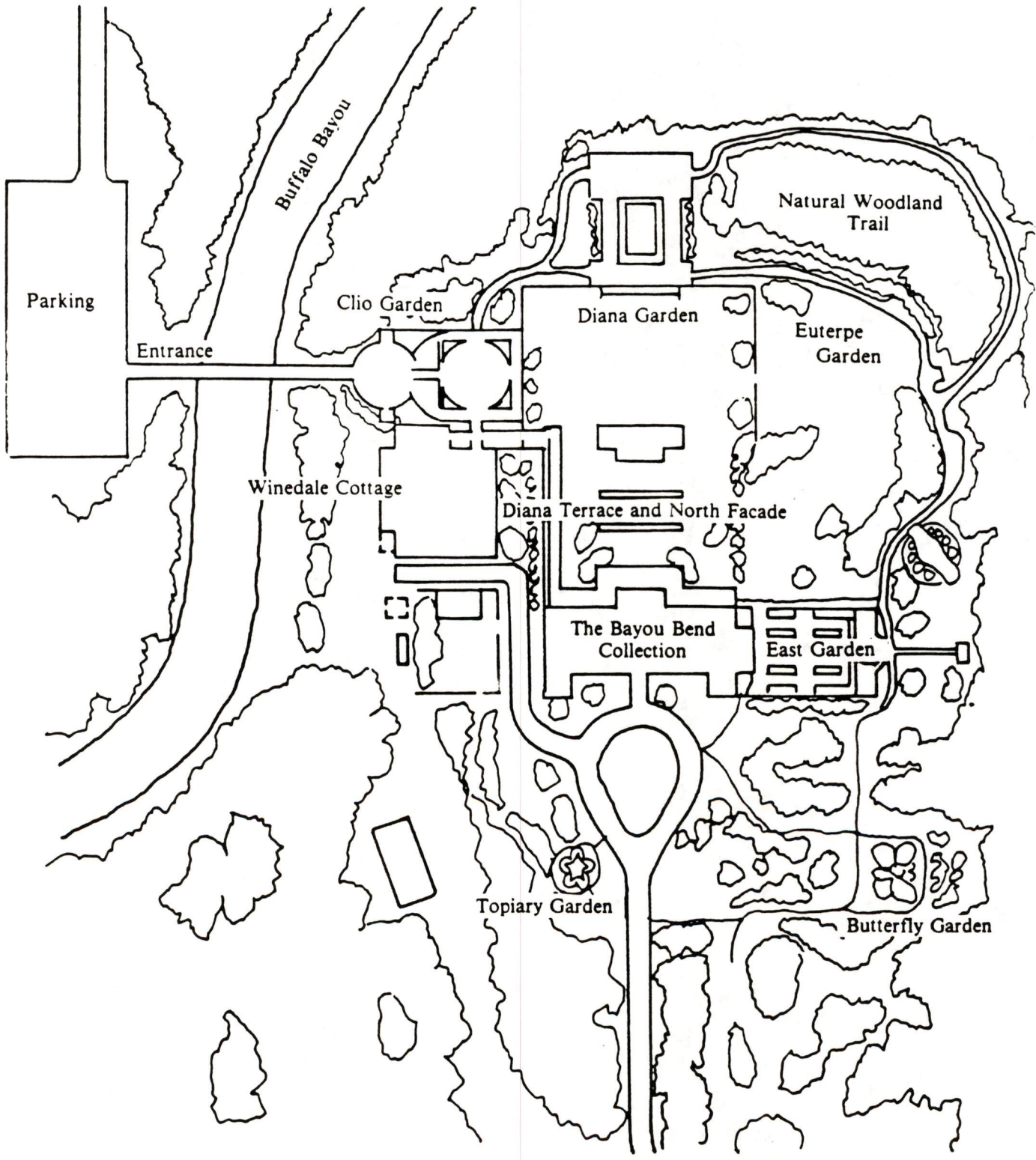
Bayou Bend, known to old Houstonians as the Hogg Plantation, is now considered one of our country's finest museums of decorative art.



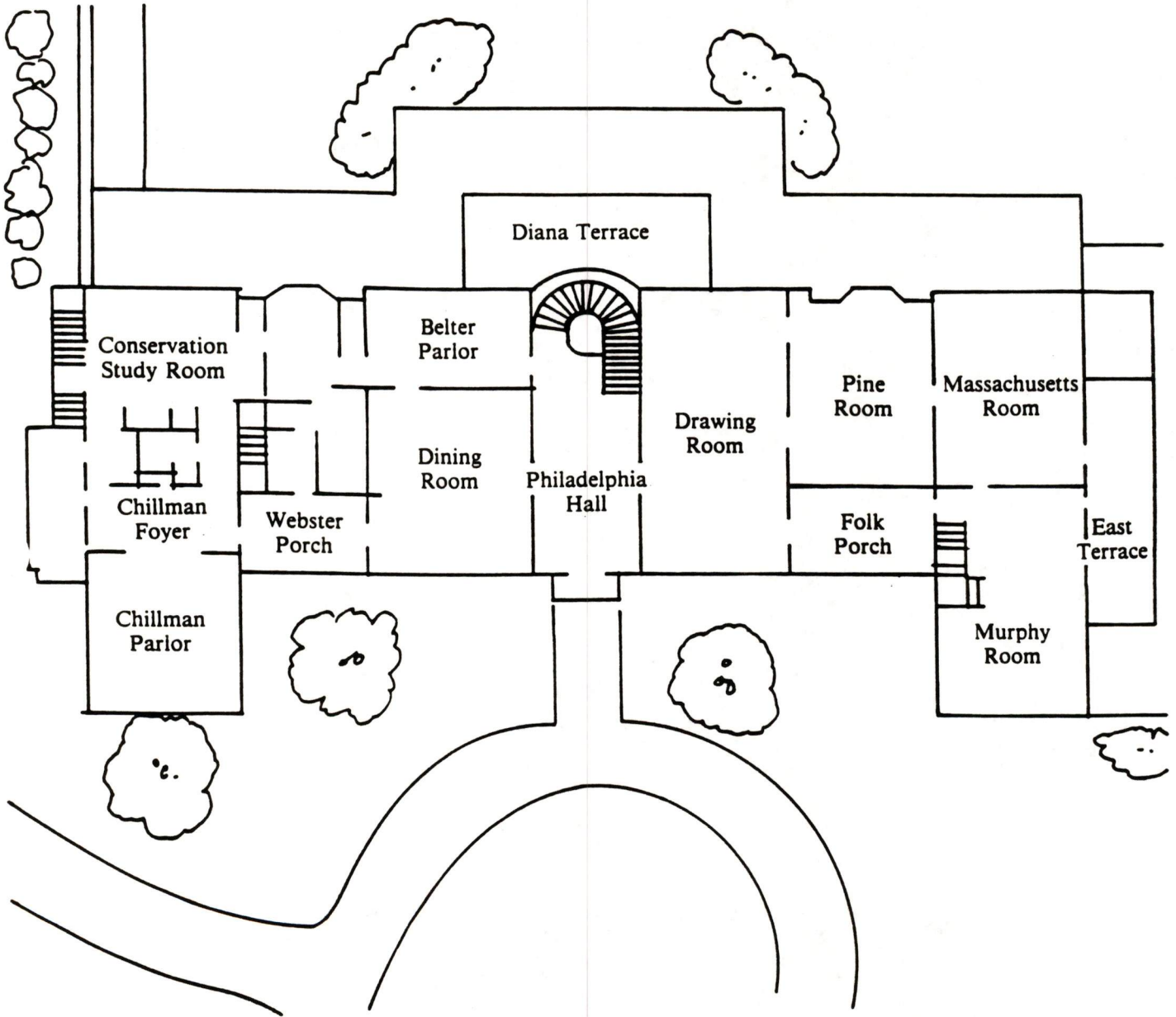
AGREE

DISAGREE

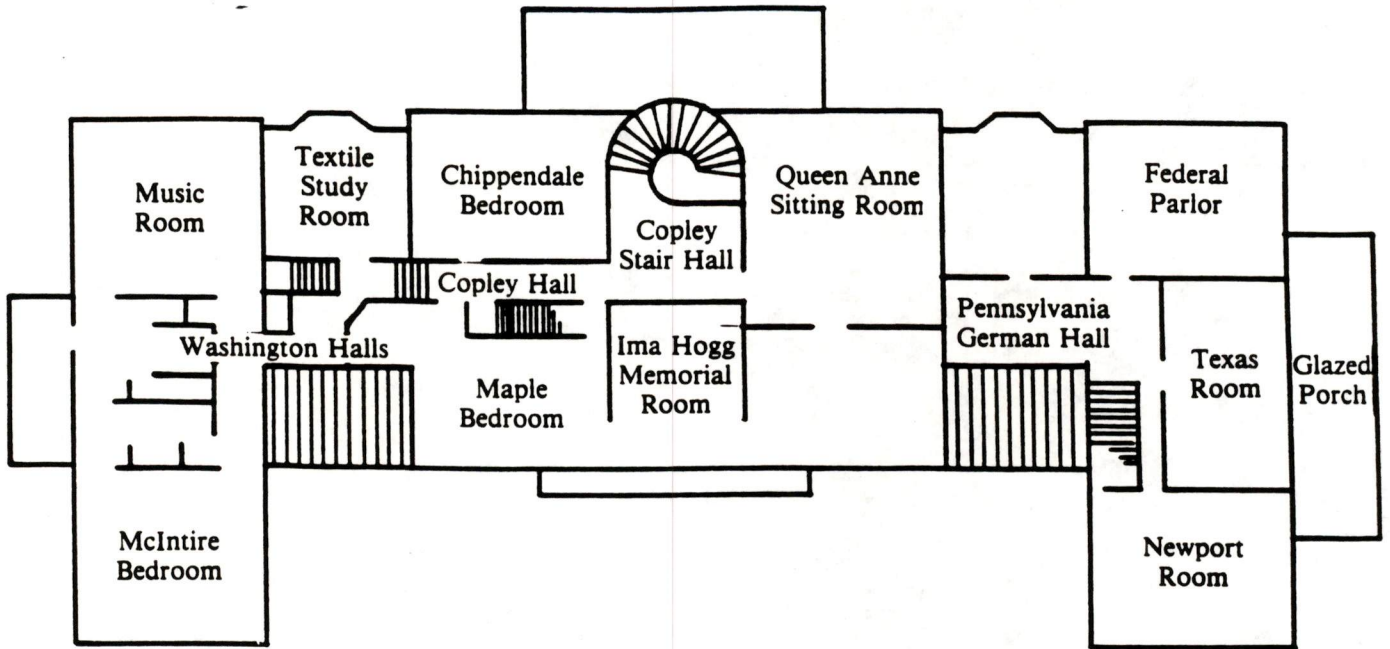
To Memorial Drive



HOUSTON, TEXAS
1990 Economic Summit
Bayou Bend - First Floor
1 Westcott Street



HOUSTON, TEXAS
1990 Economic Summit
Bayou Bend - Second Floor
1 Westcott Street
Possible Working Dinner & Farewell Sites



C O N C E P T P A P E R

EVENT: Official Dinner
DATE: Tuesday, July 10, 1990
TIME: 8:00pm
LOCATION: Houston Fine Arts Museum
DRESS: Business Attire - recommended to minimize time and inconvenience

✓ *CSB*

AGREE

DISAGREE

Black Tie

AGREE

✓ *CSB*

DISAGREE

PARTICIPANTS: Heads of Delegations and Spouses
Foreign Ministers and Spouses
Finance Ministers and Spouses

PRESS: To be Determined

CONCEPT: Heads of Delegations and their Spouses, and the Foreign and Finance Ministers and their Spouses will arrive the Houston Fine Arts Museum and participate in an Official Dinner to be held in the Museum's impressive Main Hall. The Dinner will be followed by Entertainment which will be held in a separate room.

✓

AGREE

DISAGREE

Entertainment:

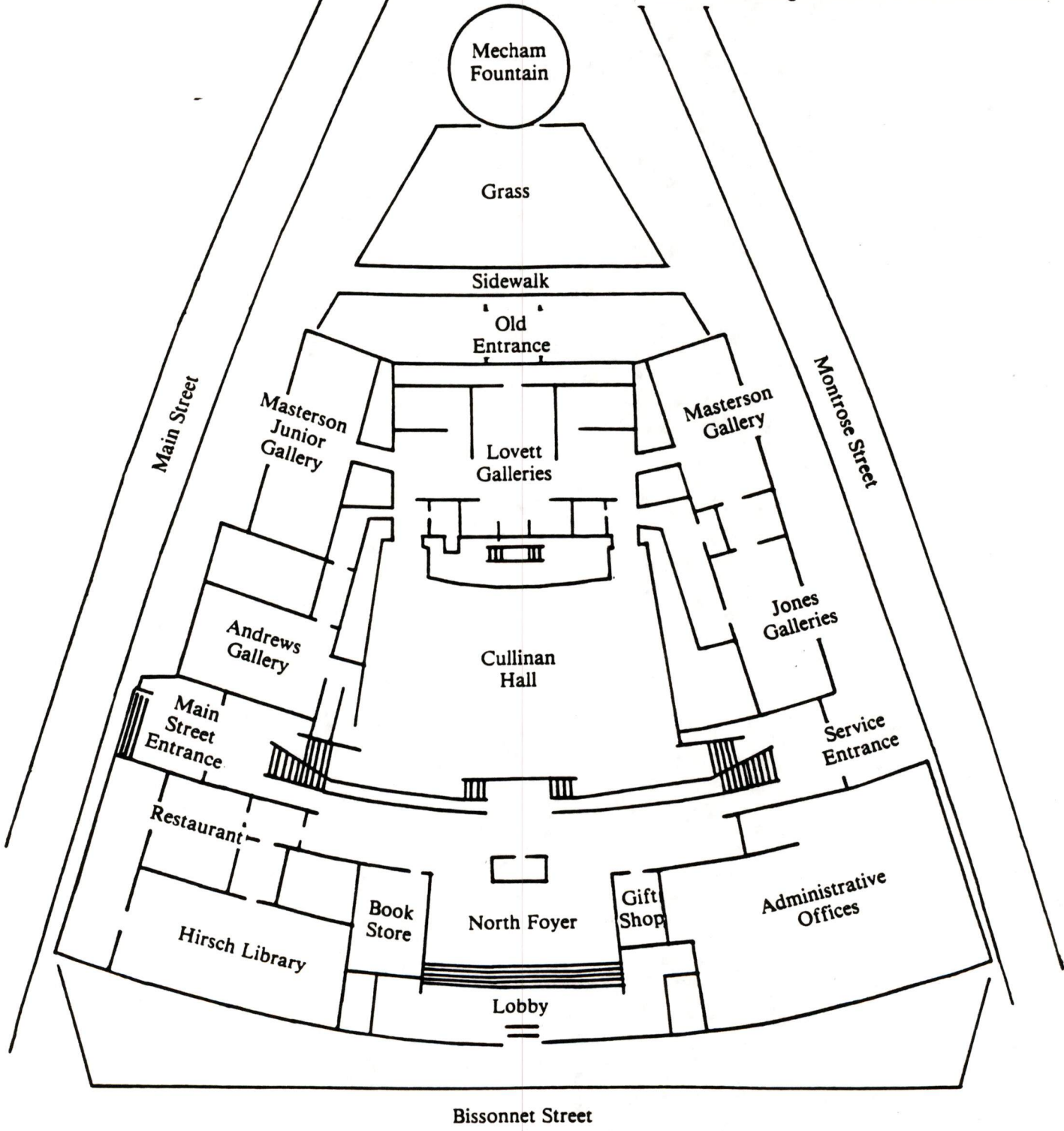
It is proposed that we invite Ms. Leontyne Price, a world reknowned American singer, to perform for the leaders. She could be accompanied by an artist of similar caliber such as violinist Itzhak

Perlman or cellist Mstislav Rostropovich. A larger number of guests could be invited to the entertainment segment.

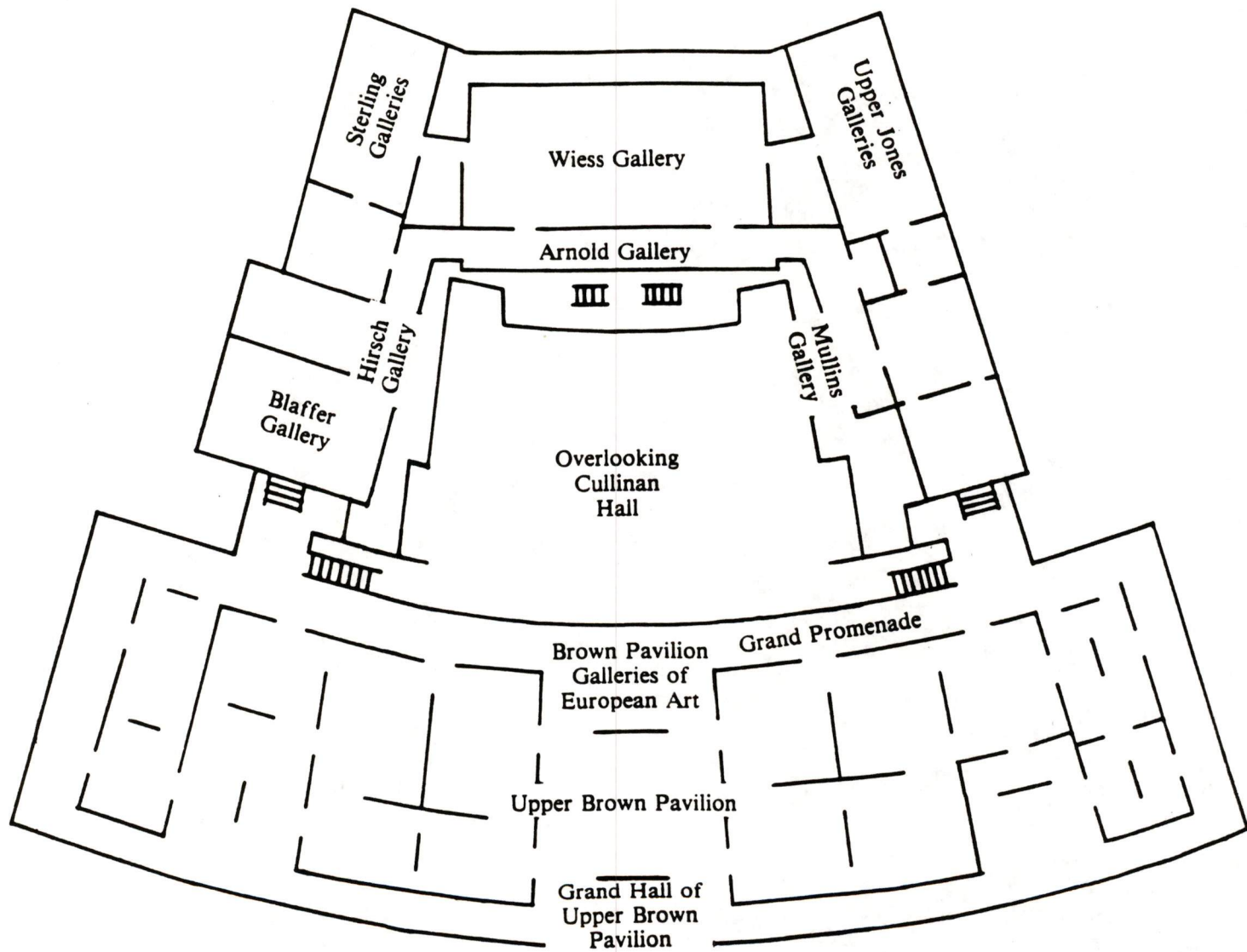

AGREE

DISAGREE

HOUSTON, TEXAS
1990 Economic Summit
Fine Arts Museum - First Floor
1001 Bissonnet Street
Possible Working Dinner & State Dinner Sites



HOUSTON, TEXAS
1990 Economic Summit
Fine Arts Museum - Second Floor
1001 Bissonnet Street
Possible Working Dinner & State Dinner Sites



C O N C E P T P A P E R

EVENT: Final Communique
DATE: Wednesday, July 11, 1990
TIME: 12:00pm
LOCATION: Brown Convention Center
PARTICIPANTS: PRESIDENT BUSH as Host
Heads of Delegations on Stage
PRESS: Expanded Press Pool Coverage
CONCEPT: The George R. Brown Convention Center will serve as the International Press Center for the working media credentialed to the Economic Summit.

After participating in a final Plenary Session at Rice University, THE PRESIDENT and the Heads of Delegations would arrive at the Brown Convention Center for the reading of the Final Communique by PRESIDENT BUSH as Host.

Heads of Delegations would then depart the Communique reading site en route to their respective national briefing rooms for possible press conferences.

At the conclusion of their press conferences, the Heads of Delegations would depart the Brown Convention Center en route to their respective schedules.



AGREE

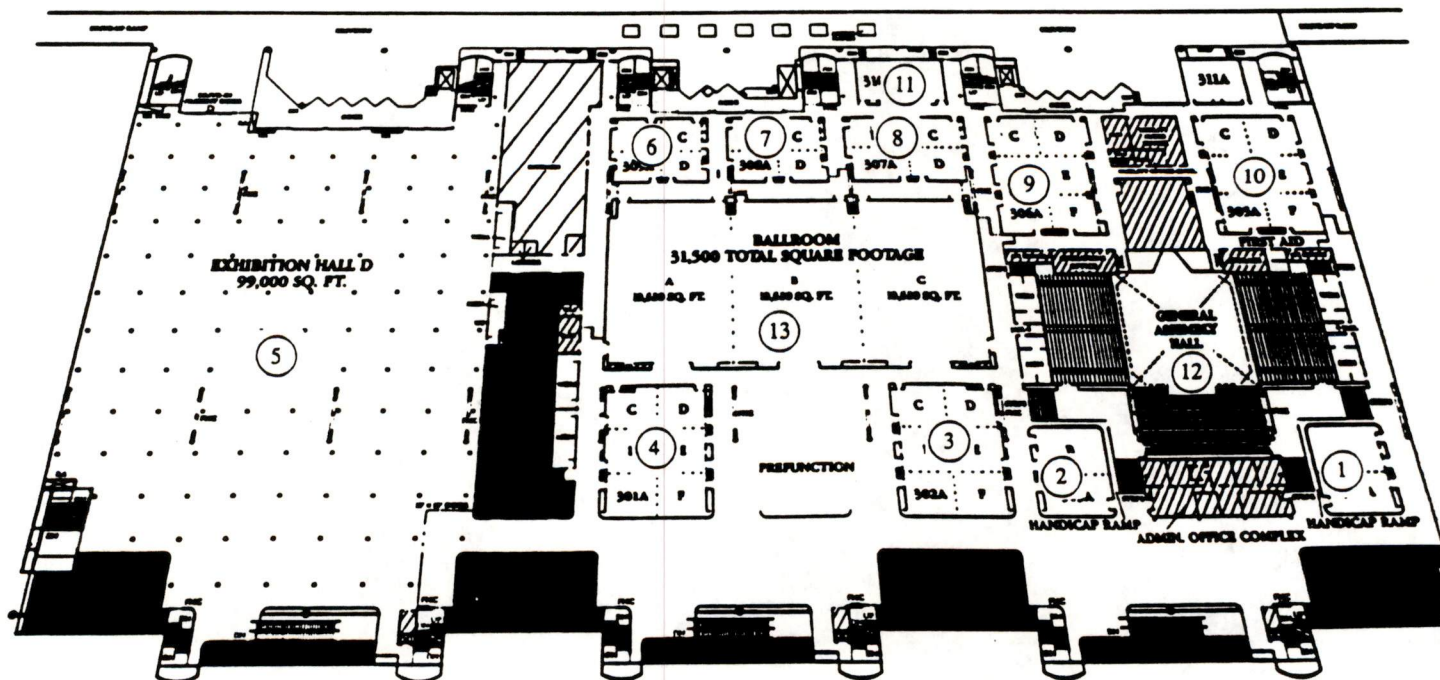
DISAGREE

GEORGE R. BROWN CONVENTION CENTER

ECONOMIC SUMMIT MEDIA CENTER

LEVEL THREE

1. E. C. Briefing Room and Press Office
2. Bank and Money Exchange
3. Japan Briefing Room and Press Office
4. Federal Republic of Germany Briefing Room and Press Office
5. Food Hall
6. Italy Briefing Room and Press Office
7. Canada Briefing Room and Press Office
8. United Kingdom Briefing Room and Press Office
9. France Briefing Room and Press Office
10. United States Briefing Room and Press Office
11. Economic Summit Press Office
12. Press Conference Theater
13. Print Work Area



Entertainment:

Master of Ceremonies under consideration
(pending their availability):

Kenny Rogers* and Jaclyn Smith in Brown Theatre
Larry Hagman* and Mary Martin in Cullen Theatre

Headline Entertainers under consideration
(pending their availability):

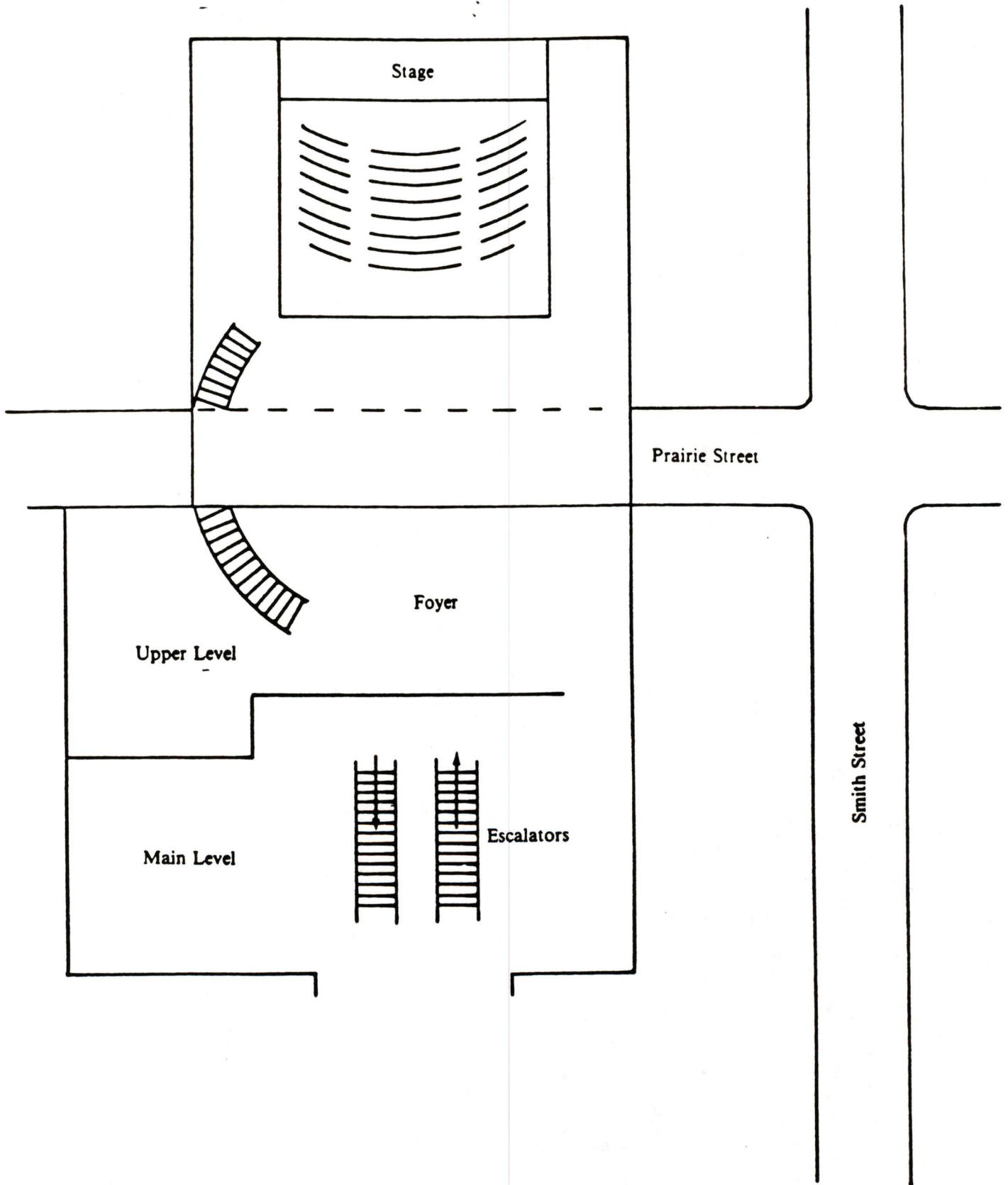
Randy Travis ✓ *Been very friendly*
Anita Baker
Chicago
Patrick Swayze* ✓ } *both A1*
Tommy Tune* ✓
Charley Pride

(* Denotes Houston Native)

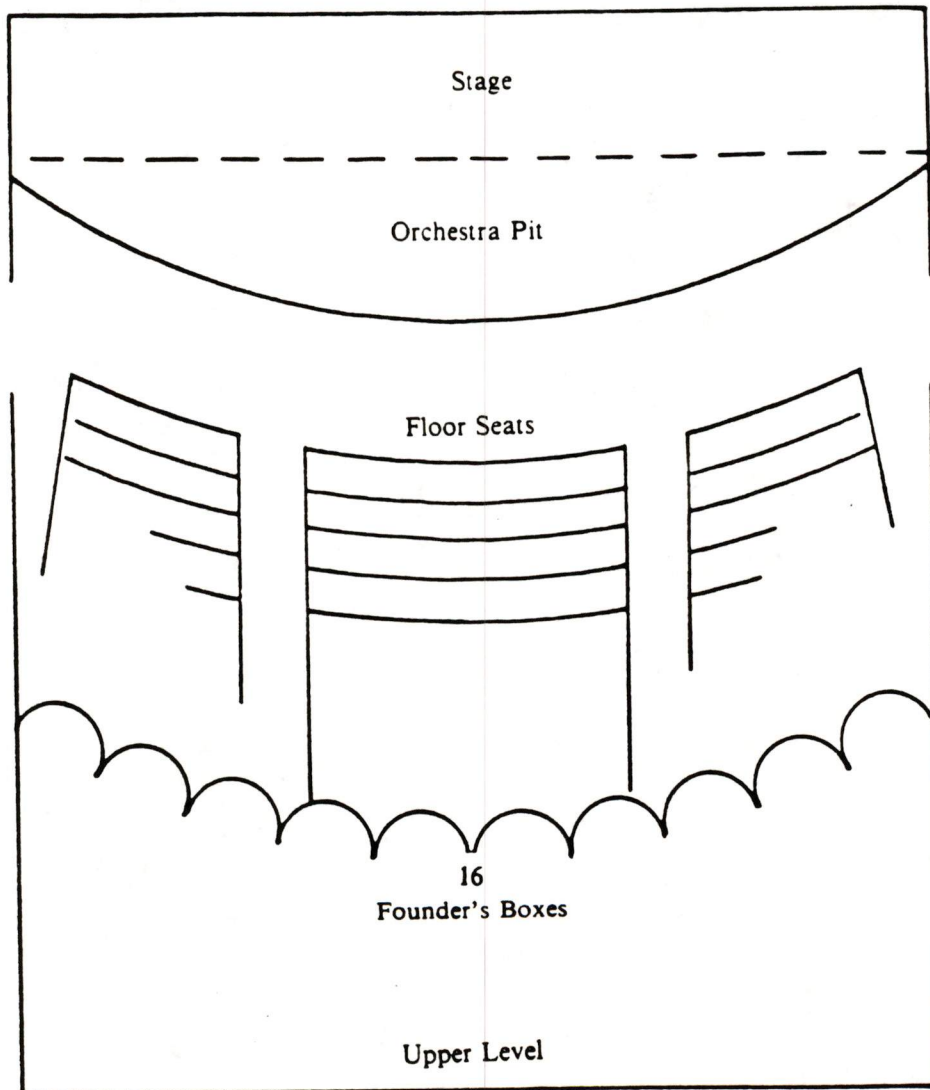
Preferred Artists:

Get IBPB opinion

HOUSTON, TEXAS
1990 Economic Summit
Wortham Theater
Proposed Houston Gala
Wednesday, July 11, 1990



HOUSTON, TEXAS
1990 Economic Summit
Wortham Theater
Proposed Houston Gala
Wednesday, July 11, 1990



THE WHITE HOUSE
WASHINGTON

Date: April 4, 1990

FOR: Chuck Hagel

FROM: ANDY CARD AC/LL

Action

Your Comment

Let's Talk

FYI

The Governor would like to see Albert
Ouellette employed at the Economic
Summit. He has the Governor's full
endorsement.

Attachment

GORDON J. HUMPHREY
NEW HAMPSHIRE

831 HART SENATE OFFICE BUILDING
(603) 224-2241

FAX NUMBER
(603) 224-1398

NEW HAMPSHIRE TOLL FREE NUMBER
1-800-852-8714

United States Senate
WASHINGTON, DC 20510-2901

COMMITTEE
JUDICIARY
FOREIGN RELATIONS
ENVIRONMENT AND PUBLIC
WORKS

April 3, 1990

The Honorable
John Sununu
Chief of Staff
The White House
Washington, D.C. 20500

John,

This is the fellow about whom we spoke this afternoon.
He is a friend of the Bograkos'.

With Warmest Regards,



Gordon J. Humphrey

03. 90

05:43 PM

GORDON J. HUMPHREY
NEW HAMPSHIRE

651 HART SENATE OFFICE BUILDING
(603) 224-2841
FAX NUMBER
(603) 224-1988
NEW HAMPSHIRE TOLL FREE NUMBER
1-800-888-3714

United States Senate

WASHINGTON, DC 20510-2901

COMMITTEES
JUDICIARY
FOREIGN RELATIONS
ENVIRONMENT AND PUBLIC
WORKS

March 8, 1990

Mr. Chuck Hagle
Director
1990 Economic Summit
734 Jackson Place, N.W.
Washington, D.C. 20503

Dear Mr. Hagle:

I am enclosing the resume of Mr. Albert Ouellette whom I believe to be an outstanding candidate for appointment to the 1990 White House Economic Summit which is to be held in Houston, Texas July 9 - July 11.

In addition to Al's excellent educational and professional background, his long and untiring efforts on behalf of the Republican Party are personally known to me. I cannot emphasize too strongly how useful and effective Al's work has been to advance our party's objectives.

I greatly appreciate your assistance in this matter. If you have any questions, please contact Karyn Cody, my Special Assistant, at 224-2841.

Sincerely,

Gordon J. Humphrey, USS

Enclosure: as stated.

ALBERT GEORGE OUELLETTE
3120 R STREET, N.W., #105
WASHINGTON, D.C. 20007
202/625-1227

OBJECTIVE:

A senior level position in a lobbying organization, Congressional office or Committee, or public relations firm.

GENERAL SUMMARY

Twenty years experience in organizing, training and management of political projects.

BUSINESS AND PROFESSIONAL EXPERIENCE

OUELLETTE & ASSOCIATES 1983 - PRESENT
A Principal since 1983 doing political and administrative consulting and fundraising for various political candidates and organizations recently including, UNO for the election of Violeta Chamorro in Nicaragua. Principal fundraiser for The Committee to Save Our Flag. Worked public relations with the government and business leaders of Central America for the 1987 Pan American Games. Since 1985 he has been involved in the privatization process of government agencies, specifically, Federal Prison Industries.

WESTERN STATES CAUCUS 1989 - PRESENT
Acting chairman and director for the the reorganization committee. WSC purpose is to be effective on issues regarding water, federal land use, Indian affairs and general economic priorities with Congress and the White House.

NATIONAL WRITE YOUR CONGRESSMAN, INC. 1980 - 1988
Other clients have included the "National Write Your Congressman", Inc. of Dallas, Texas and Washington, D.C. Since 1980 Mr. Ouellette was responsible for the hiring, training and management of a 30 person legislative research and marketing staff for 10 Western states. He was responsible for the assimilation of information and legislation effecting business and professional groups at the state and federal level. The integration of opinion surveys, statistical information and policy was also assessed to better monitor impact.

-2-

CFTR PAC

1983 - 1985

Headed major donor fundraising, under contract with President Ronald Reagan's political action committee. Duties included raising the necessary funds (\$350,000) for the President's Committee. Coordinating key individuals, groups and political entities was a major factor for events.

SUN EAGLE, INC.

1976 - 1985

As President, responsible for the day-to-day operations of a development company in Vail, Beaver Creek and Durango, Colorado.

STATE OF ARIZONA

1973 - 1975

Administrative Assistant to House Republican Leader, Burton S. Barr of Arizona and assisted then Senate Majority Leader Sandra Day O'Connor. Acted as liaison to the legislature for defining the needs of local and county governments, League of Cities and Towns, the Arizona Town Hall, commerce chambers, unions and other pertinent interest groups for Arizona's metro transportation future. Worked on the Interstate 10 extension from Los Angeles through Phoenix and Tucson, helped to develop the Valley of the Sun "carpooling" to meet EPA "air quality" standards. Also worked on the feasibility of high occupancy vehicle (HOV) routing and acted as coordinator in the re-routing of track belonging to Southern Pacific Railroad in Phoenix. Was also involved in the federal funding requirements of these systems and helped to direct the state study for mass transit in Phoenix and Tucson.

RESEARCH ASSISTANT TO RAYMOND MOLEY 1971 - 1973

Mr. Moley, a former White House Advisor to Franklin Roosevelt and newspaper reporter.

EDUCATION

Valley Forge Military Academy, Wayne, Pennsylvania.

Colorado State University. B.A. in Political Science.

Northern Arizona University. M.A. in Political Science.

PUBLIC AND AWARDS

1980 and 1984. Reagan/Bush Campaign.

1982 - present. Oil Shale panelist to Dept. of Interior.

-3-

PUBLIC AND AWARDS CONTINUED

- 1980 - present. Board of Directors, Colorado State University Foundation.
- 1978 - 1979. Deputy finance director, Arizona GOP.
- 1977 - present. Member, Western States Political Caucus.
1974. Co-chairman, Arizona Young Republicans.
1973. Recipient, Arizona Governor's Fellow.
1970. Colorado Olympic Committee.
1969. Chairman, National Environmental Conference

REFERENCES UPON REQUEST

THE WHITE HOUSE

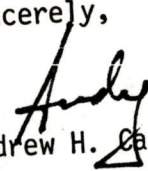
March 8, 1990

Dear Frankie,

Thanks for your note. I will be happy to speak to Fred Malek on your behalf.

Keep up the good work.

Sincerely,


Andrew H. Card, Jr.

THE WHITE HOUSE
WASHINGTON

Mr. Frankie Nieves
6300 Stevenson Avenue, #823
Washington, D.C. 22304

March 1, 1990

Andy

AC HAS SEEN 3/5

Just a short note to thank you for offering to speak to Mr. Malek & put in a good word on my behalf!!! I enjoyed our conversation the other day & look forward to having lunch with you at your convenience anytime soon!!!

Give my best to Kathy & the rest of the family

"Carinos"

Frankie

6300 Stevenson Ave. #823
Alexandria, VA 22304

March 1, 1990

Mr. Fred Malek
Director
1990 Summit of Industrialized Nations
734 Jackson Place
Washington, DC 20506

Dear Mr. Malek:

Andy Card suggested that I contact you to express my interest in working with your team in the Economic Summit. As you may recall we met several times while I participated in the President's campaign efforts. I miss the excitement of that type of job!

I would like to be a member of the Legal Counsel's Office. However, I would consider any other capacity you believe I would be most useful to the President as he hosts this historic event. Having been born in Puerto Rico I have an affinity towards Economic Summits because the 2nd Economic Summit was held in Puerto Rico during the incumbency of President Ford.

Mr. Malek, I admired the work you did during the Republican Convention in New Orleans, my first, and I would be extremely proud to be part of your team! If I can provide you with any additional information please do not hesitate to contact me at 647-9842.

With kindest personal regards.

Sincerely yours,


Frankie Nieves

cc: Andy Card

THE WHITE HOUSE

2/9/90

Chuck -

Pam Gardner is someone
your shop has interviewed for
a possible Economic Summit slot.
She's experienced and very good.

Keep in touch.

Andy Card

THE WHITE HOUSE
WASHINGTON

Mr. Chuck Hagel
Economic Summit
734 Jackson Place, N.W.
Washington, D.C. 20503

THE WHITE HOUSE
WASHINGTON

2/23

Gov. S. -

You should probably
pull Ted Malek in to
discuss the Economic
Summit. (I hear there
are problems.)

Andy



1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

March 7, 1990

Dear Bruce:

As we continue our preparations for this year's Economic Summit, please accept our thanks for the magnificent cooperation that we have received from the staff at USIA. All of our questions and concerns have been addressed on a timely and efficient basis.

We are very interested in detailing Don Mains, currently Special Assistant to the Director of Television at USIA, to the Summit. The President has expressed an interest in a rodeo on Sunday, July 8th, and Don's past experiences are tailor-made to the management of such a production. We would envision Don beginning as soon as possible, and completing his assignment here mid-July.

We would appreciate your understanding in allowing us to borrow one of your key staff members for this brief and exciting Presidential mission.

Again, many thanks.

Sincerely,

Charles T. Hagel
Deputy Director

cc: Mr. John Sununu
Mr. Andrew Card ✓
Mr. John Keller

The Honorable Bruce Gelb
Director, United States Information
Agency
301 4th Street, S.W.
Washington, D.C. 20749



1990 ECONOMIC SUMMIT OF INDUSTRIALIZED NATIONS

734 JACKSON PLACE ★ WASHINGTON, DC 20503

202-408-0290 (FAX) 202-408-0298

March 2, 1990

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Dear Mr. Gelb:

The 1990 Economic Summit of Industrialized Nations has been designated as the official planning agency for all logistical arrangements related to this year's Economic Summit by President Bush. This year's Summit will be held in Houston, Texas, July 9-11, 1990. The President has appointed Ambassador Frederic V. Malek to serve as the Director of this organization.

A government wide call has been issued for the detail of U. S. Government employees having specific experience in the organization of large scale logistically complicated events.

This letter shall serve as notice of our interest in detailing Donald Mains, Special Assistant to the Director of Television, on a non-reimbursable basis from the United States Information Agency, as a Special Events Coordinator. We would envision Donald beginning as soon as possible, and completing his assignment here mid-July.

Your cooperation with this matter would be very much appreciated. Please feel free to address any administrative questions you may have on this matter to Mr. Lyn Dent, our Director of Administration at 202-408-0290.

Thank you.

Sincerely,

Charles T. Hagel
Deputy Director

The Honorable Bruce Gelb
Director
United States Information Agency
301 4th Street S.W.
Washington, D.C. 20749

THE WHITE HOUSE
WASHINGTON



DATE: 11-28-89

TO: Jim Cicconi

FROM: ANDY CARD *Andy*

per JHS

It's a go for Houston.

We should announce
ASAP - coordinate with
Fred Malek.

c.c. to Brent Scowcroft.

AC HAS SEEN 1/28

THE WHITE HOUSE
WASHINGTON

DATE:

11-25-89

FROM THE PRESIDENT

TO:

John Sununu

Re: 1990 Summit

I have reviewed the attached
paper.

I feel we should move with Houston.

GB

CRS
//

**COMPARATIVE BID ANALYSIS FOR THE CITIES OF
HOUSTON AND SAN ANTONIO, TEXAS**

Overview

Below you will find a comparative bid analysis involving the proposals put forth by the cities of Houston and San Antonio to host the 1990 Summit of Industrialized Nations. The information listed below is a compilation of information taken from both the initial proposal book, and various subsequent negotiation sessions and communication in between the White House and the respective cities.

Because you are provided with a side by side review of each city's proposal, no precise methodology has been employed. Many of the items involved deal with matters of a subjective nature to which no tangible value can be assigned.

This analysis will deal primarily with the comparison of the following areas: 1) Hotel Accommodations; 2) Facilities; 3) Transportation; 4) Entertainment; 5) Municipal Organization; and 6) Intangibles.

Analysis

- I. Hotel Accommodations
 - A. Room Rate Comparisons
 - 1. Question of Flat Rate
 - B. Reservations System

HOUSTON

Prices vary from \$75.00 to \$205.00. Average room rate for a Summit Hotel is \$110.00.

Flat Rate of \$75.00 for U.S. Delegation, and all foreign delegations paid for by the USG. Normal room rates apply to all others.

Will allow their existing Reservations System to be used for Summit hotel reservations at no cost. Summit would control placement of delegations.

SAN ANTONIO

Prices vary from \$55.00 to \$150.00. Average room rate for a Summit Hotel is \$69.00

No Flat Rate offered. Will secure flat rate if Summit is interested in accommodations for long-term Staff.

City offers a specially designed Housing Information Center for delegations at no cost. Site of the Housing Center to be selected by the Summit.

-2-

II. Facilities

- A. Site of the Plenary Sessions
- B. Site of the International Media Center
- C. Entertainment Sites
- D. Infrastructure Availability
- E. Summit Staff Office Space

HOUSTON

Rice University will serve as the site of the Plenary Sessions. The University commits to providing all facilities current existent on the campus at no charge. Costs incurred because of additional services required such as needed electricity, platforming, etc. will be paid for by the Summit. Removed from Downtown hotel district.

The George R. Brown Convention Center has been selected to serve as the Press Filing Center. State of the art facilities. Requires waiver by City Council (probable) to provide free of charge. Many hidden charges through exclusive contracts with Center.

Limited. Possible venues are the Johnson Space Center (free), Texas Medical Center (free), the Astrodome (rent), and the Wortham Theatre (free). Cost factor involved in that sites will require substantial decorating.

Summit will be charged for services provided by exclusive contractors at Convention Center, e.g. labor, security, a/v, etc. (ex: line charge is \$160.00). No charge for existing services at Rice University.

SAN ANTONIO

The International Conference Center at the Henry B. Gonzalez Convention Center will house the Plenary Sessions. A circular room with state of the art facilities. No charge to the Summit for the use of the entire Convention Center. Within walking distance of all Downtown locations.

Also to be housed at the Convention Center. Facility as well as services free of charge to Summit. Possible problem in having both activities at same location. Exploring use of other sites (ex: Trinity University).

Numerous, all free of charge. Riverwalk, Alamo, old Spanish Missions, etc. Require less site work.

City will provide all services needed: light, water, gas at no charge. No exclusives at Convention Center.

-3-

Willing to provide up to 5,000 feet of office space for Summit staff in Downtown or Galleria area of Houston at no charge.

Willing to provide fully serviced staff office space at no charge.

III. Transportation

- A. Airline Comparable
- B. City-wide Transportation

HOUSTON

Designated Continental Airlines as Official Carrier. 40 Comp. round trip coach tickets in between Washington and Houston. 40% off coach and first class reservations to Houston.

"Metro," the County's transportation authority will operate a shuttle to the city from the airport. Estimated value of this is \$240,000.00. City will also set up city-wide shuttle system to ferry delegates and press from event site to event site at no charge to Summit. Distance in between any two sites is substantial.

SAN ANTONIO

Designated Official carriers as Delta and American. Both willing to offer 50 Comp. (100 total) round trip coach tickets. American Airlines offers flat round trip rate of \$338.00. Delta offers 45% off coach and first class reservations to Houston.

City will establish shuttle in between airport and city. Trolley system in Downtown. Because the city is concentrated, all sites within easy walking distance.

IV. Entertainment

- A. Delegation Events
- B. Special Productions for Summit
- C. Press Events

HOUSTON

SAN ANTONIO

City will host an event for 5,000 Delegates and Press (ex: rodeo and barbecue) at their expense.

City will underwrite event for Delegations (ex: a Tex-Mex Fiesta. Estimated value by city: \$150,000.00

City willing to provide a special command performance of the Houston Grand Opera at no cost to the Summit. City willing to work to reschedule Astro Schedule to provide baseball game for Summit.

City willing to commit to special production at their "Majestic Theatre." Program entitled, "A Night with Texas Stars," featuring Willie Nelson, Moe Bandy and others.

Press Event combined with Delegation Event.

City willing to host special meal event for Press. Estimated value by city: \$150,000.00

V. Municipal Organization

- A. Hard Cash to Summit
- B. Host Committee/Power Structure
- C. Municipal Services Commitment

No cash contribution has been offered by Houston.

City has offered \$250,000, no strings attached, to Summit.

City willing to establish very strong Host Committee with the backing of all of the city's power brokers. Substantial corporate involvement. No problem finding money for unforeseen needs.

City will establish Host Committee. Power structure weak. While a commitment has been made to provide whatever necessary, follow through questionable.

City willing to offer police, fire service. No commitment made for labor to be provided by City. Sites spread out throughout city.

City commits all municipal services, including any labor needed. City willing to isolate Downtown area for Summit.

VI. Intangibles

President has plenty of friends in Houston. They will contribute all necessary support to this effort.

No substantial political gain or loss here. Regardless of whether or not Houston gets the Summit, people there will still support him in 1992.

As culturally diverse as any metropolitan area can be. One homogenous culture.

A major metropolitan area.

Not immediately accessible without transportation.

Clear and Precise Power Structure. Clear chain of command within city to get things done. Able to rely on city.

President has few close friends here.

San Antonio's population is 54% Hispanic. The future of elected politics in Texas is Hispanic politics. Increase political base by bringing Summit to San Antonio.

Heavy Spanish/Mexican ancestry, making culture more interesting. Represents more of "Americana."

Historic, picturesque, and concentrated.

All event sites are within easy walking of the Downtown District.

Power structure murky. Strong Summit staff essential.

THE WHITE HOUSE
WASHINGTON

AC has seen

file

October 6, 1989

MEMORANDUM FOR THE CHIEF OF STAFF

FROM:

SIG ROGICH

S.R. 10/6/89

SUBJECT:

Briefing Papers on Houston, Dallas, and
San Antonio

Attached please find three briefing papers of the Texas cities of Houston, Dallas, and San Antonio, per your request. We have provided you with historical data on each city as well as possible event sites.

I will be happy to discuss this information with you further.

Attachments

- Tab A - Houston
- Tab B - Dallas
- Tab C - San Antonio

THE WHITE HOUSE
WASHINGTON

October 6, 1989

MEMORANDUM FOR GOVERNOR SUMUNU

THROUGH: SIG ROGICH

FROM: JOHN G. KELLER, JR. *JK*

SUBJECT: HOUSTON, TEXAS

S.R. 10/6/89

Background

Houston, with a population of over 1.6 million, is the nation's fourth largest city, and an international center for business and diplomatic activity. Houston has 53 foreign consulates, 32 trade offices and an infrastructure to serve diplomatic visitors. Because so many foreign diplomats live in the city or visit here frequently, the Houston International Protocol Alliance, the Houston World Trade Association, the Houston Police Department and other groups in the Houston region work daily to meet the needs of the city's diplomatic corps. Houston is also the home of the U.S. manned space programs.

During the months of June and July, the weather is extremely humid, which might prove to be a discomfort to the summit participants.

Event Site Possibilities

Convention Center

For the plenary sessions, large meetings, and International press center needed for this visit, the George R. Brown Convention Center would prove adequate. The Convention Center has more than one million square feet of space, and is one of the largest and most modern convention centers in the country. Its high-tech look would provide a future-oriented backdrop for the Summit (which would be enhanced by a visit to the Johnson Space Center).

Johnson Space Center

The Johnson Space Center is the heart of Houston's space industry. Houston is a thoroughly modern city, and a visit, tour, photo opportunity, or even a Dinner at the Space Center would provide an excellent backdrop and theme. (A "Space

Odyssey" using the space shuttle training simulators in Building 9A could be a backdrop for a Reception, Dinner, and Laser Show.)

Rice University

To the south, between downtown and the Texas Medical Center, is Rice University. Rice offers a secluded and secure setting that also is stately and relaxed. The University is situated on 300 acres. Since the Economic Summit could take place between semesters, the entire campus could be sealed off, providing plenty of security. Rice President George Rupp has formally offered to host the Economic Summit and to make all Rice facilities and resources available to Summit planners.

An appropriate building at Rice for the Economic Summit is Lovett Hall, the oldest building on campus. Lovett Hall overlooks the University's main quadrangle. At the heart of Lovett Hall is the recently renovated Founder's Room, which is the meeting site for the Rice Board of Governors and special visitors to campus. This room is ideal for a conference meeting of 50 people, but it can easily accommodate 150 people in a functional, yet elegant, setting.

The Joint Summit Statement, bilateral meetings, and perhaps meal functions could be held at Rice.

Wortham Center

Another potential meeting site is the Wortham Theater Center, which is on the western edge of downtown in the heart of Houston's theater district. The Center has two first-class meeting areas that would prove adequate for the Economic Summit. The Lillie and Roy Cullen Theater can hold 1,100 people and the larger theater, the Alice and George Brown Theater, seats 2,200 people. Both theaters offer simultaneous translation, an infrared system for the hearing impaired, and sound, lighting and technical equipment that is state-of-the-art. Bilateral meetings and/or the Joint Summit Statement could be held here.

The Summit

Another ultra-modern facility is the Summit, a sports, entertainment and meeting facility in Greenway Plaza, five miles from downtown. The Summit seats 17,000 people for sporting events, and the seating capacity can be reconfigured to meet the needs of the Economic Summit. Again, this could be considered for the Joint Statement and various meetings.

The University of Houston

The University of Houston offers several facilities that could serve as Economic Summit meeting sites. The best facility on the UH campus for Summit meetings is Hofheinz Pavilion, the University's sports complex. Hofheinz Pavilion is located next to the UH football stadium, so there would be ample room for the media. UH also has a Hilton hotel on campus. The University would provide ample space for all the meetings of the summit.

The Woodlands

Located 27 miles north of Houston, the Woodlands is a master-planned community that includes outstanding conference and recreational facilities in a private, wooded environment. The Woodlands might be an appropriate place for a State Dinner or Reception.

Accommodations

There are a total of 32,800 hotel rooms in Houston, including 5,500 rooms in 12 hotels that have received four or five star ratings from the Mobil Travel Guide or AAA. The downtown area has 2,400 hotel rooms, with 4,600 additional rooms in the Galleria area. There are 10,636 rooms available in 27 hotels in the Astrodomain/Texas Medical Center Area. An additional 1,000 rooms are located in the Greenway Plaza area.

Aiport Information

Domestic and international air service between Houston and other major cities is excellent. Houston is served by two major airports, Intercontinental and Hobby, with all international air traffic going through Intercontinental Airport. Heads of state would probably fly into Ellington Field, the former Air Force base now operated by the City of Houston as a general aviation facility.

Ellington field occupies more than 1,900 acres 17 miles southeast of Houston, between downtown and the Johnson Space Center. Because it was an Air Force Base, Ellington Field can accommodate the largest jets, including 747's. Ellington Field has three runways, with the longest being 9,000 feet.

Through Intercontinental and Hobby airports, Houston has non-stop or direct air service to and from Canada, France, West Germany, and Great Britain. Houston-based carriers provide service to 27 cities in 15 countries around the globe.

Military Installations

Our research to date indicates that the following military base would be able to provide support for the city of Houston.

Ellington Field *

1,278 total persons
1,900 total acreage
duty: 147 fighter intercept GP (ANG)

* Military bases capable of accommodating Air Force One

Conclusion

Houston is a big capable city that is almost too big for our needs. The far out location of all airports almost makes helicopters a must. The highway system and public transportation systems have always been insufficient for the size of the city. Houston has practically four separate downtown areas that are all far away from each other. The above examples are many of the same that prevented the RNC from having the 1988 convention there. For our purposes of trying to portray Texas and Americana, Houston has no great historical significance that can be highlighted.

THE WHITE HOUSE
WASHINGTON

October 6, 1989

MEMORANDUM FOR GOVERNOR SUNUNU

THROUGH: SIG ROGICH

FROM: JOHN G. KELLER, JR. *JK*

SUBJECT: DALLAS, TEXAS

S.R. 10/6/89

Background

Dallas, with a population of over a million, is a vibrant, cosmopolitan city, particularly noteworthy for its progressive business climate. Indicative of Dallas' successes is its recent ranking by "Fortune" magazine as the best city in the United States for business. "Fortune's" report describes the Dallas/Ft. Worth area as having become "the most diverse and dynamic economic base in the U.S." It also was the only Texas city to make "Fortune's" top-ten list. In addition, the recently approved Superconducting Super Collider, to be located in south suburban Ellis County, will bring further international recognition and acclaim to Dallas as a high technology center. Dallas has also greatly enhanced its position as the performing arts center of the Southwest with the recent opening of the \$81.5 million Morton H. Meyerson Symphony Center.

During the months of June and July, the temperature ranges from 71-91 degrees and 74-95 degrees respectively.

Event Site Possibilities

Convention Center

For the plenary sessions, large meetings, and International press center needed for this visit, the Dallas Convention Center would prove adequate. The Convention Center has more than 600,000 square feet of exhibit space, and offers 76 individual meeting rooms, ranging from 25 persons to seating for 9,000 in the arena.

Southfork Ranch

This ranch was used as the set of the T.V. show "Dallas". Located approximately 30 miles outside of the city, Southfork would prove an appropriate setting for a Black Tie Dinner, Barbecue, or Reception.

Colleges and Universities

Southern Methodist University, located in the suburb of Highland Park approximately 2 miles from downtown Dallas, offers a number of buildings which would be adequate for Summit sessions. The campus itself is built with Georgian architecture and is very green and lush. Approximately 8,000 students attend SMU.

Located in Ft. Worth, Texas, Texas Christian University is a school of approximately 7,500. The campus is picturesque, and there are several buildings which would be able to accommodate Summit meetings.

The University of North Texas, in Denton, has a student population of 24,500 and would provide adequate meeting space with its ample facilities.

Accommodations

There are a total of 40,000 hotel rooms in Dallas, with approximately 9,000 within a three-mile radius of the Dallas Convention Center. In addition, area properties offer 880 meeting rooms.

Airport Information

The Dallas/Ft. Worth International Airport is one of the nation's largest and busiest airports. It is located between Dallas and Ft. Worth and is approximately 17 miles from downtown Dallas. Dallas/Ft. Worth Airport has over 1,300 flights daily with 23 airlines flying to all points in the United States and around the world. Both Delta and American Airlines make Dallas a hub.

Carswell Air Force Base and the Dallas Naval Air Station are also convenient to Dallas. They are located in Ft. Worth and Prairie, (a suburb of Dallas) respectively.

Military Installations

Our research to date indicates that the following military bases would be able to provide support for the city of Dallas.

Saginaw Army Aircraft Plant

155 total acreage
duty: production-helo assemblies

NAS Dallas

6,938 total persons
847 total acreage
duty: reserve air training

Naval Weapons and Reserve Plant

315 total acreage
duty: production-aircraft parts

Carswell AFB *

7,405 total persons
3,276 total acreage
duty: 7 bombardment wing

Air Force Plant 4

557 total acreage
duty: production-weapons systems

* Military bases capable of accommodating Air Force One

Conclusion

This is such a short review because Dallas just doesn't have that much to offer for our purposes. Yes, it has enough hotel rooms and meeting space, but it has no historical flavor and would most likely come across as just another city of glass.

THE WHITE HOUSE
WASHINGTON

October 6, 1989

MEMORANDUM FOR GOVERNOR SUNUNU

THROUGH: SIG ROGICH
FROM: JOHN G. KELLER, JR. *JK*
SUBJECT: SAN ANTONIO, TEXAS

Historical Background

From its founding in 1691 by Spanish missionaries, San Antonio has grown from a little Texas pueblo to the ninth largest city in the United States, with a population of over 750,000. The city was founded as a military garrison in 1718 by the viceroy of Spain, who desired a halfway post between East Texas missions and the Spanish presidio of Northern Mexico. Since then San Antonio has played many roles in history: it has been the birthplace of the Texas Revolution, with the battle of the Alamo in 1836; an important hub of the cattle industry in the 1800's; and the new home of bioscience and hi-tech industry in the 1980's.

Over half a dozen cultures, from Spanish and German to Lebanese and Greek, have impacted the growth of San Antonio. Their influence is still evident in the architecture, festivals, cuisine, and customs which all contribute to the uniqueness and charm of the city.

During the months of June and July, the weather varies from 72.7 degrees to 90.2 degrees and 74.8 to 96.8 degrees respectively. The monthly averages are 81.5 in June and 85.8 in July.

Event Site Possibilities

For the plenary sessions, large meetings, and International press center needed for this visit, the Convention Center would prove adequate. However, for the ambience and "southwest flavor" we would like to create for the smaller events, we recommend the following sites/attractions.

The Alamo

Alamo Plaza is the most famous spot in Texas, commemorating the place all 188 defenders fell on March 6, 1836, after repeated attacks by Mexican General Santa Anna's Army. This historical site would be appropriate for a Reception and State Dinner in the courtyard. The Alamo would also provide an interesting backdrop for the Joint Summit statement, or arrival ceremonies.

Guenther House

This is a museum of historic items related to the development of Pioneer Flour Mills. This might be an appropriate site for a Reception or smaller meetings.

Tower of the Americas

This tower offers the visitor a panoramic view of San Antonio and the surrounding area. This site could be used for meetings, as in the Arche de la Defense at the Paris summit, or for meal functions.

San Antonio River

A riverboat cruise, complete with mariachi bands, is a perfect way to view the city of San Antonio with all its cultural diversities. An option of dining on the river is also a consideration.

The Arneson River Theatre

This open-air theater is situated on the San Antonio River, with the banks directly across from the theater functioning as seats. This would be a perfect opportunity to show off western art and music to the summit participants.

El Mercado

This is a restored Mexican and farmers' market where open-air shopping for pinatas, pottery, and produce is still a way of life. A visit to this market would provide a colorful press shot and an interesting tour for the summit participants.

Spanish Governor's Palace

This palace, dated 1749, was used as a fortress as well as a royal dwelling. The walls of this building are three feet thick, testifying to its use as a fortress, and it is furnished with authentic antiques of the period. The Palace would be an excellent site for a state dinner or bilateral meetings.

Institute of Texan Cultures

This museum, with its exciting audio visual displays and exhibits, chronicle the cultural contributions of the many ethnic groups which played a part in building the Lone Star State. With the backdrop of Texan culture and history, this site would prove excellent for a luncheon or reception.

Mission Trail

Now a part of the National Park System, this is America's most complete mission complex. The four sister missions of the Alamo (Mission San Juan Capistrano, Mission San Jose, Mission Concepcion, and Mission San Francisco de la Espada) each have exciting histories of their own. Any one of these missions could provide an excellent church site for a Sunday service. These missions could also be considered for a Dinner as well.

Witte Museum

Exciting collections of Texas artifacts from dinosaurs to contemporary art are found in this museum. Most notable are relics of pre-historic Indians and Empress Carlotta Maximilian's personal belongings. This museum could prove functional for a Luncheon, Reception, or Dinner.

McNay Art Museum

This collection of fine works of French impressionists and American moderns is found in a Mediterranean-style mansion. The beauty of this site would be appropriate for a Dinner, or possibly a walking tour of the grounds with the summit participants.

Colleges and Universities

The following colleges and universities located in and around San Antonio would provide possible locations for meetings, the Joint Summit Statement, etc.

Incarnate Word College+
Our Lady of the Lake University+
St. Mary's University+
Palo Alto College*
San Antonio College*
St. Phillip's College*
Trinity University++
University of Texas - San Antonio

+Catholic
*Community College
++Baptist

The University of Texas - San Antonio is the largest of the schools, with 14,000 students. It is approximately 15 miles from downtown, on the Southeast edge of the hill country. The total acreage is 640. The school is only 15 years old, and the campus has a modern flavor.

Trinity University, a Baptist school, was founded in 1869. The present campus was built in the late 1940's, consisting of red brick buildings. The campus is situated on top of a hill with views of the entire city of San Antonio and the historic homes of the Montevista neighborhood. The undergraduate population is 2,550, and the campus encompasses 17 total acres. There are several buildings which could accommodate large meetings: Laurie Auditorium has the capacity to seat 3,000 people, and the Chapman Graduate Center has auditorium space for 250 - 300. (NOTE: The President has been a trustee of Trinity since 1977 and a Trustee Emeritus since 1981.)

Miscellaneous Sites

Not mentioned in the above considerations are rodeos and local ranches, which could be utilized for entertainment and perhaps an old-fashioned western barbecue. Any of the nearby guest ranches could also be used for various meetings if a true western flavor is wanted.

Accommodations

There are a total of 11,036 hotel rooms in San Antonio. Downtown, there are 5831 rooms within a five block walking distance of the convention center. In the airport area, the total number is 2,655. In the medical center area, there are 2,550 rooms. The number of rooms per hotel range from 300 (Holiday Inn Riverwalk) to 1,000 (Marriott River Center). The prices range from \$50 - \$150 (in season). The hotels in the area are generally 8-9 years old, some having been remodeled. All the rooms are in good condition.

Convention Center

The Convention Center includes more than 750,000 square feet of multi-purpose facilities. The main convention space is divided between a North and South complex, each containing its own registration area, exhibit hall, banquet hall and meeting rooms.

These two complexes are designed to operate exclusively and simultaneously, with minimal cross-traffic from one complex to another. The portable wall that divides the two exhibit halls can be opened to provide 240,000 contiguous square feet of exhibit space.

The street address is as follows:

200 East Market
San Antonio, TX 78205
512/299-8500

Airport Information

San Antonio International Airport is not a true international airport. The closest airport serving international flights are Dallas-Ft. Worth and Houston.

The airlines flying from San Antonio International are the following: Braniff, Delta, Eastern, Mexicana, Southwest, and United, located in Terminal One. American, American Eagle, Continental, Pan American World, Trans World Airlines, and U.S. Air depart from Terminal Two.

As reflected in the military installation section below, Kelly AFB would be preferred for Presidential and Head of State Arrivals.

Military Installations

Our research to date indicates that the following military bases would be able to provide support for the city of San Antonio.

Camp Bullis

1,811 total persons
27,888 total acreage
duty: reserve component

Camp Stanley Storage Activity

4,000 total acreage
duty: storage

Ft. Sam Houston

28,189 total persons
3,159 total acreage
duty: medical training HQ

Brooks AFB

3,013 total persons
1,310 total acreage
duty: aerospace medical division

Kelly AFB *

30,584 total persons
4,706 total acreage
duty: air logistics center
6 mi. from center of San Antonio
(preferred by WHMO)

Lackland AFB

10,135 total persons
6,790 total acreage
duty: USAF basic military school

Randolph AFB *

8,060 total persons
3,953 total acreage
duty: 12 flying training wing
14 mi. from center of San Antonio

* Military bases capable of accommodating Air Force One

Dates to avoid

The following are dates to avoid in the months of June and July.

San Antonio Festival June 3 - 19

Conclusion

I consider San Antonio the best option of the three. It is not such a big city that it loses its charm and flavor, yet it is big enough to support all of our needs. Drive times will be relatively short and the majority of downtown hotels are all within walking distance. The city's historical background offers many more sites within short distances that can be used for various working and social events. The last thing that should be done is to go to any city and do everything in a convention center.

San Antonio is ready-made for offering a cross section of Texas and American history with appropriate backdrops included.