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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Chief of Staff, White House Office of
Series: Baker, James A., III, Files
Subseries: Public Correspondence Files

OA/ID Number: 93018
Folder ID Number: 93018-004

Folder Title:
[Public Correspondence, Fall 1992] [4]

Stack:	Row:	Section:	Shelf:	Position:
G	0	0	0	0

JULIUS W. KING
P. O. Box 1709
LAUREL, MISSISSIPPI 39441
601 640-2322

December 9, 1992

Honorable James A. Baker, III
Chief of Staff to the President
The White House
Washington, D.C. 20501

Dear Jim,

It was a great pleasure to visit with you last Saturday at Trent's brunch. To reflect on the joys of times past was an elevating experience to me ... what with Clinton's name everywhere I look!

I'm taking you up on your invitation to send you my picture for personal autographing and I'm also enclosing one of President Bush that you may have occasion to let him sign for me. I will always fondly recall the leadership of you, as Secretary of State, and President Bush as being the zenith of America's illustrious history.

Thank you for this personal favor, but more importantly, thank you for the many years you've given the American people who are the beneficiaries of your wise and able leadership throughout the world.

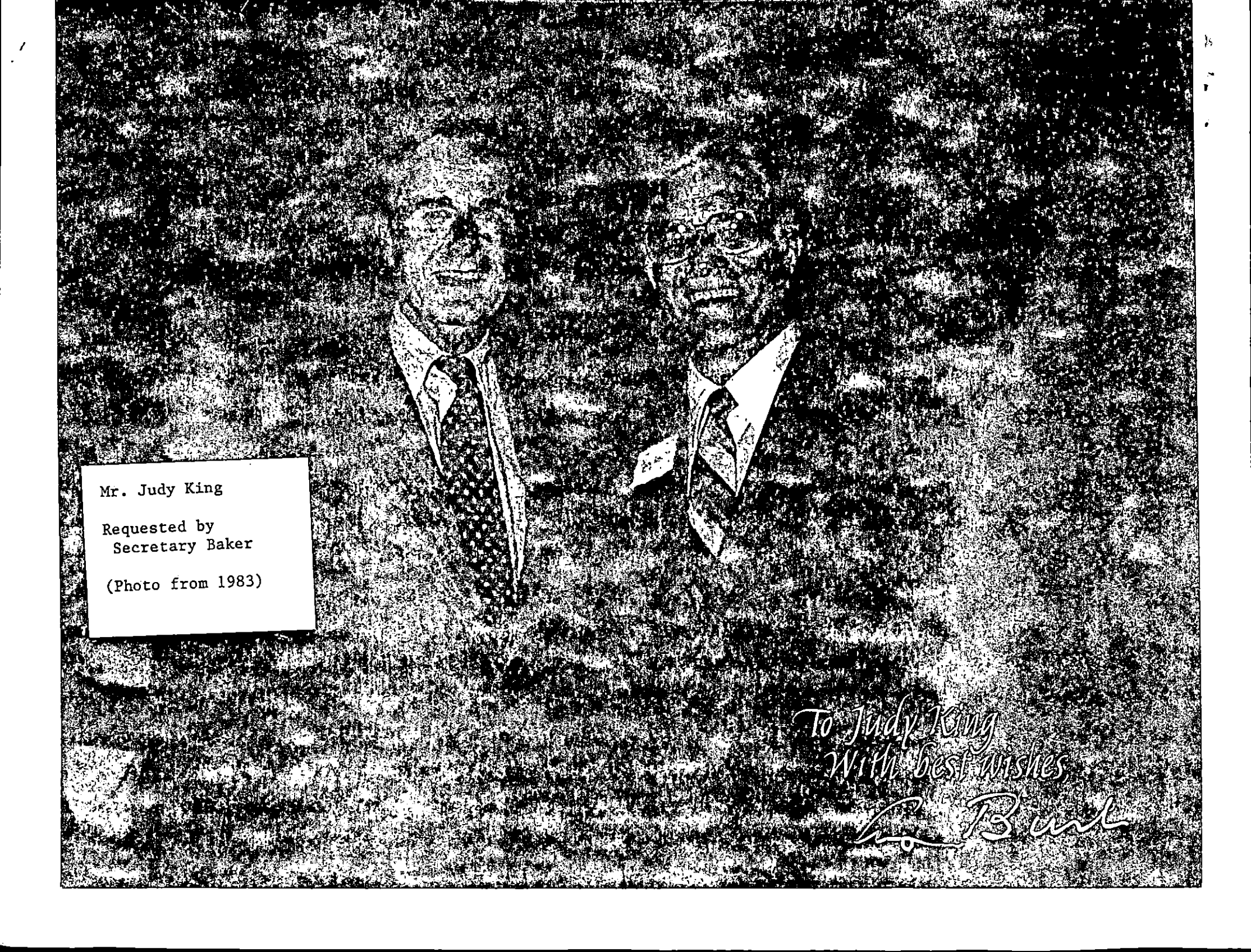
Sincerely,

A handwritten signature in cursive script, reading "Julius W. King". The signature is written in dark ink and is positioned to the right of the typed name "JWK/lf".

JWK/lf
enclosures

Rose,

Mr. Baker signed the photo of he & Judy King that Mr. King sent us -- and asked that I forward to your office the request for the President's signature on the attached photo.



Mr. Judy King

Requested by
Secretary Baker

(Photo from 1983)

To Judy King
With best wishes,

Bob Baker

THE WHITE HOUSE

WASHINGTON

December 4, 1992

NOTE FOR SHIRLEY GREEN

FROM: JAMES A. BAKER, III *JAB*

I received a call from Senator Helms this morning and during the conversation he asked if a brief Presidential message could be sent to Kristen Culler, a native of Fayetteville, North Carolina, who was recently profiled in Parade Magazine. Senator Helms suggested a short note perhaps mentioning the article and commending Kristen for her work at the Naval Academy.

Senator Helms asked if his office could receive a copy of the message. If any further information is needed, Frances Jones in the Senator's Raleigh office will be happy to help.

Attachment

cc: Nick Calio

IN STEP WITH:



BY JAMES BRADY

Kristen Culler



Friends call her Krissy, and she is the highest-ranking midshipman at Annapolis, where they are crafting a new and better U.S. Navy

W

WHEN THE MIDSHIPMEN OF

Annapolis, 4300 of them, march onto the field Saturday for the annual Army-Navy football game—splen-

did in their white hats and brass buttons and navy dress-blue uniforms—at their head will be the Brigade Commander, the highest-ranking member of this year's senior class at the U.S. Naval Academy.

Her name is Kristen W. Culler, she's from Fayetteville, N.C., and I traveled down to Annapolis earlier this fall to meet her. Let me tell you what Krissy Culler is like and how she seems to me symbolic of a U.S. Navy struggling to maintain course in a storm-tossed time.

Rain and wind lashed at Annapolis, Md., as Midshipman Culler (both men and women are called midshipman) and I talked in old Dahlgren Hall, where they play ice hockey. She is attractive, fit, and was wearing two service ribbons—one a National Defense ribbon for being in the military during the Persian Gulf war, the other an award for expert shooting with a .45 pistol. She also wore jump wings and glider wings, both of which she qualified for while an exchange student at the Air Force Academy in Colorado. Her father flew an Air Force fighter during the Vietnam war, and I asked why she chose the Navy instead.

"I knew I wanted to fly, and if I couldn't fly, I'd much rather be in the Navy than be in the Air Force and not be able to fly." She plans to select aviation as her career goal in February and, down the road, has "aspirations" to become an astronaut. Not yet licensed, she spent last summer at a Navy air station in Virginia, where she accompanied the pilot on six jet flights. Or, as she put it: "I have a lot of stick time." Culler doesn't believe there should be limits on women flying in combat. "It's a difficult thing to talk about," she said, "but my dad and I have talked a couple of times about combat, about what it's like."

Krissy Culler is an honors math major who carries a heavy academic load—electrical engineering, weapons systems, creative writing, complex variables (a postgraduate-level math course) and advanced linear algebra. She was chosen Brigade Commander, with a rank of midshipman captain, from among the 43 finalists nominated by various officers, and she survived a number of examining boards and interviews.

"After I got over the shock," said Krissy, "I called my mother and then told my boyfriend and my company officer." And how does she feel about leading the brigade onto that huge football field on Saturday? "I can't wait for it," she said.

BORN: Nov. 18, 1971, at Homestead Air Force Base, Fla.

ACADEMIC BACKGROUND: Graduated from North Carolina School of Science and Mathematics in Durham, N.C., 1989; member of math team and played varsity soccer. Exchange student at Air Force Academy, 1991; worked with aviation squadron and was in charge of 12 cadets. Selected as Brigade Commander for fall semester at U.S. Naval Academy, 1992; honors math major with current average of 3.96 (out of 4.0).

BRADY'S BITS

The Navy had just cracked down on admirals and others who'd failed to act in the so-called "Tailhook scandal," in which officers sexually harassed women, and Midshipman Culler talked about it: "After everyone got back [from summer leave], we spent a whole day on it. It's not just a one-time deal, but a continuing process with two new periods written into our schedule to deal with it." She has a female roommate but says, "Our next-door neighbors are men." Her boyfriend is also a midshipman, and she admits marriage is "a possibility." As for a lifelong naval career, Krissy says, "I figure if I enjoy what I'm doing—especially flying, I'll stay in."



C. Files
United States Department of State

Chief Financial Officer

Washington, D.C. 20520-7427

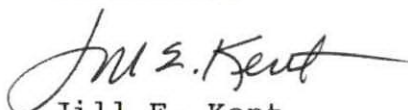
December 14, 1992

Dear Mr. Baker,

It has been my most profound honor and privilege to have served you and Presidents Reagan and Bush during these past seven years. Your leadership and vision have assisted one President to reshape domestic government and the other to create a new world order. Lending whatever support I could to you as you carried out these monumental tasks has been the most meaningful set of experiences in my professional career. I am deeply grateful to have served you and enriched to have known you.

I cannot thank you enough for the opportunity and your confidence in me.

Sincerely,


Jill E. Kent

Mr. James A. Baker, III,
Chief of Staff,
The White House.

Deputy Chief of Staff

Can you send 8 signed
Photos of yourself &
Can you sign your
name on the 8
Cards

1 of each for each family
members Karen Molly Julie

Oscar Aaron
Art Tina Betty

Thanks

Karen Diamond
4354 Neosho #C-10

St Louis Mo.
63116

Central Files

NRN

Cozetta x 2533 12/16 w/RBZoellick
DCOS

Deputy CHIEF OF STAFF

K. Diamond
4354 neosho #C-10
St. Louis mo. 63116



Deputy Chief of Staff
c/o Office of Chief of Staff
The White House

Wash. D.C. 20500

December 2, 1992
214 West Longspur Drive
Wilmington, DE 19808

The Hon. James A. Baker III
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

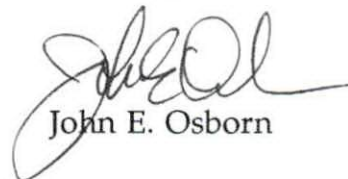
Dear Mr. Secretary:

As you may recall, I recently left the State Department after serving as Special Assistant to the Legal Adviser from 1989 until September of this year. I had previously worked with Rob Quartel and others in both the 1980 and 1988 Bush campaigns, and it was with your support and recommendation that I had the privilege and opportunity to work in the Department during the Bush administration.

Before you leave office, I would like to be able to express my appreciation to you directly and, if possible, arrange to have a photograph taken. Since I have returned to my former residence in Delaware and am only two hours from Washington, I can arrange to see you on short notice to accommodate your schedule. However, I fully recognize the demands on your time, and should this prove impossible, I would appreciate in the alternative a signed photograph to commemorate my time at the Department.

Should your staff wish to contact me, I may be reached at (302) 892-8875 during the day, and at (302) 239-7520 during the evening. My best wishes to you, and many thanks for your consideration.

Sincerely,



John E. Osborn

W2N

Ada Mills

P.O. Box 547
Clarksville, Arkansas 72830

November 9, 1992

Secretary James Baker
1030 15th St, N. W. 12th Floor
Washington, D. C. 20005

Dear Mr. Secretary:

We are very unhappy here as are most thinking folk in U. S. right now! Clinton has no Mandate! Ark gave Pres Bush a good vote in spite of the barbs he threw at Arkansas. It was difficult to even tell our good Republicans to overlook the words coming from the President but I knew what he was trying to do. The problem here was just what Gov White says here in this article- a lot of us had known him all too well on the campaign trails since 1974 and about his antics as a Draft Dodger since the 60's- so nothing surprised us. I tried for two years to tell some folk on RNC what to expect if he ran- and run he did.

Now to take care of him and see he is not there over 4 years- or even less since maybe his Party will even get sick of him. (no luck there, am sure) If he has an opportunity he will tear the Military Academies to shreds and all other places that look like the Military and he has folk there like Dale Bumpers who will give him a lot of help. I just hope all of you good folk can hold on and outthink him-

I just want to thank you again for all of the hard work as Secretary of State and the good you have done for our Nation. The man now elected can undo all very quickly unless folk like you, Senator Dole and other good patriotic citizens can hold the line.

Sincerely,

Ada Mills

Ada Mills

for 2 years
Gov White told RNC

2 told RNC

Transition should be 'a piece of cake'

BY KEVIN WALKER
 AND DOUG THOMPSON
 Democrat-Gazette Staff Writers

Lt. Gov. Jim Guy Tucker talked transition Thursday as he prepared to take over as governor.

"This should be a happy, fun time for the state of Arkansas," Tucker said. "This should be a piece of cake in terms of a smooth transition."

Tucker held a news conference Thursday about two hours after Pulaski County Circuit Judge John Plegge ruled that under Arkansas law, Tucker will assume the powers of governor once Gov. Bill Clinton resigns.

Clinton's term will end in 1994, but he is expected to resign soon because of his victory in Tuesday's presidential election.

Others were not ready to concede that Tucker will be Clinton's successor.

While a good legal argument can be made for letting Tucker serve the remainder of Clinton's term, an argument can also be made that a special election is necessary, Attorney General Winston Bryant said Thursday.

Bryant said he would consider filing an appeal of Plegge's decision, if no other party in the case did. "We need a Supreme Court decision on this issue. We need to resolve this issue once and for all."

Bryant said he would consider

Clinton resilience surprised GOP, White says

BY DOUG THOMPSON
 Democrat-Gazette Benton Bureau

Former Gov. Frank White said Thursday that during the presidential campaign, he tried to warn the Republican Party of Bill Clinton's ability to bounce back from adversity.

Throughout the campaign, Clinton had to deal with allegations of an extramarital affair, a draft controversy and questions about his subsequent military service during the Vietnam War.

White said he wasn't sur-

prised Clinton persevered.

"Bill is as resilient a politician as I've ever seen," White said. President Bush's advisers "didn't think Clinton had the resilience he had."

"They thought Clinton's draft record and the questions of his character would be enough," he said. "The president also received some bad advice that the economy was going to pick up, when he was really caught in a bad business cycle."

White said he "told the Bush administration that they need-

ed to put more emphasis on health care in Arkansas and on DHS (the state Department of Human Services), which Clinton failed to fund, causing the debacle we're in now that's going to force a \$100 million cut" in services.

White, a Republican, defeated Clinton, an incumbent Democrat, in the 1980 governor's race, only to watch Clinton "learn from his mistakes and come back stronger," White said. Clinton defeated White in 1982.

But any suggestion that Bryant is using his position to play politics is "entirely incorrect," Bryant said. "I'm approaching this as a legal issue that needs to be resolved."

"I'm not certain that I will be running for governor if a special election is called," Bryant said.

Bryant will likely be spared the need to file an appeal. State Republican Party officials said Thursday that they would appeal the decision as soon as possible.

Clinton will wait until after the issue is decided on appeal before resigning, said Mike Gauldin, a

spokesman for the GOP. Tucker said the two talked about the transition and plan to discuss it in greater detail this weekend.

Tucker said he expected Clinton to live in the Governor's Mansion until January.

Tucker said he has had the advantage during the past 13 months of filling in as acting governor while Clinton was campaigning.

As part of the state budgeting process heading into the January legislative session, Tucker has been examining individual state agency budgets.

change certain aspects of the state corrections system.

In a speech earlier Thursday in Hot Springs to the Arkansas

Et cetera!

*Christmas
 Open House
 Sunday 1-5
 Aromatique*

C. Files

THE WHITE HOUSE

WASHINGTON

December 14, 1992

Dear Jim:

First, let me say that I did live to understand the admonition from you that working in the White House was not exactly the top choice of service in an administration. Therefore, I think I do understand the tremendous sacrifice you made to come back to the White House to serve President Bush.

Having been on the inside for seven months working with the campaign at night and trying to turn the President's fortunes around, I know personally just how difficult, if not impossible, the task you faced when you took over at the end of August. I simply want to tell you that I think you are the best we have in the Republican Party and if you couldn't do it, no one could. I believe you did everything you knew how to do and, from what I could see, you did it extremely well.

You have my respect for a job well done. I wish you the best in the future.

With kindest personal regards, I remain

Sincerely yours,



W. Henson Moore
Assistant to the President
for Intergovernmental Affairs

Honorable James A. Baker III
Chief of Staff to the President
The White House
Washington, D.C. 20500

NRN

December 3, 1992

1463 Wisteria
Ann Arbor, MI 48104
313-747-7578

Honorable James A. Baker, III
Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Baker,

I am William M. Raymond, Jr. and I am a captain in the United States Army. I graduated from the United States Military Academy in 1983. I am currently in the political science doctorate program at the University of Michigan. Next May, I will report to the Academy to teach American government. My major interest is in the American presidency, specifically congressional-executive interactions during war powers situations.

Two summers ago, I wrote my masters thesis on the Mayaguez crisis. Besides spending a lot of time at the Ford Presidential Library, I also interviewed General Scowcroft, Dr. Kissinger, Mr. John Marsh, and several other executive officials. I also had a great interview with President Ford out at Beaver Creek. As a result of this experience, I discovered the crucial importance of talking with the key decision makers involved in a crisis.

For my dissertation, I am analyzing four interventions (Lebanon-1958, Dominican Republic-1965, Mayaguez-1975, and Grenada-1983) and four "non-interventions" (Dien Bien Phu, Pueblo, Angola, and Nicaragua). This past summer, I did research at the Eisenhower, Johnson, Ford, and Reagan libraries and interviewed 120 people, who either served with these presidents or in Congress.

Among those I interviewed were: Secretary Cheney, General Goodpaster, Mr. Meese, Mr. Weinberger, Mr. Shultz, Mr. Rostow, Mr. Bundy, Mr. McNamara, Mr. Rusk, Mr. McFarlane, Mr. Duberstein, Senators Pell, Hatfield, Lott, Lugar, Kassebaum, and McCain, Representatives Michel, Fascell, Young, former Senators Goldwater, Griffin, Mansfield, and Fulbright. This partial listing indicates the degree of support that I have received. I also spoke with both President Ford and General Scowcroft for a second time this summer. I know if you asked General Scowcroft, he would speak highly of me and my research endeavor.

My dissertation will be expanded to become a book and I will include an intervention and "non-intervention" from the Bush Administration, most likely the Persian Gulf war and Yugoslavia. I am writing you sir to see if it would be possible to talk with you sometime in the spring. I will be in Washington from April 5-9 with my family during my children's spring break. I am completely flexible though to your schedule to whenever is convenient for you.

Thank you for your help and I look forward to hearing from you.
BEAT NAVY!!

Sincerely,

William M. Raymond, Jr.
William M. Raymond, Jr.
Captain, U.S. Army



CPT. and Mrs.
William M. Raymond Jr.
1463 Wisteria
Ann Arbor, MI 48104



Honorable James A. Baker, III
Chief of Staff
The White House
1600 Pennsylvania Ave
Washington, D.C. 20500

EAC

Educational Advancement Center, Inc.
Center for the Educational Advancement of Local and New Immigrant Children
929 S. Farragut Terrace, Philadelphia, PA 19143
Telephone: 215/222-7726

Established: 1989

NAN

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Elizabeth Allen, Treasurer-Secretary
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Rev. John J. Kilgallon
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December 11, 1992

The Honorable James Baker, III
Chief of Staff
The White House
Washington, DC 20500

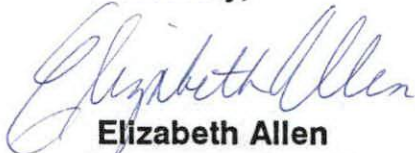
Dear Mr. Baker:

A generous donation to the Educational Advancement Center, Inc. by Dr. Myles and Susan Karol Martel has been made in honor of your outstanding leadership in the Reagan and Bush Administrations.

EAC helps local, refugee, and immigrant children and families originally from 30 different nations who are now settled in West Philadelphia and who need assistance with language learning, academics, or societal adjustment. In addition, EAC sponsors cross cultural connection programs with suburban children and families seeking to benefit from the wealth of diversity this international community offers.

Your name will be inscribed in The Book of Honor, featuring those in whose name donations have been made in support of the Center.

Sincerely,


Elizabeth Allen
Treasurer-Secretary

C. FILES

Hughes Hubbard & Reed

1300 I Street, N.W.

Washington, D.C. 20005-3306

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ABRAHAM D. SOFAER
202-408-3700

December 9, 1992

VIA COURIER

The Honorable James Baker
Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C.

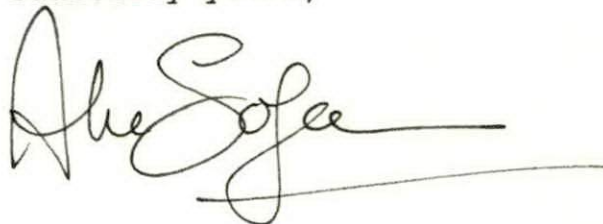
Dear Jim:

I am deeply disappointed that President Bush lost. But my purpose here is to say that you have made your mark. When all the chatter subsides, your contributions as Secretary of State will be seen as monumental.

While it is true that you are a master of Washington politics, your greatest achievements stem from your capacity to understand the most complex situations, to formulate plans of action to deal with them which are both principled and practical, and to implement them with great mastery. Over and over again you succeeded in achieving what so many felt was impossible. You helped preserve stability in what could have been a period of chaos and danger. Our nation and the world owe you a great debt.

Best wishes.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'A. Sofaer', with a long horizontal line extending to the right.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Letter	From: Antonio Lacayo to James Baker Re: Regrets [SENT FOR AGENCY REFERRAL] (1 pp.)	12/14/92	(b)(1)	

Collection:

Record Group: Bush Presidential Records
Office: Chief of Staff to the President, Office of the
Series: Baker, James A. III
Subseries: Public Correspondence Files
WHORM Cat.:
File Location: [Public Correspondence, Fall 1992] [4]

Date Closed: 11/13/2002	OA/ID Number: 93018-004
FOIA/SYS Case #: 2000-0715-F	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Removed as a personal record misfile.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

ALLIANCE FOR RESPONSIBLE CFC POLICY

2111 WILSON BOULEVARD, SUITE 850
ARLINGTON, VIRGINIA 22201
(703) 243-0344

NPN

FAX (703) 243-2874

December 11, 1992

The Honorable George Bush
The White House
Washington, D.C. 20050

Dear Mr. President:

As you know, the Parties to the Montreal Protocol recently concluded their Fourth meeting in Copenhagen, Denmark. In our view, the meeting was a substantial success in terms of environmental achievement. It was also a success from the perspective of U.S. economic and diplomatic interests.

We would particularly like to commend to you the work of EPA Administrator William Reilly, EPA Director of the Office of Atmospheric Programs Eileen Claussen, and Deputy Assistant Secretary of State Robert Reinstein, for the effective manner in which they represented U.S. interests. Because of their efforts the Montreal Protocol will continue to achieve its critical environmental protection goals while balancing many intense competing economic interests. With the backdrop of the U.S.- French agricultural trade dispute, this was a significant accomplishment.

The Protocol changes, including the revisions to the CFC reduction schedule, the adoption of a sensible transition policy on HCFC compounds, the inclusion of methyl bromide as a covered compound, and the funding decision on the technology transfer fund for developing countries, were all very consistent with the U.S. policy enunciated by you in your February 11 statement. The U.S. maintains its preeminent position as the leader of this unprecedented ozone protection effort.

Significantly, and for the first time that I can recall from any of the previous negotiations over the last seven years, the United States was able to forge a successful working relationship with the Japanese delegation. We believe that this relationship was critical to the successful outcome of the meeting and hope that it can be nurtured in future meetings on such challenging global environmental issues. Our negotiators are to be commended for this accomplishment.

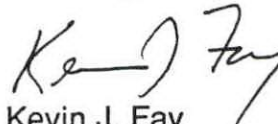
We believe that your Administration has made tremendous progress in leading the global ozone protection effort and in promoting the close working relationship among government, industry, and environmental organizations which has been the hallmark of this issue. As a final capstone on your Administration's activity on ozone protection, we are very anxious to complete the rulemaking on Section 611 of the Clean Air Act, the proposed rule on Section 612 concerning

identification of acceptable alternatives to ozone depleting technologies, and the proposed rule to implement the phaseout schedules agreed upon in Copenhagen. Completion of these steps will enhance and expedite the already aggressive steps being taken by industry in this country to protect the earth's ozone layer.

We appreciate your efforts in maintaining the proper balance between effective environmental protection and the need for economic development, both in this country and around the world. We are prepared to work with your Administration to complete as much of this work as is possible in the next six weeks. If we match the commitment that the U.S. team demonstrated in Copenhagen to these few remaining issues, we believe that this work can be completed.

Again, on behalf of the hundreds of member companies of the Alliance for Responsible CFC Policy and the industries involved with the ozone protection issue, we thank you for your leadership and the fine work of your Administration on this effort.

Sincerely,



Kevin J. Fay
Executive Director

cc: The Honorable Lawrence S. Eagleburger, Secretary of State
The Honorable William K. Reilly, Administrator, U.S. Environmental
Protection Agency
The Honorable James A. Baker III, Chief of Staff, Office of the President

GEORGE C. MCGHEE

2808 N STREET, N.W.

WASHINGTON, D. C. 20007

DECEMBER 7, 1992

THE HONORABLE JAMES A. BAKER, III
CHIEF OF STAFF AND SENIOR COUNSELOR
TO THE PRESIDENT
THE WHITE HOUSE
WASHINGTON, DC 20500

DEAR JIM:

I KNOW THIS IS FOR YOU A DIFFICULT TIME OF TRANSITION.
IT MEANS, HOWEVER, THAT TIME WILL BE MADE FOR YOU TO ACCEPT
SOME OF THE MANY PRO BONO ACTIVITIES BEING MADE AVAILABLE TO
YOU.

I HOPE VERY MUCH THAT YOU WILL CONSIDER THE INVITATION
OF YOUR FRIEND HARRY GRAY TO BECOME A MEMBER OF THE BOARD OF THE
AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES. PARTICULARLY
BECAUSE OF THE IMPORTANT ROLE YOU PLAYED IN THE REUNIFICATION OF
GERMANY YOU WOULD BE WELCOMED BY THE GERMANS, AS WELL AS BEING A
VALUABLE BOARD MEMBER. WE HAVE, YOU WILL FIND, A VERY DISTINGUISHED
BOARD. IN ADDITION TO HARRY IT INCLUDES ED ARTZT, C.E.O. OF PROCTER
& GAMBLE; STEVE MULLER, FORMER PRESIDENT OF JOHNS HOPKINS; PAUL
HOENMANS, EXECUTIVE VICE PRESIDENT AND DIRECTOR OF MOBIL OIL; MAC
MATHIAS; KEN RUSH; JOHN WHITEHEAD; AND HELMUT SONNENFELDT.

THE DUTIES OF THE BOARD ARE MINIMAL, AND I AM SURE YOU WILL
FIND THE MEETINGS STIMULATING. I HOPE VERY MUCH YOU CAN INCLUDE IT
IN YOUR NEW PROGRAM.

WITH WARM REGARDS,

SINCERELY YOURS,



GEORGE C. MCGHEE

GCM/KLM

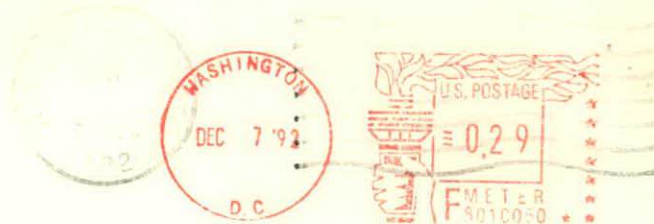
12/14: bmn phone
regretted.

George McGovern
President of
The Middle East Policy Council
cordially invites you to
a Holiday Cocktail Reception
Tuesday, December 15th, 1992
6:00 to 7:30 p.m.

R.S.V.P.

(202) 296-6767

The Winter Garden Room
Embassy Row Hotel
2015 Massachusetts Ave. NW



The Hon. and Mrs. James Baker
White House Chief of Staff
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20006



Middle East Policy Council
1780 M Street, N.W., Suite 512
Washington, D.C. 20036-4505

(nen)

In the name of God, most merciful, most compassionate

DOS
December 3, 1992

Hon. James Baker, III
Chief of Staff
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Baker:

I am writing to urge you to use your good offices to help stop the terrible tragedy that is taking place in Bosnia-Herzegovina. The wanton killing, massacres, and barbaric "ethnic cleansing" that is being inflicted on the Muslim population there has shocked and horrified the entire world, yet too little is being done to prevent further atrocities and restore dignity and human rights to all the peoples of the former Yugoslavia.

The measures that the world community has belatedly taken to contain the civil war, including the arms embargo, have only hurt the helpless victims in Bosnia, who have been slaughtered by their highly armed neighbors or driven en masse from their homes. Adequate food supplies, medicines, and heating supplies, have failed to reach Bosnian Muslims, and there is a real danger that large numbers of people will perish during the coming winter.

The complexity of the civil war in the former Yugoslavia should not deter the world community from exercising the moral leadership necessary to end the carnage. The United Nations, with the active participation of the United States, took decisive steps to liberate Kuwait from Iraqi occupation. It has begun, after much delay, to implement effective policies in Somalia. The civil war in the former Yugoslavia calls for no less drastic measures.

Mr. Baker, your deep concern for the preservation of human rights throughout the world is well known. I urge you to do all in your power to convince the world community to take concrete steps that will prevent further genocide, stop human rights abuses, and ensure that adequate and timely levels of much-needed aid will reach the beleaguered citizens of Bosnia-Herzegovina.

Sincerely,


Ibrahim Bin Ali Alwazir
Secretary General, Union of Supportive Shurists

P.O. Box 34789
W. Bethesda, MD 20827
U.S.A



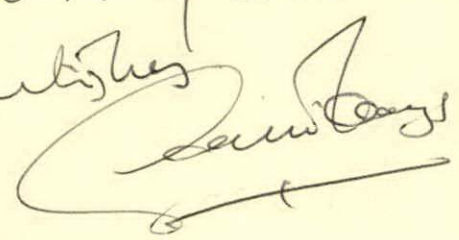
the Secretary for State, friend? Joseph Cani Kearney (Rt)
(ex) James Baker... The Salvation Army
2 Horse Rd
1600 Pennsylvania Avenue N.W.
Washington D.C.
Hill
H 1200.
E. part line
21/Nov/92
U.S.A. 25000
FRIDAY

Dear Sirs;

Concerned to recent configurations
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in Britain - But wishes


By air mail
Paravion

James Baker - ex sec for fkte.

Ford Administration.

The White House (Office)

1600

Pennsylvania Ave,

Washington D.C.

U.S.A.

20500.

HULL MLC
7 45 PM
1 DEC
1963



December 9, 1992

Dear *Mr. Baker,*

The announcement printed below will appear in ROLL CALL 12/7/92 - 12/17/92. We would also be very grateful if you could post or circulate this note to your staff.

Our very best wishes to all of you at this season and in the future.

Sincerely,

Karla B. Mulry

KARLA B. MULRY

President, Bexen Press

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James A. Baker III
The White House Office
1600 Pennsylvania Avenue
Washington DC 20500



P.O. Box 1865

Carlsbad CA 92018

NPN
Appreciation

IRA NISHISATO

9 ST. GEORGE'S ROAD
ISLINGTON, ONTARIO
M9A 3S9

Canada, December 10, 1992

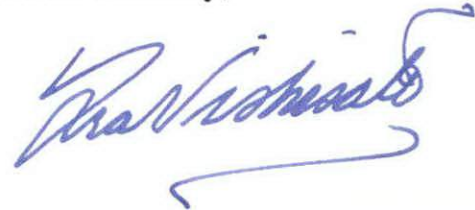
Dear Mr. Baker,

I was absolutely thrilled to receive the photograph with your kind inscription. It now hangs regally in my study with photos from President Reagan and Mrs. Thatcher, and will always be very meaningful to me. Thank you ever so much.

I very much hope that our paths will cross in the future. Enjoy your much deserved retirement from the public eye. I wish you the best of health and much happiness in the New Year and always.

With thanks and best wishes,

Yours sincerely,



Mr. James A. Baker III,
Chief of Staff to the President of the United States,
The White House,
Washington, D.C.
20500

Faculty of Law UNIVERSITY OF TORONTO

78 QUEEN'S PARK TORONTO CANADA M5S 2C5

Personal

Mr. James A. Baker III,
Chief of Staff to the
President of the United States,
The White House,
Washington, D.C.
20500

48

Canada



N2N

file copy

F-11

The Fundamentalist Baptist Tabernacle

1329 South Hope Street, Downtown Los Angeles

Mailing Address:
P. O. Box 15308
Los Angeles, CA 90015-0308
Phone: (213) 744-9999



Dr. R. L. Hymers, Jr.
Pastor
Dr. Christopher L. Cagan
Director of Education

December 12, 1992

President George Bush
The White House
1600 Pennsylvania Ave.
Washington, DC 20500

Dear Mr. President:

As I wrote to you, last July, the only way for you to have won was to replace Dan Quayle with H. Ross Perot. That was not done, and you lost, as I knew you would.

Now, there is no one stronger than you to take back the Presidency in 1996. The recovery of the past six months under your administration will be a strong point in your re-election.

Please run again for the sake of our nation. Please start planning to run now. Please consider Mr. Perot as your running mate.

We are praying for you.

cc: Ross Perot,
Secretary James Baker III,
President Ronald Reagan,
President Richard Nixon,
President Gerald Ford,
Richard N. Bond, Chairman,
Republican National Committee,
Senator Robert Dole,
Governor Pete Wilson,
Congressman Robert K. Dornan,
Congressman William Dannemeyer,
Assemblyman Pat Nolan

Yours in Christ,

R. L. Hymers, Jr.,
M.Div., D.Min., Th.D.
Philippians 4:13

RLH/cc

P.S. Grover Cleveland came back to the Presidency. It is our prayer that you will do the same thing. The media have compared you to Winston Churchill several times, in his loss of 1945. Why not come back as he did, for a second term?



RLH

The Fundamentalist Baptist Tabernacle

P.O. Box 15308
Los Angeles, CA 90015-0308

LOS ANGELES GMF



PERSONAL

James Baker III
c/o The White House
1600 Pennsylvania Ave.
Washington, DC 20500



NRN

THE SOUTHERN CENTER FOR INTERNATIONAL STUDIES

December 14, 1992

Kathy

Mr. James A. Baker III
Chief of Staff and Senior Counsel
to the President
White House
Washington, D.C. 20500

*12/14 - ci regretted
by phone*

ATTENTION: Bridget Montagne

Dear Mr. Secretary:

As you know, the Southern Center for International Studies convenes annually a meeting of the former U.S. Secretaries of State. We would be pleased if you could attend our next session. The Tenth Annual Conference in this series will be held in Little Rock, Arkansas, January 7-8, 1993. The Secretaries who will be attending are Dean Rusk, William Rogers, Henry Kissinger, Cyrus Vance, Edmund Muskie, Alexander Haig, and George Shultz.

The moderator of this year's program will be Edward Newman. The proceedings will be videotaped for TV. The broadcast date of the PBS network special made as a result of the meeting is February 11 at 10:00 PM (EST). Overseas, this program is seen in 144 countries via USIA WorldNet satellite.

As is our custom, the Secretaries will be leaving Washington by private plane on Thursday afternoon. There will be a dinner held at the Old State House that evening. The Conference will be held the next morning at the Robinson Center Music Hall. It will be followed by a luncheon in honor of the Secretaries. You should be back in Washington by late afternoon on Friday.

President-elect Clinton will be in attendance during some of the proceedings.

It hardly seems possible that four years have passed since your visit with Mr. Rusk in Nashville during the Sixth Secretaries of State Conference.

Looking forward to hearing from you, I remain

Yours sincerely,

Peter C. White

Peter C. White
President

cc: Brent Scowcroft



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Governor, Commonwealth of Virginia

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ATLANTA, GEORGIA 30305
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FAX: 404/261-0849



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FAX: (805) 238-1324



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FAX TRANSMISSION

TO: The Honorable James A. Baker III

Fax

No.: 202/456-1121

FROM: William P. Clark

Dear Jim:

Good speaking with you this morning, and we are confident President Bush will do the correct thing toward Cap and others similarly situated. The American people appear to fully understand this issue.

In the meantime, a large constituency out here ask the President to recess appoint Mara Letica and John Bookout in the understanding they will not proceed to post without first obtaining Clinton concurrence. Both are highly respected within the new Administration. Can this be done?

Jim

Number of Pages Including This Cover Sheet: 1

Date and Time: 12/7/92

If a problem occurs with transmission, please call Gloria Jones at 805/238-7110.

12/14: bmm called.
Phone regretted to
Romin

- bmm called to acknowledge
- spoke to Neha Pandit
- span.

SOUTH ASIAN SOCIETY
950 25TH STREET N.W. APARTMENT 417 SOUTH
WASHINGTON, D.C. 20037
(202)625-2670

19 October 1992

Neha Pandit
Co-Chairperson
Educational Committee
George Washington University

Hemal Vaidya
Co-Chairperson
Educational Committee
Georgetown University

The Honorable James Baker
Chief of Staff's Office
The White House
Washington, D.C.
Attention: Bridget Montagne

Dear Sir,

The United States has been called a melting pot-- a place where different cultures can live and learn together. Throughout America's history, many cultures have taken advantage of this situation, but only recently has the South Asian community joined in this movement.

To celebrate the achievements of the South Asian community in the United States and to discuss the question of unity among South Asians of various descent, the South Asian societies of the George Washington University and the Georgetown University are co-hosting the **Fifth Annual South Asian Society Youth Conference** in Washington D.C. from January 29th to January 31st, 1993. Our two societies, which are both non-profit organizations, are dedicated to bringing together South Asian students. Hence, we are expecting approximately fifty universities from across the nation.

The 1992 conference was held at the University of Pennsylvania and attracted over eight hundred South Asian students. The theme for the conference was "The Changing Roles of South Asian in the United States." Speakers included the Honorable Shri Abid Hussain--the former Indian Ambassador to the United States and Shirin Tahir-Kheli, the alternate representative for special political affairs to the United Nation. The 1993 conference in Washington D.C. will revolve around the theme of "The Prospects of Unity for South Asians in a New World Order."

As the former Secretary of State, your input in this quest could add a unique and enlightening perspective to next year's conference. Your exemplary career as an outstanding peace maker has brought peace to much of the world where most thought it was not possible. Consequently, your thoughts on what we as Asian Americans students can do to contribute more to American society, and add to the exciting future of this country, could prove to be pivotal to our understanding of why unity among all Americans is so very important for our country to move forward. As a result, we the South Asian

Societies of the George Washington University and the Georgetown University cordially invite you to speak at our conference on Saturday, January 30th, 1993, in the evening at the Omni Shoreham Hotel.

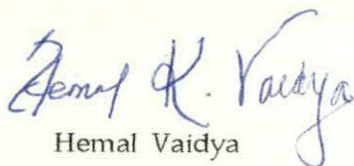
It is the sincere hope of the South Asian Societies of the George Washington and Georgetown Universities that you will seriously consider our invitation. Naturally, we would provide transportation and accommodations for your visit. In addition, we hope that you will be able to join us for a traditional South Asian dinner following your address. Your presence would ensure next year's conference be one that no one forget.

If you have any questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in blue ink that reads "Neha Pandit". The script is fluid and cursive.

Neha Pandit

A handwritten signature in blue ink that reads "Hemal K. Vaidya". The script is fluid and cursive.

Hemal Vaidya

Institutional Investor

12/14/92: bmm called to Regner. Spoke to Ann Connish in Elisabeth Liptak's Ofc.

October 16, 1992

Mr. James A. Baker
Counsellor to the President
c/o The White House
Washington, DC 20500

Dear Mr. Baker:

It is an honor to invite you, on behalf of Institutional Investor, to deliver the keynote address at our 1993 CEO Roundtable, which takes place January 14-16, 1993 at the Ritz-Carlton in Naples, Florida. The keynote address is scheduled for Thursday, January 14th, following the opening dinner at 9:00 p.m. The Roundtable advisory board has suggested "U.S. Leadership in the Post-Cold War Environment" as the theme for the keynote address.

The CEO Roundtable, now in its 11th year, is a private forum for chief executives of major American corporations. The Roundtable provides a unique opportunity for these executives to meet with their colleagues in a relaxed setting to discuss the most significant issues confronting business leadership. The audience for the Roundtable is limited to 100 CEOs and their guests.

The theme of this year's program, a copy of which is enclosed, is "Redefining the Organization for Competitive Advantage." Among the confirmed speakers are: Dr. Pedro Aspe, Finance Minister of Mexico; Rudiger Dornbusch, Professor of Economics at M.I.T.; Warren Bennis, Professor of Business Administration at the University of Southern California; and Jeff Greenfield, Political and Media Analyst with ABC's "Nightline."

If Thursday evening is not a convenient date for you, we would be happy to accommodate your schedule on Friday or Saturday. Should you have any questions about the Roundtable, I can be reached at (212) 303-3456. I look forward to your reply.

Sincerely,

Elisabeth Liptak

Elisabeth Liptak
Program Director

EL/ac
Enc.

10/22: bmm called - spoke to Elisabeth Liptak's assistant - Ann Connish - told

her too early to confirm but would be back in touch. bmm

CEO

Roundtable

"Redefining the Organization for Competitive Advantage"

January 14-16, 1993
The Ritz-Carlton
Naples, Florida

Preliminary Program Highlights
(as of October 15, 1992)

**Institutional
Investor**

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The 1993 CEO Roundtable is sponsored by Institutional Investor and the following organizations:

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❖ "Redefining the Organization for Competitive Advantage"

To lead a corporation in today's environment is to challenge many of the assumptions about the way organizations operate. CEOs are reassessing their corporate strategies with regard to the way their organizations are structured, capitalized or governed, and the manner in which employees are deployed and compensated. As the United States' economy moves from recession to a slow-growth recovery, corporations have an even greater impetus to confront these challenges to attain competitive advantage.

Institutional Investor created the CEO Roundtable to provide American business leaders with a forum in which to focus on critical management issues facing business leaders. In 1993, the CEO Roundtable will begin its second decade as the premier gathering for chairmen, chief executive officers and presidents from America's leading corporations. This prestigious event affords chief executives the opportunity to meet in a relaxed environment for two and one-half days of high-level discussions with their peers on timely management issues.

The program consists of formal presentations, panel discussions and informal exchanges which encourage delegate interaction. Guest speakers will be invited from academia, government and the media to provide their perspectives on events which impact the business community. The Roundtable begins on Thursday evening, January 14th, with a cocktail reception, dinner and guest speaker and will conclude on Saturday, January 16th, following the luncheon and special address.

The 1993 CEO Roundtable will be held at the Ritz-Carlton in Naples, Florida. Golf and tennis facilities are available nearby; recreational events will be a part of the Roundtable program on Friday afternoon. As always, spouses and guests are welcome to attend the conference. While a special program will be arranged for them, they are also welcome to attend all of the program sessions.

❖ Preliminary Agenda

Thursday
January 14

7:00 P.M. **Registration and
Cocktail Reception**

8:00 **Dinner and
Special Address**

**"U.S. Leadership
in the Post Cold-War
Environment"**

Speaker:
To be announced

Friday
January 15

8:30 A.M. **"The Role of Leadership
in Gaining Competitive
Advantage"**

Warren Bennis
Author and Professor
UNIVERSITY OF
SOUTHERN CALIFORNIA

Warren Bennis has been a distinguished professor of business administration at the University of Southern California since 1977. An authority on corporate leadership, he has authored 18 books, including *On Becoming a Leader*, *Why Leaders Can't Lead* and *The Unreality Industry*. After earning a Ph.D in economics and social science at the Massachusetts Institute of Technology, Dr. Bennis taught at M.I.T.'s Sloan School of Management, where he was one of the creators of the study of organizational dynamics. He has also served

on the faculties of Harvard and Boston Universities. Dr. Bennis has written scores of articles which have appeared in *The New York Times*, *Atlantic Monthly*, *The Los Angeles Times* and the *Harvard Business Review*. Dr. Bennis' latest book, *Extravagant Circles*, focuses on the role of teamwork within organizations.

9:15 **Capital Considerations:
Is Short-Term Investing
Hampering U.S. Corporate
Competitiveness?**

A recent study by the Council on Competitiveness criticizes corporate investment structures for fostering the short-term views taken by U.S. corporations. What initiatives can be implemented to encourage long-term investment by U.S. corporations? Is the Japanese/German model of a more permanent but powerful relationship between institutional investors and corporations preferable? Can changes in accounting rules and incentives for R&D and training make a difference? A panel representing a variety of perspectives and solutions will address these issues.

Kent Hughes, *moderator*
Executive Director
COUNCIL ON
COMPETITIVENESS

10:30 **Challenging the Boardroom
Culture: Capitalizing on Your
Corporate Directors**

In the post-takeover '90s, the role of the board of directors as dispassionate overseer of corporate strategy and performance is critical. Despite attempts by the government and activist institutional investors to legislate reform, the most potent force for change is still the CEO. This session will focus on current boardroom issues, including confidential proxy voting, proxy reform, separation of chairman/CEO roles, and the LBO owner/director model.

11:30 Trends in Total Compensation

While CEO pay has received a great deal of media attention, an equally important consideration for corporations is the compensation of non-executives. What are the latest developments in total compensation strategies? How should corporations deal with the "ratcheting" effects of comparative compensation surveys? A panel of consultants and executives will discuss their approaches to retirement planning, flexible benefits, employee stock programs, and other compensation issues.

12:30 P.M. Electronic Audience Response System: "What do CEOs Really Think?"

Through the use of an interactive and anonymous audience polling device, delegates will learn the opinions of their colleagues on a range of issues, including the global economy, American competitiveness, compensation, and more. Throughout the program, speakers may use this instantaneous polling technology to determine where the audience stands on subjects being discussed.

1:00 Luncheon

1:30 Golf and Tennis Tournaments

7:30 Cocktail Reception and Dinner Dance

"An Evening at the Mardi Gras"

**Saturday
January 16**

8:30 A.M. Breakfast Discussion Groups

These sessions provide the opportunity for informal exchanges of ideas and viewpoints among participants.

Discussion Topics:

- 1. Rebuilding America's Cities**
- 2. Non-Legal Resolutions of Company Disputes**
- 3. Responding to Workforce Changes of the '90s: Women and Minorities in the Workplace**
- 4. Choosing a Successor to the CEO**

**9:30 Special Panel Address
"Global Economic Outlook:
Prospects for Growth in an
Uncertain Environment"**

As the U.S. emerges from its recession in a subdued and cautious mood, what is the worldwide outlook for economic growth? What will be the economic impact of the free vs. managed trade debate within and between regional blocs? A panel of economists, bankers and business executives will assess the factors and events likely to affect the global economy in 1993, including interest rates and inflation, the evolution of the European Community, and Japan's banking and financial markets crisis.

Rudiger Dornbusch
*Ford International Professor of
Economics*
**MASSACHUSETTS INSTITUTE
OF TECHNOLOGY**

Tatsuo Yoshida
Deputy President
THE INDUSTRIAL BANK OF
JAPAN, LIMITED

Pedro Aspe Armella
Finance Minister
MEXICO

11:00 **Work Redesign: How
Technology is Transforming
the Corporation of the Future**

The corporation of the 21st century may look vastly different in its organizational structure, with businesses planned along horizontal, rather than hierarchical lines. In this scenario, self-managed worker teams would be organized around processes rather than functions, with information technology a vital link in the process. How will workers be redeployed and re-trained in a process-led organization? How will traditional job descriptions and management functions be transformed? Executives and outside experts who have worked with self-managing organizations will discuss the benefits and limits to this approach.

12:00 P.M. **"Never Again": CEOs Reveal
Their Biggest Mistakes**

In a success-oriented society, it takes courage to stand up and admit a less-than-perfect idea or strategy. Here, a panel of CEOs will focus on the most valuable mistakes of their careers.

1:00 **Luncheon and Special Address**

**"The American Agenda:
A Post-Election Analysis"**

Jeffrey Greenfield
Political and Media Analyst
ABC's "NIGHTLINE"

Jeff Greenfield is a syndicated newspaper columnist and commentator for ABC News with expertise as a political and media analyst. As a regular correspondent for "Nightline" with Ted Koppel, he has reported on a wide range of subjects, including the 1984, 1988 and 1992 Republican and Democratic conventions. Prior to joining ABC in 1983, Mr. Greenfield was a media critic on CBS News' "Sunday Morning." He has also appeared on two PBS programs, "Firing Line with William F. Buckley" and "We Interrupt This Week." In addition to his television work, Mr. Greenfield authors a twice-weekly syndicated column on politics. Prior to his broadcast career, he was a leading political advisor and speechwriter to Senator Robert Kennedy and other prominent political leaders. In 1986, he won an Emmy Award for his South Africa series on "Nightline." Jeff Greenfield received a B.A. from the University of Wisconsin and is a graduate of Yale Law School.

3:00 **Roundtable Concludes**

♦ INSTITUTIONAL INVESTOR

Institutional Investor, Inc., a subsidiary of Capital Cities/ABC, is a leading international communications company based in New York City. *Institutional Investor* magazine, established in 1967, is the most highly respected source of information on financial and investment topics. Today, the magazine is read by more than 560,000 professionals in 160 countries.

Institutional Investor also hosts over 40 conferences throughout the world each year where business and political leaders join in high-level discussions of vital national and international economic and political subjects. Roundtables for chief executive officers, chief financial officers and senior portfolio managers are among those events held annually.

For more information contact:

Ms. Claire Reineman

Director

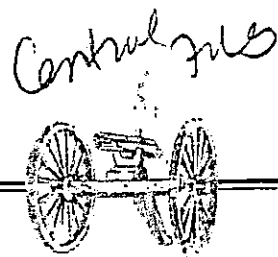
Institutional Investor

488 Madison Avenue

New York, NY 10022

Telephone: 212/303-3528

Telefax: 212/303-3686



December 7, 1992

VIA FACSIMILE TRANSMISSION
202-456-1121

Secretary James Baker
Secretary of State
The White House
First Floor, West Wing
Washington, D.C. 20500

Dear Mr. Secretary:

Thank you for your assistance with the German bond situation.
Mr. Meyer, at the Embassy in Bonn called me this morning and
he is on the case.

Thanks again!

KEEP THE FAITH,

Larry Gatlin

LG:pb

P.S. If you need me for anything, please call!

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